



LAKE HAVASU CITY
ARIZONA

FISCAL YEAR
2018
BUDGET

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INTRODUCTION

HOW TO MAKE THE MOST OF THIS DOC

BUDGET MESSAGE

MAYOR & CITY COUNCIL

ORGANIZATION CHART

COMMUNITY PROFILE

VISION | MISSION | CORE BUSINESSES

COMMUNITY RESULTS

HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community. The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section starts off with the budget message from the City Manager and Administrative Services Director which gives an overview of positive trends and current challenges that the City is facing. It introduces key members in the community including the Mayor, City Council, City Manager, and Department Heads. It goes over the City Council's Vision-Mission-Core Businesses and the Organization's Strategic Plan to achieve community results. It also gives interesting facts about the community including the history of developing Lake Havasu City, an overview of attractions, amenities, services offered, and demographics of the community.

BUDGET OVERVIEW

This section goes over the budget process including the budget calendar, budget basis of accounting, budgetary laws, and all the fund descriptions.

FINANCIAL HIGHLIGHTS

This section shows big picture financial data for the City including the ten-year budget history, a four-year all funds financial summary, and projections for year-end available resources and five-year projections for major funds.

REVENUE SUMMARY

This section includes historical data and future revenue assumptions. It gives detailed information and easy to read charts for major revenue sources.

EXPENDITURE SUMMARY

This section includes a summary of estimated expenditures by department for FY 16-17 and budgeted for FY 17-18. It gives detailed information regarding the budgeted operating transfers. It also provides history of City debt and outstanding amounts for both bonded and leased debt.

PERSONNEL BUDGETS

This section provides personnel information including positions budgeted, population to employees ratio, and salary structure. It provides personnel information including positions budgeted, population to employee ratios, and salary structure.

DEPARTMENT BUDGETS

This section goes over all the Departments within the City. Each Department has a mission statement, description, and budget history to give the reader a sense of the services provided by the City.

CAPITAL BUDGET

This section explains the relationship between the operating budget and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by funds.

A schedule of the Community Investment Program Five-Year Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated community result, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

LEGAL DOCUMENTS

This section has the legal documents that were adopted by our City Council as required by Arizona Revised Statutes.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document.



Introduction

Dear Mayor and City Council Members, we are pleased to present the Budget for Fiscal Year (FY) 17-18. Staff prepared year two of the biennial budget which is built into the five-year financial projections, but not presented here, because as you know, Council may only adopt a single year budget under Arizona State law. Preparing the budget is our most important task of the year. And for elected officials, adopting the coming year's budget supports the City's core services and communicates and establishes the City's priorities and policy direction for another year.

Positive Trends for Fiscal Year 17-18

As first runner up in the "America's Best Communities" competition, it cannot go without saying that one of the best things our community has going for it is our community-wide commitment to transforming our City's destiny.

Here are a few projects already underway that will change our community for the better:

- Havasu Riviera development including a new State Park and marina
- Downtown Catalyst Project
- Vision 20/20 projects such as a new eco-environmental learning center
- City's investment in new playing fields and recreation facilities
- Holiday Inn Express and Suites and the English Village improvements

The economy in Lake Havasu City remains strong. Sales tax revenues were 8% higher in FY 16-17 than FY 15-16. The last two months of FY 16-17, saw sales tax revenues 15% above the same two months of the prior year. Local employment and labor force figures continue to improve and the number of active business licenses issued by the City increased from 4,624 to 4,976 this year over last. The City's primary assessed property values increased 5.8% in FY 17-18. New construction accounted for \$10 million of this \$36 million increase. The number of building permits issued by the City was 3% higher in FY 16-17 than last year but more significant is the 24% increase in the value those permits represent.

Challenges in the Fiscal Year 17-18

Public Safety Personnel Retirement System (PSPRS)

The City's contribution cost to the PSPRS increased by 40% (\$1.6 million) to \$6.1 million annually this next budget year. This pension problem is not unique to Lake Havasu City and will continue to be a challenge for our City and other Arizona cities and towns. The City's average unfunded pension liability for fire and police combined increased by \$6.4 million last year from \$50 million to \$56.4 million. Add to the liability this year the cost to reimburse members' excess employee contributions, as a result of the *Parker* and *Hall* lawsuits.



Minimum Wage Law Change and Part-time Sick Leave

Proposition 206 passed in Arizona in November, 2016. This raised minimum wage to \$10 an hour on January 1, 2017 and will then incrementally increase it to \$12 by 2020. Proposition 206 also created a right to paid sick time for all employees. Part-time employees will receive one hour of sick leave for every thirty (30) hours worked. This change in law increased the City's wage and benefits cost by \$250,000 annually.

Employee Healthcare

The City through the Northwest Arizona Employee Benefit Trust (NAEBT) has managed the cost of healthcare very effectively since 2012, much better than the healthcare coverage market. Adjustments to benefits and plans have kept the City and the employee's cost of healthcare affordable; but for the first time in three years, the rates charged to the City will increase by an average of 5.8% this next budget year.

Expenditure Limitation

The Expenditure Limitation continues to impede the City's ability to manage the budget and plan for the future. Last year, the City issued \$12.2 million in short-term debt in order to accomplish the CIP and stay in compliance with Expenditure Limitation. About half of these funds will carryforward to FY 17-18 and continue to fund projects. To avoid exceeding the Expenditure Limitation in FY 17-18, staff recommends issuing debt and prepaying the estimated PSPRS pension contributions for FY 17-18 and FY 18-19. This will exclude that expense from the Expenditure Limitation and hopefully allow the City to earn a better return on those funds.

Limited Growth in Revenues

While the local economy is strong, many of the City's revenues remain flat or have limited growth from year to year. The Council has committed to not increasing water or sewer rates. This means that the only increase in water and wastewater utility revenue comes from adding new accounts. This is estimated at less than 1 percent in FY 17-18.

The Irrigation Drainage District (IDD) \$268.85 tax per acre has remained the same amount for the last six years. Similarly, the Council has committed to holding the City's primary property tax levy at the FY 09-10 level. The reduced assessed value (*the result of the recession*) meant that the City's revenue decreased by more than \$800,000 that year. Since then, the Council has increased the levy for "new construction" only. This means that the Council has banked, or accumulated this growth for possible future levy increases. Consequently, the City has just under \$2 million in available revenue capacity should Council decide to return the levy rate to its pre-recession amount.

Balancing the Budget for 17-18

The challenges listed here created a crimp in the budget planning for FY 17-18, especially for the General Fund. Departments' requested budgets were reduced by more than \$3 million in order to balance on-going expenditures within the constraint of limited revenues.

For example, nine authorized full-time positions will not be funded in FY 17-18. More than \$1.25 million was reduced in departments' supplies and services line items. The City Hall Refresh was postponed, vehicle purchases were delayed, training and travel reduced,



recreation programs re-evaluated and the Energy Conservation Financing will be paid off early (*maturity is 2026*) to save the more expensive interest cost (*5.68% before the federal subsidy*).

Estimated Results for Fiscal Year 16-17

Overall, year-end estimates for FY 16-17 performed better than budget. During the budget process a year ago, we estimated ending this year with total available resources (*also known as fund balance*) of \$79.6 million. Current projections estimate ending available resources of \$95.6 million, \$16 million more than budgeted.

Fund	FY 16-17 Estimated Ending Resources (in millions)	FY 16-17 Adopted Budget Ending Resources (in millions)	FY 16-17 Variance Estimated vs. Budget (in millions)
Governmental Funds			
General Fund	\$ 37.43	\$ 36.63	\$ 0.81
Capital Projects	0.85	2.36	(1.51)
Special Revenue Funds			
Highway User Revenue (HURF)	3.77	2.84	0.92
Grants & Special Programs	0.70	0.37	0.33
Proprietary Funds			
Enterprise			
Airport	0.04	0.02	0.02
Irrigation & Drainage District	39.49	27.16	12.33
Refuse	1.85	1.78	0.07
Wastewater Utility*	11.46	8.39	3.07
Total	\$ 95.59	\$ 79.55	\$ 16.04

*Ending resources adjusted to remove funds reserved for debt service payments.

Much of the better than expected result is from Community Investment Program (CIP) projects that were budgeted in FY 16-17 but have been delayed, revised or carried forward to FY 17-18, or later. Of the \$27.4 million budgeted, only \$12.1 million is expected to be expended in FY 16-17.

Other budget savings realized in FY 16-17 include \$2.5 million in grants budgeted as applied for, that were not awarded or funded at a lesser level. Departments spent \$3.1 million less than budgeted and \$1 million of the \$1.5 million contingency budget remained unspent at year end.

Total annual revenues for FY 16-17 are estimated to be lower than budget by \$7.6 million. This is largely due to debt proceeds which were budgeted at \$21.8 million but only \$12.2 million of debt was actually issued. A change in how sales tax was accounted for in FY 15-16 in response to the Expenditure Limitation was reversed, at the urging of the City's independent audit firm, and resulted in a \$2 million increase in sales tax revenue in FY 16-17. Grants



budgeted but not received reduced revenues by \$2.5 million from budget. City wide, user fees, franchise fees, interest earnings and state shared revenues accounted for approximately \$1.5 million more than budgeted.

Adopted FY 17-18 Operating Budget Highlights

Operating Expenditures/Expenses (in millions)					
Total Financial Program	FY 16-17 Adopted Budget	FY 17-18 Adopted Budget	Variance \$	Variance %	
Personnel Services	\$ 45.2	\$ 47.7	\$ 2.5	5.5%	
Supplies & Services	\$ 33.9	\$ 32.7	\$ (1.2)	-3.5%	
Total Operating Expenditures	\$ 79.1	\$ 80.4	\$ 1.3	1.6%	

The Adopted FY 17-18 operating budget for all funds is \$80.4 million, this is a 1.6% increase over the prior year operating budget. The following are recommended policy decisions and considerations contained in the Adopted FY 17-18 operating budget:

- Eligible employees will receive a merit step increase on their annual evaluation date.
- 452 full-time positions are authorized, but only 443 are budgeted. 73.9 full-time-equivalents (FTEs) are also included in the budget.
- The contributions to the Public Safety Personnel Retirement System (PSPRS) are budgeted at the increased FY 17-18 amounts.
- Replacement of the City's fifteen-year old HTE Enterprise Resource Planning (ERP) software is planned.

