

LAKE HAVASU CITY, AZ



Fiscal Years 2014 and 2015 Biennial Budget

Lake Havasu City
BIENNIAL BUDGET
July 1, 2013 - June 30, 2015



CITY COUNCIL

Mark S. Nexsen
Mayor

Dean Barlow
Vice Mayor

Crystal Alger
Councilmember

Donna Brister
Councilmember

Don Callahan
Councilmember

Jeni Coke
Councilmember

David McAtlin
Councilmember

LAKE HAVASU CITY

www.lhcaz.gov

2330 McCulloch Boulevard N. Lake Havasu City, AZ 86403
(928) 855-2116



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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Arizona**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morrell

President

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Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lake Havasu City, Arizona, for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Introduction

Vision - Mission - Core Businesses

Budget Message

Mayor and City Council

Organization Chart

Strategic Action Plan

How to Make the Most of this Document

Budget Process Overview

Budget Calendar

Budget Basis & Amendments

VISION - MISSION - CORE BUSINESSES

VISION

A Residential and Resort Community . . .

- Blue lake, beautiful mountains
- Active lifestyle
- Opportunities to make a living
- A great place to live and work

MISSION

Lake Havasu City Strives to . . .

- Provide first class services for our citizens, businesses and guests
- Build and maintain quality city infrastructure and facilities
- Develop and maintain a strong partnership between city government and the community
- Maintain a financially healthy and sustainable city government

CORE BUSINESSES

Our Core Businesses include. . .

- Protect citizen safety and security
- Operate water and sewer systems
- Provide quality of life facilities and programs for all citizens
- Support diversified economic expansion and vitality

OFFICE OF THE CITY MANAGER
LAKE HAVASU CITY

Telephone (928) 453-4141 Fax (928) 680-4892

July 1, 2013

Honorable Mayor Nexsen and City Council Members

Lake Havasu City

2330 McCulloch Blvd. N.

Lake Havasu City, AZ 86403

BUDGET MESSAGE

It is our pleasure to provide you with the Biennial Budget for Fiscal Years 2013/14 and 2014/15. This document reflects our ongoing efforts to provide and maintain high quality public service, preserve the level of core services and, at the same time, reduce the costs to provide those services.

The preparation of the budget is one of the most important tasks we perform each year. Similarly, the review and adoption of the City's budget is the most important policy decision that you as elected officials make in the best interest of the community.

The Biennial Budget for Fiscal Years 2013/14 and 2014/15 represents a sensible approach to balancing the City's budget while positioning the City for long-term financial stability.

The preparation of a biennial budget is a first for Lake Havasu City. While an annual budget requires advance planning, the preparation of a biennial budget requires even more. In challenging times, advance planning becomes more important than ever and transitioning to a biennial budget is a step that reflects the City's efforts to take a long-range view of what we do and where we are headed.

The State of Arizona allows adoption of a one year budget, therefore, the presentation of this biennial budget allowed the City Council to adopt the first year and approve the second year. At this time next year minor adjustments, where necessary, will be proposed for City Council adoption.

Overall, General Fund revenues for Fiscal Year 2013/14 are projected to increase by \$4,571,493 or 12.4% above the current adopted budget, including \$3,704,160 in lease proceeds which are not considered an on-going revenue stream. Excluding the estimated lease proceeds, the increase in Fiscal Year 2013/14 is \$1,583,660 or 4.4% over the current adopted budget. Revenues in Fiscal Year 2014/15 are projected to increase \$1,184,784 or 3.1% over the adopted budget for Fiscal Year 2013/14, excluding estimated lease proceeds. Department operating expenditures in the General Fund for Fiscal Year 2013/14 reflect a 13% overall increase over the current adopted budget including appropriation for lease funded items related to technology and fire apparatus. Fiscal Year 2014/15 reflects an approximate 3% reduction in General Fund operating expenditures from Fiscal Year 2013/14. This reduction in operating expenses is, in large part, due to the higher efficiencies resulting from the city-wide reorganization and prudent fiscal management by each City department.

In April 2009 a 5% pay reduction was imposed on all pay classes as a response to economic conditions. This budget permanently restores the prior pay reduction as of July 1, 2013.

As begun in Fiscal Year 2012/13, we continue to include an annual General Fund contingency appropriation of \$750,000, an amount which exceeds historical spending and accommodates unplanned spending needs. The City has historically limited the use of contingency funds to emergency situations only. Contingency funds, as generally defined, are funds that are appropriated as a backup against circumstances that were unforeseen for various reasons. Drawing on these funds to cover unanticipated expenses, such as repairs or replacement of key operational items or equipment or to meet workload demand or seize procurement opportunities, is an appropriate use of this budget. We have targeted a General Fund balance that exceeds \$11 million in each of the next five years demonstrating a positive long-range financial perspective. In addition, the Budget Stabilization Reserve of \$2.5 million, established in Fiscal Year 2012/13, will be maintained over this same five year period. A General Fund balance that exceeds \$11 million is more than twice the reserve required by the City's current Fiscal Sustainability Policy. This plan also includes borrowing in the form of a five-year lease purchase for continued renewal of technology and equipment and a ten-year lease purchase for replacement of fire apparatus.

Using a long-term approach to financial planning enables the City to realize cost-savings associated with both the continual examination of service delivery and the City organizational structure, it also accommodates the development and implementation of a future asset management program.

Like any plan, the Biennial Budget for Fiscal Years 2013/14 and 2014/15 is a guide and best estimate that anticipates projected revenue streams. The budget for Fiscal Years 2013/14 and 2014/15 is supported by projected revenue streams. Financial projections included in this budget show local sales tax income as increasing incrementally over time. While these are encouraging signs, the City remains committed to continuously examining the means to analyze, pay for, and prioritize its needs.

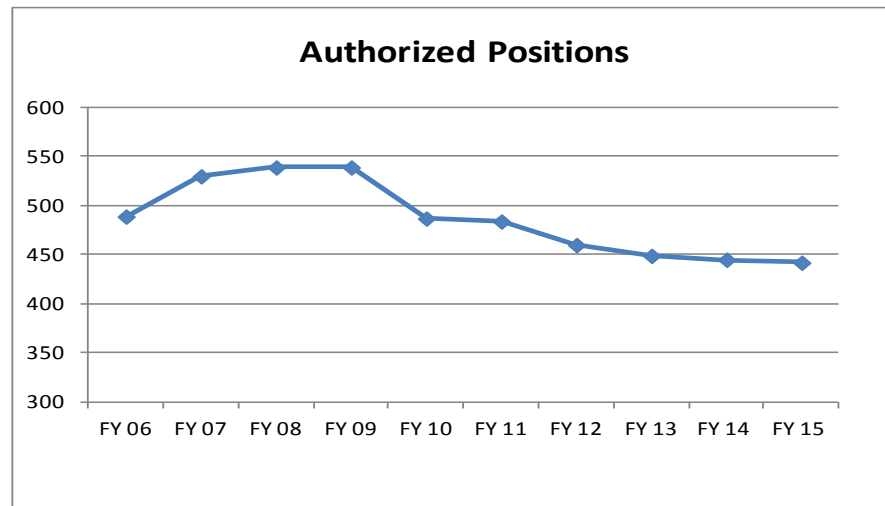
Supplemental requests included in the adopted budget for Fiscal Year 2013/14 are:

- Software and technology to upgrade cable television equipment for broadcasting City Council meetings.
- Software and technology to implement legislative voting software for City Council meetings.
- Funding to convert four part-time detention officer positions in the City's jail facilities to full-time status.
- Funding to the Convention and Visitor's Bureau for a Wayfinding Program.
- Funding for employment testing and performance evaluation software.
- Spray park renovations at the Aquatics Center.
- Replacement of VHF P25 Radios and Life Paks for the Fire Department.

Supplemental requests included in the approved budget for Fiscal Year 2014/15 are:

- Phase II of the replacement program for Life Paks for the Fire Department.
- Continued funding for the Wayfinding Program for the Convention and Visitor's Bureau.
- Continued funding for the full-time detention officers at the City jail facilities.
- Water slide renovations at the Aquatics Center.

Authorized positions citywide in Fiscal Year 2013/14 are 445, returning the number of authorized positions to Fiscal Year 2003/04 levels.



Operating Budget Highlights

Following are the major policy decisions and considerations contained in the Biennial Budget for Fiscal Years 2013/14 and 2014/15:

- Permanently reinstate 5% salary reduction to employees.
- Institute Martin Luther King Day as a city paid holiday.

The following rates and associated increases for employer retirement contributions for employees are factored into this budget:

Employer Contribution Rates	Projected		
	Fiscal Year 2012/13	Fiscal Year 2013/14	Fiscal Year 2014/15
Arizona State Retirement System	11.14%	11.54%	12.54%
Public Safety Public Retirement System (Fire)	27.63%	30.90%	33.90%
Public Safety Public Retirement System (Police)	27.13%	31.29%	34.29%

The following represents the breakdown of expenses by category compared to the prior year's budget:

TOTAL FINANCIAL PROGRAM	FY 12-13 BUDGET	% OF BUDGET	FY 13-14 ADOPTED BUDGET	% OF BUDGET	FY 14-15 APPROVED BUDGET	% OF BUDGET
Personnel Services	\$ 41,575,703	30%	\$ 41,893,668	29%	\$ 42,320,049	32%
Supplies & Services	28,296,060	20%	32,939,807	23%	31,603,017	24%
CIP & Capital Outlay	29,898,370	21%	29,569,291	20%	17,680,748	13%
Debt, Depreciation, & Contingency	40,095,548	29%	39,882,165	28%	39,959,160	31%
TOTAL ALL FUNDS	\$ 139,865,681	100%	\$ 144,284,931	100%	\$131,562,974	100%

The Operating Budget for all funds totals \$74,833,475 for Fiscal Year 2013/14 and \$73,923,066 for Fiscal Year 2014/15. The Fiscal Year 2013/14 budget represents an increase of \$4,961,712 or 7.1% over Fiscal Year 2012/13's operating budget of \$69,871,763. Fiscal Year 2014/15 represents a decrease of \$910,409 or 1.3% from the Fiscal Year 2013/14 budget. Total debt service, depreciation, and contingencies for Fiscal Years 2013/14 and 2014/15 total \$39,882,165 and \$39,959,160, respectively.

The budget for Fiscal Year 2013/14 reflects state shared revenue increases of \$606,972, or 4.9%, over the Fiscal Year 2012/13 adopted budget. The budget for Fiscal Year 2014/15 reflects an increase in state shared revenues of \$450,421 or 3.4% over the Fiscal Year 2013/14 budget. Sales tax, the largest single revenue source for the General Fund, is expected to end Fiscal Year 2012/13 at \$14,249,146, which is \$227,603 or 1.6% over the Fiscal Year 2012/13 adopted budget. The Fiscal Year 2013/14 and 2014/15 budgets reflect an increase of 4% in each year based on trends exhibited in Fiscal Year 2012/13.

The City is also committed to funding the Partnership for Economic Development (PED) and the Convention & Visitors Bureau (CVB) using proceeds from the hotel/motel and restaurant and bar tax. The City will continue to distribute funds based on actual collections of these taxes to the CVB and PED on a 75%/25% ratio, respectively.

Community Investment Program

The Fiscal Year 2013/14 Community Investment Program (CIP) budget is \$22,692,547, compared to \$27,309,910 in the Fiscal Year 2012/13 adopted budget, with water and drainage projects making up the bulk of the projected expenditures. The Fiscal Year 2013/14 CIP budget accounts for 15.7% of the total City budget, and includes \$12.5 million in carry forwards from the Fiscal Year 2012/13 CIP budget. The Fiscal Year 2014/15 CIP budget accounts for 8.3% of the total City budget with no carry forwards programmed from Fiscal Year 2013/14. The following illustrates the breakdown by category for CIP projects included in Fiscal Year 2013/14 and Fiscal Year 2014/15:


PROGRAM/SUB-PROGRAM	FY 13-14		FY 14-15	
	ADOPTED CIP BUDGET	% OF BUDGET	APPROVED CIP BUDGET	% OF BUDGET
Community Services	\$ 359,808	2%	\$ -	0%
General Government	1,150,000	5%	-	0%
Operations:				
Airport	205,000	1%	405,600	4%
Drainage	3,170,785	14%	960,000	9%
Parks	2,805,000	12%	-	0%
Streets	1,826,405	8%	761,875	7%
Wastewater	2,469,122	11%	2,134,432	20%
Water	10,538,776	46%	6,647,366	60%
Public Safety	167,651	1%	-	0%
TOTAL	\$ 22,692,547	100%	\$ 10,909,273	100%

Summary/Conclusion

In summary, the budget document attached to this message represents a great deal of planning and effort. The result is a workable spending plan that is contingent on available revenues. The City is committed to keeping its cost of providing essential public services within the most reliable revenue streams and continuing to rely on innovation and planning to accomplish this objective. Increasing our ability to sustain City operations in the current economic environment will take creativity, innovation, enhanced technology, outsourcing and a great deal of perseverance.

We wish to thank all the dedicated people of this organization, along with the department heads for their cooperative efforts in developing this budget. A special note of thanks goes to Administrative Services Department staff, Sandy McCormack and Stefanie Morris, as well as the rest of the department for their dedicated efforts in the planning and development of this document. We would also like to thank the Mayor and City Council for giving us the opportunity to help lead this fine organization.

Respectfully submitted,


Charlie Cassens
City Manager
Valerie H. Fenske, CPA
Administrative Services Director

MAYOR & CITY COUNCIL



Mark S. Nexsen
Mayor
Term Expires 11/2014



Dean Barlow
Vice Mayor
Term Expires 11/2016



Don Callahan
Councilmember
Term Expires 11/2016



Crystal Alger
Councilmember
Term Expires 11/2014



Jeni Coke
Councilmember
Term Expires 11/2014

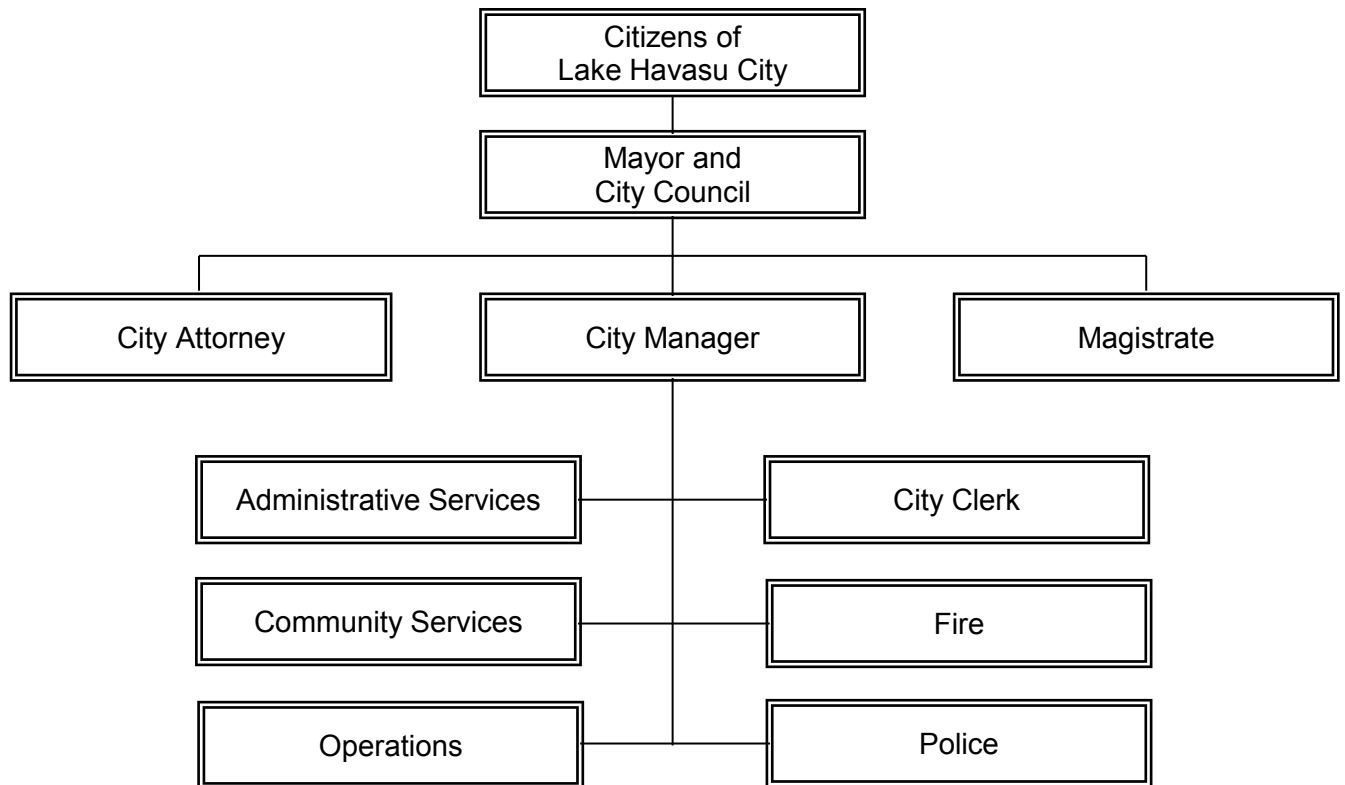


Donna Brister
Councilmember
Term Expires 11/2016



David McAtlin
Councilmember
Term Expires 11/2014

ORGANIZATION CHART



MANAGEMENT STAFF

Charlie Cassens, City Manager
Larry Didion, Deputy City Manager

DEPARTMENT DIRECTORS

Dan Doyle, Police Chief
Valerie Fenske, Administrative Services Director
Greg Froslic, Community Services Director
Kelly Garry, City Attorney
Mitchell Kalauli, Magistrate
Dennis Mueller, Fire Chief
Gary Parsons, Operations Director
Kelly Williams, City Clerk

CITY COUNCIL STRATEGIC ACTION PLAN

I. City Fiscal Health

Lake Havasu City will implement innovative and responsible policies and business practices to effectively manage its fiscal and human resources. The City will maintain a stable financial environment that is transparent and that maintains an outstanding quality of life for our citizens. Business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.

Goal: Keep the City financially healthy.

- Maintain Balanced Budget
- Fiscal Sustainability Policy Review
- Development of Rainy Day Fund Management Policy
- Refinancing the GADA Loan at Earliest Opportunity
- Pension Expenses-Legislative Agenda

II. Infrastructure Assets

Lake Havasu City will maintain current infrastructure and plan strategically for future infrastructure that supports the community's quality of life and economic variability.

Goal: Continue to maintain and improve community assets within available resources.

- Identify Projects That Provide a Return on Investment
- Develop and Implement Comprehensive Asset Management Program
- Improve Commercial Kitchen at Community Center
- Rotary Park Improvements and Expansion
- Site Six Redevelopment Planning
- Develop Wash Remediation Program

III. Community

Lake Havasu City will provide programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. Sustainable relationships with the community will be cultivated through citizen engagement, outstanding customer service, and clear, accessible communication.

Goal: Engaged and well-informed community.

- Motor Sports Facility
- Better Communication/Education with Citizens
- Special Events Funding
- Veteran's Court
- Focusing City Lobbying Efforts on Improving State's Redevelopment Policies
- Expand Havasu Youth Advisory Council to Include Other Grades
- Promote Public Art Groups

IV. City Organization

Lake Havasu City will implement programs and projects that create a clean, safe, and sustainable environment and that provide citizens with opportunities for an engaged, healthy, and active lifestyle. City will provide a working environment and benefits to attract and retain a workforce that is committed to providing outstanding service to citizens and exceptional value for tax dollars invested by citizens.

Goal: Attract and retain a qualified workforce for the betterment of the community.

- Restore City Employee Compensation (5%)
- Develop Citywide Succession Plan
- Communications and Community Outreach
- Make Sure Decisions Made are Sustainable

V. Economic Growth

Lake Havasu City will seek diverse, high quality development, and will foster local jobs through the strategic pursuit of industries including distribution, renewable energy, engineering, medical, and manufacturing. Business investment and sustainability will be fostered through streamlined processes and ongoing relationships with the PED and others.

Goal: Facilitate the expansion of local economy.

- Develop Further Collaboration with the Partnership for Economic Development, Convention & Visitors Bureau, and Chamber of Commerce
- Implement CVB Wayfinding and Branding program
- Work Collaboratively with ASU
- Grow Tourism
- Revenue Allocation District
- Develop Committee for McCulloch Corridor and R/UDAT study implementation

HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community.

The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section contains the Vision-Mission-Core Businesses and the Budget Message which discusses the focus of City Council and City staff and how the organization dealt with fiscal challenges to achieve a balanced budget. Also included in this section is an introduction of the Mayor and City Councilmembers, the City organizational chart, City Council Strategic Action Plan, an overview of the budget process, budget calendar, and concludes with an explanation of the basis of budgeting used and budget amendments.

CITY PROFILE

Included in this section are interesting facts pertaining to the development of Lake Havasu City, an overview of attractions, amenities, and services offered, and demographic statistics for the community.

BUDGET SUMMARY

The Budget Summary section consists of Fund Descriptions; schedules that provide the viewer with financial information in a variety of formats, including Total Financial Resources, Expenditures by Program and Department, Projected Year End Available Resources for all funds, and outstanding debt service obligations; a look at Budget Trends for the last ten years; excerpts from the Fiscal Sustainability Policy; and Five-Year Financial Projections for selected funds are also included in this section.

REVENUE SUMMARY

This section offers a detailed discussion on the various revenue sources of the City and includes historical data and future revenue assumptions as well as property tax levy and rate information.

OPERATING BUDGET

The Operating Budget is divided into two sections:

- Operating Budgets
- Other Operating Budgets

Each section includes a brief description of the services provided, prior year accomplishments, goals and objectives, a listing of the authorized positions, as well as historical and future expenditure information.

CAPITAL BUDGET

This section explains the relationship between the operating and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by fund.

A schedule of the Community Investment Program Ten-Year Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated City Council Strategic Action Plan, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

HOW TO MAKE THE MOST OF THIS DOCUMENT

PERSONNEL SCHEDULES

The following schedules are included in this section:

- Personnel Costs by program
- Positions Per Capita Trends
- Citywide Schedule of Authorized Positions by Department
- Salary Structure

A narrative is included which discusses significant changes in staffing levels.

LEGAL DOCUMENTS

This section contains the Official Budget Forms as submitted to the State of Arizona Office of the Auditor General, and excerpts from the Arizona Revised Statutes pertaining to budgetary law.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document, a glossary of terms, and an index.



BUDGET PROCESS OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's Strategic Action Plan set the tone for the development of the budget. The City Council identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Ten-Year Community Investment Program (CIP) due to the potential impact on the operating budgets. The capital budget process begins with a review of the previous CIP plan, in which completion dates and cost estimates for the current year's projects are updated by the project leads. Requests for new CIP projects and capital items are submitted, prioritized by critical need while maintaining sustainable levels over the next five years as set forth in a five year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming two years, and guidelines received from the City Manager. Departments then submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and Administrative Services Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed biennial budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the budget fiscal year. City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the ten-year CIP and year one of the tentative budget, and approves year two of the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, but may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget for year one and approval of the budget for year two occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than seven days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is more than seven days after adoption of the final budget.

BUDGET AND CIP CALENDAR

Actions and Deadlines

2012	December	21	CIP Status Reports (for projects budgeted in the current fiscal year) due to Administrative Services
2013	January	18-19	City Council Retreat - Strategic Action Planning and Goal Setting
	February	5	Distribute instructions and City Manager guidelines with operating budget forms
		11	Proposed CIP project requests due to Administrative Services
	March	1	Departments submit preliminary operating budget requests
		21	City Manager and Department Directors receive first draft of Preliminary Budget
		25-29	Departments review Preliminary Budget with City Manager and Administrative Services
	April	5	Departments submit revisions to Preliminary Budget to Administrative Services
		16	City Council CIP and Asset Management Work Session (9:00 a.m.)
	May	7	City Council Budget Overview & Budget Work Session (1:30 p.m.)
		21	City Council 2nd Budget Work Session (1:30 p.m.)
		28	City Council receives Proposed Tentative Budget
	June	11	City Council adopts CIP Plan and Tentative Budget
		25	City Council adopts Final Budget
	July	1	Begin new fiscal year
		9	City Council adopts Property Tax Levy

BUDGET BASIS AND AMENDMENTS

BUDGET BASIS

Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the General Fund) are prepared on a modified accrual basis. This means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. However, since debt service resources are provided during the current year for payment of long-term principal and interest due early in the following year, the expenditures are recognized in the current year in the Debt Service Fund.

The Enterprise Funds (Airport, Recreation/Aquatic Center, Refuse, Wastewater, and Water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). Lake Havasu City prepares the annual budget utilizing the GAAP standards.

BUDGET AMENDMENTS

As specified in Arizona Revised Statutes §42-17106, in the case of an emergency, the City Council may authorize the transfer of funds between budget items of an adopted budget, if the funds are available and the transfer does not result in a violation of the expenditure limitation imposed by Article IX, Sections 19 and 20 of the Constitution of Arizona. Under City policy, the Administrative Services Director may transfer unencumbered appropriated balances within an office, department, or agency. These budget transfers are reviewed by the relevant operating department director and the budget staff. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's computerized financial system.



City Profile

Community Profile
Demographics



COMMUNITY PROFILE

BACKGROUND

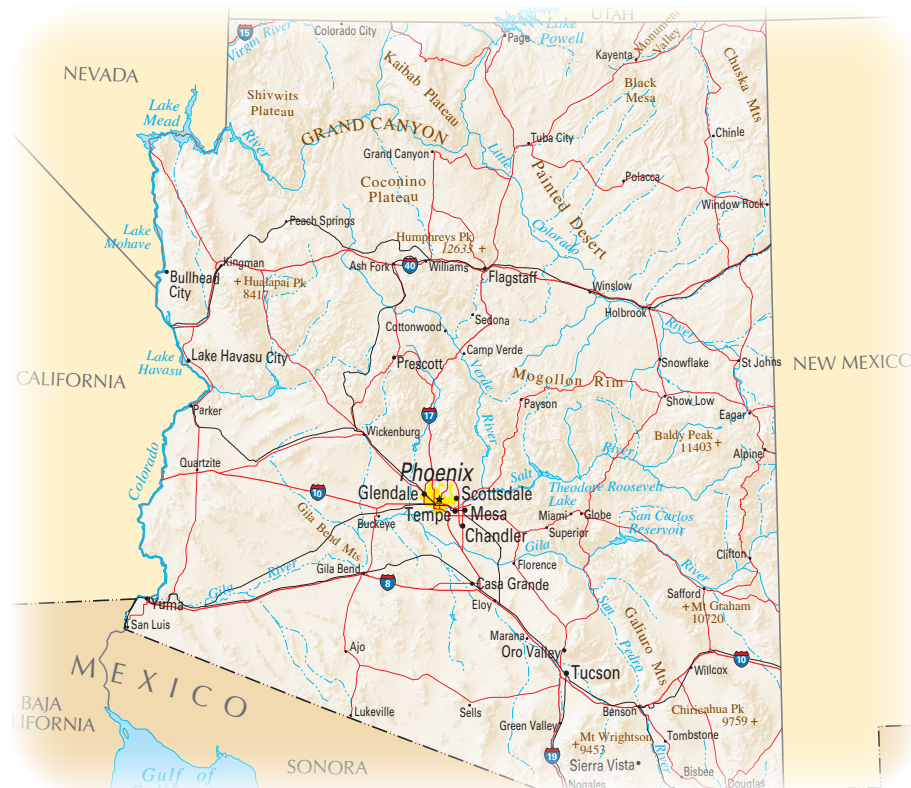
Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

HIGHWAY MILES TO MAJOR CITIES

ALBUQUERQUE, NM	530
FLAGSTAFF, AZ	200
LAS VEGAS, NV	150
LOS ANGELES, CA	320
PHOENIX, AZ	200
SALT LAKE CITY, UT	570
SAN DIEGO, CA	375
SAN FRANCISCO, CA	600
TUCSON, AZ	320



COMMUNITY PROFILE

GOVERNMENT

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is responsible for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.

SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. A total of twenty-one lighthouses can be seen on the shores of the lake.

COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum.

The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available. The mall is anchored by Dillard's, J.C. Penney's, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Up-

town McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

- BMX track
- Boat & watercraft rentals
- Boat repair
- Boat tours
- Bocce ball
- Campgrounds
- Dog parks
- Fishing areas
- Fitness centers
- Hiking and nature trails
- Golf courses
- Horseshoe pits
- Marinas & launch ramps
- Model airplane field
- Motocross Track
- Motor raceway
- Picnic grounds
- Shooting range
- Skate park
- Swimming beaches
- Trailer parks
- Volleyball courts

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a 254-foot pipeline water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.

COMMUNITY PROFILE

VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number approximately 31,682 as of the November 2012 general election.

EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The college has five campuses in Mohave County with a student population in the 2012-2013 school year of approximately 9,000. The Lake Havasu City campus houses a library, student learning center and bookstore that are open to the public. Various events are offered each semester and are open to the public.

In partnership with more than 15 colleges and universities, MCC offers residents an opportunity to obtain advanced degrees without leaving the area.

Arizona State University opened a campus in the fall of 2012 with 70 students. ASU Colleges at Lake Havasu City is the realization of some of the most innovative thinking in higher education. ASU is offering a curriculum that connects disciplines resulting in a more holistic view of the world. It is an important part of the ASU model to create the New American University, and Lake Havasu students will be part of a new generation prepared to create a more sustainable culture – and enjoy a unique collegiate experience in the process.

MEDICAL

Havasu Regional Medical Center is a TJC accredited, licensed 181-bed acute care facility providing health care services for the region. Over 100 physicians and allied health

professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines, including open heart and neurosurgery.

Havasu Surgery Centre is a multi-specialty surgery center for out-patient surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 20 hotels/motels and 129 restaurants and bars.

BUSINESS LICENSE

The City's Business License office reports 2,220 active business licenses.

MAJOR EMPLOYERS

American Medical Response/River Medical
Basha's, Inc.
Havasu Regional Medical Center
Lake Havasu City
Lake Havasu Unified School District No. 1
London Bridge Resort
Mohave Community College
Shugrue's Family of Restaurants
Sterilite Corporation
Walmart

CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.

COMMUNITY PROFILE

Weather Averages for Lake Havasu City, AZ

Month	Temperature (F)		Total Precipitation (inches)
	Maximum	Minimum	
January	66.8	44.0	0.56
February	71.0	47.2	0.49
March	79.1	52.4	0.35
April	87.1	59.3	0.10
May	97.5	69.2	0.03
June	106.3	76.8	0.01
July	110.9	84.3	0.29
August	110.1	84.3	0.31
September	104.1	76.4	0.33
October	90.7	62.7	0.30
November	75.7	51.2	0.27
December	64.7	43.3	0.43
Annual	88.7	62.6	3.47

Source: Western Regional Climate Center (www.wrcc.dri.edu)

Temperature - Period of Record: 1991-2012.

Precipitation - Period of Record: 1991-2012. Avg. total snowfall 0.0".

CULTURE AND RECREATION

Parks	
Total Number of Parks	15
Total Park Acreage	1,207
Park Uses	2,418

PUBLIC SAFETY

Fire Protection	
Number of Stations	6
Number of Authorized Positions	85
Avg. Response Time-Emergencies (minutes)	5:29
Number of Emergency Responses:	8,358
Fire Inspections	1,880

Police Protection	
Number of Authorized Positions:	
Sworn	83
Civilian	34
Avg. Response Time-Priority 1 (minutes):	6:23
Number of Reports Issued	7,788
Number of Incidents Handled	28,865

COMMUNITY PROFILE

TRANSPORTATION

Airport	
Annual Takeoffs, Approaches, & Landings	55,000
Runway Length (in feet)	8,001
Based Aircraft	138
Enclosed Hangars	78
Shade Ports	16
Fixed Based Operators	3

Streets	
Miles of Crack Filling	15
Miles of Major Washes and Drains	71
Miles of Roadways	435
Miles of Streets Resurfaced	37
Skin Patches	52
Streetlights	84
Traffic Signals	13
Utility Patches	224

Transit	
Transit Buses	21
Scheduled Bus Routes	4
Number of Days Operational (per week):	
Fixed Route/Curb-to-Curb	5
Seniors on the Move	5
Miles Driven	342,391
Total Ridership	110,414

UTILITIES

Wastewater	
Sanitary Sewer (miles)	352.85
Number of Lift Stations:	
City Owned	47
Private	11
Personal Pump Stations	18
Sewage Treatment Plants	3
Number of Connections	31,790

Water	
Water Lines (miles)	500
Number of Active Accounts	29,737
Available Allotment (acre feet)	28,318

NOTE: Above statistics represent FY 12-13 actual data.



DEMOGRAPHIC STATISTICS TEN YEAR HISTORY

Fiscal Year	Population	Per Capita Income	Median Age	School Enrollment	Unemployment Rate
	(1)	(2)	(2)	(3)	(4)
2003-04	48,945	\$21,239	48.5	6,545	3.3%
2004-05	51,700	\$21,316	48.3	6,549	3.1%
2005-06	53,435	\$21,025	48.3	6,453	3.2%
2006-07	54,610	\$21,389	47.9	6,463	3.2%
2007-08	55,263	\$21,607	48.0	6,227	5.1%
2008-09	55,429	\$22,029	47.9	6,175	8.0%
2009-10	55,502	\$21,494	47.8	6,163	8.1%
2010-11	53,435	\$26,539	51.4	5,833	8.3%
2011-12	52,406	\$25,224	50.2	5,677	10.3%
2012-13	52,720	\$27,628	50.7	5,622	10.7%

Sources:

- (1) 2002 - 2010 - Arizona Department of Economic Security (estimates)
2011 - League of Arizona Cities & Towns (April 1, 2010)
2012 - 2013 Arizona Department of Administration, Office of Employment & Population Statistics
- (2) Demographics Now
- (3) Lake Havasu Unified School District No. 1
(excludes charter and private schools)
- (4) 2003 - 2011 - Arizona Workforce Informer
2012 - 2013 - Arizona Department of Administration, Office of Employment & Population Statistics

NOTE: The information contained in the sources used for this table is revised continually resulting in annual adjustments. Therefore, data presented may not match prior year's tables.



Budget Summary

Budget Highlights

Budget Trends - Ten-Year History

Fiscal Sustainability Policy

Five-Year Financial Projections - Selected Funds





Budget Summary

Budget Highlights

Fund Descriptions

Total Financial Program

Budget Summary

Total Financial Resources

Expenditures by Program

Expenditures by Department

Projected Year End Available Resources

Financial Summary

Community Investment Program Summary

Debt Service Summary

Statutory General Obligation Debt Limitations

Debt Service Schedule

Capital Lease Schedule



FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: the General Fund, Capital Projects Funds, Debt Service Fund, and Special Revenue Funds.

- **General Fund.** The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.
- **Capital Projects Funds (Community Investment Fund and Property Acquisition Fund).** Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or replacement of capital assets including activities such as land, buildings, public works, water, wastewater, airport, streets, and equipment.
- **Debt Service Fund.** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- **Special Revenue Funds.** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.
 - ◊ **Community Development Block Grant (CDBG) Fund.** This fund

accounts for all federal CDBG activities. These revenues are to be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.

- ◊ **Grant Funds (Federal and State).** Most grants which are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City and/or grants which have been applied for and are pending notification of award.
- ◊ **Highway User Revenue Fund (HURF).** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.
- ◊ **Improvement District Funds.** These funds are financed through the assessment of property taxes. The City currently has two active improvement districts:
 - » **Improvement District No. 1 Fund.** Maintenance and improvements to the gas lights along the residential area of London Bridge Golf Course. This district was dissolved as of April 13, 2010 (included for historical purposes).
 - » **Improvement District No. 2 Fund.** Maintenance and improvements to the London Bridge Plaza.
 - » **Improvement District No. 4 Fund.** Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on lower McCulloch Boulevard, together with the gas lights on Civic Center Boulevard.
- ◊ **Metropolitan Planning Organization Fund.** This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation (ADOT).

FUND DESCRIPTIONS

- ◇ **Special Programs Funds.** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.
 - » **Court Enhancement Fund.** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.
 - » **Fill the Gap Fund.** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.
 - » **Judicial Collection Enhancement Fund (JCEF).** This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.
 - » **Parks and Recreation Memorial Tree Fund.** This fund accounts for the growth and dedication of commemorative trees, as well as benches and plaques that are placed throughout the City as a memorial through a citizen request. The revenues of this fund are received from contributions and donations.
 - » **PD Vehicle Towing Fund.** This fund accounts for expenses related to towing of immobilized or impounded vehicles pursuant to Arizona Revised Statute §28-3511. The revenues of this fund are derived from fees for post-storage hearings as dictated by Arizona Revised Statute §28-3513 and are restricted in use.
- » **WALETA (Western Arizona Law Enforcement Training Academy) Fund.** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.
- » **Wild Land Firefighting Program Fund.** This fund accounts for revenues and expenditures related to deployment of certified Fire Department personnel and equipment to assist with wild land fires at the request of state or federal agencies.
- ◇ **Racketeer Influenced and Corrupt Organizations Act Fund (RICO).** This fund accounts for RICO funds which are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.
- ◇ **Tourism / Economic Development Fund.** This fund receives the 3% tax on transient lodging (less than 30-day rentals) and 1% of the restaurant and bar sales tax, which is dedicated to the promotion of tourism and economic development.
- **Transit Fund.** This fund is used to account for federal grants, fares, and City contributions to provide public transportation.

FUND DESCRIPTIONS

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. The City currently has no active fiduciary funds.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service. The accounting principles used for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has seven proprietary funds, five are enterprise funds and two are internal service funds.

- **Enterprise Funds.** Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.

- ◇ **Airport Fund.** This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.
- ◇ **Irrigation & Drainage District (Water) Fund.** The main revenue sources in this fund are user charges for water services and a property tax. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.
- ◇ **Recreation/Aquatic Center Fund.**

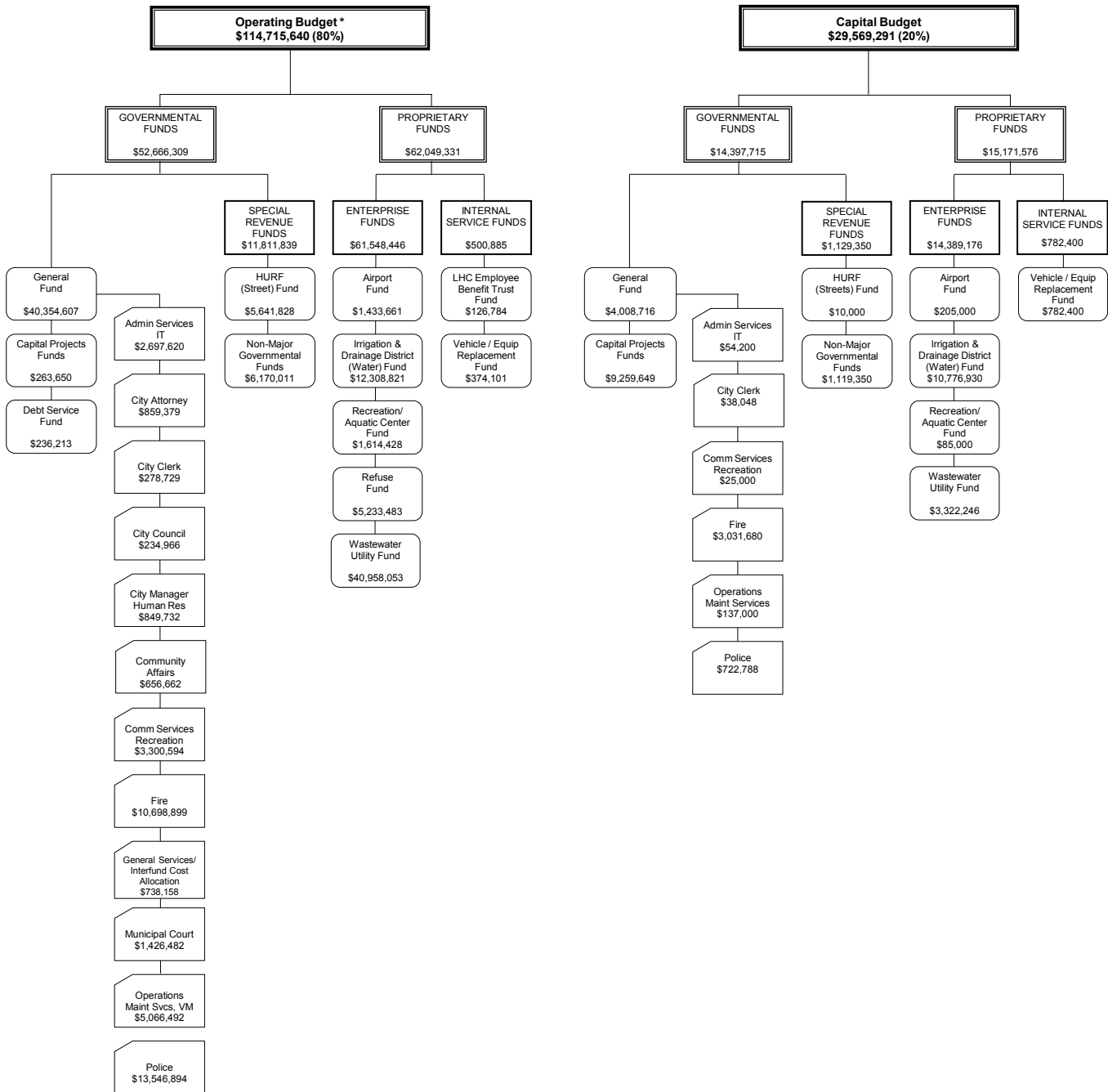
Revenues in this fund are derived from fees collected for aquatic activities such as open swim, memberships, swim lessons, and rental of the community pool. Rental fees for meeting rooms and the gym within the facility generate additional revenues. Historically, the revenues in this fund have not been sufficient to cover the expenses, resulting in a subsidy from the General Fund.

- ◇ **Refuse Fund.** This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.
- ◇ **Wastewater Utility Fund.** This fund reflects activity related to wastewater collection and treatment. User charges are the primary revenue source to fund operating expenses and repayment of debt associated with the recently completed sewer expansion.
- **Internal Service Funds.** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis, and predominantly benefits governmental funds.
- ◇ **LHC Employee Benefit Trust Fund.** A separate fund established to achieve financial stability regarding the need to provide a cost effective yet competitive benefit package to City employees. Funds are provided through premiums for medical and dental insurance coverage.
- ◇ **Vehicle/Equipment Replacement Fund.** This fund accounts for the accumulation of resources from each department for the replacement of vehicles and equipment. In addition to interest earnings, revenues for this fund come from proceeds collected from auctioning of vehicles and/or equipment that are no longer economically serviceable.



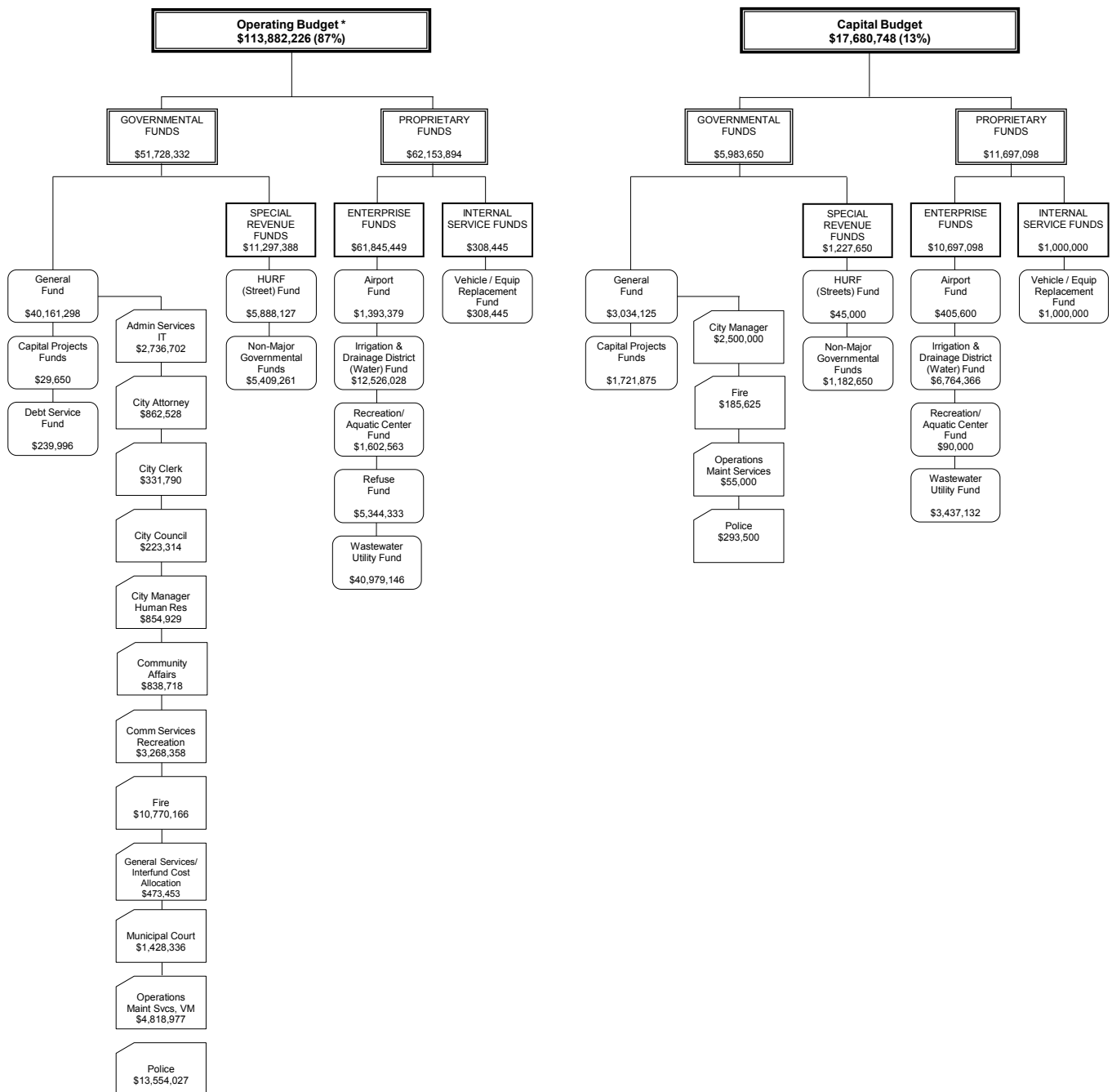
TOTAL FINANCIAL PROGRAM FY 2013-2014

FY 2014 TOTAL BUDGET
\$144,284,931



TOTAL FINANCIAL PROGRAM FY 2014-2015

**FY 2015 TOTAL BUDGET
\$131,562,974**



**BUDGET SUMMARY****FY 13-14 - BUDGET SUMMARY****Where The Money Comes From**

Charges for Services	\$	2,408,407 *
Community Investment Program Revenues		4,554,003
Debt Proceeds		2,970,883
Federal & State Grants		4,827,512 *
Fines & Forfeitures		1,276,290 *
Improvement Districts		83,650 *
Intergovernmental Revenues		19,615,040
Investment Earnings		1,127,531 *
Lease Proceeds		3,775,845
Licenses & Permits		1,479,499 *
Local Taxes		25,399,216
Miscellaneous		2,075,356 *
Pension & Trust Funds		5,000 *
Utility Revenues		<u>39,426,250</u>
Total Revenues & Other Financing Sources		109,024,482
Total Available Resources		<u>125,674,649</u>
Total All Funding Sources		<u>\$ 234,699,131</u>

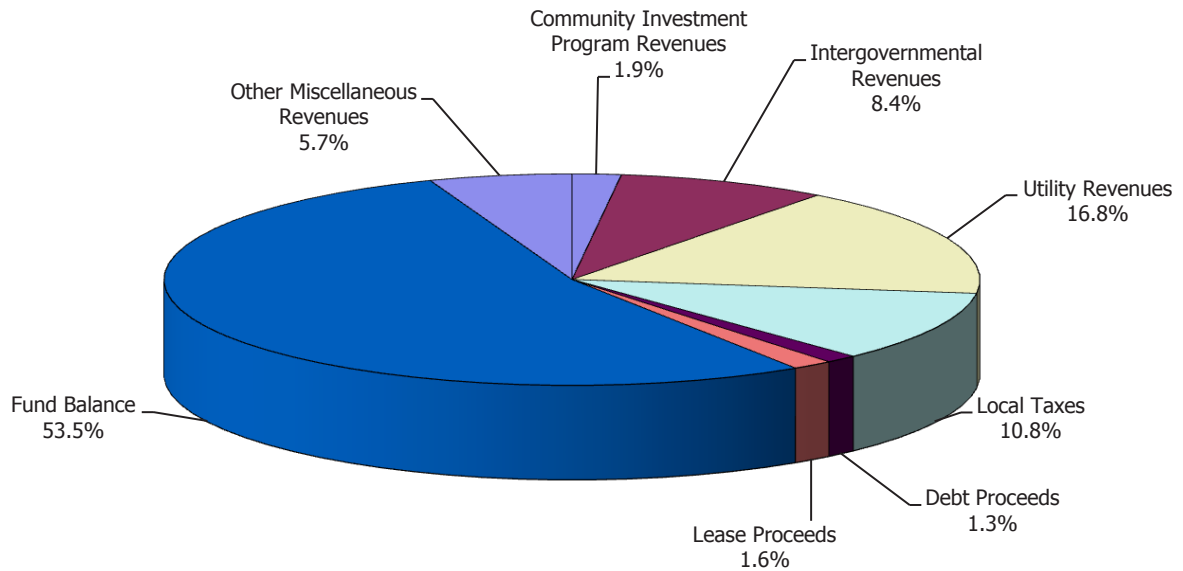
* Shown as Other Miscellaneous Revenues in chart on next page

Where The Money Goes

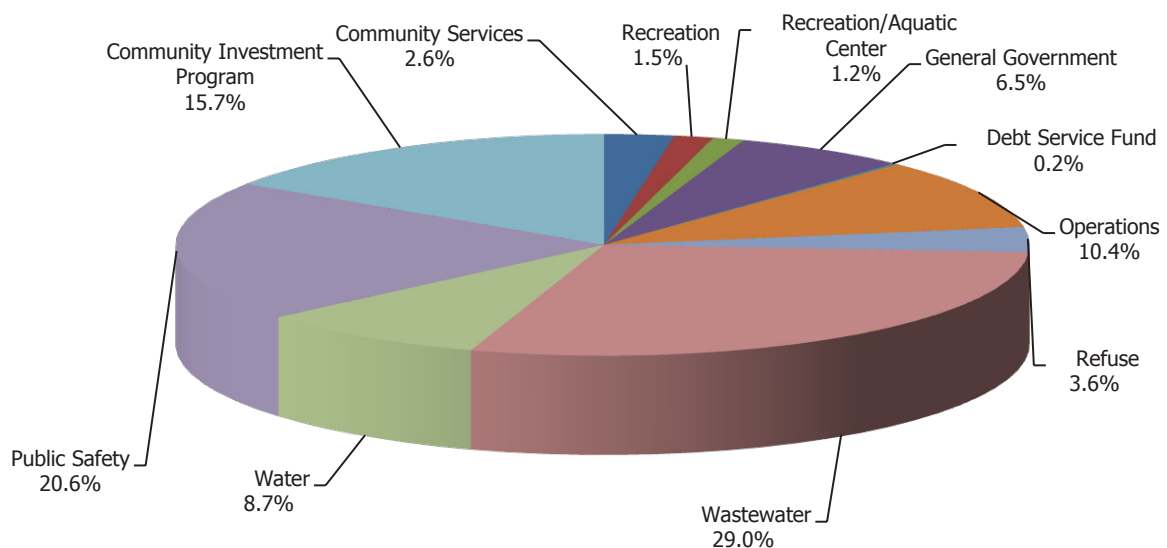
Community Services	\$	3,806,698
Recreation		2,135,990
Recreation/Aquatic Center		1,699,428
General Government		9,483,385
Debt Service Fund		236,213
Operations		14,972,163
Refuse		5,233,483
Wastewater		41,811,177
Water		12,546,975
Public Safety		29,666,872
Community Investment Program		<u>22,692,547</u>
Total All Expenditures		<u>\$ 144,284,931</u>

FY 2013-2014

Total Financial Resources \$234,699,131



Total Budgeted Expenditures \$144,284,931



**BUDGET SUMMARY****FY 14-15 - BUDGET SUMMARY****Where The Money Comes From**

Charges for Services	\$	2,432,418	*
Community Investment Program Revenues		384,948	
Federal & State Grants		3,892,262	*
Fines & Forfeitures		1,275,044	*
Improvement Districts		82,200	*
Intergovernmental Revenues		20,086,352	
Investment Earnings		1,129,266	*
Lease Proceeds		375,291	
Licenses & Permits		1,502,089	*
Local Taxes		25,987,638	
Miscellaneous		2,181,656	*
Pension & Trust Funds		5,000	*
Utility Revenues		41,090,329	
Total Revenues & Other Financing Sources		100,424,493	
Total Available Resources		105,170,104	
Total All Funding Sources		\$ 205,594,597	

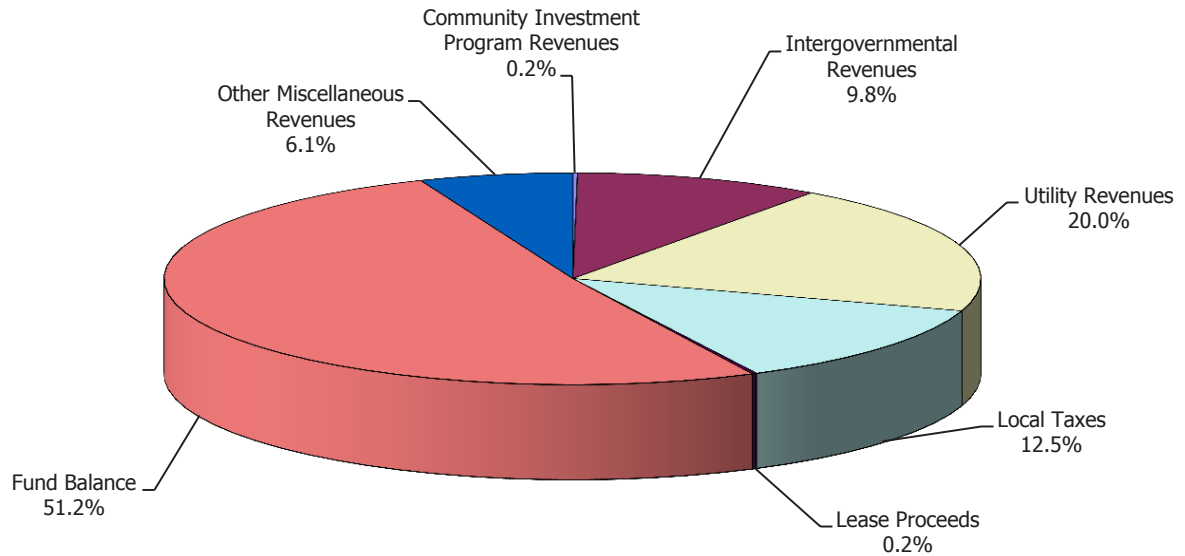
* Shown as Other Miscellaneous Revenues in chart on next page

Where The Money Goes

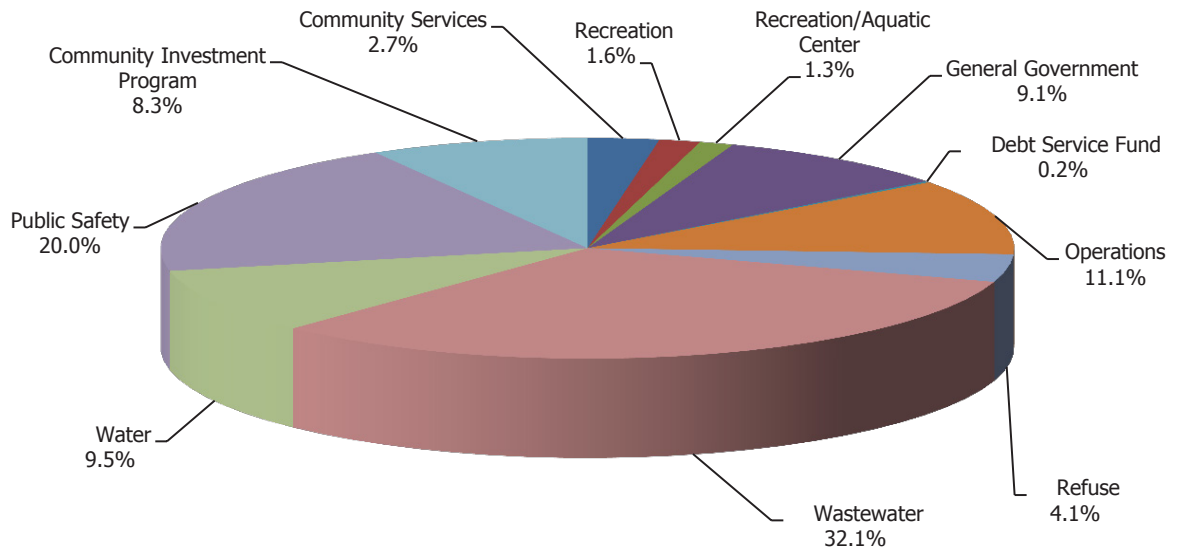
Community Services	\$	3,558,818
Recreation		2,052,598
Recreation/Aquatic Center		1,692,563
General Government		11,924,394
Debt Service Fund		239,996
Operations		14,577,295
Refuse		5,344,333
Wastewater		42,281,846
Water		12,643,028
Public Safety		26,338,830
Community Investment Program		10,909,273
Total All Expenditures		\$ 131,562,974

FY 2014-2015

Total Financial Resources \$205,594,597



Total Budgeted Expenditures \$131,562,974



**TOTAL FINANCIAL RESOURCES**

	Actual FY 11-12	Adopted Budget FY 12-13	Adopted Budget FY 13-14	Approved Budget FY 14-15
General Fund				
Charges for Services	\$ 776,613	\$ 1,336,852	\$ 1,349,900	\$ 1,355,412
Fines & Forfeitures	1,224,930	1,297,849	1,145,490	1,143,044
Grants	138,647	16,345	-	-
Intergovernmental Revenues	11,417,373	12,748,225	13,363,419	13,822,226
Licenses & Permits	1,072,635	923,606	1,479,499	1,502,089
Other Revenues	3,148,649	2,685,270	5,950,357	2,729,545
Taxes	16,941,934	17,823,677	18,114,652	18,671,074
Total General Fund	\$ 34,720,781	\$ 36,831,824	\$ 41,403,317	\$ 39,223,390
Special Revenue Funds				
CDBG, Home, State Special Projects	\$ 413,811	\$ 1,260,000	\$ 931,346	\$ 625,000
HURF (Street)	3,741,952	4,187,285	4,220,453	4,227,444
Metropolitan Planning	-	-	355,000	245,000
Miscellaneous Grants	622,717	1,033,385	2,105,593	1,728,742
Miscellaneous Court Fees	72,332	72,815	72,950	74,225
Parks & Recreation Memorial Tree	6,294	5,065	5,205	5,210
PD Vehicle Towing 28-3511	9,108	11,470	11,650	11,900
RICO	38,981	-	60,000	60,000
Transit	1,031,420	1,426,159	1,133,391	932,202
Tourism/Economic Development	1,528,285	1,450,000	1,600,000	1,632,000
WALETA Police Academy	98,857	257,096	257,646	257,671
Wildland Firefighting Program	-	60,137	-	-
Total Special Revenue Funds	\$ 7,563,757	\$ 9,763,412	\$ 10,753,234	\$ 9,799,394
Enterprise Funds				
Airport	\$ 713,611	\$ 1,851,394	\$ 654,683	\$ 868,495
Irrigation & Drainage District (Water)	18,400,864	23,093,324	21,553,695	16,439,443
Recreation/Aquatic Center	1,330,273	390,161	443,880	391,123
Refuse	5,583,479	1,226,500	5,748,517	5,872,500
Wastewater Utility	39,464,737	23,763,973	25,273,013	25,632,879
Total Enterprise Funds	\$ 65,492,964	\$ 50,325,352	\$ 53,673,788	\$ 49,204,440
Other Funds				
Debt Service	\$ 66,102	\$ 500	\$ 750	\$ 750
LHC Employee Benefit Trust	6,593,276	103,000	-	-
LHC Improvement Districts # 1, #2 & #4	72,038	80,960	83,823	82,323
Vehicle/Equipment Replacement	91,385	17,000	20,000	5,000
Total Other Funds	\$ 6,822,801	\$ 201,460	\$ 104,573	\$ 88,073
Community Investment Fund	\$ 1,316,275	\$ 4,255,923	\$ 3,089,570	\$ 2,109,196
Total Revenues	\$ 115,916,578	\$ 101,377,971	\$ 109,024,482	\$ 100,424,493
FUND BALANCES	120,427,909	132,726,952	125,674,649	105,170,104
(CASH AVAILABLE JULY 1 - ALL FUNDS)				
TOTAL FINANCIAL RESOURCES	\$ 236,344,487	\$ 234,104,923	\$ 234,699,131	\$ 205,594,597

EXPENDITURES BY PROGRAM

	<i>Adopted FY 13-14</i>	<i>Approved FY 14-15</i>	<i>Increase/ Decrease</i>	<i>Percent of Change</i>
Community Services				
Community Block Grants	\$ 931,346	\$ 625,000	\$ (306,346)	
Community Services	1,189,604	1,215,760	26,156	
Improvement Districts	85,748	86,058	310	
Recreation	2,135,990	2,052,598	(83,392)	
Recreation/Aquatic Center	1,699,428	1,692,563	(6,865)	
Tourism/Economic Development	<u>1,600,000</u>	<u>1,632,000</u>	<u>32,000</u>	
	\$ 7,642,116	\$ 7,303,979	\$ (338,137)	(4.4%)
General Government				
Administrative Services	\$ 2,010,642	\$ 2,073,542	\$ 62,900	
City Attorney	875,503	878,707	3,204	
City Clerk	316,777	331,790	15,013	
City Council	234,966	223,314	(11,652)	
City Manager	447,691	2,945,692	2,498,001	
Community Affairs	656,662	838,718	182,056	
Debt Service Fund	236,213	239,996	3,783	
Employee Benefit Trust Fund	126,784	-	(126,784)	
General Services	4,294,614	4,054,146	(240,468)	
Grant Agencies	185,000	130,000	(55,000)	
Human Resources	402,041	409,237	7,196	
Information Technology	741,178	663,160	(78,018)	
Interfund Cost Allocation	(3,391,456)	(3,360,693)	30,763	
Municipal Court	1,426,482	1,428,336	1,854	
Vehicle/Equipment Replacement	<u>1,156,501</u>	<u>1,308,445</u>	<u>151,944</u>	
	\$ 9,719,598	\$ 12,164,390	\$ 2,444,792	25.2%
Operations				
Operations Administration	\$ 718,641	\$ 643,941	\$ (74,700)	
Airport	1,433,661	1,393,379	(40,282)	
Maintenance Services:				
Maintenance Services	4,020,036	3,764,238	(255,798)	
HURF Funded	5,900,998	5,933,127	32,129	
Vehicle Maintenance	718,465	705,448	(13,017)	
Metropolitan Planning	355,000	245,000	(110,000)	
Refuse	5,233,483	5,344,333	110,850	
Transit	1,825,362	1,892,162	66,800	
Wastewater	41,811,177	42,281,846	470,669	
Water	<u>12,546,975</u>	<u>12,643,028</u>	<u>96,053</u>	
	\$ 74,563,798	\$ 74,846,502	\$ 282,704	0.4%
Public Safety				
Fire	\$ 14,385,579	\$ 11,505,791	\$ (2,879,788)	
Police	14,367,221	13,917,766	(449,455)	
Animal Control	504,072	505,273	1,201	
County Jail Contracts	350,000	350,000	-	
RICO	<u>60,000</u>	<u>60,000</u>	<u>-</u>	
	\$ 29,666,872	\$ 26,338,830	\$ (3,328,042)	(11.2%)
Community Investment Program				
	\$ 22,692,547	\$ 10,909,273	\$ (11,783,274)	(51.9%)
Total Budgeted Expenditures	<u>\$ 144,284,931</u>	<u>\$ 131,562,974</u>	<u>\$ (12,721,957)</u>	<u>(8.8%)</u>



EXPENDITURES BY DEPARTMENT FY 2013-2014

<i>Department</i>	<i>Personnel Services</i>	<i>Supplies & Services</i>	<i>Capital</i>	<i>Contingency Depreciation Debt/Interest</i>	<i>Interfund Cost Allocation</i>	<i>Total</i>
General Fund						
Administrative Services	\$ 1,836,906	\$ 173,736				\$ 2,010,642
Information Technology	583,679	103,299	54,200			741,178
City Attorney	735,115	124,264				859,379
City Clerk	221,856	56,873	38,048			316,777
City Council	149,628	85,338				234,966
City Manager	422,586	25,105				447,691
Human Resources	307,907	94,134				402,041
Community Affairs	241,036	415,626				656,662
Community Services	1,044,237	145,367				1,189,604
Recreation	1,085,069	1,025,921	25,000			2,135,990
Fire	9,380,263	943,095	3,031,680	375,541		13,730,579
General Services		2,443,545		1,686,069		4,129,614
Interfund Cost Allocation					(3,391,456)	(3,391,456)
Municipal Court	1,072,765	353,717				1,426,482
Operations Administration	405,152	269,839				674,991
Maintenance Services:						
Maintenance Services	2,490,884	1,161,922	137,000	20,230		3,810,036
Vehicle Maintenance	580,527	87,593		9,760	40,585	718,465
Police	11,282,021	2,238,625	722,788	26,248		14,269,682
General Fund Total	\$ 31,839,631	\$ 9,747,999	\$ 4,008,716	\$ 2,117,848	\$ (3,350,871)	\$ 44,363,323
Other Funds						
Airport	\$ 179,619	\$ 148,237	\$ 205,000	\$ 811,151	\$ 294,654	\$ 1,638,661
Capital Projects		238,650	9,259,649		25,000	9,523,299
Debt Service				236,213		236,213
HURF Funded (Street)	1,879,918	3,235,422	10,000	116,922	409,566	5,651,828
Irrigation & Drainage District (Water)	3,489,692	4,492,961	10,776,930	3,368,417	957,751	23,085,751
LHC Employee Benefit Trust		119,500			7,284	126,784
LHC Improvement Districts		19,300			66,448	85,748
Metropolitan Planning Organization	165,751	189,249				355,000
PD Vehicle Towing 28-3511		15,325				15,325
Parks & Recreation Memorial Tree		10,000				10,000
Recreation / Aquatic Center	672,728	431,048	85,000	263,813	246,839	1,699,428
Refuse		4,672,160		1,175	560,148	5,233,483
RICO		60,000				60,000
Tourism / Economic Development		1,600,000				1,600,000
Transit	1,042,259	404,576	223,700	7,000	147,827	1,825,362
Vehicle / Equipment Replacement			782,400	369,587	4,514	1,156,501
WALETA Police Academy		300,987				300,987
Wastewater Utility	2,418,957	5,147,942	3,322,246	32,590,039	801,115	44,280,299
Other Funds Total	\$ 9,848,924	\$ 21,085,357	\$ 24,664,925	\$ 37,764,317	\$ 3,521,146	\$ 96,884,669
Grant Funds						
Bullet Proof Vest (Police)		\$ 21,216			\$ (10,608)	\$ 10,608
CDBG, Home, SSP (Comm Services)	56,651	863,362			11,333	931,346
Fire Non-Specific		196,000	580,000		(121,000)	655,000
General Government Non-Specific		350,000				350,000
Highway Safety Improvement Program		249,170				249,170
MAGNET (Police)	132,338					132,338
Park Trails Plan			250,000		(50,000)	200,000
Police Non-Specific		426,703	65,650			492,353
Victims of Crime Act (Attorney)	16,124					16,124
Grant Funds Total	\$ 205,113	\$ 2,106,451	\$ 895,650	\$ -	\$ (170,275)	\$ 3,036,939
Total All Funds	\$ 41,893,668	\$ 32,939,807	\$ 29,569,291	\$ 39,882,165	\$ -	\$ 144,284,931

EXPENDITURES BY DEPARTMENT FY 2014-2015

<i>Department</i>	<i>Salaries & Wages</i>	<i>Supplies & Services</i>	<i>Capital</i>	<i>Contingency Depreciation Debt/Interest</i>	<i>Interfund Cost Allocation</i>	<i>Total</i>
General Fund						
Administrative Services	\$ 1,902,818	\$ 170,724				\$ 2,073,542
Information Technology	587,810	75,350				663,160
City Attorney	735,416	127,112				862,528
City Clerk	193,777	138,013				331,790
City Council	149,852	73,462				223,314
City Manager	424,587	21,105	2,500,000			2,945,692
Human Resources	310,184	99,053				409,237
Community Affairs	242,742	595,976				838,718
Community Services	1,072,538	143,222				1,215,760
Recreation	1,089,133	963,465				2,052,598
Fire	9,569,513	915,010	185,625	285,643		10,955,791
General Services		2,130,113		1,704,033		3,834,146
Interfund Cost Allocation					(3,360,693)	(3,360,693)
Municipal Court	1,079,835	348,501				1,428,336
Operations Administration	412,004	202,287				614,291
Maintenance Services:						
Maintenance Services	2,444,026	1,055,212	55,000			3,554,238
Vehicle Maintenance	584,205	78,961			42,282	705,448
Police	11,447,382	2,080,397	293,500	26,248		13,847,527
General Fund Total	\$32,245,822	\$ 9,217,963	\$ 3,034,125	\$ 2,015,924	\$ (3,318,411)	\$ 43,195,423
Other Funds						
Airport	\$ 181,079	\$ 129,811	\$ 405,600	\$ 785,172	\$ 297,317	\$ 1,798,979
Capital Projects		18,650	1,721,875		11,000	1,751,525
Debt Service				239,996		239,996
HURF Funded (Street)	1,897,823	3,496,467	45,000	92,000	401,837	5,933,127
Irrigation & Drainage District (Water)	3,510,049	4,586,025	6,764,366	3,487,505	942,449	19,290,394
LHC Improvement Districts		19,551			66,507	86,058
Metropolitan Planning Organization	166,891	78,109				245,000
PD Vehicle Towing 28-3511		15,325				15,325
Parks & Recreation Memorial Tree		10,000				10,000
Recreation / Aquatic Center	676,006	410,133	90,000	265,813	250,611	1,692,563
Refuse		4,782,429		1,175	560,729	5,344,333
RICO		60,000				60,000
Tourism / Economic Development		1,632,000				1,632,000
Transit	1,018,130	429,607	287,000	7,000	150,425	1,892,162
Vehicle / Equipment Replacement			1,000,000	303,784	4,661	1,308,445
WALETA Police Academy		297,624				297,624
Wastewater Utility	2,416,928	5,010,854	3,437,132	32,760,791	790,573	44,416,278
Other Funds Total	\$ 9,866,906	\$20,976,585	\$ 13,750,973	\$ 37,943,236	\$ 3,476,109	\$ 86,013,809
Grant Funds						
Bullet Proof Vest (Police)		\$ 7,200			\$ (3,600)	\$ 3,600
CDBG, Home, SSP (Comm Services)	57,032	556,066			11,902	625,000
Fire Non-Specific		86,000	580,000		(116,000)	550,000
General Government Non-Specific		350,000				350,000
MAGNET (Police)	134,110					134,110
Park Trails Plan			250,000		(50,000)	200,000
Police Non-Specific		409,203	65,650			474,853
Victims of Crime Act (Attorney)	16,179					16,179
Grant Funds Total	\$ 207,321	\$ 1,408,469	\$ 895,650	\$ -	\$ (157,698)	\$ 2,353,742
Total All Funds	\$42,320,049	\$31,603,017	\$ 17,680,748	\$ 39,959,160	\$ -	\$ 131,562,974

PROJECTED YEAR END AVAILABLE RESOURCES

The following tables represent the beginning available resources, estimated revenues, expenditures, operating transfers (in and out), any non-cash changes, and the estimated ending resources available for Fiscal Years Ending 2014 and 2015.

The General Fund available resources reflect a decrease of 14.9% in Fiscal Year 2014 and a decrease of 12.6% in Fiscal Year 2015. These reductions are primarily due to increased retirement costs and employee benefits. Reorganization and realignment of functions that has occurred over the last two fiscal years has resulted in increased efficiencies, thus reducing the decline in fund balance in Fiscal Year 2015. The projected ending available resources for the General Fund in Fiscal Year 2015 of \$13.7 million is more than twice the level required by the City's Fiscal Sustainability Policy. The Capital Project Funds available resources are decreasing by 35% in Fiscal Year 2014 as a result of planned capital projects that are expected to be cash funded and completed during the year. Fiscal Year 2015 shows a slight increase of 3% in the Capital Project Funds as project expenditures appropriated in that year are slightly lower than anticipated revenues.

In the Special Revenue Funds section, the Highway User Revenue Fund (HURF) available resources is decreasing by approximately 40% in Fiscal Year 2014 and 47% in Fiscal Year 2015 due to planned expenditures associated with street maintenance and rehabilitation programs. Staff is currently reviewing this fund to ensure that the revenues received will be sufficient to cover street maintenance operations in future years. LHC Improvement District 2 reflects a decrease in available resources of 34.5% in Fiscal Year 2014 and 31.2% in Fiscal Year 2015. This fund is funded through a property tax assessed to property owners within the district, and the amount of funds collected has exceeded the actual expenditures over the last few fiscal years. These reductions in available resources are the result of reducing the tax levy and using current fund balance to meet expenditures. The Transit Fund shows substantial reductions

in available resources over the next two fiscal years. During the 2010 U. S. Census, Lake Havasu City officially exceeded a 50,000 population, requiring the Transit program to transition from a Section 5311 grant program to a Section 5307 grant program, resulting in a significant reduction in grant revenue. The City is currently examining what level of transit services can be provided with limited local funding. The remaining Special Revenue Funds show minimal percent changes in available resources, with most of the funds maintaining low fund balances that do not impact the overall organization.

Under the Proprietary Funds section, all funds reflect projected decreases in available resources in one or both of the next two fiscal years. The enterprise funds, by definition, are intended to fund operations with user charges. The Airport and Recreation/Aquatic Center funds revenues are not projected to be sufficient to cover expenses and are programmed to receive subsidies from the General Fund. In order to minimize the impact on the General Fund, the subsidies are budgeted at a level to provide for minimal available resources balances at the end of Fiscal Year 2015, causing the percentage change to appear greater. The Irrigation and Drainage District Fund is projected to decline 10.9% in Fiscal Year 2014 and 17.2% in Fiscal Year 2015, due in large part to planned, cash-funded capital projects necessary to maintain the City's water system. The Wastewater Utility Fund reflects a decrease of 13% in Fiscal Year 2014 and 14% in Fiscal Year 2015. The use of fund balance is dedicated to pay a portion of the debt service obligations and reduce the pressure to initiate large user fee increases.

PROJECTED YEAR END AVAILABLE RESOURCES

The Internal Service Funds consist of two funds, both of which show reductions in available resources in Fiscal Year 2014 and in Fiscal Year 2015. The LHC Employee Benefit Trust Fund was replaced in Fiscal Year 2013 with a trust that is outside of the City's control, in which Lake Havasu City partnered with two neighboring cities, Kingman and Bullhead City, in an effort to provide employees with an attractive benefits package at affordable rates to both the employees and the cities. Since this fund is no longer used as the mechanism to provide benefits for employees, the revenue stream for this fund no longer exists, yet there is a small projected expenditure in Fiscal Year 2014 to complete any outstanding claims. The available resources in the LHC Employee Benefit Trust can be utilized for other needs the City has identified. An operating transfer is programmed in Fiscal Year 2015 from the LHC Employee Benefit Trust to fund a city-wide asset management

program. This transfer, along with the cessation of a revenue stream for this fund, results in a significant decrease in available resources. This fund will be dissolved after Fiscal Year 2015, once all obligations are met. The Vehicle and Equipment Replacement Fund discontinued charging the departments rent for their equipment usage during the past few fiscal years and only critical need equipment is purchased. This is placing pressure on the fund to spend down the fund balance. The future existence of this fund will be analyzed once the city-wide asset management program is fully defined and implemented.