Adopted FY 17-18 Overall Budget Highlights

Expenditures/Expenses (in millions)						
Total Financial Program	FY 16-17 Estimated Actuals	% of Total	FY 16-17 Adopted Budget	% of Budget	FY 17-18 Adopted Budget	% of Budget
Personnel Services	\$ 44.4	36%	\$ 45.2	31%	\$ 47.7	31%
Supplies & Services	30.8	25%	33.9	23%	32.7	21%
CIP & Capital Outlay	14.2	12%	30.8	21%	35.2	23%
Debt, Depreciation & Contingency	33.7	27%	35.1	25%	39.6	25%
Total All Funds	\$ 123.1		\$ 145.0		\$ 155.2	

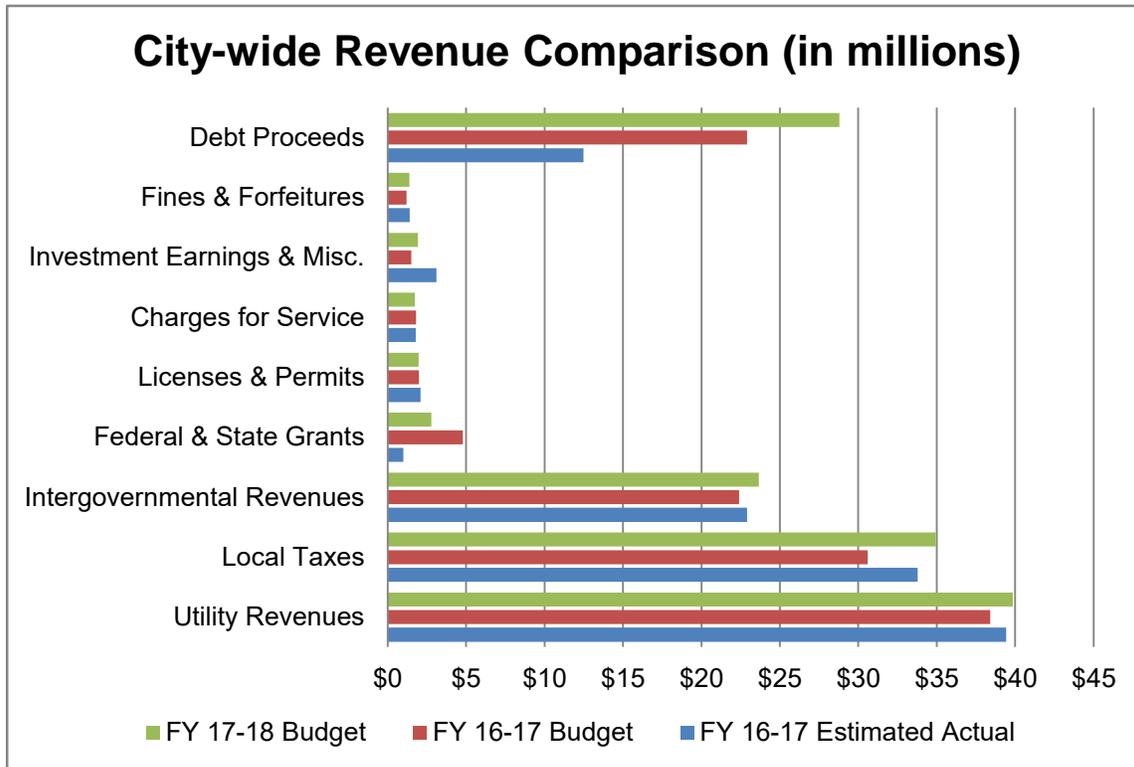


The total expenditure budget for FY 17-18 is \$155.2 million; this is an increase of \$10.2 million or 7% over the FY 16-17 Adopted Budget. The increase in personnel services is primarily due to the 40% increase in the cost of the PSPRS employer pension contributions. The increase in CIP and Capital Outlay is the result of carrying forward projects not completed in FY 16-17.

The increase in Debt, Depreciation & Contingency is mostly due to the increased debt service resulting from the \$12.2 million 2016 debt issuance and the potential \$28 million budgeted issuance in FY 17-18. This debt is necessary for the City to continue to operate within the confines of the Expenditure Limitation discussed above. Contingency funds of \$1.8 million are also included, but as always are subject to the City Council review and approval prior to spending.

City-wide Revenues (in millions)					
Revenue Source	Estimated FY 16-17	Adopted FY 16-17	Adopted FY 17-18	% Total	
Utility Revenues	\$ 39.4	\$ 38.4	\$ 39.8	29.1%	
Local Taxes	33.8	30.6	34.9	25.5%	
Intergovernmental Revenues	22.9	22.4	23.7	17.3%	
Federal & State Grants	1.0	4.8	2.8	2.0%	
Licenses & Permits	2.1	2.0	2.0	1.4%	
Charges for Service	1.8	1.8	1.7	1.3%	
Investment Earnings & Misc.	3.1	1.5	1.9	1.4%	
Fines & Forfeitures	1.4	1.2	1.4	1.0%	
Debt Proceeds	12.5	22.9	28.8	21.0%	
Total	\$ 118.0	\$ 125.6	\$ 137.0	100.0%	

The FY 17-18 revenue projections for all funds are \$11.4 million more than the prior year's budget. Of that increase more than half or \$5.9 million is an increase in debt proceeds. The City intends to issue approximately \$12 million in short-term debt to fund the PSPRS contributions for FY 17-18 and 18-19, as a way to exclude those expenditures from the Expenditure Limitation and if needed will issue debt to continue to fund the City's Community Investment Program (CIP), without impacting the Expenditure Limitation. Notably, utility revenues, local taxes and intergovernmental revenues are all projected to exceed both last year's budget and last year's estimated actual revenues.



Excluding the debt proceeds, General Fund revenues reflect an increase of \$1.2 million from the prior year. An increase of just under \$1.1 million or 5% in sales tax is the primary reason for this increase. State shared General Fund revenues will increase by \$323,000 or 2.2%. Property taxes will increase for new construction only, about 1.8% over the prior year. Licenses, permits and other user fees are conservatively budgeted just below prior year levels.

Water and Wastewater rates remain unchanged in FY 17-18, so revenues are budgeted close to flat with a small growth factor for new accounts. The trend of lower water usage and conservation seems to have leveled out and consumption use is holding steady. Revenues in the Refuse Fund are budgeted to increase because of a rate increase of 4% but the cost of contract services for residential trash and recycling will also increase under a new contract.

Community Investment Program (CIP) Highlights

The FY 17-18 budget includes \$33.4 million in capital projects. This includes \$4.1 million for the Fields Needs Improvement project, which has a total project budget of \$19.5 million. The FY 17-18 budget includes construction of the improvements to the Cypress Park fields and design of Phase one and two for the SARA Park Sports Complex. An additional \$3.5 million is budgeted to complete the Havasu 280 Infrastructure Master Plan. These funds will be used to complete the roadway and installation of utilities for the project.



The airport has \$1.3 million in projects budgeted for FY 17-18, including completion of the electrical vault, construction of the runway edge lips and phase one of an update to the airport master plan.

Drainage improvements are budgeted at \$3.8 million for the next year, with the bulk of the funding to be used for Wash Stabilization along Havasupai Wash, Broadwater Wash and Hillside Drainage.

Park improvements include \$880,000 to improve the restroom facilities and utilities at Rotary Park and the restrooms at London Bridge Beach.

Streets and transportation improvements are budgeted at \$3.9 million and include the reconstruction of Lake Havasu Avenue from Mesquite Avenue to Swanson Avenue.

The Wastewater utility has \$2.9 million budgeted for a SCADA system for reclaimed water and the water conservation implementation. The Water utility has \$10.6 million budgeted for tank and booster station improvements, the new Ranney Well site, the WAPA water main project and an update to the water master plan.

Summary

The budget is an important financial plan for City Council and staff. It provides a roadmap for accomplishing many of the City's goals for the next fiscal year. Yet, like any plan, it must be monitored and adjusted when necessary because as always, the budget is contingent upon available resources and revenue.

We take pride in our community. We also pride ourselves in providing transparency and excellence in our local government. This is only possible through talented, dedicated staff acting under the guidance of a caring and visionary City Council and Mayor. Thank you for another opportunity to make a positive impact on this wonderful community.

Respectfully submitted,

Charlie Cassens
City Manager

Tabatha Miller
Administrative Services Director

Cassandra Clow
Senior Budget Analyst

LAKE HAVASU CITY

BUDGET

JULY 1, 2017 - JUNE 30, 2018



LAKE HAVASU CITY

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LAKE HAVASU CITY, AZ 86403
(928) 855-2116 | LHCAZ.GOV

CITY COUNCIL



MAYOR MARK S. NEXSEN



DONNA MCCOY
VICE MAYOR



JENI COKE
COUNCILMEMBER



GORDON GROAT
COUNCILMEMBER



DAVID LANE
COUNCILMEMBER



MICHELE LIN
COUNCILMEMBER



CAL SHEEHY
COUNCILMEMBER

ORGANIZATIONAL CHART



CITIZENS OF LAKE HAVASU CITY



MAYOR & CITY COUNCIL



CITY ATTORNEY
KELLY GARRY



CITY MANAGER
CHARLIE CASSENS



MAGISTRATE
MITCHELL KALAULI



ADMINISTRATIVE
SERVICES DIRECTOR
TABATHA MILLER



CITY CLERK
KELLY WILLIAMS

COMMUNITY INVESTMENT
DIRECTOR
GREG FROSLIE



COMMUNITY
SERVICES

FIRE CHIEF
BRIAN DAVIS



OPERATIONS



POLICE CHIEF
DAN DOYLE

COMMUNITY PROFILE



GOVERNMENT

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is responsible for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.



HIGHWAY MILES TO MAJOR CITIES

Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

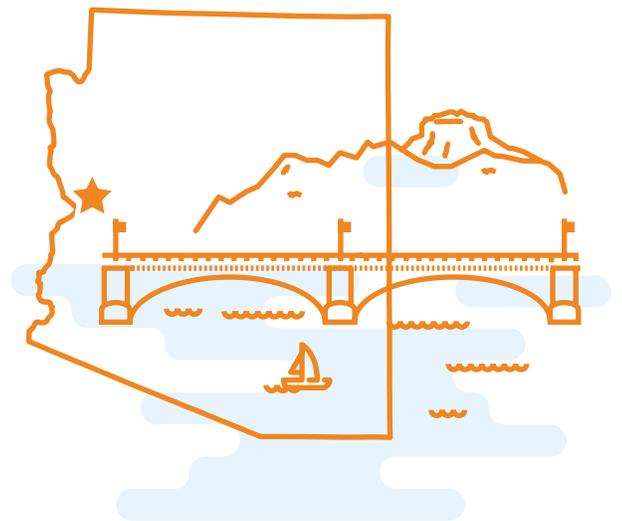
Albuquerque, NM	530
Flagstaff, AZ	200
Las Vegas, NV	150
Los Angeles, CA	320
Phoenix, AZ	200
San Diego, CA	375
San Francisco, CA	600
Tucson, AZ	320



SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. A total of twenty-four lighthouses can be seen on the shores of the lake.





COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum.

The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available.

The mall is anchored by Dillard's, J.C. Penney's, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

BMX track	Picnic grounds
Horseshoe pits	Dog parks
Boat & watercraft rentals	Shooting range
Marinas & launch ramps	Fishing areas
Boat repair	Skate park
Model airplane field	Fitness centers
Boat tours	Swimming beaches
Motocross Track	Hiking and nature trails
Bocce ball	Trailer parks
Motor raceway	Golf courses
Campgrounds	Volleyball courts

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.



VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number 33,726 as of the November 2016 general election.



EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The College has a total of five campuses in Mohave County. The Lake Havasu City campus houses a library, student learning center and bookstore that are open to the public. Various events are offered each semester and are open to the public. In partnership with more than 15 colleges and universities, MCC offers advanced degrees without leaving the area.

Arizona State University opened a campus in the fall of 2012 and offers a wide variety of Degree Programs including Business, Science and Psychology. ASU Colleges at Lake Havasu City is the realization of some of the most innovative thinking in higher education. ASU is offering a curriculum that connects disciplines resulting in a more holistic view of the world. It is an important part of the ASU model to create the New American University, and Lake Havasu students will be part of a new generation prepared to create a more sustainable culture and enjoy a unique collegiate experience in the process.



BUSINESS LICENSE

The City's Business License office reports 4,976 active business licenses.



MEDICAL

Havasu Regional Medical Center is a TJC accredited, licensed 171-bed acute care facility providing health care services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines, including open heart and neurosurgery.

Havasu Surgery Centre is a multi-specialty surgery center for out-patient surgical procedures.



LODGING AND RESTAURANTS

Lake Havasu City is home to 20 hotels/motels and over 100 restaurants and bars with a wide variety of food options.



MAJOR EMPLOYERS

1. Havasu Regional Medical Center
2. Lake Havasu City
3. Lake Havasu Unified School District
4. Sterilite Corporation
5. Walmart
6. Shugrue's Restaurants
7. London Bridge Resort
8. Basha's (two locations)
9. Anderson Auto Group
10. River Medical



CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.

VISION | MISSION | CORE BUSINESSES



VISION

A RESIDENTIAL AND RESORT COMMUNITY

- BLUE LAKE, BEAUTIFUL MOUNTAINS
 - ACTIVE LIFESTYLE
- OPPORTUNITIES TO MAKE A LIVING
- A GREAT PLACE TO LIVE AND WORK

MISSION

LAKE HAVASU CITY STRIVES TO...

- PROVIDE FIRST CLASS SERVICES FOR OUR CITIZENS, BUSINESSES AND GUESTS
 - BUILD AND MAINTAIN QUALITY CITY INFRASTRUCTURE AND FACILITIES
- DEVELOP AND MAINTAIN A STRONG PARTNERSHIP BETWEEN CITY GOVERNMENT AND THE COMMUNITY
 - MAINTAIN A FINANCIALLY HEALTHY AND SUSTAINABLE CITY GOVERNMENT

CORE BUSINESSES

OUR CORE BUSINESSES INCLUDE...

- PROTECT CITIZEN SAFETY AND SECURITY
- OPERATE WATER AND SEWER SYSTEMS
- PROVIDE QUALITY OF LIFE FACILITIES AND PROGRAMS FOR ALL CITIZENS
 - SUPPORT DIVERSIFIED ECONOMIC EXPANSION AND VITALITY

COMMUNITY RESULTS

SAFE AND SECURE COMMUNITY



Provides services, supplies, and equipment to reduce harms and save lives and property within and around the community

Supports a secure, healthy, and well-maintained community

Provides a visible and approachable public safety presence which supports proactive prevention measures and education

Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Enhances the quality, life and safety of municipal infrastructure and facilities

Supports the enforcement of laws and regulations in a fair, just and timely manner

Prevents crime and supports the prevention of crime

WELL-PLANNED SUSTAINABLE GROWTH AND DEVELOPMENT



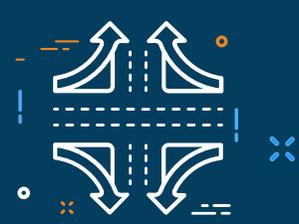
Encourages strategic, sustainable and practical development through good planning and review processes

Engages in long-term comprehensive and land-use planning that strengthens partnerships and offers a community-driven vision

Supports reliable and affordable city services

Creates development standards that promote high quality development and proactive infrastructure planning

RELIABLE INFRASTRUCTURE AND EFFECTIVE MOBILITY



Provides a safe transportation network, enhances traffic flow and offers safe mobility to motorists, cyclists and pedestrians

Proactively maintain reliable infrastructure through Asset Management

Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

CLEAN, SUSTAINABLE ENVIRONMENT AND PRESERVATION OF THE NATURAL RESOURCES



Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy, and energy conservation efforts

Preserves, protects, and conserves natural resources and the environment

Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Ensures effective regulation and enforcement for a well maintained and healthy environment

GREAT COMMUNITY TO LIVE, WORK AND PLAY



Supports educational opportunities for life-long learning and workforce development

Offers and supports a variety of recreational programs and activities that promotes a healthy and active lifestyle

Develops, maintains and enhances beaches, parks, trails, and open spaces ensuring they are vibrant, attractive and safe

Fosters and attracts sustainable, diverse, and economically sound business that promotes a higher quality of life

Engages the community in events and activities that promote recreation, culture, education and social interaction

GOOD GOVERNANCE



Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Manages regulatory and policy compliance to minimize and mitigate risk

Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

Develops and implements short and long-term solutions that benefit the community through timely, accurate, responsible decision-making processes

Provides timely, accurate and relevant information to Stakeholders Models and promotes civility, leadership and cooperation

Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

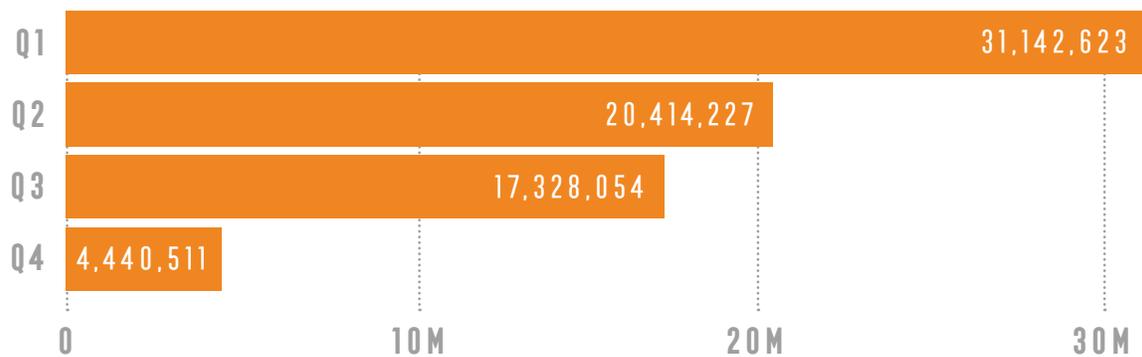
PRIORITY BASED BUDGETING

As a part of the City's efforts to provide sustainable services that improve the Community and create a sustainable government, a new approach to budgeting was introduced in FY 2017. This new approach, Priority Based Budgeting (PBB), is a process that evaluates current City programs by their influence in achieving the desired outcomes of the Community, and uses this as the basis for allocating resources more effectively.

City Council and members of staff initial met in January 2015 to start to define the Community priorities for local government. This process continued into Fiscal year 2017 and resulted in the creation of a series of "Results Maps," identifying the critical attributes of community-oriented and governance priorities of the Community.

The program inventory and costing phase of PBB identified 393 citywide programs costing \$73,325,415 which represents the City's ongoing activities but excludes the Community Investment Program (CIP), capital purchases and other one-time projects.

The City has evaluated each program based on a multitude of factors, including the dependency of the Community on the City to provide the service, the amount of the Community served, changes in the demand for service, potential partners for partnering to provide services more cost-effectively, the level of cost recovery, and how successful each program achieves the outcomes and results that are the highest priority to the Community members. Those evaluations were used to rank programs from a 1 to a 4, with 1 providing the most impact on reaching the priorities of the City and 4 having the least overall impact. The scores can be used as a tool for budgeting for City programs and determining how dollars should be allocated.



ORG LAKE HAVASU CITY
 QUARTILES TOTAL 73,325,415
 QUARTILES % 100

COMM/GOV % 87.6/12.4
 # OF PROGRAMS 393



BUDGET OVERVIEW

BUDGET PROCESS OVERVIEW

BUDGET AND CIP CALENDAR

BUDGET BASIS AND AMENDMENTS

BUDGETARY LAW

FUND DESCRIPTIONS

BUDGET PROCESS OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's Community Results set the tone for the development of the budget. The City Council identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Five-Year Community Investment Program (CIP) due to the potential impact on the operating budgets. The capital budget process begins with a review of the previous CIP plan, in which completion dates and cost estimates for the current year's projects are updated by the Engineers. Requests for new CIP projects and capital items are submitted, prioritized by critical need while maintaining sustainable levels over the next five years as set forth in a five year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming two years, and guidelines received from the City Manager. Departments then submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and Administrative Services Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the budget fiscal year. City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the five-year CIP and the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, but may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than fourteen days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is on the fourteenth day after adoption of the final budget.

BUDGET AND CIP CALENDAR

ACTIONS AND DEADLINES

2016

SEPTEMBER	22	Departments submit all new CIP requests to Engineers
NOVEMBER	3	Project Managers meet with Departments regarding CIP requests
DECEMBER	23	Complete preliminary year-end estimates
	31	New position and reclassification requests due to Human Resources

2017

JANUARY	11-12	City Council Retreat
	18-19	HTE budget entry training provided; Departments receive budget instructions and City Manager's guidelines with all operating budget forms
FEBRUARY	10	Engineering submits CIP project forms to Administrative Services
	17	Departments submit preliminary operating budget requests, carry forwards, and new program requests to Administrative Services
	22	Finalize CIP year-end estimates and review five-year CIP plan to make sure adequate funding is available
	21-24	Administrative Services reviews budget submittals; confers with Departments as needed
MARCH	10	City Manager and Department Directors receive first draft of Preliminary Budget
	13-17	Departments review Preliminary Budget with City Manager and Administrative Services (refer to separate schedule for appropriate meeting time)
	20-24	Administrative Services makes adjustments discussed in Department budget meetings
	27	Agency funding applications due date
APRIL	3	Departments carry forwards due to Administrative Services (Significant Items Only)
	27	City Council CIP Work Session (9:30 a.m.)
MAY	4	City Council Budget Overview Work Session (9:00 a.m.)
	16	City Council 2nd Budget Work Session (9:00 a.m.)
	19	CIP final carry forward adjustments due to Administrative Services
JUNE	8	City Council receives Proposed Tentative Budget from Clerk's Office
	13	City Council adopts CIP and Tentative Budget
	27	City Council adopts Final Budget
JULY	1	Begin new fiscal year
	11	City Council adopts Property Tax Levy

BUDGET BASIS AND AMENDMENTS

Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the General Fund) are prepared on a modified accrual basis. Revenues are recognized when they are both measurable and available. Expenditures, however, are recorded on a full accrual basis because they are always measurable when they are incurred.

The Enterprise Funds (Airport, Refuse, Wastewater, and Water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the City's finances on the basis of **Generally Accepted Accounting Principles** (GAAP). Generally Accepted Accounting Principles are the rules or standards to which accountants abide by when preparing financial statements. Lake Havasu City prepares the annual budget utilizing the GAAP standards.

Budget Amendments as specified in Arizona Revised Statutes 42-17106, the City Council may authorize the transfer of monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, the transfer does not result in a violation of the limitations prescribed in article I, sections 19 and 20, Constitution of Arizona, and the majority of the members of the governing body vote affirmatively on the transfer at a public meeting. Under City policy, the Administrative Services Director or designee may transfer unencumbered appropriation balances within a Department. These budget transfers are reviewed and approved by City's policy. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's computerized financial system.