PROJECTED YEAR END AVAILABLE RESOURCES FY 2013-2014

FUND	Estimated Beginning Available Resources* 7/1/2013	PLUS	LESS	LESS	PLUS		PLUS	Projected Ending Available Resources* 6/30/2014	Percent Change in Projected Available Resources
		FY 2013-14 Estimated Revenues	FY 2013-14 Estimated Expenditures	Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments		
					To	From			
Governmental Funds									
General	\$ 18,469,577	\$ 41,403,317	\$ 44,363,323		\$ 2,441,019	\$ 2,235,000		\$ 15,715,590	(14.9%)
Capital Projects	8,246,368	3,089,570	43,650	9,479,649	4,194,112	647,013		5,359,738	(35.0%)
Debt Service	158,033	750	236,213		245,000			167,570	6.0%
Special Revenue Funds									
CDBG Grant	-	931,346	931,346					-	0.0%
Grant Funds: Various	-	2,105,593	2,105,593					-	0.0%
Highway User Revenue (HURF)	2,363,299	4,220,453	5,651,828		1,050,000	555,187		1,426,737	(39.6%)
LHC Improvement District 2	18,694	8,125	14,579					12,240	(34.5%)
LHC Improvement District 4	12,473	75,698	71,169					17,002	36.3%
Metropolitan Planning Org.	-	355,000	355,000					-	0.0%
Special Programs	313,165	407,451	386,312			77,500		256,804	(18.0%)
Tourism/Economic Development	309,537	1,600,000	1,600,000					309,537	0.0%
Transit	163,641	1,133,391	1,825,362		575,000	1,760		44,910	(72.6%)
Proprietary Funds									
Enterprise Funds									
Airport	14,267	654,683	1,433,661	205,000	209,705	5,984	783,392	17,402	22.0%
Irrigation & Drainage District	18,526,519	21,553,695	12,546,975	10,538,776		2,941,427	2,448,198	16,501,234	(10.9%)
Recreation/Aquatic Center	58,887	443,880	1,699,428		1,090,000	140,919	260,313	12,733	(78.4%)
Refuse	6,331,920	5,748,517	5,233,483			2,924,934	1,175	3,923,195	(38.0%)
Wastewater Utility	64,356,574	25,273,013	41,811,177	2,469,122		275,112	10,893,239	55,967,415	(13.0%)
Internal Service Funds									
LHC Employee Benefit Trust	3,253,330		126,784					3,126,546	(3.9%)
Vehicle/Equip. Replacement	3,078,365	20,000	1,156,501				369,587	2,311,451	(24.9%)
TOTAL ALL FUNDS	\$ 125,674,649	\$ 109,024,482	\$ 121,592,384	\$ 22,692,547	\$ 9,804,836	\$ 9,804,836	\$ 14,755,904	\$ 105,170,104	(16.3%)

*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:
 » Governmental Funds: Total assets, less inventories and prepaid items, less total liabilities
 » Proprietary Funds: Total current assets, less inventories and prepaid items, less total current liabilities

OPERATING TRANSFERS FY 2013-2014

TRANSFERS IN	TRANSFERS OUT										
	Airport	Aquatic	CIP General	General	HURF	IDD	Refuse	Special Programs	Transit	Wastewater Utility	
Airport				175,000							\$ 175,000
Aquatic				1,090,000							\$ 1,090,000
CIP Airport			34,705								\$ 34,705
CIP General				150,000	544,178	350,000	2,924,934			225,000	\$ 4,194,112
Debt Service				245,000							\$ 245,000
General	5,984	140,919	112,308		11,009	2,041,427		77,500	1,760	50,112	\$ 2,441,019
HURF			500,000			550,000					\$ 1,050,000
Transit				575,000							\$ 575,000
	\$ 5,984	\$ 140,919	\$ 647,013	\$ 2,235,000	\$ 555,187	\$ 2,941,427	\$ 2,924,934	\$ 77,500	\$ 1,760	\$ 275,112	\$ 9,804,836



PROJECTED YEAR END AVAILABLE RESOURCES FY 2014-2015

		PLUS	LESS	LESS	PLUS LESS		PLUS		
	Estimated Beginning Available Resources* 7/1/2014	FY 2014-15 Estimated Revenues	FY 2014-15 Estimated Expenditures	Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments	Projected Ending Available Resources* 6/30/2015	Percent Change in Projected Available Resources
FUND					To	From			
Governmental Funds									
General	\$ 15,715,590	\$ 39,223,390	\$ 43,195,423		\$ 4,809,091	\$ 2,810,875		\$ 13,741,773	(12.6%)
Capital Projects	5,359,738	2,109,196	29,650	1,721,875	326,875	520,652		5,523,632	3.1%
Debt Service	167,570	750	239,996		244,000			172,324	2.8%
Special Revenue Funds									
CDBG Grant	-	625,000	625,000					-	0.0%
Grant Funds: Various	-	1,728,742	1,728,742					-	0.0%
Highway User Revenue (HURF)	1,426,737	4,227,444	5,933,127		1,050,000	11,374		759,680	(46.8%)
LHC Improvement District 2	12,240	11,075	14,889					8,426	(31.2%)
LHC Improvement District 4	17,002	71,248	71,169					17,081	0.5%
Metropolitan Planning Org.	-	245,000	245,000					-	0.0%
Special Programs	256,804	409,006	382,949			65,000		217,861	(15.2%)
Tourism/Economic Development	309,537	1,632,000	1,632,000					309,537	0.0%
Transit	44,910	932,202	1,892,162		920,000	1,760		3,190	(92.9%)
Proprietary Funds									
Enterprise Funds									
Airport	17,402	868,495	1,393,379	405,600	150,652	6,249	778,172	9,493	(45.4%)
Irrigation & Drainage District	16,501,234	16,439,443	12,643,028	6,647,366		2,585,075	2,591,268	13,656,476	(17.2%)
Recreation/Aquatic Center	12,733	391,123	1,692,563		1,190,000	148,724	262,313	14,882	16.9%
Refuse	3,923,195	5,872,500	5,344,333				1,175	4,452,537	13.5%
Wastewater Utility	55,967,415	25,632,879	42,281,846	2,134,432		40,909	11,001,945	48,145,052	(14.0%)
Internal Service Funds									
LHC Employee Benefit Trust	3,126,546					2,500,000		626,546	(80.0%)
Vehicle/Equip. Replacement	2,311,451	5,000	1,308,445				303,784	1,311,790	(43.2%)
TOTAL ALL FUNDS	\$ 105,170,104	\$ 100,424,493	\$ 120,653,701	\$ 10,909,273	\$ 8,690,618	\$ 8,690,618	\$ 14,938,657	\$ 88,970,280	(15.4%)

*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total assets, less inventories and prepaid items, less total liabilities
- » Proprietary Funds: Total current assets, less inventories and prepaid items, less total current liabilities

OPERATING TRANSFERS FY 2014-2015

TRANSFERS IN	TRANSFERS OUT										
	Airport	Aquatic	CIP General	General	HURF	IDD	LHC Employee Benefit Trust	Special Programs	Transit	Wastewater Utility	
Airport				130,000							\$ 130,000
Aquatic				1,190,000							\$ 1,190,000
CIP Airport			20,652								\$ 20,652
CIP General				326,875							\$ 326,875
Debt Service				244,000							\$ 244,000
General	6,249	148,724			11,374	2,035,075	2,500,000	65,000	1,760	40,909	\$ 4,809,091
HURF			500,000			550,000					\$ 1,050,000
Transit				920,000							\$ 920,000
	\$ 6,249	\$ 148,724	\$ 520,652	\$ 2,810,875	\$ 11,374	\$ 2,585,075	\$ 2,500,000	\$ 65,000	\$ 1,760	\$ 40,909	\$ 8,690,618



FINANCIAL SUMMARY FY 2013-2014 GOVERNMENTAL FUNDS

Governmental Funds	General	HURF	Debt Service	Capital Projects	Nonmajor Funds	TOTAL FY 13-14
Source of Funds						
Capital Lease / Bond Proceeds	\$ 3,704,160	\$ 11,028		\$ 150,000	\$ 3,944	\$ 3,869,132
Charges for Services	1,449,877				249,256	1,699,133
Contributions and Donations	121,000			144,874	5,000	270,874
Fines and Forfeitures	1,145,490					1,145,490
Flood Control Funding				2,083,196		2,083,196
Franchise Taxes	1,796,139					1,796,139
Interest & Miscellaneous	412,346	41,000	750	26,500	5,078	485,674
Intergovernmental	13,363,419	4,168,425		685,000	4,669,676	22,886,520
Licenses and Permits	1,479,499					1,479,499
Property Taxes	4,259,875				83,650	4,343,525
Rents and Royalties	87,000					87,000
Sales Taxes	13,584,512				1,600,000	15,184,512
Subtotal Source of Funds	41,403,317	4,220,453	750	3,089,570	6,616,604	55,330,694
Other Sources/Transfers In	2,441,019	1,050,000	245,000	4,194,112	575,000	8,505,131
TOTAL SOURCE OF FUNDS	\$ 43,844,336	\$ 5,270,453	\$ 245,750	\$ 7,283,682	\$ 7,191,604	\$ 63,835,825
Use of Funds						
General Government:						
Administrative Services	\$ 2,751,820				\$ 931,346	\$ 3,683,166
City Attorney	859,379				28,124	887,503
City Clerk	316,777					316,777
City Council	234,966					234,966
City Manager	447,691					447,691
Human Resources	402,041					402,041
Community Affairs	656,662					656,662
Community Services	1,189,604				200,000	1,389,604
Recreation	2,135,990					2,135,990
Contingency	750,000					750,000
Fire	13,730,579				655,000	14,385,579
General Services	3,379,614			238,650	435,748	4,054,012
Interdepartmental Charges	(3,391,456)			25,000		(3,366,456)
Municipal Court	1,426,482					1,426,482
Operations Administration	674,991					674,991
Maintenance Services:	3,810,036				10,000	3,820,036
Vehicle Maintenance	718,465					718,465
Police	14,269,682				999,611	15,269,293
Highway & Streets		5,651,828			249,170	5,900,998
Tourism and Promotion					1,600,000	1,600,000
Transportation Services					2,180,362	2,180,362
Debt Service:						
Principal Retirement			150,000			150,000
Interest on Long-Term Debt			86,213			86,213
Capital Outlay				9,259,649		9,259,649
Subtotal Use of Funds	44,363,323	5,651,828	236,213	9,523,299	7,289,361	67,064,024
Other Uses/Transfers Out	2,235,000	555,187	-	647,013	79,260	3,516,460
TOTAL USE OF FUNDS	\$ 46,598,323	\$ 6,207,015	\$ 236,213	\$ 10,170,312	\$ 7,368,621	\$ 70,580,484

AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 18,469,577	\$ 2,363,299	\$ 158,033	\$ 8,246,368	\$ 817,510	\$ 30,054,787
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AVAILABLE RESOURCES, END OF YEAR*	\$ 15,715,590	\$ 1,426,737	\$ 167,570	\$ 5,359,738	\$ 640,493	\$ 23,310,128
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*Estimated

FINANCIAL SUMMARY FY 2014-2015 GOVERNMENTAL FUNDS

Governmental Funds	General	HURF	Debt Service	Capital Projects	Nonmajor Funds	TOTAL FY 14-15
Source of Funds						
Capital Lease / Bond Proceeds	\$ 339,449	\$ 5,514			\$ 1,972	\$ 346,935
Charges for Services	1,432,009				253,656	1,685,665
Contributions and Donations	239,354				5,000	244,354
Fines and Forfeitures	1,143,044					1,143,044
Flood Control Funding				2,083,196		2,083,196
Franchise Taxes	1,845,023					1,845,023
Interest & Miscellaneous	415,243	41,000	750	26,000	5,983	488,976
Intergovernmental	13,822,226	4,180,930			3,673,462	21,676,618
Licenses and Permits	1,502,089					1,502,089
Property Taxes	4,321,507				82,200	4,403,707
Rents and Royalties	87,000					87,000
Sales Taxes	14,076,446				1,632,000	15,708,446
Subtotal Source of Funds	39,223,390	4,227,444	750	2,109,196	5,654,273	51,215,053
Other Sources/Transfers In	4,809,091	1,050,000	244,000	326,875	920,000	7,349,966
TOTAL SOURCE OF FUNDS	\$ 44,032,481	\$ 5,277,444	\$ 244,750	\$ 2,436,071	\$ 6,574,273	\$ 58,565,019
Use of Funds						
General Government:						
Administrative Services	\$ 2,736,702				\$ 625,000	\$ 3,361,702
City Attorney	862,528				28,179	890,707
City Clerk	331,790					331,790
City Council	223,314					223,314
City Manager	2,945,692					2,945,692
Human Resources	409,237					409,237
Community Affairs	838,718					838,718
Community Services	1,215,760					1,215,760
Recreation	2,052,598				200,000	2,252,598
Contingency	750,000					750,000
Fire	10,955,791				550,000	11,505,791
General Services	3,084,146			18,650	436,058	3,538,854
Interdepartmental Charges	(3,360,693)			11,000		(3,349,693)
Municipal Court	1,428,336					1,428,336
Operations Administration	614,291					614,291
Maintenance Services:	3,554,238				10,000	3,564,238
Vehicle Maintenance	705,448					705,448
Police	13,847,527				973,512	14,821,039
Highway & Streets		5,933,127				5,933,127
Tourism and Promotion					1,632,000	1,632,000
Transportation Services					2,137,162	2,137,162
Debt Service:						
Principal Retirement			160,000			160,000
Interest on Long-Term Debt			79,996			79,996
Capital Outlay				1,721,875		1,721,875
Subtotal Use of Funds	43,195,423	5,933,127	239,996	1,751,525	6,591,911	57,711,982
Other Uses/Transfers Out	2,810,875	11,374	-	520,652	66,760	3,409,661
TOTAL USE OF FUNDS	\$ 46,006,298	\$ 5,944,501	\$ 239,996	\$ 2,272,177	\$ 6,658,671	\$ 61,121,643

AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 15,715,590	\$ 1,426,737	\$ 167,570	\$ 5,359,738	\$ 640,493	\$ 23,310,128
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AVAILABLE RESOURCES, END OF YEAR*	\$ 13,741,773	\$ 759,680	\$ 172,324	\$ 5,523,632	\$ 556,095	\$ 20,753,504
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*Estimated



FINANCIAL SUMMARY FY 2013-2014 ENTERPRISE FUNDS

Enterprise Funds	Airport	Irrigation & Drainage	Recreation/ Aquatic	Refuse	Wastewater Utility	TOTAL FY 13-14
Source of Funds						
Capital Lease / Bond Proceeds	\$ 3,141	\$ 1,699,459	\$ 5,514		\$ 1,169,482	\$ 2,877,596
Charges for Services	480,847		368,750	5,618,517		6,468,114
Interest & Miscellaneous	400	153,800	44,616	60,000	695,000	953,816
Intergovernmental	170,295	3,686,670	25,000			3,881,965
Property Tax Levy		5,684,564				5,684,564
Recycling				70,000		70,000
Sewer Charges					23,408,531	23,408,531
Water Charges		10,329,202				10,329,202
Subtotal Source of Funds	654,683	21,553,695	443,880	5,748,517	25,273,013	53,673,788
Other Sources/Transfers In	209,705	-	1,090,000	-	-	1,299,705
TOTAL SOURCE OF FUNDS	\$ 864,388	\$ 21,553,695	\$ 1,533,880	\$ 5,748,517	\$ 25,273,013	\$ 54,973,493
Use of Funds						
Capital Outlay / CIP	\$ 205,000	\$ 10,776,930	\$ 85,000		\$ 3,322,246	\$ 14,389,176
Contingency	7,000	275,000	3,500		355,000	640,500
Costs of Sales and Services	327,856	7,982,653	1,103,776	4,555,175	7,566,899	21,536,359
Debt Service	20,759	645,219			21,341,800	22,007,778
Depreciation	783,392	2,448,198	260,313	1,175	10,893,239	14,386,317
Interdepartmental Charges	294,654	957,751	246,839	560,148	801,115	2,860,507
Landfill Closure Reserve				116,985		116,985
Subtotal Use of Funds	1,638,661	23,085,751	1,699,428	5,233,483	44,280,299	75,937,622
Other Uses/Transfers Out	5,984	2,941,427	140,919	2,924,934	275,112	6,288,376
TOTAL USE OF FUNDS	\$ 1,644,645	\$ 26,027,178	\$ 1,840,347	\$ 8,158,417	\$ 44,555,411	\$ 82,225,998
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 14,267	\$ 18,526,519	\$ 58,887	\$ 6,331,920	\$ 64,356,574	\$ 89,288,167
Non Cash Depreciation & Adjustments	(783,392)	(2,448,198)	(260,313)	(1,175)	(10,893,239)	(14,386,317)
AVAILABLE RESOURCES, END OF YEAR*	\$ 17,402	\$ 16,501,234	\$ 12,733	\$ 3,923,195	\$ 55,967,415	\$ 76,421,979

*Estimated

FINANCIAL SUMMARY FY 2014-2015 ENTERPRISE FUNDS

Enterprise Funds	Airport	Irrigation & Drainage	Recreation/ Aquatic	Refuse	Wastewater Utility	TOTAL FY 14-15
Source of Funds						
Capital Lease / Bond Proceeds	\$ 1,570	\$ 12,599	\$ 2,757		\$ 11,430	\$ 28,356
Charges for Services	481,547		368,750	5,747,500		6,597,797
Interest & Miscellaneous	430	158,900	19,616	55,000	712,000	945,946
Intergovernmental	384,948	220,000				604,948
Property Tax Levy		5,684,564				5,684,564
Recycling				70,000		70,000
Sewer Charges					24,909,449	24,909,449
Water Charges		10,363,380				10,363,380
Subtotal Source of Funds	868,495	16,439,443	391,123	5,872,500	25,632,879	49,204,440
Other Sources/Transfers In	150,652	-	1,190,000	-	-	1,340,652
TOTAL SOURCE OF FUNDS	\$ 1,019,147	\$ 16,439,443	\$ 1,581,123	\$ 5,872,500	\$ 25,632,879	\$ 50,545,092
Use of Funds						
Capital Outlay / CIP	\$ 405,600	\$ 6,764,366	\$ 90,000		\$ 3,437,132	\$ 10,697,098
Contingency	7,000	275,000	3,500		355,000	640,500
Costs of Sales and Services	310,890	8,096,074	1,086,139	4,627,935	7,427,782	21,548,820
Debt Service	-	621,237			21,403,846	22,025,083
Depreciation	778,172	2,591,268	262,313	1,175	11,001,945	14,634,873
Interdepartmental Charges	297,317	942,449	250,611	560,729	790,573	2,841,679
Landfill Closure Reserve				120,494		120,494
Recycling/Waste Disposal Program				34,000		34,000
Subtotal Use of Funds	1,798,979	19,290,394	1,692,563	5,344,333	44,416,278	72,542,547
Other Uses/Transfers Out	6,249	2,585,075	148,724	-	40,909	2,780,957
TOTAL USE OF FUNDS	\$ 1,805,228	\$ 21,875,469	\$ 1,841,287	\$ 5,344,333	\$ 44,457,187	\$ 75,323,504
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 17,402	\$ 16,501,234	\$ 12,733	\$ 3,923,195	\$ 55,967,415	\$ 76,421,979
Non Cash Depreciation & Adjustments	(778,172)	(2,591,268)	(262,313)	(1,175)	(11,001,945)	(14,634,873)
AVAILABLE RESOURCES, END OF YEAR*	\$ 9,493	\$ 13,656,476	\$ 14,882	\$ 4,452,537	\$ 48,145,052	\$ 66,278,440

*Estimated



FINANCIAL SUMMARY FY 2013-2014 INTERNAL SERVICE FUNDS

Internal Service Funds	Vehicle Replacement	Employee Benefit Trust	TOTAL FY 13-14
Source of Funds			
Interest Earnings	\$ 20,000		\$ 20,000
Subtotal Source of Funds	20,000		20,000
Other Sources/Transfers In	-	-	-
TOTAL SOURCE OF FUNDS	\$ 20,000	\$ -	\$ 20,000
Use of Funds			
Administration/Benefits/Premiums		\$ 119,500	\$ 119,500
Capital Outlay	782,400		782,400
Depreciation	369,587		369,587
Interdepartmental Charges	4,514	7,284	11,798
Subtotal Use of Funds	1,156,501	126,784	1,283,285
Other Uses/Transfers Out	-	-	-
TOTAL USE OF FUNDS	\$ 1,156,501	\$ 126,784	\$ 1,283,285
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 3,078,365	\$ 3,253,330	\$ 6,331,695
Non Cash Depreciation & Adjustments	(369,587)	-	(369,587)
AVAILABLE RESOURCES, END OF YEAR*	\$ 2,311,451	\$ 3,126,546	\$ 5,437,997

*Estimated

FINANCIAL SUMMARY FY 2014-2015 INTERNAL SERVICE FUNDS

Internal Service Funds	Vehicle Replacement	Employee Benefit Trust	TOTAL FY 14-15
Source of Funds			
Interest Earnings	\$ 5,000		\$ 5,000
Subtotal Source of Funds	5,000	-	5,000
Other Sources/Transfers In	-	-	-
TOTAL SOURCE OF FUNDS	\$ 5,000	\$ -	\$ 5,000
Use of Funds			
Capital Outlay	\$ 1,000,000		\$ 1,000,000
Depreciation	303,784		303,784
Interdepartmental Charges	4,661		4,661
Subtotal Use of Funds	1,308,445	-	1,308,445
Other Uses/Transfers Out	-	2,500,000	2,500,000
TOTAL USE OF FUNDS	\$ 1,308,445	\$ 2,500,000	\$ 3,808,445
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 2,311,451	\$ 3,126,546	\$ 5,437,997
Non Cash Depreciation & Adjustments	(303,784)	-	(303,784)
AVAILABLE RESOURCES, END OF YEAR*	\$ 1,311,790	\$ 626,546	\$ 1,938,336

*Estimated



FINANCIAL SUMMARY FOUR-YEAR - ALL FUNDS

All Funds	Actual FY 11-12	Estimate FY 12-13	Budget FY 13-14	Approved FY 14-15
Revenues by Fund				
General	\$ 34,720,781	\$ 36,515,982	\$ 41,403,317	\$ 39,223,390
Airport	713,611	779,737	654,683	868,495
CDBG Grant	413,811	380,000	931,346	625,000
Capital Projects	1,316,275	2,571,973	3,089,570	2,109,196
Debt Service	66,102	734	750	750
Grants: Various	622,717	722,557	2,105,593	1,728,742
Highway User Revenue (HURF)	3,741,952	4,214,618	4,220,453	4,227,444
Irrigation and Drainage District	18,400,864	16,890,533	21,553,695	16,439,443
LHC Employee Benefit Trust	6,593,276	322,608		
LHC Improvement Districts	72,038	84,412	83,823	82,323
Metropolitan Planning Organization			355,000	245,000
Recreation / Aquatic Center	1,330,273	336,697	443,880	391,123
Refuse	5,583,479	5,626,500	5,748,517	5,872,500
Special Programs	225,572	405,684	407,451	409,006
Tourism / Economic Development	1,528,285	1,489,000	1,600,000	1,632,000
Transit	1,031,420	1,199,723	1,133,391	932,202
Vehicle / Equipment Replacement	91,385	36,746	20,000	5,000
Wastewater Utility	39,464,737	24,584,149	25,273,013	25,632,879
Total Revenues	\$ 115,916,578	\$ 96,161,653	\$ 109,024,482	\$ 100,424,493
Expenditures by Fund				
General	\$ 33,071,309	\$ 35,399,831	\$ 44,363,323	\$ 43,195,423
Airport	1,625,604	1,803,243	1,638,661	1,798,979
CDBG Grant	413,811	380,000	931,346	625,000
Capital Projects	2,288,782	2,205,653	9,523,299	1,751,525
Debt Service	299,411	237,346	236,213	239,996
Grants: Various	622,717	722,557	2,105,593	1,728,742
Highway User Revenue (HURF)	4,522,248	5,019,738	5,651,828	5,933,127
Irrigation and Drainage District	12,886,372	12,736,810	23,085,751	19,290,394
LHC Employee Benefit Trust	5,676,724	969,825	126,784	
LHC Improvement Districts	85,761	91,408	85,748	86,058
Metropolitan Planning Organization			355,000	245,000
Recreation / Aquatic Center	2,186,311	1,547,535	1,699,428	1,692,563
Special Programs	188,697	295,571	386,312	382,949
Refuse	5,410,611	5,471,054	5,233,483	5,344,333
Tourism / Economic Development	1,496,155	1,489,000	1,600,000	1,632,000
Transit	1,649,358	1,793,566	1,825,362	1,892,162
Vehicle / Equipment Replacement	608,666	942,402	1,156,501	1,308,445
Wastewater Utility	33,205,457	40,107,672	44,280,299	44,416,278
	\$ 106,237,994	\$ 111,213,211	\$ 144,284,931	\$ 131,562,974
Non-Cash Depreciation & Adjustments	4,911,326	(15,257,494)	(14,755,904)	(14,938,657)
Total Expenditures	\$ 111,149,320	\$ 95,955,717	\$ 129,529,027	\$ 116,624,317
AVAILABLE BALANCE	\$ 4,767,258	\$ 125,468,713	\$ (20,504,545)	\$ (16,199,824)
Operating Transfers In/(Out)				
General	\$ 1,008,981	\$ 2,347,892	\$ 356,019	\$ 2,325,091
Airport	100,000	181,561	169,016	123,751
Capital Projects	(853,888)	(378,341)	(612,308)	(500,000)
Court Enhancement	(30,000)	(31,000)	(77,500)	(65,000)
Debt Service	194,802	240,000	245,000	244,000
Highway User Revenue (HURF)	635,366	620,734	1,038,991	1,038,626
Irrigation and Drainage District	(2,045,000)	(2,033,846)	(2,591,427)	(2,585,075)
LHC Employee Benefit Trust		(2,500,000)		(2,500,000)
Recreation/Aquatic Center	761,000	885,125	949,081	1,041,276
Refuse	(27,715)			
Special Programs - WALETA		(329)		
Transit	575,000	719,183	573,240	918,240
Wastewater Utility	(45,000)	(50,979)	(50,112)	(40,909)
Total Operating Transfers In/(Out)	\$ 273,546	\$ -	\$ -	\$ -
SUBTOTAL	\$ 5,040,804	\$ 205,936	\$ (20,504,545)	\$ (16,199,824)
Beginning Balance	\$ 120,427,909	\$ 125,468,713	\$ 125,674,649	\$ 105,170,104
CIP Transfers In/(Out)				
CIP - General	(4,361)	277,878	4,044,112	(326,875)
CIP - Airport	4,361	122,389	34,705	20,652
CIP - Highway User Revenue (HURF)			(544,178)	
CIP - Irrigation and Drainage District	(2,000,000)		(350,000)	
CIP - Other	235	(101,941)	(34,705)	306,223
CIP - Refuse	(235)	(298,326)	(2,924,934)	
CIP - Wastewater Utility	2,000,000		(225,000)	
Total CIP Transfers In/(Out)	-	-	-	-
ENDING BALANCE	\$ 125,468,713	\$ 125,674,649	\$ 105,170,104	\$ 88,970,280

COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program / Fund	Adopted FY 13-14	Approved FY 14-15
Community Services / Capital Projects Fund		
Havasü 280 Infrastructure Master Plan	\$ 150,000	\$ -
Mesquite Avenue Parking Structure	199,808	
North Area Right-of-Way Acquisition	10,000	
Total Community Services / Capital Projects Fund	\$ 359,808	\$ -
General Government / Capital Projects Fund		
Citywide Network Infrastructure Upgrade	\$ 150,000	\$ -
Contingency	1,000,000	
Total General Government / Capital Projects Fund	\$ 1,150,000	\$ -
Operations - Airport / Airport Fund		
Airport Electrical Vault	\$ -	\$ 360,000
Foreign Object Debris Erosion Construction Project	30,000	
Non-Aero Land Assessment	25,000	
Relocate & Construct Fire Hydrant - FS #6 at Airport		45,600
Replace Obstruction Lights	150,000	
Total Operations - Airport / Airport Fund	\$ 205,000	\$ 405,600
Operations - Drainage / Capital Projects Fund		
Drainage Improvements Engineering Services	\$ 225,000	\$ 110,000
Drainage Improvements Program	319,383	100,000
Mockingbird Wash at Oro Grande	529,747	
North Havasu Area Drainage Improvements	70,720	
Pima Wash Culvert	270,000	
Roadway Drainage Improvements	755,935	250,000
Wash Bank Stabilization	1,000,000	500,000
Total Operations - Drainage / Capital Projects Fund	\$ 3,170,785	\$ 960,000
Operations - Parks / Capital Projects Fund		
Landscape SR 95 from Willow Wash to S. Palo Verde	\$ 35,000	\$ -
Maintenance Services - Rotary Park Grounds Building	167,000	
Rotary Community Park Expansion	1,183,000	
Tinnell Skate Park	1,200,000	
Total Operations - Parks / Capital Projects Fund	\$ 2,585,000	\$ -
Operations - Streets / Capital Projects Fund		
Intersection Improvements	\$ 300,000	\$ -
London Bridge Maintenance	200,000	761,875
Pavement Rehabilitation	600,000	
Swanson Avenue Improvements	424,178	
Widen Lake Havasu Avenue	302,227	
Total Operations - Streets / Capital Projects Fund	\$ 1,826,405	\$ 761,875



COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program / Fund	Adopted FY 13-14	Approved FY 14-15
Operations - Wastewater / Wastewater Utility Fund		
Chip Drive Pump Station Rehabilitation	\$ 120,000	\$ -
Island Plant Tertiary Filter Reconstruction	675,000	
London Bridge Road Pump Station Rehabilitation	260,000	
Mockingbird Area Sewer Expansion	478,737	
Mulberry Effluent Basin Expansion		1,334,432
SCADA Controls for Effluent Reuse		200,000
Trotwood Area Sewer Expansion	394,885	
Vadose Zone Well #5	335,000	
Vadose Zone Wells #6 & #7		600,000
WWSE Oversight Finalization	205,500	
Total Operations - Wastewater / Wastewater Utility Fund	\$ 2,469,122	\$ 2,134,432
Operations - Water / Irrigation & Drainage District Fund		
Booster Station 1B Replacement	\$ 300,000	\$ 2,819,000
Booster Station 4 Replacement & Additional Storage	2,364,198	
Booster Station 5A Replacement & Additional Storage	2,351,308	
Booster Station 6 & 6A	559,550	1,350,000
Ext./Connection of Waterline to/thru SARA Park	750,000	
Firming Agreement Subcontract No. 2	50,366	50,366
McCulloch & El Dorado Transmission Mains	1,355,331	
Mohave County Water Authority Water Allocation	78,000	78,000
North Water System Improvements		400,000
Recharge/Recovery System		500,000
Refurbish and Re-equip Existing Wells	325,418	350,000
Water Main Replacement Program	979,151	500,000
Water Service Line Replacement	482,980	
Water Tank Rehabilitation & Maintenance Program	200,000	150,000
Water Treatment Plant Capacity Increase Evaluation		250,000
Water Treatment Plant Improvements		200,000
Well Expansion Program	742,474	
Total Operations - Water / Irrigation & Drainage District Fund	\$ 10,538,776	\$ 6,647,366
Public Safety / Capital Projects Fund		
Police Dispatch Expansion	\$ 167,651	\$ -
Total Operations - Public Safety / Capital Projects Fund	\$ 167,651	\$ -
Sub-total	\$ 22,472,547	\$ 10,909,273
Operating expenditure included in capital project budget	220,000	-
TOTAL COMMUNITY INVESTMENT PROGRAM	\$ 22,692,547	\$ 10,909,273

DEBT SERVICE SUMMARY

Irrigation & Drainage District

July 16, 2010

Received \$11,400,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ.

June 22, 2007

Received \$5,700,000 in borrowing authority from WIFA to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

February 1, 1993

Issued \$4,120,000 in Refunding Bonds.

General Government

April 22, 2008

Issued \$2,615,000 in New Revenue Bonds to provide funds for the Freedom Bridge land acquisition.

Wastewater Utility

Series 2009

Received \$5,147,488 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines for a portion of program year nine areas. Of this amount, \$2,000,000 of the principal amount will be forgiven as a part of the American Recovery and Reinvestment Act (ARRA) of 2009.

Series 2009A

Received \$87,734,728 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related effluent injection wells and beginning design work for the remaining areas included in the expansion program.

Series 2008

Received \$45,585,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related effluent injection wells and beginning design work for program year eight areas.

DEBT SERVICE SUMMARY

Wastewater Utility (Cont.)

Series 2007

Received \$52,914,430 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related effluent injection wells and beginning design work for program year seven areas. Included in this issuance was \$3,560,000 of refinancing.

Series 2006

Received \$60,835,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related pump stations and beginning design work for program year six areas.

Series 2005B

Received \$58,070,000 in bond funding from the Greater Arizona Development Authority (GADA) to finance program year four of the wastewater expansion project. This included program year four construction of the first phase of the north regional wastewater treatment plant, installation of sewer in three areas, completion of sewer installation in program year three areas, and completion of the north effluent line. Included in this issuance is \$5,765,000 of refinancing.

Series 2004A

Received \$55,140,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related pump stations and beginning design work for the north regional treatment plant. Included in this issuance was \$5,075,000 of refinancing.

Series 2004

Received \$9,500,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related pump stations in areas throughout Lake Havasu City. Refinancing of \$3,560,000 occurred in Fiscal Year 2007.

Series 2002

Received \$22,780,000 in borrowing authority from WIFA to finance the construction of collection lines and related pump stations within Pressure Zone 1 to convey wastewater to existing treatment facilities. This included the construction of collection lines and related infrastructure to residential areas north of Lake Havasu City, finance planning and design for future construction activity, refinancing existing Sanitary District debt to facilitate dissolution of the district and transfer of the facilities to Lake Havasu City, and financing other expenses including legal, financial advisor, land acquisition, inspection and administration. Refinancing of \$5,765,000 occurred in Fiscal Year 2005.

NOTE: As of July 1, 2011, borrowing authorization in the amount of \$16,574,358 has been de-authorized due to a combination of project construction savings and changes to the overall scope of the project. An additional \$25,200,000 will be de-authorized once the final sewer expansion project payments are released.

STATUTORY GENERAL OBLIGATION DEBT LIMITATIONS

TAX YEAR 2013 SECONDARY ASSESSED VALUE	\$ 574,818,414 *
(1) Debt limit 6% of assessed value	\$ 34,489,105
Bonds Outstanding at June 30, 2013	<u>-</u>
Excess available at June 30, 2013	\$ 34,489,105
(2) Debt limit 20% of assessed value	\$ 114,963,683
Bonds Outstanding at June 30, 2013	<u>154,349,451 **</u>
(3) Excess available at June 30, 2013	\$ (39,385,768)
Total Bonding Capacity	<u>\$ (4,896,663) ***</u>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

(3) The debt limit exceeds 20% of assessed value due to bonds being issued in previous years and assessed valuations declining over the past few years. At the time of issuance, sufficient capacity existed to meet the 20% assessed value debt limit requirement. The current negative total bonding capacity will self-repair as assessed values increase. Due to the fact that total bonding capacity was not exceeded at the time of bond issuance, there are no sanctions or penalties.

* Estimate

** Reflects reduction of July 1, 2013, principal payments

*** Over the past few years, the City's secondary assessed value has declined from a high of \$1,038,426,351 to the current value of \$574,818,414, a 45% decrease, causing a negative bonding capacity. As assessed values increase in future years, the negative capacity will diminish and return the City to a positive bonding capacity.

DEBT SERVICE SCHEDULE FY 2013-2014

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 7-1-13	Fiscal Year 2014		
						Principal	Interest	Total
Long Term Debt General Government								
GADA - Land Acquisition	2008	\$ 2,615,000	3.00 - 5.00	2,024	\$ 2,090,000	\$ 150,000	\$ 85,463	\$ 235,463
Total General Government Debt		\$ 2,615,000			\$ 2,090,000	\$ 150,000	\$ 85,463	\$ 235,463
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	3.75 - 6.625	2,023	\$ 100,000	\$ 10,000	\$ 5,963	\$ 15,963
WIFA Senior	2007	5,700,000	4	2,028	4,619,509	239,336	153,481	392,817
WIFA Senior (1)	2010	11,400,000	4	2,031	2,973,516	129,594	78,919	208,512
Total IDD Debt		\$ 21,220,000			\$ 7,693,025	\$ 378,929	\$ 238,363	\$ 617,292
Wastewater Utility								
Revenue Bonds								
WIFA Loans								
Junior Construction Loan Year 1	2002	\$ 8,507,500	3	2,023	\$ 5,306,685	\$ 459,272	\$ 153,711	\$ 612,983
Senior Construction Loan Year 1	2002	8,507,500	3	2,023	5,306,685	459,272	153,711	612,983
Senior Construction Loan Year 2	2004	5,940,000	3	2,025	4,142,117	289,878	120,190	410,068
Junior Construction Loan Year 3	2004A	32,290,000	3	2,025	26,215,000	1,075,000	818,307	1,893,307
Senior Construction Loan Year 3	2004A	17,775,000	3	2,025	12,442,695	864,113	376,883	1,240,996
Junior Construction Loan Year 5	2006	48,405,000	3	2,027	42,095,000	2,520,000	1,057,444	3,577,444
Senior Construction Loan Year 5	2006	12,430,000	3	2,027	9,735,000	580,000	244,622	824,622
Senior Construction Loan Year 6	2007	52,914,430	3	2,038	47,941,172	1,283,484	1,486,047	2,769,531
Junior Construction Loan Year 7	2008	45,585,000	4	2,039	27,356,803	639,766	1,001,889	1,641,655
Senior Construction Loan Year 8 (2)	2009	5,147,488	3	2,040	2,714,288	64,408	85,883	150,291
Senior Construction Loan Year 8 (4)	2009A	87,734,728	3	2,040	83,853,958	2,031,013	2,534,875	4,565,888
GADA Loans								
Junior Loan Year 4	2005B	58,070,000	5	2,036	58,070,000	-	2,808,242 (3)	2,808,239
Total Wastewater Utility Debt		\$ 383,306,646			\$ 325,179,403	\$ 10,266,206	\$ 10,841,804	\$ 21,108,010

Total Outstanding Debt **\$ 334,962,428** (3)

Total Fiscal Year 2014 Debt Service **\$ 10,795,135** **\$ 11,165,630** **\$ 21,960,765**

(1) Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ

(2) Of this loan amount, \$2,000,000 of the principal amount will be forgiven as a part of the American Recovery and Reinvestment Act of 2009

(3) Includes amortized premium

(4) The amount outstanding will reduce by \$25,200,000 which will be de-obligated in September 2013

DEBT SERVICE SCHEDULE FY 2014-2015

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 7-1-14	Fiscal Year 2015		
						Principal	Interest	Total
Long Term Debt General Government								
GADA - Land Acquisition	2008	\$ 2,615,000	3.00 - 5.00	2024	\$ 1,940,000	\$ 160,000	\$ 79,096	\$ 239,096
Total General Government Debt		\$ 2,615,000			\$ 1,940,000	\$ 160,000	\$ 79,096	\$ 239,096
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	3.75 - 6.625	2023	\$ 90,000	\$ 10,000	\$ 5,300	\$ 15,300
WIFA Senior	2007	5,700,000	3.504	2028	4,380,173	247,722	144,801	392,523
WIFA Senior (1)	2010	11,400,000	3.50	2031	2,843,922	133,190	75,223	208,413
Total IDD Debt		\$ 21,220,000			\$ 7,314,095	\$ 390,912	\$ 225,324	\$ 616,236
Wastewater Utility								
Revenue Bonds								
WIFA Loans								
Junior Construction Loan Year 1	2002	\$ 8,507,500	3.171	2023	\$ 4,847,414	\$ 473,835	\$ 138,686	\$ 612,521
Senior Construction Loan Year 1	2002	8,507,500	3.171	2023	4,847,414	473,835	138,686	612,521
Senior Construction Loan Year 2	2004	5,940,000	3.12	2025	3,852,239	298,922	110,863	409,786
Junior Construction Loan Year 3	2004A	32,290,000	3.255	2025	25,140,000	1,200,000	779,247	1,979,247
Senior Construction Loan Year 3	2004A	17,775,000	3.255	2025	11,578,582	892,240	347,840	1,240,080
Junior Construction Loan Year 5	2006	48,405,000	2.672	2027	39,575,000	2,585,000	988,373	3,573,373
Senior Construction Loan Year 5	2006	12,430,000	2.672	2027	9,155,000	600,000	228,590	828,590
Senior Construction Loan Year 6	2007	52,914,430	3.185	2038	46,657,688	1,324,363	1,443,866	2,768,229
Junior Construction Loan Year 7	2008	45,585,000	3.750	2039	26,717,037	663,758	976,998	1,640,756
Senior Construction Loan Year 8 (2)	2009	5,147,488	3.241	2040	2,649,880	66,496	83,728	150,223
Senior Construction Loan Year 8 (4)	2009A	87,734,728	3.098	2040	81,822,945	2,093,934	2,470,005	4,563,939
GADA Loans								
Junior Loan Year 4	2005B	58,070,000	5.000	2036	58,070,000	-	2,808,242 (3)	2,808,239
Total Wastewater Utility Debt		\$ 383,306,646			\$ 314,913,199	\$ 10,672,382	\$ 10,515,124	\$ 21,187,506

Total Outstanding Debt **\$ 324,167,294** (3)

Total Fiscal Year 2014 Debt Service	\$ 11,223,294	\$ 10,819,544	\$ 22,042,838
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(1) Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ

(2) Of this loan amount, \$2,000,000 of the principal amount will be forgiven as a part of the American Recovery and Reinvestment Act of 2009

(3) Includes amortized premium

(4) The amount outstanding will reduce by \$25,200,000 which will be de-obligated in September 2013

DEBT SERVICE SCHEDULE

At July 1, 2013, the total actual indebtedness is approximately \$484 million. Fiscal Year 2014 and Fiscal Year 2015 annual debt payments are projected to be \$22 million each year. This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt.

Fiscal Year	Principal	Interest	Total
2014	10,795,135	11,165,630	21,960,765
2015	11,223,294	10,819,544	22,042,838
2016	11,678,186	10,457,625	22,135,812
2017	12,145,032	10,082,363	22,227,395
2018	12,869,054	9,684,186	22,553,240
2019	13,405,490	9,267,413	22,672,903
2020	14,079,578	8,830,532	22,910,109
2021	14,561,565	8,378,394	22,939,959
2022	15,056,711	7,910,409	22,967,120
2023	15,765,281	7,419,621	23,184,902
2024	15,027,454	6,952,643	21,980,097
2025	15,308,902	6,479,134	21,788,036
2026	14,775,124	6,054,848	20,829,971
2027	15,298,466	5,513,449	20,811,916
2028	11,358,599	5,071,430	16,430,029
2029	11,404,539	4,625,227	16,029,767
2030	11,859,867	4,160,413	16,020,280
2031	12,327,182	3,676,258	16,003,440
2032	12,609,602	3,177,789	15,787,392
2033	13,110,696	2,658,415	15,769,111
2034	13,639,321	2,117,263	15,756,584
2035	14,185,723	1,553,328	15,739,051
2036	14,760,157	1,060,856	15,821,014
2037	8,362,888	623,058	8,985,946
2038	8,627,085	343,137	8,970,222
2039	6,090,468	143,866	6,234,334
2040	4,637,029	-	4,637,029
	\$334,962,428	\$148,226,831	\$483,189,263

CAPITAL LEASE SCHEDULE

Description of Borrowing	Total Lease Amount	Rate of Issue	FY 2014 Lease Payment Amount (Principal & Interest)
FY 2008 Vehicle/Equipment Leases	\$ 2,860,210	3.6949%	\$ 205,942
FY 2012 Energy Conservation Measures (ECM) Lease	3,203,000	5.68%	319,336
FY 2012 Phone System Lease	300,468	Time-Value	77,759
FY 2013 Technology Lease	1,200,000	1.82%	251,467
FY 2014 Proposed Technology Lease	1,358,788	1.67%	287,507
FY 2014 Proposed Fire Apparatus Lease	<u>2,550,000</u>	2.59%	<u>285,643</u>
	\$ 11,472,466		\$ 1,427,654

The economic challenges presented over the last few fiscal years resulted in the deferment of equipment and technology purchases that are now critical. The following list of items are included in the Fiscal Year 2014 budget to be purchased with lease proceeds.

FY 2014 Proposed Leases:	Department	Lease Amount	City Funded	Total Cost
FY 2014 Proposed Technology Lease:				
Canon Image Runner Work Station Printer/Scanner/Fax	Police	\$ 37,000	\$ -	\$ 37,000
Desktop Refresh	Citywide	349,000	38,778	387,778
Dispatch Console	Police	100,000	175,000	275,000
Live Scan Booking & Fingerprint Station	Police	61,449	-	61,449
Public Safety Mobility Refresh	Fire / Police	168,500	18,722	187,222
SunGard Public Sector OSSI, CAD	Police	<u>642,839</u>	<u>-</u>	<u>642,839</u>
FY 2014 Proposed Technology Lease Total		<u>\$ 1,358,788</u>	<u>\$ 232,500</u>	<u>\$ 1,591,288</u>
FY 2014 Proposed Fire Apparatus Lease:				
(4) Pumper Trucks	Fire	\$ 1,800,000	\$ -	\$ 1,800,000
(1) Quint with 100' aerial	Fire	<u>750,000</u>	<u>-</u>	<u>750,000</u>
FY 2014 Proposed Fire Apparatus Lease Total		<u>\$ 2,550,000</u>	<u>\$ -</u>	<u>\$ 2,550,000</u>





Budget Summary

Budget Trends - Ten-Year History
Fiscal Sustainability Policy



BUDGET TRENDS TEN-YEAR HISTORY

REVENUES

During the past ten years, the City experienced growth in revenues for the first five years, averaging an annual increase of 9%. These increases in revenues were due largely to:

- Growth in retail and construction sales tax
- Increase in property tax valuations
- Increase in building related permits and fees
- Increases in user charge fees for water
- Additional wastewater utility customers

Fiscal Year 2010 saw the largest increase in budgeted revenue due to the influx of bond proceeds related to the acceleration of the Wastewater System Expansion CIP project.

Although the effects of the economic downturn began in Fiscal Year 2009, Fiscal Year 2011 reflects the largest single year decrease, 28% from the previous year, due to nearing completion of the Wastewater System Expansion project. This set the trend of reduced revenues that is continuing into the current Fiscal Year. Growth in areas such as sales tax is occurring; however, revenues budgeted for Fiscal Year 2014 and projected for Fiscal Year 2015 are conservative and remain below the Fiscal Year 2004 budget.

OPERATING BUDGET EXPENDITURES

Similar to the revenue budget, the operating budget increased in Fiscal Year 2008. The primary reasons for increases were:

- Population growth
- Demands placed on the level of services that the citizens had come to expect
- Increased personnel costs

Beginning in Fiscal Year 2009, operating expenditures decreased slightly, followed by an approximate 9% reduction in Fiscal Year 2010, due to the economic downturn; the remaining years remained relatively constant year over year. The decreases reflect:

- A net result of fewer personnel combined with increased employee benefit costs

- Continued review and refinement of operating efficiencies resulting in less supply and service appropriations

Fiscal Year 2014 continues to provide for essential services while facing fewer budgetary challenges than in the past few years. The primary challenge is:

- Continued increases in employee retirement benefit costs

The City's management team undertook a strategic plan review of all core services, resulting in a reorganization that took effect in Fiscal Year 2012. The efficiencies resulting from the reorganization have shown a decrease in the reliance on the use of fund balance to support operations beginning in Fiscal Year 2013 as compared to Fiscal Year 2012, and this trend is expected to continue in future years with the exception of planned fund balance reductions, which include:

- Use of Employee Benefit Trust balance for Asset Management Implementation
- Use of Wastewater Utility fund balance for paying debt service, to offset sewer user rate increases
- Use of CIP fund balance for various identified capital projects
- Use of Refuse fund balance for a large capital project.

Of the City's \$115 million Fiscal Year 2014 operating budget, \$94 million or 82% comes from only three funds:

General Fund.....	\$40,354,607
Wastewater Utility Fund.....	\$40,958,053
Irrigation & Drainage District Fund...	\$12,308,821

The operating budget trend is projected to continue into Fiscal Year 2015.

CAPITAL BUDGET EXPENDITURES

The capital budget is comprised of capital outlay items and Community Investment Program projects. For the first four years, the capital budget grew at an average annual rate of 11%. The increases were attributed to:

BUDGET TRENDS TEN-YEAR HISTORY

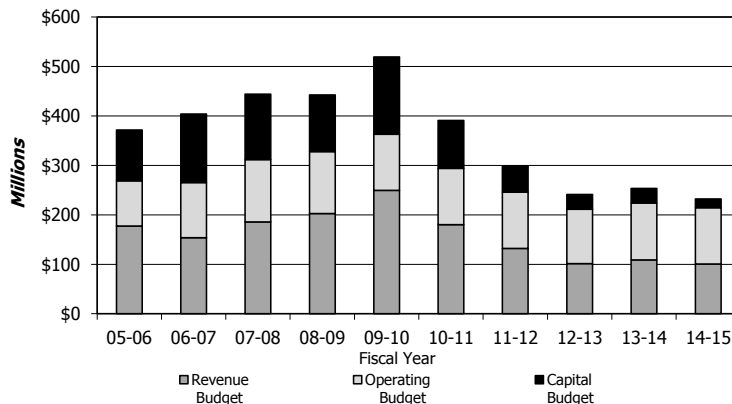
- Replacement of aging machinery and equipment
- Development and improvement to park facilities to accommodate population growth and citizen expectations for recreational opportunities
- Street improvements such as traffic signals, roadway widening, and drainage enhancements
- Undertaking of a massive citywide Wastewater System Expansion project
- Citywide water line replacement in conjunction with the Wastewater System Expansion

Fiscal Year 2009 saw a decrease of approximately 13% in capital appropriations, followed by an increase of 37% in Fiscal Year 2010. This spike is due to the City's decision to accelerate the Wastewater Expansion System project to take advantage of the competitive bidding environment that was influenced by the economic downturn. The capital budget has continued to decline as the Wastewater Expansion System project has come to an end

and only necessary infrastructure projects are planned due to funding limitations. The Fiscal Year 2014 capital budget includes:

- Significant investment in technology to bring the City's systems up to date and to increase efficiencies
- Replacement of aging fire apparatus
- Continued drainage and roadway improvements
- Replacement of aging water booster stations and transmission mains
- Completion of a skate park and park expansion project

Of the total CIP appropriation of \$22,692,547 in Fiscal Year 2014, \$12,455,276 (55% of the CIP budget) was carried over from the prior fiscal year for contract commitments on projects that were previously started and are anticipated to be completed in Fiscal Year 2014.



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
05-06	177,568,553	91,094,047	103,157,330	\$371,819,930
06-07	153,769,975	111,645,861	138,424,972	\$403,840,808
07-08	185,615,158	126,246,888	132,223,415	\$444,085,461
08-09	202,728,247	125,168,100	114,437,411	\$442,333,758
09-10	249,688,363	113,284,271	156,291,925	\$519,264,559
10-11	180,017,463	113,893,150	96,931,822	\$390,842,435
11-12	132,290,269	113,630,922	52,706,698	\$298,627,889
12-13	101,377,971	109,967,311	29,898,370	\$241,243,652
13-14	109,024,482	114,715,640	29,569,291	\$253,309,413
14-15	100,424,493	113,882,226	17,680,748	\$231,987,467

FISCAL SUSTAINABILITY POLICY EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

OBJECTIVES

1. To protect the City Council's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To set forth operational principles which minimize the cost of local government, to the extent consistent with services desired by the public, and which minimize financial risk.
3. To adopt revenue policies which prevent undue or unbalanced reliance on certain revenues, which distribute the costs of municipal services fairly, and which provide adequate funds to operate desired programs.
4. To provide essential public facilities and prevent deterioration of Lake Havasu City's public facilities and its capital plant.
5. To protect and enhance Lake Havasu City's credit rating and prevent default on any municipal debts.
6. To insure the legal use of all Lake Havasu City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

This Fiscal Sustainability Policy document is intended to establish guidelines for the City's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of Lake Havasu City as reflected in its financial goals.

I FISCAL PLANNING

Fiscal planning refers to the process of identifying resources and allocating those resources among competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget.

- 1.01 The City Manager shall submit to the City Council a proposed annual budget,

with their recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105. The City will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends on the following June 30. The City Council will adopt the budget no later than June 30.

- 1.02 The City uses a five-year long-range financial forecasting system that will incorporate both revenue and expenditure estimates for all of the City funds. The five-year long-range forecast will be updated annually and presented to the City Council prior to the start of the City budget process.
- 1.04 The operating budget will be based on the principle that current operating expenditures, including debt service, will be funded with current revenues creating a balanced budget. The City will not balance the current budget at the expense of meeting future years' expenditures; for example accruing future years' revenues or rolling over short-term debt to avoid planned debt retirement.
- 1.05 The budget will fully appropriate the resources needed for authorized regular staffing. At no time shall the number of regular full-time employees on the payroll exceed the total number of positions authorized by the City Council. All personnel actions shall be in conformance with applicable federal and state law and all City ordinances and policies.
- 1.07 Performance measurement indicators will be integrated into the budget process as appropriate.
- 1.08 Alternatives for improving the efficiency and effectiveness of the City's programs and the productivity of its employees will be considered during the budget process.
- 1.10 The City's annual budget will include contingency appropriations in each fund

FISCAL SUSTAINABILITY POLICY EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

sufficient to provide for unanticipated increases in service delivery costs and needs that may arise throughout the fiscal year. Expenditures from these contingency appropriations can only be undertaken with separate Council action and only if funds are not available in the department requesting the contingency funding.

- 1.13 If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the General Fund Contingency appropriation, to the extent necessary to ensure a balanced budget at the close of the fiscal year. The City Manager may institute a cessation during the fiscal year on hirings, promotions, transfers, and capital equipment purchases. Such action will not be taken arbitrarily and without knowledge and support of the City Council.

II FUND BALANCE

Fund balance is an important indicator of the City's financial position. Adequate fund balances must be maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

- 2.02 The City will maintain a 'Contingency Fund' reserve in the General Fund of five percent (5%) of the average actual fund revenues for the preceding five fiscal years. In the event these 'Contingency' funds must be used to provide for temporary funding of unforeseen emergency needs, the City shall restore this specific 'Contingency' reserve to the minimum five percent (5%) limit within the next two fiscal years following the fiscal year in which the event occurred.
- 2.03 The City will maintain an additional General Fund reserve upper goal of an additional ten percent (10%) of the

average actual General Fund revenues for the preceding five fiscal years. These funds will not be appropriated except to cover emergencies and unexpected declines in revenue in the following budget year. To the extent these reserves are expended, the City will increase its General Fund revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore this additional ten percent (10%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.

- 2.05 The 'Contingency' funds can only be authorized for expenditure by action of the City Council.
- 2.06 The City will maintain a 'Contingency Fund' in the Irrigation and Drainage District Fund, Wastewater Fund and Highway Users' Revenue Fund of five percent (5%) of the average actual revenues for the preceding five fiscal years. This fund may only be used to cover emergencies and unexpected declines in revenue. The funds can only be authorized for expenditure by action of the City Council. To the extent these reserves are expended, the City will increase its revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore the five percent (5%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.

III EXPENDITURE CONTROL

Management must ensure compliance with the legally adopted budget.

- 3.01 Expenditures will be controlled by an annual budget at the division level. The City Council shall establish

FISCAL SUSTAINABILITY POLICY

EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process. Administrative approval and processing of certain budget transfers within departments is governed by OPP 2.07.

- 3.05 The State of Arizona sets a limit on the expenditures of local jurisdictions. The City will comply with these expenditure limitations and will submit an audited expenditure limitation report, audited financial statements, and audited reconciliation report as defined by the Uniform Expenditure Reporting System (ARS §41-1279.07) to the State Auditor General each year.
- 3.06 The City will monitor the expenditure limitation every year and may choose to pursue a periodic adjustment to its expenditure limitation. This adjustment may be every four years through the City submitting an alternative expenditure limitation (Home Rule) option for approval by the voters at a regular City election (Article IX, Section 20, Subsection 9, Arizona State Constitution). The City may choose to pursue other legally permitted adjustments to its expenditure limitation such as through voter approval of a permanent base adjustment (Article IX, Section 20, Subsection 6, Arizona State Constitution).

IV REVENUES AND COLLECTIONS

All government employees are considered stewards of public funds. In order to provide funding for service delivery, the City must have reliable revenue sources. These diverse revenues must be collected equitably, timely, and efficiently.

- 4.01 The City's goal is a General Fund revenue base balanced between taxes, intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and

other miscellaneous revenues.

- 4.02 The City will maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source.

VII COMMUNITY INVESTMENT PROGRAM

The purpose of the Community Investment Program is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance to established policies and goals.

- 7.01 The City Manager will annually submit a ten-year Community Investment Program for review by the City Council pursuant to the timeline established in the annual budget preparation schedule. Submission of the Community Investment Program shall be consistent with the requirements of ARS §42.17101 through §42.17103.
- 7.04 The City's objective will be to dedicate to the Community Investment Program at least 2% of the annual General Fund revenues allocated to the City's operating budget. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants.
- 7.06 Community Investment projects will not be budgeted, authorized or awarded until the funding sources have been identified to finance the project.
- 7.08 Within 90 days of the completion of a capital project any remaining appropriated funds for the project will be closed off. Excess funds may be used for other project shortfalls with the approval of the City Council. Funds not used will revert to the fund balance of the funding source.
- 7.11 The City will maintain a listing of capital infrastructure. This list will be used to analyze City infrastructure to provide for maintenance and replacement through the City's Community Investment Program and annual operating budget.

FISCAL SUSTAINABILITY POLICY

EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

IX DEBT MANAGEMENT

The purpose of this debt management policy is to provide for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions and required disclosures to investors, underwriters and rating agencies.

- 9.03 The City will maintain debt ratios within the Arizona Constitution limits.
- 9.04 The City will manage the debt program with the assistance of a financial advisor and bond counsel.
- 9.06 The City will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The City will first attempt "pay as you go" capital financing for projects less than \$1,000,000.
- 9.08 The City shall comply with all requirements of Arizona Revised Statutes Title 35 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.
- 9.10 Restructuring, refinancing, and advance bond refunding are used to limit the City's debt service costs and to provide maximum future borrowing flexibility.

X ENTERPRISE FUNDS

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, sanitation, airport, and recreation/aquatic center. User charges are established to offset the cost of providing these services.

- 10.01 Separate funds will be established and maintained to properly account for each enterprise operation. Interfund charges will be assessed for administrative support of the enterprise activity.

XIII ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing and financial reporting form the informational infrastructure for public finance. Internal and external financial reports provide important information to the City's legislative body, management, citizens, investors and creditors.

- 13.01 The City will comply with generally accepted accounting principles (GAAP) in its accounting and financial reporting.
- 13.02 Monthly financial reports will be issued to the City Manager and all departments summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- 13.04 In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984 and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.
- 13.06 All departments will provide notice of all significant events and financial and related matters to the Finance Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. A listing of significant events is included in Appendix A to this document. The Finance Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.



Budget Summary

Five-Year Financial Projections

Selected Funds

Airport

General

Aquatics

Capital Projects

Highway User Revenue Fund (HURF)

Irrigation & Drainage District (Water)

Refuse

Transit

Vehicle/Equipment Replacement

Wastewater Utility



FINANCIAL PROJECTIONS AIRPORT FUND

Airport Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Car Rental Fees	\$ 57,800	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
Facility Charges	14,000	450					
FBO Hangar Fees	10,394	10,394	10,394	10,394	10,394	10,394	10,394
Fuel Flowage Fees	56,000	39,806	40,000	40,000	40,000	40,000	40,000
Grants	1,331,850	286,705	170,295	384,948	309,090	123,233	70,265
Hangar Pad Fees	58,000	58,322	58,500	58,500	58,000	58,000	58,000
Hangar Rental Fees	117,474	120,000	120,000	120,000	120,000	120,000	120,000
Land/Building Rental Fees	25,523	25,523	25,523	25,523	25,523	25,523	25,523
Land Lease Fees	65,600	65,594	65,500	65,500	65,500	65,500	65,500
Landing Fees	9,200	6,586	8,372	8,372	8,372	8,372	8,372
Lease Proceeds	3,040	14,513	3,141	1,570			
Miscellaneous	8,200	7,352	7,100	7,130	7,907	8,187	8,471
Operating Permit Fees	2,000	1,652	1,820	1,820	1,820	1,820	1,820
Shade Port Lease Fees	27,600	30,000	30,000	30,000	30,000	30,000	30,000
Signage/Advertising	828	744	753	753	753	753	753
Sub-Lease Fee	313	313	313	313	313	313	313
Terminal Space Fee	672	672	672	672	672	672	672
Tie Down Fees	44,000	33,243	34,000	34,500	34,500	34,500	34,500
Transient Tie Downs	1,600	2,000	2,000	2,000	2,000	2,000	2,000
Quarterly Utilities	4,700	4,280	4,400	4,600	4,600	4,600	4,600
Vehicle Parking Fees	12,600	6,588	6,900	6,900	6,900	6,900	6,900
Total Revenues	\$ 1,851,394	\$ 779,737	\$ 654,683	\$ 868,495	\$ 791,344	\$ 605,767	\$ 553,083
Expenditures							
Personnel	\$ 202,269	\$ 145,416	\$ 179,619	\$ 181,079	\$ 184,340	\$ 187,654	\$ 195,068
Operation & Maintenance (O&M)	123,087	108,935	148,237	129,811	130,715	133,870	137,452
Capital Outlay	1,633	30,753					
Community Investment Program	1,489,560	379,294	205,000	405,600	325,000	129,000	75,000
Contingency	7,000		7,000	7,000			
Depreciation	764,202	764,202	783,392	778,172	793,735	809,610	825,802
Interfund Cost Allocation - Support Svcs	161,837	161,857	177,968	179,690	179,690	179,690	179,690
Interfund Cost Allocation - Admin	64,442	55,759					
Interfund Cost Allocation - Maintenance	115,507	115,507	116,686	117,627	117,627	117,627	117,627
Lease Expenses	41,520	41,520	20,759				
	2,971,057	1,803,243	1,638,661	1,798,979	1,731,106	1,557,450	1,530,639
Non-Cash Depreciation & Adjustments	(764,202)	(764,202)	(783,392)	(778,172)	(793,735)	(809,610)	(825,802)
Total Expenditures	\$ 2,206,855	\$ 1,039,041	\$ 855,269	\$ 1,020,807	\$ 937,371	\$ 747,840	\$ 704,837
AVAILABLE RESOURCES	\$ (355,461)	\$ (259,304)	\$ (200,586)	\$ (152,312)	\$ (146,027)	\$ (142,073)	\$ (151,754)
Operating Transfers In/(Out)							
General Fund	\$ 90,000	\$ 90,000	\$ 175,000	\$ 130,000	\$ 130,000	\$ 140,000	\$ 160,000
General Fund - Lease Purchase	(5,380)	(5,380)	(5,984)	(6,249)	(6,284)	(6,287)	(5,665)
HURF Fund	(5,000)	(5,000)					
Total Operating Transfers In/(Out)	\$ 79,620	\$ 79,620	\$ 169,016	\$ 123,751	\$ 123,716	\$ 133,713	\$ 154,335
SUBTOTAL	\$ (275,841)	\$ (179,684)	\$ (31,570)	\$ (28,561)	\$ (22,311)	\$ (8,360)	\$ 2,581
Beginning Available Resources	\$ 71,201	\$ 71,562	\$ 14,267	\$ 17,402	\$ 9,493	\$ 3,092	\$ 499
CIP Transfers In/(Out)							
CIP - General Fund		20,448					
CIP - Other	219,150	101,941	34,705	20,652	15,910	5,767	4,735
Total CIP Transfers In/(Out)	\$ 219,150	\$ 122,389	\$ 34,705	\$ 20,652	\$ 15,910	\$ 5,767	\$ 4,735
ENDING AVAILABLE RESOURCES	\$ 14,510	\$ 14,267	\$ 17,402	\$ 9,493	\$ 3,092	\$ 499	\$ 7,815

FINANCIAL PROJECTIONS GENERAL FUND

General Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Property Tax Levy	\$ 4,258,384	\$ 4,291,243	\$ 4,259,875	\$ 4,321,507	\$ 4,407,937	\$ 4,496,096	\$ 4,586,018
Franchise Fees	1,724,139	1,687,138	1,796,139	1,845,023	1,861,523	1,898,754	1,936,729
City Sales Tax	14,021,543	14,249,146	14,828,853	15,421,244	16,005,854	16,646,088	17,311,932
Less Developer Agreements	(693,600)	(1,154,000)	(1,213,800)	(1,313,798)	(1,225,000)	(1,225,000)	(1,225,000)
Other Taxes	237,350	159,326	239,724	242,121	244,542	246,987	249,457
License & Permits-Other	430,365	428,284	439,103	452,901	465,444	474,753	484,248
License & Permits - Building	493,241	854,618	1,040,396	1,049,188	988,791	1,008,567	1,028,738
State Shared - VLT/Sales Tax	6,972,113	6,811,433	7,083,948	7,241,361	7,386,188	7,533,912	7,684,590
State Shared - Income Tax	5,365,034	5,365,366	5,860,171	6,153,179	6,276,243	6,401,767	6,529,803
IGA	411,078	411,078	419,300	427,686	436,239	444,964	453,863
Grants & Contributions	17,345	77,028			17,345	17,345	17,345
General Government Revenues	251,386	221,043	225,464	242,572	234,572	239,264	244,049
Miscellaneous	66,864	237,095	123,081	203,497	66,484	67,814	69,170
Police Revenues	130,046	152,188	152,187	154,595	158,487	161,656	164,889
Special Events	7,650	35,000	35,000	35,000	35,000	36,414	37,142
Fire Revenues	347,625	336,786	374,926	375,521	390,073	493,974	497,914
Recreation Revenues	619,649	643,974	662,300	662,300	615,917	628,235	640,800
Fines & Forefeitures	1,297,849	1,122,139	1,145,490	1,143,044	1,125,105	1,147,607	1,170,559
Investment Earnings	65,000	140,000	140,000	140,000	116,036	116,036	116,036
Rents & Leases	92,436	87,275	87,000	87,000	88,740	90,515	92,325
Other Financing Sources	716,327	359,822	3,704,160	339,449			
Total Revenues	\$ 36,831,824	\$ 36,515,982	\$ 41,403,317	\$ 39,223,390	\$ 39,696,221	\$ 40,925,748	\$ 42,090,608
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 19,487,778	\$ 18,665,385	\$ 18,730,013	\$ 18,529,513	\$ 18,650,190	\$ 19,023,194	\$ 19,403,658
Salaries & Wages - Other	615,265	623,900	751,419	814,213	912,601	929,688	947,118
Overtime	719,523	769,406	694,459	694,918	708,816	722,993	737,453
Part-Time Wages	935,753	889,407	1,037,100	1,040,146	1,060,949	1,082,168	1,103,811
Medical / Dental Insurance	4,406,713	3,720,577	4,022,957	4,048,758	3,977,467	3,977,467	3,977,467
Retiree Medical Insurance	486,688	511,343	510,149	556,424	584,272	584,272	584,272
Other Employee Insurance	506,180	523,068	670,621	624,159	695,299	720,890	746,993
Payroll Taxes	943,923	922,226	903,603	903,238	909,852	928,049	946,610
Retirement - ASRS	1,257,756	1,111,412	1,158,229	1,257,855	1,264,934	1,290,232	1,316,037
Retirement - PSPRS	2,628,321	2,498,961	3,082,974	3,496,813	3,561,168	3,632,391	3,705,039
Retirement - Misc	211,807	179,893	278,107	279,785	309,147	315,330	321,636
Supplies & Services:							
Professional Services	812,797	600,699	684,073	703,134	676,398	689,925	703,723
Technical Services	650,289	508,217	875,438	732,404	634,137	646,820	659,756
Utility Services	1,701,584	1,552,358	1,539,083	1,580,969	1,628,398	1,677,250	1,727,568
Cleaning Services	117,615	118,970	109,628	112,868	117,615	117,615	119,967
Repair & Maintenance Services	1,241,103	994,851	885,314	773,601	823,272	823,272	839,737
Leases & Rentals Expense	137,474	133,514	132,714	132,764	137,474	137,474	140,223
Unemployment Compensation Insurance	72,500	56,720	45,000	45,000	46,350	47,741	49,173
General Insurance & Claims	329,379	254,010	366,185	419,745	428,140	436,703	445,437
Meeting, Training & Travel	192,515	191,877	249,761	270,621	250,366	255,373	260,481
Other Purchased Services	336,605	298,364	313,943	318,821	350,204	357,208	364,352
Operating & Maintenance Supplies	846,456	636,495	1,352,993	880,966	748,177	663,141	776,404
Fuel Expense	489,190	433,555	464,010	471,210	480,634	490,247	500,052
Furniture & Equipment	101,956	127,392	54,095	48,765	49,740	50,735	51,750
Miscellaneous Supplies	262,220	289,009	452,839	638,995	243,010	247,870	252,827
Safety Supplies	229,691	232,352	273,989	242,955	237,614	242,366	247,214
Bad Debt Expense	25,500	17,645	26,000	26,000	26,000	26,000	26,000
Contractual Services	97,000	46,100	111,100	111,100	113,322	115,588	117,900
Parks & Recreation Programs	254,260	232,093	236,650	236,650	239,160	239,160	239,160
Outside Agency Contracts	1,109,072	834,072	761,072	761,072	759,072	759,072	759,072
Outside Agency Grant Funding	136,250	127,023	183,000	128,000	138,975	141,755	144,590
Development Agreement Interest Pmts	678,000	676,846	631,112	582,323	583,080	583,080	583,080
Capital:							
Capital Outlay	885,706	596,070	4,008,716	3,034,125	300,000	300,000	300,000
Contingency:							
Contingency	750,000		750,000	750,000	125,000	125,000	125,000
Capital Leases & Long-Term Bonds/Loans							
Principal & interest	866,934	764,764	1,367,848	1,265,924	956,837	915,022	739,037
Interfund Cost Allocation:							
Interfund Cost Allocations - Support Svcs	(4,506,139)	(3,984,508)	(3,087,295)	(3,052,840)	(3,084,429)	(3,079,117)	(3,079,116)
Interfund Cost Allocations - Admin	(697,024)	(486,169)					
Interfund Cost Allocations - Maintenance	(268,066)	(268,066)	(263,576)	(265,571)	(265,571)	(270,883)	(270,884)
Total Expenditures	\$ 39,052,574	\$ 35,399,831	\$ 44,363,323	\$ 43,195,423	\$ 39,377,669	\$ 39,945,091	\$ 40,612,597
AVAILABLE BALANCE	\$ (2,220,750)	\$ 1,116,151	\$ (2,960,007)	\$ (3,972,033)	\$ 318,552	\$ 980,658	\$ 1,478,011

(CONTINUED)

FINANCIAL PROJECTIONS GENERAL FUND

(CONTINUED)

General Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Operating Transfers In/(Out)							
Airport Fund - O&M	\$ (90,000)	\$ (90,000)	\$ (175,000)	\$ (130,000)	\$ (130,000)	\$ (140,000)	\$ (160,000)
Airport Fund - Lease Purchase	5,380	5,380	5,984	6,249	6,284	6,287	5,665
Community Investment Fund	125,514	26,400	112,308				
Court Enhancement Fund	65,000	31,000	77,500	65,000	65,000	65,000	65,000
Debt Service Fund	(240,000)	(240,000)	(245,000)	(244,000)	(240,000)	(240,000)	(240,000)
Employee Benefit Trust Fund	2,500,000	2,500,000		2,500,000			
HURF Fund - Special Projects	(336,000)	(336,000)					
HURF Fund - Lease Purchase	8,770	8,770	11,009	11,374	11,429	11,434	9,175
Irrigation & Drainage District	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	
IDD - Lease Purchase	31,898	23,846	28,927	30,075	30,126	30,140	25,002
IDD - Parking Lot Rehab			12,500	5,000	10,000	5,000	10,000
Recreation/Aquatic Center - O&M	(1,025,000)	(1,025,000)	(1,090,000)	(1,190,000)	(1,026,000)	(1,047,000)	(1,058,000)
Recreation/Aquatic Center - Lease Purch	139,875	139,875	140,919	148,724	149,635	149,467	148,843
Transit Fund - O&M	(725,000)	(725,000)	(575,000)	(920,000)	(635,000)	(645,000)	(665,000)
Transit Fund - Lease Purchase	817	817	1,760	1,760	1,765	1,765	883
Wastewater Utility Fund - Lease Purch	35,856	27,804	32,612	33,909	34,087	34,374	29,353
Wastewater Utility Fund - Parking Lot Rehab			17,500	7,000	14,000	7,000	14,000
Total Operating Transfers In/(Out)	\$ 2,497,110	\$ 2,347,892	\$ 356,019	\$ 2,325,091	\$ 291,326	\$ 238,467	\$ (1,815,079)
SUBTOTAL	\$ 276,360	\$ 3,464,043	\$ (2,603,988)	\$ (1,646,942)	\$ 609,878	\$ 1,219,125	\$ (337,068)
Beginning Balance	\$ 15,010,885	\$ 15,025,982	\$ 18,469,577	\$ 15,715,590	\$ 13,741,773	\$ 13,971,650	\$ 15,190,775
CIP Transfers In/(Out)							
CIP - Airport Fund		(20,448)					
CIP - Other	(1,397,815)		(150,000)	(326,875)	(380,000)		
Total CIP Transfers In/(Out)	\$ (1,397,815)	\$ (20,448)	\$ (150,000)	\$ (326,875)	\$ (380,000)	\$ -	\$ -
RESOURCES AVAILABLE BEFORE BSR	\$ 13,889,430	\$ 18,469,577	\$ 15,715,590	\$ 13,741,773	\$ 13,971,650	\$ 15,190,775	\$ 14,853,707
BUDGET STABILIZATION RESERVE (BSR)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
RESOURCES AVAILABLE AFTER BSR	\$ 11,389,430	\$ 15,969,577	\$ 13,215,590	\$ 11,241,773	\$ 11,471,650	\$ 12,690,775	\$ 12,353,707



FINANCIAL PROJECTIONS AQUATICS FUND

Aquatics Fund Financial Projections	Budget		Projections				
	FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Aquatic Center Fees	\$ 279,430	\$ 235,214	\$ 266,600	\$ 266,600	\$ 271,932	\$ 277,371	\$ 282,918
Community Center Fees	60,900	55,471	77,000	77,000	69,360	70,747	72,162
Lease Proceeds	5,336		5,514	2,757			
Miscellaneous & Donations	44,495	46,012	94,766	44,766	54,503	55,254	56,020
Total Revenues	\$ 390,161	\$ 336,697	\$ 443,880	\$ 391,123	\$ 395,795	\$ 403,372	\$ 411,100
Expenditures							
Personnel	\$ 435,192	\$ 416,914	\$ 672,728	\$ 676,006	\$ 619,439	\$ 630,784	\$ 649,278
Operation & Maintenance (O&M)	465,417	422,888	431,048	410,133	393,818	401,405	409,230
Capital Outlay	20,866	20,866	85,000	90,000	10,000	10,000	10,000
Contingency	3,500		3,500	3,500			
Depreciation	300,051	300,051	260,313	262,313	267,559	272,910	278,369
Interfund Cost Allocation - Support Svcs	103,201	103,201	99,949	102,667	102,667	102,667	102,634
Interfund Cost Allocation - Admin	163,316	131,056					
Interfund Cost Allocation - Maintenance	152,559	152,559	146,890	147,944	147,944	147,944	147,977
	1,644,102	1,547,535	1,699,428	1,692,563	1,541,428	1,565,710	1,597,488
Non-Cash Depreciation & Adjustments	(300,051)	(300,051)	(260,313)	(262,313)	(267,559)	(272,910)	(278,369)
Total Expenditures	\$ 1,344,051	\$ 1,247,484	\$ 1,439,115	\$ 1,430,250	\$ 1,273,869	\$ 1,292,800	\$ 1,319,119
AVAILABLE RESOURCES	\$ (953,890)	\$ (910,787)	\$ (995,235)	\$ (1,039,127)	\$ (878,074)	\$ (889,428)	\$ (908,019)
Operating Transfers In/(Out)							
General Fund - O & M	\$ 1,025,000	\$ 1,025,000	\$ 1,090,000	\$ 1,190,000	\$ 1,026,000	\$ 1,047,000	\$ 1,058,000
General Fund - Lease Purchase	(139,875)	(139,875)	(140,919)	(148,724)	(149,635)	(149,467)	(148,843)
Total Operating Transfers In/(Out)	\$ 885,125	\$ 885,125	\$ 949,081	\$ 1,041,276	\$ 876,365	\$ 897,533	\$ 909,157
SUBTOTAL	\$ (68,765)	\$ (25,662)	\$ (46,154)	\$ 2,149	\$ (1,709)	\$ 8,105	\$ 1,138
Beginning Available Resources	\$ 84,160	\$ 84,549	\$ 58,887	\$ 12,733	\$ 14,882	\$ 13,174	\$ 21,279
ENDING AVAILABLE RESOURCES	\$ 15,395	\$ 58,887	\$ 12,733	\$ 14,882	\$ 13,174	\$ 21,279	\$ 22,417

FINANCIAL PROJECTIONS CAPITAL PROJECTS FUND

Capital Projects Fund Financial Projections			Projections				
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Capital Lease	\$ 125,423		\$ 150,000				
Contributions & Donations	500,000		144,874				
Grants	875,000		685,000		1,840,240	1,219,319	
Flood Control Funding	2,500,000	2,500,000	2,083,196	2,083,196	2,500,000	2,500,000	2,500,000
Interest & Miscellaneous	255,500	71,973	26,500	26,000	26,520	27,050	27,591
Total Revenues	\$ 4,255,923	\$ 2,571,973	\$ 3,089,570	\$ 2,109,196	\$ 4,366,760	\$ 3,746,369	\$ 2,527,591
Expenditures							
Operation & Maintenance (O&M)			\$ 238,650	\$ 18,650	\$ 5,000	\$ 5,250	\$ 5,513
Community Investment Program	12,471,466	2,111,668	9,259,649	1,721,875	3,191,474	2,139,119	1,580,000
Interfund Cost Allocation	231,190	93,985	25,000	11,000	11,550	12,128	12,734
	12,702,656	2,205,653	9,523,299	1,751,525	3,208,024	2,156,497	1,598,246
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$ 12,702,656	\$ 2,205,653	\$ 9,523,299	\$ 1,751,525	\$ 3,208,024	\$ 2,156,497	\$ 1,598,246
AVAILABLE RESOURCES	\$ (8,446,733)	\$ 366,320	\$ (6,433,729)	\$ 357,671	\$ 1,158,736	\$ 1,589,873	\$ 929,345
Operating Transfers In/(Out)							
Flood Control - Washcrew	\$ (250,000)	\$ (250,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
General Fund	(125,514)	(26,400)	(112,308)				
Total Operating Transfers In/(Out)	\$ (375,514)	\$ (276,400)	\$ (612,308)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
SUBTOTAL	\$ (8,822,247)	\$ 89,920	\$ (7,046,037)	\$ (142,329)	\$ 658,736	\$ 1,089,873	\$ 429,345
Beginning Available Resources	\$ 8,947,013	\$ 7,960,063	\$ 8,246,368	\$ 5,359,738	\$ 5,523,632	\$ 6,657,692	\$ 7,801,598
CIP Transfers In/(Out)							
CIP - Airport	(219,150)	(101,941)	(34,705)	(20,652)	(15,910)	(5,767)	(4,735)
CIP - General Fund	1,397,815		150,000	326,875	380,000		
CIP - Highway User Revenue Fund	24,178		544,178		111,234	59,800	
CIP - Irrigation & Drainage	225,000		350,000				
CIP - Refuse Fund	1,149,808	298,326	2,924,934				
CIP - Wastewater Utility Fund	225,000		225,000				
Total CIP Transfers In/(Out)	\$ 2,802,651	\$ 196,385	\$ 4,159,407	\$ 306,223	\$ 475,324	\$ 54,033	\$ (4,735)
ENDING AVAILABLE RESOURCES	\$ 2,927,417	\$ 8,246,368	\$ 5,359,738	\$ 5,523,632	\$ 6,657,692	\$ 7,801,598	\$ 8,226,208



FINANCIAL PROJECTIONS HIGHWAY USER REVENUE FUND (HURF)

Highway Users Revenue Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Gasoline Tax	\$ 4,158,492	\$ 4,061,530	\$ 4,168,425	\$ 4,180,930	\$ 4,180,930	\$ 4,180,930	\$ 4,241,662
Interest & Miscellaneous	12,000	130,960	25,000	25,000	25,000	25,000	25,000
Lease Proceeds	10,673	5,159	11,028	5,514			
Street Special Services	6,120	16,969	16,000	16,000	16,000	16,000	16,000
Total Revenues	\$ 4,187,285	\$ 4,214,618	\$ 4,220,453	\$ 4,227,444	\$ 4,221,930	\$ 4,221,930	\$ 4,282,662
Expenditures							
Personnel	\$ 2,044,974	\$ 2,161,824	\$ 1,879,918	\$ 1,897,823	\$ 1,930,716	\$ 1,963,978	\$ 2,033,323
Operation & Maintenance (O&M)	1,561,241	1,436,171	1,610,422	1,671,467	1,670,004	1,704,213	1,741,902
Capital Outlay	6,782	6,782	10,000	45,000			
Contingency	92,000	-	92,000	92,000			
Interfund Cost Allocation - Support Svcs	205,306	99,285	409,566	401,837	401,837	401,837	401,837
Interfund Cost Allocation - Admin	129,924	65,829					
Lease Expenses	49,847	49,847	24,922				
Other Expenses:							
Street Maintenance Program	1,627,064	1,200,000	1,625,000	1,825,000	1,830,000	1,830,000	1,830,000
Total Expenditures	\$ 5,717,138	\$ 5,019,738	\$ 5,651,828	\$ 5,933,127	\$ 5,832,557	\$ 5,900,028	\$ 6,007,062
AVAILABLE RESOURCES	\$ (1,529,853)	\$ (805,120)	\$ (1,431,375)	\$ (1,705,683)	\$ (1,610,627)	\$ (1,678,098)	\$ (1,724,400)
Operating Transfers In/(Out)							
General Fund - O&M	\$ 336,000	\$ 336,000					
General Fund - Lease Purchase	(8,770)	(8,770)	(11,009)	(11,374)	(11,429)	(11,434)	(9,175)
Airport Fund	5,000	5,000					
Flood Control Funded Washcrew	250,000	250,000	500,000	500,000	500,000	500,000	500,000
Irrigation & Drainage District Fund	10,000	10,000	550,000	550,000	550,000	550,000	550,000
Transit Fund	5,000	5,000					
WALETA		329					
Wastewater Utility Fund		23,175					
Total Operating Transfers In/(Out)	\$ 597,230	\$ 620,734	\$ 1,038,991	\$ 1,038,626	\$ 1,038,571	\$ 1,038,566	\$ 1,040,825
SUBTOTAL	\$ (932,623)	\$ (184,386)	\$ (392,384)	\$ (667,057)	\$ (572,056)	\$ (639,532)	\$ (683,575)
Beginning Available Resources	\$ 1,718,579	\$ 2,547,685	\$ 2,363,299	\$ 1,426,737	\$ 759,680	\$ 76,391	\$ (622,942)
CIP Transfers In/(Out)							
Community Investment Program	(24,178)		(544,178)		(111,234)	(59,800)	
Total CIP Transfers In/(Out)	\$ (24,178)	\$ -	\$ (544,178)	\$ -	\$ (111,234)	\$ (59,800)	\$ -
ENDING AVAILABLE RESOURCES	\$ 761,778	\$ 2,363,299	\$ 1,426,737	\$ 759,680	\$ 76,391	\$ (622,942) *	\$ (1,306,517) *

* Beginning in FY 16-17, the HURF Fund reflects a negative available resources balance. City management is currently reviewing the activities of this fund and changes will be implemented prior to FY 16-17 that will allow this fund to maintain a healthy balance, while continuing to adequately maintain the roadways.

FINANCIAL PROJECTIONS IRRIGATION AND DRAINAGE FUND

Irrigation & Drainage Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Debt Service: New	\$ 6,675,384	\$ 272,266	\$ 1,674,261				
Interest & Miscellaneous	100,000	172,533	153,800	158,900	162,078	165,320	168,626
Grants	187,681	294,271	3,686,670	220,000	220,000	220,000	220,000
Lease Proceeds	24,386	24,386	25,198	12,599			
Property Tax Levy	5,684,564	5,727,380	5,684,564	5,684,564	5,684,564	5,684,564	5,684,564
Water Fees: Miscellaneous	621,309	743,212	741,240	751,994	767,034	782,375	798,022
Water Use Fees/Charges: Current	9,800,000	9,656,485	9,587,962	9,611,386	9,666,118	9,706,133	9,772,513
Total Revenues	\$ 23,093,324	\$ 16,890,533	\$ 21,553,695	\$ 16,439,443	\$ 16,499,794	\$ 16,558,392	\$ 16,643,725
Expenditures							
Personnel	\$ 3,300,965	\$ 3,060,862	\$ 3,489,692	\$ 3,510,049	\$ 3,581,874	\$ 3,644,188	\$ 3,767,467
Operation & Maintenance (O&M)	4,069,375	3,397,961	4,492,961	4,586,025	4,671,242	4,781,929	4,893,642
Capital Outlay	132,850	73,696	238,154	117,000	134,179	135,520	136,875
Community Investment Program	10,726,317	1,305,269	10,538,776	6,647,366	1,065,866	2,378,000	4,607,000
Contingency	275,000		275,000	275,000			
Depreciation	2,762,444	2,762,444	2,448,198	2,591,268	2,643,093	2,695,955	2,749,874
Interfund Cost Allocation - Support Svcs	1,520,880	1,346,256	957,751	942,449	942,449	942,449	942,449
Interfund Cost Allocation - Admin	140,700	121,131					
Lease Expenses	45,854	45,854	22,926				
Other Expenses:							
Debt Service	623,337	623,337	622,293	621,237	620,168	619,085	617,990
	23,597,722	12,736,810	23,085,751	19,290,394	13,658,871	15,197,126	17,715,297
Non-Cash Depreciation & Adjustments	(2,762,444)	(2,762,444)	(2,448,198)	(2,591,268)	(2,643,093)	(2,695,955)	(2,749,874)
Total Expenditures	\$ 20,835,278	\$ 9,974,366	\$ 20,637,553	\$ 16,699,126	\$ 11,015,778	\$ 12,501,171	\$ 14,965,423
AVAILABLE RESOURCES	\$ 2,258,046	\$ 6,916,167	\$ 916,142	\$ (259,683)	\$ 5,484,016	\$ 4,057,221	\$ 1,678,302
Operating Transfers In/(Out)							
General Fund - O&M	\$ (2,000,000)	\$ (2,000,000)	\$ (2,000,000)	\$ (2,000,000)	\$ (2,000,000)	\$ (2,000,000)	
General Fund - Lease Purchase	(31,898)	(23,846)	(28,927)	(30,075)	(30,126)	(30,140)	(25,002)
General Fund - Parking Lot Rehab			(12,500)	(5,000)	(10,000)	(5,000)	(10,000)
Highway User Revenue Fund	(10,000)	(10,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
Total Operating Transfers In/(Out)	\$ (2,041,898)	\$ (2,033,846)	\$ (2,591,427)	\$ (2,585,075)	\$ (2,590,126)	\$ (2,585,140)	\$ (585,002)
SUBTOTAL	\$ 216,148	\$ 4,882,321	\$ (1,675,285)	\$ (2,844,758)	\$ 2,893,890	\$ 1,472,081	\$ 1,093,300
Beginning Available Resources	\$ 14,102,196	\$ 13,644,198	\$ 18,526,519	\$ 16,501,234	\$ 13,656,476	\$ 16,550,366	\$ 18,022,447
CIP Transfers In/(Out)							
CIP - General Fund	(225,000)		(350,000)				
Total CIP Transfers In/(Out)	\$ (225,000)	\$ -	\$ (350,000)	\$ -	\$ -	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 14,093,344	\$ 18,526,519	\$ 16,501,234	\$ 13,656,476	\$ 16,550,366	\$ 18,022,447	\$ 19,115,747



FINANCIAL PROJECTIONS REFUSE ENTERPRISE FUND

Refuse Enterprise Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13*	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Administration Fee (of user charges)	\$ 737,500	\$ 135,881	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
Interest & Miscellaneous	136,000	242,410	236,000	231,000	231,000	231,000	231,000
Landfill Disposal Fees	260,000	250,389	260,000	260,000	260,000	260,000	260,000
Recycling	93,000	70,364	70,000	70,000	70,000	70,000	70,000
Trash Fees		4,927,456	5,047,517	5,176,500	5,284,286	5,402,792	5,523,668
Total Revenues	\$ 1,226,500	\$ 5,626,500	\$ 5,748,517	\$ 5,872,500	\$ 5,980,286	\$ 6,098,792	\$ 6,219,668
Expenditures							
Operation & Maintenance (O&M)	\$ 4,526,710	\$ 4,536,013	\$ 4,523,175	\$ 4,627,935	\$ 4,709,605	\$ 4,802,557	\$ 4,897,328
Contingency	10,500						
Depreciation	1,175	1,175	1,175	1,175	1,247	1,272	1,297
Interfund Cost Allocation	785,125	785,125	560,148	560,729	560,729	560,729	560,729
Landfill Closure Reserve	112,544	112,544	116,985	120,494	124,109	127,832	131,667
Other Expenses:							
Recycling/Waste Disposal Program	35,000	36,197	32,000	34,000	36,050	36,050	37,132
	5,471,054	5,471,054	5,233,483	5,344,333	5,431,739	5,528,440	5,628,153
Non-Cash Depreciation & Adjustments	(1,175)	(1,175)	(1,175)	(1,175)	(1,247)	(1,272)	(1,297)
Total Expenditures	\$ 5,469,879	\$ 5,469,879	\$ 5,232,308	\$ 5,343,158	\$ 5,430,492	\$ 5,527,168	\$ 5,626,856
AVAILABLE RESOURCES	\$ (4,243,379)	\$ 156,621	\$ 516,209	\$ 529,342	\$ 549,794	\$ 571,624	\$ 592,812
Beginning Available Resources	\$ 6,411,686	\$ 6,473,625	\$ 6,331,920	\$ 3,923,195	\$ 4,452,537	\$ 5,002,331	\$ 5,573,955
CIP Transfers In/(Out)							
Community Investment Fund	(1,149,808.00)	(298,326.00)	(2,924,934.00)				
Total CIP Transfers In/(Out)	\$ (1,149,808)	\$ (298,326)	\$ (2,924,934)	\$ -	\$ -	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 1,018,499	\$ 6,331,920	\$ 3,923,195	\$ 4,452,537	\$ 5,002,331	\$ 5,573,955	\$ 6,166,767

*Due to change in method of recording actual activity in FY 11-12, trash fees reflect the actual revenue collected and operations and maintenance reflects the cost of outsourcing trash collections.

FINANCIAL PROJECTIONS TRANSIT FUND

Transit Fund Financial Projections			Projections				
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Advertising & Miscellaneous	\$ 17,817	\$ 18,363	\$ 21,694	\$ 21,722	\$ 16,263	\$ 16,276	\$ 16,290
Fares & Other Fees	89,000	89,968	88,000	91,000	93,140	95,323	97,549
Transit Grant Funding	1,319,342	1,091,392	1,023,697	819,480	1,022,915	1,040,571	1,068,406
Total Revenues	\$ 1,426,159	\$ 1,199,723	\$ 1,133,391	\$ 932,202	\$ 1,132,318	\$ 1,152,170	\$ 1,182,245
Expenditures							
Personnel	\$ 1,026,167	\$ 1,035,461	\$ 1,042,259	\$ 1,018,130	\$ 1,012,082	\$ 1,030,364	\$ 1,062,301
Operation & Maintenance (O&M)	486,222	387,255	404,576	429,607	451,140	463,300	479,354
Capital Outlay	407,750	202,050	223,700	287,000	150,000	150,000	150,000
Contingency	7,000		7,000	7,000			
Interfund Debits/(Credits)	221,710	168,800	147,827	150,425	150,425	150,425	150,425
Total Expenditures	\$ 2,148,849	\$ 1,793,566	\$ 1,825,362	\$ 1,892,162	\$ 1,763,647	\$ 1,794,089	\$ 1,842,080
AVAILABLE BALANCE	\$ (722,690)	\$ (593,843)	\$ (691,971)	\$ (959,960)	\$ (631,329)	\$ (641,919)	\$ (659,835)
Operating Transfers In/(Out)							
General Fund	\$ 725,000	\$ 725,000	\$ 575,000	\$ 920,000	\$ 635,000	\$ 645,000	\$ 665,000
General Fund Lease Purchase	(817)	(817)	(1,760)	(1,760)	(1,765)	(1,765)	(883)
Highway Users Revenue Fund	(5,000)	(5,000)					
Total Operating Transfers In/(Out)	\$ 719,183	\$ 719,183	\$ 573,240	\$ 918,240	\$ 633,235	\$ 643,235	\$ 664,117
SUBTOTAL	\$ (3,507)	\$ 125,340	\$ (118,731)	\$ (41,720)	\$ 1,906	\$ 1,316	\$ 4,282
Beginning Balance	\$ 41,123	\$ 38,301	\$ 163,641	\$ 44,910	\$ 3,190	\$ 5,096	\$ 6,412
ENDING BALANCE	\$ 37,616	\$ 163,641	\$ 44,910	\$ 3,190	\$ 5,096	\$ 6,412	\$ 10,694



FINANCIAL PROJECTIONS VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle/Equip Replacement Fund Financial Projections	Budget		Projections				
	FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Interest & Miscellaneous	\$ 17,000	\$ 36,746	\$ 20,000	\$ 5,000	\$ 2,500	\$ 1,000	\$ 500
Total Revenues	\$ 17,000	\$ 36,746	\$ 20,000	\$ 5,000	\$ 2,500	\$ 1,000	\$ 500
Expenditures							
Capital Outlay	\$ 422,037	\$ 422,037	\$ 782,400	\$ 1,000,000	\$ 500,000	\$ 450,000	\$ 365,790
Contingency	25,000						
Depreciation	514,818	514,818	369,587	303,784	309,860	316,057	322,378
Interfund Cost Allocation	5,547	5,547	4,514	4,661			
Total Expenditures	967,402	942,402	1,156,501	1,308,445	809,860	766,057	688,168
Non-Cash Depreciation & Adjustments	(514,818)	(514,818)	(369,587)	(303,784)	(309,860)	(316,057)	(322,378)
Total Expenditures	\$ 452,584	\$ 427,584	\$ 786,914	\$ 1,004,661	\$ 500,000	\$ 450,000	\$ 365,790
AVAILABLE RESOURCES	\$ (435,584)	\$ (390,838)	\$ (766,914)	\$ (999,661)	\$ (497,500)	\$ (449,000)	\$ (365,290)
Beginning Available Resources	\$ 3,506,408	\$ 3,469,203	\$ 3,078,365	\$ 2,311,451	\$ 1,311,790	\$ 814,290	\$ 365,290
ENDING AVAILABLE RESOURCES	\$ 3,070,824	\$ 3,078,365	\$ 2,311,451	\$ 1,311,790	\$ 814,290	\$ 365,290	\$ -

FINANCIAL PROJECTIONS WASTEWATER UTILITY FUND

Wastewater Utility Fund Financial Projections	Projections						
	Budget FY 12-13	Estimate FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Revenues							
Debt Service: New	1,214,516	\$ 1,199,371	\$ 1,146,622				
Developer's Fees	115,000	91,392	117,300	119,646	120,000	120,000	120,000
Grants		49,800					
Interest & Miscellaneous	451,200	759,547	757,424	775,672	793,224	811,490	830,119
Lease Proceeds	22,123	10,693	22,860	11,430			
Misc. Sewer Fees / Connection Fee	339,534	520,861	760,000	740,000	400,000	370,000	350,000
User Fees / Charges	21,621,600	21,952,485	22,468,807	23,986,131	25,864,730	27,545,936	29,336,423
Total Revenues	23,763,973	\$ 24,584,149	\$ 25,273,013	\$ 25,632,879	\$ 27,177,954	\$ 28,847,426	\$ 30,636,542
Expenditures							
Personnel	2,043,513	\$ 1,987,608	\$ 2,418,957	\$ 2,416,928	\$ 2,460,956	\$ 2,503,449	\$ 2,594,274
Operation & Maintenance (O&M)	4,712,460	3,411,053	5,147,942	5,010,854	4,896,708	5,017,220	5,154,972
Capital Outlay	322,336	185,932	853,124	1,302,700	800,000	800,000	800,000
Community Investment Program	2,622,567	931,801	2,469,122	2,134,432	875,000	1,375,000	720,000
Contingency	355,000		355,000	355,000			
Depreciation	10,914,804	10,914,804	10,893,239	11,001,945	11,221,984	11,446,424	11,675,352
Interfund Cost Allocation - Support Svcs	1,273,177	1,185,864	801,115	790,573	790,573	790,573	790,573
Interfund Cost Allocation - Admin	198,662	112,394					
Lease Expenses	34,902	34,902	17,450				
Other Expenses:							
Debt Service	21,343,314	21,343,314	21,324,350	21,403,846	21,596,239	21,686,014	22,015,139
	43,820,735	40,107,672	44,280,299	44,416,278	42,641,460	43,618,680	43,750,310
Non-Cash Depreciation & Adjustments	(10,914,804)	(10,914,804)	(10,893,239)	(11,001,945)	(11,221,984)	(11,446,424)	(11,675,352)
Total Expenditures	32,905,931	\$ 29,192,868	\$ 33,387,060	\$ 33,414,333	\$ 31,419,476	\$ 32,172,256	\$ 32,074,958
AVAILABLE RESOURCES	(9,141,958)	\$ (4,608,719)	\$ (8,114,047)	\$ (7,781,454)	\$ (4,241,522)	\$ (3,324,830)	\$ (1,438,416)
Operating Transfers In/(Out)							
General Fund - Lease Purchase	(35,856)	\$ (27,804)	\$ (32,612)	\$ (33,909)	\$ (34,087)	\$ (34,374)	\$ (29,353)
General Fund - Parking Lot Rehab			(17,500)	(7,000)	(14,000)	(7,000)	(14,000)
Highway Users Revenue Fund		(23,175)					
Total Operating Transfers In/(Out)	(35,856)	\$ (50,979)	\$ (50,112)	\$ (40,909)	\$ (48,087)	\$ (41,374)	\$ (43,353)
SUBTOTAL	(9,177,814)	\$ (4,659,698)	\$ (8,164,159)	\$ (7,822,363)	\$ (4,289,609)	\$ (3,366,204)	\$ (1,481,769)
Beginning Available Resources	75,725,912	\$ 69,016,272	\$ 64,356,574	\$ 55,967,415	\$ 48,145,052	\$ 43,855,443	\$ 40,489,239
CIP Transfers In/(Out)							
CIP - Other	(225,000)		(225,000)				
Total CIP Transfers In/(Out)	(225,000)	\$ -	\$ (225,000)	\$ -	\$ -	\$ -	\$ -
ENDING AVAILABLE RESOURCES	66,323,098	\$ 64,356,574	\$ 55,967,415	\$ 48,145,052	\$ 43,855,443	\$ 40,489,239	\$ 39,007,470





Revenue Summary

Revenue Summary

Revenue History and Projections

Property Tax Levies and Rates

Assessed Valuation and Property Tax Rate
Comparisons



REVENUE SUMMARY GENERAL FUND

Total revenues projected for Fiscal Year 2014 are \$109 million with 38% generated from the General Fund, 49.2% from Enterprise Funds, 2.8% from Capital Projects Funds, 9.9% from Special Revenue Funds, and 0.1% from other miscellaneous funds.

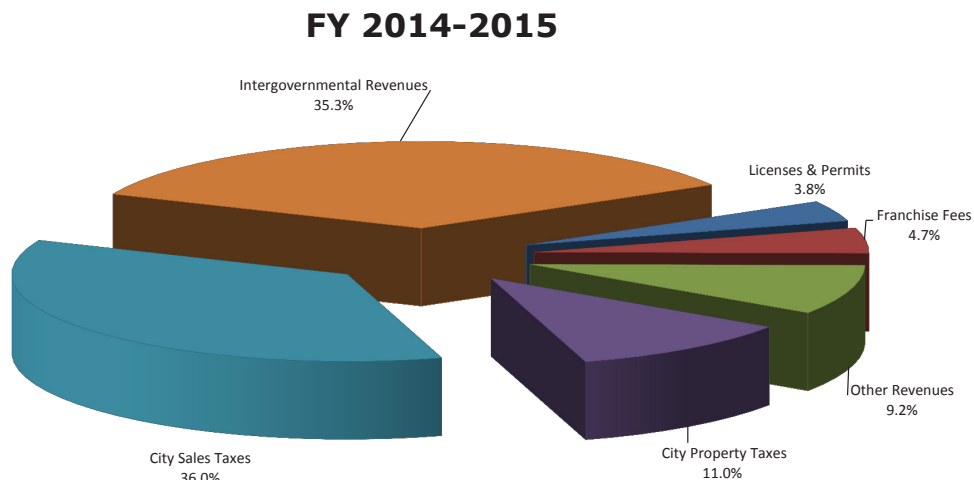
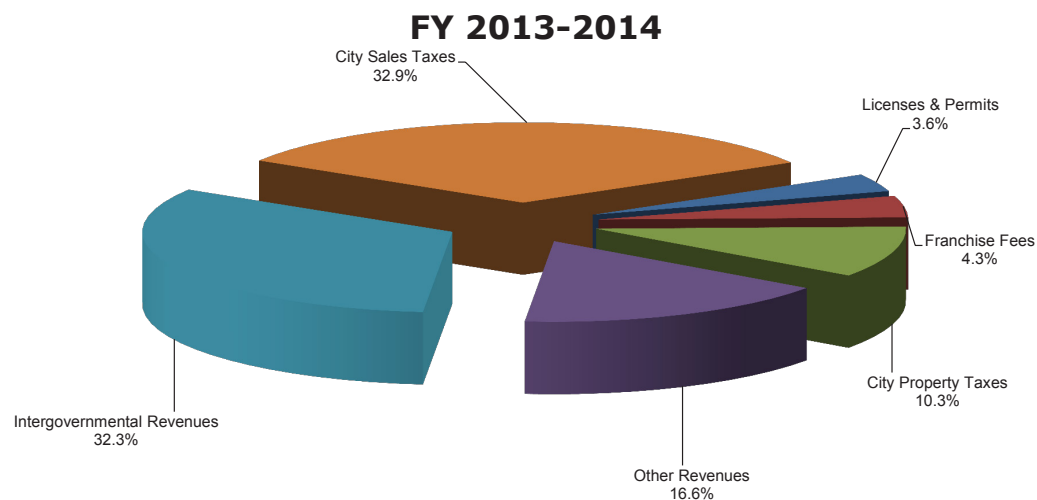
Total revenues projected for Fiscal Year 2015 are \$100 million with 39.1% generated from the General Fund, 49% from Enterprise Funds, 2.1% from Capital Projects Funds, 9.8% from Special Revenue Funds, and less than 0.1% from other miscellaneous funds.

GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property taxes, intergovernmental

	Adopted FY 13-14	Approved FY 14-15
City Sales Taxes	\$13,615,053	\$14,107,446
City Property Taxes	4,259,875	4,321,507
Intergovernmental Revenues	13,363,419	13,822,226
Licenses & Permits	1,479,499	1,502,089
Franchise Fees	1,796,139	1,845,023
Other Revenues	6,889,332	3,625,099
	<u>\$41,403,317</u>	<u>\$39,223,390</u>

revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. Total General Fund revenues for Fiscal Year 2014 are projected at \$41,403,317 and \$39,223,390 for Fiscal Year 2015.

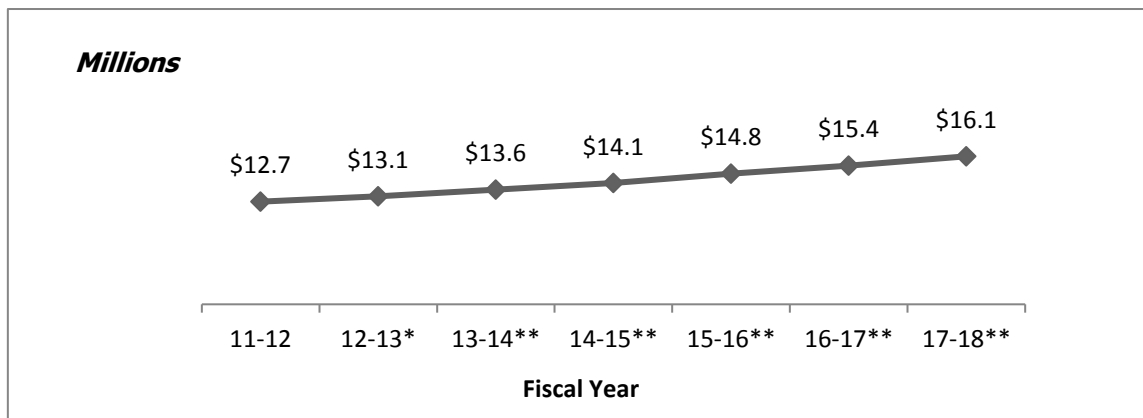


REVENUE SUMMARY GENERAL FUND

City Sales Tax Revenues

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund. City sales tax, net of current developer agreements, is projected to be \$13,615,053, or 33%, of the General

Fund revenues for Fiscal Year 2014 and \$14,107,446, or 36% for Fiscal Year 2015. Fiscal Years 2016 through 2018 are projected at 4% increases each year. These are modest increases consistent with the Fiscal Year 2013 estimate as the City continues to maintain a conservative forecasting approach for this vital revenue source until true economic recovery is realized.



* Estimated

** Projected



REVENUE SUMMARY GENERAL FUND

City Property Tax Revenues

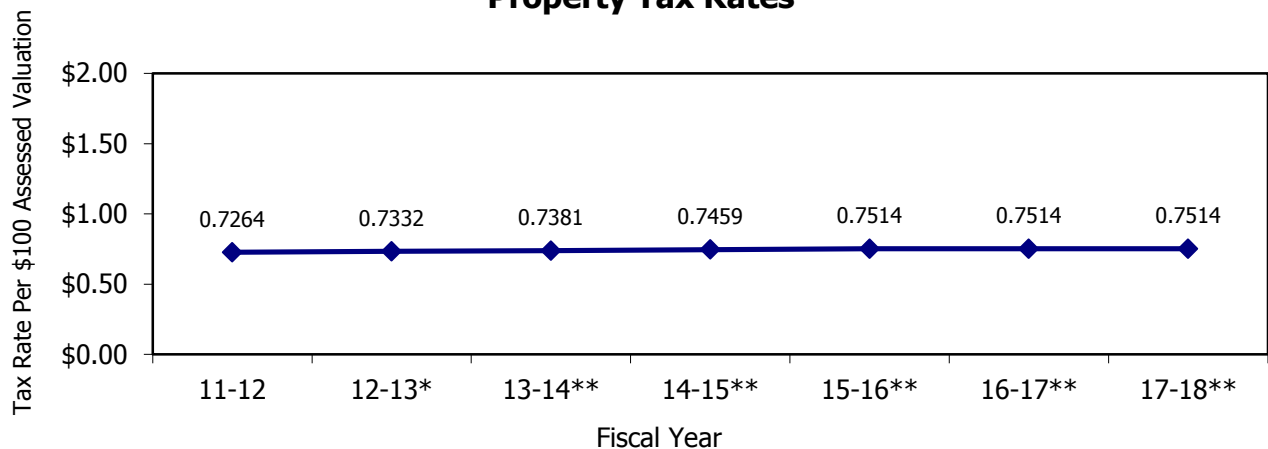
The property tax is levied each year on or before the third Monday in August based on full cash value of the assessed property as determined by the Mohave County Assessor's Office. Beginning in Fiscal Year 2007, state statute stipulates that the maximum levy amount cannot exceed the prior year levy by 2%, plus any amounts attributable to new construction.

The levy adopted for Fiscal Year 2014 reflects an increase in the tax rate for new construction only. A rate of \$0.7381 per \$100 of assessed

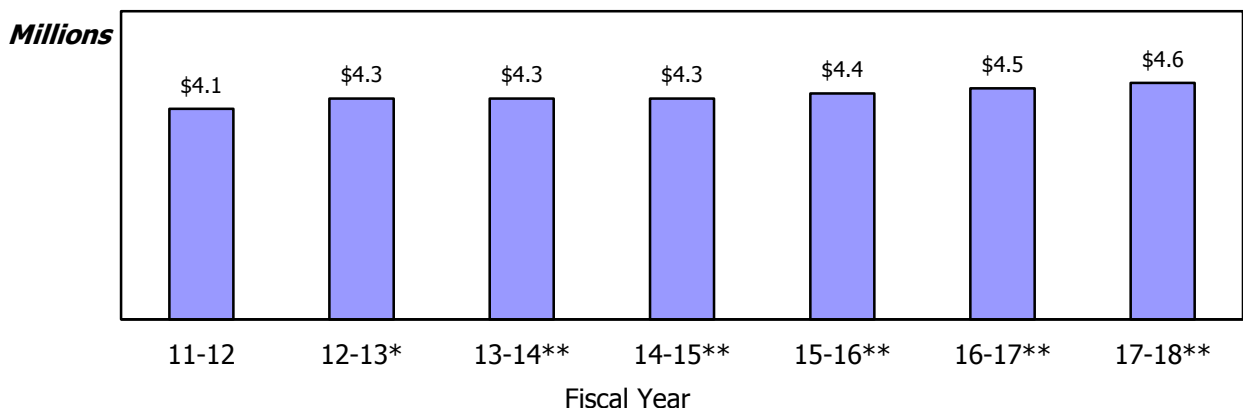
value holds the levy amount at approximately \$4.2 million. The City had the opportunity to levy a higher amount while complying with the state statute, but opted to only increase the levy for new construction assessed valuations in an effort to provide tax relief to citizens.

Future projections for this revenue stream through Fiscal Year 2018 assume only the statutorily allowable increase of 2% per year. Any amounts attributable to new construction in those years will increase the revenue received in this category.

Property Tax Rates



Property Tax Revenues



* Estimated
** Projected

REVENUE SUMMARY GENERAL FUND

INTERGOVERNMENTAL REVENUES

Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from four different state revenue sources: vehicle license tax, state sales tax, state income tax, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year. Based on this information, Fiscal Year 2014 Intergovernmental revenues are projected at \$13,363,419, which equates to 32.3% of the General Fund total revenues. Future projections for this revenue source assume a conservative 2% increase each year through Fiscal Year 2018, which is less than the estimated increase in Fiscal Year 2013.

The Vehicle License Tax (VLT) is comprised of approximately 20% of the revenues collected for the licensing of motor vehicles. The distribution of this revenue is based on the population in relation to the total incorporated population of the County. This revenue source is projected to remain relatively flat in both Fiscal Years 2014 and 2015 compared to Fiscal Year 2013. An increase of 2% is projected for this revenue source each year for Fiscal Years 2016 through 2018.

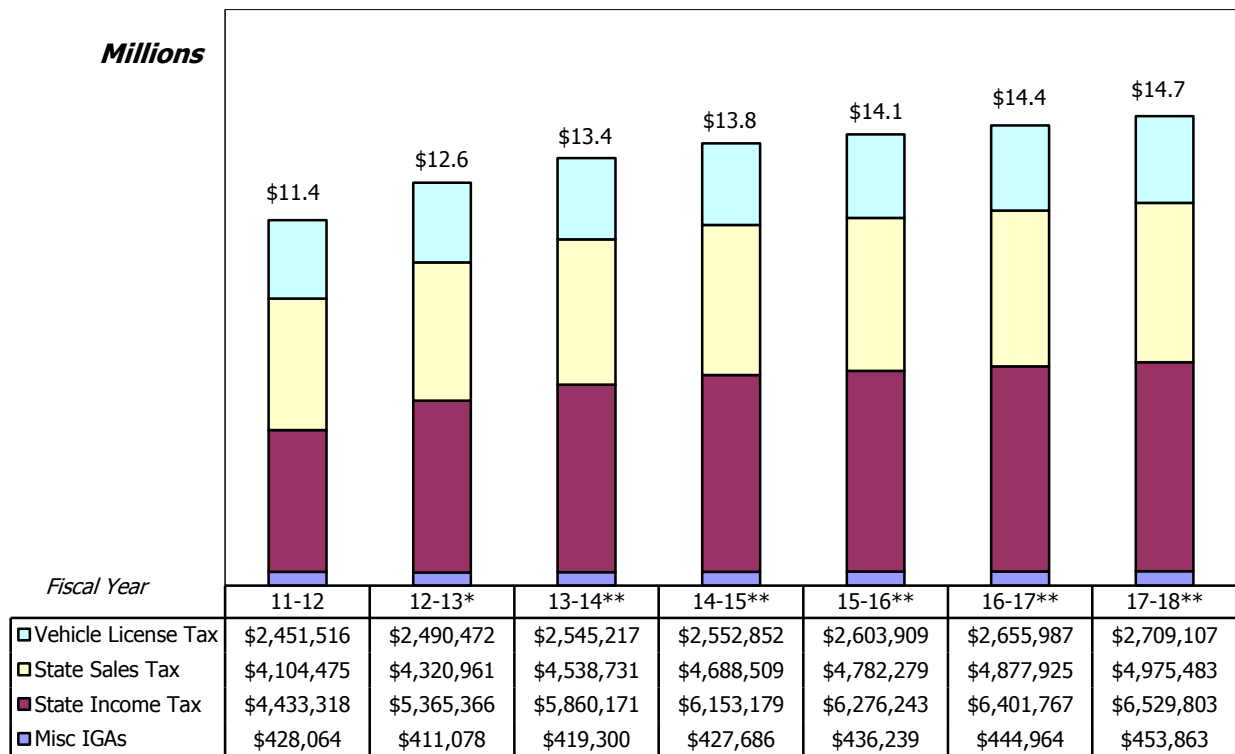
The temporary State Sales Tax rate increase of 1% that went into effect on June 1, 2010 expired on May 31, 2013, returning the rate to 5.6%. Although a portion of the 5.6% collection total is distributed to cities and towns, the temporary additional 1% remained as revenue to the state. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and

towns in the state, according to the decennial census. State Sales Tax is anticipated to increase approximately 5% in Fiscal Year 2014 over Fiscal Year 2013 estimates based on data received from the League of Arizona Cities and Towns through the Arizona Department of Revenue. Fiscal Year 2015 shows a modest increase of approximately 3%, followed by more conservative estimates of 2% increases beginning in Fiscal Year 2016 through Fiscal Year 2018.

State Income Tax, more commonly referred to as Urban Revenue Sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. The distribution of this revenue source is calculated using the same method as the State Sales Tax, and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds. State Income Tax is projected at \$5,860,171 for Fiscal Year 2014, which is an increase of approximately \$494,805 or 9% from the Fiscal Year 2013 estimate. Fiscal Year 2015 is estimated to see an increase in revenues of \$293,008 or 5%. Fiscal Years 2016 through 2018 follow the same trend assumptions as the State Sales Tax revenue, which is a 2% increase annually.

The Miscellaneous Intergovernmental Agreements (IGAs) that are included in this revenue category is comprised of an agreement between the City and Mohave County for the City to administer and operate a consolidated Municipal Court and Justice Court. This IGA is anticipated to increase 2% annually through Fiscal Year 2018 and amounts to approximately 3% of the overall intergovernmental revenues.

REVENUE SUMMARY GENERAL FUND



* Estimated

** Projected

REVENUE SUMMARY GENERAL FUND

FRANCHISE FEE, LICENSE AND PERMIT REVENUES

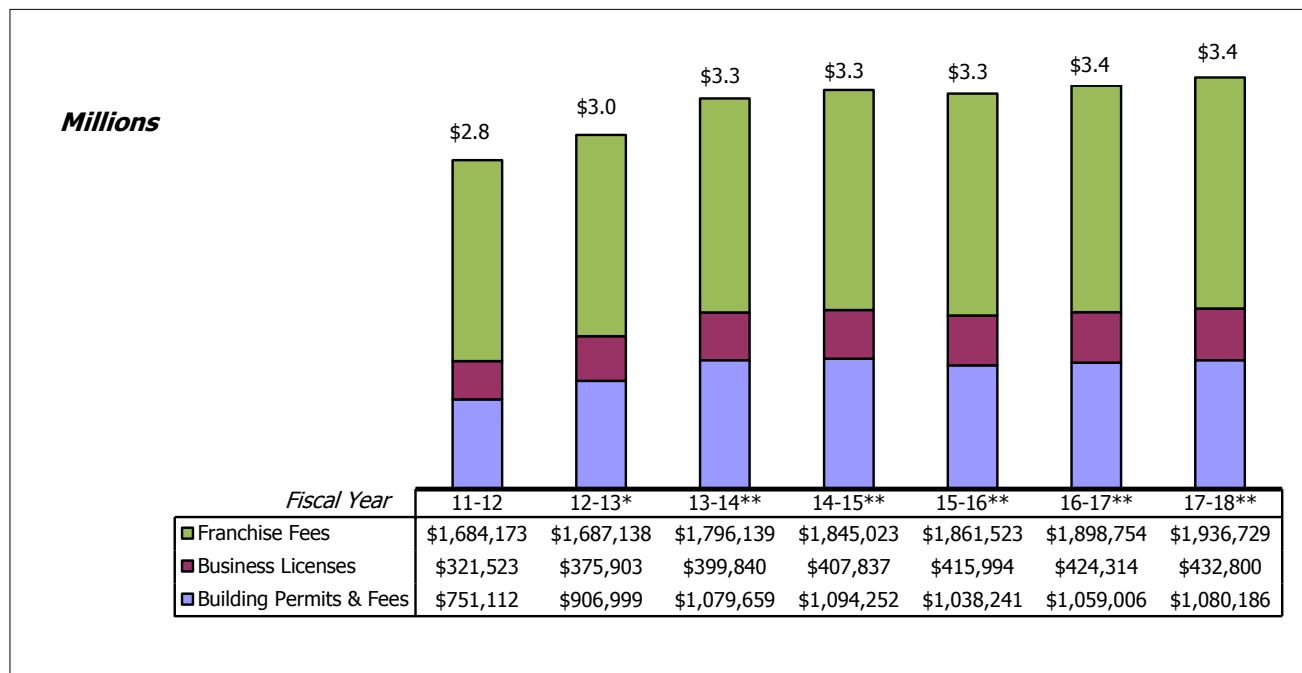
Franchise fees, business licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue. Franchise fee revenues remained fairly constant over the last two fiscal years but are projected to increase by 6.5% in Fiscal Year 2014 to approximately \$1,800,000, and an additional 2.7% in Fiscal Year 2015 to approximately \$1,845,000 based on anticipated utility rate increases. Projections for Fiscal Years 2016 through 2018 for this revenue source are estimated to increase 2% annually.

Business license fees are primarily used to regulate the types of businesses within the City, and are an annual fee. Liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event, and is also included in this category. The fee for a business license is \$100 per new license issued, and the annual renewal fee is \$76. The

last increase in this fee occurred in Fiscal Year 2010. Fiscal Year 2013 estimates are expected to increase approximately \$54,000, or 16.9%, over Fiscal Year 2012 actual collections. This increase is attributed primarily to continued improvements in the local economy resulting in the establishment of new businesses. The amount of revenue generated from business and liquor licenses in Fiscal Year 2014 through Fiscal Year 2018 is projected to increase by 2% each year, for a total increase in this revenue category of approximately \$33,000 over the next five years.

Building permits and fees associated with both residential and commercial development are on the rebound. Revenues declined in this category beginning in Fiscal Year 2007 primarily due to a slowdown in new construction that was experienced nationwide. New single family construction and commercial development has begun to show signs of improvement, evidenced by the estimated 21% increase in this revenue category in Fiscal Year 2013 as compared to Fiscal Year 2012 actual collections. Fiscal Year 2014 revenues are projected to continue this trend with an estimated 19% increase. Future revenues in this category are conservatively projected to remain constant with Fiscal Year 2014 revenues, through Fiscal Year 2018.



* Estimated

** Projected

REVENUE SUMMARY ENTERPRISE FUNDS

IRRIGATION AND DRAINAGE DISTRICT (WATER) REVENUES

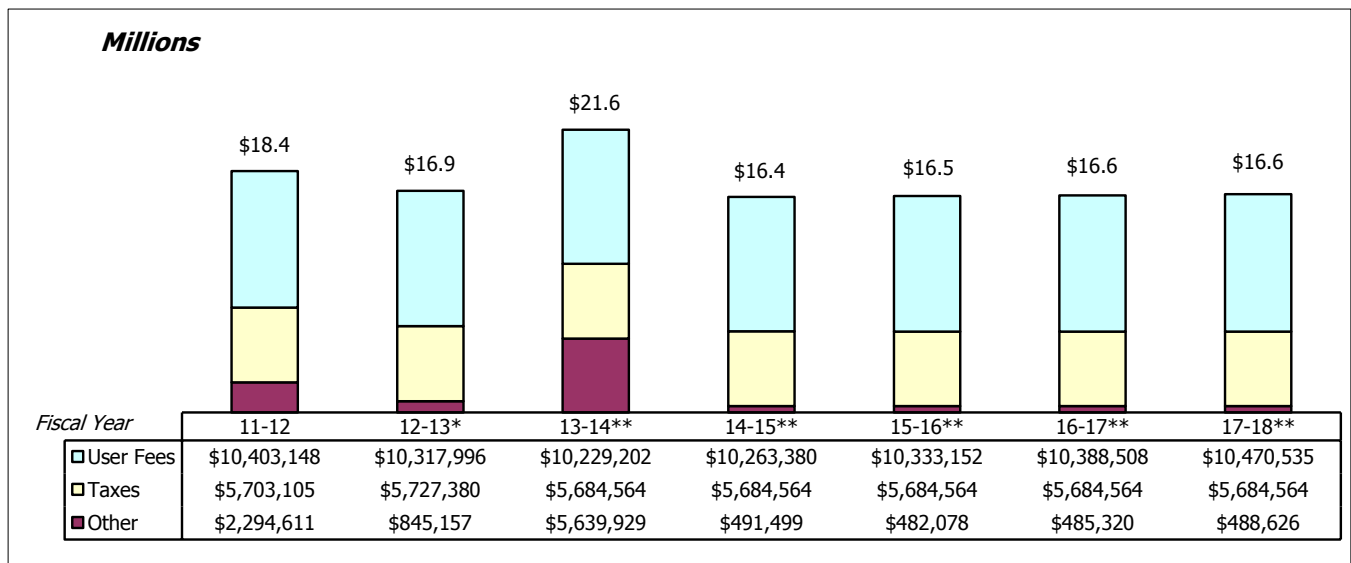
The principal revenue for operating and managing the City's water system is derived from a combination of user fees for water services and the Irrigation and Drainage District property tax.

User fees include water charges and backflow permit fees, as well as various other meter related fees. A rate study was performed in Fiscal Year 2008, which identified the need for a 9% rate increase for the residential customer class. This increase was implemented in Fiscal Year 2009, and after an annual review of the rate model, rate increases are not anticipated to be necessary in the near future. Projected user fee revenues for Fiscal Year 2014 and Fiscal Year 2015 reflect slight decreases from Fiscal Year 2013 estimates, mainly attributed to increased conservation practices by all customer classes. Projections for Fiscal Year 2016 return to Fiscal Year 2013 levels, and continue with modest increases of approximately 0.5% annually through Fiscal Year 2018, based on a combination of continued conservation practices and an increase in water customers.

The property tax levy adopted for the Irrigation and Drainage District in Fiscal Year 2014 and

approved in Fiscal Year 2015 maintains the rate that was approved by the City Council in Fiscal Year 2013, and continues for the five-year forecast through Fiscal Year 2018. The per-acre tax of \$268.86, which is equivalent to the rate that was adopted in Fiscal Year 1997, is expected to realize \$5,684,564 in revenue annually. This reinstatement of the property tax levy to the Fiscal Year 1997 level assisted with offsetting the need for an increase in the user fees for the foreseeable future.

Other revenues are comprised of interest income and state grants. Fiscal Year 2014 includes a grant that, if received, would provide funding for efficiency upgrades to irrigation systems and educational materials on leak monitoring and conservation programs. Also included in this category are bond proceeds, which are designated for community investment projects included in the water CIP. The City secured financing for these CIP projects in the amount of \$11.4 million in Fiscal Year 2011 which are anticipated to be completed in Fiscal Year 2014. Due to federal assistance, WIFA approved approximately \$8.1 million in principal forgiveness resulting in reduction of debt payment obligations of approximately \$700,000 annually. Fiscal Years 2015 through 2018 reflect no future borrowings for CIP projects and a reduced amount of grant funding appropriation.



* Estimated

** Projected

REVENUE SUMMARY ENTERPRISE FUNDS

WASTEWATER UTILITY REVENUES

The principal revenue for operating and managing the City's wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged on the basis of water consumption. Residential customer charges are based on average water consumption for the prior winter months (December through March). All other customers are billed based on actual monthly water usage unless they can measurably separate the quantity of water that does not reach the wastewater system. An increase in sewer user fee rates of 12% occurred in Fiscal Year 2010. Using the results from an extensive review of the Wastewater Rate Model, rate increases were deferred for several years with the next increase of approximately 6.5% expected in Fiscal Year 2014. The deferment of rate increases was accomplished by a combination of reduced debt service commitments from de-obligated borrowings and an increase in the City's rate stabilization fund.

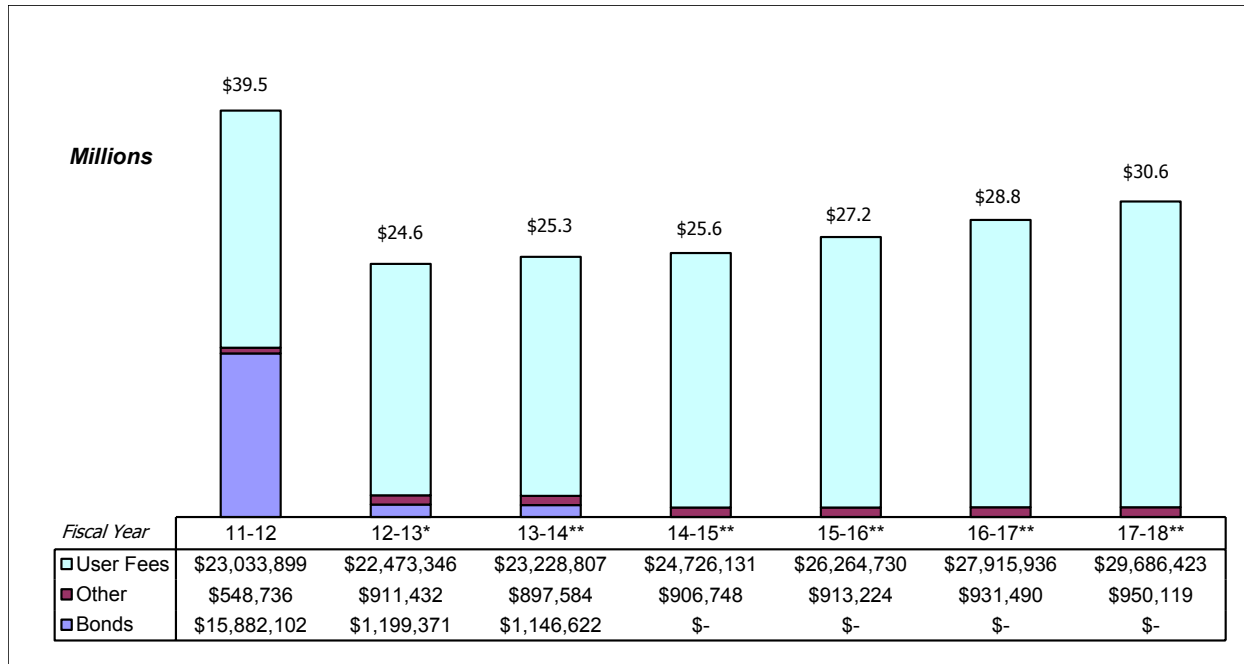
The user fee category encompasses sewer user fees, sale of effluent, and treatment capacity fees. The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity. The City completed the final customer connections of a massive wastewater system expansion program in Fiscal Year 2012 resulting in nearly 23,500 new sewer customers. User fee revenues are expected to increase in Fiscal Year 2014 by

approximately 3.5% from Fiscal Year 2013 estimates as a net result of the anticipated rate increase and estimated population growth. Fiscal Years 2015 through 2018 are anticipated to increase approximately 6.3% on average, annually, based on the most recent update of the Wastewater Rate Model. This model is updated annually to ensure that projected rates are sufficient to maintain the wastewater system as well as meet required bond covenants.

Other revenues account for items such as investment earnings and developer fee revenue. This category is conservatively projected to decrease approximately 1.5% in Fiscal Year 2014 from Fiscal Year 2013 estimates, then gradually increase approximately 1% per year for Fiscal Years 2015 and 2016, and 2% annually for Fiscal Years 2017 and 2018 based on anticipated increase in investments.

The bond revenues are proceeds directly related to the scheduled construction projects for the wastewater system expansion program. The bonds are issued through the Water Infrastructure Financing Authority (WIFA) and include a subsidy which results in lower interest rates, thus assisting citizens in reduced user fees. The expansion project is now complete, and the amount projected in Fiscal Year 2014 will fund the remaining contract payments carried forward from prior fiscal years. There are no additional borrowings anticipated for this fund for the foreseeable future.

REVENUE SUMMARY ENTERPRISE FUNDS



* Estimated

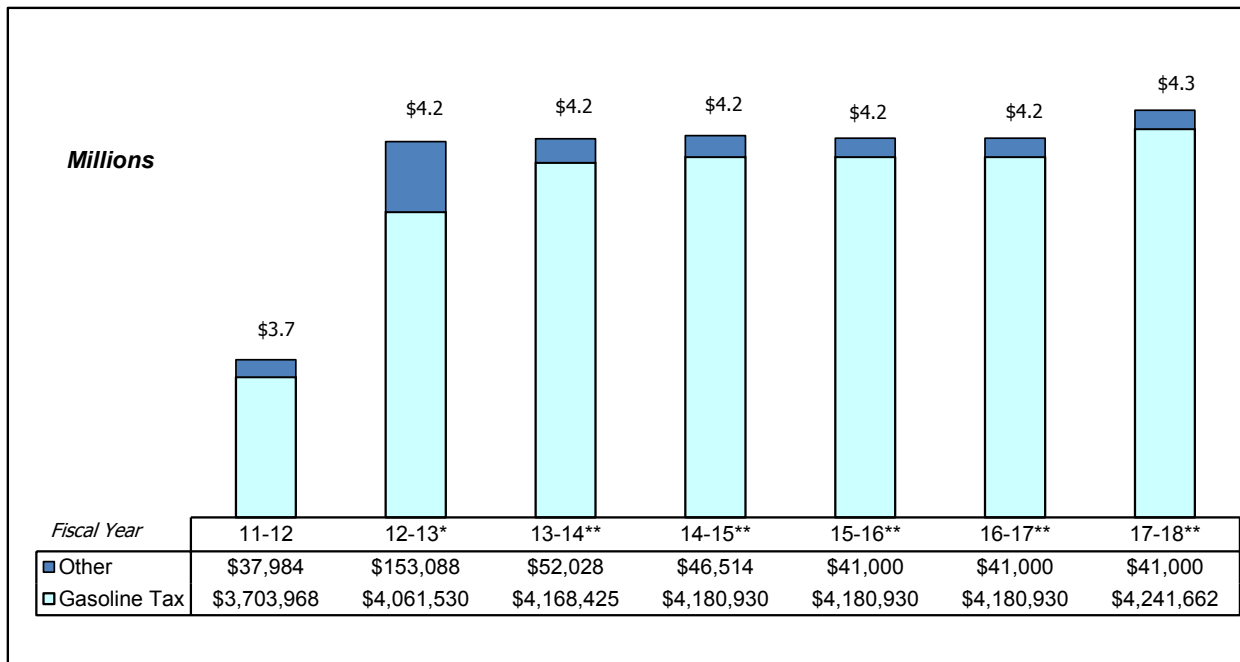
** Projected

REVENUE SUMMARY SPECIAL REVENUE FUNDS

Highway User Revenue Fund (HURF) Revenues

The proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's Street Section is funded almost entirely with HURF revenues. During the 2012 State Legislative session, a portion of the HURF funding that was reallocated from cities to assist in funding the Department of Public Safety in Fiscal Year 2012 was returned to the cities and towns. The restoration of

this distribution brings the Fiscal Year 2013 estimate and the Fiscal Years 2014 and 2015 projections to within 5% of the actual collections in Fiscal Year 2011. HURF revenues are projected at \$4,168,425 in Fiscal Year 2014 based on information provided to the League of Arizona Cities and Towns by the Arizona Department of Revenue and Arizona Department of Transportation. A conservative approach results in a modest 0.3% projected increase in gasoline tax revenues in Fiscal Year 2015, which remains flat through Fiscal Year 2017. Fiscal Year 2018 assumes a 1.5% increase based on anticipated population growth.



* Estimated

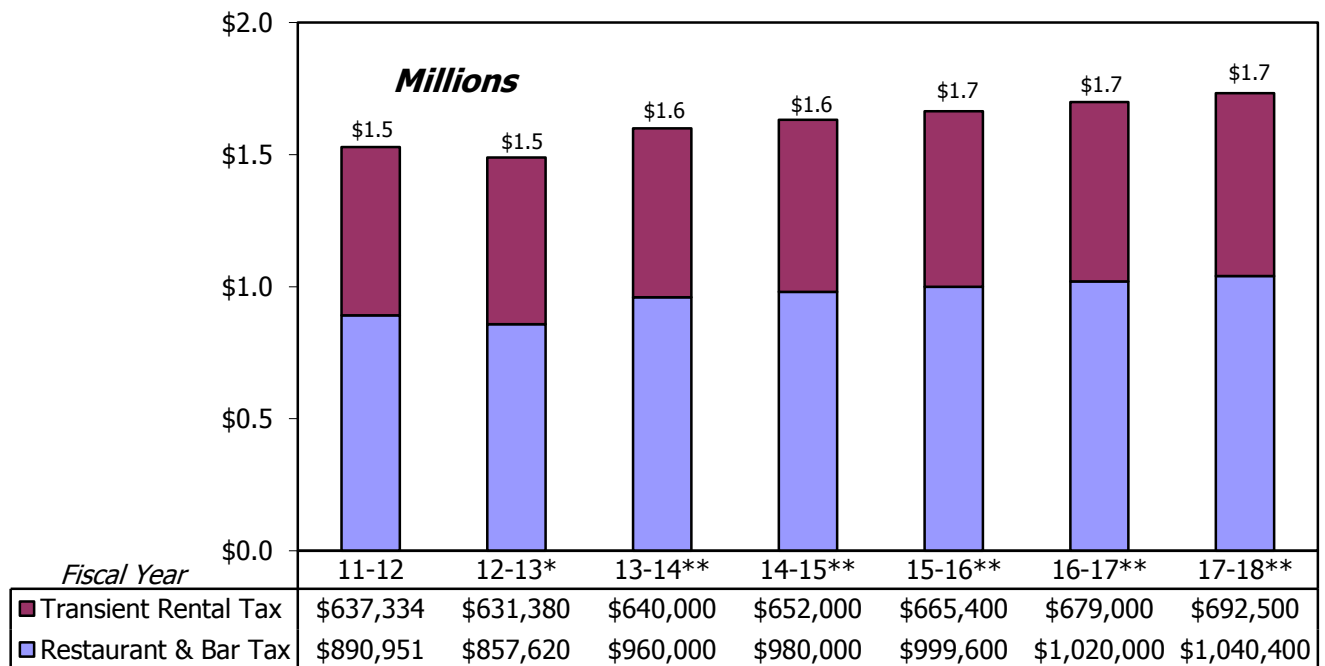
** Projected

REVENUE SUMMARY SPECIAL REVENUE FUNDS

TOURISM / ECONOMIC DEVELOPMENT FUND REVENUES

This fund, formerly known as the Transient Rental Tax Fund, consists of revenues from a 3% tax on transient lodging. In 1996, a 1% restaurant and bar tax was implemented. The City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic

development. The revenues generated from these two taxes are distributed in a 75 / 25 split between the Lake Havasu Convention and Visitors Bureau and the Partnership for Economic Development, respectively. Fiscal Year 2014 collections are conservatively projected at \$1,600,000. Assuming tourism continues to increase as economic conditions improve, Fiscal Years 2015 through 2018 are projected to increase 2% annually.



* Estimated

** Projected





REVENUE HISTORY AND PROJECTIONS

General Fund	Actual		Budget		
	FY 10-11	FY 11-12	Adopted FY 12-13	Adopted FY 13-14	Approved FY 14-15
TAXES					
Property	\$ 4,036,574	\$ 3,975,449	\$ 4,178,384	\$ 4,178,275	\$ 4,238,275
Personal Property	88,927	94,331	80,000	81,600	83,232
City Sales (net of Developer Agreements)	12,804,576	12,725,899	13,327,943	13,615,053	14,107,446
Fire Insurance Premium Tax	187,575	146,255	237,350	239,724	242,121
<i>Total Taxes</i>	17,117,652	16,941,934	17,823,677	18,114,652	18,671,074
LICENSES & PERMITS	1,033,320	1,072,635	923,606	1,479,499	1,502,089
INTERGOVERNMENTAL REVENUES					
Auto Lieu	2,621,452	2,451,516	2,579,793	2,545,217	2,552,852
State Sales	4,081,876	4,104,475	4,392,320	4,538,731	4,688,509
Urban Revenue Sharing	5,200,976	4,433,318	5,365,034	5,860,171	6,153,179
Court IGA with Mohave County	411,078	428,064	411,078	419,300	427,686
<i>Total Intergovernmental Revenues</i>	12,315,382	11,417,373	12,748,225	13,363,419	13,822,226
CHARGES FOR SERVICES					
Fire / Police Department	91,285	82,427	477,671	527,113	530,116
Parks & Recreation	677,586	669,214	684,473	662,300	662,300
General Government	24,941	24,972	174,708	160,487	162,996
<i>Total Charges for Services</i>	793,812	776,613	1,336,852	1,349,900	1,355,412
FINES & FORFEITURES	1,283,714	1,224,930	1,297,849	1,145,490	1,143,044
OTHER REVENUES					
Interest	125,903	104,583	65,000	140,000	140,000
Sale of Assets	28,628	14,387			
Capital Lease	56,986	1,154,054	716,327	3,704,160	339,449
Franchise Fees	1,722,878	1,684,173	1,724,139	1,796,139	1,845,023
Miscellaneous	212,171	191,249	178,804	189,058	203,698
Contributions and Donations	18,406	203	1,000	121,000	201,375
<i>Total Other Revenues</i>	2,164,972	3,148,649	2,685,270	5,950,357	2,729,545
GRANTS					
MAGNET	107,351				
Other Miscellaneous	6,310	138,647	16,345	-	-
<i>Total Grants</i>	113,661	138,647	16,345	-	-
TOTAL GENERAL FUND REVENUES	\$ 34,822,513	\$ 34,720,781	\$ 36,831,824	\$ 41,403,317	\$ 39,223,390
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 4,403,766	\$ 3,703,968	\$ 4,158,492	\$ 4,168,425	\$ 4,180,930
Capital Lease			10,673	11,028	5,514
Interest & Miscellaneous	27,820	37,984	18,120	41,000	41,000
<i>Total HURF</i>	4,431,586	3,741,952	4,187,285	4,220,453	4,227,444
METROPOLITAN PLANNING FUND					
Grants				355,000	245,000
Fees & Miscellaneous	-	-	-	-	-
<i>Total MPO Fund</i>	-	-	-	355,000	245,000
TRANSIT FUND					
Grants	1,223,605	912,158	1,319,342	1,023,697	819,480
Capital Lease			3,817	3,944	1,972
Fees & Miscellaneous	106,000	119,262	103,000	105,750	110,750
<i>Total Transit Fund</i>	1,329,605	1,031,420	1,426,159	1,133,391	932,202
COURT ENHANCEMENT (COURTS)	42,764	40,267	40,900	41,500	41,700
FILL THE GAP (COURTS)	12,027	11,176	12,220	9,850	10,375
JCEF (COURTS)	20,889	20,889	19,695	21,600	22,150
MEMORIAL TREE FUND (P&R)	8,216	6,294	5,065	5,205	5,210

REVENUE HISTORY AND PROJECTIONS

	Actual		Budget		
	FY 10-11	FY 11-12	Adopted FY 12-13	Adopted FY 13-14	Approved FY 14-15
Special Revenue Funds (cont'd)					
PD VEHICLE TOWING 28-3511	10,950	9,108	11,470	11,650	11,900
RICO	50,288	38,981		60,000	60,000
TOURISM / ECONOMIC DEVELOPMENT FUND	1,387,219	1,528,285	1,450,000	1,600,000	1,632,000
WALETA POLICE ACADEMY	100,916	98,857	257,096	257,646	257,671
WILDLAND FIREFIGHTING PROGRAM			60,137		
GRANT - AZ DEPT OF PUBLIC SAFETY (PD)	67,226	71,192	77,539		
GRANT - AZ GAME & FISH (PD)	138,426				
GRANT - AZ POST (PD)	24,840	48,640	37,690		
GRANT - BULLET PROOF VEST (PD)			22,046	10,608	3,600
GRANT - COPS-SECURE OUR SCHOOLS (PD)	7,565				
GRANT - DEPT OF JUSTICE (PD)	13,828	11,268			
GRANT - HAZ MATERIALS EMERG PREP (FIRE)			5,950		
GRANT - HIGHWAY SAFETY (PD)	19,090	11,327			
GRANT - HWY SAFETY IMPRV PRGM (STREETS)				249,170	
GRANT - HOMELAND SECURITY (PD/FIRE)	45,876		289,110		
GRANT - MAGNET (PD)		109,667	127,012	132,338	134,110
GRANT - NON-SPECIFIC GRANTS			445,668	1,697,353	1,574,853
GRANT - PUBLIC SAFETY STABILIZATION (PD)	65,000				
GRANT - SAFER GRANT (FIRE)	382,273	370,623			
GRANT - STATE HOME FUND (CSD/ADMIN SVCS)	468,074	413,811	1,260,000	931,346	625,000
GRANT - SWBA DART BCI GRANT (PD)			28,370		
GRANT - VICTIMS OF CRIME ACT (ATTORNEY)	15,862			16,124	16,179
TOTAL SPECIAL REVENUE FUNDS	\$ 8,642,520	\$ 7,563,757	\$ 9,763,412	\$ 10,753,234	\$ 9,799,394
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 520,638	\$ 510,212	\$ 515,804	\$ 480,847	\$ 481,547
Grants - CIP	359,772	170,110	1,331,850	170,295	384,948
Capital Lease		31,972	3,040	3,141	1,570
Miscellaneous	<u>384</u>	<u>1,317</u>	<u>700</u>	<u>400</u>	<u>430</u>
<i>Total Airport O&M Fund</i>	880,794	713,611	1,851,394	654,683	868,495
IDD FUND (Water)					
Property Taxes - O&M	4,393,219	5,618,251	5,667,939	5,668,601	5,669,264
Property Taxes - Debt Service	67,183	84,854	16,625	15,963	15,300
User Fees	10,861,255	10,403,148	10,322,725	10,229,202	10,263,380
Interest & Miscellaneous	232,634	464,799	198,584	253,800	258,900
Bond Proceeds - CIP	224,896		6,675,384	1,674,261	
Grants - Operating & CIP	2,818,813	1,703,653	187,681	3,686,670	220,000
Capital Lease	<u>-</u>	<u>126,159</u>	<u>24,386</u>	<u>25,198</u>	<u>12,599</u>
<i>Total IDD Fund (Water)</i>	18,598,000	18,400,864	23,093,324	21,553,695	16,439,443



REVENUE HISTORY AND PROJECTIONS

	Actual		Budget		
	FY 10-11	FY 11-12	Adopted FY 12-13	Adopted FY 13-14	Approved FY 14-15
Enterprise Funds (cont'd)					
RECREATION / AQUATIC CENTER FUND					
Aquatic Center Fees	240,229	273,935	279,430	266,600	266,600
Community Center Fees	91,854	97,485	87,580	102,150	102,150
Capital Lease		940,308	5,336	5,514	2,757
Grants				25,000	
Interest and Miscellaneous	226	18,545	17,815	44,616	19,616
<i>Total Recreation / Aquatic Center Fund</i>	332,309	1,330,273	390,161	443,880	391,123
REFUSE FUND					
Administration Fees	521,398	4,906,766	525,000	5,047,517	5,176,500
Landfill Disposal	247,569	246,372	260,000	260,000	260,000
Recycling	120,180	123,099	93,000	70,000	70,000
Interest & Miscellaneous	327,526	307,242	348,500	371,000	366,000
<i>Total Refuse Fund</i>	1,216,673	5,583,479	1,226,500	5,748,517	5,872,500
WASTEWATER					
User Fees	20,844,875	21,351,348	21,621,600	22,468,807	23,986,131
Effluent Charges / Connection Fees	10,018,990	1,682,551	339,534	760,000	740,000
Interest & Miscellaneous	845,484	296,393	451,200	757,424	775,672
Developers Fees	114,114	95,904	115,000	117,300	119,646
Bond Proceeds - CIP	35,866,147	15,882,102	1,214,516	1,146,622	
Capital Lease		156,439	22,123	22,860	11,430
Sale of Assets	(1,731)	-	-	-	-
<i>Total Wastewater Utility Fund</i>	67,687,879	39,464,737	23,763,973	25,273,013	25,632,879
TOTAL ENTERPRISE FUNDS REVENUES	\$ 88,715,655	\$ 65,492,964	\$ 50,325,352	\$ 53,673,788	\$ 49,204,440
Other Funds					
Debt Service Fund	\$ 66,310	\$ 66,102	\$ 500	\$ 750	\$ 750
LHC Employee Benefit Trust Fund	6,385,343	6,593,276	103,000	-	-
LHC Improvement Districts #1, #2 & #4	76,296	72,038	80,960	83,823	82,323
POC Firefighters Pension Trust Fund	(162)		-		
Vehicle/Equipment Replacement Fund	7,400	91,385	17,000	20,000	5,000
TOTAL OTHER FUNDS REVENUES	\$ 6,535,187	\$ 6,822,801	\$ 201,460	\$ 104,573	\$ 88,073
Capital Projects Funds					
CIP Fund - General City					
Grants	\$ 699,708	\$ 27,911	\$ 875,000	\$ 685,000	\$ -
Flood Control	2,557,402	1,359,244	2,500,000	2,083,196	2,083,196
Impact Fees	295,355	(136,339)	-	-	-
Bond Proceeds/Capital Leases			125,423	150,000	
Donations & Miscellaneous	184,854	65,459	755,500	171,374	26,000
<i>Total CIP Fund - General City</i>	3,737,319	1,316,275	4,255,923	3,089,570	2,109,196
TOTAL CAPITAL PROJECTS FUNDS REVENUES	\$ 3,737,319	\$ 1,316,275	\$ 4,255,923	\$ 3,089,570	\$ 2,109,196
Total Revenues	\$ 142,453,194	\$ 115,916,578	\$ 101,377,971	\$ 109,024,482	\$ 100,424,493

PROPERTY TAX LEVIES AND RATES

<u>GENERAL FUND</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	<u>(per \$100 AV)</u>
	<i>Estimated at:</i>			
2014-15	4,238,275		4,238,275	0.7459
2013-14	4,178,275		4,178,275	0.7381
2012-13	4,134,174		4,134,174	0.7332
2011-12	4,096,228		4,096,228	0.7264
2010-11	4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704
2007-08	4,488,486		4,488,486	0.6704
2006-07	4,166,824		4,166,824	0.7310
2005-06	3,833,252		3,833,252	0.7958
2004-05	3,307,968		3,307,968	0.7958

<u>IRRIGATION & DRAINAGE DISTRICT</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	<u>(per acre)</u>
	<i>Estimated at:</i>			
2014-15	5,669,264	15,300	5,684,564	268.85
2013-14	5,668,601	15,963	5,684,564	268.85
2012-13	5,667,939	16,625	5,684,564	268.85
2011-12	5,667,276	17,288	5,684,564	268.85
2010-11	4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74
2007-08	2,090,576	29,900	2,120,476	100.74
2006-07	2,043,950	31,200	2,075,150	100.74
2005-06	2,042,650	32,500	2,075,150	100.74
2004-05	2,041,350	33,800	2,075,150	100.74



ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

	<u>FY 12-13</u>	<u>Projected for FY 13-14</u>	<u>% of Change</u>	<u>Estimated for FY 14-15</u>	<u>% of Change</u>
General Fund					
Primary Assessed Value	563,853,463	566,080,488	0.4%	568,229,839	0.4%
Tax Levy	4,134,174	4,178,275	1.1%	4,238,275	1.4%
Rate Per \$100	0.7332	0.7381	0.7%	0.7459	1.1%
Irrigation & Drainage District					
Basis for Levy-Estimated Acres	21,144.00	21,144.00	0.0%	21,144.00	0.0%
Tax Levy	5,684,564	5,684,564	0.0%	5,684,564	0.0%
Rate Per Acre:					
IDD Equipment, CIP, Depr.	268.06	268.10	0.0%	268.13	0.0%
Debt Service	<u>0.79</u>	<u>0.75</u>	(4.0%)	<u>0.72</u>	(4.2%)
Total Rate Per Acre	268.85	268.85	0.0%	268.85	0.0%
Levy Amount Collected for:					
IDD Equipment, CIP, Depr.	5,667,939	5,668,601	0.0%	5,669,264	0.0%
Debt Service	<u>16,625</u>	<u>15,963</u>	(4.0%)	<u>15,300</u>	(4.2%)
Total	5,684,564	5,684,564	0.0%	5,684,564	0.0%
Improvement Districts					
Dist. #2: Secondary Assessed Value	2,600,494	1,971,048	(24.2%)	1,971,048	0.0%
Tax Levy	5,050	8,000	58.4%	11,000	37.5%
Tax Rate Per \$100	0.1942	0.4059	109.0%	0.5581	37.5%
Dist. #4: Secondary Assessed Value	12,900,411	11,713,491	(9.2%)	11,713,491	0.0%
Tax Levy	75,750	75,650	(0.1%)	71,200	(5.9%)
Tax Rate Per \$100	0.5872	0.6458	10.0%	0.6078	(5.9%)

#2=London Bridge Plaza; #4=McCulloch Median



Operating Budget

Community Services

General Government

Operations

Public Safety





Operating Budget

Community Services

■ Administration ■

Aquatics

Recreation



COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

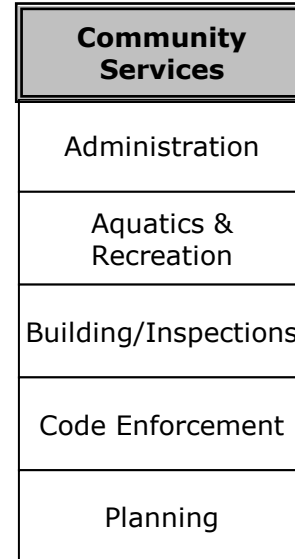
MISSION STATEMENT

The Community Services Department provides centralized development related services in a single department. Our department is a team of dedicated professionals, who work on behalf of Lake Havasu City to provide the absolute best customer service in aquatic and community recreation, planning, building, permitting, inspections, and code enforcement.

Our team cares about the people and projects that come into Lake Havasu City. We appreciate every applicant's desire to invest in our community and take very seriously our role to help new and existing businesses to succeed. The Community Services Department strives to discover, communicate, and implement solutions which work for applicants as well as the community.

Community Services is here to provide entitlement and permitting processes that are efficient, predictable, and transparent, with no surprise along the way, and services that are both timely and accurate.

Organization Chart

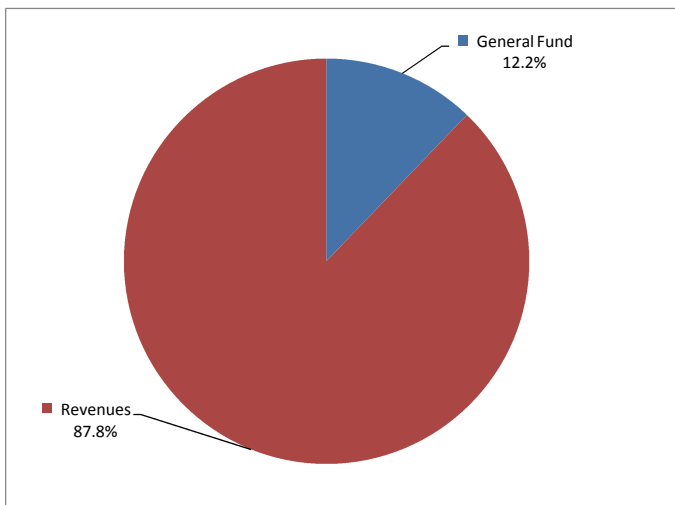


DESCRIPTION

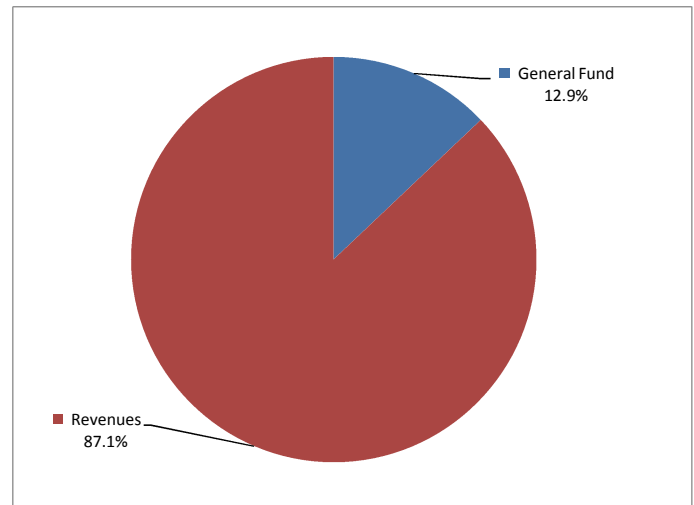
The Community Services Department is comprised of several professional disciplines as follows:

- Aquatics & Recreation
- Building
- Inspections
- Code Enforcement
- Planning

Funding Source FY 2013-2014



Funding Source FY 2014-2015



COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

ACCOMPLISHMENTS 2012 -2013

Building

- Developed a "Permit Center" to expedite the approval and issuance of development permits. The Permit Center will seek to reduce the time and paperwork necessary to acquire all permits issued by Community Services.
- Created an informative website and printed documentation to further educate and help contractors, homeowners, and designers to understand building codes, building inspections, plan reviews, and submittal processes.

Planning

- Processed Planned Development (PD) approval for the English Village.
- Processed PD approval for Sweetwater Inn 386 Lake Havasu Ave.
- Processed PD approval for Chemehuevi Transit Authority
- Rezoned Phase II of Air Industrial Park
- Processed text amendment defining Motorsports Facility

COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

PERFORMANCE MEASURES

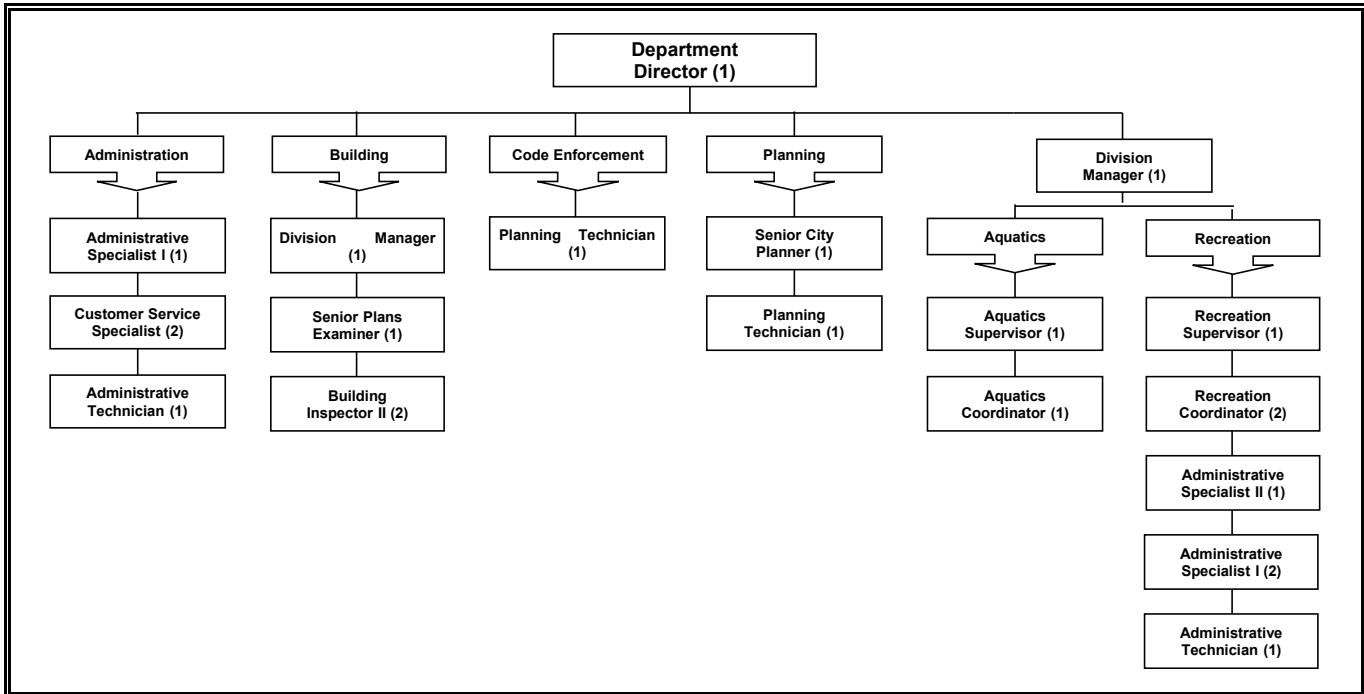
Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH STRATEGIC ACTION PLAN # III - COMMUNITY STRATEGIC ACTION PLAN # V - ECONOMIC GROWTH				
➤ Building - Streamline permitting process				
◇ Perform quality reviews and minimize plan review time				
✓ Residential within 5-7 business days (first review)	100%	100%	100%	100%
✓ Commercial first reviews within 10 business days	100%	96%	98%	100%
✓ Review of grading, standard detail retaining walls, and first review of established standard plans within 3 business days	100%	100%	100%	100%
➤ Code Enforcement - Promote and preserve the integrity and safety of the citizens				
◇ Streamline response times				
✓ Respond to all complaints within 72 hours	85%	80%	90%	100%
✓ Resolve cases within 45 days by voluntary compliance	85%	80%	90%	100%
✓ Settle cases, not requiring civil prosecution	95%	90%	98%	100%
➤ Planning & Zoning - Provide timely and consistent customer service				
◇ Timely processing of planning applications and planning permits				
✓ Route all pre-app submittals seven days prior to pre-app meeting	100%	90%	80%	80%
✓ All pre-app meetings held within one week of submittal	100%	90%	80%	80%
✓ Inspect all requesting commercial projects for issuance of CO within two days of request	100%	90%	80%	80%
✓ Design Review for compliance with approved site plan within two weeks of receipt	100%	90%	80%	80%



COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Community Services Department	Department Director	1.0	1.0	1.0	1.0	1.0
	Division Manager			1.0	2.0	2.0
	City Planner, Senior	1.0	1.0	1.0	1.0	1.0
	City Planner	1.0	1.0	1.0		
	Management Specialist					1.0
	Accountant	1.0	1.0			
	Grants Administrator	1.0	1.0			
	Plans Examiner, Senior	1.0	1.0	1.0	1.0	1.0
	Plans Examiner	1.0	1.0	1.0		
	Building Inspector II	2.0	2.0	2.0	2.0	2.0
	Building Inspector I					
	Administrative Supervisor	1.0	1.0	1.0		
	Code Enforcement Lead	1.0				
	Code Enforcement Officer		1.0	1.0		
	Administrative Specialist II			1.0		
	Planning Technician	1.0	1.0	1.0	2.0	2.0
	Code Enforcement Technician					
	Administrative Specialist I	1.0	1.0	2.0	1.0	1.0
	Customer Service Specialist	2.0	2.0	2.0	2.0	1.0
	Administrative Technician	1.0		3.0	1.0	1.0
TOTAL POSITIONS		16.0	15.0	19.0	13.0	13.0

POSITION CLASSIFICATION STRUCTURE FY 13-14



COMMUNITY SERVICES DEPARTMENT

Community Services	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 827,387.00	\$ 720,551.00	\$ 597,324.00	\$ 731,231.00	\$ 729,417.00
Salaries - Part-Time		873			
OT, Standby & Shift Differential	2,217	2,379		15,789	15,789
Benefits & Taxes	306,623	281,219	254,726	293,545	323,660
Other: Retiree Health Savings	1,418	2,418	6,680	3,672	3,672
	1,137,645	1,007,440	858,730	1,044,237	1,072,538
Operation & Maintenance					
Professional Services	4,743	31,207	216,671	56,316	56,486
Utilities	6,069	7,320	18,409	14,170	14,170
Repairs & Maintenance (including cleaning)	1,135	2,519	195,046	4,746	4,746
Vehicle/Equip Repl Prog: Lease	12,550	6,356			
Meetings, Training & Travel	4,875	3,585	19,700	13,963	13,963
Supplies	14,373	18,110	51,849	20,442	17,227
Outside Contracts			39,222		
Other	29,391	19,603	47,414	35,730	36,630
	73,136	88,700	588,311	145,367	143,222
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ 1,210,781	\$ 1,096,140	\$ 1,447,041	\$ 1,189,604	\$ 1,215,760

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -





Operating Budget

Community Services

Administration

■ Aquatics ■

Recreation



COMMUNITY SERVICES DEPARTMENT AQUATICS

MISSION STATEMENT

To offer diversified aquatic and recreational leisure opportunities designed to enhance quality of life for residents and visitors in a clean, safe, and fiscally responsible manner.

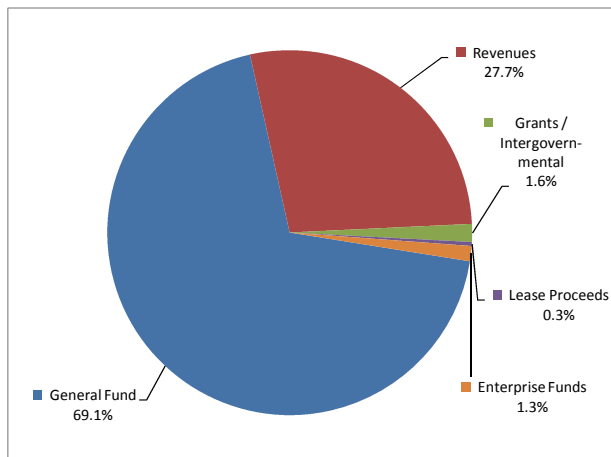
DESCRIPTION

The Aquatic Center is a municipal swimming pool and Community Center. The facility has a pool area for swimming and classes, a wave pool, therapeutic pools, water slide, and rooms for conferences, meetings, and recreational classes.

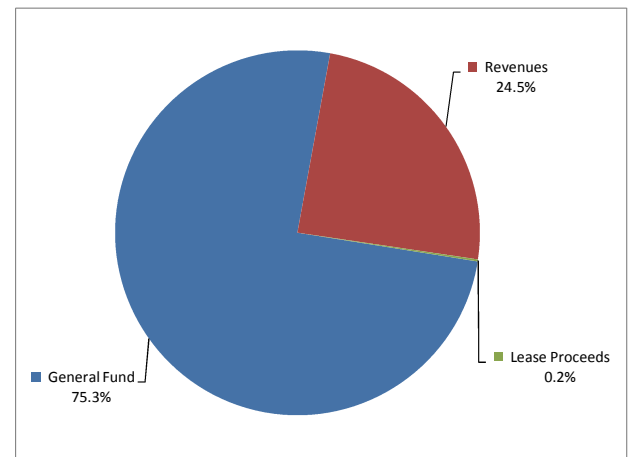
ACCOMPLISHMENTS 2012-2013

- Develop and implement new events including excursions, Great American Campout, land exercise classes, and learn to swim programs.
- Created partnerships with outside organizations to implement events including Mud Run, Drive in Movie, and 5K races, in an effort to raise money for scholarship programs.
- Upgraded Strantrol system units to monitor chemicals.
- Installed replacement gym floor.
- Implemented new marketing strategies with Aquatic Users Committee and the use of Mail Chimp.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



COMMUNITY SERVICES DEPARTMENT AQUATICS

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Provide opportunities for City residents and visitors to play, learn and socialize through safe pool related and special activities.				
◇ To provide affordable, quality swim lessons, exercise/ lap swim with certified water safety instructors				
✓ Swim lesson attendance	3,776	3,850	3,900	3,900
✓ Kinderswim	1,760	1,760	1760	1760
✓ Exercise/Lap Swim participants	25,920	26,000	26,250	26,500
◇ Create a family atmosphere and recreational opportunities in a safe clean environment with trained staff at affordable fees for public open swim, special events, and senior activities				
✓ Total open swim attendance	23,626	21,000	21,000	21,000
✓ Special Events/Spring Frenzy	3,123	3,500	3,500	3,500
◇ Provide a safe and clean facility for high school and organized swim teams				
✓ Swim team hours	546	540	550	550

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Community Services - Aquatics Division (Aquatic Fund)	Aquatics Supervisor		1.0	1.0	1.0	1.0
	Recreation Supervisor	0.5				
	Maintenance Lead	1.0	1.0			
	Aquatics Coordinator	1.0	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0			
	TOTAL POSITIONS	3.5	4.0	2.0	2.0	2.0

COMMUNITY SERVICES DEPARTMENT AQUATICS

Aquatics Center Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 177,369	\$ 288,086	\$ 129,606	\$ 273,760	\$ 273,760
Salaries - Part-Time	214,451	197,964	188,470	210,991	209,510
OT, Standby & Shift Differential		477		521	521
Benefits & Taxes	95,271	134,414	99,111	159,521	164,416
Other: Retiree Health Savings, Comp Absences, OPEB, ASRS ACR	12,164	7,257	18,005	27,935	27,799
	499,255	628,198	435,192	672,728	676,006
Operation & Maintenance					
Professional Services	3,877	2,621	4,543	7,420	4,880
Utilities	192,992	162,962	182,650	152,650	154,650
Repairs & Maintenance (including cleaning)	9,602	9,721	75,155	12,181	12,265
Meetings, Training & Travel	1,048	5,911	9,850	10,800	10,800
Supplies	53,437	78,681	83,638	111,389	112,588
Interfund Cost Allocation	65,640	94,807	419,076	246,839	250,611
Outside Contracts	7,466	17,206	41,000	68,000	43,000
Other	50,726	49,956	68,581	68,608	71,950
	384,788	421,865	884,493	677,887	660,744
Capital Outlay			20,866	85,000 *	90,000 *
Subtotal Expenditures	\$ 884,043	\$ 1,050,063	\$ 1,340,551	\$ 1,435,615	\$ 1,426,750
Community Investment Program		940,308			
Contingency			3,500	3,500	3,500
Depreciation	195,940	195,940	300,051	260,313	262,313
TOTAL EXPENDITURES	\$ 1,079,983	\$ 2,186,311	\$ 1,644,102	\$ 1,699,428	\$ 1,692,563

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New Highway Marquee/Electric Sign Board	1	25,000	25,000	25,000	
Replacement Sound System, Projection, & Stage Lighting	1	10,000	10,000		
Renovations for Spray Park	1	60,000	60,000		
Renovations for Water Slide	1	80,000	80,000	60,000	90,000
*TOTAL CAPITAL OUTLAY				\$ 85,000	\$ 90,000





Operating Budget

Community Services

Administration

Aquatics

■ Recreation ■



COMMUNITY SERVICES DEPARTMENT RECREATION

MISSION STATEMENT

To enhance the quality of life in Lake Havasu City by providing recreational and educational programs that meet the needs of the local residents, families and community visitors.

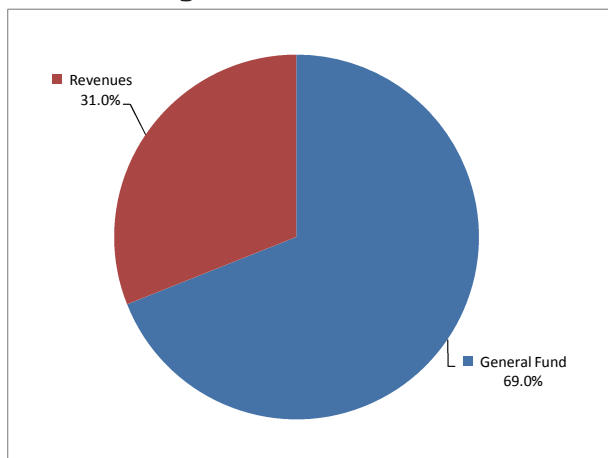
DESCRIPTION

The Recreation Department offers year-round youth, adult and senior sport activities, after school programs, seasonal camps, special events, special interest classes, and partnership programs with schools, clubs, and outside organizations.