BUDGETARY LAW

Title 42 - Taxation Chapter 17 - Levy

Excerpt from Arizona Revised
Statutes
www.azleg.state.az.us

Chapter 17 - Levy

Article 3 - Local Government Budgeting Process

42-17101 - Annual county and municipal financial statement and estimate of expenses

42-17102 - Contents of estimate of expenses

42-17103 - Publication access to estimates of revenues and expenses; notice of public hearing; access to adopted budget

42-17104 - Public hearing on expenditures and tax levy

42-17105 - Adoption of budget

42-17106 - Expenditures limited to budgeted purposes; transfer of monies

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.

2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.

3. A summary schedule of estimated expenditures and revenues that shall be:

(a) Entered in the minutes of the governing body.

(b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

A. The annual estimate of expenses of each county, city and town shall include:

1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:

(a) Beginning in fiscal year 2013-2014, the estimated number of full-time employees.

(b) Beginning in fiscal year 2013-2014, the total estimated personnel compensation, which shall separately include the employee salaries and employee related expenses for retirement costs and health care costs.

2. The amounts necessary to pay the interest and principal of outstanding bonds.

3. The items and amounts of each special levy provided by law.

4. An amount for unanticipated contingencies or emergencies.

5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.

6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.

7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.

8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.

9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.

10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.

11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.

12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.

13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.

14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.

BUDGETARY LAW

Title 42 - Taxation

Chapter 17 - Levy

Excerpt from Arizona Revised
Statutes www.azleg.state.az.us

15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.

16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.

17. The total expenditure limitation for the current fiscal year.

18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.

B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:

1. The amounts that are estimated as required for each department, public office or official.

2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

42-17103. Public access to estimates of revenues and expenses; notice of public hearing; access to adopted budget

A. The governing body of each county, city or town shall publish the estimates of revenues and expenses, or a summary of the estimates of revenues and expenses, and a notice of a public hearing of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth the total estimated revenues and expenditures by fund type, truth in taxation calculations and primary and secondary property tax levies for all districts. A complete copy of the estimates of revenues and expenses shall be made available at the city, town or county libraries and city, town or county administrative offices and shall be posted in a prominent location on the official website of the city, town or county no later than seven business days after the estimates of revenues and expenses are initially presented before the governing body.

A complete copy of the budget finally adopted under section 42-17105 shall be posted in a prominent location on the official websites no later than seven business days after final adoption.

B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official website of the city, town or county for at least sixty months.

C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.

D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

42-17104. Public hearing on expenditures and tax levy

A. The governing body of each county, city or town shall hold a public hearing on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

BUDGETARY LAW

Title 42 - Taxation

Chapter 17 - Levy

Excerpt from Arizona Revised Statutes www.azleg.state.az.us

C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

A. Except as provided in subsection B, a county, city or town shall not:

1. Spend money for a purpose that is not included in its budget.
2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: the General Fund, Capital Projects Funds, Debt Service Fund, and Special Revenue Funds.

GENERAL FUND

The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.

CAPITAL PROJECTS FUNDS (COMMUNITY INVESTMENT FUND AND PROPERTY ACQUISITION FUND)

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay items including the acquisition or replacement of land, buildings, and equipment for public safety, parks & recreation, and general government.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Community Development Block Grant (CDBG) Fund** This fund accounts for all federal CDBG activities. These revenues are to be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.

- **Grant Funds (Federal and State)** Most grants that are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City, grants which have been applied for and are pending notification of award, and grants that the City may possibly apply for if the opportunity becomes available.

- **Highway User Revenue Fund (HURF)** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.

- **Improvement District Funds** These funds are financed through the assessment of property taxes. The City currently has two active improvement districts:

- **Improvement District No. 2 Fund** Maintenance and improvements to the London Bridge Plaza.

- **Improvement District No. 4 Fund** Maintenance and improvements to the electric street lights as Wheeler Park and the median landscaping on the lower McCulloch Boulevard.

- **Special Programs Funds** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.

- **Court Enhancement Fund** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.

- **Fill the Gap Fund** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.

— **Judicial Collection Enhancement Fund (JCEF)**

This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.

— **Parks and Recreation Memorial Tree Fund**

This fund accounts for the growth and dedication of commemorative trees, as well as benches and plaques that are placed throughout the City as a memorial through citizen request. The revenues of this fund are received from contributions and donations.

— **PD Vehicle Towing Fund** This fund accounts for expenses related to towing of immobilized or impounded vehicles pursuant to Arizona Revised Statute §28-3511. The revenues of this fund are derived from fees for post-storage hearings as dictated by Arizona Revised Statute §28-3513 and are restricted in use.

— **WALETA (Western Arizona Law Enforcement Training Academy) Fund** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.

— **Racketeer Influenced and Corrupt Organizations Act Fund (RICO)** This fund accounts for RICO funds which are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others.

METROPOLITAN PLANNING ORGANIZATION FUND

This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation and has an IGA with the City to provide support services.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service.

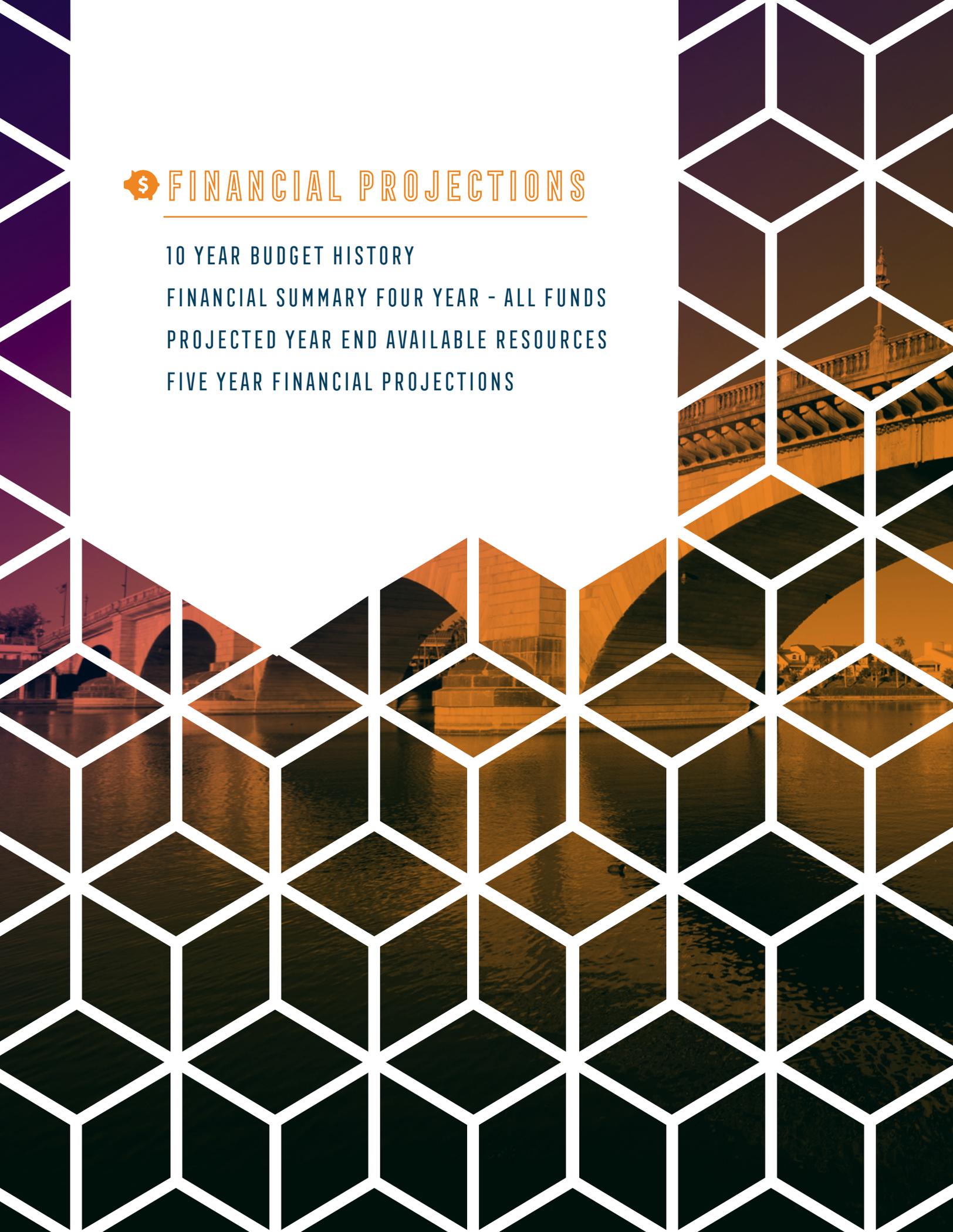
The accounting principles for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has four proprietary funds which are all enterprise funds; we currently have no internal service funds.

ENTERPRISE FUNDS

Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.

- **Airport Fund** This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.
- **Irrigation & Drainage District (Water) Fund**
The main revenue sources in this fund are user charges for water services and a property tax. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.

- **Refuse Fund** This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.
- **Wastewater Utility Fund** This fund reflects activity related to wastewater collection and treatment. User charges are the primary revenue source to fund operating expenses and repayment of debt associated with the recently completed sewer expansion.
- **Internal Service Funds** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis, and predominantly benefits governmental funds.