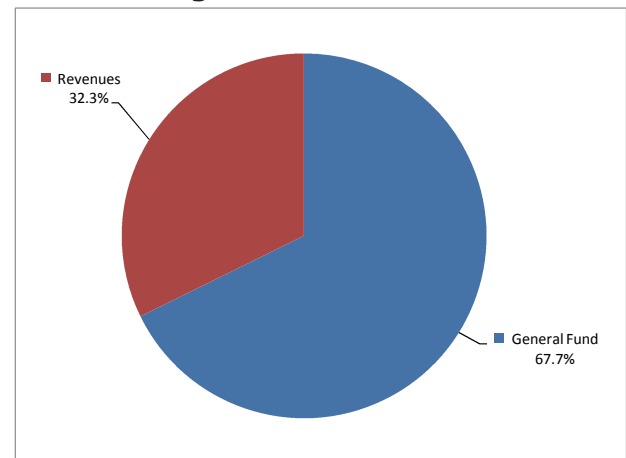
ACCOMPLISHMENTS 2012-2013

- Coordinated, scheduled and added new events to London Bridge Days.
- Increased registration in the After School Program by 27%.
- Added Pickleball as an open gym activity.
- Continued to increase and establish new sponsors and fundraising events for the Youth Scholarship Fund (i.e. Pumpkin Festival, Zumba Party, Mud Run).
- Implemented new contract classes (i.e. BBQ Class, Mountain Bike 101, Youth Band, Cooking Classes, Stand Up Paddle).
- Celebrating the 20th Anniversary of Teen Break; increased sponsorship and in-kind donations.
- Partnered with Havasu Lanes to create a "Youth Bowling Program".
- Implemented new activities into the After School Program (i.e. Adventure Camp).

Funding Source FY 2013-2014



Funding Source FY 2014-2015



COMMUNITY SERVICES DEPARTMENT RECREATION

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Through recreation, promote play and health, enhance the quality of life, strengthen our community and enrich the lives of City residents and visitors.				
◇ Offer a variety of After School Programs (ASP)				
✓ Average number of staff to ASP participant ratio	1:20	1:20	1:20	1:20
✓ Average number of ASP participants per session	308	398	490	540
✓ Average number of households in ASP	205	265	326	350
✓ Average number of households per session receiving assistance	54	59	62	66
✓ Number of summer volunteers and	30/5,200	32/5,760	34/6,120	36/6,480
✓ Percent of ASP participants	8%	12%	14%	16%
◇ Provide contract classes offering recreational education and socialization				
✓ Number of youth classes	2	3	4	4
✓ Number of youth participants	77	143	200	220
✓ Number of adult classes	6	9	10	10
✓ Number of adult participants	276	326	376	426
◇ Provide special events that afford families, residents, and visitors an opportunity to participate in a variety of activities, promoting a healthy community lifestyle				
✓ Number of special events run by Recreation Division	7	7	7	7
✓ Number of special events provided with assistance from the Recreation Division	18	22	25	27

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Community Services - Recreation Division	Recreation Supervisor	0.5	1.0	1.0	1.0	1.0
	Recreation Coordinator	2.0	2.0	2.0	2.0	2.0
	Recreation Specialist	1.0	1.0	1.0		
	Administrative Specialist II				1.0	1.0
	Administrative Specialist I				2.0	2.0
	Administrative Technician	1.0			1.0	1.0
	TOTAL POSITIONS	4.5	4.0	4.0	7.0	7.0

COMMUNITY SERVICES DEPARTMENT RECREATION

Recreation Division	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 169,457	\$ 180,977	\$ 191,744	\$ 328,427	\$ 328,427
Salaries - Part-Time	369,476	389,322	423,222	467,909	464,405
OT, Standby & Shift Differential	26			3,149	3,149
Benefits & Taxes	123,800	137,051	177,581	239,528	247,419
Other: Retiree Health Savings, ASRS ACR	2,000	2,053	15,497	46,056	45,733
	664,759	709,403	808,044	1,085,069	1,089,133
Operation & Maintenance					
Professional Services	1,722	9,548	7,479	7,664	7,765
Utilities	624,049	468,316	625,430	556,760	557,510
Repairs & Maintenance (including cleaning)	5,180	2,318	7,521	57,860	4,985
Vehicle/Equip. Replacement Prog: Lease	4,304	2,180			
Meetings, Training & Travel	293	1,308	1,520	3,020	3,020
Supplies	77,690	81,327	97,865	100,778	90,340
Outside Contracts	173,628	198,498	254,260	251,750	251,750
Other	21,453	28,018	31,227	48,089	48,095
	908,319	791,513	1,025,302	1,025,921	963,465
Capital Outlay		28,591	25,000	25,000 *	*
TOTAL EXPENDITURES	\$ 1,573,078	\$ 1,529,507	\$ 1,858,346	\$ 2,135,990	\$ 2,052,598

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward					
WebTrac/PayTrac Software	1	25,000	25,000	25,000	-
New					
N/A					
Replacement					
N/A					
*TOTAL CAPITAL OUTLAY				\$ 25,000	\$ -





Operating Budget

General Government

■ Administrative Services ■

Administration
Information Technology

City Attorney

City Clerk

City Council

City Manager

Administration
Community Affairs
Human Resources/Risk Management

Municipal Court



ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

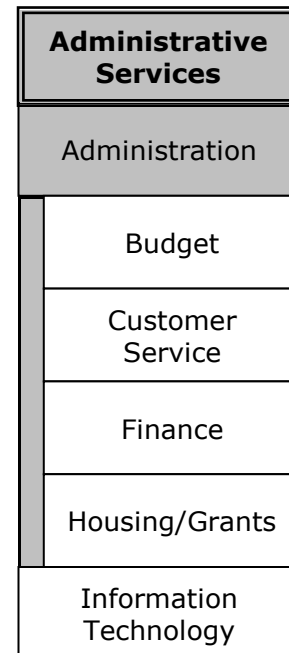
MISSION STATEMENT

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability. Administrative Services provides exceptional customer service to citizens and vendors along with providing responsive support for the operations of City departments. Administrative Services provides timely advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City.

DESCRIPTION

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, and Information Technology. The Administration function is responsible for management of all grants applied for and/or awarded Citywide, as well as centralization of City contracts. Other responsibilities include City Hall switchboard services, Citywide mail services and general clerical support and general management functions. Administration also provides the function of procuring goods and/or services through the use of solicitations to meet the needs of the City and citizens.

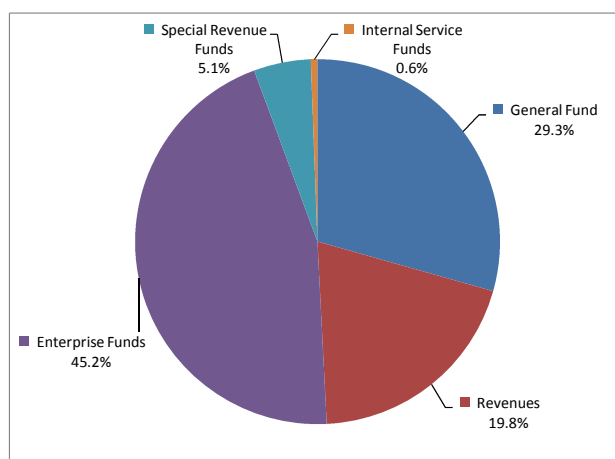
Organization Chart



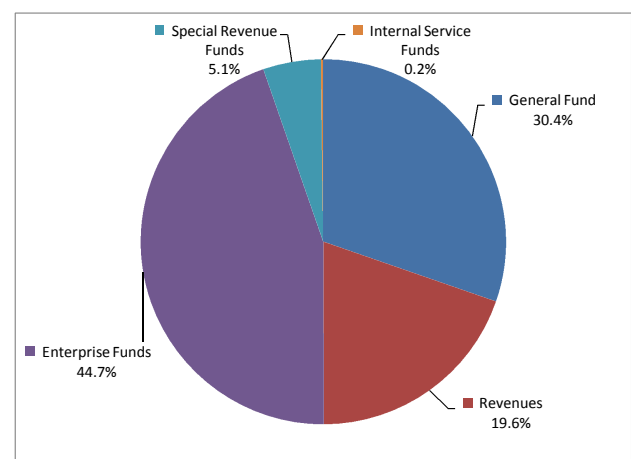
The Budget function provides revenue analysis and forecasting, expenditure analysis and compilation of the biennial budget and Community Investment Program.

Customer Service provides billing and payment service to all water, trash, and sewer customers as well as the processing of business licenses and all payments received Citywide. Other responsibilities include billing

FUNDING SOURCE FY 2013-2014



FUNDING SOURCE FY 2014-2015





ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

and collection of amounts due to the City for sewer connection accounts and delinquency notices to customers.

The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include payroll, financial analysis, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on and administration of the Citywide financial software system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax codes, and responding to taxpayer questions. The division is responsible for preparing monthly financial reports and other special annual reports, including the Comprehensive Annual Financial Report (CAFR).

ACCOMPLISHMENTS 2012-2013

- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada for the FY 2012-2013 budget.
- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the FY 2011-2012 CAFR.
- Obtained an unqualified (clean) audit opinion.
- Continue strategic efforts to diversify and expand the City's Investment Portfolio to increase investment earnings according to the City's adopted Investment Policy.
- Implemented Executime, a web timekeeping system that interfaces with the Citywide payroll system.
- Preparation and publication of the annual Expenditure Limitation Report.
- Implemented a new service delivery method by assigning accountants to each of the City's departments to better assist them with budget, financial analysis and reporting for their departments' financial activity.
- Electronically filed 1099s for calendar year 2012.
- Participated in a series of Sewer Debt Public Forums to educate citizens on debt levels incurred during a 10-year large-scale sewer construction project and the resulting effect on sewer utility charges.
- Successfully closed a negotiation to allow construction of structures by an equity partner that would generate solar power at four City locations and negotiated an agreement to purchase power from the partner at fixed pricing over a twenty year period.
- Improved Business License renewal process by creating a desk to support annual and temporary event license applications and renewals.
- Enhanced focus on Utility Customer Service by properly aligning staff to reduce lines and coaching staff on customer interaction to provide exceptional service to each customer.
- Technology upgrades in Utility Customer Service include an upgraded phone system that allows customers to review their balance, due dates and make payments 24/7 thus giving additional options to customers on how they receive service from the City.

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Increase electronic transfers as method of payment to vendors				
◇ Provide direct transfer of payments to vendor's bank accounts, reducing cost of check				
✓ Percent of vendor payments processed through electronic funds transfer	23%	26%	30%	35%
➤ Provide effective information to the City Council, citizens, management, and the Government Finance Officer's Association.				
◇ Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.				
✓ Achievement of GFOA Award for Budget document	Yes	Yes	Yes	n/a
✓ Develop, adopt, and approve the City's biennial budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes	Yes
➤ Provide informative communication to the business community to ensure tax compliance				
◇ Audit local businesses that meet audit criteria				
✓ # of sales tax audits completed	16	16	16	16
✓ Audit recovery revenue per dollar of audit service expenditure	\$ 0.69	\$ 1.14	\$ 1.00	\$ 1.00
◇ Ensure tax code is current and all updates are timely				
✓ All tax code changes become effective within 60 days of passage by the Municipal Tax Code Commission	Yes	Yes	Yes	Yes
◇ Provide timely remittance of Restaurant & Bar Tax and Transient Occupancy Tax				
✓ Remittance of Restaurant & Bar Tax and Transient Occupancy Tax to CVB/PED by the 3rd Friday of each month	100%	100%	100%	100%
➤ Provide professional, efficient, and responsive service to all customers				
◇ Provide prompt customer service				
✓ Initiate process of business license applications within 24 hours of receipt	100%	100%	100%	100%
✓ Process new water applications same day received	100%	100%	100%	100%
◇ Promote use of electronic methods for processing payments				
✓ Increase ratio of customer payments received electronically	26%	29%	32%	38%

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

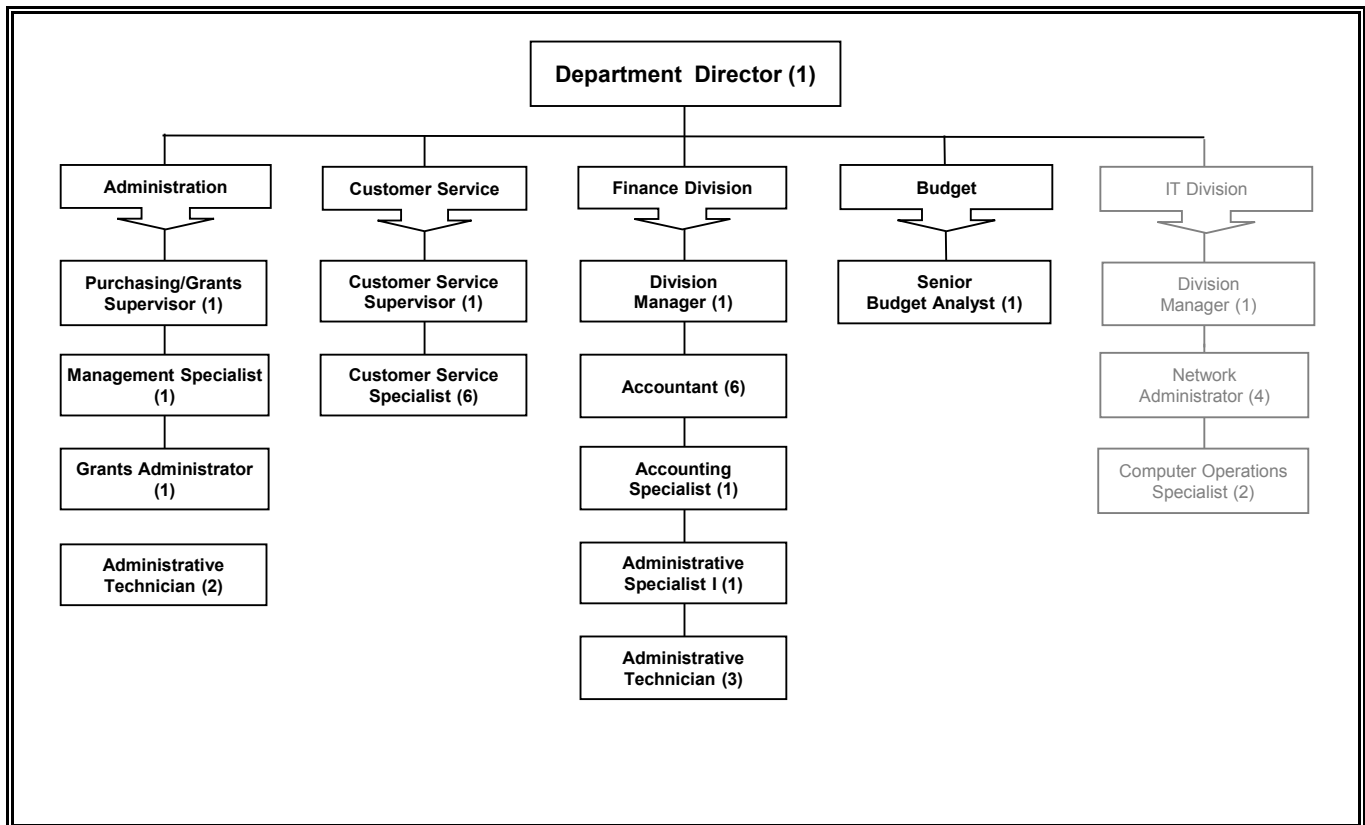
PERFORMANCE MEASURES (con't)

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
➤ Maintain the financial stability and long term financial health of the City				
◇ Provide for timely reporting of financial information to Management and City Council <ul style="list-style-type: none"> ✓ Deliver quarterly financial status reports within 30 days of close of quarter 	100%	75%	100%	100%
<ul style="list-style-type: none"> ✓ Deliver monthly general ledger reports to City departments within five days of close of the month 	100%	100%	100%	100%
◇ Maintain financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and standards set by the Governmental Accounting Standards Board (GASB) <ul style="list-style-type: none"> ✓ Compliance with GAAP and GASB 	Yes	Yes	Yes	Yes
◇ Maintain the City's "clean" audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting <ul style="list-style-type: none"> ✓ Clean audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting 	Yes	Yes	Yes	Yes
➤ Manage the City's cash, debt, and investments according to the City's adopted policies with priorities of legality, safety of principal, liquidity, and yield				
◇ Ensure all investments comply with City investment policy <ul style="list-style-type: none"> ✓ % of unrestricted cash actively invested 	90%	95%	95%	95%
➤ Increase electronic payroll payments to employees				
◇ Provide direct transfer of payments to employees' bank accounts, reducing processing costs <ul style="list-style-type: none"> ✓ Percent of Direct Deposits to employees for payroll 	85%	88%	100%	100%

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Administrative Services Department	Department Director	1.0	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	1.0	1.0
	Purchasing/Grants Supervisor				1.0	1.0
	Management Specialist				1.0	1.0
	Budget Analyst, Senior				1.0	1.0
	Accountant, Senior	2.0	2.0	2.0		
	Buyer, Senior	1.0	1.0	1.0		
	Accountant	3.0	3.0	4.0	6.0	6.0
	Contract Administrator			1.0		
	Grants Administrator				1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0		
	Customer Service Supervisor	1.0	1.0	1.0	1.0	1.0
	Accounting Specialist	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	1.0	1.0	1.0
	Customer Service Specialist	6.0	5.0	6.0	6.0	6.0
	Administrative Technician	6.0	6.0 *	5.0	5.0	5.0
TOTAL POSITIONS		26.0	25.0	26.0	26.0	26.0

POSITION CLASSIFICATION STRUCTURE FY 13-14





ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

Administrative Services Department	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 1,302,667	\$ 1,210,618	\$ 1,284,758	\$ 1,298,514	\$ 1,294,298
Salaries - Part-Time	4,723	4,066			
OT, Standby & Shift Differential					
Benefits & Taxes	488,069	468,039	562,173	529,162	560,660
Other: Retiree Health Savings, PTO Payout	2,000	22,295	81,898	9,230	47,860
	1,797,459	1,705,018	1,928,829	1,836,906	1,902,818
Operation & Maintenance					
Professional Services	2,858	73,473	100,347	70,621	70,637
Utilities	749	966	635	2,155	2,155
Repairs & Maintenance (including cleaning)	1,085	1,943	1,250	1,685	1,445
Meetings, Training & Travel	2,726	4,001	6,495	10,600	9,910
Supplies	15,098	15,051	24,545	12,398	10,080
Outside Contracts				39,222	39,222
Other	10,248	27,996	38,850	37,055	37,275
	32,764	123,430	172,122	173,736	170,724
Capital Outlay			11,700	*	*
TOTAL EXPENDITURES	\$ 1,830,223	\$ 1,828,448	\$ 2,112,651	\$ 2,010,642	\$ 2,073,542

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -

ADMINISTRATIVE SERVICES DEPARTMENT INFORMATION TECHNOLOGY

MISSION

Provide reliable, secure, and flexible technologies, supported by excellent customer service and leadership in technical innovation.

DESCRIPTION

The Information Technology (IT) Division is responsible for application systems for all City departments. This includes enterprise wide systems such as financial, payroll, permitting, asset management, electronic document management and systems for individual departments including police support systems, utility billing, cashing and fire support systems.

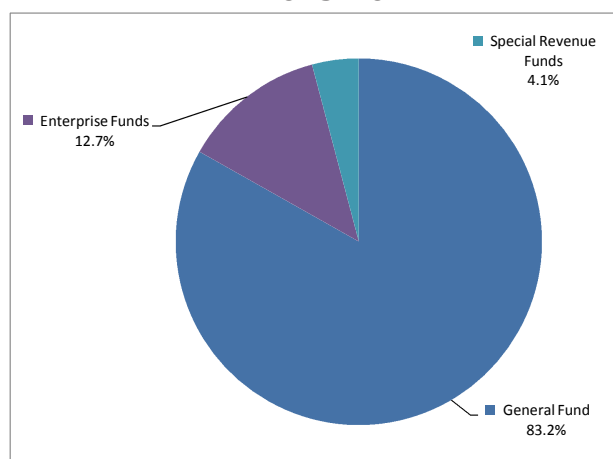
IT provides front line technical support, including troubleshooting and repair of devices and systems as well as providing network services, system backup/restore, telephone infrastructure and ensures compliance with all security requirements and standards by monitoring network and application security.

ACCOMPLISHMENTS 2012-2013

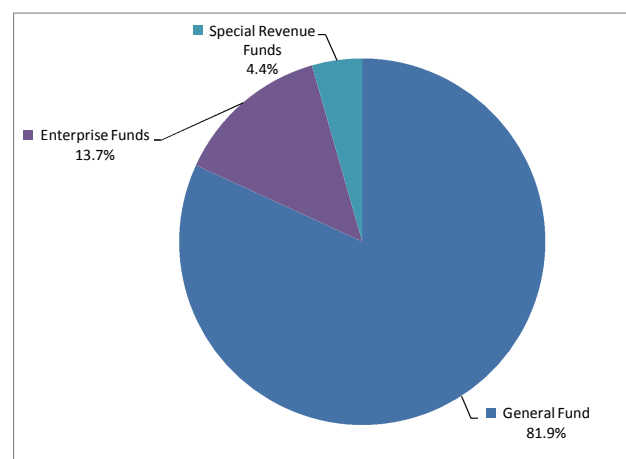
- Successfully implemented SunGard ASP Cloud solution.
- Implemented iLegislate for the City Clerk to provide electronic Council meeting packets.

- Implemented Selectron Voice Utility IVR system for Utility Customer Service to enable customers to make credit card payments by phone and inquire on account balances, due dates and date of last payment.
- Implemented Citywide Network Backhaul Infrastructure to improve and increase the network communication capabilities of remote city locations. Allows for future technology growth for the city and its partners.
- Updated City website to align with new organizational structure.
- Completed City Network Redesign to provide increased network stability aligning with department goals for network connectivity uptime and to bring the City network in line with industry standards.
- Completed 1st year of Server Virtualization reducing overall technology server costs, increased storage capabilities, increased system availability by reducing overall system backup and maintenance times.
- Successfully implemented a secure FTP server solution allowing for the secure transmission of data with external partners.

**FUNDING SOURCE
FY 2013-2014**



**FUNDING SOURCE
FY 2014-2015**





ADMINISTRATIVE SERVICES DEPARTMENT INFORMATION TECHNOLOGY

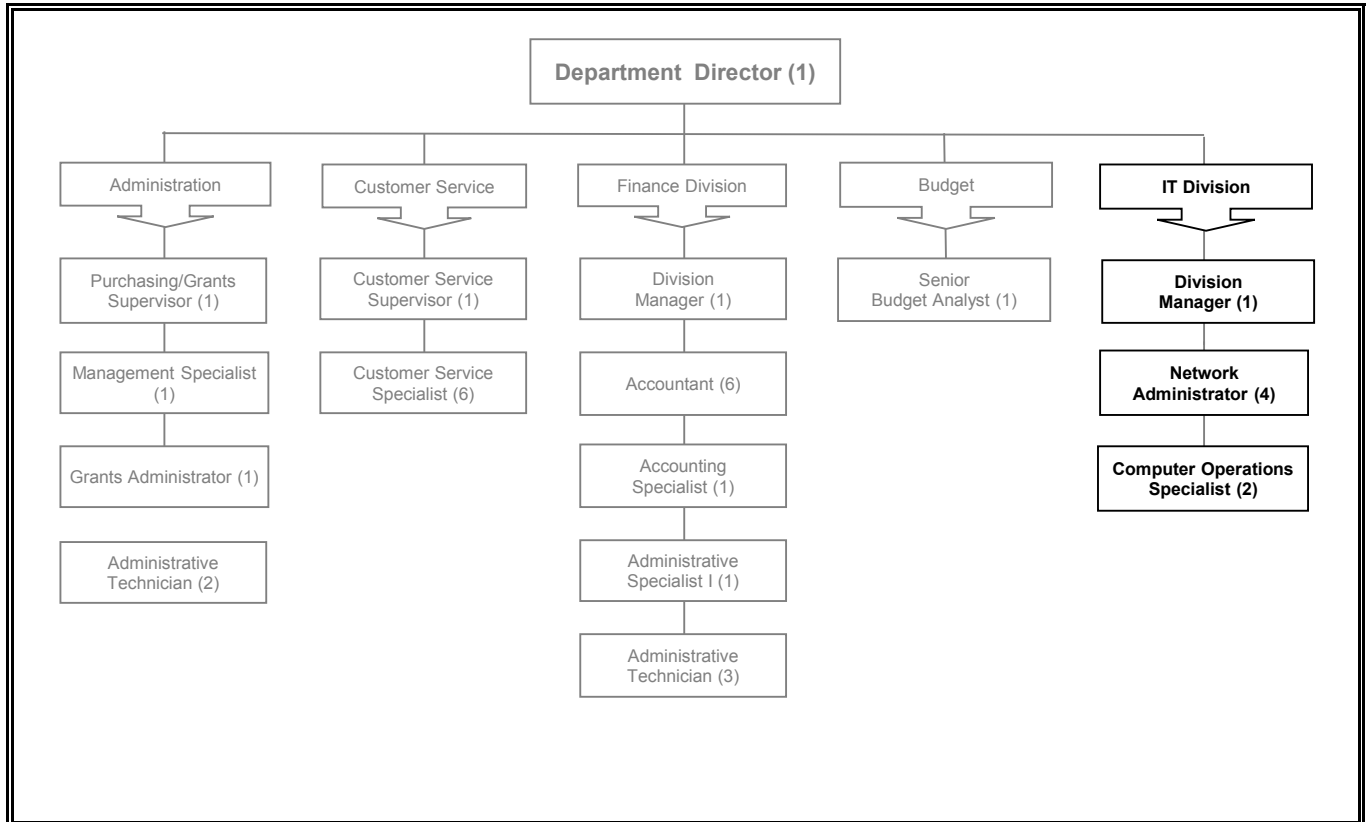
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Provide a reliable and secure network for all City departments				
◇ Minimize downtime				
✓ Process monthly updates and patches to minimize security weaknesses	n/a	85%	90%	95%
◇ Prompt effective service				
✓ % of helpdesk resolved within 48 hours	97%	92%	95%	95%
➤ Enhance Current Services				
◇ Enhance customer satisfaction by providing quality customer service				
✓ % of employees rating their satisfaction with the IT division as "Excellent" or "Good"	n/a	80%	80%	80%
✓ % of employees "Satisfied" or "Extremely Satisfied" with IT staff professionalism and courtesy for closed issues	n/a	100%	100%	100%
◇ Ensure major systems availability, uptime, and maintenance				
✓ General network connectivity uptime (excluding scheduled downtime)	n/a	98%	98%	98%

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Administrative Services - Information Technology Division	Division Manager	1.0	1.0		1.0	1.0
	Network Administrator	1.0	1.0	4.0	4.0	4.0
	GIS Specialist	1.0	1.0			
	Computer Operations Spec.	4.0	4.0	2.0	2.0	2.0
	TOTAL POSITIONS	7.0	7.0	6.0	7.0	7.0

ADMINISTRATIVE SERVICES DEPARTMENT INFORMATION TECHNOLOGY

POSITION CLASSIFICATION STRUCTURE FY 13-14





ADMINISTRATIVE SERVICES DEPARTMENT INFORMATION TECHNOLOGY

Information Technology Division	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 396,950	\$ 342,491	\$ 330,732	\$ 407,215	\$ 407,215
Benefits & Taxes	119,852	110,922	152,575	173,650	177,781
Other: Retiree Health Savings, PTO Payout	2,000	44,289	24,216	2,814	2,814
	518,802	497,702	507,523	583,679	587,810
Operation & Maintenance					
Professional Services	374,095	38,581	164,778	21,716	22,150
Utilities	1,375	1,798	2,075	1,200	1,200
Repairs & Maintenance (including cleaning)	22,808	318	1,600	700	500
Meetings, Training & Travel	1,243	53	4,500	1,500	1,500
Supplies	26,112	120,189	227,771	77,183	49,100
Other	351	942	520	1,000	900
	425,984	161,881	401,244	103,299	75,350
Capital Outlay		136,795	318,844	54,200 *	*
TOTAL EXPENDITURES	\$ 944,786	\$ 796,378	\$ 1,227,611	\$ 741,178	\$ 663,160

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New Kace - Imaging and Deployment Solution	1	54,200	54,200	54,200	
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ 54,200	\$ -



Operating Budget

General Government

Administrative Services

Administration
Information Technology

■ City Attorney ■

City Clerk

City Council

City Manager

Administration
Community Affairs
Human Resources/Risk Management

Municipal Court



CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation as well as effective prosecution to facilitate the development and implementation of the City Council's vision for the community.

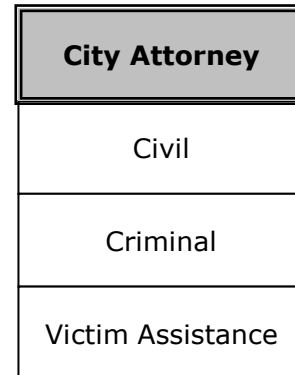
To administer justice in a fair and ethical manner, provide support to crime victims under Arizona's Victim's Rights law, and prosecute criminal matters efficiently and aggressively while working cohesively with law enforcement to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of three divisions.

Civil. The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and/or approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining

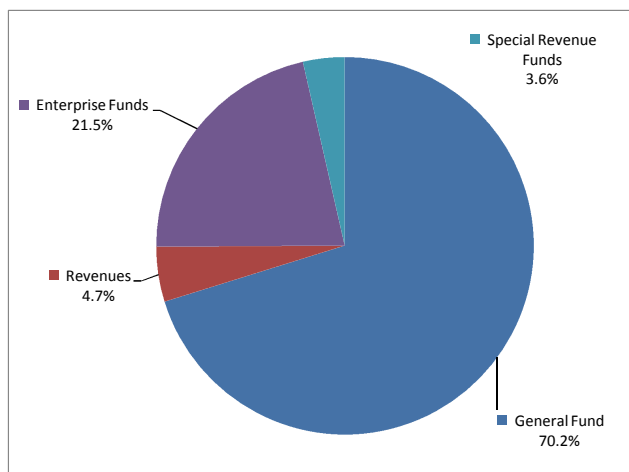
Organization Chart



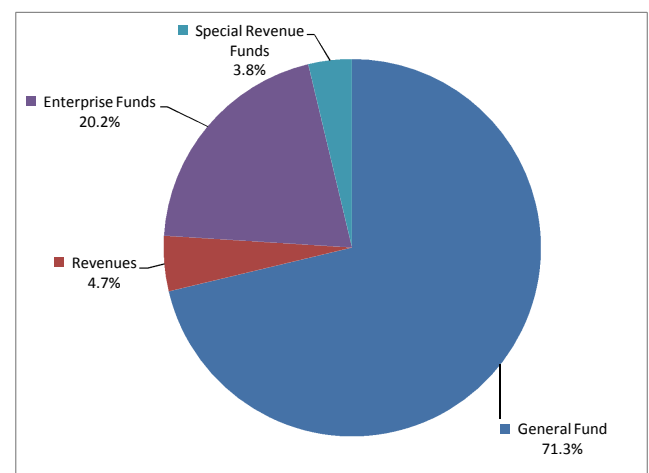
to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and/or assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding

Funding Source FY 2013-2014



Funding Source FY 2014-2015





CITY ATTORNEY

DESCRIPTION (CONT.)

advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The City Prosecutor is also responsible for filing and processing asset forfeitures.

Victim Assistance Program. The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Advocate interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Advocate also attends a variety of court hearings either with victims or on their behalf, and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

ACCOMPLISHMENTS 2012-2013

- Continued efforts to limit the City's exposure to potential claims and liabilities by revising City documents and encouraging proper legal accountability in all areas of municipal activity by all departments and officials.
- Enhanced file management technology allowing for cross training of staff and improved tracking of files.
- Continued to expand the Mohave County Domestic Violence Task Force increasing membership and filling gaps in services.
- Participated on the Mohave County Victim Compensation Board, reviewing and making determinations on applications submitted.

CITY ATTORNEY

Civil Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Act as General Counsel for the Mayor and City Council, City Boards, City Committees, City Manager, and City Departments				
◇ Provide legal representation and advice to City Officials and Departments in a timely manner				
✓ Respond to Requests for Legal Services within the requested time frame	977	1248	1261	1274
✓ Provide legal opinions to City officials and staff within the requested time frame	434	686	693	700
➤ Assure that City operations comply with all federal, state, and local laws				
◇ Review and approve all agreements, ordinances, and resolutions for the City in a timely manner				
✓ Review and approve all ordinances, resolutions, and agreements submitted for approval as to form within requested time frame	386	440	445	450
✓ Review and approve all policies & procedures including: OOP's GO's, SOP's and Requests for Records	59	120	122	124
➤ Provide accurate and knowledgeable legal advice				
◇ Continue legal education to remain informed and gain knowledge of important legal issues				
✓ Trainings, seminars, and conferences attended	23	23	23	23

**CITY ATTORNEY****Criminal Division****PERFORMANCE MEASURES**

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Administer justice in misdemeanor criminal cases in an efficient, timely, and economically reasonable manner				
◇ Prosecute and adjudicate criminal cases by zealously representing the State in all misdemeanor criminal matters				
✓ Criminal cases received and processed for misdemeanor prosecution	1,286	1,200	1,250	1300
✓ Criminal cases resulting in plea agreements	678	972	825	840
✓ Probation Revocations filed	34	25	28	29
◇ Critically review and analyze all criminal cases to determine whether there is a likelihood of conviction				
✓ Jury & bench trials conducted	30	50	55	60
✓ Percent of defendants found guilty at trial	90%	85%	86%	87%
◇ Review reports for requested charges from LHCPD, Code Enforcement, Registrar of Contractors, Western Arizona Humane Society and the County Attorney's Office and make appropriate and timely charging decisions				
✓ Criminal cases reviewed for charging within 3-5 days of receipt provided all information has been received	371	300	336	340
◇ Recover restitution for the costs of LHCPD investigation of DUI cases				
✓ Total amount of restitution ordered to the LHCPD for costs incurred investigating DUI accidents	\$13,384	\$14,000	\$13,700	\$14,000
◇ Successfully recover forfeiture assets associated with drug arrests by LHCPD				
✓ Total amount of forfeiture assets recovered	\$34,500	\$55,303	\$60,000	\$50,000
◇ Recover fees related to the prosecution of all misdemeanor criminal matters				
✓ Total amount of Prosecution Assessment Recovery Fees (PARF) assessed	\$98,200	\$89,500	\$93,850	\$94,000

CITY ATTORNEY

Criminal Division

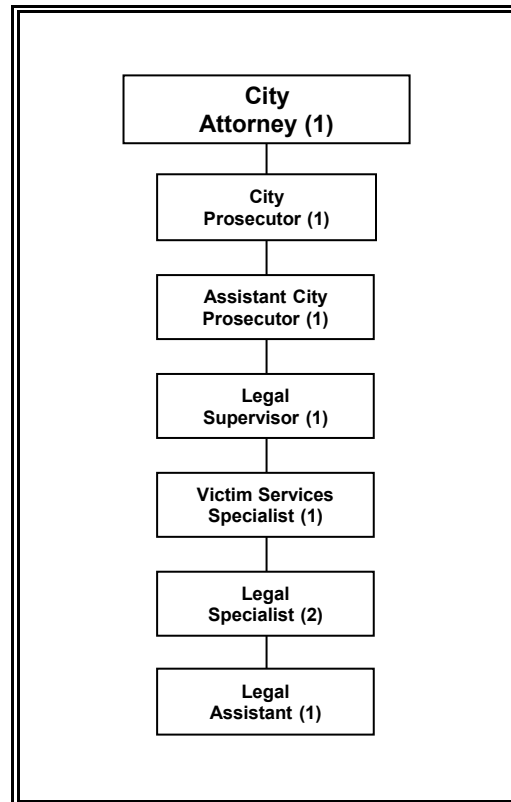
PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
<p>➤ To assist victims in understanding and participating in the criminal justice system, primarily domestic violence victims</p> <p>◊ Provide direct services to 75% of domestic violence victims by having an advocate personally assist crime victims through all phases of the criminal justice process, and provide appropriate referrals</p> <p>✓ Number of all victim cases receiving direct services</p> <p>✓ Number of domestic violence victims receiving direct services</p> <p>✓ Number of direct services provided</p> <p>✓ Percentage of domestic violence victims receiving direct services</p> <p>✓ Hearings attended by Victim Advocate either with victim, or on behalf of a victim</p> <p>◊ Monitor program for effectiveness and efficiency</p> <p>✓ Percent of victim surveys returned that reported services received helped them exercise their victims' rights during the criminal justice process</p> <p>✓ Number of volunteer hours provided to Victim Assistance Program</p> <p>✓ Value of volunteer hours utilized for Victim Assistance Program (\$7.80/hr.)</p>				
	483	334	409	413
	336	314	337	341
	4,498	2,046	3,272	3,305
	87%	74%	81%	82%
	504	350	344	348
	100%	98%	98%	98%
	229	128	132	134
	\$1,787	\$999	\$1,030	\$1,046

CITY ATTORNEY

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
City Attorney	City Attorney	Contract Position	1.0	1.0	1.0	1.0
	Assistant City Attorney	1.0	1.0			
	City Prosecutor	1.0	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0				
	Legal Supervisor		1.0	1.0	1.0	1.0
	Victim Services Specialist		1.0	1.0	1.0	1.0
	Administrative Specialist I	3.0				
	Legal Specialist		2.0	2.0	2.0	2.0
	Administrative Technician	1.0				
	Legal Assistant		1.0	1.0	1.0	1.0
TOTAL POSITIONS		8.0	9.0	8.0	8.0	8.0

POSITION CLASSIFICATION STRUCTURE FY 13-14



CITY ATTORNEY

City Attorney Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 445,026	\$ 481,936	\$ 491,599	\$ 505,907	\$ 505,947
Salaries - Part-Time				12,577	13,057
Benefits & Taxes	167,092	184,126	227,506	208,305	208,086
Other: Retiree Health Savings, Cell Phone Reimbursement	1,000	6,321	26,910	8,326	8,326
	613,118	672,383	746,015	735,115	735,416
Operation & Maintenance					
Professional Services	150,620	79,147	85,000	86,184	87,912
Utilities	3,035	5,043	6,400	6,450	6,720
Repairs & Maintenance (including cleaning)	42	310	1,730	1,730	1,730
Meetings, Training & Travel	4,527	2,633	9,900	10,450	11,000
Supplies	14,591	15,210	16,000	14,100	14,300
Other	2,642	3,011	5,080	5,350	5,450
	175,457	105,354	124,110	124,264	127,112
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ 788,575	\$ 777,737	\$ 870,125	\$ 859,379	\$ 862,528

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -





Operating Budget

General Government

Administrative Services

Administration
Information Technology

City Attorney

■ City Clerk ■

City Council

City Manager

Administration
Community Affairs
Human Resources/Risk Management

Municipal Court



CITY CLERK

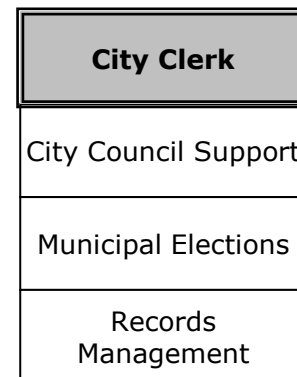
MISSION STATEMENT

The City Clerk's Office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

The Office of the City Clerk provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the city's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; and performs all functions necessary to post, present to Council, and forward recommendations to the Arizona Liquor and Control Board for issuance or denial of liquor licenses.

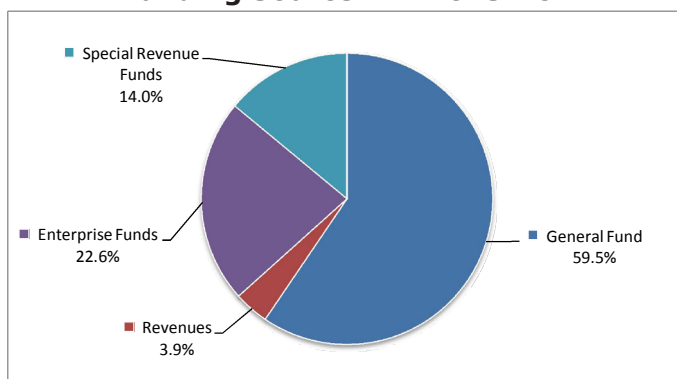
Organization Chart



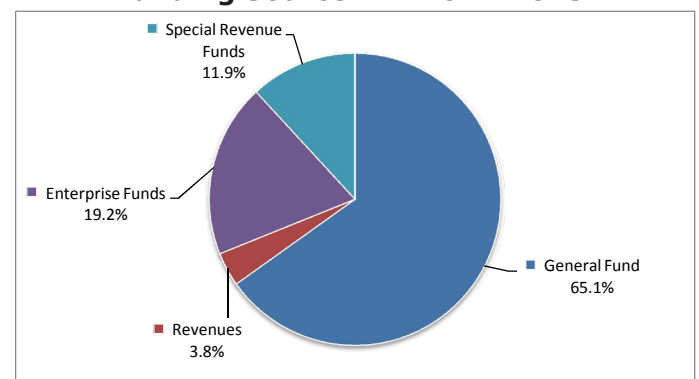
ACCOMPLISHMENTS 2012-2013

- Coordinated and conducted the annual Student Government Day and Mock City Council Meeting in conjunction with the London Bridge Woman's Club and the Lake Havasu High School Student Council.
- Implemented the Granicus iLegislate Program creating paperless agenda packets for City Council Meetings to reduce staff hours and materials, and improve efficiencies in preparing, distributing, and viewing Council agendas and supporting documentation.
- Prepared, posted, and published all public notices and election materials for the Fall 2012 Primary and General Elections.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



**CITY CLERK****PERFORMANCE MEASURES**

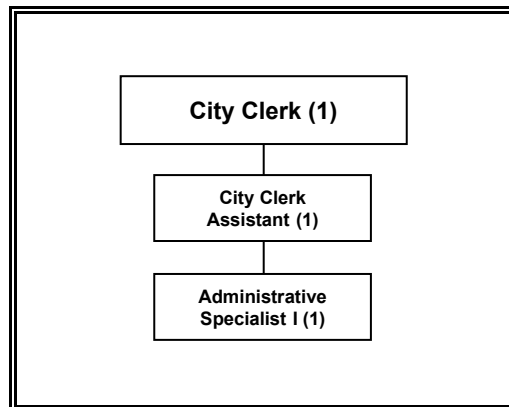
Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Convert to a virtually paperless agenda management process for City Council Meetings				
◇ Implement the Granicus Legislative Management Suite for creating paperless agenda packets for City Council Meetings to reduce staff hours and materials, and improve efficiencies in preparing, approving, reviewing and compiling Council Communications, agendas, and supporting documentation				
✓ Complete Granicus Legislative Management Suite Pilot Program	n/a	25%	50%	100%
✓ Full conversion to paperless agenda packets using the Granicus Legislative Management Suite by June 2015	n/a	n/a	50%	100%
✓ Reduction of annual staff hours dedicated to the agenda packet process, reallocated to other duties	n/a	n/a	n/a	350
➤ Administer all City Council meetings and related responsibilities effectively while efficiently serving as the citizen's link to local government				
◇ To ensure all City Council packets are compiled and distributed timely				
✓ Percentage of City Council synopses completed and posted online within three business days after the Council meeting	95%	95%	95%	95%
◇ To ensure compliance with Arizona's Open Meeting Law and City Code				
✓ Percentage of Council agendas and packets uploaded and distributed more than 24 hours prior to meeting	100%	100%	100%	100%
✓ Percentage of minutes posted to the City website within 24 hours after City Council approval	100%	100%	100%	100%
✓ Percentage of ordinances posted with the Notice of Meetings within 3 days after City Council adoption	100%	100%	100%	100%
➤ Provide productive records and information management services for internal and external customers with excellent customer service and timely access to public records				
◇ Maintain accurate records management system to provide effective and easy access to public records				
✓ Percentage of Public Records Requests received, processed, completed, and recorded within 10 days of request	85%	85%	90%	95%
➤ Issue and process liquor licenses and extension of premise applications in an efficient and timely manner				
◇ Collect and distribute applications, communicate, and follow up with City staff and the applicants throughout the process				
✓ Percentage of Liquor Licenses brought before Council for recommended approval/denial within 30 days of initial receipt of application	95%	95%	95%	95%
✓ Percentage of Temporary/Permanent Extension of Premise applications received and processed within 7 days	100%	100%	100%	100%

CITY CLERK

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
City Clerk	City Clerk	1.0	1.0	1.0	1.0	1.0
	City Clerk Assistant			1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0			
	Administrative Specialist I	1.0	1.0	1.0	1.0 *	
	TOTAL POSITIONS	3.0	3.0	3.0	3.0	2.0

* 1 position funded for partial year

POSITION CLASSIFICATION STRUCTURE FY 13-14





CITY CLERK

City Clerk Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 197,760	\$ 178,453	\$ 163,791	\$ 138,169	\$ 120,033
Salaries - Part-Time				11,471	17,541
Benefits & Taxes	61,775	58,794	70,972	64,142	55,200
Other: Retiree Health Savings		13,942	6,869	8,074	1,003
	259,535	251,189	241,632	221,856	193,777
Operation & Maintenance					
Professional Services	74,134	6,725	109,569	33,713	117,253
Repairs & Maintenance (including cleaning)		116	1,000	1,700	1,700
Meetings, Training & Travel	573	1,508	2,200	3,250	5,250
Supplies	1,307	2,234	2,200	6,800	2,400
Other	12,592	7,829	16,000	11,410	11,410
	88,606	18,412	130,969	56,873	138,013
Capital Outlay				38,048 *	*
TOTAL EXPENDITURES	\$ 348,141	\$ 269,601	\$ 372,601	\$ 316,777	\$ 331,790

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New Legislative Management Suite	1	38,048	38,048	38,048	
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ 38,048	\$ -



Operating Budget

General Government

Administrative Services

Administration
Information Technology

City Attorney

City Clerk

■ City Council ■

City Manager

Administration
Community Affairs
Human Resources/Risk Management

Municipal Court



CITY COUNCIL

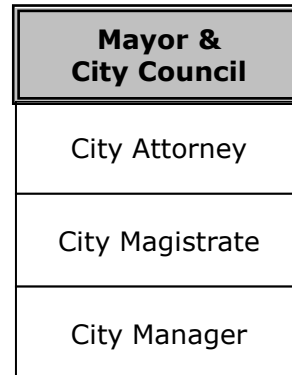
MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 6:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.

Organization Chart



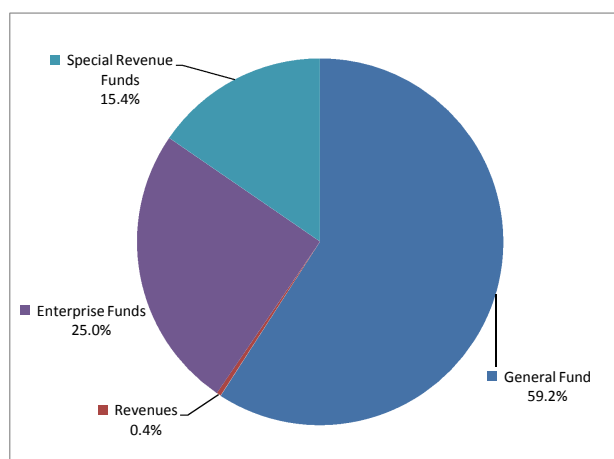
LAKE HAVASU CITY STRATEGIC ACTION PLAN FOR FY 2013-2015

Lake Havasu City utilizes the City's mission and vision and five strategic focus areas established by the City Council as its roadmap for action: city fiscal health, infrastructure assets, community, city organization, and economic growth. The action plan focuses on specific initiatives and activities, outside the day-to-day operational services that the city provides, over a two-year period that will advance these priority areas. It is intended to provide a clear picture of where the City

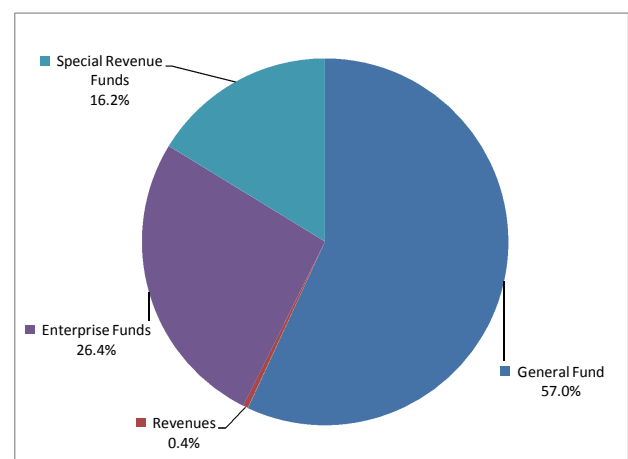
is going, a coherent framework for decision-making, and an assurance that Council and staff are moving in a common direction.

The goals and tactics outlined under each focus area are specific, measurable, on a timetable, and assigned to a lead department. The Action Plan may also be used as a mechanism to provide status updates on the progress of activities at regular intervals.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



CITY COUNCIL

I. City Fiscal Health

Lake Havasu City will implement innovative and responsible policies and business practices to effectively manage its fiscal and human resources. The City will maintain a stable financial environment that is transparent and that maintains an outstanding quality of life for our citizens. Business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.

Goal: Keep the City financially healthy.

- Maintain Balanced Budget
- Fiscal Sustainability Policy Review
- Development of Rainy Day Fund Management Policy
- Refinancing the GADA Loan at Earliest Opportunity
- Pension Expenses-Legislative Agenda

II. Infrastructure Assets

Lake Havasu City will maintain current infrastructure and plan strategically for future infrastructure that supports the community's quality of life and economic variability.

Goal: Continue to maintain and improve community assets within available resources.

- Identify Projects That Provide a Return on Investment
- Develop and Implement Comprehensive Asset Management Program
- Improve Commercial Kitchen at Community Center
- Rotary Park Improvements and Expansion
- Site Six Redevelopment Planning
- Develop Wash Remediation Program

III. Community

Lake Havasu City will provide programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. Sustainable relationships with the community will be cultivated through citizen engagement, outstanding customer service, and clear, accessible communication.

Goal: Engaged and well-informed community.

- Motor Sports Facility
- Better Communication/Education with Citizens
- Special Events Funding
- Veteran's Court
- Focusing City Lobbying Efforts on Improving State's Redevelopment Policies
- Expand Havasu Youth Advisory Council to Include Other Grades
- Promote Public Art Groups

IV. City Organization

Lake Havasu City will implement programs and projects that create a clean, safe, and sustainable environment and that provide citizens with opportunities for an engaged, healthy, and active lifestyle. City will provide a working environment and benefits to attract and retain a workforce that is committed to providing outstanding service to citizens and exceptional value for tax dollars invested by citizens.

Goal: Attract and retain a qualified workforce for the betterment of the community.

- Restore City Employee Compensation (5%)
- Develop Citywide Succession Plan
- Communications and Community Outreach
- Make Sure Decisions Made are Sustainable

CITY COUNCIL

V. Economic Growth

Lake Havasu City will seek diverse, high quality development, and will foster local jobs through the strategic pursuit of industries including distribution, renewable energy, engineering, medical, and manufacturing. Business investment and sustainability will be fostered through streamlined processes and ongoing relationships with the PED and others.

Goal: Facilitate the expansion of local economy.

- Develop Further Collaboration with the Partnership for Economic Development, Convention & Visitors Bureau, and Chamber of Commerce
- Implement CVB Wayfinding and Branding program
- Work Collaboratively with ASU
- Grow Tourism
- Revenue Allocation District
- Develop Committee for McCulloch Corridor and R/UDAT study implementation



CITY COUNCIL

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
City Council	Assistant to the Mayor	1.0				
	TOTAL POSITIONS	1.0	0.0	0.0	0.0	0.0

City Council		Actual		Budget	
Expenditures		FY 10-11	FY 11-12	FY 12-13	FY 13-14
Personnel					
Salaries - Full-Time	\$ 48,927	\$ 2,567	\$ 10,320	\$ 21,600	\$ 21,600
Benefits & Taxes	59,266	35,316	62,591	69,455	69,679
Other: Council Fees	55,290	55,330	55,804	58,573	58,573
	163,483	93,213	128,715	149,628	149,852
Operation & Maintenance					
Professional Services		20,036	4,268	3,068	3,192
Utilities	1,789	1,357	1,441	1,800	1,800
Repairs & Maintenance (including cleaning)	5,194	513	5,773	2,770	2,770
Meetings, Training & Travel	10,181	6,955	14,000	20,000	14,000
Supplies	2,488	2,092	57,670	20,900	16,900
Outside Contracts		263	1,000	3,000	1,000
Other	28,640	30,555	32,800	33,800	33,800
	48,292	61,771	116,952	85,338	73,462
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ 211,775	\$ 154,984	\$ 245,667	\$ 234,966	\$ 223,314

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

General Government

Administrative Services

Administration
Information Technology

City Attorney

City Clerk

City Council

■ City Manager ■

Administration
Community Affairs
Human Resources/Risk Management

Municipal Court



CITY MANAGER ADMINISTRATION

MISSION STATEMENT

Carry out the policy guidance of the City Council by providing leadership and direction to City departments in meeting council's goals and objectives; addressing the community's needs and assuring orderly development of the City; continually monitoring progress on goals to ensure they are being met and implemented while holding staff accountable for achieving the desired results; working with outside agencies by representation on the boards of directors of the Partnership for Economic Development, Convention & Visitors Bureau, and the Western Arizona Council of Governments; participating in partnering opportunities with the Lake Havasu Unified School District and the Havasu Foundation for Higher Education and four-year university partners; and ensuring responsive local government services are provided to the residents by employees who are capable, properly trained, and given the proper resources to provide the highest quality of service to the community.

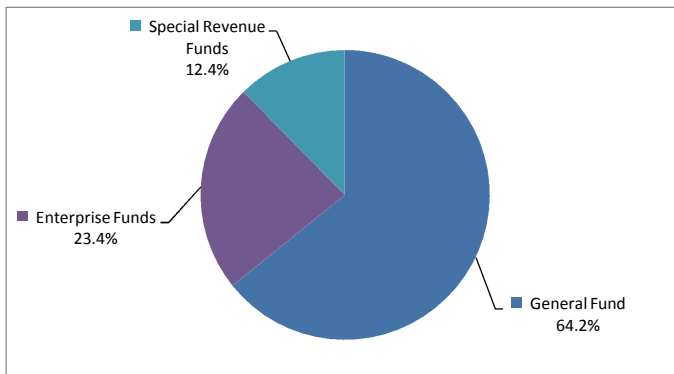
Organization Chart



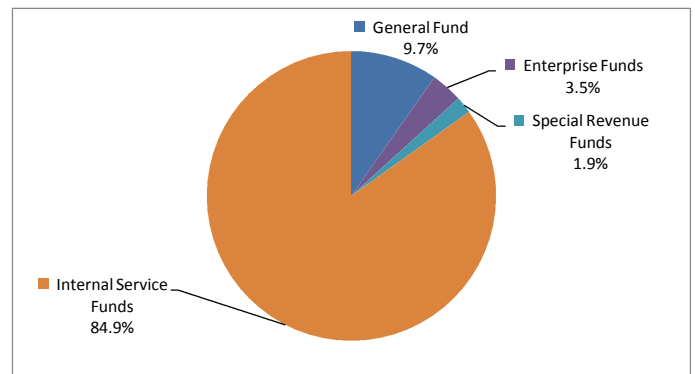
DESCRIPTION

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in delineating the goals which the City government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses of action are defined, the City Manager implements the established policies and directions through professional leadership and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitably, and excellently, and the overall operation of the City government remains fiscally stable and responsive to the community.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



CITY MANAGER ADMINISTRATION

ACCOMPLISHMENTS 2012-2013

- Created the Community Affairs Department in anticipation of expanding community outreach efforts.
- Actively involved with the Convention and Visitor's Bureau on wayfinding signage program and branding the City.
- Completed a rate analysis and review of potential sewer rate reduction alternatives and conducted three sewer rate forums with public outreach.
- Coordinated and created a two-year Strategic Action Plan with Mayor and City Council.
- Implemented In-House Animal Control through the Lake Havasu City Police Department
- Implemented a Public Private Partnership (P3 Program) with positive results.
- Actively involved in the creation of a Co-operative Management Agreement with the Bureau of Land Management and numerous stakeholders to create a coalition of jurisdiction to protect and manage the resources of Lake Havasu.
- Coordinated a National Public Lands Day community project with various individuals and organizations within Lake Havasu City for the installation of white sand along the Bridgewater Channel.
- Collaboratively coordinated National Public Lands Day II with the Bureau of Land Management and various individuals and organizations within Lake Havasu City for the installation of new trail signs and kiosk at the S.A.R.A. Park Trailhead.
- Completed the selection process and chose a design/build contractor to provide a turn-key skatepark as part of ongoing efforts to improve Rotary Park.
- Collaboratively coordinated the installation of solar panels at various Lake Havasu City sites with LG International and other stakeholders for ongoing energy conservation efforts.
- Initiated discussions with federal legislation in search of funding and remediation for wash degradation.
- Implemented a plan for the development of a Motorsports Facility
- Coordinated bringing the Lucas Oil Drag Boat Series to Lake Havasu City in Thompson Bay.

CITY MANAGER ADMINISTRATION

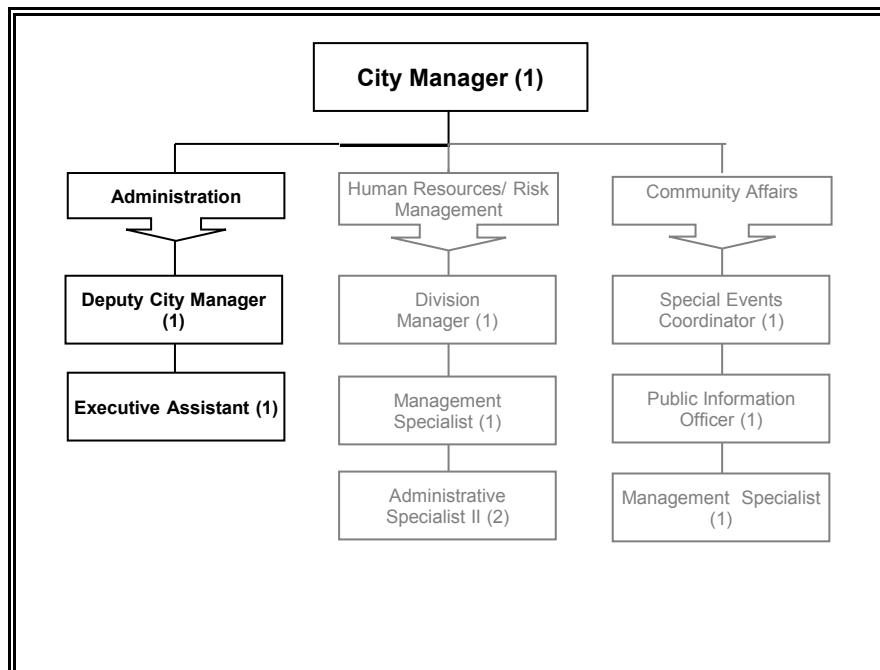
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
STRATEGIC ACTION PLAN # III - COMMUNITY				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
STRATEGIC ACTION PLAN # V - ECONOMIC GROWTH				
➤ Keep the City financially healthy.				
◇ Maintain Balanced Budget				
✓ Monthly Compstat Reports to Council	12	12	12	12
◇ Pension Expenses-Legislative Agenda				
✓ Quarterly Legislative Updates-Monitoring Pension	0	0	100%	100%
➤ Continue to maintain and improve community assets within available resources.				
◇ Identify Projects that provide a return on investment				
✓ Monthly meetings with PED, CVB, Chamber, Mainstreet, Hospitality	0	50%	100%	100%
◇ Develop Wash Remediation Program				
✓ Federal Legislation and Lobbying Efforts and Travel	0	0	4	4
➤ An engaged and well-informed community.				
◇ Better Communication & Education w/Citizens				
✓ Workshops w/citizens	0	3	3	3
✓ Establish initial contact with citizens within four hours of their request for information or service by phone or email informing them of disposition of their request	100%	100%	100%	100%
◇ Focus City Lobbying Efforts on improving State's Redevelopment Policies				
✓ Lobbying and AZ League Travel and Meetings	0	1	4	4
➤ Attract and retain a qualified workforce for the betterment of the community.				
◇ Communications and Community Outreach				
✓ Press Releases	150	200	250	300
➤ To facilitate the expansion of the local economy.				
◇ Develop further collaboration with PED, CVB, and Chamber				
✓ Quarterly Strategic Work Sessions	n/a	n/a	100%	100%

CITY MANAGER ADMINISTRATION

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0	1.0
	Deputy City Manager			1.0	1.0	1.0
	ICA Manager	1.0				
	Public Information Officer			1.0		
	Assistant to the City Manager	1.0	1.0			
	Executive Assistant			1.0	1.0	1.0
TOTAL POSITIONS		3.0	2.0	4.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE FY 13-14



CITY MANAGER ADMINISTRATION

City Manager Administration	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 207,210	\$ 193,657	\$ 356,043	\$ 304,710	\$ 304,710
Benefits & Taxes	83,196	77,516	146,607	111,898	113,899
Other: Retiree Health Savings		4,121	13,215	5,978	5,978
	290,406	275,294	515,865	422,586	424,587
Operation & Maintenance					
Utilities	673	607	2,120	1,850	1,850
Repairs & Maintenance (including cleaning)			500	1,180	1,180
Meetings, Training & Travel	6,113	3,412	8,500	15,000	11,000
Supplies	6,107	1,205	4,400	1,500	1,500
Other	4,256	2,370	5,100	5,575	5,575
	17,149	7,594	20,620	25,105	21,105
Capital Outlay				*	2,500,000 *
TOTAL EXPENDITURES	\$ 307,555	\$ 282,888	\$ 536,485	\$ 447,691	\$ 2,945,692

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement Asset Management Implementaiton	1	2,500,000	2,500,000		2,500,000
*TOTAL CAPITAL OUTLAY				\$ -	\$ 2,500,000



CITY MANAGER COMMUNITY AFFAIRS

MISSION STATEMENT

To solicit, plan, and produce events that aid in achieving the City's long range goals and objectives while providing an entertaining experience for residents and visitors to the City.

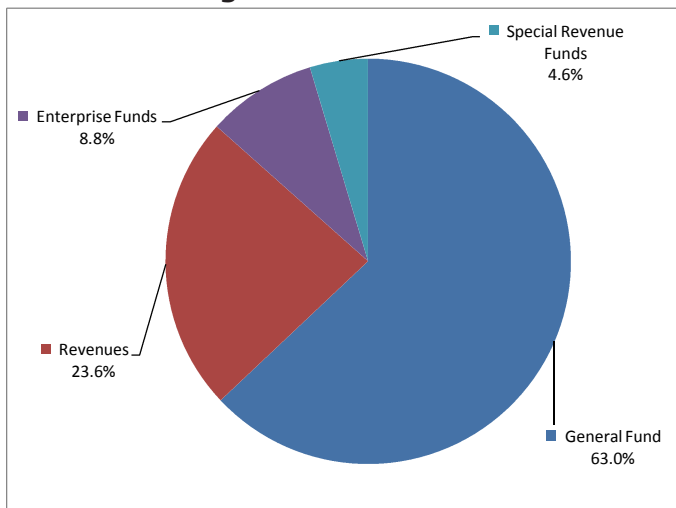
DESCRIPTION

To provide for the establishment of a well-defined process through which persons or organizations wishing to hold special events are permitted to do so provided such events are properly planned, organized, and protect the health, welfare and safety of the citizens and visitors to Lake Havasu City.

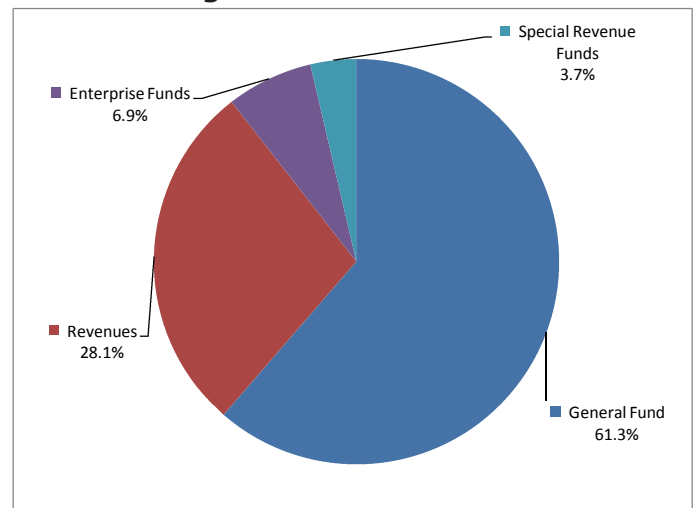
ACCOMPLISHMENTS 2012-2013

- Coordinated bringing the Lucas Oil Drag Boat Series to Lake Havasu City in Thompson Bay.
- New consolidated special events process.
- Airport Open House showcasing the Lake Havasu City Airport.

Funding Source FY 2013-2014



Funding Source FY 2014-2015





CITY MANAGER COMMUNITY AFFAIRS

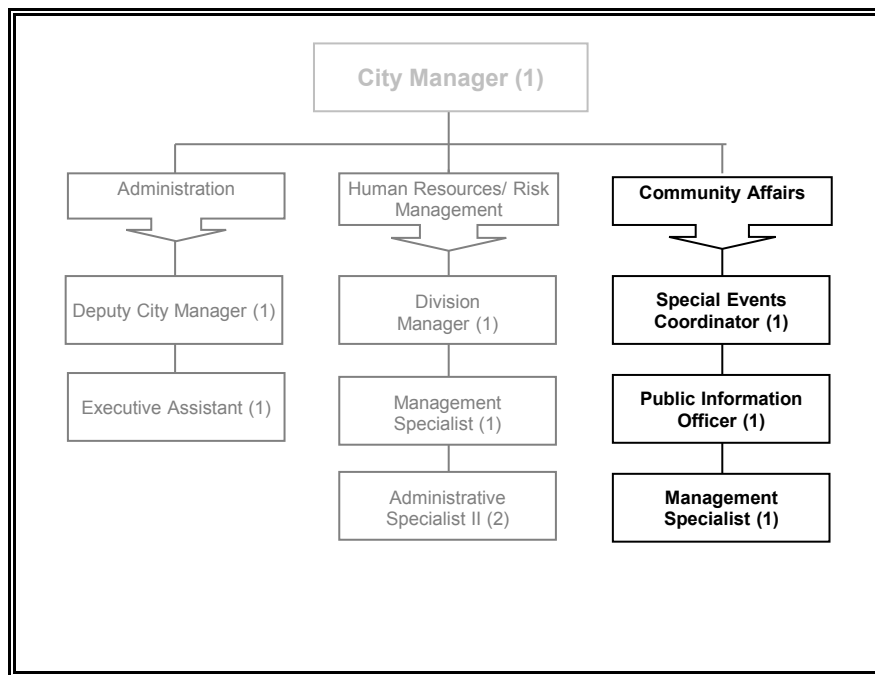
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Improve Special Event Permit Application				
◇ Combine Special Event, Bridgewater Channel, Parade, Temporary Use and Park Use permits into one Special Event Permit Application				
✓ Design and implement the new Special Event Permit Application by December 2013	n/a	75%	100%	100%
➤ Streamline Special Event Permit Application Process				
◇ Determine the feasibility of obtaining a software package to process online payments				
✓ Identify potential software packages	n/a	n/a	100%	n/a
✓ Implementaion of selected software	n/a	n/a	n/a	100%
◇ Ensure the accuracy and timeliness of all applications				
✓ Have all payments, insurance, indemnification, and departmental approval done within 30 days	n/a	75%	90%	100%
➤ Keep the public informed and involved regarding Special Events				
◇ Improve customer service				
✓ Return all communications (email, phone messages, etc.) within a 24 hour	n/a	50%	95%	95%
✓ Make sure press releases submitted accurate and timely for the public to have ample notice and information about Special Events.	n/a	75%	95%	100%

CITY MANAGER COMMUNITY AFFAIRS

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Community Affairs Division	Special Events Coordinator			1.0	1.0	1.0
	Public Information Officer				1.0	1.0
	Management Specialist				1.0	1.0
	TOTAL POSITIONS			1.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE FY 13-14





CITY MANAGER COMMUNITY AFFAIRS

Community Affairs Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time			\$ 52,790	\$ 168,901	\$ 168,901
Benefits & Taxes			17,210	71,132	72,838
Other: Retiree Health Savings				1,003	1,003
			70,000	241,036	242,742
Operation & Maintenance					
Professional Services				40,000	40,000
Utilities				720	720
Repairs & Maintenance (including cleaning)				125,000	125,000
Meetings, Training & Travel				1,000	1,000
Supplies				245,400	426,150
Other				3,506	3,106
				415,626	595,976
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ -	\$ -	\$ 70,000	\$ 656,662	\$ 838,718

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -

CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

MISSION STATEMENT

Attract, select, and retain highly qualified employees in support of providing high quality service and programs to the public through effective and innovative human resources policies and practices. Provide a competitive, cost-effective benefit program focusing on prevention and wellness. Provide a comprehensive, cost-effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.

DESCRIPTION

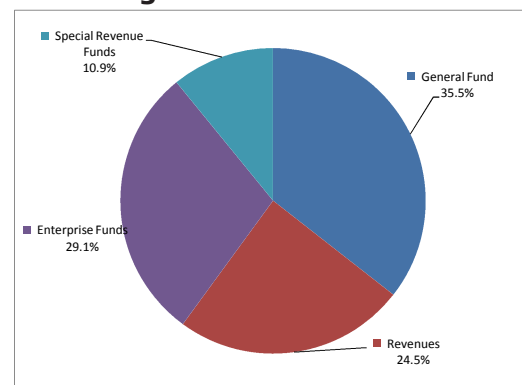
The Human Resources/Risk Management Division is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The division directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.
- Performance evaluation processes.
- The City's self-insured benefit trust.
- Liability and worker's compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc.

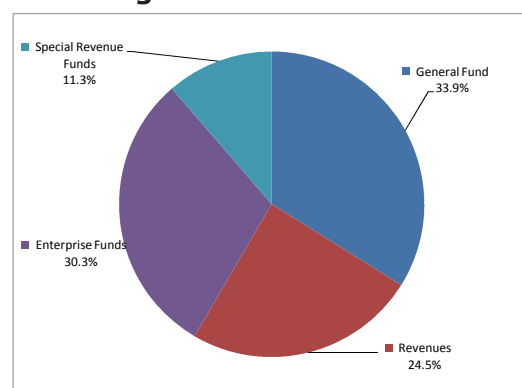
ACCOMPLISHMENTS 2012-2013

- Successfully negotiated Memorandums of Understanding with applicable labor groups.
- Successfully facilitated two (2) volunteer fairs.
- Successfully completed FTA audit of drug/alcohol testing.
- Completed the transition to NEOGov for online recruitment processing, including online applications, job interest cards, and class specifications.

Funding Source FY 2013-2014



Funding Source FY 2014-2015





CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

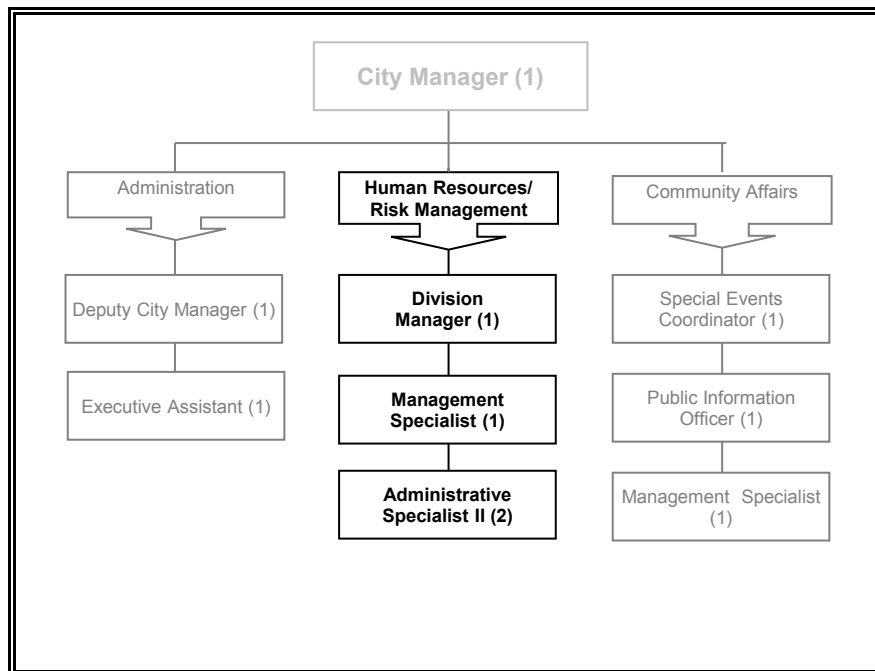
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Attract, select and retain highly qualified employees in support of providing high quality service and programs to the public.				
◇ Review and improve recruitment process to ensure diverse pools of qualified applicants.				
✓ Number of recruitments	83	91	98	107
✓ Number of applicants	1753	1921	2105	2307
✓ Average days to fill competitive recruitments	43	40	38	35
✓ Turnover	8%	10%	10%	12%
➤ Provide a comprehensive, cost effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.				
◇ Review and provide active case management for Workers' Compensation and Leave Administration				
✓ Workers' Compensation - Medical Only	24	30	37	43
✓ Time Lost Claims	20	35	40	40
➤ Coordinate Citywide training and programs focusing on safety and professional development.				
◇ Establish a testing/training center				
◇ Citywide Safety Training and Professional Development Opportunities				
✓ Safety Training				
✓ Professional Development				

CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
City Manager - Human Resources/ Risk Management Division	Division Manager	1.0	1.0	1.0	1.0	1.0
	Human Resources Supervisor					
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0		1.0		
	Administrative Specialist I	2.0	2.0		2.0	2.0
	Administrative Technician	1.0	1.0	1.0		
TOTAL POSITIONS		6.0	5.0	4.0	4.0	4.0

POSITION CLASSIFICATION STRUCTURE FY 13-14





CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

HR/RM Division	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 258,739	\$ 239,509	\$ 215,079	\$ 224,694	\$ 224,694
OT, Standby & Shift Differential	208				
Benefits & Taxes	88,974	85,326	77,174	77,230	79,507
Other: Retiree Health Savings	4,244	8,985	17,272	5,983	5,983
	352,165	333,820	309,525	307,907	310,184
Operation & Maintenance					
Professional Services	17,397	30,852	45,323	54,005	62,005
Utilities	639	641	119		
Repairs & Maintenance (including cleaning)	238	259	1,200	1,250	1,350
Meetings, Training & Travel	2,044	2,191	10,500	13,128	12,828
Supplies	4,522	16,641	6,281	11,481	7,250
Other	9,484	6,710	14,010	14,270	15,620
	34,324	57,294	77,433	94,134	99,053
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ 386,489	\$ 391,114	\$ 386,958	\$ 402,041	\$ 409,237

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

General Government

Administrative Services

Administration
Information Technology

City Attorney

City Clerk

City Council

City Manager

Administration
Community Affairs
Human Resources/Risk Management

■ Municipal Court ■



MUNICIPAL COURT

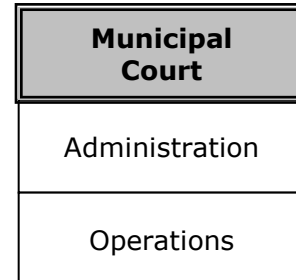
MISSION STATEMENT

As the judicial branch of government, it is our mission to administer fair and impartial justice. We are committed to providing efficient, accurate, and accessible services.

DESCRIPTION

The Lake Havasu Municipal Court is part of the Consolidated Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct #3. The court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court. The Lake Havasu Municipal Court handles cases that range from minor traffic violations to class one misdemeanors. The Municipal Court, being consolidated with the Justice Court, adjudicates civil matters up to \$10,000 and issues orders of protection and orders against harassment, as well as handles felony cases through the preliminary hearing. Also housed in the same building is a division of the Mohave County Superior Court. Our facility has three court rooms and security officers on duty to provide protection for civilians as well as court staff.

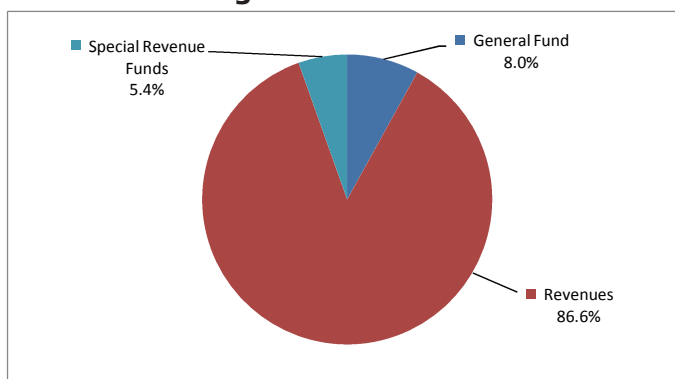
Organization Chart



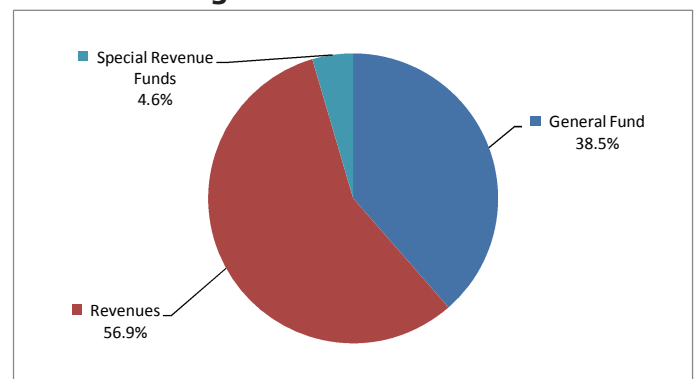
ACCOMPLISHMENTS 2012-2013

- Implemented the acceptance of fine payments on-line for monthly payment contracts and civil traffic infractions.
- Reorganized court staff to streamline case management to more efficiently and effectively serve the public and outside agencies.
- Utilizing LaPaz County and LHPD to house a greater number of inmates in order to reduce jail costs.
- Created an email address for the public to utilize to allow for an additional option of effective communication with the court
- Established a procedure to issue orders of protection/harassment in court to expedite the process so that the Plaintiff can receive their copies immediately.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



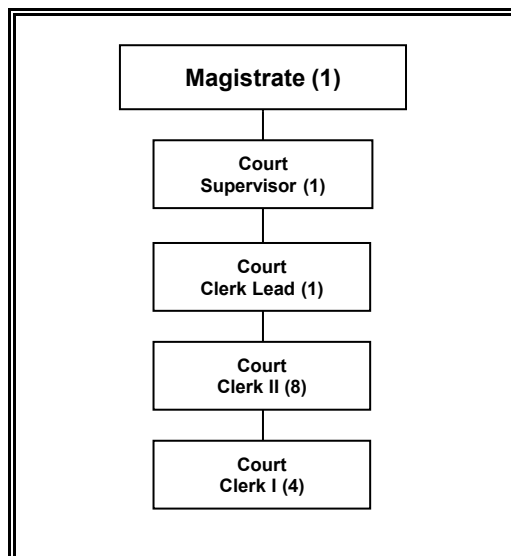
MUNICIPAL COURT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Simplify processes for the betterment of the Citizens utilizing the Municipal Court				
◇ Standardize language on all forms utilized in the Municipal Court				
✓ Forms updated/completed	0	56%	78%	100%
➤ Increase collections through online payment service, allowing Citizens utilizing the Municipal Court to monitor their payments electronically.				
◇ Provide Citizens with an additional, convenient payment option while reducing wait time in the lobby and/or on the phone and cutting down on cost of printing customer receipts.				
✓ Online payments received	7%	14%	27%	54%

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Municipal Court	Magistrate	1.0	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0	1.0
	Court Clerk Lead				1.0	1.0
	Court Clerk III	1.0	1.0	1.0		
	Court Clerk II	2.0	2.0	1.0	8.0	8.0
	Court Clerk I	10.0	10.0	11.0	4.0	4.0
TOTAL POSITIONS		15.0	15.0	15.0	15.0	15.0

POSITION CLASSIFICATION STRUCTURE FY 13-14



MUNICIPAL COURT

Municipal Court Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 608,914	\$ 601,937	\$ 614,911	\$ 660,212	\$ 660,212
Salaries - Part-Time	79,344	49,820	72,541	72,541	72,541
OT, Standby & Shift Differential	683	288	4,212	4,422	4,422
Benefits & Taxes	281,541	292,307	344,929	325,562	332,632
Other: Retiree Health Savings	2,000	6,724	49,085	10,028	10,028
	972,482	951,076	1,085,678	1,072,765	1,079,835
Operation & Maintenance					
Professional Services	91,380	97,133	82,387	86,515	86,646
Utilities	20,762	20,383	23,000	23,000	23,000
Repairs & Maintenance (including cleaning)	8,522	7,601	10,397	8,852	8,900
Meetings, Training & Travel	448	4,967	4,000	15,000	6,000
Supplies	12,453	13,131	15,200	15,700	15,800
Outside Contracts: Court Automation	22,335	23,621	81,500	93,000	95,000
Other	75,092	101,705	116,650	111,650	113,155
	230,992	268,541	333,134	353,717	348,501
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ 1,203,474	\$ 1,219,617	\$ 1,418,812	\$ 1,426,482	\$ 1,428,336

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -





Operating Budget

Operations

■ Administration ■

Airport

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Transit

Wastewater

Water



OPERATIONS ADMINISTRATION

MISSION STATEMENT

To preserve the health, safety, and welfare of the citizens of Lake Havasu City by providing and regulating essential services such as potable drinking water, sanitary sewers, the development of open spaces and facilities, flood control, street, highway, public transit, and airport transportation systems.