FINANCIAL PROJECTIONS

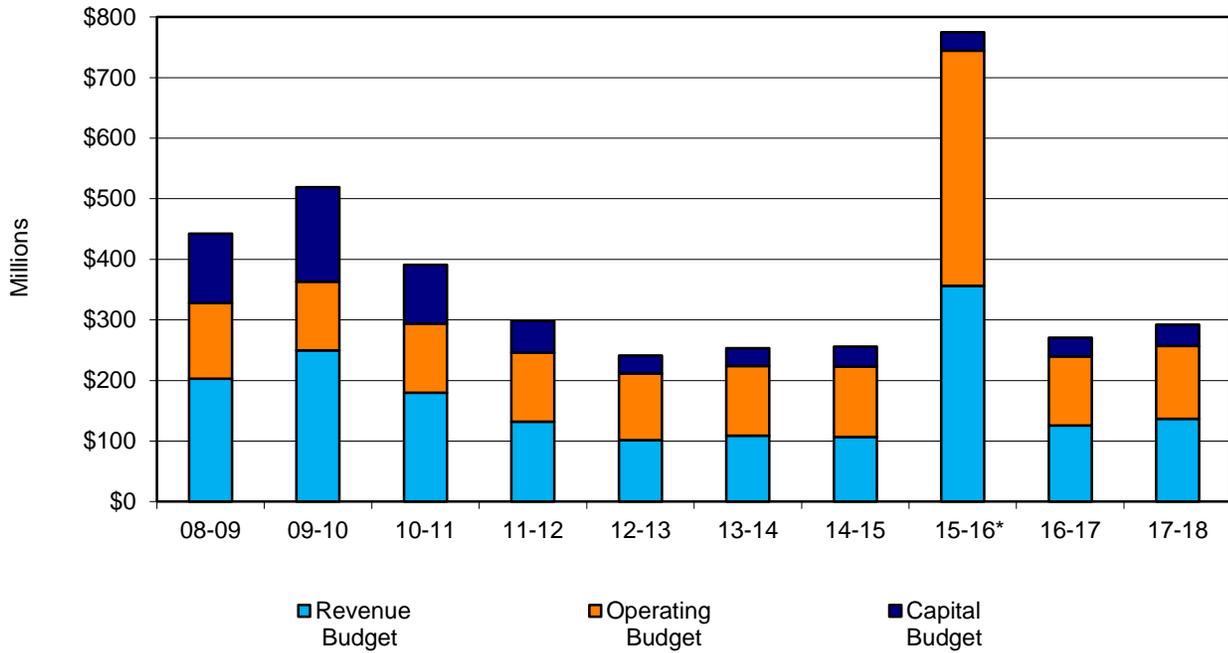
10 YEAR BUDGET HISTORY

FINANCIAL SUMMARY FOUR YEAR - ALL FUNDS

PROJECTED YEAR END AVAILABLE RESOURCES

FIVE YEAR FINANCIAL PROJECTIONS

10 YEAR BUDGET HISTORY



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
08-09	202,728,247	125,168,100	114,437,411	\$239,605,511
09-10	249,688,363	113,284,271	156,291,925	\$269,576,196
10-11	180,017,463	113,893,150	96,931,822	\$210,824,972
11-12	132,290,269	113,630,922	52,706,698	\$166,337,620
12-13	101,377,971	109,967,311	29,898,370	\$139,865,681
13-14	109,024,482	114,715,640	29,569,291	\$144,284,931
14-15	107,039,375	116,007,817	33,157,470	\$149,165,287
15-16*	356,330,855	388,092,854	30,583,577	\$418,676,431
16-17	125,640,411	114,234,585	30,781,731	\$145,016,316
17-18	137,035,521	119,997,385	35,207,876	\$155,205,261

* FY 15-16 includes the \$249.6 million Wastewater debt restructuring.

FINANCIAL SUMMARY FOUR YEAR - ALL FUNDS

	Actual FY 14-15	Actual FY 15-16	Estimate FY 16-17	Adopted FY 17-18
Revenues by Fund				
General ***	\$ 42,582,781	\$ 44,939,124	\$ 59,329,000	\$ 77,814,892
Airport	497,541	504,489	1,815,000	1,717,000
CDBG Grant	329,088	828,431	419,053	771,894
Capital Projects	1,686,170	3,085,769	19,140	2,550
Debt Service	826	1,883	535	-
Grants: Various	438,005	244,377	429,927	680,996
Highway User Revenue (HURF)	4,627,060	4,829,798	5,313,111	5,324,600
Irrigation and Drainage District	17,666,328	19,182,995	19,141,000	19,836,380
LHC Improvement Districts	93,362	73,247	86,521	73,349
Recreation / Aquatic Center **	427,417	-	-	-
Refuse	5,810,621	5,980,911	6,132,000	6,460,000
Special Programs	398,369	410,100	807,998	970,860
Tourism / Economic Development	1,628,425	1,866,654	-	-
Vehicle / Equipment Replacement	71,323	(51,069)	-	-
Wastewater Utility *	23,684,972	268,978,335	24,471,000	23,383,000
Total Revenues	\$ 99,942,288	\$ 350,875,044	\$ 117,964,285	\$ 137,035,521
Expenditures by Fund				
General ***	\$ 40,081,959	\$ 43,833,182	\$ 51,300,342	\$ 60,183,561
Airport	1,363,780	1,404,450	1,526,187	2,879,090
CDBG Grant	329,089	828,430	419,053	771,894
Capital Projects	628,523	3,244,793	5,284,741	9,392,250
Debt Service	239,518	236,419	239,646	-
Facilities Maintenance	1,347,276	-	-	-
Grants: Various	438,005	244,364	429,927	680,996
Highway User Revenue (HURF)	5,151,872	4,418,577	5,936,726	9,704,406
Irrigation and Drainage District	14,185,838	15,145,282	18,419,653	28,576,262
LHC Improvement Districts	83,932	82,837	83,608	72,894
Recreation / Aquatic Center **	1,821,725	-	-	-
Special Programs	340,765	351,690	109,283	134,500
Refuse	5,376,827	5,462,234	5,653,574	6,077,000
Tourism / Economic Development **	1,628,425	1,866,654	-	-
Vehicle / Equipment Replacement	1,160,819	854,098	-	-
Wastewater Utility *	39,031,509	309,194,156	33,524,164	36,732,408
	\$ 113,209,862	\$ 387,167,166	\$ 122,926,904	\$ 155,205,261
Non-Cash Depreciation & Adjustments	(14,983,599)	(29,997,702)	(12,329,598)	(13,597,175)
Total Expenditures	\$ 98,226,263	\$ 357,169,464	\$ 110,597,306	\$ 141,608,086
AVAILABLE RESOURCES	\$ 1,716,025	\$ 125,468,713	\$ 7,366,979	\$ (4,572,565)
Operating Transfers In/(Out)				
General	\$ 2,077,662	\$ 1,383,605	\$ 1,647,569	\$ 1,280,452
Airport	181,880	156,390	184,140	337,000
Capital Projects	-	(104,062)	-	-
Debt Service	244,000	246,000	54,115	-
Facilities Maintenance	-	(1,169,933)	-	-
Flood Control	(500,000)	-	-	-
Highway User Revenue (HURF)	550,000	-	812,710	-
Irrigation and Drainage District	(2,551,904)	(1,500,000)	(2,049,246)	(2,510,000)
Refuse	-	-	83,624	-
Special Programs	-	(12,000)	(50,000)	(93,452)
Vehicle / Equipment Replacement Fund	-	-	(1,914,995)	-
Wastewater Utility	(1,638)	1,000,000	1,232,083	986,000
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 1,716,025	\$ (6,294,420)	\$ 7,366,979	\$ (4,572,565)

FINANCIAL SUMMARY FOUR YEAR - ALL FUNDS

	Actual FY 14-15	Actual FY 15-16	Estimate FY 16-17	Adopted FY 17-18
Beginning Balance	\$ 92,804,416	\$ 94,520,441	\$ 88,226,021	\$ 95,593,000
CIP Transfers In/(Out)				
CIP - General	142,658	260,483	1,380,371	2,020,750
CIP - Airport	-	-	3,660	-
CIP - Highway User Revenue (HURF)	-	-	116,000	1,350,000
CIP - Irrigation and Drainage District	-	-	(58,000)	(575,000)
CIP - Refuse	(142,658)	(260,483)	(1,384,031)	(2,220,750)
CIP - Wastewater Utility	-	-	(58,000)	(575,000)
Total CIP Transfers In/(Out)	-	-	-	-
ENDING AVAILABLE RESOURCES	\$ 94,520,441	\$ 88,226,021	\$ 95,593,000	\$ 91,020,435

* The large increase to the Wastewater Utility Fund in FY 15-16 is due to the restructuring of the Wastewater debt.

** Funds without revenues or expenditures have been closed and moved to the General Fund.

*** Increase in General Fund in FY 16-17 and 17-18 due to debt proceeds of \$10.8 million and \$28.1 million.

FY 17-18 PROJECTED YEAR END AVAILABLE RESOURCES

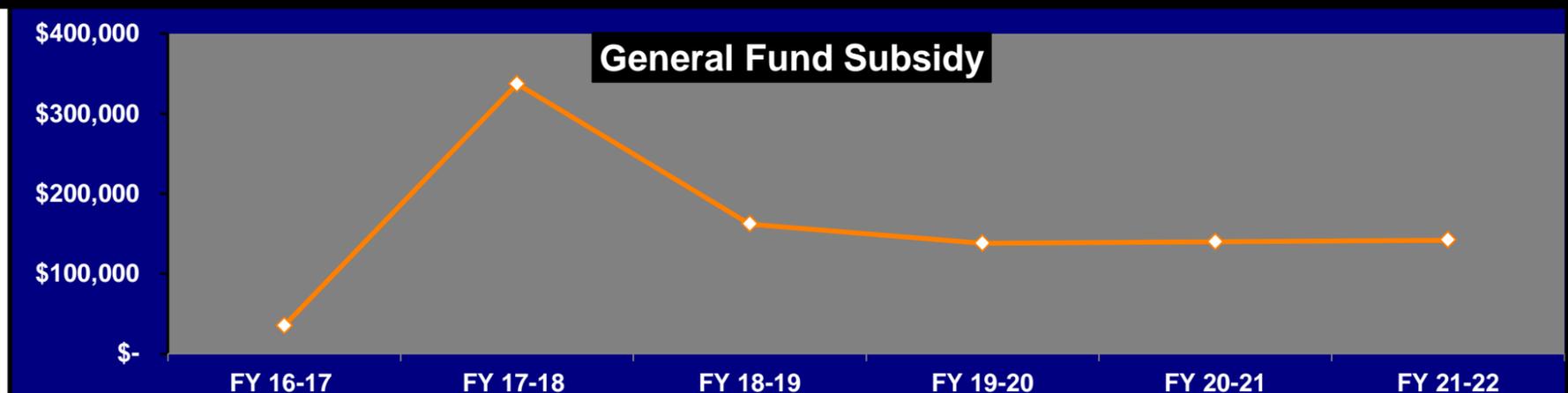
FUND	Estimated Beginning Available Resources*	PLUS	LESS	LESS	PLUS		LESS	PLUS	FY 17-18 Adopted Projected Ending Available Resources*
		FY 17-18 Estimated Revenues	FY 17-18 Estimated Expenditures	FY 17-18 Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments		
	7/1/2017				To	From			6/30/2018
Governmental Funds									
General	\$ 37,433,000	\$ 77,815,000	\$ 60,184,000	\$ -	\$ 1,617,000	\$ 7,102,000	\$ -	\$ -	\$ 49,579,000
Capital Projects	846,000	3,000	-	9,392,000	8,786,000	-	-	-	243,000
Special Revenue Funds									
CDBG Grant	-	772,000	772,000	-	-	-	-	-	-
Grant Funds: Various	-	681,000	681,000	-	-	-	-	-	-
Highway User Revenue (HURF)	3,769,000	5,325,000	5,027,000	3,899,000	1,350,000	-	-	-	1,518,000
LHC Improvement District 2	8,000	16,000	17,000	-	-	-	-	-	7,000
LHC Improvement District 4	14,000	57,000	56,000	-	-	-	-	-	15,000
Special Programs	679,000	971,000	913,000	-	-	93,000	-	-	644,000
Proprietary Funds									
Enterprise Funds									
Airport	42,000	1,717,000	1,822,000	1,057,000	337,000	-	796,000	-	13,000
Irrigation & Drainage District	39,493,000	19,836,000	14,268,000	14,308,000	-	3,085,000	2,600,000	-	30,268,000
Refuse	1,854,000	6,460,000	6,077,000	-	-	2,221,000	1,000	-	17,000
Wastewater Utility	11,455,000	23,383,000	33,869,000	2,863,000	1,000,000	589,000	10,200,000	-	8,717,000
TOTAL ALL FUNDS	\$ 95,593,000	\$ 137,036,000	\$ 123,686,000	\$ 31,519,000	\$ 13,090,000	\$ 13,090,000	\$ 13,597,000	\$ -	\$ 91,021,000

*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total assets, less inventories and prepaid items, less total liabilities
- » Proprietary Funds: Total current assets, less inventories and prepaid items, less total current liabilities

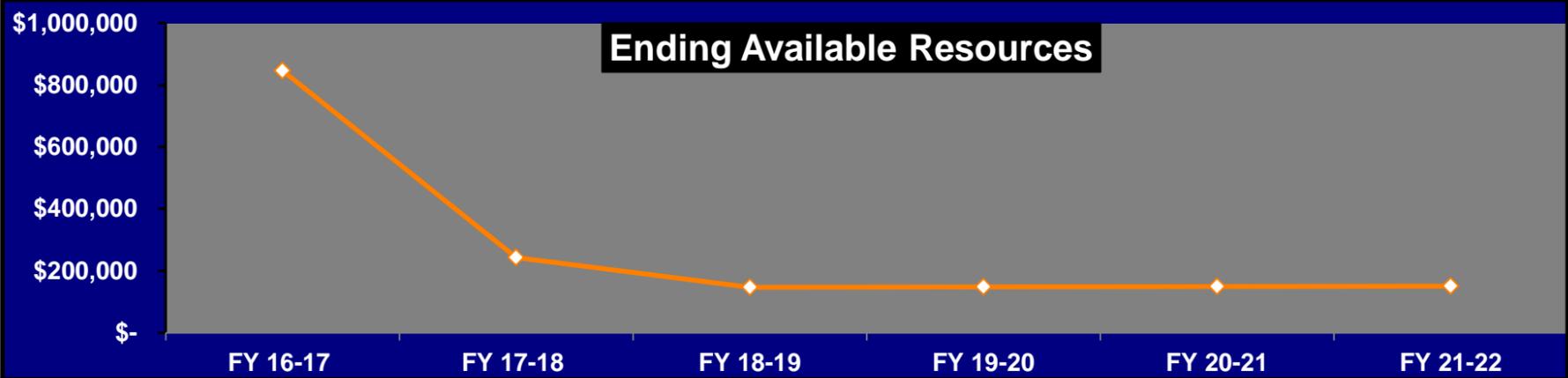
FINANCIAL PROJECTIONS - AIRPORT FUND

Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Car Rental Fees	\$ 42,200	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 43,000	\$ 44,000
Contributions	-	1,226,000	-	-	-	-	-
Debt Proceeds	90,000	5,000	-	-	-	-	-
FBO Hangar Fees	10,800	11,000	11,000	11,000	11,000	11,000	12,000
Fuel Flowage Fees	49,200	49,000	49,000	49,000	50,000	52,000	54,000
Grants	1,060,400	83,000	1,217,000	239,000	-	-	-
Hangar Pad Fees	58,200	65,000	65,000	65,000	67,000	68,000	69,000
Hangar Rental Fees	127,800	135,000	135,000	135,000	139,000	142,000	145,000
Land/Building Rental Fees	28,300	30,000	30,000	30,000	30,000	31,000	32,000
Land Lease Fees	77,800	80,000	80,000	81,000	82,000	83,000	84,000
Landing Fees	7,800	8,000	8,000	8,000	8,000	8,000	8,000
Miscellaneous	5,000	6,000	6,000	6,000	6,000	6,000	6,000
Operating Permit Fees	1,700	2,000	1,000	2,000	2,000	2,000	2,000
Shade Port Lease Fees	29,900	32,000	32,000	32,000	33,000	34,000	34,000
Tie Down Fees	32,100	32,000	32,000	32,000	33,000	34,000	34,000
Quarterly Utilities	4,200	4,000	4,000	4,000	4,000	4,000	4,000
Vehicle Parking Fees	5,600	5,000	5,000	5,000	5,000	5,000	6,000
Total Revenues	\$ 1,631,000	\$ 1,815,000	\$ 1,717,000	\$ 741,000	\$ 512,000	\$ 523,000	\$ 534,000
Expenditures							
Personnel	\$ 218,323	\$ 169,000	\$ 196,000	\$ 200,000	\$ 204,000	\$ 208,000	\$ 212,000
Operation & Maintenance (O&M)	314,433	151,000	505,000	408,000	145,000	148,000	151,000
Community Investment Program	1,147,500	91,000	1,057,000	-	-	-	-
Contingency	7,000	-	7,000	7,000	7,000	7,000	7,000
Depreciation	780,000	780,000	796,000	796,000	814,000	832,000	850,000
Interfund Cost Allocation - Support Svcs	181,173	181,000	139,000	142,000	145,000	148,000	152,000
Interfund Cost Allocation - Labor Attrition	(2,000)	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Interfund Cost Allocation - Maintenance	147,616	148,000	144,000	147,000	150,000	153,000	156,000
Debt Expense	23,825	6,000	37,000	1,000	1,000	1,000	-
	2,817,870	1,526,000	2,879,000	1,699,000	1,464,000	1,495,000	1,526,000
Non-Cash Depreciation & Adjustments	(780,000)	(780,000)	(796,000)	(796,000)	(814,000)	(832,000)	(850,000)
Reclass Capital Contribution to Balance Sheet	-	1,226,000	-	-	-	-	-
Total Expenditures	\$ 2,037,870	\$ 1,972,000	\$ 2,083,000	\$ 903,000	\$ 650,000	\$ 663,000	\$ 676,000
CURRENT YEAR RESOURCES	\$ (406,870)	\$ (157,000)	\$ (366,000)	\$ (162,000)	\$ (138,000)	\$ (140,000)	\$ (142,000)
Operating Transfers In/(Out)							
General Fund	\$ 228,349	\$ 35,000	\$ 337,000	\$ 162,000	\$ 138,000	\$ 140,000	\$ 142,000
Vehicle Replacement Fund	150,000	149,000	-	-	-	-	-
Total Operating Transfers In/(Out)	\$ 378,349	\$ 184,000	\$ 337,000	\$ 162,000	\$ 138,000	\$ 140,000	\$ 142,000
SUBTOTAL	\$ (28,521)	\$ 27,000	\$ (29,000)	\$ -	\$ -	\$ -	\$ -
Beginning Available Resources	\$ 16,105	\$ 10,983	\$ 41,983	\$ 12,983	\$ 12,983	\$ 12,983	\$ 12,983
CIP Transfers In/(Out)							
CIP - Other	33,000	4,000	-	-	-	-	-
Total CIP Transfers In/(Out)	\$ 33,000	\$ 4,000	\$ -				
ENDING AVAILABLE RESOURCES	\$ 20,584	\$ 41,983	\$ 12,983				



FINANCIAL PROJECTIONS - CAPITAL PROJECTS FUNDS

Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Grants	\$ 50,512	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	56,682	19,000	3,000	1,000	1,000	1,000	1,000
Total Revenues	\$ 107,194	\$ 19,000	\$ 3,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Expenditures							
Community Investment Program	6,878,326	5,285,000	9,392,000	15,887,000	422,500	-	-
Total Expenditures	\$ 6,878,326	\$ 5,285,000	\$ 9,392,000	\$ 15,887,000	\$ 422,500	\$ -	\$ -
CURRENT YEAR RESOURCES	\$ (6,771,132)	\$ (5,266,000)	\$ (9,389,000)	\$ (15,886,000)	\$ (421,500)	\$ 1,000	\$ 1,000
Beginning Available Resources	\$ 3,113,406	\$ 3,117,093	\$ 846,093	\$ 243,093	\$ 147,093	\$ 148,093	\$ 149,093
CIP Transfers In/(Out)							
CIP - Airport	\$ (33,000)	\$ (4,000)	\$ -	\$ -	\$ -	\$ -	\$ -
CIP - General Fund	4,666,783	1,615,000	6,565,000	15,540,000	172,500	-	-
CIP - Refuse Fund	1,384,031	1,384,000	2,221,000	250,000	250,000	-	-
Total CIP Transfers In/(Out)	\$ 6,017,814	\$ 2,995,000	\$ 8,786,000	\$ 15,790,000	\$ 422,500	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 2,360,088	\$ 846,093	\$ 243,093	\$ 147,093	\$ 148,093	\$ 149,093	\$ 150,093



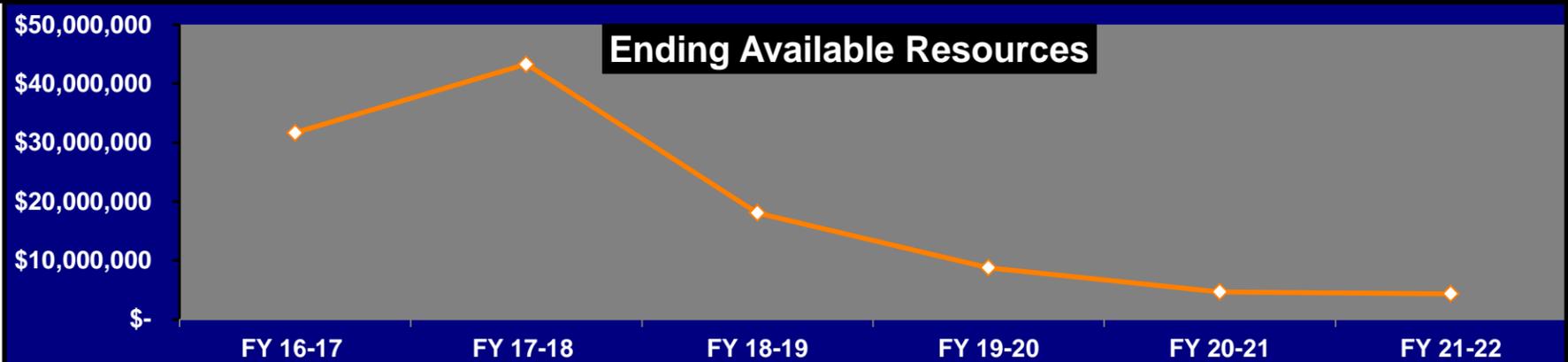
FINANCIAL PROJECTIONS - GENERAL FUND (continued on next page)

Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Property Tax Levy	\$ 4,428,000	\$ 4,362,000	\$ 4,441,000	\$ 4,482,000	\$ 4,627,000	\$ 4,723,000	\$ 4,820,000
Franchise Fees	1,994,000	2,045,000	2,060,000	2,091,000	2,133,000	2,176,000	2,220,000
City Sales Tax	21,612,000	21,400,000	22,472,000	23,375,000	24,195,000	25,040,000	25,800,000
Less: CVB & PED Payments	(2,000,000)	-	-	-	-	-	-
Less: Developer Agreements	(1,368,000)	-	-	-	-	-	-
Other Taxes	182,000	215,000	215,000	215,000	220,000	226,000	232,000
License & Permits-Other	412,000	408,000	415,000	421,000	432,000	443,000	454,000
License & Permits - Building	1,635,250	1,671,000	1,563,000	1,587,000	1,627,000	1,668,000	1,710,000
State Shared - VLT/Sales Tax	8,026,000	8,048,000	8,276,000	8,400,000	8,652,000	8,868,000	9,090,000
State Shared - Income Tax	6,561,000	6,561,000	6,656,000	6,820,000	7,025,000	7,236,000	7,453,000
IGA	586,000	657,000	570,000	556,000	573,000	590,000	608,000
General Government Revenues	37,900	17,000	17,000	17,000	17,000	17,000	17,000
Miscellaneous	12,000	171,000	40,000	41,000	41,000	41,000	41,000
Police Revenues	229,400	213,000	201,000	203,000	208,000	213,000	218,000
Special Events	40,000	40,000	40,000	40,000	41,000	42,000	43,000
Fire Revenues	30,000	51,000	27,000	27,000	28,000	29,000	30,000
Recreation Revenues	1,004,000	1,003,000	980,000	998,000	1,023,000	1,049,000	1,075,000
Fines & Forfeitures	1,130,000	1,279,000	1,298,000	1,313,000	1,339,000	1,366,000	1,393,000
Investment Earnings	265,000	312,000	376,000	192,000	202,000	212,000	223,000
Rents & Leases	105,000	91,000	92,000	93,000	95,000	97,000	99,000
Sale of Assets	-	25,000	25,000	25,000	-	-	-
Debt Proceeds	17,800,234	10,761,000	28,051,000	-	-	-	-
Total Revenues	\$ 62,721,784	\$ 59,330,000	\$ 77,815,000	\$ 50,896,000	\$ 52,478,000	\$ 54,036,000	\$ 55,526,000
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 20,905,551	\$ 20,369,000	\$ 21,525,000	\$ 21,527,000	\$ 21,539,000	\$ 21,562,000	\$ 21,595,000
Salaries & Wages - Other	1,205,450	635,000	798,000	754,000	770,000	787,000	804,000
Overtime	723,180	1,651,000	1,347,000	1,377,000	1,407,000	1,438,000	1,470,000
Part-Time Wages	1,644,746	1,607,000	1,653,000	1,736,000	1,823,000	1,987,000	2,031,000
Medical / Dental Insurance	4,387,326	4,173,000	4,554,000	4,782,000	4,950,000	5,123,000	5,303,000
Retiree Medical Insurance	579,314	594,000	549,000	561,000	573,000	586,000	599,000
Other Employee Insurance	1,181,412	1,090,000	1,051,000	1,109,000	1,147,000	1,186,000	1,226,000
Payroll Taxes	1,116,146	1,100,000	1,156,000	1,181,000	1,207,000	1,233,000	1,260,000
Retirement - ASRS	1,470,269	1,375,000	1,463,000	1,495,000	1,529,000	1,563,000	1,597,000
Retirement - PSPRS	4,387,970	4,352,000	6,052,000	6,185,000	6,495,000	6,690,000	7,024,000
Retirement - Misc	213,859	223,000	217,000	227,000	235,000	243,000	251,000
Supplies & Services:							
Professional Services	1,260,409	973,000	789,000	606,000	619,000	633,000	647,000
Technical Services	1,110,148	1,109,000	1,286,000	1,327,000	1,356,000	1,386,000	1,416,000
Utility Services	1,838,492	1,729,000	1,724,000	1,725,000	1,763,000	1,802,000	1,842,000
Cleaning Services	142,242	119,000	140,000	143,000	143,000	150,000	158,000
Repair & Maintenance Services	841,311	953,000	894,000	884,000	903,000	923,000	943,000
Leases & Rentals Expense	172,950	171,000	155,000	155,000	158,000	161,000	165,000
Lease Principal & Interest	26,246	26,000	144,000	169,000	173,000	177,000	181,000
Unemployment Compensation Insurance	50,000	22,000	22,000	25,000	26,000	27,000	28,000
General Insurance & Claims	432,000	275,000	300,000	300,000	307,000	314,000	321,000
Meeting, Training & Travel	367,566	287,000	219,000	227,000	232,000	237,000	242,000
Other Purchased Services	585,517	529,000	557,000	570,000	583,000	596,000	609,000
Operating & Maintenance Supplies	1,801,890	1,601,000	1,415,000	1,148,000	1,173,000	1,199,000	1,225,000
Fuel Expense	436,750	296,000	376,000	346,000	354,000	362,000	370,000
Furniture & Equipment	230,296	208,000	136,000	75,000	77,000	79,000	81,000
Miscellaneous Supplies	405,577	339,000	349,000	352,000	360,000	368,000	376,000
Safety Supplies	301,773	188,000	162,000	142,000	145,000	148,000	151,000
Bad Debt Expense	26,800	17,000	27,000	27,000	28,000	29,000	30,000
Parks & Recreation Programs	238,460	194,000	95,000	80,000	82,000	84,000	86,000
Outside Agency Contracts	1,069,986	707,000	713,000	763,000	781,000	799,000	818,000
Outside Agency Grant Funding	189,000	194,000	17,000	-	-	-	-
Development Agreements	500,000	1,075,000	1,125,000	1,175,000	1,210,000	1,245,000	375,000
CVB & PED Payouts	-	2,050,000	2,152,000	2,260,000	2,350,000	2,420,000	2,495,000
Capital:							
Capital Outlay	1,553,620	1,035,000	1,243,000	266,000	1,000,000	1,000,000	1,000,000
Contingency:							
Contingency	750,000	433,000	500,000	125,000	125,000	125,000	125,000
Capital Leases & Bonds/Loans							
Principal & interest	3,263,631	4,031,000	10,049,000	11,209,000	11,060,000	6,724,000	4,481,000
Interfund Cost Allocation:							
Interfund Cost Allocations - Labor Attrition	(251,000)	-	(257,000)	(263,000)	(269,000)	(275,000)	(281,000)
Interfund Cost Allocations - Support Svcs	(4,385,758)	(4,429,000)	(4,513,000)	(4,612,000)	(4,713,000)	(4,817,000)	(4,923,000)
Total Expenditures	\$ 50,773,129	\$ 51,301,000	\$ 60,184,000	\$ 60,158,000	\$ 61,701,000	\$ 58,294,000	\$ 56,121,000

FINANCIAL PROJECTIONS - GENERAL FUND

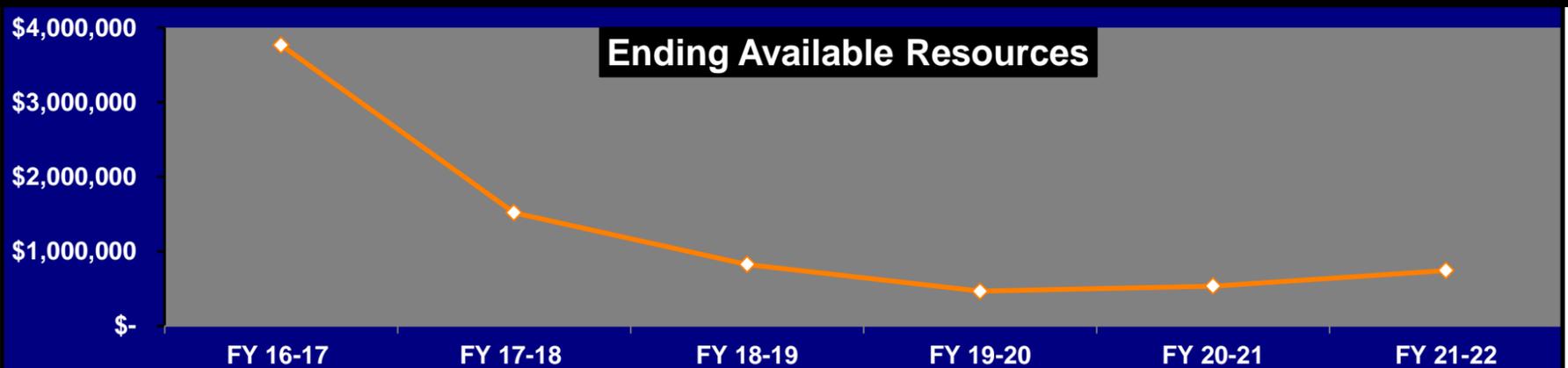
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Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
CURRENT YEAR RESOURCES	\$ 11,948,655	\$ 8,029,000	\$ 17,631,000	\$ (9,262,000)	\$ (9,223,000)	\$ (4,258,000)	\$ (595,000)
Airport Fund - O&M	\$ (228,349)	\$ (35,000)	\$ (337,000)	\$ (162,000)	\$ (138,000)	\$ (140,000)	\$ (142,000)
Court Enhancement Fund	139,422	50,000	72,000	33,000	80,000	80,000	80,000
Court Fill the Gap	20,000	-	12,500	17,000	20,000	20,000	20,000
Court JCEF	30,000	-	8,700	-	30,000	30,000	30,000
Debt Service Fund	(245,000)	(54,000)	-	-	-	-	-
Facilities Maintenance Fund	-	-	-	-	-	-	-
Flood Control	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Irrigation & Drainage District	1,005,000	1,005,000	1,010,000	1,005,000	1,005,000	5,000	5,000
Vehicle/Equipment Replacement Fund	265,895	175,000	-	-	-	-	-
Wastewater Utility Fund - Parking Lot Rehab	7,000	7,000	14,000	7,000	7,000	7,000	7,000
Total Operating Transfers In/(Out)	\$ 1,493,968	\$ 1,648,000	\$ 1,280,200	\$ 1,400,000	\$ 1,504,000	\$ 502,000	\$ 500,000
SUBTOTAL	\$ 13,442,623	\$ 9,677,000	\$ 18,911,200	\$ (7,862,000)	\$ (7,719,000)	\$ (3,756,000)	\$ (95,000)
Beginning Balance	\$ 27,659,969	\$ 29,370,919	\$ 37,432,919	\$ 49,579,119	\$ 24,777,119	\$ 15,835,619	\$ 12,079,619
CIP Transfers In/(Out)							
CIP - Other	(4,666,783)	(1,615,000)	(6,765,000)	(16,940,000)	(1,222,500)	-	-
Total CIP Transfers In/(Out)	\$ (4,666,783)	\$ (1,615,000)	\$ (6,765,000)	\$ (16,940,000)	\$ (1,222,500)	\$ -	\$ -
RESOURCES AVAILABLE BEFORE BSR	\$ 36,435,809	\$ 37,432,919	\$ 49,579,119	\$ 24,777,119	\$ 15,835,619	\$ 12,079,619	\$ 11,984,619
BUDGET STABILIZATION RESERVE (BSR)	\$ (5,776,000)	\$ (5,776,000)	\$ (6,285,000)	\$ (6,707,000)	\$ (7,103,000)	\$ (7,399,000)	\$ (7,672,000)
RESOURCES AVAILABLE AFTER BSR	\$ 30,659,809	\$ 31,656,919	\$ 43,294,119	\$ 18,070,119	\$ 8,732,619	\$ 4,680,619	\$ 4,312,619