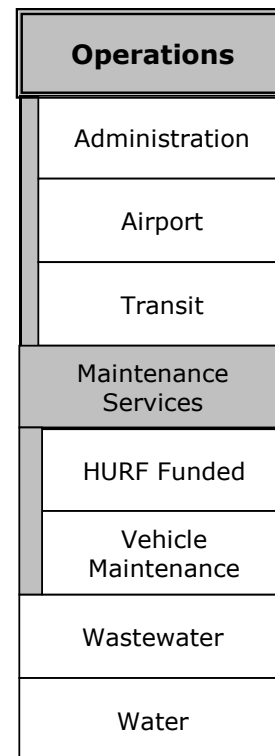
DESCRIPTION

The Operations Department is comprised of three divisions: Maintenance Services (including HURF Funded and Vehicle Maintenance), Wastewater, and Water, and three sections: Administration, Airport, and Transit. Responsibilities include the administration of the majority of the City's extensive Community Investment Program. Responsibilities also include the administration and implementation of policies and procedures of the department through the direction of the Operations Director.

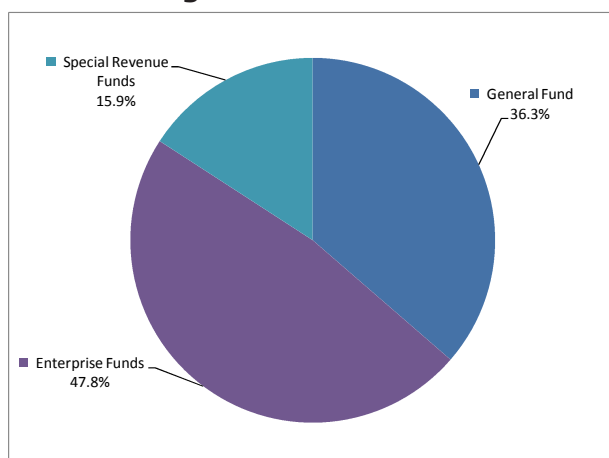
ACCOMPLISHMENTS 2012-2013

- Assisted in planning and executing successful National Public Lands Day events at Rotary Park, London Bridge Beach, and SARA Park Trails.
- Co-mingled Engineering Group into the Utility Divisions for better coordination.
- Maintained City services during successive 100 year Monsoon Storms.
- Completed or began special projects:
 - ◇ Beach sanding in the Channel
 - ◇ Construction of Tinnell Skate Park
 - ◇ Improvements to Rotary Park
 - ◇ Grading and Chip seal of Mesquite Parking Lot
- Implemented Facilities Management Work Order program.
- Implemented procedures to create a Metropolitan Planning Organization to meet Federal regulations.

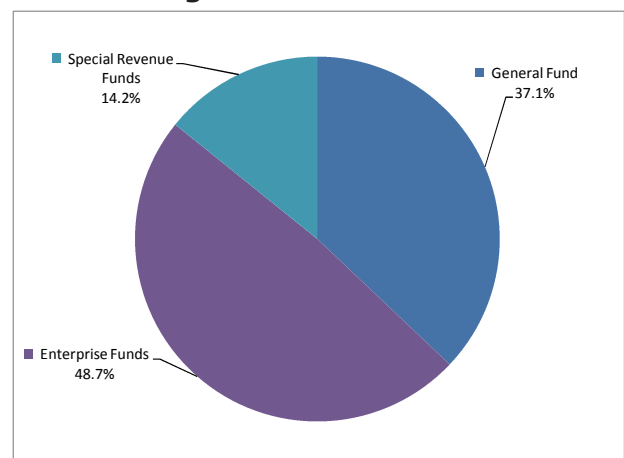
Organization Chart



Funding Source FY 2013-2014



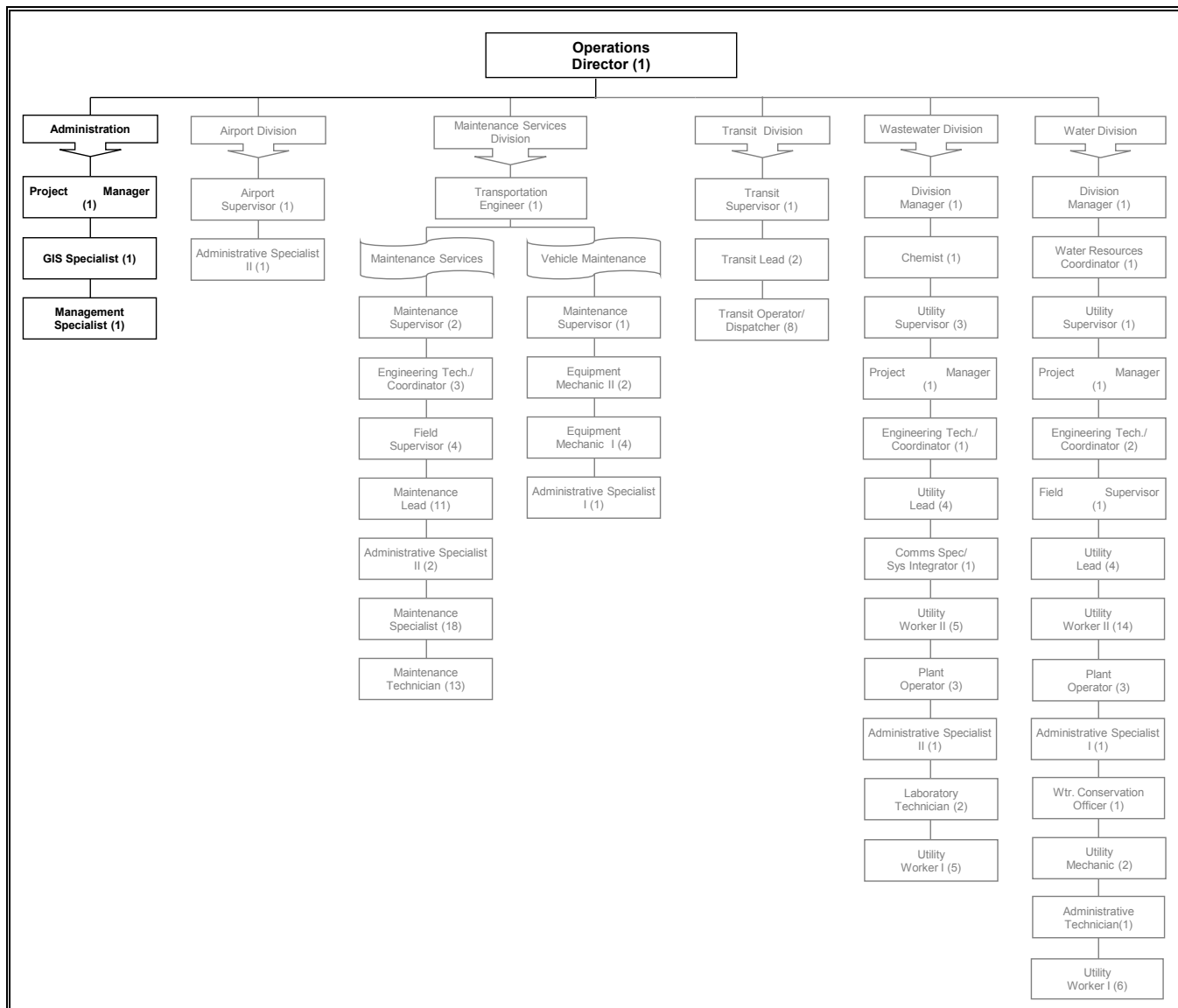
Funding Source FY 2014-2015



OPERATIONS ADMINISTRATION

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Administration	Department Director	1.0	1.0	1.0	1.0	1.0
	Project Manager				1.0	1.0
	GIS Specialist				1.0	1.0
	Management Specialist				1.0	1.0
	Administrative Supervisor			1.0		
	Administrative Specialist II	1.0	1.0	5.0		
	Administrative Specialist I			2.0		
	Administrative Technician	1.0	2.0	1.0		
TOTAL POSITIONS		3.0	4.0	10.0	4.0	4.0

POSITION CLASSIFICATION STRUCTURE FY 13-14



OPERATIONS ADMINISTRATION

Operations Administration	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time			\$ 503,838	\$ 294,636	\$ 279,348
Salaries - Part-Time			18,437		
Benefits & Taxes			213,338	106,784	124,635
Other: Retiree Health Savings, Cell Phone Reimbursement, PTO Payout			29,747	3,732	8,021
			765,360	405,152	412,004
Operation & Maintenance					
Professional Services			1,750	75,054	5,062
Utilities			83,821	55,140	56,240
Repairs & Maintenance (including cleaning)			36,400	94,140	95,480
Meetings, Training & Travel			500	6,300	6,300
Supplies			27,580	31,460	31,460
Other			955	7,745	7,745
			151,006	269,839	202,287
Capital Outlay				*	*
TOTAL EXPENDITURES	\$ -	\$ -	\$ 916,366	\$ 674,991	\$ 614,291

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -





Operating Budget

Operations

Administration

■ Airport ■

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Transit

Wastewater

Water



OPERATIONS AIRPORT

MISSION STATEMENT

Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, corporations, tenants, aircraft owners, and various concessionaires.

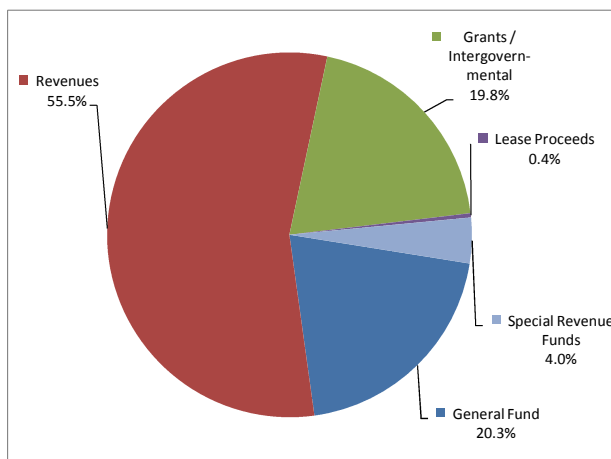
DESCRIPTION

The Airport Division is responsible for the administration, maintenance, planning, development, public outreach, and monitoring flight operations at a commercial/ general aviation airfield facility with over 142-based aircraft. Two commercial freight carriers, two international rental car agencies, three multi-service fixed base operators, and various specialty fixed based operators are based here. The airport is the primary gateway to the city and is open to the flying public, freight carrier operators, and corporations 24 hours a day, 7 days a week, 365 days a year. The airport requires maintenance and operations at the highest levels of safety, quality, economy, and user friendliness.

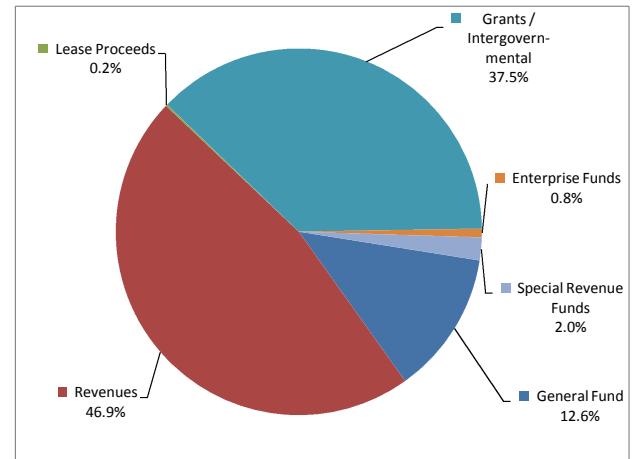
ACCOMPLISHMENTS 2012-2013

- Received "2013 Airport of the Year" award from ADOT.
- Completed design and construction for airport Apron-Ramp Lighting Upgrade and Runway 14 PAPI grants.
- Created and attended airport basics firefighter training module on airport operations.
- Hosted the following aeronautical events: Emery Riddle University Competitive Flying Event, Ercoupe Group fly-in, RVs Formation Flight Training event, airport open house, Eurocopter Certification visit, schedule 2014 Lancair fly-in and Air Force Academy University Flight event.
- Conducted short economic impact study regarding event use of airport and city.
- Assisted in aircraft gear-up landings with public safety crews.
- Created and published Airport community marketing brochure for aero user's groups for CVB marketing and events at the airport.
- Assisted with different airport use requests to enhance city tourism.

Funding Source FY 2013-2014



Funding Source FY 2014-2015





OPERATIONS AIRPORT

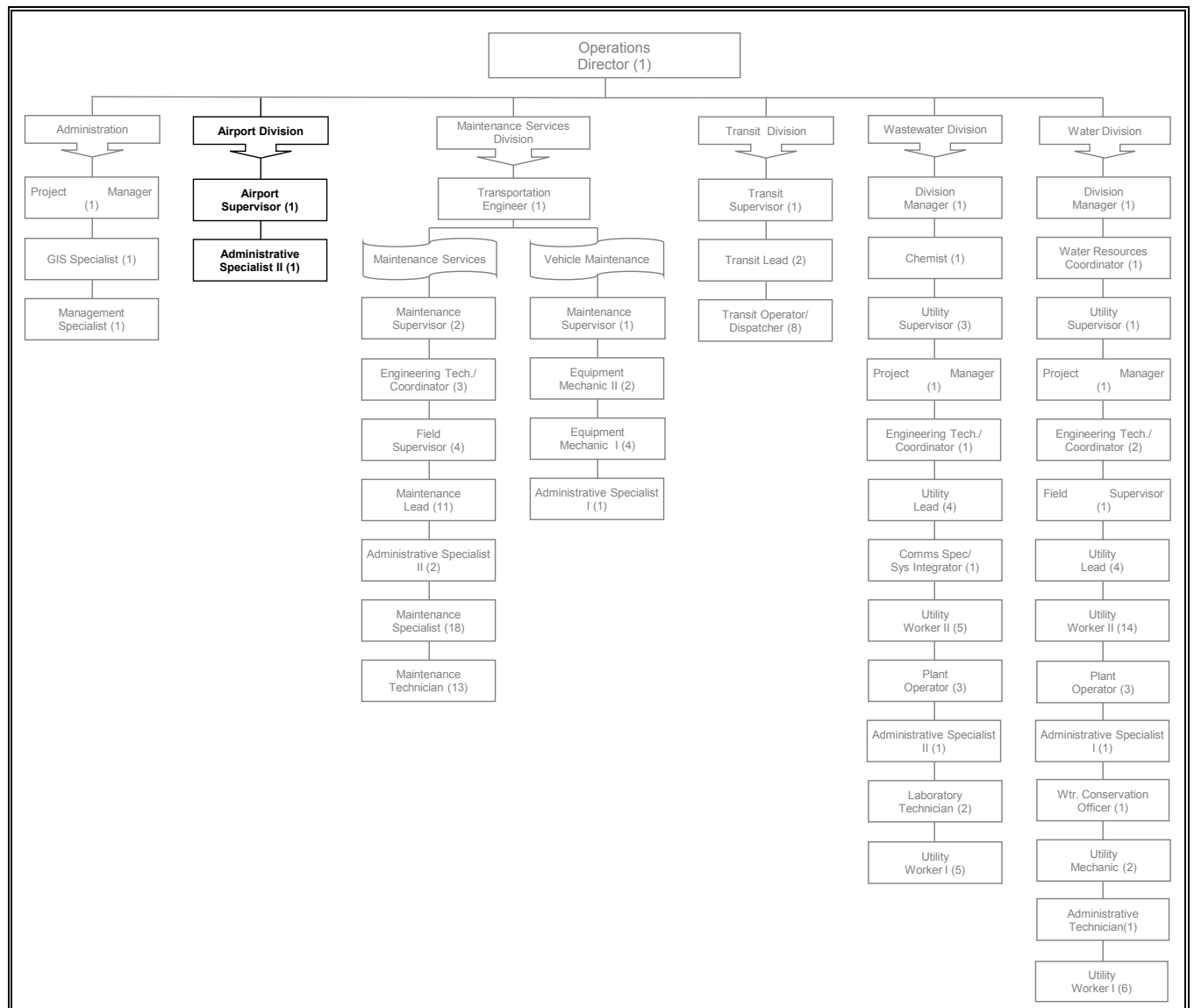
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # V - ECONOMIC GROWTH				
➤ Maintain Safety and Security of Facility				
◇ Ensure safety inspections are completed in a timely manner				
✓ Conduct airfield inspections toward Part 139 standards once daily	100%	100%	100%	100%
✓ Conduct emergency safety repairs within 24 hours	100%	100%	100%	100%
✓ Maintain, replace, construct improvements within three days	100%	100%	100%	100%
◇ Document repairs, rehabilitations, and construction projects				
✓ Corrective action is taken for deficiencies within seven days of notification	100%	100%	100%	100%
➤ Develop Sound Financial Plan				
◇ Reduce operating costs and increase revenues				
✓ % of submitted grant applications awarded	100%	100%	100%	100%
✓ Maintain bad debt expense under 1% of service revenue	0.06%	0.00%	0.11%	0.11%
✓ % of reduced utility costs from prior year by implementing efficiency measures	10%	8%	3%	1%
➤ Enhance Aero Use Events at the Airport				
◇ Develop comprehensive information package				
✓ Send event information package and answer questions within two days of request	100%	100%	100%	100%

OPERATIONS AIRPORT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Airport Division (Airport Fund)	Division Manager	1.0	1.0		1.0	1.0
	Airport Supervisor			1.0		
	Airport Lead			1.0		
	Maintenance Lead	1.0	1.0			
	Administrative Specialist II		1.0		1.0	1.0
	Administrative Specialist I	1.0				
	Maintenance Specialist	1.0	1.0			
	Maintenance Technician	1.0	1.0			
TOTAL POSITIONS		5.0	5.0	2.0	2.0	2.0

POSITION CLASSIFICATION STRUCTURE FY 13-14





OPERATIONS AIRPORT

Airport Section	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 255,468	\$ 250,626	\$ 134,049	\$ 127,312	\$ 127,312
OT, Standby & Shift Differential	53	59		521	521
Benefits & Taxes	92,797	91,914	46,665	47,274	48,734
Other: Retiree Health Savings, Comp. Absences, OPEB, ASRS 3% Payback	5,563	(5,759)	21,555	4,512	4,512
	353,881	336,840	202,269	179,619	181,079
Operation & Maintenance					
Professional Services	1,518	8,729	2,868	7,679	3,318
Utilities	56,399	50,726	53,580	51,710	51,510
Repairs & Maintenance (including cleaning)	16,488	14,829	15,968	18,355	12,257
Vehicle/Equip. Replacement Prog: Lease	55,555	54,228			
Meetings, Training & Travel	1,012	504	1,300	1,300	1,300
Supplies	20,253	17,992	25,685	43,604	33,145
Interfund Cost Allocation	122,436	128,477	341,786	294,654	297,317
Other	28,159	22,113	23,686	25,589	28,281
	301,820	297,598	464,873	442,891	427,128
Capital Outlay			1,633	*	*
Subtotal Expenditures	\$ 655,701	\$ 634,438	\$ 668,775	\$ 622,510	\$ 608,207
Community Investment Program	363,308	206,443	1,510,008	205,000	405,600
Contingency			7,000	7,000	7,000
Debt Service			41,520	20,759	
Depreciation	756,490	784,721	764,202	783,392	778,172
TOTAL EXPENDITURES	\$ 1,775,499	\$ 1,625,602	\$ 2,991,505	\$ 1,638,661	\$ 1,798,979

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

Operations

Administration

Airport

■ Maintenance Services ■

Maintenance Services

HURF Funded

Vehicle Maintenance

Transit

Wastewater

Water



OPERATIONS MAINTENANCE SERVICES

MISSION STATEMENT

To enhance our community by maintaining, constructing and administering Lake Havasu City facilities in a cost effective and efficient manner for our current and future citizens and visitors. By managing our assets safely with long term stewardship in mind, we will improve their appeal and provide future generations with the necessary infrastructure to enjoy our community.

DESCRIPTION

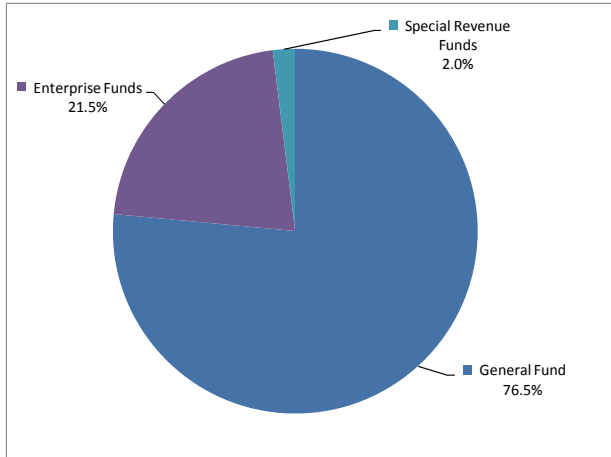
The Maintenance Services Division provides daily maintenance for all of the many city facilities (parks, rights-of-way, and buildings). This includes recreational buildings, parks, landscaped areas and streetscapes, washes and drainage structures, operations buildings, other City buildings, non-HURF related special projects and events, and fields, as well as the Airport. The division also maintains and administers the Commemorative Tree/Bench Program and the City's Flag and Banner programs.

ACCOMPLISHMENTS 2012-2013

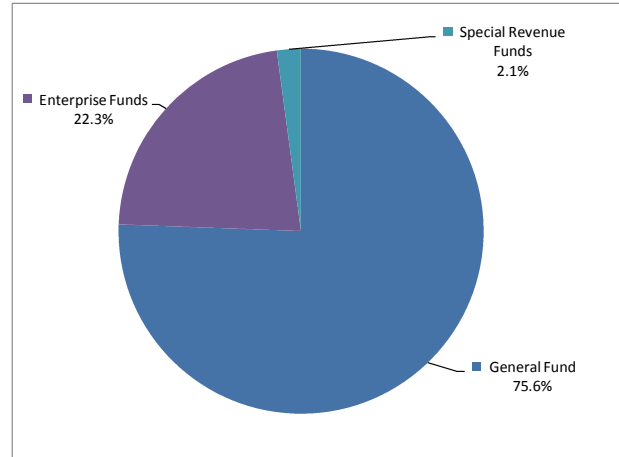
- Partnered with the Havasu Leadership Development class to resurface the London Bridge Beach Basketball Court.
- Completed drainage improvements to Yonder Park.
- Upgraded irrigation controllers at Rotary Park North and Foothill Estates.
- Removed dog bag stations at our City parks and began using recycled grocery bags.
- Improved Jack Hardie Park's electrical system.
- Partnered with entire community for Public Lands Day rock removal in the Channel.
- Partnered with the Lake Havasu City High School Honor Society for the Day of Service Project on the Island Jogging Path.
- Contracted out palm tree trimming service.
- Partnered with the Keep Havasu Beautiful Committee to install seven new benches under the London Bridge.
- Partnered with the Shoreline Clean Up Committee for monthly shoreline clean ups.
- Coordinated and completed the first Adopt-a-Park Trail – Friends of the Fair Trail
- Coordinated volunteer to perform general park maintenance at Jack Hardie Park.
- Replaced safety surface at SARA Park's playground.
- Contracted roof repair/rehabilitation at City Hall.
- Coordinated Facilities Management with the Fire Department for Fire Station No. 2 repairs.
- Placed white beach sand at Rotary Park Channel and London Bridge Beach Channel.

OPERATIONS MAINTENANCE SERVICES

Funding Source FY 2013-2014



Funding Source FY 2014-2015

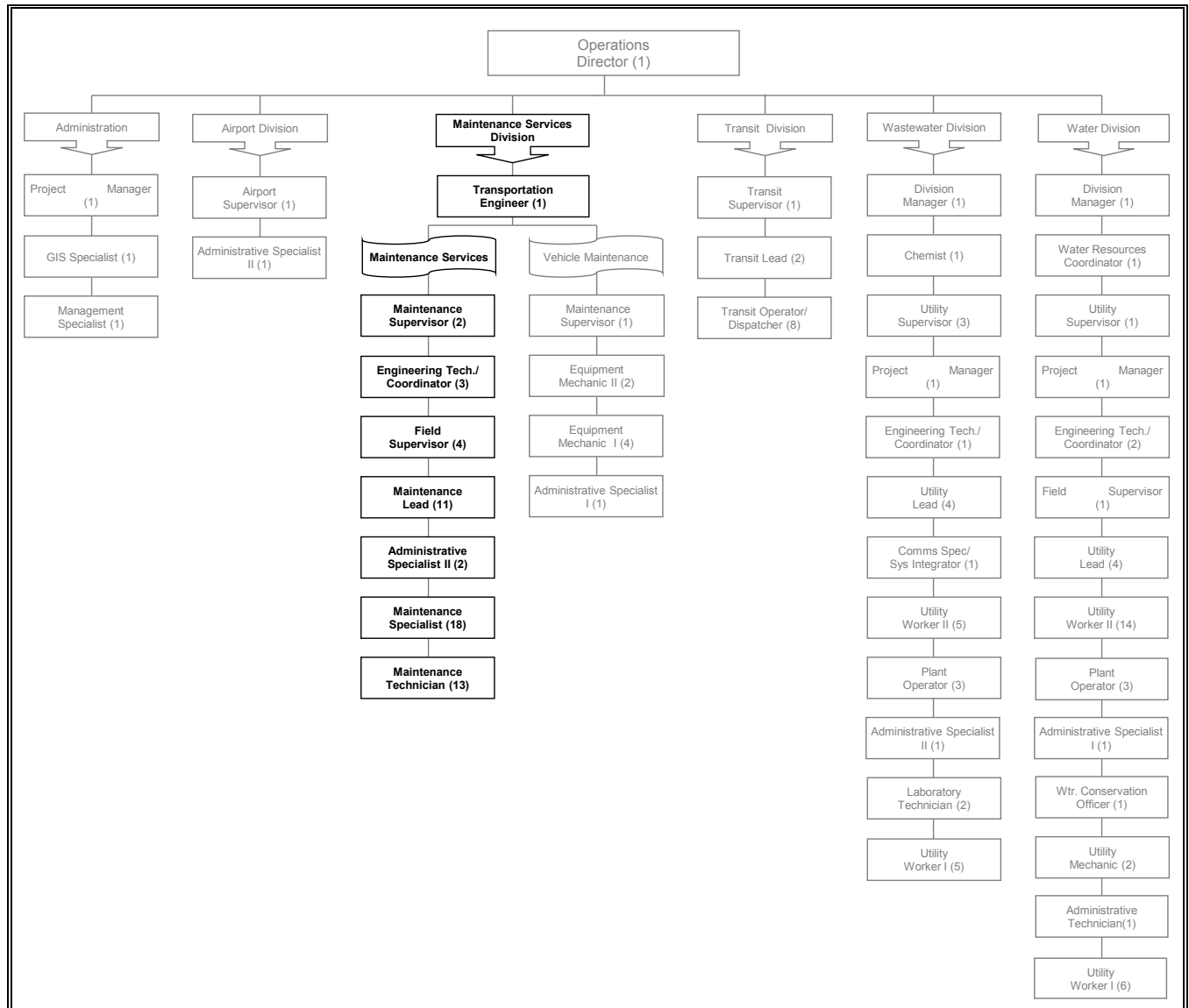


PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
➤ Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation.				
✓ Percent of system on updated Motorola controllers	87%	87%	87%	92%
✓ Record and analyze annual water usage (per 1,000 cubic feet)	11,400	12,500	11,400	12,000
✓ Number of irrigation systems to maintain	689	688	688	703
➤ Provide safe, clean and aesthetically pleasing parks, rights-of-ways, and municipal landscapes for citizens and visitors in Lake Havasu City.				
✓ Area of landscaped acres to be sprayed with herbicide	97	111	115	115
✓ Trees and plants maintained	11,480	11,500	11,600	11,700
✓ Acres of turf overseeded	0	0	0	0
➤ Utilize cost effective procedures in maintaining and repairing park facilities for safe use.				
✓ Fields maintained for league play	11	11	11	11
✓ Man-hours to provide park cleaning services	10,279	8,900	10,000	10,000
✓ Number of light fixtures maintained	1,530	1,530	1,630	1,630
➤ Provide public benefit through operational support of events, public programs, and partnerships.				
✓ Banners displayed on McCulloch Blvd.	85	74	80	80
✓ Trees added to the Commemorative Tree and Bench Program	64	53	60	59

OPERATIONS MAINTENANCE SERVICES

POSITION CLASSIFICATION STRUCTURE FY 13-14





OPERATIONS MAINTENANCE SERVICES

Maintenance Services	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 1,174,222	\$ 1,122,295	\$ 1,236,453	\$ 1,486,049	\$ 1,486,049
Salaries - Part-Time	107,287	99,231	141,356	148,419	148,419
OT, Standby & Shift Differential	20,755	14,344	21,559	21,337	21,629
Benefits & Taxes	509,806	516,776	651,529	823,146	775,996
Other: Retiree Health Savings	8,159	19,020	92,153	11,933	11,933
	1,820,229	1,771,666	2,143,050	2,490,884	2,444,026
Operation & Maintenance					
Professional Services	2,655	2,645	2,406	7,375	7,429
Utilities	451,921	470,095	477,365	500,265	547,331
Repairs & Maintenance (including cleaning)	59,500	76,397	91,363	93,500	93,600
Vehicle/Equip. Replacement Prog: Lease	103,392	79,218			
Meetings, Training & Travel	314	850	1,350	3,850	3,850
Supplies	253,613	274,779	298,533	548,282	394,352
Other	17,261	13,867	14,325	8,650	8,650
	888,656	917,851	885,342	1,161,922	1,055,212
Capital Outlay	99,635	(204)	45,148	137,000 *	55,000 *
Subtotal Expenditures	\$ 2,808,520	\$ 2,689,313	\$ 3,073,540	\$ 3,789,806	\$ 3,554,238
Debt Service			40,463	20,230	
TOTAL EXPENDITURES	\$ 2,808,520	\$ 2,689,313	\$ 3,114,003	\$ 3,810,036	\$ 3,554,238

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New Beach Cleaning Equipment	1	70,000	70,000	70,000	
Replacement Holiday Decorations	1	30,000	30,000		
Irrigation System Upgrade	1	37,000	37,000	67,000	55,000
Irrigation System Upgrade (con't)	1	30,000	30,000		
Radio Replacements	1	25,000	25,000		
*TOTAL CAPITAL OUTLAY				\$ 137,000	\$ 55,000

OPERATIONS MAINTENANCE SERVICES DIVISION - HURF FUNDED

MISSION STATEMENT

To maintain, construct, and administer safe and effective HURF eligible, public right-of-way facilities throughout the City.

DESCRIPTION

The Maintenance Services Division – HURF Funded, is responsible for the administration, maintenance, and minor construction of all related activities involving the City's roadways and HURF eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals and striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities, is responsible for conducting traffic studies, operations and maintenance of traffic signals and street lights, performs pavement condition assessments, and plans and administers the contracts for pavement repair, rehabilitation, and sealing projects.

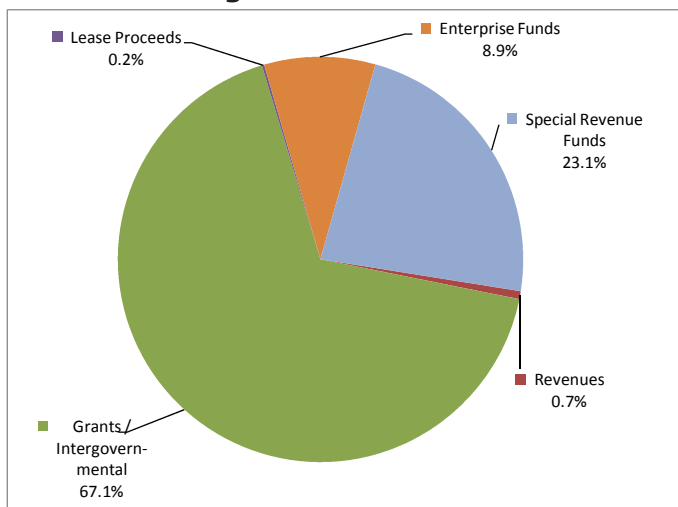
The Maintenance Services Division also oversees repair and maintenance of the Operations Maintenance Facility including HVAC system services, fire line maintenance and pressure valve replacements, utilities, general repairs to electrical and telephone

systems, facility security, and general improvements as needed for maintaining a safe and well maintained public facility.

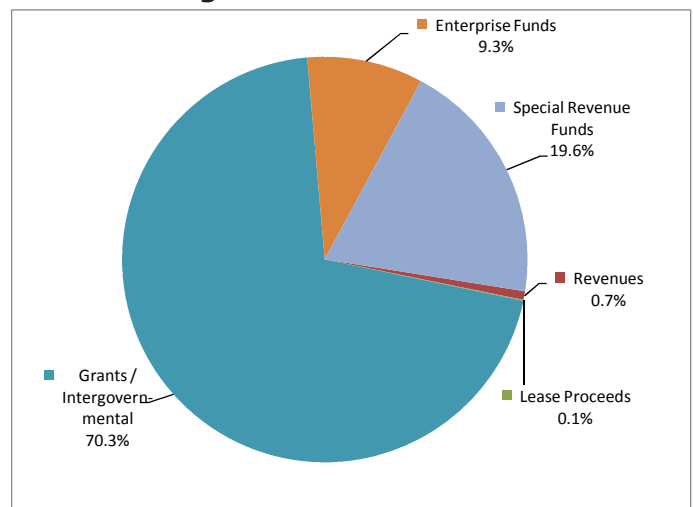
ACCOMPLISHMENTS 2012-2013

- Developed and administered the annual Chip Seal Program for 35 miles of roadway at \$1.44 per square yard, and the Fog Seal Program for 44 miles of roadway at \$0.32 per square yard.
- Performed approximately 107 traffic counts to gather information for traffic studies in support of developing an asset management program.
- Crackfilled approximately 47 miles of roadway, contributing directly to a safe and effective public right-of-way.
- Developed traffic control plans and secured the permits required for seasonal 2013 public events.
- Ensured efficiency of maintenance operations by tracking work performed: 1,704 work orders were opened, and 1,678, or 98%, were completed.
- Conducted the annual rating of 435 miles of roadway and 17 miles of alleys as part of the asset management development efforts.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



OPERATIONS MAINTENANCE SERVICES DIVISION - HURF FUNDED

ACCOMPLISHMENTS 2012-2013 (CONT.)

- Completed annual preventive maintenance on all traffic signals.
- Handled 4 separate storm events of significant impact, and maintained the standard for roadway debris removal by maintaining an adequate number of experienced operators.
- Completed over 100 sewer lateral repairs for homeowners out of the warranty period.
- Completed emergency repairs for several utility line crossings in washes as well as several major and numerous minor areas within our Wash Program.
- Contracted sweeping of avenues and boulevards for the community as a test activity.
- Contracted crackfilling of parking lots and non-HURF eligible facilities in the community as a test activity.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
➤ Provide quality infrastructure resulting in a safe roadway in an effective and efficient manner.				
◇ Maintain Lake Havasu City roadways at a cost of less than \$2.50 per square yard for pavement while maintaining a PCI greater than 75 and maintaining other measures at greater than 90%				
✓ Square yard cost of roadway maintenance, including Chip Seal, pavement maintenance labor for crack filling, patching, and materials for same	\$1.80	\$1.44	\$2.00	\$2.00
✓ Percent of utility patches done within three days of receipt of notice from utility	25%	25%	25%	25%
<i>Note: The decrease in water service line leaks, due largely because of copper lines being installed throughout the sewer expansion areas, has significantly reduced the occurrence of utility patches. In efforts to ensure fiscal responsibility, it is more economical to dispatch patch crews and associated equipment and material when a full day's patch work can be scheduled.</i>				
✓ Percent of roadways affected with storm debris removed within two weeks of event	100%	100%	100%	100%
✓ Percent of lane striping completed annually	75%	75%	75%	75%
<i>Note: Due to economic constraints, only the most critical striping is being performed, rather than the former all inclusive annual program.</i>				
✓ A measure of the traffic signal flow actuated rather than in recall due to loop/video failure	99%	99%	99%	99%
✓ Pavement Condition Index 75 or greater	97%	95%	95%	95%
<i>Note: Due to declining HURF revenues, the pavement program has been reduced.</i>				

OPERATIONS MAINTENANCE SERVICES DIVISION

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Maintenance Services Division: (formerly under Operations Building & Grounds and Street Maint)	Transportation Engineer				1.0	1.0
	Maintenance Supervisor				2.0	2.0
	Engineering Tech./Coord.				3.0	3.0
	Field Supervisor				4.0	4.0
	Maintenance Lead				11.0	11.0
	Administrative Specialist II				2.0	2.0
	Maintenance Specialist				18.0	18.0
	Maintenance Technician				13.0	13.0
	TOTAL POSITIONS	0.0	0.0	0.0	54.0	54.0
Operations - Maintenance Services Division: Building & Grounds (FY 13/14 combined into Maintenance Services Division)	Maintenance Supervisor	1.0	1.0	1.0		
	Engineering Tech./Coord.	1.0	1.0			
	Field Supervisor	1.0	1.0	2.0		
	Maintenance Lead	6.0	6.0	7.0		
	Administrative Specialist II	1.0	1.0			
	Maintenance Specialist	8.0	7.0	7.0		
	Maintenance Mechanic	1.0	1.0	1.0		
	Maintenance Technician	8.0	8.0	10.0		
	TOTAL POSITIONS	27.0	26.0	28.0	0.0	0.0
Operations - Maintenance Services Division Street Maintenance (Highway User Revenue Fund [HURF]) (FY 13/14 combined into Maintenance Services Division)	Transportation Engineer	1.0	1.0	1.0		
	Maintenance Supervisor	1.0	1.0	1.0		
	Senior Eng. Tech./Coord.	1.0	1.0			
	Field Supervisor	2.0	2.0	2.0		
	Maintenance Lead	4.0	5.0	4.0		
	Administrative Supervisor	1.0	1.0			
	Administrative Specialist II	1.0	1.0			
	Maintenance Specialist	12.0	12.0	11.0		
	Engineering Technician	1.0	1.0			
	Administrative Specialist I	1.0				
	Maintenance Technician	6.0	5.0	6.0		
	TOTAL POSITIONS	31.0	30.0	25.0	0.0	0.0



OPERATIONS MAINTENANCE SERVICES DIVISION - HURF FUNDED

HURF Funded	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 1,432,557	\$ 1,355,828	\$ 1,221,352	\$ 1,122,250	\$ 1,122,250
Salaries - Part-Time	14,720	12,376		82,761	82,761
OT, Standby & Shift Differential	60,874	55,025	72,298	50,537	52,644
Benefits & Taxes	634,904	627,939	655,001	610,197	625,995
Other: Retiree Health Savings, Cell Phone Reimbursement	3,184	18,591	96,323	14,173	14,173
	2,146,239	2,069,759	2,044,974	1,879,918	1,897,823
Operation & Maintenance					
Professional Services	3,957	5,186	22,759	26,559	15,332
Utilities	73,096	62,383	85,943	73,400	84,300
Repairs & Maintenance (including cleaning)	870,206	1,034,660	1,771,026	1,785,500	1,983,500
Vehicle/Equip. Replacement Prog: Lease	358,790	224,816			
Meetings, Training & Travel	2,561	2,577	2,800	7,500	8,500
Supplies	820,743	672,541	944,889	1,006,587	1,031,530
Interfund Cost Allocation	(174,626)	213,400	335,230	409,566	401,837
Other	213,262	221,954	360,888	335,876	373,305
	2,167,989	2,437,517	3,523,535	3,644,988	3,898,304
Capital Outlay	104,461	14,974	6,782	10,000 *	45,000 *
Subtotal Expenditures	\$ 4,418,689	\$ 4,522,250	\$ 5,575,291	\$ 5,534,906	\$ 5,841,127
Contingency			92,000	92,000	92,000
Debt Service			49,847	24,922	
TOTAL EXPENDITURES	\$ 4,418,689	\$ 4,522,250	\$ 5,717,138	\$ 5,651,828	\$ 5,933,127

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement					
Radios	1	25,000	25,000		
Scanner/Copier	1	10,000	10,000		
Sign Machine	1	10,000	10,000		
Small Striper	1	10,000	10,000		
				10,000	45,000
*TOTAL CAPITAL OUTLAY				\$ 10,000	\$ 45,000

OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

MISSION STATEMENT

Maintain, repair and manage the City's fleet of vehicles and equipment, in a safe, efficient and effective manner, meeting the needs of the departments in fulfilling their core missions.

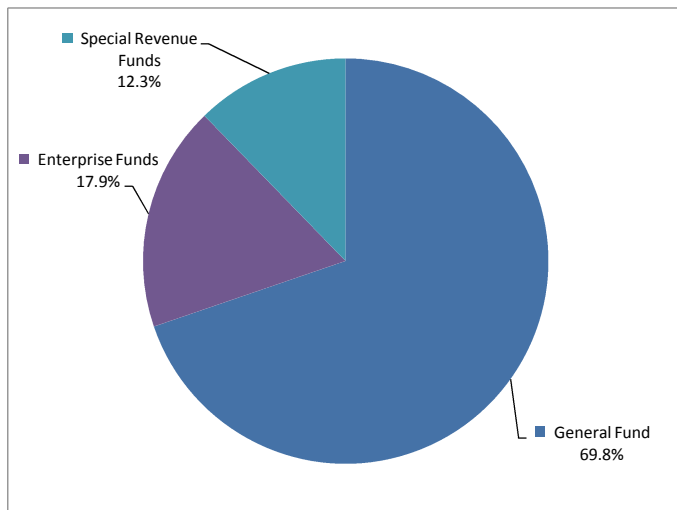
DESCRIPTION

The Vehicle Maintenance Section is responsible for providing preventative maintenance, emergency repairs, and administrative services (including Fleet Management) for all of the City's vehicles and equipment. The fleet continues to include over 540 units ranging from fire trucks and heavy equipment to police cars, boats, all terrain vehicles, mowers and meter reading vehicles.

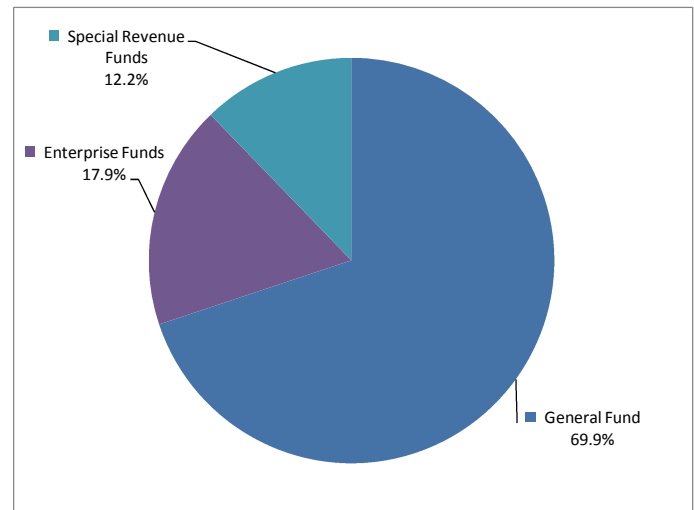
ACCOMPLISHMENTS 2012-2013

- Completed the development of a new Vehicle Replacement Program and included this information in the FY 13-14 and FY 14-15 budget.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

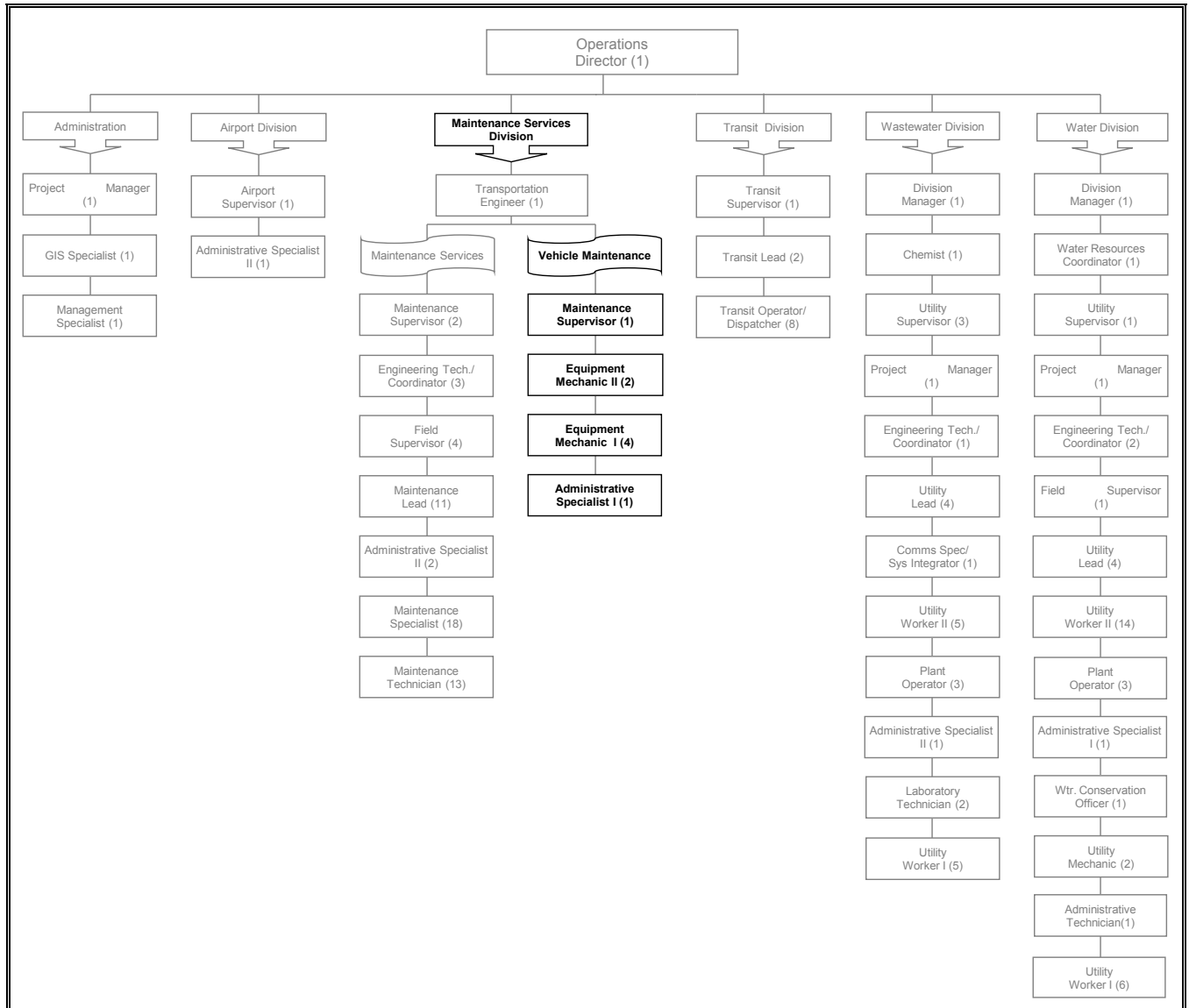
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
➤ Provide Vehicle Maintenance Services and Fleet Management for Lake Havasu City in the most efficient and effective manner possible.				
◇ Provide availability at 95% and complete repairs and services 80% on time				
✓ Repair vehicles within five days of work order being opened	84%	83%	84%	85%
✓ Preventative maintenance completed on time, within one month due	61%	55%	60%	63%
✓ Vehicle and equipment available for use	97%	97%	97%	97%
✓ Preventative maintenance versus repair	35%	35%	40%	40%

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor				1.0	1.0
	Field Supervisor	1.0	1.0	1.0		
	Maintenance Lead		1.0			
	Equipment Mechanic II	2.0	2.0	2.0	2.0	2.0
	Equipment Mechanic I	3.0	3.0	3.0	4.0	4.0
	Administrative Specialist I		1.0		1.0	1.0
	Mechanic Aide	1.0	1.0	1.0		
	Storekeeper	1.0				
TOTAL POSITIONS		8.0	9.0	7.0	8.0	8.0

OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

POSITION CLASSIFICATION STRUCTURE FY 13-14





OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

Vehicle Maintenance	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 343,695	\$ 333,207	\$ 285,055	\$ 316,164	\$ 316,164
Salaries - Part-Time				44,092	44,092
OT, Standby & Shift Differential	17,427	16,935	18,852	18,062	19,272
Benefits & Taxes	165,355	184,619	186,390	195,590	197,055
Other: Retiree Health Savings		3,000	21,609	6,619	7,622
	526,477	537,761	511,906	580,527	584,205
Operation & Maintenance					
Professional Services		1,994	4,472	13,053	6,811
Utilities	16,985	15,519	14,800	14,550	15,750
Repairs & Maintenance (including cleaning)	10,053	9,909	13,700	10,700	12,200
Vehicle/Equip. Replacement Prog: Lease	21,597	20,166			
Meetings, Training & Travel	132	933	750	3,500	3,500
Supplies	15,669	15,713	34,950	41,190	36,300
Interfund Cost Allocation		54,210	54,012	40,585	42,282
Other	3,906	56,910	2,950	4,600	4,400
	68,342	175,354	125,634	128,178	121,243
Capital Outlay				*	*
Subtotal Expenditures	\$ 594,819	\$ 713,115	\$ 637,540	\$ 708,705	\$ 705,448
Debt Service			19,521	9,760	
TOTAL EXPENDITURES	\$ 594,819	\$ 713,115	\$ 657,061	\$ 718,465	\$ 705,448

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

Operations

Administration

Airport

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

■ Transit ■

Wastewater

Water



OPERATIONS TRANSIT

MISSION STATEMENT

To provide public transportation to the community in a safe and efficient manner, to aid in the economic development; enhance the quality of life and to ensure the mobility and independence of our citizens.

DESCRIPTION

Transit operates two transportation programs, Havasu Area Transit and Senior's on the Move.

Havasu Area Transit (HAT) provides public transportation for Lake Havasu City, Desert Hills, Desert Gardens, Horizon Six as well as the Shops at Lake Havasu, Airport and SARA Park. HAT is financed through fare revenues, advertising revenues, Lake Havasu City general fund and Federal Transit Administration Section 5311 funds.

HAT operates a scheduled fixed route bus service for the general public via four bus routes and a curb-to-curb service for persons with disabilities and the elderly.

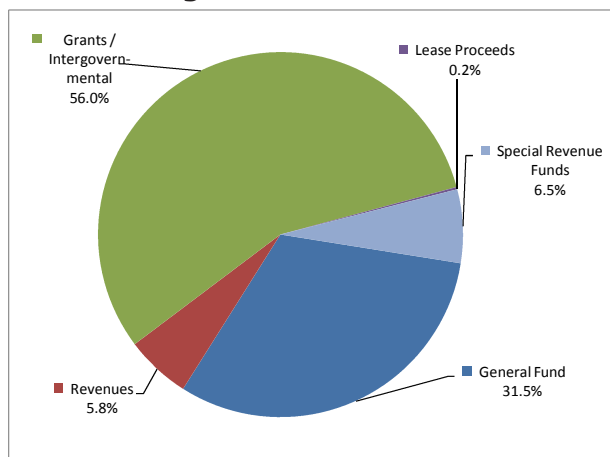
Seniors on the Move provides transportation

to seniors Monday - Friday with trips to the local Senior Center to enjoy a congregate meal with fellow seniors. Additionally, Senior's on the Move provides medical and shopping rides to seniors Monday - Friday. Volunteer drivers are used to operate this program. This program is funded by city general funds. Vehicle purchases are funded by the Federal Section 5310 Grant at 90%.

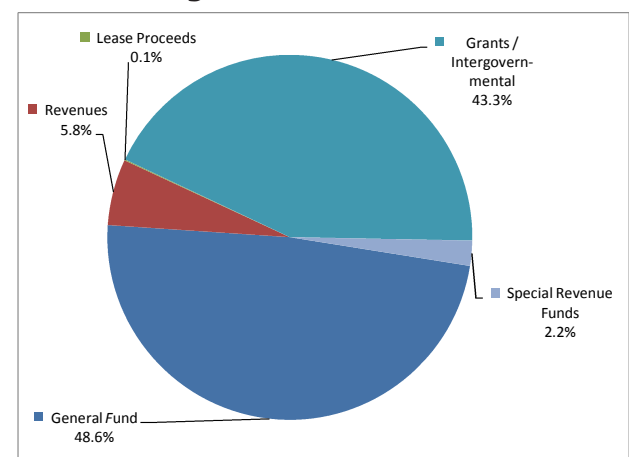
ACCOMPLISHMENTS 2012-2013

- Reduced section labor hours by 10% (3,763 hours).
- Reduced fleet mileage by 8% (27,825 miles).
- Maintained flat fare revenue despite service reductions.
- Continued to replace departing fulltime personnel with part time staff.
- Maintained Section 5311 grant funding through September 30, 2014.
- Operated at 1996 labor and service miles yet provided 48,600 more rides than 1996.
- Increased ridership to the Shops at Lake Havasu/Desert Hills by 17%.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



OPERATIONS TRANSIT

PERFORMANCE MEASURES

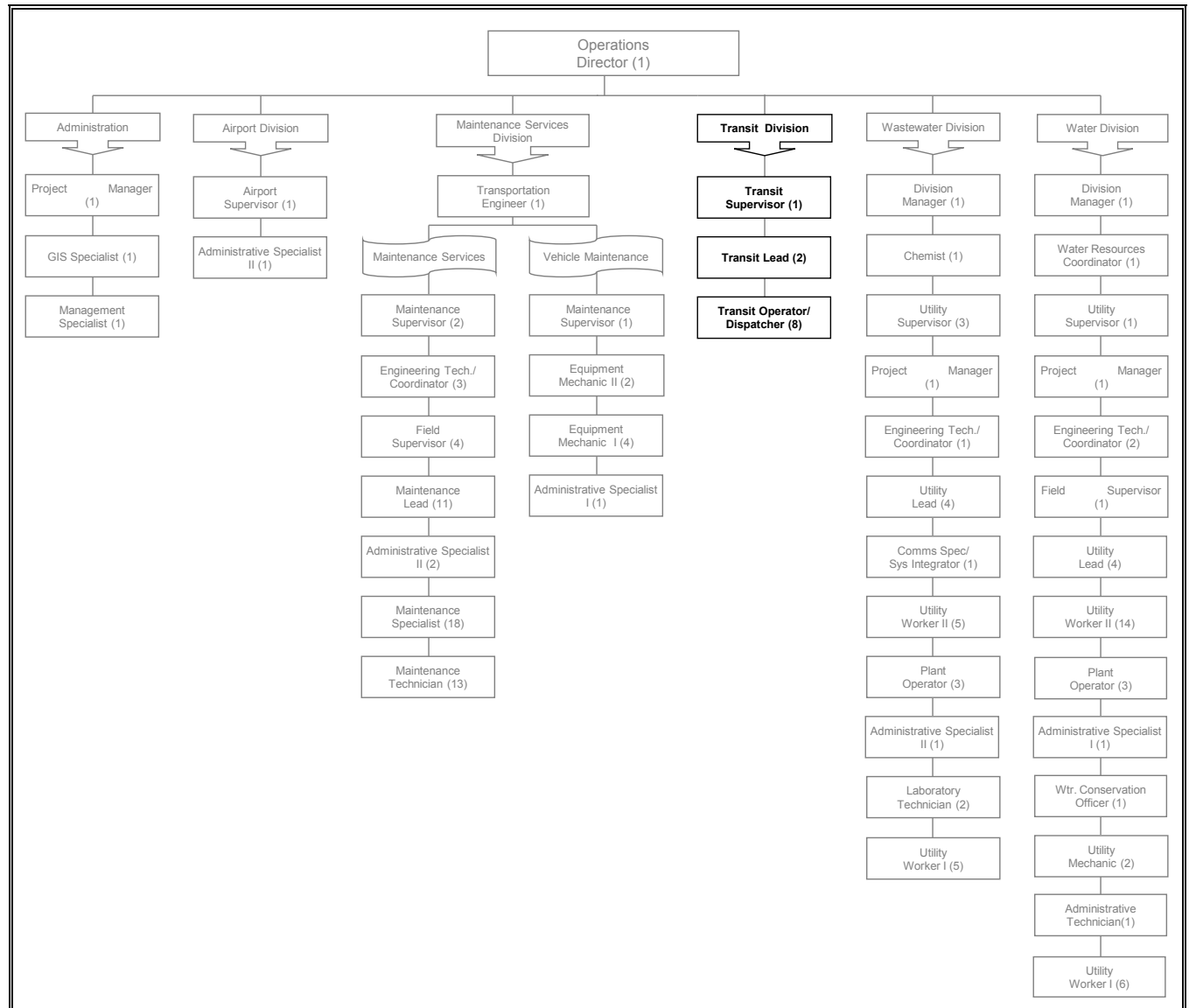
Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
◇ Decreased/Stem service costs				
✓ Minimize Division labor hours	37,634	33,871	33,000	33,000
✓ Minimize fleet mileage	347,841	327,000	325,500	325,500
◇ Provide Reliable Service to the Community				
✓ Maintain on-time service above national average of 95%	98%	98%	97%	97%
◇ Operate a safe transit system				
✓ Grant compliant in safety training	100%	100%	100%	100%

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Transit Division (Transit Grant Fund)	Division Manager	1.0	1.0			
	Transit Supervisor	1.0	1.0	1.0	1.0	1.0
	Transit Lead	1.0	1.0	2.0	2.0	2.0
	Transit Operator/Dispatcher	12.0	11.0	9.0	8.0	6.0
	TOTAL POSITIONS	15.0	14.0	12.0	11.0	9.0



OPERATIONS TRANSIT

POSITION CLASSIFICATION STRUCTURE FY 13-14





OPERATIONS TRANSIT

Transit Section	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 577,858	\$ 476,970	\$ 493,519	\$ 499,562	\$ 418,031
Salaries - Part-Time	220,364	216,024	221,067	211,450	238,543
OT, Standby & Shift Differential	3,502	4,608	4,011	4,735	5,068
Benefits & Taxes	290,643	261,977	313,283	317,514	310,489
Other: Retiree Health Savings, Cell Phone Reimbursement, ASRS 3% Payback	3,059	2,982	47,197	8,998	45,999
	1,095,426	962,561	1,079,077	1,042,259	1,018,130
Operation & Maintenance					
Professional Services	1,864	1,503	4,293	6,580	4,595
Utilities	12,131	14,739	18,960	17,100	17,500
Repairs & Maintenance (including cleaning)	94,110	103,240	137,492	121,905	130,083
Meetings, Training & Travel	2,765	1,266	4,026	4,000	4,200
Supplies	222,444	185,097	262,481	202,492	215,077
Interfund Cost Allocation	221,165	226,198	170,348	147,827	150,425
Outside Contracts	13,317	11,630	18,600	12,000	15,000
Other	14,435	15,708	40,370	40,499	43,152
	582,231	559,381	656,570	552,403	580,032
Capital Outlay	170,048	127,417	407,750	223,700 *	287,000 *
Subtotal Expenditures	\$ 1,847,705	\$ 1,649,359	\$ 2,143,397	\$ 1,818,362	\$ 1,885,162
Contingency			7,000	7,000	7,000
TOTAL EXPENDITURES	\$ 1,847,705	\$ 1,649,359	\$ 2,150,397	\$ 1,825,362	\$ 1,892,162

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward					
15 Passenger Bus	1	80,000	80,000	85,700	
Security Camera System	1	5,700	5,700		
New					
N/A					
N/A					
Replacement					
15 Passenger Bus	1	138,000	138,000	138,000	287,000
15 Passenger Bus	2	141,000	282,000		
Senior Program Mini-Van	1	5,000	5,000		
*TOTAL CAPITAL OUTLAY				\$ 223,700	\$ 287,000



Operating Budget

Operations

Administration

Airport

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Transit

■ Wastewater ■

Water



OPERATIONS WASTEWATER

MISSION STATEMENT

To provide the most cost-effective wastewater collection and treatment service possible for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

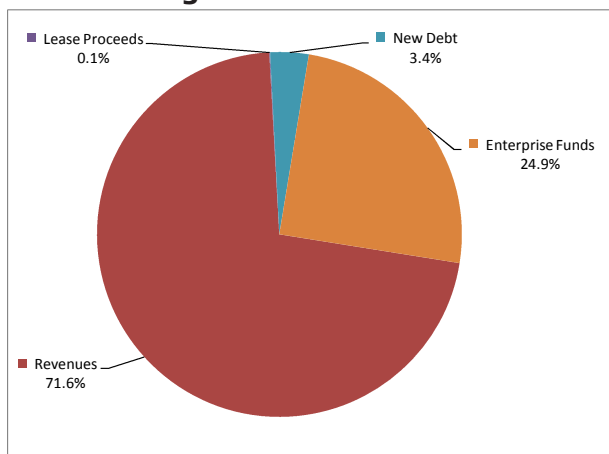
DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the City which is connected to the sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically at the wastewater treatment plants. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to insure compliance with the Aquifer Protection Permits for all wastewater facilities.

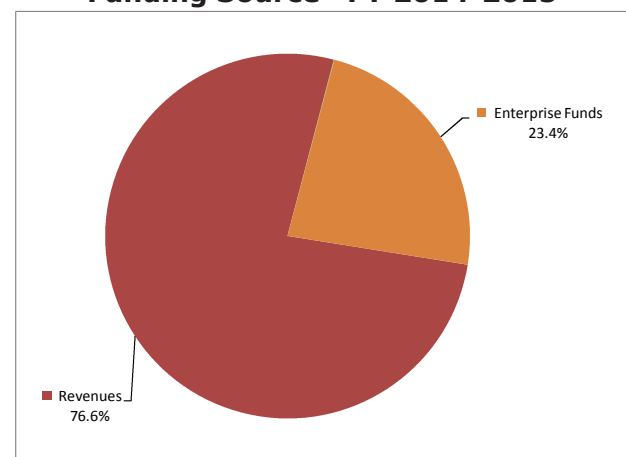
ACCOMPLISHMENTS 2012-2013

- A new effluent pump station was completed at the Mulberry WWTP. This pump station replaces the old system that was constructed when the original Commingling Pond was completed in the mid 1960's. This station pumps into a new force main that was installed as part of the WWSE program. Two (2) asbestos cement (AC) pipes that formerly fed the London Bridge Golf Courses have been abandoned. The reuse water is routed up to Oak Drive and follows the City rights-of-way all the way to the golf course property.
- The tertiary filter media was replaced at the Mulberry WWTP. The media was over 8 years old. The compression plate drive motors were also replaced.
- The first of three (3) return activated sludge (RAS) screw pumps was replaced at the Mulberry WWTP. The original pumps were installed in 1990. The other two (2) will be replaced in FY 13-14 and FY 14-15, respectively.
- The 2,000 gallon bleach storage tank at the Mulberry WWTP odor scrubber was

Funding Source FY 2013-2014



Funding Source FY 2014-2015



OPERATIONS WASTEWATER

ACCOMPLISHMENTS 2012-2013 (CONT.)

- replaced. The tank was installed in 2004. It developed a leak that was irreparable.
- The Mulberry WWTP main computer system was replaced. This computer provides the human/man interface (HMI) with all the processes that are monitored and automated at this location. The older system was installed on a normal desktop PC. The new system is set up on a continuous-duty server. The HMI computer systems for the other two WWTP's are scheduled for replacement in FY 13-14.
 - The Wastewater Division identified a severely corroded pipe within the Queen's Bay pump station site. Approximately 20 feet of ductile iron pipe was replaced with PVC.
 - All of the manhole ring and cover assemblies on the Willow Wash Interceptor were replaced. This gravity line is over ten years old. The locking lids had been sealed onto the frames through normal pavement maintenance practices, making them impossible to remove for cleaning. The City has since discontinued using locking manhole covers in paved areas.
 - The Maintenance Services Division reconstructed a portion of the El Dorado Wash near Lake Havasu Avenue to protect a main gravity sewer line. Spot repairs were made to a sewer line further down the same wash. Broken pieces of VCP pipe were relined with a cured-in-place lining material.
 - Major work was done to the odor scrubber at the Island WWTP. A new concrete containment basin was constructed on the east side of the dewatering building to provide a shaded storage area for the chemicals. Unused storage tanks for the digester scrubber were relocated to the headworks building to replace the older and smaller tanks currently in use. The media was changed out and the recirculation pumps were replaced.
 - A new disposal station was constructed at the Island WWTP for emptying the contents of the City's two (2) Vactor trucks. An unused Auger-Monster was reused at the site to dewater the contents, compress them and discharge them into a dumpster. The construction was performed by Wastewater Division employees.
 - Fourteen drop pipes and a complete new set of diffusers were replaced at the Island WWTP. This diffuser assembly provides oxygen to the treatment system for the biological decomposition of waste material.

OPERATIONS WASTEWATER

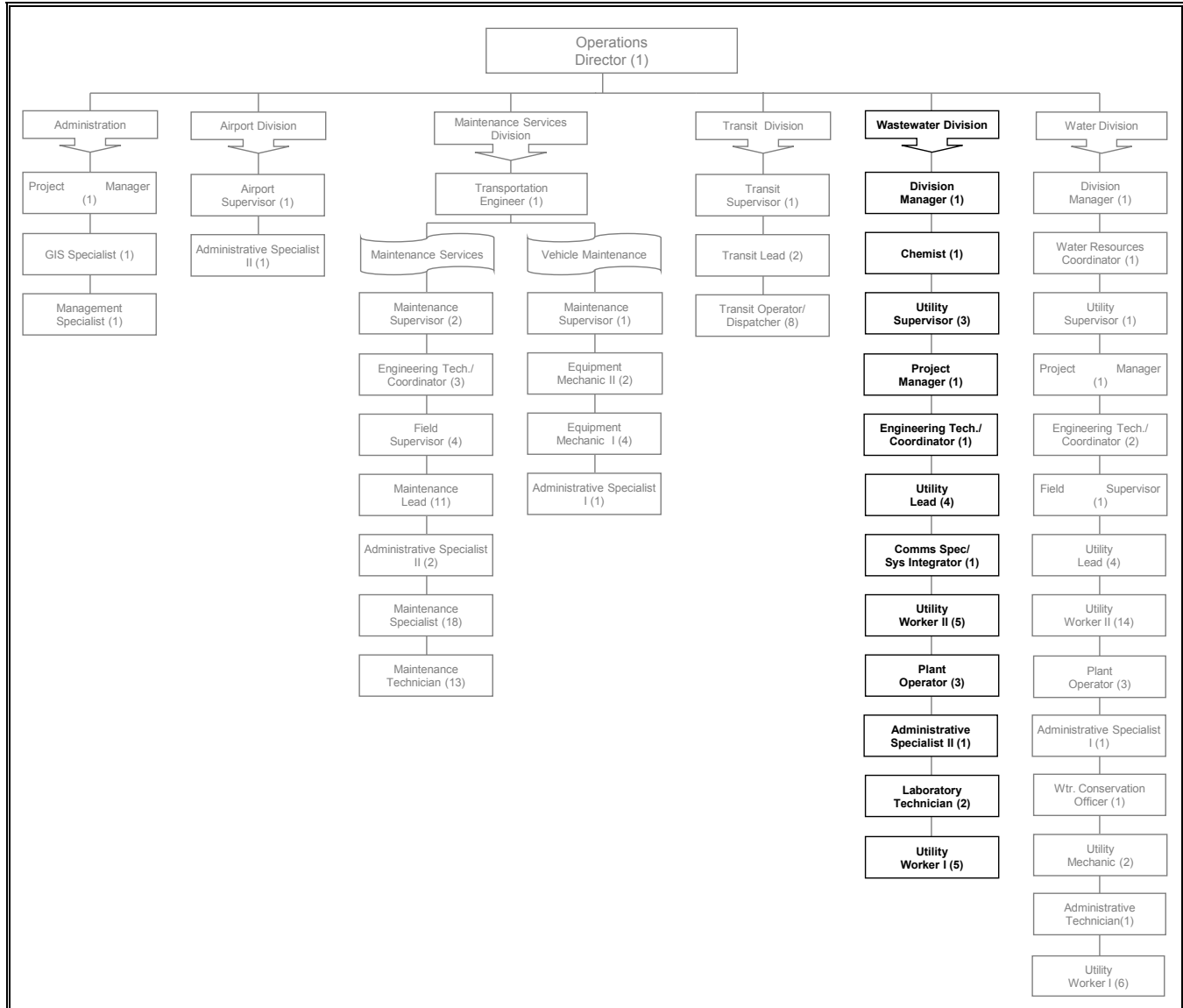
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN #II - INFRASTRUCTURE ASSETS				
➤ Minimize wastewater treatment cost while maintaining effectiveness and efficiency				
◇ Reduce operating costs each year as measured by cost per 1,000 gallons of treated sewage, cost per active account, and cost per mile of sewer				
✓ Expenditure	\$5,339,151	\$6,599,348	\$7,836,086	\$7,300,806
✓ Total Treated Flow, MG	1,358	1,310	1,319	1,327
✓ Cost per 1,000 gallons	\$3.93	\$5.04	\$5.94	\$5.50
✓ Active Accounts	25,864	25,939	26,014	26,164
✓ Cost Per Active Account	\$206.43	\$254.42	\$301.23	\$279.04
✓ Miles of Sewer	353	353	353	353
✓ Cost per mile of sewer	\$15,125	\$18,695	\$22,198	\$20,682

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	1.0	1.0	3.0	3.0
	Project Manager				1.0	1.0
	Engineering Tech./Coord.	1.0	1.0		1.0	1.0
	Field Supervisor	2.0	2.0	1.0		
	Utility Lead	3.0	3.0	4.0	4.0	4.0
	Comms Spec/Sys Integrator	1.0	1.0	1.0	1.0	1.0
	Utility Worker II	5.0	6.0	5.0	5.0	5.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0
	Administrative Specialist II	1.0	1.0		1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0	2.0
	Utility Worker I	4.0	4.0	5.0	5.0	5.0
TOTAL POSITIONS		26.0	26.0	24.0	28.0	28.0

OPERATIONS WASTEWATER

POSITION CLASSIFICATION STRUCTURE FY 13-14



OPERATIONS WASTEWATER

Wastewater Division	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 1,318,300	\$ 1,219,735	\$ 1,221,029	\$ 1,511,673	\$ 1,511,673
Salaries - Part-Time	17,337	16,418		17,541	17,541
OT, Standby & Shift Differential	55,011	43,586	41,664	56,857	60,006
Benefits & Taxes	542,843	558,785	647,594	737,867	729,681
Other: Retiree Health Savings, Comp.					
Absences, OPEB, Cell Phone					
Reimbursement	62,084	64,719	133,226	95,019	98,027
	1,995,575	1,903,243	2,043,513	2,418,957	2,416,928
Operation & Maintenance					
Professional Services	199,486	138,294	400,753	413,805	406,594
Utilities	1,355,865	1,280,645	1,577,000	1,568,500	1,574,150
Repairs & Maintenance (including cleaning)	388,509	239,104	657,049	643,236	731,993
Vehicle/Equip. Replacement Prog: Lease	90,411	76,285			
Meetings, Training & Travel	6,723	8,686	9,500	26,050	17,550
Supplies	2,420,379	1,654,875	1,684,892	2,126,710	1,866,447
Interfund Cost Allocation	1,765,810	1,412,427	1,471,839	801,115	790,573
Other	260,524	316,348	383,266	369,641	414,120
	6,487,707	5,126,664	6,184,299	5,949,057	5,801,427
Capital Outlay	144,042	8,490	322,336	853,124 *	1,302,700 *
Subtotal Expenditures	\$ 8,627,324	\$ 7,038,397	\$ 8,550,148	\$ 9,221,138	\$ 9,521,055
Community Investment Program	34,989,687	6,648,194	2,622,567	2,469,122	2,134,432
Contingency		14,321	355,000	355,000	355,000
Debt Service	6,939,808	8,993,651	21,378,216	21,341,800	21,403,846
Depreciation	9,359,322	10,510,894	10,914,804	10,893,239	11,001,945
TOTAL EXPENDITURES	\$ 59,916,141	\$ 33,205,457	\$ 43,820,735	\$ 44,280,299	\$ 44,416,278

Capital Outlay Budget	Quantity	Unit Price	Extension	Total	Total
Carry Forward					
Schreiber - Treatment Plant Asset Mgmt	1	68,846	68,846		
Selectron Customer Service Voice Utility	1	47,301	47,301		
				116,147	
New					
Odalog System for Odor Control	1	6,500	6,500		
Odor Control Structure for Vactor Bay	1	10,000	10,000		
				6,500	10,000
Replacement					
FY 13/14 - See Capital Outlay Summary for detail	15	varies	730,477		
FY 14/15 - See Capital Outlay Summary for detail	22	varies	1,292,700		
				730,477	1,292,700
*TOTAL CAPITAL OUTLAY				\$ 853,124	\$ 1,302,700





Operating Budget

Operations

Administration

Airport

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Transit

Wastewater

■ Water ■



OPERATIONS WATER

MISSION STATEMENT

Provide clean, safe water in ample supplies while complying with federal and state drinking water standards.

DESCRIPTION

The Water Division provides potable water to the City's residents; operates and maintains the water treatment plant and all existing wells pump stations, storage reservoirs, transmissions, and distribution lines; and provides and installs service connections and meters to every residence and business in the City.

ACCOMPLISHMENTS 2012-2013

Water Distribution

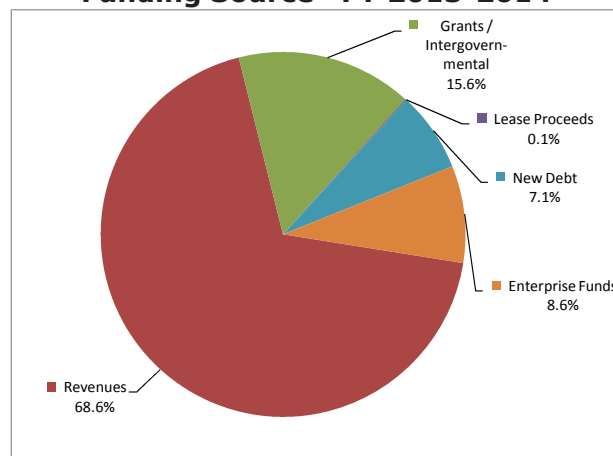
- Installed 181 new service meters averaging 15 meters per month; repaired or replaced 250 water service lines due to leaks averaging 20.8 service line leaks per month and repaired 64 water main breaks averaging 5.3 per month.
- Replaced 17 main line water valves; turned or exercised approximately 753 main line valves, repaired or replaced 55 fire hydrants and performed preventative maintenance on 14 fire hydrants throughout the water distribution system.

- As part of the Water Division strategic plan to lower unaccounted for water and to capture lost revenues, the Division has made water meter replacement a top priority. Over the last twelve months, 12 large commercial meters were downsized for water registration accuracy and 519 residential meters 20 years or older were replaced. Total increased water accountability is estimated at approximately 21 million gallons annually.
- Distribution crews took 743 bacteriological samples throughout the distribution system, replaced 135 stopped water meters, upgraded 468 water services, completed 217 asphalt permits, and checked and cleaned (vactored out) 11,191 meter boxes to enhance meter reading efficiency and accuracy.

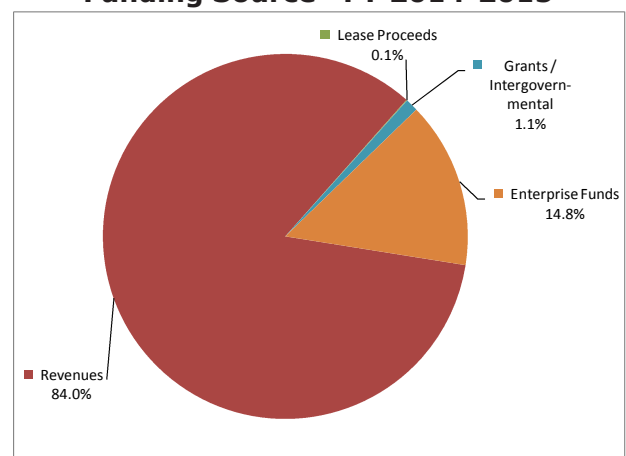
Meter Reading/Customer Service/Cross Connection Control

- Meter Readers read a total of 365,331 meters in 2012 averaging 30,444 meters per month while the Water Division's two Customer Service Representatives responded to 7,076 work orders and 1,600 calls for service averaging 723 customer responses per month. Cross connection control (back flow device and monitoring) mailed 4,171 device test notices averaging 347.6 per month, approved 25 new device permits throughout the year and completed

Funding Source FY 2013-2014



Funding Source FY 2014-2015



OPERATIONS WATER

83 on-site cross connection control device inspections.

Water Production

- In FY 12/13, Production and Treatment Plant staff continued to review operations and energy use with a goal of reducing energy use and cost an additional 15-20% through FY 13/14.
- Production crews performed 2,788 hours of motor, pump and electrical component maintenance, 1,727.5 hours of daily facility rounds, 2,836 hours of miscellaneous booster station and well maintenance, 36 hours of SCADA computer maintenance, 344 hours of London Bridge maintenance, 671.5 hours of water tank maintenance and repairs and 320.5 hours of welding, cutting and metal fabrication work.

Water Treatment

- Treatment Plant staff produced just over 3.9 billion gallons of drinking water, removed through water treatment and transported 250,540 pounds of manganese sludge to the landfill, completed 928 water related samples for various compliance and non-compliance related testing, completed 276 filter backwashes, received and used 33 tons of chlorine gas for water disinfection, and used approximately 4,000 gallons of Ferric Chloride in the removal of arsenic during the treatment process.

Water Resources and Conservation

- Continued an IGA with Bureau of Land Management for a study of stormwater quality. Received a Bureau of Reclamation grant for water conservation activities that includes converting a monitoring well at City Hall to a small-scale irrigation well for the City Hall-Police Station complex; upgraded 1,000 residential water service meters, that were 20 years and older, for enhancing meter accuracy and water accountability. Began exploration efforts to recover injected effluent at the North Regional WWTP for future irrigation needs.

OBJECTIVES 2013-2014

- Operate and maintain the water treatment facility to meet the growing demands of the system with the highest quality of potable water.
- Reduce energy cost at the Port Drive Water Treatment facility, Horizontal Collector Well, and all Booster Stations by 10%.
- Make repairs at all well/booster stations to ensure adequate and dependable water supply.
- Continue exercising and replacing, as necessary, main line distribution valves until all 6,000 valves in the system are operational. This is an on-going project.
- Continue with water tank cleaning evaluation and rehabilitation.
- Continue commercial and residential meter exchanges and downsizing of meters to lower unaccounted-for water to capture lost revenues.
- Replace 1,500 water meters that are 20 years or older to increase water accountability and accuracy.
- Continue exploration efforts to identify a drill site and water source for a second horizontal collector well.



OPERATIONS WATER

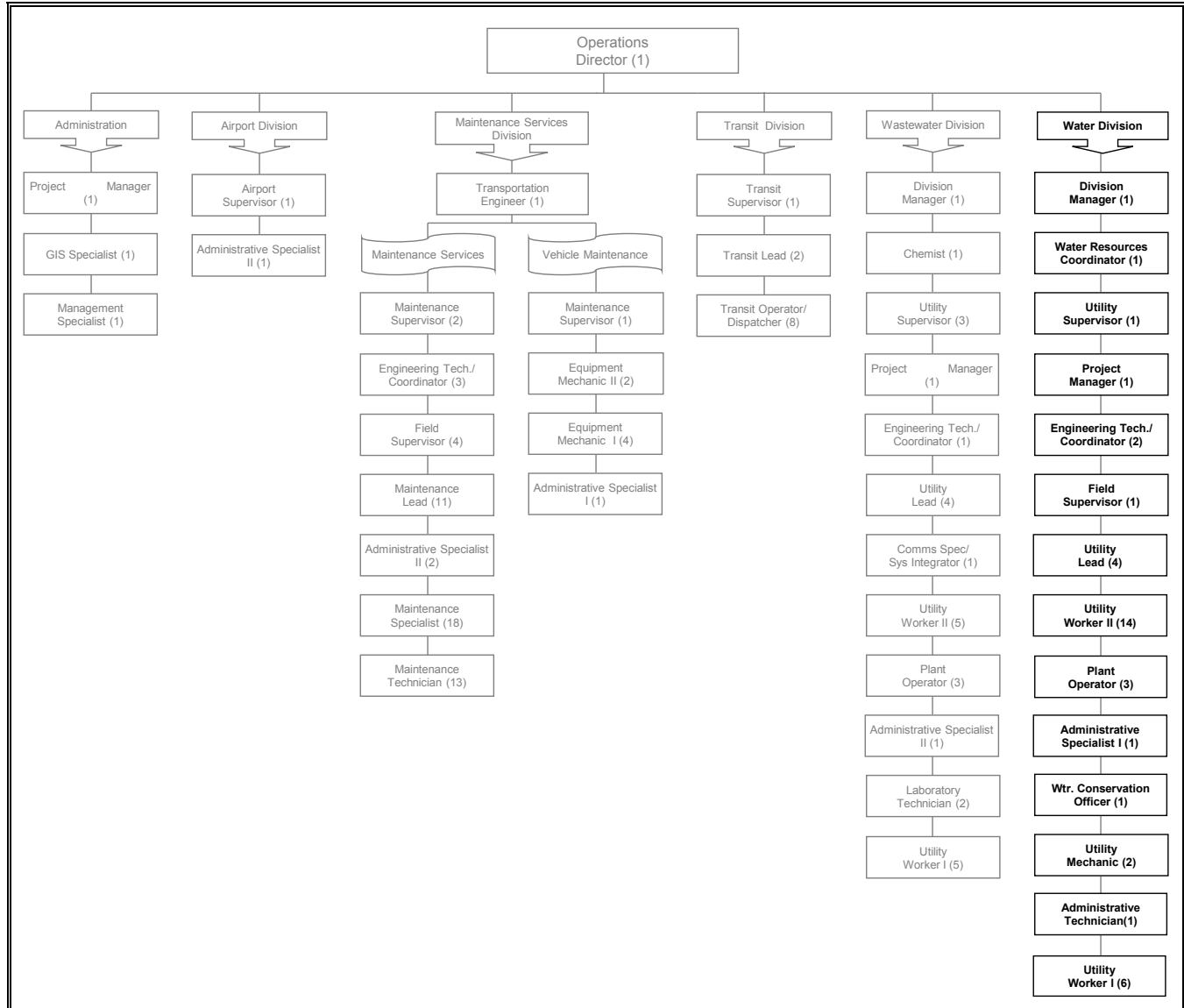
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
➤ Prompt repairs of minor service line breaks				
◇ Repair broken service lines within ten days				
✓ Percent of repairs made within ten days	94%	98%	100%	100%
<i>Note: Scheduled service line repairs may be delayed due to unanticipated emergency service and main line breaks.</i>				
➤ Urgent response - service and main lines				
◇ Timely repair of emergency service lines and water main breaks				
✓ Percent of emergency service lines and water main breaks handled within 2 hours	100%	100%	100%	100%
<i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three-tier cell phone and pager system.</i>				
➤ Prompt service installations - new water meters				
◇ Install new water meters within 14 days of application				
✓ Percent of meters installed within 14 days of application	91%	92%	100%	100%
<i>Note: Scheduled service line repairs may be delayed due to unanticipated emergency service and main line breaks.</i>				

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0	1.0
	Water Resources Coordinator	1.0	1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	1.0	1.0	1.0	1.0
	Project Manager				1.0	1.0
	Engineering Tech./Coord.	1.0	1.0		2.0	2.0
	Field Supervisor	2.0	3.0	1.0	1.0	1.0
	Utility Lead	6.0	6.0	4.0	4.0	4.0
	Utility Worker II	10.0	10.0	14.0	14.0	14.0
	Administrative Specialist II					1.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0
	Administrative Specialist I	1.0	1.0		1.0	
	Water Conservation Officer	1.0	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	2.0	2.0		1.0	1.0
	Utility Worker I	11.0	10.0	10.0	6.0	6.0
TOTAL POSITIONS		43.0	42.0	38.0	39.0	39.0

OPERATIONS WATER

POSITION CLASSIFICATION STRUCTURE FY 13-14



OPERATIONS WATER

Water Division	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 1,998,213	\$ 1,828,128	\$ 1,750,217	\$ 1,922,462	\$ 1,904,412
Salaries - Part-Time	132,378	106,859	155,744	179,225	179,225
OT, Standby & Shift Differential	168,446	152,848	180,494	193,596	193,596
Benefits & Taxes	857,698	840,747	952,660	1,016,327	1,056,236
Other: Retiree Health Savings, Comp Absences, OPEB, PTO Payout, Cell Phone Reimbursement	100,593	105,347	261,850	178,082	176,580
	3,257,328	3,033,929	3,300,965	3,489,692	3,510,049
Operation & Maintenance					
Professional Services	132,743	148,799	171,611	150,796	144,679
Utilities	1,565,610	1,366,600	1,629,500	1,599,250	1,634,250
Repairs & Maintenance (including cleaning)	330,298	247,066	474,488	1,053,100	991,300
Vehicle/Equip. Replacement Prog: Lease	136,948	114,595			
Meetings, Training & Travel	7,909	10,623	15,700	35,450	24,950
Supplies	768,940	752,620	974,764	995,638	1,002,865
Interfund Cost Allocation	1,505,110	1,418,764	1,661,580	957,751	942,449
Outside Contracts	5,924	5,343	6,200	5,200	5,200
Other	516,163	565,339	797,112	653,527	782,781
	4,969,645	4,629,749	5,730,955	5,450,712	5,528,474
Capital Outlay	84,017	13,248	132,850	238,154 *	117,000 *
Subtotal Expenditures	\$ 8,310,990	\$ 7,676,926	\$ 9,164,770	\$ 9,178,558	\$ 9,155,523
Community Investment Program	4,502,384	2,358,248	10,726,317	10,538,776	6,647,366
Contingency		14,321	275,000	275,000	275,000
Debt Service	416,206	538,354	669,191	645,219	621,237
Depreciation	2,243,199	2,298,522	2,762,444	2,448,198	2,591,268
TOTAL EXPENDITURES	\$ 15,472,779	\$ 12,886,371	\$ 23,597,722	\$ 23,085,751	\$ 19,290,394

Capital Outlay Budget	Quantity	Unit Price	Extension	Total	Total
Carry Forward					
Selectron Customer Service Voice Utility	1	59,154	59,154	59,154	
New					
Chlorine Storage Building at WTP	1	12,000	12,000		12,000
Replacement					
FY 13/14 - See Capital Outlay Summary for detail	12	varies	179,000	179,000	105,000
FY 14/15 - See Capital Outlay Summary for detail	5	varies	105,000		
				179,000	105,000
*TOTAL CAPITAL OUTLAY				\$ 238,154	\$ 117,000





Operating Budget

Public Safety

■ Fire ■

Police



FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost effective service to those in need.

DESCRIPTION

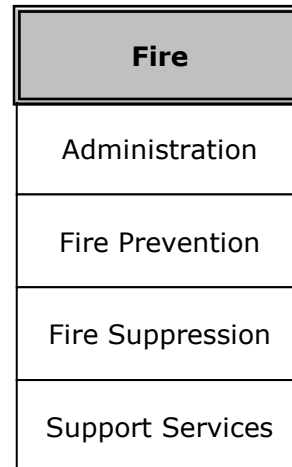
The Lake Havasu City Fire Department is a full-service, all-hazard fire department providing a wide variety of services to the community.

Fire Administration is located in City Hall and provides administrative and clerical support for the entire department. The Fire Chief and Division Chiefs are housed at this location along with the clerical staff. Permitting, requests for information or reports, along with all other clerical duties are handled from this location.

Emergency services respond to emergency requests including fire suppression, emergency medical, hazardous materials and technical rescue, to name a few. Services are delivered from six fire stations, and the department has five paramedic engine companies and one paramedic ladder truck.

On July 9, 2012, a public/private partnership (P-3) was formed between River Medical (AMR) and the Lake Havasu City Fire Department. In this agreement, which promotes improved

Organization Chart

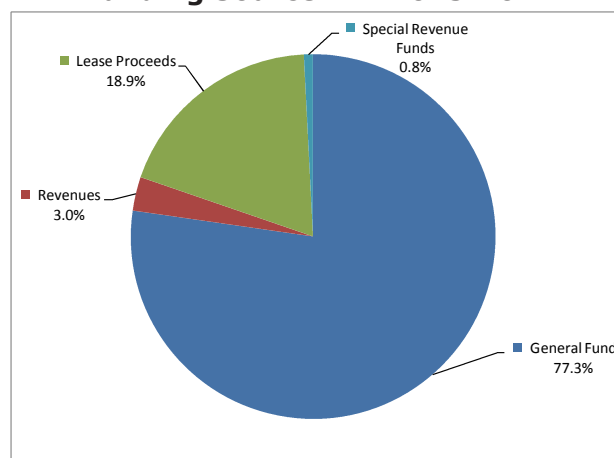


service delivery to Lake Havasu City citizens and visitors, River Medical has supplied two ambulances and an EMT driver for each unit, and LHCFD has provided a Paramedic for each unit as well as accommodations within two of their fire stations, Station #1 and Station #2, from which the ambulances operate.

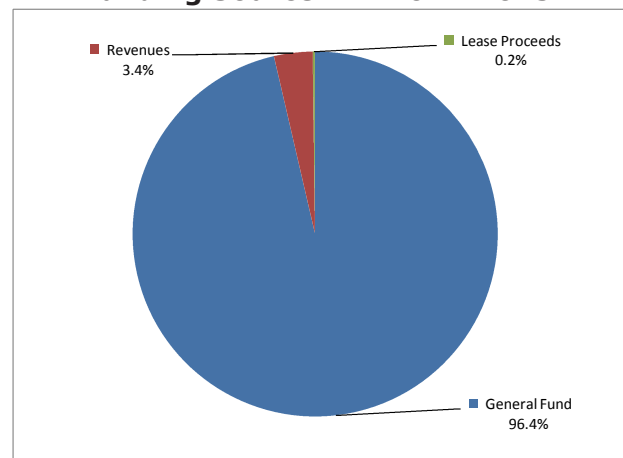
Fire investigations, fire inspections, plan reviews and public education classes are coordinated by the Fire Prevention Division.

There are many special events in Lake Havasu City throughout the year that often involve the Fire Department providing medical and/or fire safety services.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



FIRE DEPARTMENT

DESCRIPTION (CONT.)

Our city is fortunate to have the all-volunteer Community Emergency Response Team, or CERT. CERT provides immeasurable assistance to the Fire Department by providing firefighter rehabilitation duties on fire scenes and acting as initial first aid and safety providers at special events.

ACCOMPLISHMENTS 2012-2013

- During 2012, over 1,982 fire inspections and 291 plan reviews were conducted with 481 permits issued bringing in \$37,944 in permit revenue.
- 491 classes were taught by the Public Education Specialist, and as a result, 10,375 students received training while Fire Investigators spent approximately 193 hours investigating 32 fires.
- In 2012, the Fire Department was able to save over \$41,808,333 of the \$45,291,841 worth of property that was threatened by fire and/or hazardous incidents. In doing so, approximately 92% of property values were saved from damage and/or destruction.
- The Fire Department documented 29 true saves in 2012 with an average response time of 5:37 minutes on those calls. True saves involve patients who were brought back to life through the efforts of paramedics and EMTs.
- Throughout 2012, 491 public education classes were taught with 100% of K-6 grade classes in the public school system receiving fire safety instruction.
- In March of 2012, the Fire Department was evaluated by the Insurance Services Office (ISO) and was able to maintain a Class 3 ISO rating.
- The P-3 program has reduced response times on medical calls within the city and has ensured there are two dedicated ambulances at all times to serve citizens and visitors.
- Received an Assistance to Firefighters Grant of \$239,470 to purchase self-contained breathing apparatus (SCBA). This award allowed completion of the final phase of the SCBA replacement program. In addition, the State Homeland Security Grant awarded \$94,615 to purchase handheld radios.

FIRE DEPARTMENT

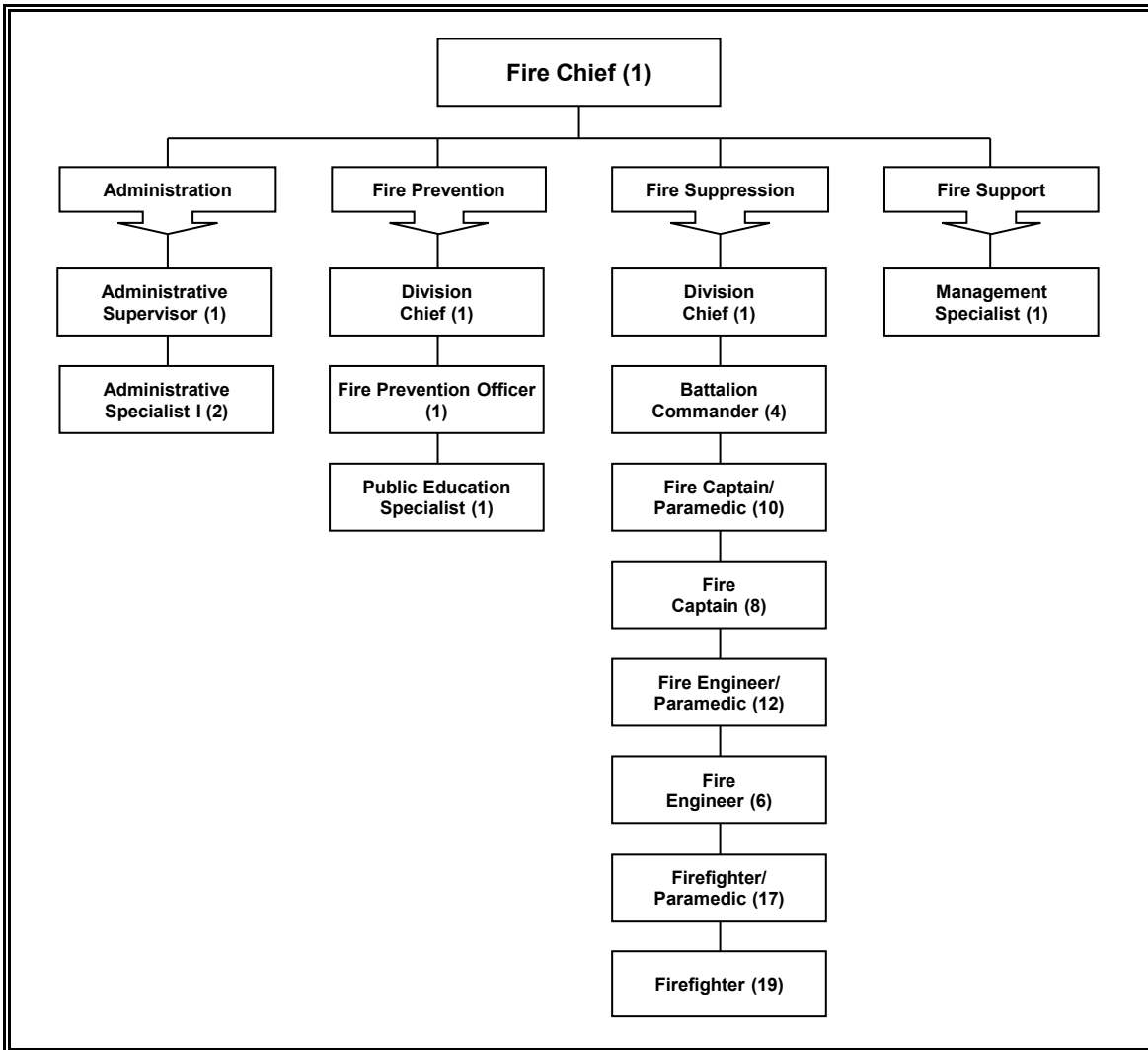
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Goal - Provide quality emergency services to the citizens and visitors of Lake Havasu City				
◇ Preserve the City's ISO rating of three				
✓ Lake Havasu City's ISO Rating	3	3	3	3
◇ To comply with NFPA Standard 1710, arrive at emergency fire scenes with four personnel within 5 minutes or less 95% of the time.				
✓ Percent of fires with four personnel at fire scenes within in 5 minutes or less.	27%	29%	30%	30%
◇ Per NFPA Standard 1710, arrive at emergency medical scenes with two advanced life support (ALS) personnel within 9 minutes or less 95% of the time.				
✓ Percent of EMS scenes with 2 ALS personnel in 9 minutes or less.	72%	75%	80%	80%
◇ Provide advanced life support (paramedic) on 100% of emergency medical responses				
✓ Responses with advance life support available	99%	99%	99%	99%
◇ Save over 90% of all property that is involved in fire or other hazardous incidents from further loss or damage				
✓ Percent of Property values saved	92%	90%	90%	90%
➤ Goal - Preserve firefighter safety and well-being				
◇ Meet OSHA standards 100% of the time on both emergency scenes and while at the workplace.				
✓ Percentage where OSHA standards are met on emergency scenes and at the workplace.	75%	100%	100%	100%
➤ Goal - Maintain training and certifications as required by authoritative agencies				
◇ Ensure that required training is successfully completed by all companies				
✓ Percent of companies successfully completing required training	55%	90%	90%	90%
◇ Fire Department personnel will meet or exceed state certification requirements for positions requiring those standards 100% of the time				
✓ Percent of personnel meeting state certifications	100%	100%	100%	100%
➤ Goal - Reduce the threat of fire and life safety responses by providing fire prevention services and public education				
◇ Provide plan review response within 14 days of submittal at least 100% of the time on commercial projects				
✓ Plan review response within 14 days of submittal on commercial projects	99.50%	100%	100%	100%
◇ Provide fire safety public education programs to 100% of K-6 grade classes in the public school system				
✓ K-6 grade classes in public school system receiving fire safety classes	100%	100%	100%	100%

FIRE DEPARTMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Fire Department	Fire Chief	1.0	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0	2.0
	Fire Training Officer	1.0	1.0	1.0		
	Battalion Commander	3.0	3.0	3.0	4.0	4.0
	Fire Captain/Paramedic		9.0	11.0	10.0	10.0
	Fire Captain	18.0	9.0	7.0	8.0	8.0
	Fire Engineer/Paramedic		10.0	15.0	12.0	12.0
	Fire Engineer	18.0	8.0	3.0	6.0	6.0
	Firefighter/Paramedic		12.0	18.0	17.0	17.0
	Firefighter	33.0	15.0	18.0	19.0	19.0
	Firefighter (Grant Funded)	8.0	8.0			
	Fire Inspector	4.0	3.0			
	Fire Prevention Officer			1.0	1.0	1.0
	Management Specialist				1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0		
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
	Public Education Specialist	1.0	1.0	1.0	1.0	1.0
TOTAL POSITIONS		93.0	86.0	85.0	85.0	85.0

POSITION CLASSIFICATION STRUCTURE FY 13-14



FIRE DEPARTMENT

Fire Department Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Personnel					
Salaries - Full-Time	\$ 5,398,473	\$ 4,934,409	\$ 4,949,267	\$ 5,233,663	\$ 5,208,909
Salaries - Part-Time	23,491	19,535	25,928	36,271	36,271
OT, Standby & Shift Differential	280,259	212,411	410,673	428,657	428,657
Benefits & Taxes	2,508,685	2,583,755	3,277,776	3,582,511	3,792,182
Other: Retiree Health Savings, Cell Phone Reimbursement, PTO Payout	20,020	46,238	315,446	99,161	103,494
	8,230,928	7,796,348	8,979,090	9,380,263	9,569,513
Operation & Maintenance					
Professional Services	31,722	68,888	75,858	74,129	74,583
Utilities	112,497	107,229	124,200	107,500	108,000
Repairs & Maintenance (including cleaning)	199,738	203,228	484,674	179,000	179,000
Vehicle/Equip. Replacement Prog: Lease	343,736	340,125			
Meetings, Training & Travel	31,931	53,159	65,150	75,100	75,100
Supplies	499,720	356,276	454,313	475,126	446,087
Other	53,184	19,555	37,110	32,240	32,240
	1,272,528	1,148,460	1,241,305	943,095	915,010
Capital Outlay	35,604		410,014	3,031,680 *	185,625 *
Subtotal Expenditures	\$ 9,539,060	\$ 8,944,808	\$ 10,630,409	\$ 13,355,038	\$ 10,670,148
Debt Service			179,810	375,541	285,643
TOTAL EXPENDITURES	\$ 9,539,060	\$ 8,944,808	\$ 10,810,219	\$ 13,730,579	\$ 10,955,791

Capital Outlay Budget	Quantity	Unit Price	Extension	Total	Total
Carry Forward					
Electrical Pen Charting	1	99,114	99,114		
Station 5 Generator	1	64,372	64,372		
				163,486	
New					
Electrical Pen Charting	1	13,194	13,194		
				13,194	
Replacement					
Lifepaks	8	33,125	265,000		
Lifepaks	5	33,125	165,625		
Pumper Truck	4	450,000	1,800,000		
Quint	1	750,000	750,000		
VHF P25 Radios	8	5,000	40,000		
Holmatro Power Units	2	10,000	20,000		
				2,855,000	185,625
*TOTAL CAPITAL OUTLAY				\$ 3,031,680	\$ 185,625





Operating Budget

Public Safety

Fire

■ Police ■



POLICE DEPARTMENT

MISSION STATEMENT

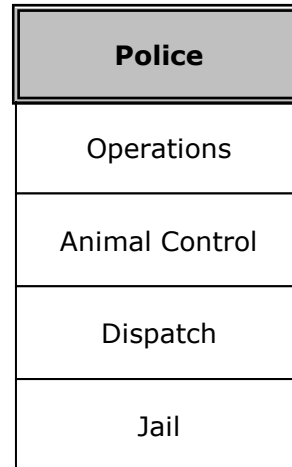
Ensure a safe and secure community with the vision to be recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior

Organization Chart

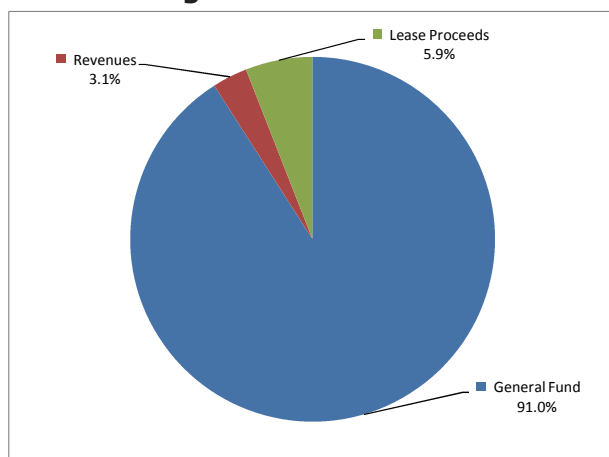


Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Web Site notifications, and Volunteer Programs.

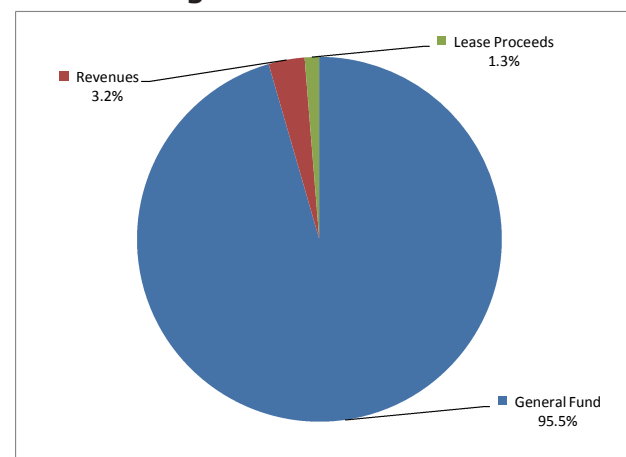
ACCOMPLISHMENTS 2012 - 2013

- The enthusiasm from graduates of previous Citizen Police Academies has been the foundation for the Citizen Police Academy Alumni Association. The members have provided volunteer hours for special projects and events such as the Halloween Fright Night, Operation Prom Night and Prom Promise, and Friends of the Fair.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



POLICE DEPARTMENT

ACCOMPLISHMENTS 2012-2013 (CONT.)

- The department supports the Western Arizona Law Enforcement Training Academy (WALETA). The academy is housed at the Water Safety Center located at 1801 Highway 95 South in Lake Havasu City. The eleventh class graduated on December 21, 2012. The WALETA academy has trained 18 officers for our department. In all there have been 110 officers from 22 different agencies to graduate from WALETA.
- The department continues to expand the use of TASER AXON on-officer video camera systems. The systems capture investigative and enforcement activities from the officer's perspective. This enhances the evidentiary information brought to the criminal justice system, improves accountability and effectively counters false complaints. The first phase of the video equipment was purchased using U.S. Department of Justice grants and funding from The Arizona Peace Officer Standards and Training Board.
- The department continues to provide copies of accident reports online along with the ability to submit crime reports online. The department maintained a Crime Mapping program. Citizens can receive daily criminal activity reports and mapping of crime locations free of charge at www.lhcpd.com.
- The department is hosting a web based emergency alert and community notification system called NIXLE. Citizens can sign up to receive e-mail or text message alerts or advisories issued by the department. Citizens can sign up at www.lhcpd.com
- The Neighborhood Watch Program continues to sponsor the annual Havasu Night Out event. There are 69 individual Neighborhood Watch Groups supported by 1,555 members.
- The department continues to use a procurement process to receive surplus goods and equipment from the military.
- The department's homepage allows citizens to quickly access accident reports, submit a report, receive alerts, lost and found animals, surveillance video identification photos and crime mapping. The site provides links to the sexual offender site, the department home page and links to the McGruff child friendly user page. Go to: www.lhcpd.com.
- The department's Explorer Program is very active. The Explorers attended the Chandler Tactical Competition in January. The department will be hosting the 5th Annual Explorer Academy in June 2013.
- The department continues to focus on increasing efficiency by enhancing wireless mobility. Officers have access to more information from the field and all employees are able to collaborate more efficiently through use of Google Apps cloud-based computing.
- The department works closely with the hospitality and visitors bureaus with the objective of bringing in more events and making them safer for all participants.
- In March 2013 the N.O.V.A. Officers of the Lake Havasu City Police Department completed the 1st year of the N.O.V.A. Principles program. The Mission of N.O.V.A. Principles is "Nurturing" youth to seek out positive "Opportunities", internalize good "Values" and to accept "Accountability" for their choices in life. N.O.V.A. Principles core curriculum is taught to 5th grade students in the Lake Havasu Unified School District six elementary schools, Telesis School and Havasu Preparatory Academy. There were approximately 475 graduates taught in 17 different 5th grade classrooms. N.O.V.A. Principles were also taught in 7th grade classes at Thunderbolt Middle School and in 9th grade classes at Lake Havasu High School.

POLICE DEPARTMENT

ACCOMPLISHMENTS 2012-2013 (CONT.)

- The department tracks and monitors registered sex offenders living in the city and sponsors a sex offender web page at www.lhcpd.com. In order to ensure that offenders are complying with state registration requirements, detectives made over 115 in-home, unannounced visits on the 65 sex offenders residing within the city in 2012.
- The department continued to search for ways of expanding the use of the jail/holding facility to allow for an increase in the amount of work release prisoners. This allows more citizens to maintain local employment while completing a jail sentence. Financially, this reduces the fees charged to the city when sending inmates to a county jail.
- The department maintained the enhanced Silent Witness program with the continued use of TipSoft. TipSoft will allow for online tips, text message tips, voice messaging and direct phone in tips while still keeping the witness anonymous.
- In July 2012 the department took over the duties of Animal Control. Two full time civilian employees were added allowing seven day coverage for animal associated calls for service. The addition of a lost and found animal page was added to the www.lhcpd.com website.
- In an effort to cut costs of housing additional inmates the jail staff was trained and certified to operate the jail kitchen facility reducing the costs associated with jail meals.

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Police Department	Police Chief	1.0	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0	2.0
	Network Administrator	1.0	1.0			
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0	11.0
	Police Officer, Senior	44.0	36.0	34.0	31.0	27.0
	Police Officer	29.0	30.0	31.0	34.0	38.0
	Detention Supervisor	1.0	1.0	1.0	1.0	1.0
	Communications Supervisor				1.0	1.0
	Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0	2.0
	Public Safety Dispatch Lead	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	2.0	2.0	2.0	2.0	2.0
	Property/Evidence Technician			1.0	1.0	1.0
	Administrative Specialist I	3.0	3.0	3.0	2.0	2.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0	13.0
	Detention Officer Lead	2.0				
	Animal Control Officer			2.0	2.0	2.0
	Detention Officer	3.0	5.0	5.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0	3.0
TOTAL POSITIONS		123.0	116.0	117.0	121.0	121.0

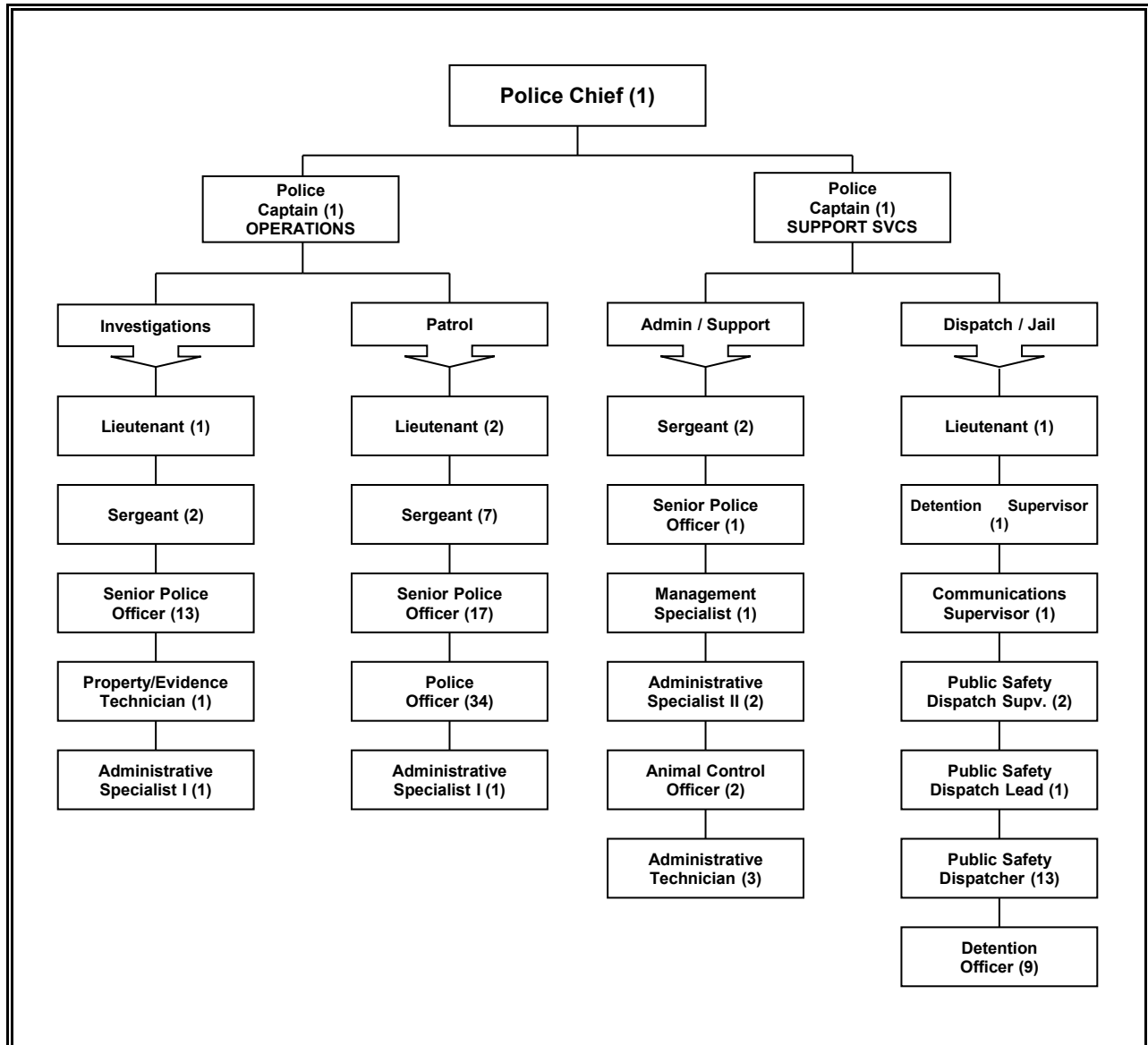
POLICE DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Maintain acceptable response times to Priority I calls				
◇ Monitor the Computer Aided Dispatch response time data				
✓ Priority I, average response time (min:sec)	5:56	6:15	5:45	5:25
➤ Market continued growth and improvements for the Neighborhood Watch and Crime Mapping programs				
◇ Community programs and announcements				
✓ Number of Neighborhood Groups	69	75	80	85
✓ Number of members	1,555	1,650	1,700	1,775
◇ Launch of the Crime Mapping program				
✓ Number of visits to the site	2,400	3,200	3,800	3,800
➤ Provide safe streets with traffic enforcement as a means to reduce traffic accidents				
◇ Traffic information				
✓ Accident ratio per 1,000 population	20.54	21.3	19.4	21
➤ Maintain constant vigilance towards the apprehension of serious criminal offenders				
◇ Support the exchange of intelligence information, proper crime scene investigations, and sound detective practices				
✓ Part I crimes clearance percentage	32.6%	26.1%	33.5%	38.0%
➤ Market continued growth and improvements in the field of technology when related to efficiency and information sharing				
✓ Number of online reports submitted	25	50	100	200
✓ Number of subscribers on Nixle	500	600	800	1,000
✓ Percentage of citations filed electronically	50.0%	55.0%	60.0%	60.0%
✓ TipSoft online Silent Witness reports	N/A	246	325	375
➤ Provide animal control services, ensuring animal health and protection of the citizens				
✓ Number of calls for service	N/A	2,500	2,750	3,000
✓ Number of licenses sold	N/A	5,000	5,750	6,500
✓ Number of animals impounded	N/A	825	775	750

POLICE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE FY 13-14





POLICE DEPARTMENT

Police Department - All Functions		Actual		Budget	
Expenditures		FY 10-11	FY 11-12	FY 12-13	FY 13-14
Personnel					
Salaries - Full-Time	\$	4,692,189	\$ 4,614,831	\$ 6,133,575	\$ 6,528,286
Salaries - Part-Time		232,367	234,223	254,269	243,820
OT, Standby & Shift Differential		2,287,449	1,996,127	414,179	380,392
Benefits & Taxes		2,965,410	3,078,478	3,672,600	3,950,629
Other: Retiree Health Savings, Cell Phone Reimbursement, PTO Payout		34,130	68,954	388,939	178,894
		10,211,545	9,992,613	10,863,562	11,282,021
Operation & Maintenance					
Professional Services		25,695	169,389	245,956	279,948
Utilities		233,487	197,051	225,248	175,023
Repairs & Maintenance (including cleaning)		229,436	250,379	325,446	341,867
Vehicle/Equip. Replacement Prog: Lease		50,278	29,975		
Meetings, Training & Travel		26,947	32,581	43,450	54,100
Supplies		387,305	451,343	575,487	656,016
Outside Contracts				1,069,850	719,850
Other		15,710	11,286	15,227	11,821
		968,858	1,142,004	2,500,664	2,238,625
Capital Outlay		29,960		75,000	722,788 *
Subtotal Expenditures	\$	11,210,363	\$ 11,134,617	\$ 13,439,226	\$ 14,243,434
Debt Service					26,248
TOTAL EXPENDITURES	\$	11,210,363	\$ 11,134,617	\$ 13,439,226	\$ 14,269,682

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New					
Sungard Public Sector OSSSI CAD	1	642,839	642,839		
Printer/Scanner/Fax	2	18,500	37,000		
Live Scan Booking and Fingerprint Station	1	61,449	61,449	722,788	18,500
Replacement					
Dispatch Console	1	275,000	275,000		275,000
*TOTAL CAPITAL OUTLAY				\$ 722,788	\$ 293,500



Other Operating Budgets

Debt Service Fund

General Services

Improvement District Funds

Lake Havasu City Employee Benefit Trust Fund

Metropolitan Planning Organization

Miscellaneous Grant Funds

Refuse Fund

Tourism/Economic Development Fund

Vehicle/Equipment Replacement Fund



DEBT SERVICE FUND

MISSION STATEMENT

Provide and maintain capital to fund obligations of various bond issues.

DESCRIPTION

The Debt Service Fund is used to provide the debt service requirements for two obligations, the 2001 McCulloch Boulevard Streetscape Improvement Project, and the 2008 GADA Revenue Bonds.

The 2001 obligations were issued to provide \$891,000 for streetscape improvements on McCulloch Boulevard in the City's prime commercial downtown area (e.g., new curbs, sidewalks, street lighting). The funding for the 2001 obligations comes from collections of special assessments on properties located within the boundaries of the district of all lots, pieces, and parcels with front footage along McCulloch Boulevard from Smoketree Avenue to Acoma Boulevard. This obligation was paid in full in Fiscal Year 2011-2012.

The 2008 obligations were issued to provide \$2,615,000 to purchase a perpetual easement from the Arizona State Land Department for a second bridge to the Island. The funding for the debt service payments comes from the 2% City sales tax.

ACCOMPLISHMENTS 2012-2013

Successfully funded the debt service obligations for the Community Investment Program.

OBJECTIVES 2013-2014

Continue to provide adequate capital to pay debt service for all governmental fund City projects that require financing.

Debt Service Fund Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Principal & Interest	\$308,188	\$299,411	\$237,346	\$236,213	\$239,996



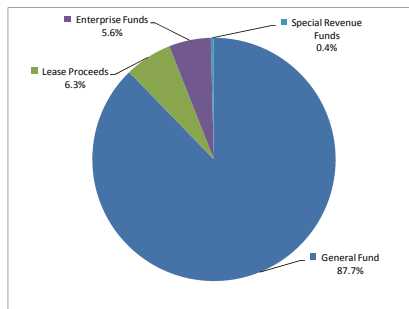
GENERAL SERVICES

DESCRIPTION

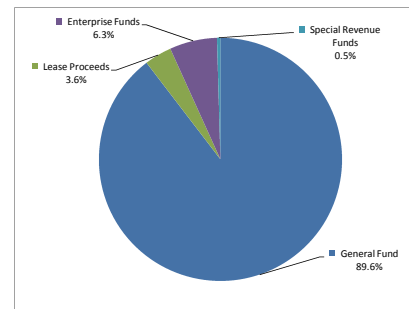
This cost center is responsible for citywide functions such as maintenance and utilities for City Hall, general liability insurance, social

service programs, development agreement commitments and the General Fund Contingency.

Funding Source FY 13-14



Funding Source FY 14-15



General Government	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Expenditures					
Personnel					
Other: ASRS 3% Payback			\$ 59,262		
	-	-	59,262	-	-
Operation & Maintenance					
Professional Services	327,199	199,968	326,622	650,150	525,121
Utilities	89,263	89,827	96,540	78,500	71,500
Repairs & Maintenance (including cleaning)	43,809	52,566	115,618	63,842	64,949
Vehicle/Equip. Replacement Prog: Lease	5,908	15,952			
Meetings, Training & Travel	21				
Supplies	135,954	26,117	124,550	316,895	183,264
Interfund Cost Allocation	(5,366,115)	(4,548,810)	(5,525,241)	(3,391,456)	(3,360,693)
Outside Contracts	733,347	710,990	678,000	631,112	582,323
Other	540,289	410,929	501,740	518,046	572,956
	(3,490,325)	(3,042,461)	(3,682,171)	(1,132,911)	(1,360,580)
Capital Outlay				*	*
Subtotal Expenditures	\$ (3,490,325)	\$ (3,042,461)	\$ (3,622,909)	\$ (1,132,911)	\$ (1,360,580)
Community Investment Program	56,986	1,173,194			
Contingency	156,803	14,321	750,000	750,000	750,000
Debt Service		210,593	627,140	936,069	954,033
TOTAL EXPENDITURES	\$ (3,276,536)	\$ (1,644,353)	\$ (2,245,769)	\$ 553,158	\$ 343,453

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward					
N/A					
New					
N/A					
Replacement					
N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -

GENERAL SERVICES

Outside Contracts/Grant Funding		Actual		Budget	
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operation & Maintenance					
Animal Control (WAHS)	\$ 463,423	\$ 455,956	Moved to Police		
HAVEN Family Resource Center	61,750	61,750	Moved to Police		
Jail Fees	608,829	633,332	Moved to Police		
Mohave County Housing Authority	39,222	39,222	Moved to CSD	Moved to Admin Svcs	
Other: Community Center Rentals	2,307	1,352	2,000	Moved to Gen Gov't	
Other: Grant Funding*	200,449	140,788	136,250	185,000	130,000
	\$ 1,375,980	\$ 1,332,400	\$ 138,250	\$ 185,000	\$ 130,000
Capital Outlay					
TOTAL EXPENDITURES	\$ 1,375,980	\$ 1,332,400	\$ 138,250	\$ 185,000	\$ 130,000

*Detail provided below

Grant Funding		Actual		Budget	
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Friends of the Library	\$ 1,500	\$ -	\$ -	\$ -	\$ -
Havasu for Youth	27,000	22,788	25,000	55,000	
HAVEN Family Resource Center				2,000	2,000
Lake Havasu Search & Rescue				1,000	1,000
LHC Main Street Association	51,200	21,312			
Patriotic Americans for Constitutional Education				1,000	1,000
Senior Programs					
Social Services Interagency Council	119,623	95,698	110,000	125,000	125,000
Special Olympics Arizona	1,126	990	1,250	1,000	1,000
TOTAL GRANT FUNDING	\$ 200,449	\$ 140,788	\$ 136,250	\$ 185,000	\$ 130,000

IMPROVEMENT DISTRICT FUNDS

MISSION STATEMENT

Oversee the operation, maintenance, repair, and improvements within the boundaries of the districts.

DESCRIPTION

#1 Golf Course. Operate approximately 315 gas lights in the golf course area tracts. This district was dissolved as of April 30, 2010.

#2 London Bridge Plaza. Maintain and operate the parking lot, electric lights, water service, and landscaping at the plaza; construct capital improvements for betterment and beautification of the plaza.

#4 McCulloch Median. Maintain Wheeler Park and the median landscaping on McCulloch Boulevard from Smoketree Avenue to Lake Havasu Avenue, together with gas lights on Civic Center Boulevard; provide water and electric service.

ACCOMPLISHMENTS 2012-2013

- Monitored monthly water consumption for London Bridge Plaza.
- Performed inventory and coordinated repair of gas lamps for District #4.

OBJECTIVES 2013-2014

- Continue to monitor the operations of each district.
- Continue to perform annual inventory of gas lights (in applicable improvement districts).
- Continue to act as liaison between the districts and the gas and electric company to resolve disputes.

LHC Improvement Districts Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
#1 Golf Course	26,848				
#2 London Bridge Plaza	14,095	14,858	22,081	14,579	14,889
#4 McCulloch Median	76,252	70,903	71,819	71,169	71,169
TOTAL EXPENDITURES	\$117,195	\$85,761	\$93,900	\$85,748	\$86,058

LAKE HAVASU CITY EMPLOYEE BENEFIT TRUST (LHCEBT)

MISSION STATEMENT

Provide a competitive, affordable benefits program for the Lake Havasu City employees and their dependents, focusing on prevention and wellness, in order to attract and retain a quality workforce.

ACCOMPLISHMENTS 2012-2013

- Successfully transitioned to the newly formed Northwest Arizona Employee Benefit Trust (NAEBT).

DESCRIPTION

The Lake Havasu City Employee Benefit Trust (LHCEBT) is a partially self-insured insurance program that provides benefits including medical, dental, and wellness to eligible employees and their dependents.

LHC Employee Benefit Trust Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Employee Benefit Trust	\$6,096,916	\$5,676,725	\$1,754,003	\$126,784	\$0

The amount in FY 13-14 represents carry over claims that may need to be addressed. This fund is intended to be fully dissolved in FY 14-15.

METROPOLITAN PLANNING ORGANIZATION

MISSION STATEMENT

The mission of the Lake Havasu Metropolitan Planning Organization is to provide open leadership and guidance for regional transportation planning through a cooperative effort that will result in a practical and positive growth model beneficial to residents, visitors and businesses.

DESCRIPTION

The 2010 United States Census indicated that Lake Havasu City had surpassed the 50,000 population threshold thus requiring the establishment of a Metropolitan Planning Organization (MPO). On January 8, 2013, the Lake Havasu City Council adopted Resolution Number 13-2697 approving the establishment of the Lake Havasu Metropolitan Planning Organization (LHMPO) and Resolution Number 13-2698 establishing the boundaries of LHMPO.

All MPO documents were forwarded to the Arizona Department of Transportation (ADOT) for review and processing. On March 26, 2013, Arizona Governor Jan Brewer sent a formal letter to the Federal Highway Administration requesting establishment of the Lake Havasu Metropolitan Planning Organization.

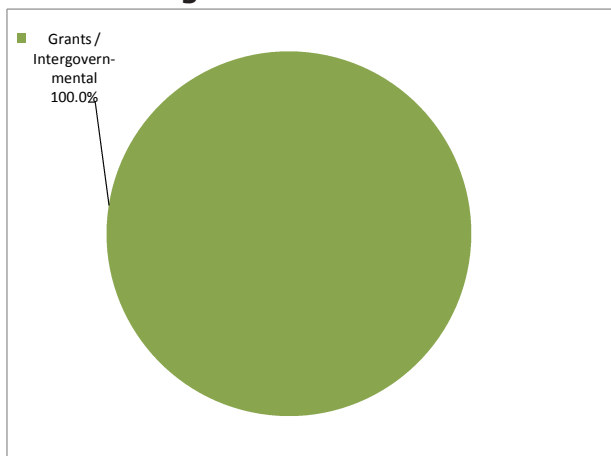
As the transportation planning agency within the planning area boundary, LHMPO will be responsible for developing a Work Program (WP) in collaboration with all members of LHMPO to include ADOT, Lake Havasu City and Mohave County. Additionally, this Work Program will be developed in cooperation with the Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA) using a cooperative and comprehensive (3-C) transportation planning process within the LHMPO planning boundary.

The WP provides an indication of LHMPO's short and long range transportation planning objectives, the manner in which these objectives will be achieved, the budget necessary to sustain the overall planning effort, and the sources of funding for each specific program element.

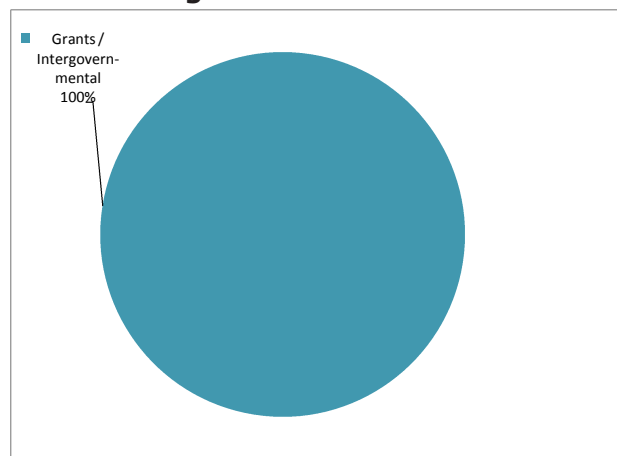
ACCOMPLISHMENTS 2012-2013

- Created LHMPO with approvals by the Lake Havasu City Council, Arizona Governor Jan Brewer and the Federal Highway Administration.

Funding Source FY 2013-2014



Funding Source FY 2014-2015



METROPOLITAN PLANNING ORGANIZATION

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY11-12	Estimated FY12-13	Projected FY13-14	Projected FY14-15
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS STRATEGIC ACTION PLAN # III - COMMUNITY STRATEGIC ACTION PLAN # V - ECONOMIC GROWTH				
➤ Organize and appoint an Executive Board of Directors to oversee LHMPO				
◇ Coordinate with LHMPO member agencies				
✓ Coordinate with Lake Havasu City Council to appoint three (3) Councilmembers to the Executive Board	N/A	N/A	100%	100%
✓ Coordinate with the Mohave County Board of Supervisors to appoint one (1) local District Supervisor to the Executive Board	N/A	N/A	100%	100%
✓ Coordinate with the Arizona Department of Transportation to appoint one (1) State Transportation Board Member to the Executive Board	N/A	N/A	100%	100%
✓ Adopt Articles of Incorporation and Executive Board Bylaws	N/A	N/A	100%	100%
➤ Organize LHMPO Staff				
◇ Hire staff (2) to manage LHMPO				
✓ Hire the Metropolitan Planning Manager	N/A	N/A	100%	100%
✓ Hire the Administrative Specialist	N/A	N/A	100%	100%
➤ Organize and appoint a Technical Advisory Committee to oversee and develop LHMPO projects				
◇ Coordinate with LHMPO member agencies				
✓ Coordinate with Lake Havasu City to appoint two (2) Operations Department staff members to the Committee	N/A	N/A	100%	100%
✓ Coordinate with the Mohave County Board of Supervisors to appoint one (1) Public Works staff member to the Committee	N/A	N/A	100%	100%
✓ Coordinate with the Arizona Department of Transportation to appoint one (1) Planning staff member to the Committee	N/A	N/A	100%	100%
✓ Coordinate with WACOG to appoint one (1) Planning staff member to the Committee	N/A	N/A	100%	100%
➤ Develop and implement an ADOT approved work program and budget for LHMPO projects				
◇ Coordinate with LHMPO member agencies and Technical Advisory Committee				
✓ Approval by the Executive Board	N/A	N/A	70%	100%
✓ Approval by the Technical Advisory Committee	N/A	N/A	70%	100%
✓ Approval by ADOT	N/A	N/A	20%	80%
➤ Develop and implement an ADOT approved Long Range Transportation Plan (LRTP) and Transportation Improvement Program (TIP) for LHMPO				
◇ Coordinate with LHMPO member agencies				
✓ Approval by the Executive Board	N/A	N/A	20%	80%
✓ Approval by the Technical Advisory Committee	N/A	N/A	20%	80%
✓ Approval by ADOT	N/A	N/A	20%	80%



METROPOLITAN PLANNING ORGANIZATION

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Metropolitan Planning (MPO)	City Planner, Senior Administrative Specialist I				1.0	1.0
					1.0	1.0
	City Prosecutor	0.0	0.0	0.0	2.0	2.0

Metropolitan Planning Fund		Actual		Budget	
Expenditures		FY 10-11	FY 11-12	FY 12-13	FY 13-14
Personnel					
Salaries - Full-Time					\$ 108,019
Benefits & Taxes					\$ 54,059
Other: Vehicle Allowance					4,813
					165,751
Operation & Maintenance					
Professional Services					132,000
Utilities					2,100
Meetings, Training & Travel					12,000
Supplies					33,149
Outside Contracts					10,000
					189,249
Capital Outlay					*
TOTAL EXPENDITURES		\$ -	\$ -	\$ -	\$ 355,000

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -

MISCELLANEOUS GRANT FUNDS FY 2013-2014

ADMINISTRATIVE SERVICES

CDBG Funds, \$531,346

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing and passed to the communities by WACOG. These funds are used for the administration and actual costs of a CDBG eligible activity which may include minor housing rehabilitation.

State Special Projects, \$300,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened annually to entities for competitive grants. These funds can be used for any CDBG eligible activities.

Non-Specific Housing Grant, \$100,000

Funding for future housing grant opportunities that may arise during the fiscal year.

Non-Specific City-Wide Grants, \$350,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY

Victims of Crime Act (VOCA), \$16,124

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

COMMUNITY SERVICES

Non-Specific, \$200,000

Funding to expand our existing trails system and promote recreational activities. (Requires matching funds in the amount of \$50,000)

FIRE

Non-Specific, \$80,000

Funding for future grant opportunities that may arise during the fiscal year.

AFG Grant, \$464,000

Funding for the purchase of one fire engine \$550,000 (Requires matching funds in the amount of \$110,000)

Funding for the purchase of a portable air station \$30,000 (Requires matching funds in the amount of \$6,000)

AZ Department of Homeland Security, \$85,000

Funding for the purchase of portable radios used by the department.

Allianz Grant, \$5,000

Funding for future grant opportunities that may arise during the fiscal year.

Wal-Mart Grant, \$1,000

Funding for future grant opportunities that may arise during the fiscal year.

Fire Prevention & Safety Grant, \$20,000

Funding for future grant opportunities that may arise during the fiscal year. (Requires matching funds in the amount of \$5,000)

MISCELLANEOUS GRANT FUNDS FY 2013-2014

POLICE

AZ Department of Homeland Security, \$56,359

Funding for digital portable radio and other miscellaneous equipment

AZ Game & Fish Department, \$150,000

Funding for boat-related expenses

AZ Governors Office of Highway Safety, \$47,500

Funding for various traffic safety programs such as Click It or Ticket, DUI Enforcement and/or DUI Equipment.

AZ Peace Officer Standards and Training Board, \$38,494

Funding to purchase ammunition for annual officer qualifications. \$2,000

Funding to purchase cameras. \$13,000

Funding to reimburse training expenses including lodging, per diem and mileage for out of town travel. \$23,494

AZ State Lake Improvement Fund, \$100,000

Funding for miscellaneous boating equipment

Drug Asset Recovery Team (DART), \$50,000

100% of overtime and mileage associated with interdicting illicit drug proceeds and weapons through Mohave County.

US Department of Justice, Byrne Justice Assistance Grant, \$50,000

Funding to improve or enhance programs related to law enforcement; prevention and education; planning, evaluation, and technology improvements; etc. (\$25,000 competitive; \$25,000 local)

Bullet Proof Vests, \$10,608

Funding to reimburse city 50% of the cost of compliant armored vests.

MAGNET, \$132,338

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force

OPERATIONS

HSIP, \$249,170

Funding for school crossing, warning and traffic signage. \$54,000

Funding for pedestrian count down modules, controllers, signal heads & brackets, illuminated street name signs, reflectometer and various school and street signs. \$195,170

MISCELLANEOUS GRANT FUNDS FY 2014-2015

ADMINISTRATIVE SERVICES

CDBG Funds, \$200,000

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing and passed to the communities by WACOG. These funds are used for the administration and actual costs of a CDBG eligible activity which may include minor housing rehabilitation.

State Special Projects, \$125,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened annually to entities for competitive grants. These funds can be used for any CDBG eligible activities.

Non-Specific Housing Grant, \$300,000

Funding for future housing grant opportunities that may arise during the fiscal year.

Non-Specific City-Wide Grants, \$350,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY

Victims of Crime Act (VOCA), \$16,179

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

COMMUNITY SERVICES

Non-Specific, \$200,000

Funding to expand our existing trails system and promote recreational activities. (Requires matching funds in the amount of \$50,000)

FIRE

Non-Specific, \$80,000

Funding for future grant opportunities that may arise during the fiscal year.

AFG Grant, \$464,000

Funding for the purchase of one fire engine \$550,000 (Requires matching funds in the amount of \$110,000)

Funding for the purchase of a portable air station \$30,000 (Requires matching funds in the amount of \$6,000)

Allianz Grant, \$5,000

Funding for future grant opportunities that may arise during the fiscal year.

Wal-Mart Grant, \$1,000

Funding for future grant opportunities that may arise during the fiscal year.

MISCELLANEOUS GRANT FUNDS FY 2014-2015

POLICE

AZ Department of Homeland Security, \$56,359

Funding for digital portable radio and other miscellaneous equipment

AZ Game & Fish Department, \$150,000

Funding for boat-related expenses

AZ Governors Office of Highway Safety, \$30,000

Funding for various traffic safety programs such as Click It or Ticket, DUI Enforcement and/or DUI Equipment.

AZ Peace Officer Standards and Training Board, \$38,494

Funding to purchase ammunition for annual officer qualifications. \$2,000

Funding to purchase cameras. \$13,000

Funding to reimburse training expenses including lodging, per diem and mileage for out of town travel. \$23,494.

AZ State Lake Improvement Fund, \$100,000

Funding for miscellaneous boating equipment

Drug Asset Recovery Team (DART), \$50,000

100% of overtime and mileage associated with interdicting illicit drug proceeds and weapons through Mohave County.

US Department of Justice, Byrne Justice Assistance Grant, \$50,000

Funding to improve or enhance programs related to law enforcement; prevention and education; planning, evaluation, and technology improvements; etc. (\$25,000 competitive; \$25,000 local)

Bullet Proof Vests, \$3,600

Funding to reimburse city 50% of the cost of compliant armored vests.

MAGNET, \$134,110

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force

REFUSE FUND

MISSION STATEMENT

Provide the most economical, safe, efficient, and satisfactory solid waste disposal possible.

DESCRIPTION

Lake Havasu City has contracted with Allied Waste Services to provide citizens with refuse collection service and landfill disposal operations. Lake Havasu City also provides hazardous waste disposal.

ACCOMPLISHMENTS 2012-2013

- Performed the billing and collection of all single family residential accounts and non-binned multi-family residential units while Allied Waste Services billed and collected directly from the commercial and multi-family residential units with bins.
- Provided weekly curbside refuse and recycling.

OBJECTIVES 2013-2014

- Continue to monitor landfill contract, landfill development, and waste compaction to provide maximum landfill capacity and life.
- Continue to take appropriate action to comply with all federal regulations relating to landfill operations.



REFUSE FUND

Refuse Fund	Actual		Budget		
Expenditures	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operation & Maintenance					
Professional Services	\$ 66,267	\$ 65,634	\$ 82,511	\$ 78,685	\$ 82,850
Utilities	27,464	29,074	35,000	32,000	34,000
Interfund Cost Allocation	827,008	792,889	785,125	560,148	560,729
Outside Contracts		4,374,788	4,400,000	4,400,000	4,500,000
Other	44,955	37,785	44,199	44,490	45,085
	965,694	5,300,170	5,346,835	5,115,323	5,222,664
Capital Outlay				*	*
Subtotal Expenditures	\$ 965,694	\$ 5,300,170	\$ 5,346,835	\$ 5,115,323	\$ 5,222,664
Contingency			10,500		
Depreciation	1,175	1,175	1,175	1,175	1,175
Landfill Closure Reserve	119,119	109,266	112,544	116,985	120,494
TOTAL EXPENDITURES	\$ 1,085,988	\$ 5,410,611	\$ 5,471,054	\$ 5,233,483	\$ 5,344,333
Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement N/A					
*TOTAL CAPITAL OUTLAY				\$ -	\$ -

Due to a change in method of recording actual activity in FY 11/12, Outside Contracts reflects the cost of outsourcing trash collection.

TOURISM/ ECONOMIC DEVELOPMENT FUND

MISSION STATEMENT

Improve the economic well-being of the community through tourism promotion and development.

DESCRIPTION

A Transient Occupancy Tax ("bed tax") is a special excise tax imposed on hotel and motel room rentals for temporary rentals (30 days or less). Lake Havasu City's bed tax is currently 3%. The dedicated restaurant and bar sales tax is 1%. Revenues from both sources are dedicated to increasing tourism and promoting economic development in the City.

The Lake Havasu City Convention and Visitors Bureau (CVB) receives 75% of the funds and is responsible for the enhancement and promotion of tourism. Its function is to develop a campaign of information, advertising, promotion, exhibition, and publicity relating to the tourism business, including the recreational, scenic, and historical attractions of the City and disseminating such information to the public through various state, national, and international media. A portion of the funds are used to support certain special events held in the City. The CVB also has the goal of enhancing the quality of life of Lake Havasu City residents with a healthy economy and with special events.

The Partnership for Economic Development (PED) receives the remaining 25% of the funds and is responsible for expanding the economic base of the community through the attraction of new business investment and expansion and retention opportunities for existing businesses to make them more competitive. The PED has developed a strategic action plan to diversify the City's economic base, strengthen the competitiveness of business real estate and development site resources, amplify local business retention and expansion efforts, strengthen the competitiveness of resident's skills to assume higher paying and career-oriented jobs, and improve public awareness about economic development.

ACCOMPLISHMENTS 2012-2013

Convention & Visitors Bureau

- Continued expansion of the www.golakehasasu.com, one of the top destination websites in the state with an average of 47,300 unique users per month, 3 minute average user sessions, and 225,000 page views per month. The website now possesses over 350 unique content pages – including 450 event listings that make it the area's one-stop event authority. New features include a comprehensive golf section; a photo library; "live inventory" accommodations bookings; BLM-generated hiking trail maps, a nightlife section; and event venue information. Seven new high quality videos were produced and published to the website and CVB's YouTube channel.
- The effort to solidify an authentic, dynamic brand identity for the City continued under the leadership of Today's News-Herald publisher and a Blue Ribbon Committee of community leaders. More than 18 separate research initiatives were finalized and reviewed, leading to the adoption of brand position for the city as follows: "For those who would rather participate than sit on the sidelines, Lake Havasu City, which unites Arizona and California, is that rare escape born of desert, mountain and the Colorado River where the magnetic power of the lake draws people together and fun flows naturally, energizing you for whatever comes next."
- The highly publicized branding process wrapped up with another email survey to 11,385 residents and 11,700 visitors to solicit feedback on a proposed tagline and logo. The tagline selected by the Committee was: "Play Like You Mean It." The tagline and logo passed legal review. They were submitted to the U.S. Patent & Trademark Office for trademark registration, anticipated within the next 6-12 months.

TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2012-2013 (CONT.)

- With a staff of 30 volunteers, the Visitor Center moved into the remodeled English Pub. The space for local exhibits increased by 300% to 2,500 sq. ft., including a Bill Spreser Art Gallery and large screen for video projection.
- Set a new attendance record with more than 113,000 visitors during 2012, an 11% increase over 2011. The London Bridge Walking Tour was enjoyed by more than 400 people, an increase of 60% versus the prior year when it was first introduced.
- The CVB identified and recruited two new major events for the city, generating a minimum estimated number of 1,150 room nights. The new events include:
 - ◊ Lucas Oil Drag Boat Racing Series – October 11-13, 2013 – 400 rooms
 - ◊ HITS Triathlon (repeat) – November 9-10, 2013 – 750 estimated rooms
- Wrote, designed and published a 48-page version of the 2013 Lake Havasu City Visitors Guide, and added 450 new racks for the 200,000 copies distributed. The guide is available in 2,463 locations in six states, including Phoenix, Las Vegas, Palm Springs, Seattle and Yuma, and along the Colorado and I-40.
- The Internet geo-targeted search and content network adword program generated more than 15,000,000 impressions and 100,000 clicks outside the local market area.
- An ambitious wayfinding & sign program was launched under the leadership of Bob McClory and the Destination Development Committee in order to improve the ability of residents and visitors to navigate to their destinations within the city as easily as possible. An RFP was developed and issued to 27 firms; MERJE of Westchester, Penn. was selected. An assessment of existing wayfinding was conducted in consultation with the Arizona Department of Transportation, Lake Havasu City and nearly 30 local stakeholders. A proposed wayfinding & sign plan was completed for City review.
- The CVB's email news program expanded to include 24 different publications over the year, including a new quarterly e-newsletter for residents aimed at communicating new development in the community. Subscribers increased 34% to 13,400. Emails were opened by 37% of recipients, with a 27% click-thru rate to the www.golakehasu.com website. Most newsletters were repurposed as blog entries to drive traffic to the website.
- The CVB returned to print ads in consumer magazines again for the first time in years, participating in a coop program of the Arizona Office of Tourism which matched media investments dollar for dollar. Two full page ads appeared in Los Angeles Times and The Arizona Republic inserts; as well as Phoenix Magazine and AAA Highroads magazines.
- Researched, designed and printed 35,000 copies of the 2013 Lake Havasu City Dining Guide, distributing it through 65 racks in hotels and attractions within a 1.5 hour radius.
- Lake Havasu City, Arizona Facebookfans(www.facebook.com/lakehasucityarizona) increased to 34,000, a 6% increase from the prior year, with an average of two posts every business day. Spring Break Facebook fans increased by 3,300, or 77%. Twitter followers reached 1,700, while Spring Breaker Twitter followers surged to 6,900.
- Mailed out over 4,512 information packages in response to email and telephone requests, a 13% increase over the previous year.
- Secured nationally syndicated radio program, Car & Driver, to broadcast live from the Relics & Rods Run to the Sun classic car show for a third year in a row.

TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2012-2013 (CONT.)

- The CVB President wrote six newspaper columns published in Today's News-Herald on topics ranging from why we need a visitor center, to the new opportunities for tourism presented by Tinnell Sports Park. In addition, 30 columns about special events were published weekly in the White Sheet.

PARTNERSHIP FOR ECONOMIC DEVELOPMENT

Business Park

After nearly two years of negotiations and planning, Romer Beverage Company opened Phase I of its multi-stage plan with a 26,000 square foot distribution center in the Agave Business Park, January 2013. Romer Beverage Company has met the original guidelines to be in the park in February of this year when they reached 26 full-time employees at this center. Romer Beverage Company distributes numerous beverage lines with Anheuser-Busch, maker of Budweiser products, being their anchor line. Phase II, which is already in planning, will grow the Lake Havasu City operation another 100,000 square feet and employ an additional 100 people. With Romer Beverage Company's operation now covering the entire Colorado River region in Arizona, operations in the Agave Business Park will serve as corporate headquarters for the organization.

Business Expansion and Recruitment

PED is working with a manufacturer from the United Kingdom that specializes in products to improve fuel and load efficiencies, for both short and long haul trucking. The PED made it possible for this company to meet and start prototype work with one of the largest trucking companies in North America. Their plan is to have their US operation in Lake Havasu City.

PED is also working with two manufacturing firms looking to relocate out of Southern California but still be close enough to serve that market. One company will relocate its

sales force here to start, then manufacturing in the 2nd phase. The potential employment opportunity is 23-35 jobs.

The second company will relocate in one move. Employment opportunity is 15-25 jobs.

In all three cases, the company owners have a connection to Lake Havasu City. The PED continues to focus time, dollars, and efforts when a connection exists.

On the expansion side, the PED has assisted two local businesses, one manufacturing and the other service related in getting training dollars and state programs.

The PED also assisted a local manufacturer with successful negotiations to extend badly needed gas service to their site to allow them to expand to keep up with market demand.

PED worked with ASU College of Innovation and Technology and a local business with the goal of bringing their product to full market potential. PED became a financial co-sponsor with the business and the collaboration with ASU has been underway since the fall semester of 2012, with PED remaining active in the process. ASU research and product validation will conclude late spring, early summer.

PED also introduced and sponsored the program referred to as MASH, (Multiple Avenues to Successful Healthcare), partnering with Havasu Regional Hospital and Lake Havasu City High School. The MASH program is a two-week job shadowing experience, designed to expose eligible high school sophomores and juniors to the multiple career opportunities available in their own local hospital. Last summer's program was a huge success and the program will again be offered to a total of fifteen students, twelve from Lake Havasu City High School and three from Telesis Academy. The program caught the attention of the Governor's Statewide Development Conference and HRMC program coordinator sponsored by PED was asked to present the program at the fall conference in 2012. This led to a meeting held for hospital and school



TOURISM/ ECONOMIC DEVELOPMENT FUND

PARTNERSHIP FOR ECONOMIC DEVELOPMENT (CONT.)

districts with both Mohave and LaPaz counties in March 2013 for possible implementation of MASH programs in their area.

PED submitted the ASU Campus project in Lake Havasu City for the annual Governor's Award for Excellence in Economic Development. The project was granted the award this past fall at the Governor's Conference for State Wide Economic Development. The award was received by Lake Havasu City, the Foundation for Higher Education, the Lake Havasu Unified School District and ASU.

Effective June 2012, PED downsized to two employees when the office manager left for a new job opportunity. We determined that by redistribution of work, expanded accounting services, phone services and computer changes, the office could function with two people and not adversely affect the scope of work. All additional savings resulting from these changes are being used in the Business Expansion and Retention programs, as well as considerations for community enhancements that will encourage economic growth.

The PED is actively involved with the following community businesses and organizations: Chamber of Commerce, Convention & Visitors Bureau, LHC Marine Association, Colorado River Builders Association, Lake Havasu Unified school District, K-12 Foundation, Havasu Foundation for Higher Education, ASU Campus at Lake Havasu, Havasu Regional medical Center Advisory Board, Wave JTED, Mohave/LaPaz County Local Workforce Investment Board, and the Arizona Rural Advisory Council to the Arizona Commerce Authority.

OBJECTIVES 2013-2014

Provide 75% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu City Convention and Visitors Bureau for the promotion, development, and enhancement of the tourism industry.

Provide 25% of the collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu Partnership for Economic Development to promote business recruitment, expansion, and retention.

Tourism/Economic Development Expenditures	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Lake Havasu City Convention and Visitors Bureau	\$ 1,042,077 *	\$ 1,122,116 *	\$ 1,117,500 *	\$ 1,200,000 *	\$ 1,224,000 *
Partnership for Economic Development	347,396 *	374,039 *	371,500 *	400,000 *	408,000 *
Contingency			35,000		
TOTAL EXPENDITURES	\$ 1,389,473	\$ 1,496,155	\$ 1,524,000	\$ 1,600,000	\$ 1,632,000

**Distribution of funds based on actual revenues received on a 75%/25% split.*

VEHICLE/EQUIPMENT REPLACEMENT FUND

MISSION STATEMENT

Provide for an orderly system of funding, procuring, and replacement of vehicles and equipment Citywide.

DESCRIPTION

The Lake Havasu City Vehicle/Equipment Replacement Fund is used to accumulate capital to provide funds for the systematic replacement of the City's fleet. Rents were charged to the City departments for use of vehicles and equipment until FY 2009 when the rent program was suspended due to economic necessity. The purchase of new vehicles and equipment is based on a predetermined life cycle derived from accepted industry methods and standards. The fleet condition is evaluated annually and in preparation for the budget cycle. The Vehicle Maintenance Section works with departments to evaluate Citywide needs and prepare the annual replacement report. This will be evaluated as a part of the Citywide Asset Management Program.

ACCOMPLISHMENTS 2012-2013

- Procured units that were identified to be of critical need to the City using Vehicle/Equipment Replacement funding.



VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle / Equipment Replacement Fund	Actual		Budget		
	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Expenditures					
Operation & Maintenance					
Professional Services	\$ 67				
Interfund Cost Allocation		5,855	5,547	4,514	4,661
Outside Contracts					
Other: Advertising	71	71			
	138	5,926	5,547	4,514	4,661
Capital Outlay	471,824	215,212	422,037	782,400 *	1,000,000 *
Subtotal Expenditures	\$ 471,962	\$ 221,138	\$ 427,584	\$ 786,914	\$ 1,004,661
Contingency			25,000		
Depreciation	346,585	387,528	514,818	369,587	303,784
TOTAL EXPENDITURES	\$ 818,547	\$ 608,666	\$ 967,402	\$ 1,156,501	\$ 1,308,445

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 13-14	Total FY 14-15
Carry Forward N/A					
New N/A					
Replacement FY 13/14 - See Capital Outlay Budget By Fund Schedule FY 14/15 - Placeholder units are not yet identified	22	Varies	782,400 1,000,000	782,400	1,000,000
*TOTAL CAPITAL OUTLAY				\$ 782,400	\$ 1,000,000



Capital Budget

The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program

Ten-Year CIP - Project Detail Sheets



THE CAPITAL BUDGET

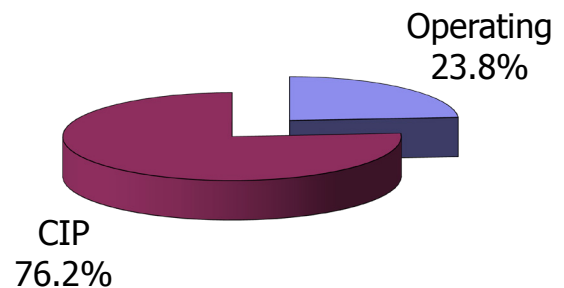
The capital budget for Lake Havasu City Fiscal Year 2014 totals \$29,789,291. This total represents \$22,692,547 for the Community Investment Program (CIP) and \$7,096,744 for capital outlay (items that have a value greater than \$5,000 and a useful life of more than one year). The projected budget for Fiscal Year 2015 totals \$17,680,748. This represents \$10,909,273 for CIP and \$6,771,475 for capital outlay items.

The Relationship Between Operating and Capital Budgets

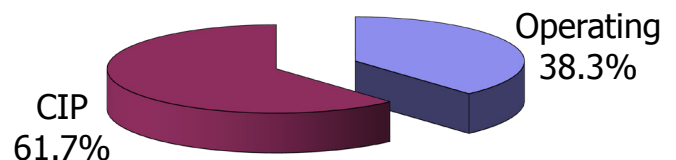
The Community Investment Program (CIP) is a ten-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The Fiscal Year 2014 CIP budget represents the first year of the Ten-Year Community Investment Program.

Lake Havasu City prepares a capital budget separate from the operating budget, however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, maintenance costs, supplies, and operating capital items. These ongoing costs are adjusted annually to cover inflation, improve services or institute cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

FY 13-14
The Capital Budget



FY 14-15
The Capital Budget



The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and current revenues.

THE CAPITAL BUDGET

THE CAPITAL BUDGET PROCESS

The capital budget process began with a review of the previous CIP plan, in which completion and cost estimates for the current year's projects were updated. The plan was developed to fit within sustainable levels over the next five years as set forth in a five year forecast developed by the Administrative Services Department. Although a Ten-Year Capital Budget is developed, funding levels are focused on five year forecasts; therefore, more certainty can be placed on the first five years of the Ten-Year Capital Program. The funding estimates allow limitations to be set on the number of projects that can realistically be funded.

Departments submitted project proposals and along with engineering staff reviewed and prioritized those proposals based upon critical needs and to fit those into the levels of available funding. In addition, engineering staff reviewed projects from the perspective of having sufficient personnel resources to complete the planned projects. The planned projects maintain essential public services to citizens.

Following the department and engineering reviews and prioritization an Executive Team provided an additional level of review. Items that were determined to be essential were included in the Plan and funding sources identified. A contingency amount is included in Fiscal Year 2014 in the event unanticipated project(s) arise during the budget year.

The proposed Ten-Year CIP Program was presented to the City Council for review and discussion and adopted prior to adoption of the final budget.

CIP projects are categorized by program (see table on next page). Each CIP project is linked to a Strategic Action Plan item and includes a description and justification, cost estimate, funding source(s), and operating and maintenance impact, if applicable. All projects included in the Ten-Year Plan are reviewed and updated on a biennial basis.

THE CAPITAL BUDGET

CITY COUNCIL STRATEGIC ACTION PLAN

- # I - City Fiscal Health
- # II - Infrastructure Assets
- # III - Community
- # IV - City Organization
- # V - Economic Growth

Program	Sub-Program
Community Services	Community Services - Administration
General Government	Non-Departmental
Operations	Airport Drainage Parks Streets Wastewater Water
Public Safety	Fire Police

Priority Ratings of Projects

Priority 1	Essential (Start within 1 year)	Required to complete or make fully usable a major public improvement; Remedy a condition dangerous to health, welfare, and public safety.
Priority 2	Necessary (Start 1-3 years)	Vital to the development or redevelopment of a desirable industrial, commercial, or residential district.
Priority 3	Desirable (Start 3-5 years)	Projects that would benefit the community; Considered proper for a progressive community competing with other cities.
Priority 4	Deferrable (Start 5-10 years)	Projects that are desired but not absolutely required by the community.

TOTAL CAPITAL BUDGET BY PROGRAM FY 2013-2014

Capital Budget by Program	Capital Budgets		Adopted FY 2013-14
	Operating	CIP	
Community Services			
Community Services Administration (3 projects)	\$ -	\$ 359,808	
Recreation	25,000		
Recreation/Aquatic	85,000		
			\$ 469,808
General Government			
Administrative Services			
City Clerk	38,048		
Information Technology	54,200		
Non-Departmental CIP (2 projects)		1,150,000	
Non-Departmental	250,000		
Vehicle / Equipment Replacement	782,400		
			\$ 2,274,648
Operations			
Airport CIP (3 projects)		205,000	
Airport			
Drainage CIP (7 projects)		3,170,785	
Maintenance Services	147,000		
Parks CIP (4 projects)		2,585,000	
Streets CIP (5 projects)		1,826,405	
Streets			
Transit CIP (1 project)			
Transit	223,700		
Wastewater CIP (7 projects)		2,469,122	
Wastewater	853,124		
Water CIP (13 projects)		10,538,776	
Water	238,154		
			\$ 22,257,066
Public Safety			
Fire	3,611,680		
Police (1 project)		167,651	
Police	788,438		
			\$ 4,567,769
Sub-Total	\$ 7,096,744	\$ 22,472,547	\$ 29,569,291
Operating expenditure included in capital project budget		220,000	220,000
TOTAL FISCAL YEAR 2013-14 CAPITAL PROGRAM	\$ 7,096,744	\$ 22,692,547	\$ 29,789,291

TOTAL CAPITAL BUDGET BY PROGRAM FY 2014-2015

Capital Budget by Program	Capital Budgets		Approved FY 2014-15
	Operating	CIP	
Community Services Recreation/Aquatic	\$ 90,000	\$ -	\$ 90,000
General Government Administrative Services City Manager Information Technology Non-Departmental Vehicle / Equipment Replacement	2,500,000 250,000 1,000,000		\$ 3,750,000
Operations Airport CIP (2 projects) Airport Drainage CIP (4 projects) Maintenance Services & HURF Funded Streets CIP (1 projects) Streets Transit CIP (1 project) Transit Wastewater CIP (3 projects) Wastewater Water CIP (11 projects) Water	100,000 287,000 1,302,700 117,000	405,600 960,000 761,875 2,134,432 6,647,366	\$ 12,715,973
Public Safety Fire Police	765,625 359,150		\$ 1,124,775
TOTAL FISCAL YEAR 2014-15 CAPITAL PROGRAM	\$ 6,771,475	\$ 10,909,273	\$ 17,680,748



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 13-14	Approved FY 14-15
GENERAL FUND					
City Clerk					
Legislative Management Suite & Vote Cast Software Application	New	1	38,048	\$ 38,048	\$ -
				38,048	-
City Manager					
Asset Management Implementation	Replacement	1	2,500,000	\$ -	\$ 2,500,000
				-	2,500,000
Fire					
Electronic Pen Charting - Carry Forward	New	1	112,308	\$ 112,308	\$ -
Fire Pumps (4) & Fire Quint (1)	Replacement	5	2,550,000	2,550,000	
Generator (Fire Station 5) - Carry Forward	Replacement	1	64,372	64,372	
Holmatro Power Units	Replacement	2	10,000		20,000
LifePak	Replacement	8	33,125	265,000	165,625
VHF P25 Radio Replacements	Replacement	1	40,000	40,000	
				3,031,680	185,625
Information Technology Division					
KACE-Imaging & Deployment Software	New	1	54,200	\$ 54,200	\$ -
				54,200	-
Maintenance Services					
Beach Cleaning Equipment	New	1	70,000	\$ 70,000	\$ -
Holiday Decorations	Replacement	1	30,000	30,000	
Irrigation System Upgrade	Replacement	1	37,000	37,000	30,000
Radio Replacements	Replacement	1	25,000		25,000
				137,000	55,000
Police Department					
CAD/ OSSI Hardware and Software	New	1	642,839	\$ 642,839	\$ -
Dispatch Console - Carry Forward	Replacement	1	275,000		275,000
Printer/Scanner/Fax Unit	New	2	18,500	18,500	18,500
Live Scan Booking and Fingerprint Station	Replacement	1	61,449	61,449	
				722,788	293,500
Recreation Division					
Webtrac/Paytrac Software - Carry Forward	New	1	25,000	25,000	\$ -
				25,000	-
TOTAL GENERAL FUND				\$ 4,008,716	\$ 3,034,125
OTHER FUNDS					
Irrigation & Drainage District Fund (Water Division)					
14" MAG Water Meter Booster Sta. #1C	Replacement	1	26,000	\$ 26,000	\$ -
Auto Crane for Service Truck	Replacement	1	13,000	13,000	
Chlorine Storage Building at WTP	New	1	12,000		12,000
Chlorine Units at WTP	Replacement	4	8,000	32,000	
Hydraulic Power Pack	Replacement	2	6,500	13,000	
N. Havasu 10" Pump Control Valves	Replacement	1	15,000	15,000	
N. Havasu 10" Pump Control Valves	Replacement	2	15,000		30,000
Pump and Motor Station #2	Replacement	1	28,000	28,000	30,000
Pump and Motor Station #2A	Replacement	1	28,000	28,000	
Selectron C.S. Voice Utility Software - Carry Fwd	New	1	59,154	59,154	
Soft Start Motor Control WTP	Replacement	1	15,000		15,000
South Intake MCC Electrical Panel	Replacement	1	24,000	24,000	
South Intake Pump and Motor	Replacement	1	30,000		30,000
				238,154	117,000
Highway User Revenue Fund					
Radios	Replacement	1	25,000	\$ -	\$ 25,000
Scanner/Copier	Replacement	1	10,000		10,000
Sign Machine	Replacement	1	10,000		10,000
Small Stripper	Replacement	1	10,000	10,000	
				10,000	45,000

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 13-14	Approved FY 14-15
OTHER FUNDS (con't)					
Recreation/Aquatic Fund					
Highway Marquee/Electric Sign Board	New	1	25,000	\$ 25,000	\$ -
Slab Renovation for Spray Park	Replacement	1	60,000	60,000	
Sound System, Projection, & Stage Lighting	Replacement	1	10,000		10,000
Water Slide Repair/Renovation	Replacement	1	80,000		80,000
				85,000	90,000
Transit Fund					
15 Passenger Bus	Replacement	1	138,000	\$ 138,000	\$ -
15 Passenger Bus	Replacement	2	141,000		282,000
Passenger Bus - Carry Forward	Replacement	1	80,000	80,000	
Security Camera System - Carry Forward	New	1	5,700	5,700	
Senior Program Mini-Van	Replacement	1	5,000		5,000
				223,700	287,000
Vehicle/Equipment Replacement Fund					
Air Compressor (HURF)	Replacement	1	22,000	\$ 22,000	\$ -
Backhoe (Water)	Replacement	1	83,400	83,400	
Crackfill Equipment (HURF)	Replacement	1	60,000	60,000	
Dump Truck (Water)	Replacement	1	110,000	110,000	
Essicks Roller (HURF)	Replacement	2	11,000	22,000	
Future Replacements	Replacement	1	1,000,000		1,000,000
Load N Pack (Maintenance Services)	Replacement	1	35,000	35,000	
Pickup (Maintenance Services)	Replacement	2	24,000	48,000	
Pickup (Recreation)	Replacement	1	24,000	24,000	
Pickup (Water)	Replacement	2	24,000	48,000	
Service Truck (HURF)	Replacement	1	40,000	40,000	
Service Truck (Wastewater)	Replacement	1	35,000	35,000	
Service Truck (Wastewater)	Replacement	1	55,000	55,000	
SUV (Fire)	Replacement	1	45,000	45,000	
SUV (Non-Departmental)	Replacement	1	25,000	25,000	
Sweeper (HURF)	Replacement	2	40,000	80,000	
Vehicles (Non-Departmental)	Replacement	2	25,000	50,000	
				782,400	1,000,000
Wastewater Utility Fund					
Asset Management Software	New	1	68,846	\$ 68,846	\$ -
Bombay Chemical Double Wall Tank	Replacement	1	20,000		20,000
Crane for Vehicle #4291	Replacement	1	13,000	13,000	
Crane for Vehicle #4371	Replacement	1	13,000		13,000
HMI Dell Optiplex 900 Computers for 3 Plants	Replacement	3	5,000	15,000	
Headworks Loading Conveyor	Replacement	1	90,000	90,000	
IPS Air Conditioner Units	Replacement	2	15,000		30,000
ITP Static Screens Inlet/Outlet Piping	Replacement	1	41,000	41,000	
ITP Static Screens 1-5	Replacement	1	39,000	39,000	
ITP Upgrade Center Bearing Discharge Pipe	Replacement	1	26,000	26,000	
MTP C-Pond Fencing	Replacement	1	7,500		7,500
MTP Caustic Tank	Replacement	1	10,000	10,000	
MTP Clarifier #1 Collector Ring/Scum Remover	Replacement	1	28,000		28,000
MTP Digester Sludge Pump #1	Replacement	1	9,000		9,000
MTP FEB Influent VFD #2	Replacement	1	7,000		7,000
MTP Filter Backwash Pumps 1 & 2	Replacement	1	12,000	12,000	
MTP Filter Influent Valve #1 & #2	Replacement	1	13,200		13,200
MTP Grit Paddle	Replacement	1	127,000		127,000
MTP INF Screen 5MM	Replacement	1	150,000		150,000
MTP Lower Splitter Gates Clarifiers	Replacement	2	7,500	15,000	
MTP Non-Potable Hydro Tank	Replacement	1	50,000		50,000
MTP RAS Screw Pump #3 Motor	Replacement	1	80,000		80,000
Muffin Monster Screw for Vactor Drain	Replacement	1	47,000	47,000	
N. Palo Verde Pump & Motor Control Center	Replacement	1	50,000		50,000
NRP Course Screens #1 & #2 3MM	Replacement	1	152,000		152,000
NRP Fine Screen #1 & #2 2MM	Replacement	2	90,000		180,000
NRP Vadose Well Bleach Tank	Replacement	1	5,000		5,000
NRP Zenon Influent Slide Gate Actuator	Replacement	1	6,000		6,000
NRP Zenon Membrane Cassette Train #2	Replacement	1	355,000		355,000
NRP Zenon Membrane T3	Replacement	1	347,477	347,477	
Odalog System for Odor Control	New	1	6,500	6,500	
Odor Control Structure for Vactor Bay	New	1	10,000		10,000
RAS Screw Pump & Motor, Gear Box #3	Replacement	1	75,000	75,000	
Roof Repair at ITP	Replacement	1	10,000		10,000
Selectron C.S. Voice Utility Software - Carry Fwd	New	1	47,301	47,301	
				853,124	1,302,700
TOTAL OTHER FUNDS				\$2,192,378	\$2,841,700



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 13-14	Approved FY 14-15
GRANT FUNDS					
Fire					
Fire Engine	Replacement	1	550,000	\$ 550,000	\$ 550,000
Portable Air Station	Replacement	1	30,000	30,000	30,000
				580,000	580,000
General Government					
Parks Trail Plan	New	1	250,000	\$ 250,000	\$ 250,000
				250,000	250,000
Police					
Camera Equipment	Replacement	1	13,000	\$ 13,000	\$ 13,000
Dual Band Radio Project	Replacement	1	52,650	52,650	52,650
				65,650	65,650
TOTAL GRANT FUNDS				\$ 895,650	\$ 895,650
TOTAL CAPITAL OUTLAY				\$ 7,096,744	\$ 6,771,475

COMMUNITY INVESTMENT PROGRAM

PROGRAMS AND SOURCES SUMMARY

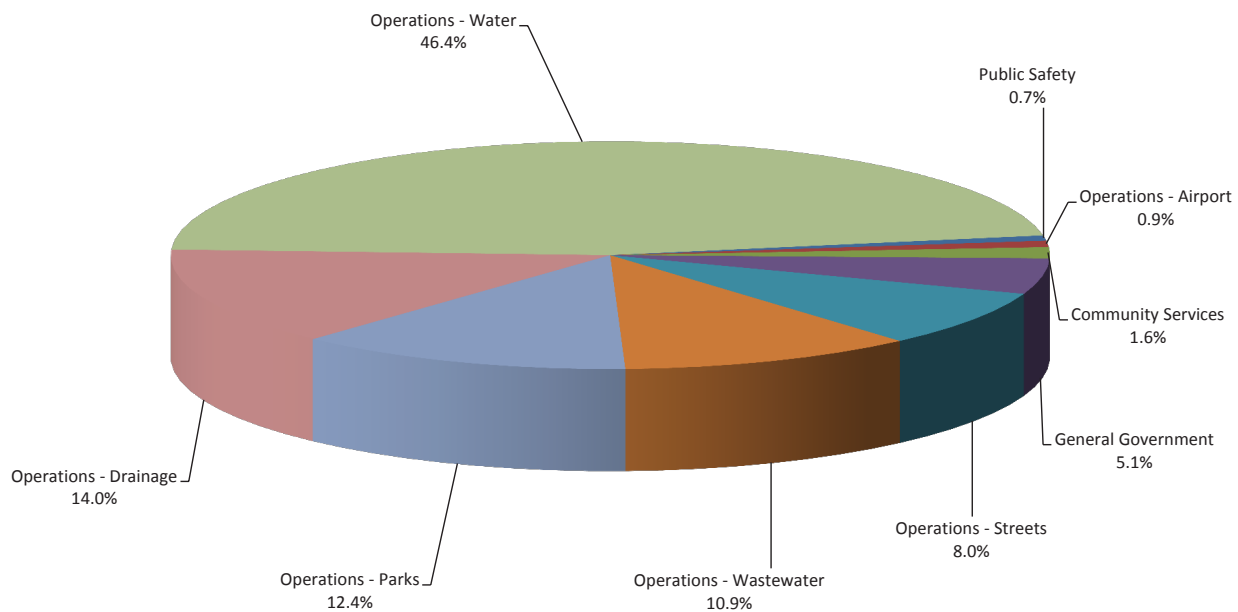
PROGRAM	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Airport - Operations	205,000	405,600	325,000	129,000	75,000	350,000	400,000	225,000	275,000	798,000	3,187,600
Community Services	359,808										359,808
Drainage - Operations	3,170,785	960,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	11,010,785
General Government	1,150,000										1,150,000
Parks - Operations	2,805,000		80,000								2,885,000
Public Safety	167,651			230,000		2,315,000			7,580,000		10,292,651
Streets - Operations	1,826,405	761,875	2,251,474	1,049,119		300,000			300,000		6,488,873
Wastewater - Operations	2,469,122	2,134,432	875,000	1,375,000	720,000	285,000	2,850,000				10,708,554
Water - Operations	10,538,776	6,647,366	1,065,866	2,378,000	4,607,000	6,615,000	4,088,000	3,778,000	2,778,000	3,778,000	46,274,008
Program Total	22,692,547	10,909,273	5,457,340	6,021,119	6,262,000	10,725,000	8,198,000	4,863,000	11,793,000	5,436,000	92,357,279

SOURCE	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Airport Fund									3,129	70,000	73,129
CIP Fund	531,503	455,652	15,910	5,767	4,735	15,645	17,880	10,058	9,164	32,543	1,098,857
Community Donations	144,874										144,874
Debt Service: Irrigation & Drainage District	5,227,637										5,227,637
Debt Service: Other	150,000										150,000
Debt Service: Wastewater	873,622										873,622
Flood Control Funding	3,395,785	960,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	11,235,785
General Fund	150,000	326,875	380,000			685,000					1,541,875
Grant: ADOT 90.0%	27,000	41,040	22,500		22,500						113,040
Grant: SLIF				230,000					1,000,000		1,230,000
Grant: WACOG	685,000		1,840,240	989,319							3,514,559
Grant: ADOT 4.47%	6,705	16,092	13,410	5,766	2,235	15,645	17,880	10,057	12,292	32,541	132,623
Grant: FAA 91.06%	136,590	327,816	273,180	117,467	45,530	318,710	364,240	204,885	250,415	662,916	2,701,749
HURF	544,178		111,234	59,800							715,212
Impact Fees - Parks	100,000										100,000
Impact Fees - Police	167,651										167,651
Impact Fees - Transportation	135,429								300,000		435,429
Irrigation & Drainage District	5,661,139	6,647,366	1,065,866	2,378,000	4,607,000	6,615,000	4,088,000	3,778,000	2,778,000	3,778,000	41,396,371
Property Acquisition Fund	10,000										10,000
Refuse Fund	2,924,934										2,924,934
Unfunded						1,930,000			6,580,000		8,510,000
Wastewater Utility Fund	1,820,500	2,134,432	875,000	1,375,000	720,000	285,000	2,850,000				10,059,932
Source Total	22,692,547	10,909,273	5,457,340	6,021,119	6,262,000	10,725,000	8,198,000	4,863,000	11,793,000	5,436,000	92,357,279

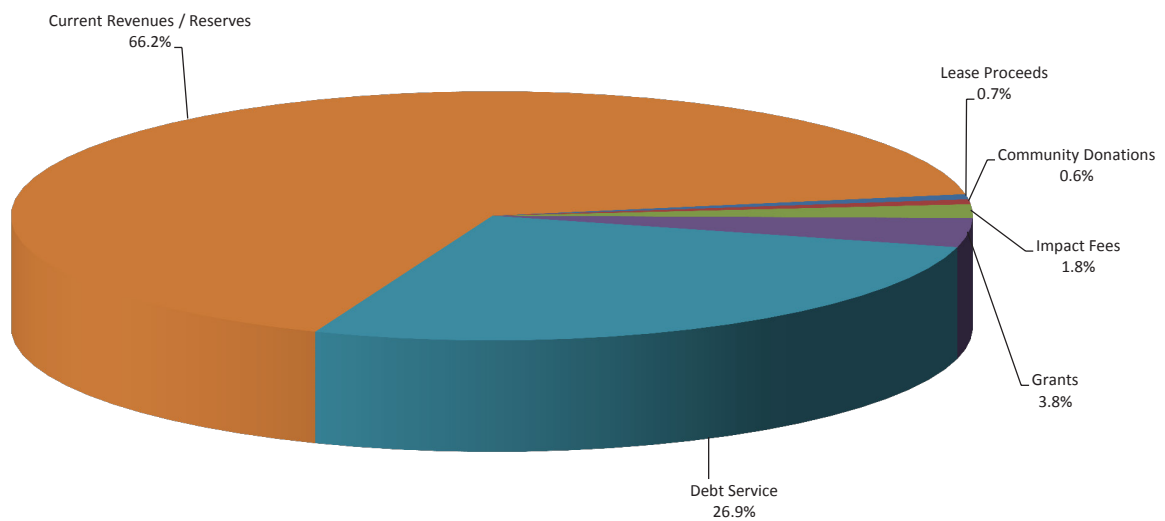


COMMUNITY INVESTMENT PROGRAM FY 2013-2014

**Total Program
\$22,692,547**

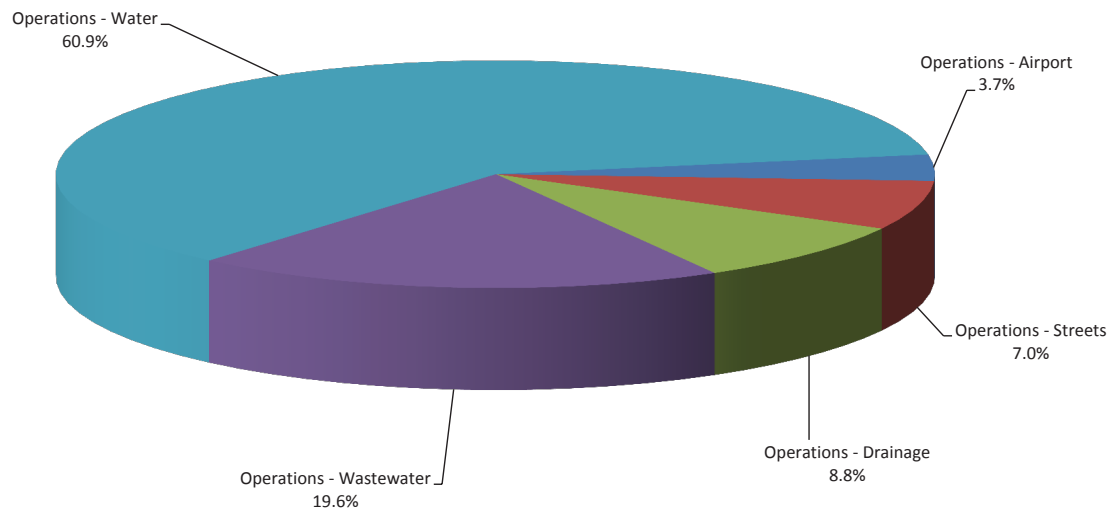


Source of Funds

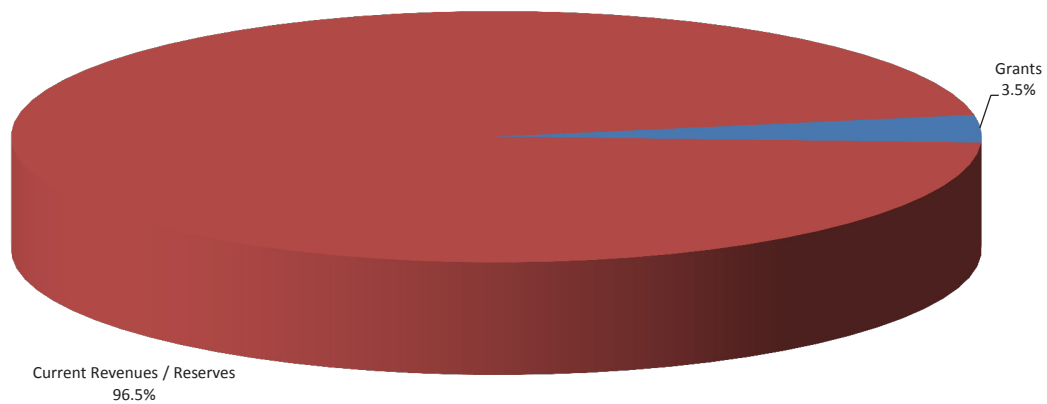


COMMUNITY INVESTMENT PROGRAM FY 2014-2015

**Total Program
\$10,909,273**



Source of Funds



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PROGRAM	Project #	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Airport - Operations												
Remove Whelan Road Water Tank	AP1390								225,000			225,000
Airport Electrical Vault	AP1480		360,000									360,000
Non-Aero Land Assessment	AP1490	25,000										25,000
North Ramp Taxiways	AP1520			25,000	70,000							95,000
Helicopter Take-Off, Landing, and Parking Area	AP1550				59,000	25,000	350,000					434,000
Airfield Hazard Markings	AP1560					50,000						50,000
Replace Obstruction Lights	AP1570	150,000										150,000
High-Speed Exit Taxiway for Runway 32/14	AP1580										539,000	539,000
Infrastructure-Utility Improvement Airport (Ph 1)	AP1590										189,000	189,000
Repl of Two Automated Veh Sec Access Gates	AP1600									70,000		70,000
Roof Repairs at Airport	AP1610										70,000	70,000
Relocate & Construct Fire Hydrant-FS #6 @ Airport	AP1640		45,600									45,600
Foreign Object Debris Erosion Con. Proj. (N) Arpt	AP1650	30,000		300,000								330,000
Replace Distance-To-Go Signage	AP1670									120,000		120,000
Replace Airfield Generators	AP1680									85,000		85,000
Taxiway Pavement Preservation	AP1690							400,000				400,000
Airport - Operations Total		205,000	405,600	325,000	129,000	75,000	350,000	400,000	225,000	275,000	798,000	3,187,600
Airport Fund												
CIP Fund		34,705	20,652	15,910	5,767	4,735	15,645	17,880	10,058	3,129	70,000	73,129
Grant: ADOT 90.0%		27,000	41,040	22,500		22,500				9,164	32,543	167,059
Grant: ADOT 4.47%		6,705	16,092	13,410	5,766	2,235	15,645	17,880	10,057	12,292	32,541	132,623
Grant: FAA 91.06%		136,590	327,816	273,180	117,467	45,530	318,710	364,240	204,885	250,415	662,916	2,701,749
Airport - Operations Total		205,000	405,600	325,000	129,000	75,000	350,000	400,000	225,000	275,000	798,000	3,187,600

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PROGRAM	Project #	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Community Services												
North Area Right-of-Way Acquisition	CS1020	10,000										10,000
Mesquite Avenue Parking Structure	DS1020	199,808										199,808
Havasu 280 Infrastructure Master Plan	PR2070	150,000										150,000
Community Services Total		359,808										359,808
General Fund												
		150,000										150,000
Property Acquisition Fund		10,000										10,000
Refuse Fund		199,808										199,808
Community Services Total		359,808										359,808
Drainage - Operations												
Roadway Drainage Improvements	ST2790	755,935	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,005,935
Drainage Improvements Program	ST2930	319,383	100,000									419,383
Pima Wash Culvert	ST3040	270,000										270,000
Wash Bank Stabilization Program	ST3070	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,500,000
Drainage Improvements Engineering Services	ST3110	225,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,215,000
North Havasu Area Drainage Improvements	ST3120	70,720										70,720
Mockingbird Wash @ Oro Grande	ST3140	529,747										529,747
Drainage - Operations Total		3,170,785	960,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	11,010,785
Flood Control Funding		3,170,785	960,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	11,010,785
Drainage - Operations Total		3,170,785	960,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	11,010,785
General Government												
Contingency	CN1010	1,000,000										1,000,000
Citywide Network Infrastructure Upgrade	ND1020	150,000										150,000
General Government Total		1,150,000										1,150,000
Debt Service: Other		150,000										150,000
Flood Control Funding		225,000										225,000
Irrigation & Drainage District		350,000										350,000
Refuse Fund		200,000										200,000
Wastewater Utility Fund		225,000										225,000
General Government Total		1,150,000										1,150,000



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PROGRAM	Project #	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Parks - Operations												
Pickle Ball Courts	PK1000			80,000								80,000
Rotary Community Park Expansion	PR1190	1,403,000										1,403,000
Tinnell Skate Park	PR3020	1,200,000										1,200,000
Maintenance Services-Rotary Park Grounds Bldg.	PR3021	167,000										167,000
Landscaping SR95 from Willow Wash to S. Palo Verde	PR4030	35,000										35,000
Parks -Operations Total		2,805,000		80,000								2,885,000
<i>CIP Fund</i>		35,000										35,000
<i>Community Donations</i>		144,874										144,874
<i>General Fund</i>				80,000								80,000
<i>Impact Fees - Parks</i>		100,000										100,000
<i>Refuse Fund</i>		2,525,126										2,525,126
Parks - Operations Total		2,805,000		80,000								2,885,000
Public Safety												
Fire Department Administrative Building	FD1030						1,930,000					1,930,000
Public Restrooms & Public Safety/Info Centers	FD1040				230,000							230,000
2,500 Square Foot Storage Building	FD1070						385,000					385,000
Fire Station #8	FD1080									3,790,000		3,790,000
Fire Station #9	FD2000									3,790,000		3,790,000
Police Dispatch Expansion	PD1010	167,651										167,651
Public Safety Total		167,651			230,000		2,315,000			7,580,000		10,292,651
<i>General Fund</i>							385,000					385,000
<i>Grant: SLIF</i>					230,000					1,000,000		1,230,000
<i>Impact Fees - Police</i>		167,651										167,651
<i>Unfunded</i>							1,930,000			6,580,000		8,510,000
Public Safety Total		167,651			230,000		2,315,000			7,580,000		10,292,651

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PROGRAM	Project #	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Streets - Operations												
London Bridge Maintenance	ST2620	200,000	761,875									961,875
Intersection Improvements	ST2630	300,000		300,000			300,000					900,000
Swanson Avenue Improvements	ST2860	424,178		1,951,474								2,375,652
Widen Lake Havasu Avenue	ST2890	302,227			1,049,119							1,351,346
London Bridge Road Right-of-Way Acquisition	ST2910									300,000		300,000
Pavement Rehabilitation Program-Acoma Blvd	ST3080	600,000										600,000
Streets - Operations Total		1,826,405	761,875	2,251,474	1,049,119		300,000			300,000		6,488,873
CIP Fund		461,798	435,000									896,798
General Fund			326,875	300,000			300,000					926,875
Grant: WACOG		685,000		1,840,240	989,319							3,514,559
HURF		544,178		111,234	59,800							715,212
Impact Fees - Transportation		135,429								300,000		435,429
Streets - Operations Total		1,826,405	761,875	2,251,474	1,049,119		300,000			300,000		6,488,873
Wastewater - Operations												
SCADA Controls for Effluent Reuse	SS2390		200,000	800,000								1,000,000
Mulberry Effluent Basin Expansion	SS2630		1,334,432									1,334,432
Mockingbird Area Sewer Expansion	SS2690	478,737										478,737
Trotwood Area Sewer Expansion	SS2700	394,885										394,885
Vadose Injection/Recovery Wells	SS2720						285,000	2,850,000				3,135,000
Effluent Reuse & Disposal Connections	SS2860				1,375,000							1,375,000
Vadose Zone Well #5	SS2890	335,000										335,000
Vadose Zone Wells #6 & #7	SS2900		600,000									600,000
Chip Drive Pump Station Rehabilitation	SS2910	120,000										120,000
Island Plant Tertiary Filter Reconstruction	SS2920	675,000										675,000
London Bridge Road Pump Station Rehabilitation	SS2930	260,000										260,000
SCADA Upgrade	SS2940					720,000						720,000
WWSE Oversight Finalization	SS2950	205,500										205,500
Effluent Reuse Enhancement	SS2960			75,000								75,000
Wastewater - Operations Total		2,469,122	2,134,432	875,000	1,375,000	720,000	285,000	2,850,000				10,708,554
Debt Service: Wastewater		873,622										873,622
Wastewater Utility Fund		1,595,500	2,134,432	875,000	1,375,000	720,000	285,000	2,850,000				9,834,932
Wastewater - Operations Total		2,469,122	2,134,432	875,000	1,375,000	720,000	285,000	2,850,000	-	-	-	10,708,554

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PROGRAM	Project #	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	TOTAL
Water - Operations												
Water Service Line Replacement	WT2080	482,980										482,980
Water Main Replacement Program	WT3080	979,151	500,000	250,000	250,000	250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,229,151
Water Tank Rehabilitation & Maintenance Program	WT5090	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,550,000
Refurbish and Re-equip Existing Wells	WT6010	325,418	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,475,418
Well Expansion Program	WT6020	742,474										742,474
Water Treatment Plant Capacity Increase Evaluation	WT6040		250,000									250,000
North Water System Improvements	WT6050		400,000									400,000
Booster Station 1B Replacement	WT6060	300,000	2,819,000									3,119,000
Booster Station 2A Replacement	WT6090					300,000	2,257,000					2,557,000
Booster Station 4 Replacement & Additional Storage	WT7040	2,364,198										2,364,198
Booster Station 5A Replacement & Additional Storage	WT7050	2,351,308										2,351,308
Water Treatment Plant Improvements	WT7160		200,000		200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000
Booster Station Replacement Program	WT7280					3,279,000	2,580,000	2,310,000	2,000,000	1,000,000	2,000,000	13,169,000
Recharge/Recovery System	WT7290		500,000									500,000
Mohave County Water Authority Water Allocation	WT7300	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	780,000
Firming Agreement Subcontract No. 2	WT7330	50,366	50,366	50,366								151,098
Booster Station 6 & 6A	WT7350	559,550	1,350,000	187,500	1,350,000							3,447,050
McCulloch & El Dorado Transmission Mains	WT7360	1,355,331										1,355,331
Ext./Connection to Waterline to/thru SARA Park	WT7380	750,000										750,000
Water - Operations Total		10,538,776	6,647,366	1,065,866	2,378,000	4,607,000	6,615,000	4,088,000	3,778,000	2,778,000	3,778,000	46,274,008
Debt Service: Irrigation & Drainage District		5,227,637										5,227,637
Irrigation & Drainage District		5,311,139	6,647,366	1,065,866	2,378,000	4,607,000	6,615,000	4,088,000	3,778,000	2,778,000	3,778,000	41,046,371
Water - Operations Total		10,538,776	6,647,366	1,065,866	2,378,000	4,607,000	6,615,000	4,088,000	3,778,000	2,778,000	3,778,000	46,274,008
Grand Total		22,692,547	10,909,273	5,457,340	6,021,119	6,262,000	10,725,000	8,198,000	4,863,000	11,793,000	5,436,000	92,357,279



Capital Budget

Ten-Year CIP - Project Detail Sheets

■ Community Services ■

Community Services - Administration

General Government

Non-Departmental

Operations

Airport

Drainage

Parks

Streets

Wastewater

Water

Public Safety

Fire

Police



FY 2014-23 COMMUNITY INVESTMENT PROJECT COMMUNITY SERVICES/ADMINISTRATION

Project # CS1020
Project Name North Area Right-of-Way Acquisition

Type Community Services
Useful Life 40 Years
Category Economic Stimulus Project
Strategic Action # V - Economic Growth
Project Status New Project

Department Community Services
Contact Community Svcs Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$10,000

This project is the acquisition of public right-of-way to accommodate new roads to enhance the transportation network in the North Area just south of the airport.

Justification

Currently the only access to the Industrial Park Area is off of Whelan Drive. Expanding the transportation network by providing a secondary access to the area off of Chenoweth Drive will improve the area and promote development.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
354-1840 Land & Right-of-Way	10,000										10,000
Total	10,000										10,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Property Acquisition Fund	10,000										10,000
Total	10,000										10,000

Budget Impact/Other



FY 2014-23 COMMUNITY INVESTMENT PROJECT COMMUNITY SERVICES/ADMINISTRATION

Project # DS1020
Project Name Mesquite Avenue Parking Structure

Type Community Services
Useful Life 40 Years
Category Administration
Strategic Action # III - Community
Project Status New Project

Department Community Services
Contact Community Svcs Director
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$199,808

Two level parking structure to be constructed on City owned parcels located at 2140/2160 Mesquite Ave. The amount in FY 14 is for grading/prep work and master plan design to the property.

Justification

Implements General Plan goals and policies for the redevelopment of the Uptown McCulloch area and implements suggestions from the R/UDAT update. The uptown area, via the new UMS District will redevelop to include mixed uses. The long term goal is to substantially reduce parking on McCulloch Blvd. The creation of a public parking structure will allow public parking on McCulloch to exist in a manner that will not detract from the mixed use/pedestrian atmosphere that is envisioned.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Construction	199,808										199,808
Total	199,808										199,808

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Refuse Fund	199,808										199,808
Total	199,808										199,808

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT COMMUNITY SERVICES/ADMINISTRATION

Project #	PR2070		
Project Name	Havasu 280 Infrastructure Master Plan		
Type	Community Services	Department	Community Services
Useful Life	10 Years	Contact	Community Svcs Director
Category	Parks - Community Facilities	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# V - Economic Growth		
Project Status	Ongoing Project		



Description	Total Project Cost: \$185,970
This project will consist of a comprehensive master planning effort that includes hydraulic modeling of our water and sewer systems to ensure our current infrastructure can support the recreational uses we are proposing with the Havasu 280 project including; a golf course and driving range, a conference and performing arts center and other park related uses. The project will also include an analysis of the transportation aspect to ensure compliance with all of ADOT's standards and appropriate traffic circulation. The 280 acre site will be analyzed from an ACOE perspective, and address any jurisdictional delineation issues. This effort will identify any inadequacies in our existing infrastructure and provide recommendations for upgrades to the systems and the sites as a whole to provide for a fully developable 280 acres.	

Justification
Once the studies and the master planning is complete and the necessary projects are identified, the City can move forward with various CIP projects to meet the stipulations of the management plan the City has entered into with the BLM.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
	35,970	351-1840 Construction	50,000									50,000
Total		351-1840 Carry Forward	100,000									100,000
	Total		150,000									150,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
	35,970	General Fund	150,000									150,000
Total		Total	150,000									150,000

Budget Impact/Other





Ten-Year CIP - Project Detail Sheets

Community Services

Community Services - Administration

■ General Government ■

Non-Departmental

Operations

Airport

Drainage

Parks

Streets

Wastewater

Water

Public Safety

Fire

Police



FY 2014-23 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT/NON-DEPARTMENTAL

Project #	ND1020		
Project Name	Citywide Network Infrastructure Upgrade		
Type	Non-Departmental	Department	General Government
Useful Life	10 Years	Contact	Administrative Svcs Directo
Category	Administration	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description	Total Project Cost: \$400,000
Replace and upgrade the City's current remote network infrastructure connecting remote facilities to City Hall. This project involves engaging a technology solutions firm to evaluate, recommend, and implement a solution that improves the reliability and enhances data communications across remote locations using private network.	

Justification
The existing wide area network (WAN) connections to remote facilities are unreliable and limit the capabilities of these facilities. The demand for increased bandwidth in order to provide services such as GIS, cloud based applications and data within our network is substandard or not available. This causes unnecessary redundancy to provide data to these facilities.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
250,000	351-1840 Carry Forward	150,000										150,000
Total	Total	150,000										150,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
250,000	Debt Service: Other	150,000										150,000
Total	Total	150,000										150,000

Budget Impact/Other







Ten-Year CIP - Project Detail Sheets

Community Services

Community Services - Administration

General Government

Non-Departmental

■ Operations ■

Airport

Drainage

Parks

Streets

Wastewater

Water

Public Safety

Fire

Police



FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1390
Project Name	Remove Whelan Road Water Tank
Type	Airport
Useful Life	10 Years
Category	Airport
Strategic Action	# V - Economic Growth
Project Status	Ongoing Project
Department	Airport - Operations
Contact	Operations Director
Priority	4 Deferrable (Start 5-10 yrs)



Description	Total Project Cost: \$225,000
Removal and disposal of surplus Whelan Road water tank to enhance development of vacant lot adjacent and east of Whelan Road. This site is a portion of the 17-acres non-aero land use study process (2011 - 2012).	

Justification
Whelan Road Water Tank is surplus. Removal of water tank will enhance development of adjacent lots for non-aero land use purposes. Eventual redevelopment of this site will generate jobs, tax base, economic development and reduce city general fund subsidies to the airport. This project is supported by the Airport Master Plan and FAA-ADOT's ACIP project list. This project will benefit the city, region, and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design								18,000			18,000
551-5410 Construction								207,000			207,000
Total								225,000			225,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund								10,058			10,058
Grant: FAA 91.06%								204,885			204,885
Grant: ADOT 4.47%								10,057			10,057
Total								225,000			225,000

Budget Impact/Other
FAA-ADOT grant funding will be leveraged (95.53 - 100%) to design - deconstruct this item. Annual maintenance will be zero. Revenue might be generated by scrap value of tank. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1480
Project Name Airport Electrical Vault

Type Airport
Useful Life 40 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Airport - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$392,160

Construction of a new airport electrical vault and generator.

Justification

This project will enhance safety, is supported by the Airport Master Plan and FAA-ADOT CIP project list. The electrical vault supports airfield lighting as does the generator.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
32,160	551-5410 Construction		360,000									360,000
Total	Total		360,000									360,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
32,160	CIP Fund		16,092									16,092
Total	Grant: FAA 91.06%		327,816									327,816
	Grant: ADOT 4.47%		16,092									16,092
	Total		360,000									360,000

Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53%-100%) to construct these improvements. Annual maintenance should be minimal.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1490
Project Name Non-Aero Land Assessment

Type Airport
Useful Life 10 Years
Category Airport
Strategic Action # V - Economic Growth
Project Status Ongoing Project

Department Airport - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$25,000

Assessment and planning for the possible removal of the 17 acre site from Airport Use Only designation to allow for Non-Aero Land Use to provide revenue enhancements to the airport. Congressional action and BLM approvals of selected airport properties for non-aero uses will be required.

Justification

By moving forward with this project, we will be able to diversify and expand airport revenue base to meet City goal of less/no subsidies of airport enterprise fund and increase continued economic development at the northern portion of the City. This project will benefit the City and region and is supported by the Airport Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Carry Forward	25,000										25,000
Total	25,000										25,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund	25,000										25,000
Total	25,000										25,000

Budget Impact/Other

There is no operating impact beyond the Airport Manager's involvement in the project. There will be some involvement of local elected officials, City Manager and Operations Director at the beginning of the project. No additional staff or service should be required.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1520
Project Name North Ramp Taxiways

Type Airport
Useful Life 40 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Airport - Operations
Contact Operations Director
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$95,000

Develop a non-space constrained site with adequately engineered-constructed access road, ramp and truck parking for airport airfreight operations.

Justification

This project will provide opportunity to develop a better airfreight operations area and redevelop the existing airfreight area into hangars or another aviation use. The ramp area where trucks drive is falling apart and the taxi lane to the airfreight parking (aircraft) is constrained. This improvement will enhance safety, is supported by the Airport Master Plan, and FAA-ADOT ACIP project list. This project will benefit the City, region and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design			25,000								25,000
551-5410 Construction				70,000							70,000
Total			25,000	70,000							95,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund			2,500	3,129							5,629
Grant: ADOT 90.0%			22,500								22,500
Grant: FAA 91.06%				63,742							63,742
Grant: ADOT 4.47%				3,129							3,129
Total			25,000	70,000							95,000

Budget Impact/Other

FAA-ADOT grant funding will be leveraged (95.53 - 100%) to design - construct this project. Annual maintenance should be minimal for nine (9) years from initial construction. Beyond tie-down fees from the airfreight aircraft and commercial use fees, no revenue will be generated by this project. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services									400		400
Personnel									400		400
Total									800		800

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1550
Project Name Helicopter Take-Off, Landing, and Parking Area

Type Airport
Useful Life 40 Years
Category Airport
Strategic Action # V - Economic Growth
Project Status Ongoing Project

Department Airport - Operations
Contact Operations Director
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$434,000

Review of original ramp use, evaluate and revise the ramp use for corporate aircraft parking and define industry standard helicopter landing, parking, take-off area, which meets FAA standards through a study. Design and construct industry standard helicopter landing, parking take-off area and corporate aircraft parking.

Justification

There is no clearly defined helicopter operating areas or corporate aircraft parking on the airport. To enhance safety, standard helicopter/corporate aircraft parking areas need to be built on the ramp. This project is supported by the Airport Master Plan FAA-ADOT and the CIP project list.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design				59,000	25,000						84,000
551-5410 Construction						350,000					350,000
Total				59,000	25,000	350,000					434,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund				2,638	2,500	15,645					20,783
Grant: ADOT 90.0%					22,500						22,500
Grant: FAA 91.06%				53,725		318,710					372,435
Grant: ADOT 4.47%				2,637		15,645					18,282
Total				59,000	25,000	350,000					434,000

Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53%-100%) to plan, design and construct this project. Annual maintenance should be minimal. Operational costs should be minimal for eight (8) years. On year nine (9), helicopter markings will be repainted by airport maintenance staff with an estimated cost of \$400.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services								150			150
Personnel								250			250
Total								400			400

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1560
Project Name Airfield Hazard Markings

Type Airport
Useful Life 10 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Airport - Operations
Contact Operations Director
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$50,000

This project is for design/construction of green hazard airfield markings. In 2010, the initial green hazard airfield markings were placed between taxiway "A" and North Ramp and have performed well.

Justification

Given the airport's large area of pavement, some users have taxied their aircraft into areas where they have been damaged. These markings reduce those opportunities. These markings enhanced the safety of our airport. This project is supported by the ADOT-FAA-ACIP project list and the airport Master Plan. This project will benefit the City and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design					4,000						4,000
551-5410 Construction					46,000						46,000
Total					50,000						50,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund					2,235						2,235
Grant: FAA 91.06%					45,530						45,530
Grant: ADOT 4.47%					2,235						2,235
Total					50,000						50,000

Budget Impact/Other

Operating costs should be minimal from the beginning of the improvement to year eight (8). For years nine (9) and ten (10), \$1,000 worth of paint will be applied to the outer edges of the green hazard painted areas, by airport maintenance staff. This will be done each year until the markings are freshened up or until FAA allows another grant to repaint these markings.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services								300	300		600
Personnel								700	700		1,400
Total								1,000	1,000		2,000

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1570
Project Name Replace Obstruction Lights

Type Airport
Useful Life 10 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Airport - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$150,000

Design, construct and replacement of existing mountain and WAPA safety obstruction lights for airport.

Justification

In 2009, 2010, 2011, all the airport safety obstruction lights failed due to outdated technology and remote locations. Given these improvements were funded and placed during the construction of the airport, they are FAA-ADOT eligible for grant funding. These obstruction lights are required for the safe operations of the airport. This project is supported by the Airport Master Plan and FAA-ADOT's ACIP project list. This project will enhance safety, benefit the City, region, and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design	12,000										12,000
551-5410 Construction	138,000										138,000
Total	150,000										150,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund	6,705										6,705
Grant: FAA 91.06%	136,590										136,590
Grant: ADOT 4.47%	6,705										6,705
Total	150,000										150,000

Budget Impact/Other

FAA-ADOT grant funding will be leveraged (95.53 - 100%) to design - construct this project. For the first eight (8) years, maintenance should be minimal. No revenue will be generated by this project. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1580

Project Name High-Speed Exit Taxiway For Runway 32/14

Type Airport

Department Airport - Operations

Useful Life 20 Years

Contact Operations Director

Category Airport

Priority 4 Deferrable (Start 5-10 yrs)

Strategic Action # II - Infrastructure Assets

Project Status New Project



Description

Total Project Cost: \$539,000

Design - construct new high-speed exit taxiway for runway 32/14 to better accommodate large jet traffic, utilizing the airport runway.

Justification

This project will increase the utility of the airport for larger aircraft now using the facility. A-3, the second high-speed taxiway, was designed for a shorter runway prior to the extension of the runway about (10) years ago. This old taxiway will be removed as a part of this project. This improvement will enhance safety and is supported by the Airport Master Plan. This project will benefit the City, region, and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design										43,120	43,120
551-5410 Construction										495,880	495,880
Total										539,000	539,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund										24,094	24,094
Grant: FAA 91.06%										490,813	490,813
Grant: ADOT 4.47%										24,093	24,093
Total										539,000	539,000

Budget Impact/Other

FAA-ADOT grant funding will be leveraged (95.53 - 100%) to design - construct this project. Annual maintenance should be minimal for nine (9) years after construction. No revenue will be generated. This project should be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1590		
Project Name	Infrastructure-Utility Improvement Airport (Ph1)		
Type	Airport	Department	Airport - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Airport	Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description	Total Project Cost: \$189,000
Design - construct new utilities and infrastructure for hangar development on southwest portion of airport and new future terminal site to accommodate additional aviation users of airport.	

Justification
This base project will allow additional airport users to contract hangars to base aircraft at this airport. This project is supported by the Airport Master Plan. This project will benefit the City and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design										15,120	15,120
551-5410 Construction										173,880	173,880
Total										189,000	189,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund										8,449	8,449
Grant: FAA 91.06%										172,103	172,103
Grant: ADOT 4.47%										8,448	8,448
Total										189,000	189,000

Budget Impact/Other
FAA-ADOT grant funding will be leveraged (95.53 - 100%) to design - construct these infrastructure improvements. Annual maintenance should be minimal for the first ten (10) years after this project is completed. No revenue will be generated until the hangars are constructed after this project is completed. This project should be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1600		
Project Name	Repl of Two Automated Veh Sec Access Gates		
Type	Airport	Department	Airport - Operations
Useful Life	10 Years	Contact	Operations Director
Category	Asset Management	Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description **Total Project Cost:** \$70,000

Design and construct two replacement automated security access airfield vehicle gates.

Justification

These vehicle access gates have reached their design life. The replacement of these gates will enhance safety, security and are supported by the Airport Master Plan. This project will benefit the city, region and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Maintenance/Equipment									70,000		70,000
Total									70,000		70,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Airport Fund									3,129		3,129
Grant: FAA 91.06%									63,742		63,742
Grant: ADOT 4.47%									3,129		3,129
Total									70,000		70,000

Budget Impact/Other

Operational costs for the first ten years should be minimal and can be absorbed into the current operating budget.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1610
Project Name	Roof Repairs at Airport

Type	Airport	Department	Airport - Operations
Useful Life	10 Years	Contact	Operations Director
Category	Asset Management	Priority	3 Desirable (Start 3-5 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description	Total Project Cost: \$70,000
Repair, if needed, or replace roofing over airport terminal offices, rental car operations, and porticos.	

Justification
Although the majority of the airport terminal roof has held up well during the past 20 years, the flat roof over the offices, rental car operations, and porticos are in need of work. Some leaks have developed in the offices and been repaired. The foam and plastic covering have not fared well over the past 20 years. This improvement will benefit the City and increase the quality of life. This project is supported by the Airport Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Maintenance/Equipment										70,000	70,000
Total										70,000	70,000
Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Airport Fund										70,000	70,000
Total										70,000	70,000

Budget Impact/Other
Operational costs for the first ten (10) years after construction should be minimal.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1640
Project Name Relocate & Construct Fire Hydrant-FS #6 at Airport

Type Airport
Useful Life 40 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Airport - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$45,600

This project includes utility improvements (fire hydrant protection). This project was designed in 2010.

Justification

The fire hydrant by the large shade port is a safety issue related to taxiing aircraft. This project is supported by the Airport Master Plan. This project will benefit the city and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Construction		45,600									45,600
Total		45,600									45,600

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund		4,560									4,560
Grant: ADOT 90.0%		41,040									41,040
Total		45,600									45,600

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1650
Project Name	Foreign Object Debris Erosion Con. Proj. (N) Arprt
Type	Airport
Useful Life	40 Years
Category	Airport
Strategic Action	# II - Infrastructure Assets
Project Status	New Project
Department	Airport - Operations
Contact	Operations Director
Priority	2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$330,000

Design and construct Foreign Object Debris (FOD) Erosion Control project north of the Airport.

Justification

During the past 15 years, much of the central portion of the airport has had FOD and drainage improvements constructed to enhance airfield safety. Since the construction of a new FBO at the north portion of the airport, no FOD/damage improvements have occurred. Issues are now occurring where FOD and drainage must be improved to enhance safety. This project is supported by the Airport Master Plan and FFA-ADOT ACIP project update list. This project will enhance safety, benefit the city, region and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design	30,000										30,000
551-5410 Construction			300,000								300,000
Total	30,000		300,000								330,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund	3,000		13,410								16,410
Grant: ADOT 90.0%	27,000										27,000
Grant: FAA 91.06%			273,180								273,180
Grant: ADOT 4.47%			13,410								13,410
Total	30,000		300,000								330,000

Budget Impact/Other

ADOT grant funding will be leveraged (90%) to design the project. FAA and ADOT grant funding will be leveraged (91.06% and 4.47%) to construct this project. For the first eight years, maintenance should be minimal. No revenue will be generated by this project. This project can be completed within the time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1670
Project Name Replace Distance-To-Go Signage

Type Airport
Useful Life 10 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Airport - Operations
Contact Operations Director
Priority 4 Deferrable (Start 5-10 yrs)



Description **Total Project Cost:** \$120,000

Design, construct and replace Distance-To-Go signage.

Justification

These signs have reached their design life given the harsh environment here. These signs have aged rapidly and are not as readable. To enhance public safety, these signs must be replaced. This project is supported by the Airport Master Plan, FAA-ADOT ACIP project lists and will benefit the community

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
551-5410 Design									9,600		9,600
551-5410 Construction									110,400		110,400
Total									120,000		120,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund									5,364		5,364
Grant: FAA 91.06%									109,272		109,272
Grant: ADOT 4.47%									5,364		5,364
Total									120,000		120,000

Budget Impact/Other

FAA-ADOT grant funding will be leveraged (95.53% - 100%) to design and construct this project. Annual maintenance should be zero for the first 8 years. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1680
Project Name	Replace Airfield Generators
Type	Airport
Department	Airport - Operations
Useful Life	10 Years
Contact	Operations Director
Category	Airport
Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets
Project Status	New Project



Description **Total Project Cost: \$85,000**

Design and construct new airfield generators.

Justification

Airport generators have reached their design life. Parts for repair are no longer available. This project is supported by the Airport Master Plan. This project will benefit the city and increase the quality of life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Construction									78,200		78,200
551-5410 Design									6,800		6,800
Total									85,000		85,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund									3,800		3,800
Grant: FAA 91.06%									77,401		77,401
Grant: ADOT 4.47%									3,799		3,799
Total									85,000		85,000

Budget Impact/Other

FAA-ADOT grant funding will be leverage (95.53% - 100%) to design and construct these improvements. Annual maintenance beyond oil changes should be minimal for the first ten years after the project is completed. No revenue will be generated. Light assistance will be required from the Administrative Service Department in tracking and requesting grant payments

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1690
Project Name Taxiway Pavement Preservation

Type Airport
Useful Life 20 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Airport - Operations
Contact Operations Director
Priority 4 Deferrable (Start 5-10 yrs)



Description **Total Project Cost:** \$400,000

To lengthen the life span of the airport taxiway pavement via a seal coat and pavement overlay.

Justification

The last major pavement project at the airport was ten years ago. Given the harsh environment here, the pavement rapidly ages. To protect the pavement and enhance the life span, pavement preservation is required. This project is supported by the Airport Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Construction							368,000				368,000
551-5410 Design							32,000				32,000
Total							400,000				400,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund							17,880				17,880
Grant: FAA 91.06%							364,240				364,240
Grant: ADOT 4.47%							17,880				17,880
Total							400,000				400,000

Budget Impact/Other

By leveraging state funding, as well as light maintenance, the city will utilize 90% of other funds to preserve airport-paved surfaces. This will provide businesses, citizens, airlines, and military a safe gateway to access our community in a cost effective manner. This project will indirectly generate revenue to airport businesses by attracting new users and maintaining existing tenants. Staff estimates project can be completed on time with funding. Pavement preservation has been deferred until recently. Light assistance will be required from the Administrative Service Department in tracking and requesting grant payments

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST2790
Project Name Roadway Drainage Improvements

Type Streets
Useful Life 40 Years
Category Drainage
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Drainage - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$3,016,220

Provide roadway edge treatment/stabilization to prevent erosion from rain events.

Justification

The City has 428 miles of roadways; only 140 miles are currently widened. Approximately 75 miles of roadway suffer storm damage with normal or heavy rainfall. Storm cleanup requires the City to shift from routine maintenance to cleanup. Roadway edge treatment/stabilization improves drainage, reduces storm damage, reduces cleanup effort, provides a finished look to the roadway and provides area for parking.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
10,285	351-1840 Construction	510,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,760,000
Total	351-1840 Carry Forward	245,935										245,935
	Total	755,935	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,005,935

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
10,285	Flood Control Funding	755,935	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,005,935
Total	Total	755,935	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	3,005,935

Budget Impact/Other

Widening and curbing roadways reduces storm cleanup but increases the square yardage of pavement requiring maintenance. The determination to widen roadways is a quality of life determination for the community.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST2930

Project Name Drainage Improvements Program

Type Streets

Department Drainage - Operations

Useful Life 40 Years

Contact Operations Director

Category Drainage

Priority 1 Essential (Start 1 yr)

Strategic Action # II - Infrastructure Assets

Project Status Ongoing Project



Description

Total Project Cost: \$711,407

Construction drainage improvements (wash crossings, drop structures, etc.) in washes and drains in conjunction with projects identified in the Drainage Master Plan. This includes any funding for design services as necessary or dictated by staff workloads. \$200,000 is included for FY 14 for a small culvert project South of Hwy 95 for Emergency Access.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
292,024	351-1840 Construction	200,000	100,000									300,000
Total	351-1840 Carry Forward	119,383										119,383
	Total	319,383	100,000									419,383

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
292,024	Flood Control Funding	319,383	100,000									419,383
Total	Total	319,383	100,000									419,383

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project #	ST3040		
Project Name	Pima Wash Culvert		
Type	Streets	Department	Drainage - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Drainage	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$315,197
Construct a culvert located on McCulloch Blvd just east of Tempest Lane. This structure will allow for an all-weather crossing of the Pima Wash at this location for emergency response vehicles and other personnel needing to reach the EOC in major rain events. This includes any funding for design services as needed.	

Justification
Fulfills City Council goal and provide weather crossing for vehicles and enhance pedestrian safety.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
45,197	351-1840 Carry Forward	270,000										270,000
Total	Total	270,000										270,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
45,197	Flood Control Funding	270,000										270,000
Total	Total	270,000										270,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST3070
Project Name Wash Bank Stabilization Program

Type Streets
Useful Life 40 Years
Category Drainage
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Drainage - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$5,500,000

This project is for the stabilization of wash banks to protect against heavy rains and erosion, thus reducing the amount of wash maintenance necessary. This includes any funding for design services as necessary or dictated by staff workloads.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Construction	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,500,000
Total	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,500,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Flood Control Funding	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,500,000
Total	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,500,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project #	ST3110
Project Name	Drainage Improvements Engineering Services

Type	Streets	Department	Drainage - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Drainage	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$1,854,364
This project is for the design of the drainage improvements identified in the IGA with Mohave County.	

Justification
Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
639,364	351-1840 Design	225,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,215,000
Total	Total	225,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,215,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
639,364	Flood Control Funding	225,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,215,000
Total	Total	225,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,215,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST3120
Project Name North Havasu Area Drainage Improvements

Type Streets
Useful Life 40 Years
Category Drainage
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Drainage - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$211,880

This project is for the design of drainage improvements in conjunction with the development of the North Havasu Industrial Park and the Motorsports Facility.

Justification

Provides for flood control and wash planning in conjunction with AIP development.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
141,160	351-1840 Carry Forward	70,720										70,720
Total	Total	70,720										70,720

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
141,160	Flood Control Funding	70,720										70,720
Total	Total	70,720										70,720

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project #	ST3140
Project Name	Mockingbird Wash @ Oro Grande

Type Streets	Department Drainage - Operations
Useful Life 10 Years	Contact Operations Director
Category Drainage	Priority 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets	
Project Status New Project	



Description	Total Project Cost: \$544,841
The proposed project is to improve the upstream and downstream bank erosion at Sunny Ridge Drive that has occurred on this segment of the Mockingbird Wash. \$529,747 bid received on 2/14/13.	

Justification	Conforms with 2007 Drainage Masterplan to provide for wash stabilization and repair.
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Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
15,094	351-1840 Carry Forward	529,747										529,747
Total	Total	529,747										529,747

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
15,094	Flood Control Funding	529,747										529,747
Total	Total	529,747										529,747

Budget Impact/Other	
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FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PK1000
Project Name Pickle Ball Courts

Type Parks & Recreation
Useful Life 10 Years
Category Parks - Community Facilities
Strategic Action # III - Community
Project Status New Project

Department Parks - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$80,000

This project includes construction of eight pickleball courts in Dick Samp Memorial Park. Construction would include eight courts, perimeter, and court fencing.

Justification

Pickle ball is a racket sport which is played with a net mounted two inches lower than a tennis net. The game combines elements of badminton, tennis, and table tennis and is played with a paddle and a wiffle ball. The game has gained popularity with seniors due to a ball that moves slower than a tennis ball and a court that is one-third the size of a tennis court. The game has gained popularity in Lake Havasu City with the winter visitors and they have requested courts be made available for play.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design			6,000								6,000
351-1840 Construction			74,000								74,000
Total			80,000								80,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
General Fund			80,000								80,000
Total			80,000								80,000

Budget Impact/Other

Maintenance of pickle ball courts.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services			150	155	158	162	165	168	172	175	1,305
Personnel			850	900	940	985	1,035	1,085	1,140	1,200	8,135
Total			1,000	1,055	1,098	1,147	1,200	1,253	1,312	1,375	9,440

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PR1190
Project Name Rotary Community Park Expansion

Type Community Services
Useful Life 40 Years
Category Parks - Comm/Regional Parks
Strategic Action # III - Community
Project Status Revised Project

Department Parks - Operations
Contact Community Svcs Director
Priority 1 Essential (Start 1 yr)



Description

Total Project Cost: \$1,500,500

Project will provide needed improvements to accommodate park growth and the new Tinnell Memorial Skate Park. Improvements include additional parking and lighting to the southern portion of Rotary Park, a secondary roadway entrance/exit to the park, sanding of the Rotary Park beach, construction of the selected entrance designs, and entrance wall/fence replacement.

Project PR3021 is part 3 of the Tinnell Memorial Skate Park / Park Improvements and includes relocation of the current Maintenance Services building in order to allow expansion for parking.

Justification

Ensure public shoreline access to residents and visitors and serve as an expansion to the Park in the form of parking, amenities and pathways. Conforms with the Lake Havasu City General Plan and Rotary Community Park Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
97,500	351-1840 Construction	1,083,000										1,083,000
Total	351-1840 Carry Forward	100,000										100,000
	351-1840 Operational	220,000										220,000
	Total	1,403,000										1,403,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
97,500	Refuse Fund	1,303,000										1,303,000
Total	Impact Fees - Parks	100,000										100,000
	Total	1,403,000										1,403,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PR3020
Project Name Tinnell Skate Park

Type Community Services
Useful Life 40 Years
Category Parks - Community Facilities
Strategic Action # III - Community
Project Status Ongoing Project

Department Parks - Operations
Contact Community Svcs Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$1,498,326

This project includes a partnership with a nonprofit group to construct a skate park.

Justification

This project is to be built to recognize Lake Havasu City's first fallen soldier in Iraq, replacing the skate park in Rotary Community Park. Conforms with Lake Havasu City General Plan and Rotary Community Park Expansion Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
298,326	351-1840 Construction	100,000										100,000
Total	351-1840 Carry Forward	1,100,000										1,100,000
	Total	1,200,000										1,200,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
298,326	Refuse Fund	1,055,126										1,055,126
Total	Community Donations	144,874										144,874
	Total	1,200,000										1,200,000

Budget Impact/Other

Operating costs represent staff, utilities, and supplies for maintenance of skate park area.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500		22,500
Utilities	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500		22,500
Personnel	9,396	9,396	9,396	9,396	9,396	9,396	9,396	9,396	9,396		84,564
Total	14,396	14,396	14,396	14,396	14,396	14,396	14,396	14,396	14,396		129,564

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PR3021
Project Name Maintenance Services-Rotary Park Grounds Bldg.

Type Operations Admin **Department** Parks - Operations
Useful Life 40 Years **Contact** Operations Director
Category Administration **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status New Project



Description **Total Project Cost:** \$167,000

This project is for the construction of a new Rotary Park Maintenance Building for the purpose of housing various equipment used to maintain the Park. The current facility was demolished to make room for the additional parking at the Tinnell Memorial Skate Park.

Justification

Replacement facility due to the original building being demolished as a part of the Tinnell Memorial Skate Park parking.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Construction	167,000										167,000
Total	167,000										167,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Refuse Fund	167,000										167,000
Total	167,000										167,000

Budget Impact/Other



FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PR4030
Project Name Landscaping SR95 from Willow Wash to S. Palo Verde

Type Community Services **Department** Parks - Operations
Useful Life 20 Years **Contact** Operations Director
Category Parks - Trails & Open Space **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # III - Community
Project Status New Project



Description **Total Project Cost:** \$35,000

Complete landscaping from Willow Wash to South Palo Verde between SR 95 landscaping and alley along London Bridge Plaza Shopping Area at the request of association.

Justification

Requested by public.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Construction	35,000										35,000
Total	35,000										35,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
CIP Fund	35,000										35,000
Total	35,000										35,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project #	ST2620
Project Name	London Bridge Maintenance

Type Streets	Department Streets - Operations
Useful Life 40 Years	Contact Operations Director
Category Streets	Priority 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets	
Project Status Ongoing Project	



Description	Total Project Cost: \$1,449,545
Repair activities for the London Bridge as identified in the March 2011 "London Bridge Evaluation & Stabilization Report" completed by HDR. Repairs include under-deck epoxy injection of cracks, repair of spalled concrete, safety and access improvements/repairs, bridge bearing repairs, Pier D repairs, as well as soffit repair of the eastern arch of the London Bridge due to fire damage. Work will be prioritized based on the Biannual Bridge Inspection Report and Study with ADOT.	

Justification
Fulfills City Council goal.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
	487,670	351-1840 Design	127,000	65,375								192,375
Total		351-1840 Construction	73,000	696,500								769,500
		Total	200,000	761,875								961,875

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
	487,670	General Fund		326,875								326,875
Total		CIP Fund	200,000	435,000								635,000
		Total	200,000	761,875								961,875

Budget Impact/Other
Costs from March 25, 2011, report including Mainland Access and 25% design and construction administration estimates.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST2630
Project Name Intersection Improvements

Type Streets
Useful Life 10 Years
Category Streets
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Streets - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$1,049,366

Install warranted intersection improvements at major roadway intersections throughout the community. Currently, the intersection of Kiowa at Palo Verde (High School) and Acoma at Smoketree meets city warrants. Application for a WACOG grant to fund the High School intersection was denied by DOT.

Justification

Traffic volumes on major arterials will continue to grow and multi-way stops will not provide the level of service expected by the community. To maintain and improve the traffic flow, warranted traffic signals or other intersection improvements will need to be installed at locations currently controlled by stop signs.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
149,366	351-1840 Design	50,000		50,000			50,000					150,000
Total	351-1840 Construction	250,000		250,000			250,000					750,000
	Total	300,000		300,000			300,000					900,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
149,366	General Fund			300,000			300,000					600,000
Total	Impact Fees - Transportation	118,202										118,202
	CIP Fund	181,798										181,798
	Total	300,000		300,000			300,000					900,000

Budget Impact/Other

Due to significant reductions in HURF funding, construction of new projects as well as some rehabilitation will require other funding sources.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project #	ST2860
Project Name	Swanson Avenue Improvements
Type	Streets
Useful Life	40 Years
Category	Streets
Strategic Action	# II - Infrastructure Assets
Project Status	New Project
Department	Streets - Operations
Contact	Operations Director
Priority	2 Necessary (Start 1-3 yrs)



Description	Total Project Cost: \$2,375,652
This project will consist of improvements to Swanson Avenue from Lake Havasu Avenue to Acoma Boulevard, as determined by the Planning Assistance for Rural Areas (PARA) Study. Due to ADOT funding difficulties, projects that were originally planned as HURF Exchange which allowed for City staff design, construction and construction administration now follow the Federal STP process and require ADOT administration and bidding. This adds significantly to the cost of design and construction administration.	

Justification	The pavement section is in poor condition and past its useful life. Traffic volumes have increased on Swanson Avenue to in excess of 10,000 ADT in 2006. Traffic volumes are anticipated to be in excess of 12,000 ADT.
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Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design	424,178										424,178
351-1840 Construction			1,951,474								1,951,474
Total	424,178		1,951,474								2,375,652

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
HURF	24,178		111,234								135,412
Grant: WACOG	400,000		1,840,240								2,240,240
Total	424,178		1,951,474								2,375,652

Budget Impact/Other											
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Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Personnel	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		18,000
Total	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000		18,000

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST2890

Project Name Widen Lake Havasu Avenue

Type Streets

Department Streets - Operations

Useful Life 40 Years

Contact Operations Director

Category Streets

Priority 2 Necessary (Start 1-3 yrs)

Strategic Action # II - Infrastructure Assets

Project Status Ongoing Project



Description

Total Project Cost: \$1,475,123

Widen Lake Havasu Avenue at Palo Verde Boulevard South from four lanes to a five lane section with a continuous left-turn lane. Previous public meetings have been held to discuss the project and gather input. ADOT on call engineers have scoped the project, fees determined and are in the process of performing preliminary investigative services. Phase 1 of the project is anticipated to go from S. Palo Verde to Industrial Blvd.

Justification

A significant number of accidents have occurred at these intersections (Papago, Sabino, and Bahama) as well as at the driveways. The 2005 SATS report indicates that at build-out, the roadway will have an ADT of approximately 22,000 vehicles per day, requiring a five-lane section. Conforms with Lake Havasu City General Plan, Small Area Transportation Study (SATS) 2005.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
123,777	351-1840 Design	302,227										302,227
Total	351-1840 Construction				1,049,119							1,049,119
	Total	302,227			1,049,119							1,351,346

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
123,777	Impact Fees - Transportation	17,227										17,227
Total	HURF				59,800							59,800
	Grant: WACOG	285,000			989,319							1,274,319
	Total	302,227			1,049,119							1,351,346

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project #	ST2910		
Project Name	London Bridge Road Right-of Way Acquisition		
Type	Streets	Department	Streets - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Streets	Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$300,000
Acquire approximately .70 acres of private property across several properties for road rights-of-way or road easements on London Bridge Road between Palo Verde Boulevard South and El Camino Way. This road is the old State route into the City and was never dedicated to the City.	

Justification
London Bridge Road is being widened for future traffic growth in the City. These rights-of-way or easements are necessary to complete the widening of London Bridge Road from State Route 95 to Industrial Boulevard. Conforms with Lake Havasu City General Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Land & Right-of-Way									300,000		300,000
Total									300,000		300,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Impact Fees - Transportation									300,000		300,000
Total									300,000		300,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST3080
Project Name Pavement Rehabilitation Program-Acoma Blvd

Type Streets
Useful Life 40 Years
Category Alternative Revenue Source
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Streets - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$600,000

Over 425 miles of Lake Havasu City roadway pavement is assessed annually and given a Pavement Condition Index (PCI) rating between 0-100. Based on the PCI rating, the pavements are programmed for different levels of treatment. Those pavements receiving a PCI rating of less than 26 are considered for rehabilitation efforts which includes, but not limited to, a mill and fill treatment, asphalt resurfacing treatment, or reconstruction of the roadway.

Justification

This program will extend the life and improve the quality of existing pavement in the City.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Construction	600,000										600,000
Total	600,000										600,000
Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
HURF	520,000										520,000
CIP Fund	80,000										80,000
Total	600,000										600,000

Budget Impact/Other

Due to HURF funding reductions, pavement aging (WWSE Program is now over 10 years old) and paved areas never improved (Old Sanitary District and Zones 5, 6 and 7), other funding sources will need to be identified in order to maintain the pavement condition at an acceptable level.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project #	SS2390		
Project Name	SCADA Controls for Effluent Reuse		
Type	Wastewater	Department	Wastewater - Operations
Useful Life	20 Years	Contact	Operations Director
Category	Wastewater	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		



Description	Total Project Cost: \$1,044,265
Implementation of a SCADA system for control of effluent/reuse.	

Justification
Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
44,265	531-4210 Design		200,000									200,000
Total	531-4210 Construction			800,000								800,000
	Total		200,000	800,000								1,000,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
44,265	Wastewater Utility Fund		200,000	800,000								1,000,000
Total	Total		200,000	800,000								1,000,000

Budget Impact/Other
There is no operational impact for this project.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2630
Project Name Mulberry Effluent Basin Expansion

Type Wastewater **Department** Wastewater - Operations
Useful Life 40 Years **Contact** Operations Director
Category Wastewater **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project



Description **Total Project Cost:** \$1,334,432

Expand the current basin to allow for the Reuse Pump Station to pull sufficient effluent from the MWWTP to supply the reuse force main without draining the basin, for irrigation and injection purposes.

Justification

Conforms with Lake Havasu City General Plan and the Wastewater Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Design		104,778									104,778
531-4210 Construction		1,229,654									1,229,654
Total		1,334,432									1,334,432

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund		1,334,432									1,334,432
Total		1,334,432									1,334,432

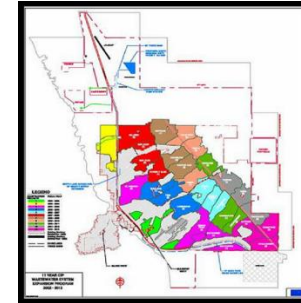
Budget Impact/Other

Operational impact depends on how the basin and/or pond will be expanded. Options will be defined in the effluent planning study. See Project No. SS2720.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project #	SS2690
Project Name	Mockingbird Area Sewer Expansion

Type	Wastewater	Department	Wastewater - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Wastewater	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$12,951,137
This project is the second to last in the Wastewater System Expansion Program. The project is substantially complete, but has remained open due to possible settlement negotiations.	

Justification

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
12,472,400	532-4210 Carry Forward	478,737										478,737
Total	Total	478,737										478,737

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
12,472,400	Debt Service: Wastewater	478,737										478,737
Total	Total	478,737										478,737

Budget Impact/Other
No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2700

Project Name Trotwood Area Sewer Expansion

Type Wastewater

Department Wastewater - Operations

Useful Life 40 Years

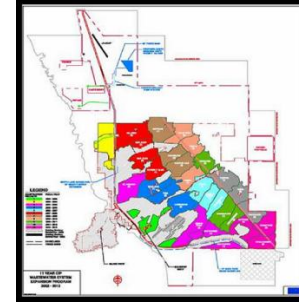
Contact Operations Director

Category Wastewater

Priority 1 Essential (Start 1 yr)

Strategic Action # II - Infrastructure Assets

Project Status Ongoing Project



Description

Total Project Cost: \$11,700,411

This project is the last in the Wastewater System Expansion Program. The project is substantially complete, but has remained open due to possible settlement negotiations.

Justification

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
11,305,526	532-4210 Carry Forward	394,885										394,885
Total	Total	394,885										394,885

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
11,305,526	Debt Service: Wastewater	394,885										394,885
Total	Total	394,885										394,885

Budget Impact/Other

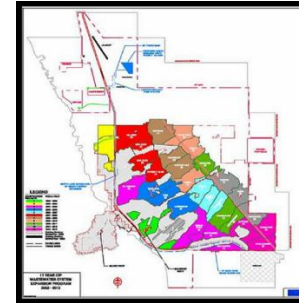
No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2720
Project Name Vadose Injection/Recovery Wells

Type Wastewater
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Wastewater - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description

Total Project Cost: \$3,135,000

Installation of Vadose Injection/Recovery Wells at the North Regional Wastewater Treatment Plant to provide the necessary capacity for effluent disposal.

Justification

This project concurs with the recharge and recovery efforts to store treated effluent underground by injection to be treated and utilized in the future as a potable water source. Conforms with the Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Design						285,000					285,000
531-4210 Construction							2,850,000				2,850,000
Total						285,000	2,850,000				3,135,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund						285,000	2,850,000				3,135,000
Total						285,000	2,850,000				3,135,000

Budget Impact/Other

Operational impact will be the requirement of 1 FTE Utility Worker II to operate this asset and previous assets constructed as part of SS2610 & SS2630. The cost of a Utility Worker II step 1 with taxes and benefits is estimated to be \$51,295 annually. The additional utility, chemical and operational costs to run these assets is estimated at \$125,000 annually.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Utilities							125,000	125,000	125,000	125,000	500,000
Personnel							51,295	53,860	56,553	59,380	221,088
Total							176,295	178,860	181,553	184,380	721,088

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2860

Project Name Effluent Reuse & Disposal Connections

Type Wastewater

Department Wastewater - Operations

Useful Life 40 Years

Contact Operations Director

Category Wastewater

Priority 3 Desirable (Start 3-5 yrs)

Strategic Action # II - Infrastructure Assets

Project Status Revised Project



Description

Total Project Cost: \$1,424,800

Conversion of irrigation systems throughout the city from potable water to treated effluent. Projects will be identified and prioritized by need and the availability of effluent based on recommendations made by the Effluent Planning Study.

Justification

Water conservation effort, conforms with the Lake Havasu City General Plan and Wastewater Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
49,800	531-4210 Design				125,000							125,000
Total	531-4210 Construction				1,250,000							1,250,000
	Total				1,375,000							1,375,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
49,800	Wastewater Utility Fund				1,375,000							1,375,000
Total	Total				1,375,000							1,375,000

Budget Impact/Other

No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project #	SS2890		
Project Name	Vadose Zone Well #5		
Type	Wastewater	Department	Wastewater - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Wastewater	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description **Total Project Cost:** \$353,401

The project is to construct a new vadose zone well, reusing well head equipment from failed Vadose Zone Well #3. This project also includes the replacement of the copper data lines with fiber optics and associated force main piping.

Justification

Effluent Disposal Capacity is a requirement of the North Regional Wastewater Treatment Plant Aquifer Protection Permit.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
18,401	531-4210 Construction	335,000										335,000
Total	Total	335,000										335,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
18,401	Wastewater Utility Fund	335,000										335,000
Total	Total	335,000										335,000

Budget Impact/Other

No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2900
Project Name Vadose Zone Wells #6 & #7

Type Wastewater
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Wastewater - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$600,000

This project will replace the existing Vadose Zone Well #2 and #4 with new Vadose Zone Wells #6 & #7 respectively.

Justification

Aquifer Protection Permit requires Vadose Zone Wells for disposal and the existing wells will have reached their full life expectancy of 7 years by this point.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Design		20,000									20,000
531-4210 Construction		580,000									580,000
Total		600,000									600,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund		600,000									600,000
Total		600,000									600,000

Budget Impact/Other

No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project #	SS2910
Project Name	Chip Drive Pump Station Rehabilitation

Type Wastewater	Department Wastewater - Operations
Useful Life 20 Years	Contact Operations Director
Category Wastewater	Priority 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets	
Project Status New Project	



Description	Total Project Cost: \$120,000
Replace piping and reseal pipe penetrations into wetwell. Replace check valves. Construct decorative split face wall on the perimeter.	

Justification
Maintenance of one of the mail pump stations for pumping to the Mulberry WWTP.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Construction	120,000										120,000
Total	120,000										120,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund	120,000										120,000
Total	120,000										120,000

Budget Impact/Other
No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2920

Project Name Island Plant Tertiary Filter Reconstruction

Type Wastewater

Department Wastewater - Operations

Useful Life 20 Years

Contact Operations Director

Category Wastewater

Priority 1 Essential (Start 1 yr)

Strategic Action # II - Infrastructure Assets

Project Status New Project



Description

Total Project Cost: \$675,000

Retrofit the existing tertiary filter structure with new mechanical and electrical components to replace the existing system.

Justification

Existing filter system is 27 years old. The equipment is obsolete. The original manufacturer has long been out of business. The system has out-lived its useful life.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Construction	675,000										675,000
Total	675,000										675,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund	675,000										675,000
Total	675,000										675,000

Budget Impact/Other

No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2930
Project Name London Bridge Road Pump Station Rehabilitation

Type Wastewater
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Wastewater - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$260,000

Wetwell wall repair and recoating. Replace piping and reseal pipe penetrations into wetwell. Replace check valves and isolation valves. Replace the slide gates on the diversion manhole. Install new fall protection equipment.

Justification

Maintenance of the main pump station for pumping to the North Regional WWTP.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Construction	260,000										260,000
Total	260,000										260,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund	260,000										260,000
Total	260,000										260,000

Budget Impact/Other

No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2940
Project Name SCADA Upgrade

Type Wastewater
Useful Life 10 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Wastewater - Operations
Contact Operations Director
Priority 3 Desirable (Start 3-5 yrs)



Description

Total Project Cost: \$720,000

Upgrade the existing SCADA system. Includes communications and monitoring equipment for all field sites and wastewater treatment plants.

Justification

Upgrade the system for monitoring and controlling equipment to prevent spills and adequately distribute and treat the City's wastewater flows.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Design					72,000						72,000
531-4210 Construction					648,000						648,000
Total					720,000						720,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund					720,000						720,000
Total					720,000						720,000

Budget Impact/Other

No operational impact.

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2950
Project Name WWSE Oversight Finalization

Type Wastewater
Useful Life n/a
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Wastewater - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$205,500

This program scope includes numerous tasks to wrap up the Wastewater System Expansion Program. The main component is the calibration and completion of the wastewater model. Overall wastewater system evaluation and pump station efficiency will be reviewed. Ultimately a future CIP will be prepared and all findings will be presented to Council in October 2014.

Justification

As recommended during oversight of the Wastewater System Expansion Program by outside engineering firm provided to the Council in April, 2010.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
532-4210 Carry Forward	205,500										205,500
Total	205,500										205,500

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund	205,500										205,500
Total	205,500										205,500

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2960
Project Name Effluent Reuse Enhancement

Type Wastewater
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Wastewater - Operations
Contact Operations Director
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$75,000

Installation of Production Wells at the North Regional Wastewater Treatment Plant (NRWWTP) to provide the necessary capacity for effluent reuse. The need for additional capacity is due to the continuing efforts to maximize the City's water consumption efficiency by converting potable water landscape irrigation to effluent irrigation.

Justification

This project concurs with the recharge and recovery efforts to store treated effluent underground by injection to be treated and utilized in the future as potable water source. Conforms with the Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
531-4210 Construction			75,000								75,000
Total			75,000								75,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Wastewater Utility Fund			75,000								75,000
Total			75,000								75,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT2080
Project Name	Water Service Line Replacement

Type	Water	Department	Water - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Water	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$9,367,694
Replace approximately 3,500 of failing plastic water service lines with copper.	

Justification
Coincided with installation of sewer in the WWSE program. CF to provide for funds necessary for close out of Capriati Construction contract.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
8,884,714	521-4110 Carry Forward	482,980										482,980
Total	Total	482,980										482,980

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
8,884,714	Debt Service: Irrigation & Drainage District	482,980										482,980
Total	Total	482,980										482,980

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT3080		
Project Name	Water Main Replacement Program		
Type	Water	Department	Water - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Water	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$9,952,220
Replace water mains in various areas throughout the water distribution system on an ongoing basis. There is approximately 400,000 linear feet (75 miles) of a 4 inch diameter water main in the system that cannot meet fire flows and needs upsizing to 6 or 8 inch mains. These 4 inch mains are also at the end of their useful life and have been an ongoing issue for the water division regarding repairs and significant street damage when breaks occur. Also there are other larger mains in the system in need of upsizing and or replacement.	

Justification
Conforms with Lake Havasu City General Plan and Water Master Plan.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
2,723,069	521-4110 Construction	500,000	500,000	250,000	250,000	250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,750,000
Total	521-4110 Carry Forward	479,151										479,151
	Total	979,151	500,000	250,000	250,000	250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,229,151

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
2,723,069	Debt Service: Irrigation & Drainage District	29,151										29,151
Total	Irrigation & Drainage District	950,000	500,000	250,000	250,000	250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,200,000
	Total	979,151	500,000	250,000	250,000	250,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,229,151

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT5090		
Project Name	Water Tank Rehabilitation & Maintenance Program		
Type	Water	Department	Water - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Water	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		



Description	Total Project Cost: \$1,550,000
Rehabilitate the City's current storage reservoirs on a rotating basis when each reservoir's coating system reaches its life expectancy (12-15 years). Repairs include cleaning, sandblasting, and recoating the structures inside and out. Complete structural repairs and upgrades (ladders, safety devices, etc.) for compliance with the ADEQ and the EPA.	

Justification
There are 25 tanks in the system ranging in age from 30 to 50 years old. Between 2000 and 2008, 23 of the 25 tanks had rehabilitation work performed. Coating system life expectancy is 12 to 15 years. In the near future two tanks will require rehabilitation (BS 5A which is part of the current BS project under construction and the Airport Tank constructed in 2000). All other tanks will need to under go a thorough evaluation and have coating and other maintenance work performed on a rotating schedule.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Construction	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,550,000
Total	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,550,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,550,000
Total	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,550,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6010
Project Name Refurbish and Re-equip Existing Wells

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Water - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$3,550,000

To perform an evaluation of drawdown, capacity testing and development of indicators for proper maintenance for the purpose of rehabilitation work. Currently one well is out of service and a determination of action is necessary on it. If another collector well site is determined to be feasible and appropriate, this item will be deleted and the new collector well will become the backup for the water system.

Justification

The original wells are approaching the end of life. Nine (9) wells all constructed in the mid 60s to mid 70s are showing signs of extensive corrosion and developed casing deterioration and are in-operable. Conforms to the 2007 Water Master Plan Update.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
74,582	521-4110 Construction		350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,150,000
Total	521-4110 Carry Forward	325,418										325,418
	Total	325,418	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,475,418

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
74,582	Irrigation & Drainage District	325,418	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,475,418
Total	Total	325,418	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,475,418

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6020
Project Name Well Expansion Program

Type Water
Useful Life 10 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Water - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$817,510
 This project is for the exploration of potential water sources for the City water system. Investigative well drilling to verify and identify the site for a second horizontal collector well.

Justification
 Conforms with the 2007 Water Master Plan Update.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
75,036	521-4110 Carry Forward	742,474										742,474
Total	Total	742,474										742,474

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
75,036	Irrigation & Drainage District	742,474										742,474
Total	Total	742,474										742,474

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6040
Project Name Water Treatment Plant Capacity Increase Evaluation

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$250,000

This project will include an in-depth engineering cost analysis related to the future growth potential of the Water Treatment Plant and its ability to meet future water demands in the City. The evaluation and analysis will include operational and construction costs as well as redundancy benefits in evaluating the existing treatment plant expansion or the construction of an additional treatment plant in the southern portion of the city.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Construction		250,000									250,000
Total		250,000									250,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District		250,000									250,000
Total		250,000									250,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT6050		
Project Name	North Water System Improvements		
Type	Water	Department	Water - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Water	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Description	Total Project Cost: \$400,000
To expand the City's water system to accommodate future build out, including the Air Industrial Park. This includes new booster pump stations, water storage, and new water mains.	

Justification
Conforms with the 2007 Water Master Plan Update.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Construction		400,000									400,000
Total		400,000									400,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District		400,000									400,000
Total		400,000									400,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6060
Project Name Booster Station 1B Replacement

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$3,119,000

Replacement of Booster Station 1B, a 40-year old booster station that is currently under capacity. There is no back up power source and a great amount of annual maintenance is required.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Design	300,000										300,000
521-4110 Construction		2,819,000									2,819,000
Total	300,000	2,819,000									3,119,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District	300,000	2,819,000									3,119,000
Total	300,000	2,819,000									3,119,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT6090
Project Name	Booster Station 2A Replacement

Type Water	Department Water - Operations
Useful Life 40 Years	Contact Operations Director
Category Water	Priority 3 Desirable (Start 3-5 yrs)
Strategic Action # II - Infrastructure Assets	
Project Status Ongoing Project	



Description	Total Project Cost: \$2,557,000
Booster station 2A is an aging booster station that is under capacity and requires a significant amount of yearly maintenance.	

Justification	Conforms with the 2007 Water Master Plan Update.
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Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Design					300,000						300,000
521-4110 Construction						2,257,000					2,257,000
Total					300,000	2,257,000					2,557,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District					300,000	2,257,000					2,557,000
Total					300,000	2,257,000					2,557,000

Budget Impact/Other	
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FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7040
Project Name Booster Station 4 Replacement & Additional Storage

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$2,499,934

Continuation of construction for Phase 1 is for increase in storage with a tank replacement, temporary relocation of the upgraded Foot Hills Estates Booster Station, new piping, controls and site improvement to allow for Phase 2-Future Booster Station Replacement.

Justification

Conforms with the 2007 Water Master Plan Update.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
135,736	521-4110 Carry Forward	2,364,198										2,364,198
Total	Total	2,364,198										2,364,198

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
135,736	Debt Service: Irrigation & Drainage District	2,364,198										2,364,198
Total	Total	2,364,198										2,364,198

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT7050
Project Name	Booster Station 5A Replacement & Add'l Storage

Type Water	Department Water - Operations
Useful Life 40 Years	Contact Operations Director
Category Water	Priority 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets	
Project Status Ongoing Project	



Description	Total Project Cost: \$2,499,608
Continuation of construction for Phase 1 is for increase in storage with a new tank, new piping and site improvements to allow for Phase 2-Future Booster Station and transmission main construction.	

Justification	Conforms with the 2007 Water Master Plan Update.
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Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
148,300	521-4110 Carry Forward	2,351,308										2,351,308
Total	Total	2,351,308										2,351,308

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
148,300	Debt Service: Irrigation & Drainage District	2,351,308										2,351,308
Total	Total	2,351,308										2,351,308

Budget Impact/Other	
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FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7160
Project Name Water Treatment Plant Improvements

Type Water
Useful Life 10 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Operations Director
Priority 2 Necessary (Start 1-3 yrs)



Description **Total Project Cost:** \$2,672,985

FY2014 project is for installation of valves at the contact basin. The remainder of this project will be to complete miscellaneous improvements such as filter covers, other valve installations, etc.

Justification

This project will ensure that the Water Treatment Plant continues to operate efficiently.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
1,072,985	521-4110 Construction		200,000		200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000
Total	Total		200,000		200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
1,072,985	Irrigation & Drainage District		200,000		200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000
Total	Total		200,000		200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,600,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7280
Project Name Booster Station Replacement Program

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Operations Director
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$13,169,000

This program is for the replacement of various booster stations throughout the City in need of replacement. This funding includes any necessary design services utilized due to staff workloads.

Justification

Conforms with the 2007 Water Master Plan Update. South Intake MCC and 1C, 2C, 4A, south Intake PS, North Havasu Storage, 2.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Design					250,000	250,000	250,000	250,000	100,000	250,000	1,350,000
521-4110 Construction					3,029,000	2,330,000	2,060,000	1,750,000	900,000	1,750,000	11,819,000
Total					3,279,000	2,580,000	2,310,000	2,000,000	1,000,000	2,000,000	13,169,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District					3,279,000	2,580,000	2,310,000	2,000,000	1,000,000	2,000,000	13,169,000
Total					3,279,000	2,580,000	2,310,000	2,000,000	1,000,000	2,000,000	13,169,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7290
Project Name Recharge/Recovery System

Type Water **Department** Water - Operations
Useful Life 40 Years **Contact** Operations Director
Category Water **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Revised Project



Description

Total Project Cost: \$500,000

The Recharge/Recovery Program consists of the design and construction of monitoring and recovery wells to extract injected effluent for beneficial purposes and to continuously track water resource and water quality conditions.

Justification

This program is part of Lake Havasu City's effort to increase the consumption efficiency of its contracted Colorado River entitlement and to make the City more self sufficient under declared Colorado River Shortages.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
521-4110 Construction		500,000									500,000
Total		500,000									500,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District		500,000									500,000
Total		500,000									500,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7300
Project Name Mohave County Water Authority Water Allocation

Type Water **Department** Water - Operations
Useful Life 40 Years **Contact** Operations Director
Category Water **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project



Description **Total Project Cost:** \$1,186,000

This project is for the purchase of 1,000 acre feet of Kingman Allocation (Mohave County Water Authority) at a cost of \$1,000 per acre foot, plus annual holding fee of \$3,000, with terms to 2024

Justification

Ensure adequate water supply during shortages.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
406,000	521-4110 Land & Right-of-Way	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	780,000
Total	Total	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	780,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
406,000	Irrigation & Drainage District	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	780,000
Total	Total	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	78,000	780,000

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7330
Project Name Firming Agreement Subcontract No. 2

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$251,830

Since the last firming agreement in 2005, the City has acquired another 3,139 ac-ft of 4th priority water and now has the opportunity to firm these supplies as well. The amount of credits required to firm this supply is 11,992 ac-ft and the total prepayment is \$239,840.

Justification

Firming would allow the City access to approximately 113,000 ac-ft of water stored underground in AWBA facilities during declared Colorado River water shortages.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
100,732	521-4110 Land & Right-of-Way	50,366	50,366	50,366								151,098
Total	Total	50,366	50,366	50,366								151,098

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
100,732	Irrigation & Drainage District	50,366	50,366	50,366								151,098
Total	Total	50,366	50,366	50,366								151,098

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT7350
Project Name	Booster Station 6 & 6A

Type	Water	Department	Water - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Water	Priority	1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets			
Project Status New Project			



Description	Total Project Cost: \$3,450,000
Design, planning and construction of Water Booster Station Improvements at Sites 6 & 6A will include the development of the sites and construction of tanks and all other equipment necessary to provide an operational pump station(s) and storage facilities. Construction includes but is not limited to valves, flow meters, distribution and transmission mains, connections, security, SCADA, electrical, instrumentation, and all necessary appurtenances.	

Justification	These improvements will eliminate two closed water systems (pneumatic) currently operating in the area allowing for gravity systems being in place and lowering the costs of water handling. Meets the goals of the 2007 Water Master Plan Update for enhancement of service reliability, system redundancy and lowering of construction costs and O&M in the effected zone boundaries and at Stations 4 & 5A.
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Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
2,950	521-4110 Design	187,500		187,500								375,000
Total	521-4110 Construction		1,350,000		1,350,000							2,700,000
	521-4110 Carry Forward	372,050										372,050
	Total	559,550	1,350,000	187,500	1,350,000							3,447,050

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
2,950	Irrigation & Drainage District	559,550	1,350,000	187,500	1,350,000							3,447,050
Total	Total	559,550	1,350,000	187,500	1,350,000							3,447,050

Budget Impact/Other	
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FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7360
Project Name McCulloch & El Dorado Transmission Mains

Type Water
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Water - Operations
Contact Operations Director
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$1,572,120

A 20 inch water main shall be constructed from the intersection of McCulloch Blvd & Swordfish Drive up to Booster Station 4 for the purpose of providing a dedicated transmission main to the booster station. A 12 inch transmission main shall be constructed along McCulloch, Jamacia, Hiawatha and Opossum.

Justification

The 20 inch main improvements will provide for enhanced service to the adjacent pressure zones by eliminating service connections on the transmission main and in conjunction with improvements at Booster Station Sites 4 & 6 and will set up a gravity system for serving the adjacent zone. The 12 inch main will provide needed system redundancy to prevent system pressure losses and loss of service encountered during minor main breaks. Meets the goals of the 2007 Water Master Plan Update for enhancement of service reliability, system redundancy.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
216,789	521-4110 Carry Forward	1,355,331										1,355,331
Total	Total	1,355,331										1,355,331

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
216,789	Irrigation & Drainage District	1,355,331										1,355,331
Total	Total	1,355,331										1,355,331

Budget Impact/Other

FY 2014-23 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT7380
Project Name	Ext./Connection of Waterline to/thru SARA Park

Type	Community Services	Department	Water - Operations
Useful Life	40 Years	Contact	Operations Director
Category	Parks - Comm/Regional Parks	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description	Total Project Cost: \$750,000
Extend/connect large diameter (6/8 inch line) approximately 8,000 linear feet from Dog Park to interior facilities and through fields to Vagabond line.	
Justification	Capacity of existing water system in SARA Park prevents significant further development. System should be looped and tied together.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design	100,000										100,000
351-1840 Construction	650,000										650,000
Total	750,000										750,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Irrigation & Drainage District	750,000										750,000
Total	750,000										750,000

Budget Impact/Other





Ten-Year CIP - Project Detail Sheets

Community Services

Community Services - Administration

General Government

Non-Departmental

Operations

Airport

Drainage

Parks

Streets

Wastewater

Water

■ **Public Safety** ■

Fire

Police



FY 2014-23 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/FIRE DEPARTMENT

Project #	FD1030
Project Name	Fire Department Administrative Building
Type	Fire
Useful Life	40 Years
Category	Public Safety
Strategic Action	# II - Infrastructure Assets
Project Status	New Project
Department	Public Safety
Contact	Fire Chief
Priority	4 Deferrable (Start 5-10 yrs)



Description	Total Project Cost: \$1,930,000
A two-story, 10,000 square foot Fire Department administrative building to house Fire Prevention, Public Education and Fire Administrative offices. The proposed building would have a reception counter, public meeting rooms, offices for all fire prevention personnel including public education, training, fire suppression and administration. The building design would emulate the adjacent fire station and other City buildings within the complex.	

Justification
Space for personnel and records storage has exceeded the current space allocated in City Hall and is inadequate for the amount of day-to-day operations. By providing a new building within the City compound, access would still be maintained for both the general public and for City officials. Currently, the Public Education Division and the Training Officer are not housed in the City administrative offices.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design						130,000					130,000
351-1840 Construction						1,800,000					1,800,000
Total						1,930,000					1,930,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Unfunded						1,930,000					1,930,000
Total						1,930,000					1,930,000

Budget Impact/Other
Operating impacts of \$6,000 annually represent utility costs and the \$30,000 represents office furniture and supplies to outfit the building. There should be no additional costs associated with personnel.

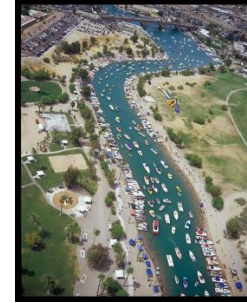
Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services							30,000				30,000
Utilities							6,000	6,000	6,000		18,000
Total							36,000	6,000	6,000		48,000

FY 2014-23 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/FIRE DEPARTMENT

Project # FD1040
Project Name Public Restrooms & Public Safety/Info Centers

Type Fire
Useful Life 40 Years
Category Public Safety
Strategic Action # III - Community
Project Status New Project

Department Public Safety
Contact Fire Chief
Priority 3 Desirable (Start 3-5 yrs)



Description **Total Project Cost:** \$260,583

Build one structure that provides public restrooms, public safety information and support services (Police and Fire) along both sides of the Bridgewater Channel during peak weekends and hours.

Justification

This project will support the safety and well being of citizens and visitors alike along the Bridgewater Channel during peak periods of time when overcrowding exists. The project includes public restrooms for the east side of the channel along with a structure for public safety information, first aid services, a base for carbon monoxide monitoring, employee restrooms, a base for law enforcement operations and a booking station on both sides of the channel. The facilities will be staffed on weekends with existing personnel.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
30,583	351-1840 Construction				230,000							230,000
Total	Total				230,000							230,000

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
30,583	Grant: SLIF				230,000							230,000
Total	Total				230,000							230,000

Budget Impact/Other

Operating costs consist of utilities, upkeep and maintenance of the facilities, and the use of one employee from the Maintenance Services Division. The existing staff within the Maintenance Services Division would maintain the public restrooms along with the other restrooms around the Bridgewater Channel and associated parks.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Utilities				4,000	4,000	4,000	4,000	4,000	4,000		24,000
Personnel				6,800	6,800	6,800	6,800	6,800	6,800		40,800
Total				10,800	10,800	10,800	10,800	10,800	10,800		64,800

FY 2014-23 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/FIRE DEPARTMENT

Project #	FD1070
Project Name	2,500 Square Foot Storage Building
Type	Fire
Useful Life	40 Years
Category	Public Safety
Strategic Action	# II - Infrastructure Assets
Project Status	New Project
Department	Public Safety
Contact	Fire Chief
Priority	4 Deferrable (Start 5-10 yrs)



Description	Total Project Cost: \$385,000
A 2,500 square foot masonry building with a large storage room of approximately two thirds of the building at the eastern end for Fire Department storage with the remaining portion of the building divided into two smaller storage units for other City departments. It shall be designed with a single handicap restroom and a small office for a clerk/storekeeper. The entire area, except the small office area and restroom should be cooled with evaporative coolers while the office and restroom should be heated and cooled with a heat pump unit.	

Justification
Due to the growth of both the City and the Fire Department and no additional space provided for storage of equipment and supplies, a new storage facility needs to be constructed to meet the existing needs and requirements of the Fire Department as well as other departments within the City.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design						35,000					35,000
351-1840 Construction						350,000					350,000
Total						385,000					385,000
Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
General Fund						385,000					385,000
Total						385,000					385,000

Budget Impact/Other
Operating costs consist of a storekeeper position, maintenance, furniture, and utilities for this storage building.

Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Supplies & Services							1,000	1,000	1,000		3,000
Utilities							3,000	3,000	3,000		9,000
Personnel							28,000	28,000	28,000		84,000
Total							32,000	32,000	32,000		96,000

FY 2014-23 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/FIRE DEPARTMENT

Project # FD1080
Project Name Fire Station #8

Type Fire
Useful Life 40 Years
Category Public Safety
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Public Safety
Contact Fire Chief
Priority 4 Deferrable (Start 5-10 yrs)



Description **Total Project Cost:** \$3,790,000

Construct a new fire station on the Island at Site 6 or as close as possible.
Note: Staffing and equipping the Fire Station will take place in the following budget year.

Justification

The station will service the entire Island as the first response unit as well as provide automatic and direct access to the lake via a fully-equipped fire boat that would be docked behind the station. The station will provide quicker response times and proper staffing to the entire Island. Projections indicate the second bridge will take several years to build and put into service, so this station would eliminate the worry about access problems to the Island along with the issues caused by the London Bridge's congested vehicular traffic.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design									40,000		40,000
351-1840 Construction									3,750,000		3,750,000
Total									3,790,000		3,790,000
Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Grant: SLIF									1,000,000		1,000,000
Unfunded									2,790,000		2,790,000
Total									3,790,000		3,790,000

Budget Impact/Other

The cost of personnel, furniture, apparatus and equipment to outfit this fire station, and moving the Fire Boat to this location once it opens would fall in 2023. The impact on the overall operation of the Fire Department will improve as long as the station is staffed with new personnel.

FY 2014-23 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/FIRE DEPARTMENT

Project #	FD2000
Project Name	Fire Station #9
Type	Fire
Useful Life	40 Years
Category	Public Safety
Strategic Action	# II - Infrastructure Assets
Project Status	New Project
Department	Public Safety
Contact	Fire Chief
Priority	4 Deferrable (Start 5-10 yrs)



Description	Total Project Cost: \$3,790,000
Construct a new fire station with facilities for a police and ambulance sub-station. The station would be designed to house a minimum of ten people and two apparatus. It will also be designed to house a command officer for the north portion of the City and airport operations. In addition, a separate area for the Police Department's sub-station and another for a private ambulance company's quarters will be included. Note: Staffing and equipping the fire station will take place in the following budget year.	

Justification
Due to the amount of growth projected for the northern portion of Lake Havasu City, this station will provide protection for the mall, auto dealerships, and future commercial and residential properties in the area. It will also serve and support airport operations. In addition to Fire Department deployment, this station will house an ambulance and a police sub-station that will allow police officers to remain in the northern area of the City without having to deploy or drive into town to conduct duties that could be handled at this facility.

Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
351-1840 Design									40,000		40,000
351-1840 Construction									3,750,000		3,750,000
Total									3,790,000		3,790,000

Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
Unfunded									3,790,000		3,790,000
Total									3,790,000		3,790,000

Budget Impact/Other
The cost of personnel, furniture, apparatus and equipment to outfit this fire station, and the costs the Police Department may have with staffing or outfitting, would appear in the 2023 budget year. The impact on the overall operation of the Fire Department will improve as long as the station is staffed with new personnel.

FY 2014-23 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/POLICE DEPARTMENT

Project # PD1010
Project Name Police Dispatch Expansion

Type Police
Useful Life 40 Years
Category Public Safety
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Public Safety
Contact Police Chief
Priority 1 Essential (Start 1 yr)



Description **Total Project Cost:** \$225,500

The Police Department Dispatch Center will receive a remodel and rebuild of the current location allowing for a more productive workplace and enhanced supervision. The new design will focus on core functions of a dispatch center. The increase in capacity will be supported by a restructuring of the emergency power and web based systems. The actual working space will be increased.

Justification

The current configuration of dispatcher consoles and supporting equipment is not conducive to a productive work environment. The activity and work load has grown beyond the current design structure for an efficient center. The rebuild will relocate walls and adjoining rooms allowing for significant space between call taker and dispatcher. One important change will be a Dispatch Supervisor console with a view access to all the dispatch stations. The remodel will combine core duties with efficient design and build. The current electrical emergency back up systems are not adequate to support the estimated 95 pieces of hardware requiring electricity. A new emergency power supply will be incorporated into the remodel.

Prior	Expenditures	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
57,849	351-1840 Carry Forward	167,651										167,651
Total	Total	167,651										167,651

Prior	Funding Sources	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
57,849	Impact Fees - Police	167,651										167,651
Total	Total	167,651										167,651

Budget Impact/Other

This project will be funded with available Impact fees. There will not be an increase in the operational or maintenance budgets. With the removal of excess equipment a savings in utilities could reach \$500 per year.

Prior	Budget Items	'13/'14	'14/'15	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	Total
-500	Utilities	-500	-500	-500	-500	-500	-500	-500	-500	-500	-500	-4,500
Total	Total	-500	-500	-500	-500	-500	-500	-500	-500	-500	-500	-4,500



Personnel Schedules

Personnel Costs

Positions Per Capita Trends

Staffing Levels

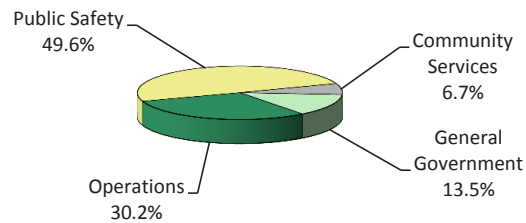
Schedule of Authorized Positions

Salary Structure

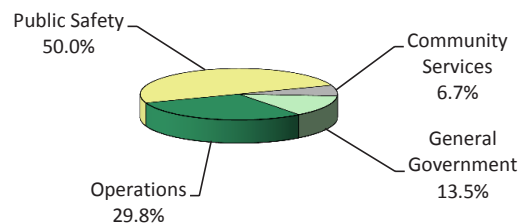


PERSONNEL COSTS

FY 13-14



FY 14-15



Program	Personnel Costs FY 13-14	Percent of Total	Personnel Costs FY 14-15	Percent of Total
Community Services				
Administration & Engineering	\$ 1,044,237	2.5	\$ 1,072,538	2.5
Aquatics	672,728	1.6	676,006	1.6
Recreation	1,085,069	2.6	1,089,133	2.6
General Government				
Administrative Services	1,893,557	4.5	1,959,850	4.6
Administrative Services - Info Tech	583,679	1.4	587,810	1.4
City Attorney	751,239	1.8	751,595	1.8
City Council & City Clerk	371,484	0.9	343,629	0.8
City Manager - Administration	422,586	1.0	424,587	1.0
City Manager - HR/Risk Mgmt.	307,907	0.7	310,184	0.7
Community Affairs Division	241,036	0.6	242,742	0.6
Municipal Court	1,072,765	2.6	1,079,835	2.6
Operations	12,652,759	30.2	12,631,135	29.8
Public Safety				
Fire	9,380,263	22.4	9,569,513	22.6
Police	11,414,359	27.2	11,581,492	27.4
Total Personnel Costs	\$ 41,893,668	100 %	\$ 42,320,049	100 %



POSITIONS PER CAPITA TRENDS

Lake Havasu City	Population Estimates				Percent Change FY 13-14 to FY 12-13
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	
Estimated Population*	52,406	52,720	52,742	53,743	0.04 %
Positions Per 1,000 Population	8.78	8.52	8.44	8.22	-0.93 %

*Source: FY 11-12 - 2010 US Census; FY 13-14 and FY 14-15 - Demographics Now

Program	Positions Per 1,000 Population				Percent Change FY 13-14 to FY 12-13
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	
Community Services	0.00	0.64	0.42	0.41	-35.32
Development Services	0.40	0.00	0.00	0.00	0.00
General Government	1.13	1.27	1.31	1.27	2.94
Operations	0.00	2.77	2.81	2.72	1.33
Parks & Recreation	0.74	0.00	0.00	0.00	0.00
Public Safety	3.85	3.83	3.91	3.83	1.94
Public Works	2.65	0.00	0.00	0.00	0.00
Total Authorized Positions	8.78	8.52	8.44	8.22	-0.93 %

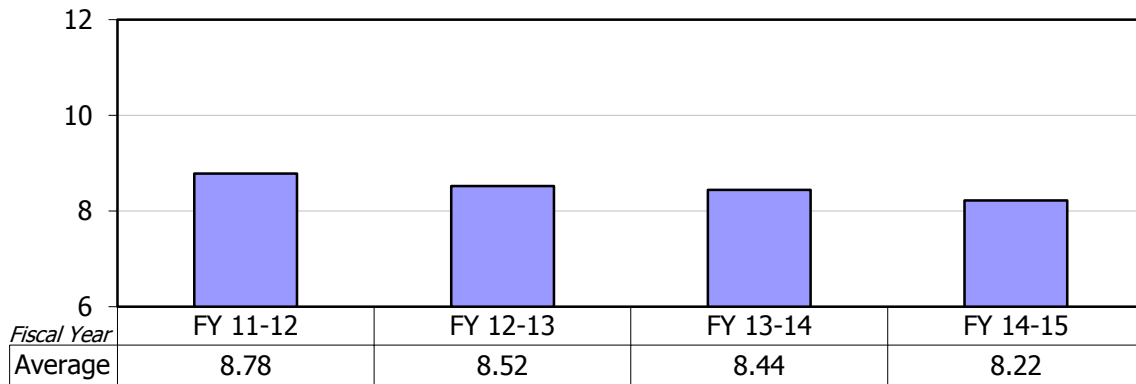
Organizational restructuring caused changes in various program groups beginning in FY 12-13

Program	Authorized Positions				Percent Change FY 13-14 to FY 12-13
	FY 11-12	FY 12-13	FY 13-14	FY 14-15	
Community Services	0	34	22	22	-35.29
Development Services	21	0	0	0	0.00
General Government	59	67	69	68	2.99
Operations	0	146	148	146	1.37
Parks & Recreation	39	0	0	0	0.00
Public Safety	202	202	206	206	1.98
Public Works	139	0	0	0	0.00
Total Authorized Positions	460	449	445	442	-0.89 %

Organizational restructuring caused changes in various program groups beginning in FY 12-13

STAFFING LEVELS

Number of Employees Per 1,000 Population



During Fiscal Year 2012, City management completed a comprehensive review of citywide functions, resulting in significant reorganization and realignment of duties. The increase in efficiencies realized from these changes resulted in a total number of authorized positions of 449 in Fiscal Year 2013. This was a reduction of 11 positions from the previous fiscal year, which was accomplished through attrition. The ratio of employees per 1,000 residents was 8.52.

Effective in Fiscal Year 2014, City Council approved a re-instatement of the 5% salary reduction that went into effect in Fiscal Year 2010. Continued examination

and consolidation of functions has further increased efficiencies, resulting in a small reduction in full-time positions in Fiscal Year 2014 with slight continued reduction in Fiscal Year 2015. Total authorized positions in Fiscal Year 2014 are 445 with a ratio of 8.44 employees per 1,000 residents, and Fiscal Year 2015 is approved at 442 with a ratio of 8.22 employees per 1,000 residents.

The Schedule of Authorized Positions represented on the following pages reflects the job classifications that were identified as a part of the most recent Classification and Compensation Study which was implemented in Fiscal Year 2008.

SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Administrative Services Department	Department Director	1.0	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	1.0	1.0
	Purchasing/Grants Supervisor				1.0	1.0
	Management Specialist				1.0	1.0
	Budget Analyst, Senior				1.0	1.0
	Accountant, Senior	2.0	2.0	2.0		
	Buyer, Senior	1.0	1.0	1.0		
	Accountant	3.0	3.0	4.0	6.0	6.0
	Contract Administrator			1.0		
	Grants Administrator				1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0		
	Customer Service Supervisor	1.0	1.0	1.0	1.0	1.0
	Accounting Specialist	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	1.0	1.0	1.0
	Customer Service Specialist	6.0	5.0	6.0	6.0	6.0
	Administrative Technician	6.0	6.0 *	5.0	5.0	5.0
	TOTAL POSITIONS	26.0	25.0	26.0	26.0	26.0
Administrative Services - Information Technology Division	Division Manager	1.0	1.0		1.0	1.0
	Network Administrator	1.0	1.0	4.0	4.0	4.0
	GIS Specialist	1.0	1.0			
	Computer Operations Spec.	4.0	4.0	2.0	2.0	2.0
	TOTAL POSITIONS	7.0	7.0	6.0	7.0	7.0
City Attorney	City Attorney	Contract Position	1.0	1.0	1.0	1.0
	Assistant City Attorney	1.0	1.0			
	City Prosecutor	1.0	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0				
	Legal Supervisor		1.0	1.0	1.0	1.0
	Victim Services Specialist		1.0	1.0	1.0	1.0
	Administrative Specialist I	3.0				
	Legal Specialist		2.0	2.0	2.0	2.0
	Administrative Technician	1.0				
	Legal Assistant		1.0	1.0	1.0	1.0
	TOTAL POSITIONS	8.0	9.0	8.0	8.0	8.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0	1.0
	City Clerk Assistant			1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0			
	Administrative Specialist I	1.0	1.0	1.0	1.0 *	
	TOTAL POSITIONS	3.0	3.0	3.0	3.0	2.0
City Council	Assistant to the Mayor	1.0				
	TOTAL POSITIONS	1.0	0.0	0.0	0.0	0.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0	1.0
	Deputy City Manager			1.0	1.0	1.0
	ICA Manager	1.0				
	Public Information Officer			1.0		
	Assistant to the City Manager	1.0	1.0			
	Executive Assistant			1.0	1.0	1.0
	TOTAL POSITIONS	3.0	2.0	4.0	3.0	3.0

* 1 position funded for partial year

SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
City Manager - Human Resources/ Risk Management Division	Division Manager	1.0	1.0	1.0	1.0	1.0
	Human Resources Supervisor					
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0		1.0		
	Administrative Specialist I	2.0	2.0		2.0	2.0
	Administrative Technician	1.0	1.0	1.0		
	TOTAL POSITIONS	6.0	5.0	4.0	4.0	4.0
Community Affairs Division	Special Events Coordinator			1.0	1.0	1.0
	Public Information Officer				1.0	1.0
	Management Specialist				1.0	1.0
	TOTAL POSITIONS			1.0	3.0	3.0
Community Services Department	Department Director	1.0	1.0	1.0	1.0	1.0
	Division Manager			1.0	2.0	2.0
	City Planner, Senior	1.0	1.0	1.0	1.0	1.0
	City Planner	1.0	1.0	1.0		
	Management Specialist					1.0
	Accountant	1.0	1.0			
	Grants Administrator	1.0	1.0			
	Plans Examiner, Senior	1.0	1.0	1.0	1.0	1.0
	Plans Examiner	1.0	1.0	1.0		
	Building Inspector II	2.0	2.0	2.0	2.0	2.0
	Building Inspector I					
	Administrative Supervisor	1.0	1.0	1.0		
	Code Enforcement Lead	1.0				
	Code Enforcement Officer		1.0	1.0		
	Administrative Specialist II			1.0		
	Planning Technician	1.0	1.0	1.0	2.0	2.0
	Code Enforcement Technician					
	Administrative Specialist I	1.0	1.0	2.0	1.0	1.0
	Customer Service Specialist	2.0	2.0	2.0	2.0	1.0
	Administrative Technician	1.0		3.0	1.0	1.0
	TOTAL POSITIONS	16.0	15.0	19.0	13.0	13.0
Community Services - Aquatics Division (Aquatic Fund)	Aquatics Supervisor		1.0	1.0	1.0	1.0
	Recreation Supervisor	0.5				
	Maintenance Lead	1.0	1.0			
	Aquatics Coordinator	1.0	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0			
	TOTAL POSITIONS	3.5	4.0	2.0	2.0	2.0
Community Services - Engineering Division (FY 13/14 all positions were reallocated to various Operations Divisions)	Department Director	1.0	1.0			
	Assistant Public Works Director	2.0	1.0			
	Public Works Project Manager	3.0	3.0			
	Management Supervisor	1.0	1.0			
	Project Manager			3.0		
	Contract Administrator	1.0	1.0			
	Engineering Tech./Coord.	5.0	3.0	4.0		
	GIS Specialist			1.0		
	Engineering Technician	1.0	1.0	1.0		
	Administrative Specialist I	1.0	1.0			
	Customer Service Specialist	1.0	1.0			
	Administrative Technician	1.0				
	TOTAL POSITIONS	17.0	13.0	9.0	0.0	0.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Community Services - Recreation Division	Recreation Supervisor	0.5	1.0	1.0	1.0	1.0
	Recreation Coordinator	2.0	2.0	2.0	2.0	2.0
	Recreation Specialist	1.0	1.0	1.0		
	Administrative Specialist II				1.0	1.0
	Administrative Specialist I				2.0	2.0
	Administrative Technician	1.0			1.0	1.0
	TOTAL POSITIONS	4.5	4.0	4.0	7.0	7.0
Fire Department	Fire Chief	1.0	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0	2.0
	Fire Training Officer	1.0	1.0	1.0		
	Battalion Commander	3.0	3.0	3.0	4.0	4.0
	Fire Captain/Paramedic		9.0	11.0	10.0	10.0
	Fire Captain	18.0	9.0	7.0	8.0	8.0
	Fire Engineer/Paramedic		10.0	15.0	12.0	12.0
	Fire Engineer	18.0	8.0	3.0	6.0	6.0
	Firefighter/Paramedic		12.0	18.0	17.0	17.0
	Firefighter	33.0	15.0	18.0	19.0	19.0
	Firefighter (Grant Funded)	8.0	8.0			
	Fire Inspector	4.0	3.0			
	Fire Prevention Officer			1.0	1.0	1.0
	Management Specialist				1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0		
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
	Public Education Specialist	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	93.0	86.0	85.0	85.0	85.0
Metropolitan Planning (MPO)	City Planner, Senior				1.0	1.0
	Administrative Specialist I				1.0	1.0
	City Prosecutor	0.0	0.0	0.0	2.0	2.0
Municipal Court	Magistrate	1.0	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0	1.0
	Court Clerk Lead				1.0	1.0
	Court Clerk III	1.0	1.0	1.0		
	Court Clerk II	2.0	2.0	1.0	8.0	8.0
	Court Clerk I	10.0	10.0	11.0	4.0	4.0
	TOTAL POSITIONS	15.0	15.0	15.0	15.0	15.0
Police Department	Police Chief	1.0	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0	2.0
	Network Administrator	1.0	1.0			
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0	11.0
	Police Officer, Senior	44.0	36.0	34.0	31.0	27.0
	Police Officer	29.0	30.0	31.0	34.0	38.0
	Detention Supervisor	1.0	1.0	1.0	1.0	1.0
	Communications Supervisor				1.0	1.0
	Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0	2.0
	Public Safety Dispatch Lead	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	2.0	2.0	2.0	2.0	2.0
	Property/Evidence Technician			1.0	1.0	1.0
	Administrative Specialist I	3.0	3.0	3.0	2.0	2.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0	13.0
	Detention Officer Lead	2.0				
	Animal Control Officer			2.0	2.0	2.0
	Detention Officer	3.0	5.0	5.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0	3.0
	TOTAL POSITIONS	123.0	116.0	117.0	121.0	121.0

SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Administration	Department Director	1.0	1.0	1.0	1.0	1.0
	Project Manager				1.0	1.0
	GIS Specialist				1.0	1.0
	Management Specialist				1.0	1.0
	Administrative Supervisor			1.0		
	Administrative Specialist II	1.0	1.0	5.0		
	Administrative Specialist I			2.0		
	Administrative Technician	1.0	2.0	1.0		
	TOTAL POSITIONS	3.0	4.0	10.0	4.0	4.0
Operations - Airport Division (Airport Fund)	Division Manager	1.0	1.0			
	Airport Supervisor			1.0	1.0	1.0
	Airport Lead			1.0		
	Maintenance Lead	1.0	1.0			
	Administrative Specialist II		1.0		1.0	1.0
	Administrative Specialist I	1.0				
	Maintenance Specialist	1.0	1.0			
	Maintenance Technician	1.0	1.0			
	TOTAL POSITIONS	5.0	5.0	2.0	2.0	2.0
Operations - Maintenance Services Division: (formerly under Operations Building & Grounds and Street Maint)	Transportation Engineer				1.0	1.0
	Maintenance Supervisor				2.0	2.0
	Engineering Tech./Coord.				3.0	3.0
	Field Supervisor				4.0	4.0
	Maintenance Lead				11.0	11.0
	Administrative Specialist II				2.0	2.0
	Maintenance Specialist				18.0	18.0
	Maintenance Technician				13.0	13.0
	TOTAL POSITIONS	0.0	0.0	0.0	54.0	54.0
Operations - Maintenance Services Division: Building & Grounds (FY 13/14 combined into Maintenance Services Division)	Maintenance Supervisor	1.0	1.0	1.0		
	Engineering Tech./Coord.	1.0	1.0			
	Field Supervisor	1.0	1.0	2.0		
	Maintenance Lead	6.0	6.0	7.0		
	Administrative Specialist II	1.0	1.0			
	Maintenance Specialist	8.0	7.0	7.0		
	Maintenance Mechanic	1.0	1.0	1.0		
	Maintenance Technician	8.0	8.0	10.0		
	TOTAL POSITIONS	27.0	26.0	28.0	0.0	0.0
Operations - Maintenance Services Division Street Maintenance (Highway User Revenue Fund [HURF]) (FY 13/14 combined into Maintenance Services Division)	Transportation Engineer	1.0	1.0	1.0		
	Maintenance Supervisor	1.0	1.0	1.0		
	Senior Eng. Tech./Coord.	1.0	1.0			
	Field Supervisor	2.0	2.0	2.0		
	Maintenance Lead	4.0	5.0	4.0		
	Administrative Supervisor	1.0	1.0			
	Administrative Specialist II	1.0	1.0			
	Maintenance Specialist	12.0	12.0	11.0		
	Engineering Technician	1.0	1.0			
	Administrative Specialist I	1.0				
	Maintenance Technician	6.0	5.0	6.0		
	TOTAL POSITIONS	31.0	30.0	25.0	0.0	0.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Adopted	Approved
		FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15
Operations - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor				1.0	1.0
	Field Supervisor	1.0	1.0	1.0		
	Maintenance Lead		1.0			
	Equipment Mechanic II	2.0	2.0	2.0	2.0	2.0
	Equipment Mechanic I	3.0	3.0	3.0	4.0	4.0
	Administrative Specialist I		1.0		1.0	1.0
	Mechanic Aide	1.0	1.0	1.0		
	Storekeeper	1.0				
TOTAL POSITIONS		8.0	9.0	7.0	8.0	8.0
Operations - Transit Division (Transit Grant Fund)	Division Manager	1.0	1.0			
	Transit Supervisor	1.0	1.0	1.0	1.0	1.0
	Transit Lead	1.0	1.0	2.0	2.0	2.0
	Transit Operator/Dispatcher	12.0	11.0	9.0	8.0	6.0
	TOTAL POSITIONS	15.0	14.0	12.0	11.0	9.0
Operations - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	1.0	1.0	3.0	3.0
	Project Manager				1.0	1.0
	Engineering Tech./Coord.	1.0	1.0		1.0	1.0
	Field Supervisor	2.0	2.0	1.0		
	Utility Lead	3.0	3.0	4.0	4.0	4.0
	Comms Spec/Sys Integrator	1.0	1.0	1.0	1.0	1.0
	Utility Worker II	5.0	6.0	5.0	5.0	5.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0
	Administrative Specialist II	1.0	1.0		1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0	2.0
	Utility Worker I	4.0	4.0	5.0	5.0	5.0
	TOTAL POSITIONS	26.0	26.0	24.0	28.0	28.0
Operations - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0	1.0
	Water Resources Coordinator	1.0	1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	1.0	1.0	1.0	1.0
	Project Manager				1.0	1.0
	Engineering Tech./Coord.	1.0	1.0		2.0	2.0
	Field Supervisor	2.0	3.0	1.0	1.0	1.0
	Utility Lead	6.0	6.0	4.0	4.0	4.0
	Utility Worker II	10.0	10.0	14.0	14.0	14.0
	Administrative Specialist II					1.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0
	Administrative Specialist I	1.0	1.0		1.0	
	Water Conservation Officer	1.0	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	2.0	2.0		1.0	1.0
	Utility Worker I	11.0	10.0	10.0	6.0	6.0
TOTAL POSITIONS		43.0	42.0	38.0	39.0	39.0
TOTAL AUTHORIZED POSITIONS		484.0	460.0	449.0	445.0	442.0

SALARY STRUCTURE

615	STEP	1	2	3	4	5	6	7	8	9	10
Administrative Tech.	Hrly	\$16.12	\$16.73	\$17.37	\$18.03	\$18.71	\$19.42	\$20.16	\$20.93	\$21.72	\$22.57
Court Clerk I	B-Wkly	\$1,289.60	\$1,338.40	\$1,389.60	\$1,442.40	\$1,496.80	\$1,553.60	\$1,612.80	\$1,674.40	\$1,737.60	\$1,805.60
Legal Assistant	Annual	\$33,530	\$34,798	\$36,130	\$37,502	\$38,917	\$40,394	\$41,933	\$43,534	\$45,178	\$46,946
Maintenance Tech.											
Transit Op/Dispatch											
616	STEP	1	2	3	4	5	6	7	8	9	10
Animal Control Officer	Hrly	\$17.00	\$17.65	\$18.32	\$19.02	\$19.74	\$20.49	\$21.27	\$22.08	\$22.92	\$23.81
Court Clerk II	B-Wkly	\$1,360.00	\$1,412.00	\$1,465.60	\$1,521.60	\$1,579.20	\$1,639.20	\$1,701.60	\$1,766.40	\$1,833.60	\$1,904.80
Detention Officer	Annual	\$35,360	\$36,712	\$38,106	\$39,562	\$41,059	\$42,619	\$44,242	\$45,926	\$47,674	\$49,525
Transit Lead											
Utility Worker I											
617	STEP	1	2	3	4	5	6	7	8	9	10
Admin Specialist I	Hrly	\$17.94	\$18.62	\$19.33	\$20.06	\$20.83	\$21.62	\$22.44	\$23.29	\$24.18	\$25.12
Customer Svc Spec	B-Wkly	\$1,435.20	\$1,489.60	\$1,546.40	\$1,604.80	\$1,666.40	\$1,729.60	\$1,795.20	\$1,863.20	\$1,934.40	\$2,009.60
Laboratory Tech	Annual	\$37,315	\$38,730	\$40,206	\$41,725	\$43,326	\$44,970	\$46,675	\$48,443	\$50,294	\$52,250
Legal Specialist											
Maintenance Mechanic											
Utility Mechanic											
618	STEP	1	2	3	4	5	6	7	8	9	10
Accounting Specialist	Hrly	\$18.93	\$19.65	\$20.39	\$21.17	\$21.97	\$22.81	\$23.67	\$24.57	\$25.51	\$26.50
Aquatics Coordinator	B-Wkly	\$1,514.40	\$1,572.00	\$1,631.20	\$1,693.60	\$1,757.60	\$1,824.80	\$1,893.60	\$1,965.60	\$2,040.80	\$2,120.00
Engineering Tech	Annual	\$39,374	\$40,872	\$42,411	\$44,034	\$45,698	\$47,445	\$49,234	\$51,106	\$53,061	\$55,120
Equipment Mechanic I											
Maintenance Spec											
Planning Technician											
Public Ed Spec											
Public Safety Dispatcher											
Recreation Coordinator											
Water Conservation Ofcr											



SALARY STRUCTURE

619	STEP	1	2	3	4	5	6	7	8	9	10
Admin Specialist II	Hrly	\$19.97	\$20.73	\$21.51	\$22.33	\$23.18	\$24.06	\$24.98	\$25.92	\$26.91	\$27.95
City Clerk Assistant	B-Wkly	\$1,597.60	\$1,658.40	\$1,720.80	\$1,786.40	\$1,854.40	\$1,924.80	\$1,998.40	\$2,073.60	\$2,152.80	\$2,236.00
Comm/SCADA Spec	Annual	\$41,538	\$43,118	\$44,741	\$46,446	\$48,214	\$50,045	\$51,958	\$53,914	\$55,973	\$58,136
Computer Ops Spec											
Counter Plans Ex											
Court Clerk Lead											
GIS Specialist											
Plant Operator											
Property/Evidence Tech											
Utility Worker II											
620	STEP	1	2	3	4	5	6	7	8	9	10
Admin Supervisor	Hrly	\$21.07	\$21.87	\$22.70	\$23.56	\$24.45	\$25.38	\$26.35	\$27.35	\$28.39	\$29.49
Equipment Mechanic II	B-Wkly	\$1,685.60	\$1,749.60	\$1,816.00	\$1,884.80	\$1,956.00	\$2,030.40	\$2,108.00	\$2,188.00	\$2,271.20	\$2,359.20
Maintenance Lead	Annual	\$43,826	\$45,490	\$47,216	\$49,005	\$50,856	\$52,790	\$54,808	\$56,888	\$59,051	\$61,339
Pub Safety Dispatch Ld											
Transit Supervisor											
Utility Lead											
Victim Services Specialist											
621	STEP	1	2	3	4	5	6	7	8	9	10
Building Inspector II	Hrly	\$22.22	\$23.07	\$23.95	\$24.86	\$25.80	\$26.78	\$27.80	\$28.85	\$29.95	\$31.11
Detention Ofcr Sup	B-Wkly	\$1,777.60	\$1,845.60	\$1,916.00	\$1,988.80	\$2,064.00	\$2,142.40	\$2,224.00	\$2,308.00	\$2,396.00	\$2,488.80
Field Supervisor	Annual	\$46,218	\$47,986	\$49,816	\$51,709	\$53,664	\$55,702	\$57,824	\$60,008	\$62,296	\$64,709
Plans Examiner											
Pub Safety Dispatch Sup											
622	STEP	1	2	3	4	5	6	7	8	9	10
Eng Tech/Coordinator	Hrly	\$23.45	\$24.34	\$25.26	\$26.22	\$27.22	\$28.25	\$29.33	\$30.44	\$31.60	\$32.83
Fire Prevention Officer	B-Wkly	\$1,876.00	\$1,947.20	\$2,020.80	\$2,097.60	\$2,177.60	\$2,260.00	\$2,346.40	\$2,435.20	\$2,528.00	\$2,626.40
Bldg. Inspector, Senior	Annual	\$48,776	\$50,627	\$52,541	\$54,538	\$56,618	\$58,760	\$61,006	\$63,315	\$65,728	\$68,286
Plans Examiner, Senior											
623	STEP	1	2	3	4	5	6	7	8	9	10
Court Supervisor	Hrly	\$24.74	\$25.68	\$26.65	\$27.66	\$28.72	\$29.81	\$30.94	\$32.12	\$33.34	\$34.63
Maintenance Supervisor	B-Wkly	\$1,979.20	\$2,054.40	\$2,132.00	\$2,212.80	\$2,297.60	\$2,384.80	\$2,475.20	\$2,569.60	\$2,667.20	\$2,770.40
Eng Tech/Coord, Senior	Annual	\$51,459	\$53,414	\$55,432	\$57,533	\$59,738	\$62,005	\$64,355	\$66,810	\$69,347	\$72,030
Utility Supervisor											

SALARY STRUCTURE

916	STEP	1	2	3	4	5	6	7	8	9	10
Executive Assistant	Hrly	\$22.63	\$23.67	\$24.76	\$25.89	\$27.09	\$28.33	\$29.63	\$31.00	\$32.42	\$33.94
Management Spec	B-Wkly	\$1,810.40	\$1,893.60	\$1,980.80	\$2,071.20	\$2,167.20	\$2,266.40	\$2,370.40	\$2,480.00	\$2,593.60	\$2,715.20
	Annual	\$47,070	\$49,234	\$51,501	\$53,851	\$56,347	\$58,926	\$61,630	\$64,480	\$67,434	\$70,595
917	STEP	1	2	3	4	5	6	7	8	9	10
Accountant	Hrly	\$24.10	\$25.20	\$26.36	\$27.58	\$28.85	\$30.17	\$31.56	\$33.01	\$34.53	\$36.14
Contract Administrator	B-Wkly	\$1,928.00	\$2,016.00	\$2,108.80	\$2,206.40	\$2,308.00	\$2,413.60	\$2,524.80	\$2,640.80	\$2,762.40	\$2,891.20
Grants Administrator	Annual	\$50,128	\$52,416	\$54,829	\$57,366	\$60,008	\$62,754	\$65,645	\$68,661	\$71,822	\$75,171
918	STEP	1	2	3	4	5	6	7	8	9	10
Legal Supervisor	Hrly	\$25.90	\$27.10	\$28.34	\$29.65	\$31.01	\$32.44	\$33.93	\$35.49	\$37.12	\$38.86
Cust Service Supervisor	B-Wkly	\$2,072.00	\$2,168.00	\$2,267.20	\$2,372.00	\$2,480.80	\$2,595.20	\$2,714.40	\$2,839.20	\$2,969.60	\$3,108.80
	Annual	\$53,872	\$56,368	\$58,947	\$61,672	\$64,501	\$67,475	\$70,574	\$73,819	\$77,210	\$80,829
919	STEP	1	2	3	4	5	6	7	8	9	10
Accountant, Senior	Hrly	\$28.11	\$29.40	\$30.75	\$32.17	\$33.64	\$35.19	\$36.81	\$38.50	\$40.28	\$42.16
Asst City Prosecutor	B-Wkly	\$2,248.80	\$2,352.00	\$2,460.00	\$2,573.60	\$2,691.20	\$2,815.20	\$2,944.80	\$3,080.00	\$3,222.40	\$3,372.80
Budget Analyst, Senior	Annual	\$58,469	\$61,152	\$63,960	\$66,914	\$69,971	\$73,195	\$76,565	\$80,080	\$83,782	\$87,693
Chemist											
Network Administrator											
Special Events Coord.											
920	STEP	1	2	3	4	5	6	7	8	9	10
Airport Supervisor	Hrly	\$30.78	\$32.19	\$33.67	\$35.22	\$36.84	\$38.54	\$40.31	\$42.16	\$44.10	\$46.16
Aquatic Supervisor	B-Wkly	\$2,462.40	\$2,575.20	\$2,693.60	\$2,817.60	\$2,947.20	\$3,083.20	\$3,224.80	\$3,372.80	\$3,528.00	\$3,692.80
Communications Supv.	Annual	\$64,022	\$66,955	\$70,034	\$73,258	\$76,627	\$80,163	\$83,845	\$87,693	\$91,728	\$96,013
Purchasing/Grants Supv.											
Recreation Supervisor											
921	STEP	1	2	3	4	5	6	7	8	9	10
City Prosecutor	Hrly	\$33.85	\$35.41	\$37.04	\$38.74	\$40.53	\$42.39	\$44.34	\$46.38	\$48.51	\$50.78
Project Mgr	B-Wkly	\$2,708.00	\$2,832.80	\$2,963.20	\$3,099.20	\$3,242.40	\$3,391.20	\$3,547.20	\$3,710.40	\$3,880.80	\$4,062.40
Planner, Senior	Annual	\$70,408	\$73,653	\$77,043	\$80,579	\$84,302	\$88,171	\$92,227	\$96,470	\$100,901	\$105,622

SALARY STRUCTURE

922	STEP	1	2	3	4	5	6	7	8	9	10
Asst City Engineer	Hrly	\$37.58	\$39.31	\$41.11	\$43.00	\$44.98	\$47.05	\$49.22	\$51.48	\$53.85	\$56.37
City Clerk	B-Wkly	\$3,006.40	\$3,144.80	\$3,288.80	\$3,440.00	\$3,598.40	\$3,764.00	\$3,937.60	\$4,118.40	\$4,308.00	\$4,509.60
Division Manager	Annual	\$78,166	\$81,765	\$85,509	\$89,440	\$93,558	\$97,864	\$102,378	\$107,078	\$112,008	\$117,250
Fire Division Chief											
Police Captain											
Transportation Engineer											
Water Resources Coord.											
923	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$42.84	\$44.81	\$46.87	\$49.03	\$51.28	\$53.64	\$56.11	\$58.69	\$61.39	\$64.26
	B-Wkly	\$3,427.20	\$3,584.80	\$3,749.60	\$3,922.40	\$4,102.40	\$4,291.20	\$4,488.80	\$4,695.20	\$4,911.20	\$5,140.80
	Annual	\$89,107	\$93,205	\$97,490	\$101,982	\$106,662	\$111,571	\$116,709	\$122,075	\$127,691	\$133,661
924	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$48.84	\$51.08	\$53.43	\$55.89	\$58.46	\$61.15	\$63.96	\$66.90	\$69.98	\$73.25
	B-Wkly	\$3,907.20	\$4,086.40	\$4,274.40	\$4,471.20	\$4,676.80	\$4,892.00	\$5,116.80	\$5,352.00	\$5,598.40	\$5,860.00
	Annual	\$101,587	\$106,246	\$111,134	\$116,251	\$121,597	\$127,192	\$133,037	\$139,152	\$145,558	\$152,360
925	STEP	1	2	3	4	5	6	7	8	9	10
Department Directors	Hrly	\$51.28	\$53.64	\$56.10	\$58.68	\$61.38	\$64.21	\$67.16	\$70.25	\$73.48	\$76.86
	B-Wkly	\$4,102.40	\$4,291.20	\$4,488.00	\$4,694.40	\$4,910.40	\$5,136.80	\$5,372.80	\$5,620.00	\$5,878.40	\$6,148.80
	Annual	\$106,662	\$111,571	\$116,688	\$122,054	\$127,670	\$133,557	\$139,693	\$146,120	\$152,838	\$159,869
926	STEP	1	2	3	4	5	6	7	8	9	10
Deputy City Manager	Hrly	\$56.10	\$58.68	\$61.38	\$64.21	\$67.16	\$70.25	\$73.48	\$76.86	\$80.38	\$84.07
	B-Wkly	\$4,488.00	\$4,694.40	\$4,910.40	\$5,136.80	\$5,372.80	\$5,620.00	\$5,878.40	\$6,148.80	\$6,430.40	\$6,725.60
	Annual	\$116,688	\$122,054	\$127,670	\$133,557	\$139,693	\$146,120	\$152,838	\$159,869	\$167,190	\$174,866

SALARY STRUCTURE

		SHIFT ASSIGNMENT									
F11	STEP	1	2	3	4	5	6	7	8	9	10
Firefighter	Hrly	\$14.31	\$14.86	\$15.42	\$16.01	\$16.62	\$17.25	\$17.90	\$18.58	\$19.29	\$20.04
	Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
F12	STEP	1	2	3	4	5	6	7	8	9	10
Firefighter/Paramedic	Hrly	\$16.18	\$16.73	\$17.29	\$17.88	\$18.49	\$19.12	\$19.77	\$20.45	\$21.16	\$21.91
	Annual	\$47,375	\$48,985	\$50,625	\$52,353	\$54,139	\$55,983	\$57,887	\$59,878	\$61,956	\$64,152
F22	STEP	1	2	3	4	5	6	7	8	9	10
Fire Engineer	Hrly	\$17.67	\$18.34	\$19.04	\$19.76	\$20.51	\$21.29	\$22.10	\$22.94	\$23.81	\$24.74
	Annual	\$51,738	\$53,700	\$55,749	\$57,857	\$60,053	\$62,337	\$64,709	\$67,168	\$69,716	\$72,439
F23	STEP	1	2	3	4	5	6	7	8	9	10
Fire Engineer/Paramedic	Hrly	\$19.54	\$20.21	\$20.91	\$21.63	\$22.38	\$23.16	\$23.97	\$24.81	\$25.68	\$26.61
	Annual	\$57,213	\$59,175	\$61,224	\$63,333	\$65,529	\$67,812	\$70,184	\$72,644	\$75,191	\$77,914
F33	STEP	1	2	3	4	5	6	7	8	9	10
Fire Captain	Hrly	\$21.70	\$22.52	\$23.38	\$24.27	\$25.19	\$26.15	\$27.14	\$28.17	\$29.24	\$30.38
	Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
F34	STEP	1	2	3	4	5	6	7	8	9	10
Fire Captain/Paramedic	Hrly	\$23.57	\$24.39	\$25.25	\$26.14	\$27.06	\$28.02	\$29.01	\$30.04	\$31.11	\$32.25
	Annual	\$69,013	\$71,414	\$73,932	\$76,538	\$79,232	\$82,043	\$84,941	\$87,957	\$91,090	\$94,428
F44	STEP	1	2	3	4	5	6	7	8	9	10
Battalion Commander	Hrly	\$25.70	\$26.67	\$27.69	\$28.74	\$29.83	\$30.96	\$32.14	\$33.36	\$34.63	\$35.97
	Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320



SALARY STRUCTURE

F11	STEP	DAY ASSIGNMENT									
		1	2	3	4	5	6	7	8	9	10
Firefighter	Hrly	\$20.14	\$20.92	\$21.71	\$22.54	\$23.40	\$24.28	\$25.20	\$26.15	\$27.15	\$28.21
	Bi-Wkly	\$1,611.53	\$1,673.46	\$1,736.53	\$1,802.97	\$1,871.67	\$1,942.62	\$2,015.82	\$2,092.39	\$2,172.35	\$2,256.81
	Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
F12											
	Firefighter/Paramedic										
	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$22.78	\$23.55	\$24.34	\$25.17	\$26.03	\$26.92	\$27.83	\$28.79	\$29.79	\$30.84
	Bi-Wkly	\$1,822.12	\$1,884.06	\$1,947.12	\$2,013.56	\$2,082.26	\$2,153.21	\$2,226.41	\$2,302.98	\$2,382.94	\$2,467.40
	Annual	\$47,375	\$48,985	\$50,625	\$52,353	\$54,139	\$55,983	\$57,887	\$59,878	\$61,956	\$64,152
F22											
	Fire Engineer										
	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$24.87	\$25.82	\$26.80	\$27.82	\$28.87	\$29.97	\$31.11	\$32.29	\$33.52	\$34.83
	Bi-Wkly	\$1,989.91	\$2,065.37	\$2,144.20	\$2,225.28	\$2,309.74	\$2,397.58	\$2,488.80	\$2,583.40	\$2,681.37	\$2,786.10
	Annual	\$51,738	\$53,700	\$55,749	\$57,857	\$60,053	\$62,337	\$64,709	\$67,168	\$69,716	\$72,439
F23											
	Fire Engineer/Paramedic										
	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$27.51	\$28.45	\$29.43	\$30.45	\$31.50	\$32.60	\$33.74	\$34.92	\$36.15	\$37.46
	Bi-Wkly	\$2,200.50	\$2,275.96	\$2,354.79	\$2,435.87	\$2,520.33	\$2,608.17	\$2,699.39	\$2,793.99	\$2,891.96	\$2,996.70
	Annual	\$57,213	\$59,175	\$61,224	\$63,333	\$65,529	\$67,812	\$70,184	\$72,644	\$75,191	\$77,914
F33											
	Fire Captain										
	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$30.55	\$31.70	\$32.91	\$34.16	\$35.46	\$36.81	\$38.20	\$39.65	\$41.16	\$42.77
	Bi-Wkly	\$2,443.75	\$2,536.10	\$2,632.95	\$2,733.18	\$2,836.78	\$2,944.89	\$3,056.38	\$3,172.38	\$3,292.87	\$3,421.26
	Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
F34											
	Fire Captain/Paramedic										
	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$33.18	\$34.33	\$35.54	\$36.80	\$38.09	\$39.44	\$40.84	\$42.29	\$43.79	\$45.40
	Bi-Wkly	\$2,654.34	\$2,746.69	\$2,843.54	\$2,943.77	\$3,047.37	\$3,155.48	\$3,266.97	\$3,382.97	\$3,503.46	\$3,631.85
	Annual	\$69,013	\$71,414	\$73,932	\$76,538	\$79,232	\$82,043	\$84,941	\$87,957	\$91,090	\$94,428
F44											
	Battalion Commander										
	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$36.18	\$37.54	\$38.98	\$40.46	\$41.99	\$43.58	\$45.24	\$46.96	\$48.75	\$50.63
	Bi-Wkly	\$2,894.22	\$3,003.45	\$3,118.32	\$3,236.57	\$3,359.32	\$3,486.57	\$3,619.46	\$3,756.85	\$3,899.87	\$4,050.78
	Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320

SALARY STRUCTURE

P11 Police Officer	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$21.38	\$22.16	\$22.96	\$23.80	\$24.67	\$25.57	\$26.50	\$27.47	\$28.48	\$29.50
	Bi-Wkly	\$1,710.40	\$1,772.80	\$1,836.80	\$1,904.00	\$1,973.60	\$2,045.60	\$2,120.00	\$2,197.60	\$2,278.40	\$2,360.00
	Annual	\$44,470	\$46,093	\$47,757	\$49,504	\$51,314	\$53,186	\$55,120	\$57,138	\$59,238	\$61,360
P22 Police Officer, Senior	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$23.51	\$24.37	\$25.26	\$26.18	\$27.14	\$28.13	\$29.16	\$30.22	\$31.32	\$32.45
	Bi-Wkly	\$1,880.80	\$1,949.60	\$2,020.80	\$2,094.40	\$2,171.20	\$2,250.40	\$2,332.80	\$2,417.60	\$2,505.60	\$2,596.00
	Annual	\$48,901	\$50,690	\$52,541	\$54,454	\$56,451	\$58,510	\$60,653	\$62,858	\$65,146	\$67,496
P33 Police Sergeant	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$29.76	\$30.85	\$31.97	\$33.14	\$34.35	\$35.60	\$36.90	\$38.25	\$39.65	\$41.07
	Bi-Wkly	\$2,380.80	\$2,468.00	\$2,557.60	\$2,651.20	\$2,748.00	\$2,848.00	\$2,952.00	\$3,060.00	\$3,172.00	\$3,285.60
	Annual	\$61,901	\$64,168	\$66,498	\$68,931	\$71,448	\$74,048	\$76,752	\$79,560	\$82,472	\$85,426
P44 Police Lieutenant	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$35.27	\$36.55	\$37.89	\$39.27	\$40.70	\$42.19	\$43.73	\$45.33	\$46.98	\$48.67
	Bi-Wkly	\$2,821.60	\$2,924.00	\$3,031.20	\$3,141.60	\$3,256.00	\$3,375.20	\$3,498.40	\$3,626.40	\$3,758.40	\$3,893.60
	Annual	\$73,362	\$76,024	\$78,811	\$81,682	\$84,656	\$87,755	\$90,958	\$94,286	\$97,718	\$101,234





Legal Documents

Official Budget forms

State of Arizona

Budgetary Law

Arizona Revised Statutes



OFFICIAL BUDGET FORMS

LAKE HAVASU CITY FISCAL YEAR 2013-14

DEVELOPED BY

**STATE OF ARIZONA
OFFICE OF THE AUDITOR GENERAL**

BUDGET RESOLUTION

RESOLUTION NO. 13-2746

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL
OF LAKE HAVASU CITY, MOHAVE COUNTY, ARIZONA,
ADOPTING THE BUDGET FOR FISCAL YEAR 2013-14 AND APPROVING THE
ESTIMATED BUDGET FOR FISCAL YEAR 2014-15**

WHEREAS, in accordance with Arizona Revised Statutes Sections 17101, 17102, 17103, 17104, and 17105, City Council on June 11, 2013, made an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of Lake Havasu City; and

WHEREAS, in accordance with law, and following due public notice, the Council will meet on June 25, 2013, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, at which meeting any taxpayer will be privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies; and

WHEREAS, it appears that publication was duly made as required by law, of the estimates together with a notice that the City Council would meet on July 9, 2013, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, for the purpose of hearing taxpayers and making tax levies as set forth in the estimates; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount computed in Arizona Revised Statutes Section 17051(A).

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of Lake Havasu City, Arizona, that the estimates of revenues and expenditures/expenses shown on the accompanying schedules are adopted as the budget of Lake Havasu City, Arizona, for the Fiscal Year 2013-14 in the amount of \$144,284,931 and approved as to the estimated budget for Fiscal Year 2014-15 in the amount of \$131,562,974.

PASSED AND ADOPTED by the Mayor and City Council of Lake Havasu City, Arizona, this 25th day of June 2013.

ATTEST:
Kelly Williams, City Clerk

APPROVED:
Mark S. Nexsen, Mayor

APPROVED AS TO FORM:
Kelly Garry, City Attorney

REVIEWED BY:
Charlie Cassens, City Manager

Lake Havasu City
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2014

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES* 2013	ACTUAL EXPENDITURES/ EXPENSES** 2013	FUND BALANCE/ NET POSITION*** July 1, 2013**	PROPERTY TAX REVENUES 2014	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2014	OTHER FINANCING 2014		INTERFUND TRANSFERS 2014		TOTAL FINANCIAL RESOURCES AVAILABLE 2014	BUDGETED EXPENDITURES/ EXPENSES 2014
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 38,907,744	\$ 35,399,831	\$ 18,469,577	Primary: \$ 4,178,275	\$ 33,520,882	\$ 3,704,160	\$	\$ 2,441,019	\$ 2,235,000	\$ 60,078,913	\$ 44,363,323
2. Special Revenue Funds	12,285,970	9,791,840	3,180,809	Secondary: 83,650	10,736,935	16,472		1,625,000	634,447	15,008,419	12,941,189
3. Debt Service Funds Available	237,346	237,346	158,033		750			245,000		403,783	236,213
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	237,346	237,346	158,033		750			245,000		403,783	236,213
6. Capital Projects Funds	8,208,546	2,205,653	8,246,368		2,939,570	150,000		4,194,112	647,013	14,883,037	9,523,299
7. Permanent Funds											
8. Enterprise Funds Available	77,504,670	61,666,314	89,288,167	5,684,564	45,111,628	2,877,596		1,299,705	6,288,376	137,973,284	75,937,622
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	77,504,670	61,666,314	89,288,167	5,684,564	45,111,628	2,877,596		1,299,705	6,288,376	137,973,284	75,937,622
11. Internal Service Funds	2,721,405	1,912,227	6,331,695		20,000					6,351,695	1,283,285
12. TOTAL ALL FUNDS	\$ 139,865,681	\$ 111,213,211	\$ 125,674,649	\$ 9,946,489	\$ 92,329,765	\$ 6,748,228	\$	\$ 9,804,836	\$ 9,804,836	\$ 234,699,131	\$ 144,284,931

EXPENDITURE LIMITATION COMPARISON

- Budgeted expenditures/expenses
- Add/subtract: estimated net reconciling items
- Budgeted expenditures/expenses adjusted for reconciling items
- Less: estimated exclusions
- Amount subject to the expenditure limitation
- EEC or voter-approved alternative expenditure limitation

2013	2014
\$ 139,865,681	\$ 144,284,931
(25,949,304)	(32,553,792)
113,916,377	111,731,139
61,404,102	60,140,796
\$ 52,512,275	\$ 51,590,343
\$ 53,277,776	\$ 54,503,104

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule A



**Lake Havasu City
Tax Levy and Tax Rate Information
Fiscal Year 2014**

	<u>2013</u>	<u>2014</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 5,399,461	\$ 5,566,270
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 4,134,174	\$ 4,178,275
B. Secondary property taxes		
C. Total property tax levy amounts	\$ 4,134,174	\$ 4,178,275
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 4,134,174	
(2) Prior years' levies		
(3) Total primary property taxes	\$ 4,134,174	
B. Secondary property taxes		
(1) Current year's levy	\$	
(2) Prior years' levies		
(3) Total secondary property taxes	\$	
C. Total property taxes collected	\$ 4,134,174	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.7332	0.7381
(2) Secondary property tax rate		
(3) Total city/town tax rate	0.7332	0.7381
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>2</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town. Lake Havasu City Improvement Districts #2 & #4 O&M:		
Improvement District #2	\$	8,000
Improvement District #4		75,650
Total	\$	83,650

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2014**

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 13,327,943	\$ 13,095,146	\$ 13,615,053
Personal Property Tax	80,000	112,859	81,600
Licenses and permits			
Licenses and Permits	923,606	1,282,902	1,479,499
Intergovernmental			
Auto Lieu	2,579,793	2,490,472	2,545,217
State Sales Tax	4,392,320	4,320,961	4,538,731
Urban Revenue Sharing	5,365,034	5,365,366	5,860,171
Charges for services			
Charges for Services	1,233,330	1,442,311	1,286,450
Fines and forfeits			
Fines and Forfeitures	1,297,849	1,122,139	1,145,490
Interest on investments			
Investment Earnings	65,000	140,000	140,000
In-lieu property taxes			
Contributions			
Voluntary contributions	1,000	5,000	121,000
Miscellaneous			
Miscellaneous	1,006,717	591,601	306,782
Grants, IGA's, and Reimbursements	2,380,848	2,368,841	2,400,889
Total General Fund	\$ 32,653,440	\$ 32,337,598	\$ 33,520,882

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2014**

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
DEBT SERVICE FUNDS			
Debt Service Fund	\$ 500	\$ 734	\$ 750
	\$ 500	\$ 734	\$ 750
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Debt Service Funds	\$ 500	\$ 734	\$ 750
CAPITAL PROJECTS FUNDS			
Capital Projects Funds	\$ 4,255,923	\$ 2,571,973	\$ 2,939,570
	\$ 4,255,923	\$ 2,571,973	\$ 2,939,570
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Capital Projects Funds	\$ 4,255,923	\$ 2,571,973	\$ 2,939,570

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2014**

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
INTERNAL SERVICE FUNDS			
Employee Benefit Trust Fund	\$ 103,000	\$ 322,608	\$
Vehicle / Equipment Replacement Fund	17,000	36,746	20,000
	\$ 120,000	\$ 359,354	\$ 20,000
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Internal Service Funds	\$ 120,000	\$ 359,354	\$ 20,000
TOTAL ALL FUNDS	\$ 97,199,587	\$ 91,983,269	\$ 92,329,765

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



Lake Havasu City
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2014

FUND	OTHER FINANCING 2014		INTERFUND TRANSFERS 2014	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$ 3,704,160	\$	\$ 2,441,019	\$ 2,235,000
Total General Fund	\$ 3,704,160	\$	\$ 2,441,019	\$ 2,235,000
SPECIAL REVENUE FUNDS				
Court Enhancement Fund	\$	\$	\$	\$ 77,500
Highway User Revenue Fund	11,028		1,050,000	555,187
Transit Fund	5,444		575,000	1,760
Total Special Revenue Funds	\$ 16,472	\$	\$ 1,625,000	\$ 634,447
DEBT SERVICE FUNDS				
Debt Service Fund	\$	\$	\$ 245,000	\$
Total Debt Service Funds	\$	\$	\$ 245,000	\$
CAPITAL PROJECTS FUNDS				
Capital Projects Funds	\$ 150,000	\$	\$ 4,194,112	\$ 647,013
Total Capital Projects Funds	\$ 150,000	\$	\$ 4,194,112	\$ 647,013
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$ 3,141	\$	\$ 209,705	\$ 5,984
Irrigation & Drainage District Fund	1,699,459			2,941,427
Recreation / Aquatic Fund	5,514		1,090,000	140,919
Refuse Fund				2,924,934
Wastewater Utility Fund	1,169,482			275,112
Total Enterprise Funds	\$ 2,877,596	\$	\$ 1,299,705	\$ 6,288,376
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 6,748,228	\$	\$ 9,804,836	\$ 9,804,836

Schedule D

**Lake Havasu City
Expenditures/Expenses by Fund
Fiscal Year 2014**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2013	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2013	ACTUAL EXPENDITURES/ EXPENSES* 2013	BUDGETED EXPENDITURES/ EXPENSES 2014
GENERAL FUND				
Administrative Services	\$ 3,340,262	\$	\$ 2,794,897	\$ 2,751,820
City Attorney	870,125		745,633	859,379
City Clerk	372,601		339,995	316,777
City Council	245,667		242,578	234,966
City Manager	923,443		821,743	849,732
Community Affairs		70,000	64,992	656,662
Community Services	1,865,986	(28,429)	1,652,042	1,189,604
Contingency	750,000			750,000
Court	1,418,812		1,303,737	1,426,482
Engineering	1,141,575		439,145	**
Fire	10,955,049	(144,830)	10,295,099	13,730,579
Intercost Allocation	(5,525,241)		(4,792,755)	(3,391,456)
Non-Departmental	2,667,722		2,394,666	3,379,614
Operations	4,030,369		3,593,335	4,485,027
Police	13,439,226		13,231,127	14,269,682
Recreation	1,899,917	(41,571)	1,693,050	2,135,990
Vehicle Maintenance	657,061		580,547	718,465
Total General Fund	\$ 39,052,574	\$ (144,830)	\$ 35,399,831	\$ 44,363,323
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 5,717,138	\$	\$ 5,019,738	\$ 5,651,828
Improvement Districts #2 & #4	86,600	7,300	91,408	85,748
Misc Grant Funds - Admin Svcs				931,346
Misc Grant Funds - Attorney				16,124
Misc Grant Funds - Comm Svcs	1,260,000		380,000	**
Misc Grant Funds - Fire	382,576	144,830	436,908	655,000
Misc Grant Funds - Non-Dept				350,000
Misc Grant Funds - Parks				200,000
Misc Grant Funds - Police	650,809		285,649	635,299
Misc Grant Funds - HURF				249,170
Metropolitan Planning Fund				355,000
Parks & Rec Memorial Tree Fund	10,000		6,352	10,000
PD Vehicle Towing Fund 28-3511	15,325		15,325	15,325
RICO Fund				60,000
Tourism / Economic Development	1,485,000	39,000	1,489,000	1,600,000
Transit Fund	2,148,849		1,793,566	1,825,362
WALETA Police Academy	257,096	21,310	273,894	300,987
Wildland Firefighting Program	60,137			
Total Special Revenue Funds	\$ 12,073,530	\$ 212,440	\$ 9,791,840	\$ 12,941,189
DEBT SERVICE FUNDS				
Debt Service Fund	\$ 237,346	\$	\$ 237,346	\$ 236,213
Total Debt Service Funds	\$ 237,346	\$	\$ 237,346	\$ 236,213
CAPITAL PROJECTS FUNDS				
Capital Projects Funds	\$ 12,702,656	\$ (4,494,110)	\$ 2,205,653	\$ 9,523,299
Total Capital Projects Funds	\$ 12,702,656	\$ (4,494,110)	\$ 2,205,653	\$ 9,523,299
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$ 2,971,057	\$	\$ 1,803,243	\$ 1,638,661
Irrigation & Drainage District Fund	23,597,722		12,736,810	23,085,751
Recreation / Aquatic Fund	1,644,102		1,547,535	1,699,428
Refuse Fund	1,071,054	4,400,000	5,471,054	5,233,483
Wastewater Utility Fund	43,820,735		40,107,672	44,280,299
Total Enterprise Funds	\$ 73,104,670	\$ 4,400,000	\$ 61,666,314	\$ 75,937,622
INTERNAL SERVICE FUNDS				
Employee Benefit Trust Fund	\$ 1,754,003	\$	\$ 969,825	\$ 126,784
Veh / Equip Replacement Fund	940,902	26,500	942,402	1,156,501
Total Internal Service Funds	\$ 2,694,905	\$ 26,500	\$ 1,912,227	\$ 1,283,285
TOTAL ALL FUNDS	\$ 139,865,681	\$ -	\$ 111,213,211	\$ 144,284,931

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

** NOTE: Department reorganization. Please contact Lake Havasu City for detailed information.



**Lake Havasu City
Expenditures/Expenses by Department
Fiscal Year 2014**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2013	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2013	ACTUAL EXPENDITURES/ EXPENSES* 2013	BUDGETED EXPENDITURES/ EXPENSES 2014
Administrative Services				
General Fund	\$ 3,340,262	\$	\$ 2,794,897	\$ 2,751,820
Miscellaneous Grant Fund				931,346
Department Total	\$ 3,340,262	\$	\$ 2,794,897	\$ 3,683,166
City Attorney				
General Fund	\$ 870,125	\$	\$ 745,633	\$ 859,379
Miscellaneous Grant Fund				16,124
RICO Fund				12,000
Department Total	\$ 870,125	\$	\$ 745,633	\$ 887,503
Community Services				
General Fund	\$ 1,865,986	\$ (28,429)	\$ 1,652,042	\$ 1,189,604
Miscellaneous Grant Fund	1,260,000		380,000	
Department Total	\$ 3,125,986	\$ (28,429)	\$ 2,032,042	\$ 1,189,604
Fire				
General Fund	\$ 10,955,049	\$ (144,830)	\$ 10,295,099	\$ 13,730,579
Miscellaneous Grant Fund	382,576	144,830	436,908	655,000
Wildland Firefighting Program	60,137			
Department Total	\$ 11,397,762	\$	\$ 10,732,007	\$ 14,385,579
Highway User Revenue Fund				
HURF Fund	\$ 5,717,138		5,019,738	5,651,828
Miscellaneous Grant Fund				249,170
Department Total	\$ 5,717,138	\$	\$ 5,019,738	\$ 5,900,998
Non-Departmental				
General Fund	\$ 2,667,722		2,394,666	3,379,614
Miscellaneous Grant Fund				350,000
Department Total	\$ 2,667,722	\$	\$ 2,394,666	\$ 3,729,614
Operations				
General Fund	\$ 4,030,369	\$	\$ 3,593,335	\$ 4,485,027
Parks & Rec Memorial Tree	10,000		6,352	10,000
Department Total	\$ 4,040,369	\$	\$ 3,599,687	\$ 4,495,027
Police				
General Fund	\$ 13,439,226	\$	\$ 13,231,127	\$ 14,269,682
Miscellaneous Grant Fund	650,809		285,649	635,299
PD Vehicle Towing 28-3511	15,325		15,325	15,325
RICO Fund				48,000
WALETA Academy	257,096	21,310	273,894	300,987
Department Total	\$ 14,362,456	\$ 21,310	\$ 13,805,995	\$ 15,269,293

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Lake Havasu City
Full-Time Equivalent (FTE's) Employees and Personnel Compensation
Fiscal Year 2014

FUND	Full-Time Equivalent (FTE) 2014	Employee Salaries and Hourly Costs 2014	Retirement Costs 2014	Healthcare Costs 2014	Other Benefit Costs 2014	Total Estimated Personnel Compensation 2014
GENERAL FUND	376.1	\$ 21,205,026	\$ 4,330,017	\$ 4,030,628	\$ 2,273,960	= \$ 31,839,631
SPECIAL REVENUE FUNDS						
Grant Funds	2.0	\$ 145,551	\$ 23,361	\$ 29,683	\$ 6,518	= \$ 205,113
Highway User Revenue Fund	26.4	1,255,548	144,932	267,683	211,755	= 1,879,918
Metropolitan Planning Fund	2.0	108,019	13,021	30,825	13,886	= 165,751
Transit Fund	19.6	715,747	102,175	111,315	113,022	= 1,042,259
Total Special Revenue Funds	50.0	\$ 2,224,865	\$ 283,489	\$ 439,506	\$ 345,181	= \$ 3,293,041
DEBT SERVICE FUNDS						
		\$	\$	\$	\$	= \$
Total Debt Service Funds		\$	\$	\$	\$	= \$
CAPITAL PROJECTS FUNDS						
		\$	\$	\$	\$	= \$
Total Capital Projects Funds		\$	\$	\$	\$	= \$
PERMANENT FUNDS						
		\$	\$	\$	\$	= \$
Total Permanent Funds		\$	\$	\$	\$	= \$
ENTERPRISE FUNDS						
Airport Fund	2.0	\$ 127,833	\$ 14,752	\$ 18,611	\$ 18,423	= \$ 179,619
Irrigation & Drainage District Fund	44.7	2,313,345	267,043	456,326	452,978	= 3,489,692
Recreation / Aquatic Fund	16.2	485,272	75,411	58,050	53,995	= 672,728
Wastewater Utility Fund	29.2	1,587,343	183,389	336,368	311,857	= 2,418,957
Total Enterprise Funds	92.1	\$ 4,513,793	\$ 540,595	\$ 869,355	\$ 837,253	= \$ 6,760,996
TOTAL ALL FUNDS	518.2	\$ 27,943,684	\$ 5,154,101	\$ 5,339,489	\$ 3,456,394	= \$ 41,893,668

BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

Chapter 17 - Levy

Article 3 - Local Government Budgeting Process

- 42-17101 - Annual county and municipal financial statement and estimate of expenses
- 42-17102 - Contents of estimate of expenses
- 42-17103 - Publication of estimates of expenses and notice of public hearing and special meeting
- 42-17104 - Hearing and special meeting on expenditures and tax levy
- 42-17105 - Adoption of budget
- 42-17106 - Expenditures limited to budgeted purposes; transfer of monies

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

- A. The annual estimate of expenses of each county, city and town shall include:
 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes.
 2. The amounts necessary to pay the interest and principal of outstanding bonds.
 3. The items and amounts of each special levy provided by law.

4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.

BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
 17. The total expenditure limitation for the current fiscal year.
 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
- B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
1. The amounts that are estimated as required for each department, public office or official.
 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.
- C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.
- 42-17103. Publication of estimates of expenses and notice of public hearing and special meeting**
- A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth sources and uses of funds, and include consolidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.
 - B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
 - C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.
- 42-17104. Hearing and special meeting on expenditures and tax levy**
- A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be



BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

heard in favor of or against any proposed expenditure or tax levy.

- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

- A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.
- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.
- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

- A. Except as provided in subsection B, a county, city or town shall not:
1. Spend money for a purpose that is not included in its budget.
 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

- B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.



Appendix

Acronyms

Glossary of Terms

Index



ACRONYMS

ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officer Standards and Training
BFP	Belt Filter Press
BLM	Bureau of Land Management
BMX	Bicycle Moto Cross
BNI	Building News Industry
BOR	Bureau of Reclamation
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CF	Carry Forward
CIP	Community Investment Program
CMMS	Computerized Mechanical Maintenance system
COMPSTAT	COMParative STATistics
CO	Certificate of Occupancy
COYOTE	COalition YOuth TEam
CSD	Community Services Department
CVB	Convention & Visitor Bureau
DARE	Drug Abuse Resistance Education
DES	Department of Economic Security
DMAI	Destination Marketing Association International
DPS	Department of Public Safety



ACRONYMS

DSD	Development Services Department
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
ECM	Energy Conservation Measures
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
ESP	Event Sponsorship Program
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FBO	Fixed Based Operation
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FTA	Federal Transit Authority
FTE	Full Time Equivalence
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
HAT	Havasu Area Transit
HR	Human Resources
HR/RM	Human Resources/Risk Management
HTE	SunGard Public Sector (formerly Harward Technical Enterprise, Inc.)
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
IP	Internet Protocol
ISO	Insurance Service Organization
JCEF	Judicial Collection Enhancement Fund

ACRONYMS

JTED	Joint Technology Education District
LB	London Bridge
LHC	Lake Havasu City
LHCEBT	Lake Havasu City Employee Benefit Trust
LHCPD	Lake Havasu City Police Department
LOS	Level of Service
LTAF	Local Transportation Assistance Fund (Lottery)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFCDD	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NFPA	National Fire Protection Association
NRP	North Regional Plant
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures
OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
PBT	Portable Breath Test
P&I	Principal and Interest
P&R	Parks & Recreation
PARF	Prosecution Assessment Recovery Fees
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
POC	Paid-On-Call
PSPRS	Public Safety Personnel Retirement System
PW	Public Works
R&B	Restaurant & Bar



ACRONYMS

R&PP	Recreation & Public Purposes Patent
RA	Residential Agricultural
RAS	Return Activated Sludge
RFP	Request For Proposal
R/UDAT	Regional Urban Design Assistance Team
RSAT	Runway Safety Action Team
RTA	Ron Turley Associates, Inc. (Software)
SaaS	Software as a Service
SAFER	Staffing for Adequate Fire and Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
SY	Square Yard
TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Traffic Improvement Program
TJC	The Joint Commission
TP	Treatment Plant
UMS	Uptown McCulloch Main Street District
UV	Ultra Violet
VLT	Vehicle License Tax
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant

GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Appropriation. An authorization made by the City Council which permits the city to incur obligations to make expenditures for specific purposes.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Asset. A resource owned or held by a government which has monetary value.

Balanced Budget. A prepared budget in which the revenues are sufficient to cover the expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified period of time that matches planned revenues

and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Document. This document is the budget document. It is used to present a comprehensive financial program to the citizens of Lake Havasu City, the City Council, and other interested parties.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget. The capital budget consists of the Ten-Year Community Investment Program and the capital outlay needs for the current fiscal year.

Community Investment Program (CIP). The CIP is a comprehensive ten year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year must be formally adopted during the budget process.

GLOSSARY OF TERMS

Capital Outlay. Expenditures which result in the acquisition of or addition to fixed assets. These numbers reflect all appropriations for items that have a value of \$5,000 or more, have a useful life of more than one year and add to the capital assets of the city.

Certificates of Participation. A lease/purchase funding mechanism utilized for the purchase of capital items and to finance capital improvement projects.

Community Development Block Grant. A source of grant funding for a variety of community projects (e.g., Safehouse construction, housing rehabilitation, etc.).

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Cost Center. An organizational budget/operating unit within a city department (e.g., Engineering is a cost center within the Public Works Department).

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Debt Service Fund. A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Fund Requirements. The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Deficit. An excess of expenditures over revenues.

Department. The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation. Expiration in the service life

of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

Development-Related Fees. Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting, and subdivision fees.

Division. A group of homogeneous cost centers within a department (e.g., Administration/Engineering, Airport, Transit, Transportation, Wastewater, and Water are all divisions within the Public Works Department).

Employee (or Fringe) Benefits. Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for Social Security and the various pension and insurance plans.

Encumbrance. The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Estimated Revenue. The amount of projected revenue to be collected during the fiscal year.

Expenditure Limitation. The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained or goods and services acquired.

GLOSSARY OF TERMS

Fiduciary Funds. Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. Details about Fiduciary Funds can be found in the Introduction section of this document.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Fixed Assets. Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Franchise Fee. A fee (or tax) on utility companies such as gas and cable companies for their use of city rights-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these funds can be found in the Fund Descriptions explanation in the Introduction section of this document.

Fund Balance. The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

General Government Revenue. The revenues of a government other than those derived from and retained in an Enterprise Fund or Special Revenue Fund.

General Obligation Bond. This type of bond is backed by the full faith, credit and taxing power of the municipality; bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal. A statement of broad direction, purpose, or intent. The end toward which effort is directed.

Governmental Funds. Funds that finance all City functions, with the exception of the activities in Fiduciary Funds or Proprietary Funds. Details about Governmental Funds can be found in the Introduction section of this document.

Grant. A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Highway User Revenue Fund. The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

GLOSSARY OF TERMS

IDD Per Acre Property Tax. Considered a special assessment; levied on all improved and unimproved property on a per acre basis rather than on the assessed value basis. Residential lots of a half-acre size or less are taxed at half-acre rate; any lot one acre or less but larger than a half-acre is charged the full acre rate.

Improvement District. An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Debit/Credit. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund and the General Fund is reimbursed (credited).

Interfund Transfers. The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Lease-Purchase Agreement. A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Levy. To impose taxes for the support of government activities.

Line-Item Budget. A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt. Debt with a maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Municipal Property Corporation. A nonprofit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the City. MPC bonds do not require voter approval and are not considered debt to the municipality.

Objective. A broad, yet measurable, statement of the actual service(s) which a City program is trying to accomplish.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Revenue. Funds that the government receives as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund (e.g., user charges).

Ordinance. A public injunction or regulation enacted by formal Council action, requiring more legal formality than a resolution.

Outside Contracts. Intergovernmental agreements and/or contracts for services with private consultants or service firms.

Pay-As-You-Go Financing. A method of paying for capital projects that relies on current tax, fees and charges, and grant revenues rather than on debt.

GLOSSARY OF TERMS

Per Capita. Per unit of population.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services. Expenditures for salaries, wages, and fringe benefits of a government's employees.

Policy. A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program. A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. They include General Government, Community/Development Services, Parks and Recreation, Public Safety, and Public Works.

Property Tax. A levy upon the assessed valuation of the property within the city. In Arizona the property tax system is divided into a primary and secondary rate.

Proprietary Funds. Funds used to account for the City's activities that are similar to those found in the private sector. Activity in these funds is financed primarily by fees charged to the users of the service. Details about Proprietary Funds can be found in the Introduction section of this document.

Primary Rate. The primary property tax levy is limited to a certain amount, yet can be imposed for all purposes.

Refunding Bonds. A system by which a bond issue is redeemed by a new bond issue under conditions generally more favorable to the issuer.

Reserve. An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution. A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources. Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue. Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Secondary Rate. This tax levy is an unlimited levy which may only be used to retire the principal and interest or redemption charges on bonded indebtedness.

Short-Term Debt. Debt with a maturity of one year or less.

State Lake Improvement Fund (SLIF). A state fund that provides grant funding for improvement of water related recreation facilities.

Statute. An enactment by a legislature and expressed in a formal document.

Tax Levy. The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.

Transfers In/Out. Amounts transferred from one fund to another to assist in financing the services for the recipient fund (same as Interfund Transfers).



GLOSSARY OF TERMS

Unencumbered Balance. The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Unreserved Fund Balance. The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Western Arizona Council of Governments (WACOG). A council of governments representing western Arizona, headed by an executive board that assists member agencies and determines the distribution of Community Development Block Grant allocations.

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