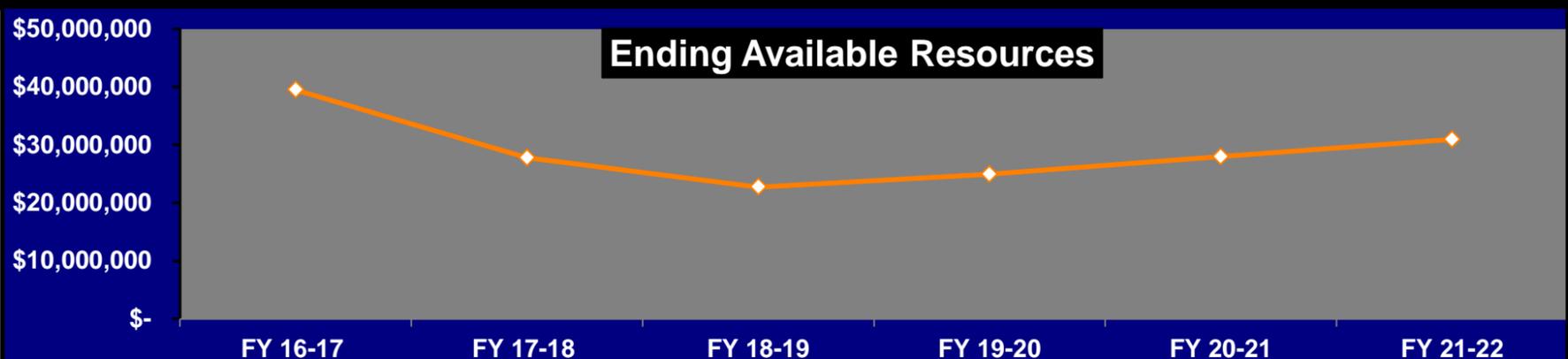
FINANCIAL PROJECTIONS - HIGHWAY USERS REVENUE FUND (HURF)

Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Debt Proceeds	\$ 336,000	\$ 298,000	\$ -	\$ -	\$ -	\$ -	\$ -
Gasoline Tax	4,950,000	4,965,000	5,273,000	5,102,000	5,281,000	5,466,000	5,657,000
Grants	-	-	-	60,000	-	-	-
Interest & Miscellaneous	31,500	50,000	52,000	13,000	14,000	15,000	16,000
Total Revenues	\$ 5,317,500	\$ 5,313,000	\$ 5,325,000	\$ 5,175,000	\$ 5,295,000	\$ 5,481,000	\$ 5,673,000
Expenditures							
Personnel	\$ 1,379,653	\$ 1,396,000	\$ 1,382,000	\$ 1,417,000	\$ 1,449,000	\$ 1,481,000	\$ 1,515,000
Operation & Maintenance (O&M)	1,295,374	1,118,000	1,147,000	1,177,000	1,204,000	1,231,000	1,258,000
Capital Outlay	36,000	36,000	70,000	222,000	222,000	222,000	222,000
Community Investment Program	300,000	300,000	3,899,000	2,071,000	1,400,000	-	-
Contingency	92,000	-	92,000	92,000	92,000	92,000	92,000
Interfund Cost Allocation - Support Svcs	470,599	(79,000)	39,000	40,000	41,000	42,000	43,000
Interfund Cost Allocation - Labor Attrition	(14,000)	-	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
Debt Expense	77,121	73,000	111,000	62,000	62,000	62,000	-
Other Expenses: Street Maintenance Program	2,625,000	2,625,000	2,200,000	2,200,000	2,248,000	2,297,000	2,348,000
Total Expenditures	\$ 6,261,747	\$ 5,469,000	\$ 8,926,000	\$ 7,267,000	\$ 6,704,000	\$ 5,413,000	\$ 5,464,000
CURRENT YEAR RESOURCES	\$ (944,247)	\$ (156,000)	\$ (3,601,000)	\$ (2,092,000)	\$ (1,409,000)	\$ 68,000	\$ 209,000
Operating Transfers In/(Out)							
Vehicle Replacement Fund	\$ 812,000	\$ 813,000	\$ -	\$ -	\$ -	\$ -	\$ -
Irrigation & Drainage District Fund	550,000	-	-	-	-	-	-
Total Operating Transfers In/(Out)	\$ 1,362,000	\$ 813,000	\$ -	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 417,753	\$ 657,000	\$ (3,601,000)	\$ (2,092,000)	\$ (1,409,000)	\$ 68,000	\$ 209,000
Beginning Available Resources	\$ 2,310,707	\$ 2,996,052	\$ 3,769,052	\$ 1,518,052	\$ 826,052	\$ 467,052	\$ 535,052
CIP Transfers In/(Out)							
Community Investment Program	116,000	116,000	1,350,000	1,400,000	1,050,000	-	-
Total CIP Transfers In/(Out)	\$ 116,000	\$ 116,000	\$ 1,350,000	\$ 1,400,000	\$ 1,050,000	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 2,844,460	\$ 3,769,052	\$ 1,518,052	\$ 826,052	\$ 467,052	\$ 535,052	\$ 744,052



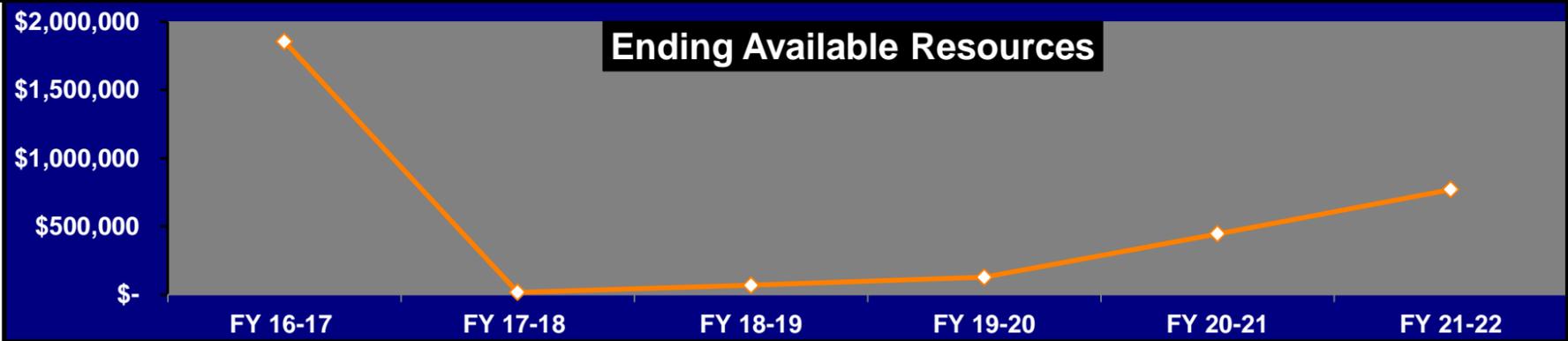
FINANCIAL PROJECTIONS - IRRIGATION AND DRAINAGE FUND

Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Debt Service: New	\$ 1,051,000	\$ 300,000	\$ 751,000	\$ -	\$ -	\$ -	\$ -
IGA-Flood Control Funding	1,755,552	2,043,000	2,100,000	2,142,000	2,163,000	2,185,000	2,207,000
Interest & Miscellaneous	355,695	606,000	618,000	603,000	617,000	632,000	647,000
Grants	141,500	64,000	106,000	75,000	76,000	77,000	78,000
Property Tax Levy	5,684,564	5,685,000	5,685,000	5,685,000	5,685,000	5,685,000	5,685,000
Water Use Fees/Charges: Current	10,477,800	10,443,000	10,576,000	10,708,000	10,762,000	10,816,000	10,870,000
Total Revenues	\$ 19,466,111	\$ 19,141,000	\$ 19,836,000	\$ 19,213,000	\$ 19,303,000	\$ 19,395,000	\$ 19,487,000
Expenditures							
Personnel	\$ 3,246,162	\$ 2,861,000	\$ 3,281,000	\$ 3,369,000	\$ 3,450,000	\$ 3,533,000	\$ 3,618,000
Operation & Maintenance (O&M)	4,622,102	3,727,000	4,367,000	4,013,000	4,095,000	4,177,000	4,259,000
Capital Outlay	288,373	99,000	356,000	298,000	200,000	200,000	200,000
Community Investment Program	16,599,152	6,007,000	14,308,000	9,970,000	4,535,000	4,535,000	4,535,000
Contingency	275,000	-	600,000	600,000	275,000	275,000	275,000
Depreciation	2,600,000	2,605,000	2,600,000	2,600,000	2,652,000	2,705,000	2,759,000
Interfund Cost Allocation - Labor Attrition	(32,000)	-	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)
Interfund Cost Allocation - Support Svcs	1,936,944	2,487,000	2,381,000	2,433,000	2,487,000	2,542,000	2,598,000
Other Expenses:							
Debt Service	634,647	634,000	716,000	575,000	572,000	590,000	587,000
	30,170,380	18,420,000	28,576,000	23,824,000	18,231,000	18,521,000	18,794,000
Non-Cash Depreciation & Adjustments	(2,600,000)	(2,605,000)	(2,600,000)	(2,600,000)	(2,652,000)	(2,705,000)	(2,759,000)
Total Expenditures	\$ 27,570,380	\$ 15,815,000	\$ 25,976,000	\$ 21,224,000	\$ 15,579,000	\$ 15,816,000	\$ 16,035,000
CURRENT YEAR RESOURCES	\$ (8,104,269)	\$ 3,326,000	\$ (6,140,000)	\$ (2,011,000)	\$ 3,724,000	\$ 3,579,000	\$ 3,452,000
Operating Transfers In/(Out)							
General Fund - Wash Crew	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
General Fund - Water Treatment Plant	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	-	-
General Fund - Parking Lot Rehab	(5,000)	(5,000)	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)
Highway User Revenue Fund	(550,000)	-	-	-	-	-	-
Vehicle/Equip. Replacement Fund	456,000	456,000	-	-	-	-	-
Wastewater Fund	(1,000,000)	(1,000,000)	(1,000,000)	(1,500,000)	-	-	-
Total Operating Transfers In/(Out)	\$ (2,599,000)	\$ (2,049,000)	\$ (2,510,000)	\$ (3,005,000)	\$ (1,505,000)	\$ (505,000)	\$ (505,000)
SUBTOTAL	\$ (10,703,269)	\$ 1,277,000	\$ (8,650,000)	\$ (5,016,000)	\$ 2,219,000	\$ 3,074,000	\$ 2,947,000
Beginning Available Resources	\$ 37,923,784	\$ 38,274,088	\$ 39,493,088	\$ 30,268,088	\$ 25,252,088	\$ 27,471,088	\$ 30,545,088
CIP Transfers In/(Out)							
CIP - HURF Fund	\$ (58,000)	\$ (58,000)	\$ (575,000)	\$ -	\$ -	\$ -	\$ -
Total CIP Transfers In/(Out)	\$ (58,000)	\$ (58,000)	\$ (575,000)	\$ -	\$ -	\$ -	\$ -
AVAILABLE RESOURCES BEFORE BSR	\$ 27,162,515	\$ 39,493,088	\$ 30,268,088	\$ 25,252,088	\$ 27,471,088	\$ 30,545,088	\$ 33,492,088
RESERVE FUND 15%	(2,446,000)	-	(2,496,000)	(2,513,000)	(2,518,000)	(2,552,000)	(2,556,000)
AVAILABLE RESOURCES AFTER BSR	\$ 24,716,515	\$ 39,493,088	\$ 27,772,088	\$ 22,739,088	\$ 24,953,088	\$ 27,993,088	\$ 30,936,088



FINANCIAL PROJECTIONS - REFUSE ENTERPRISE FUND

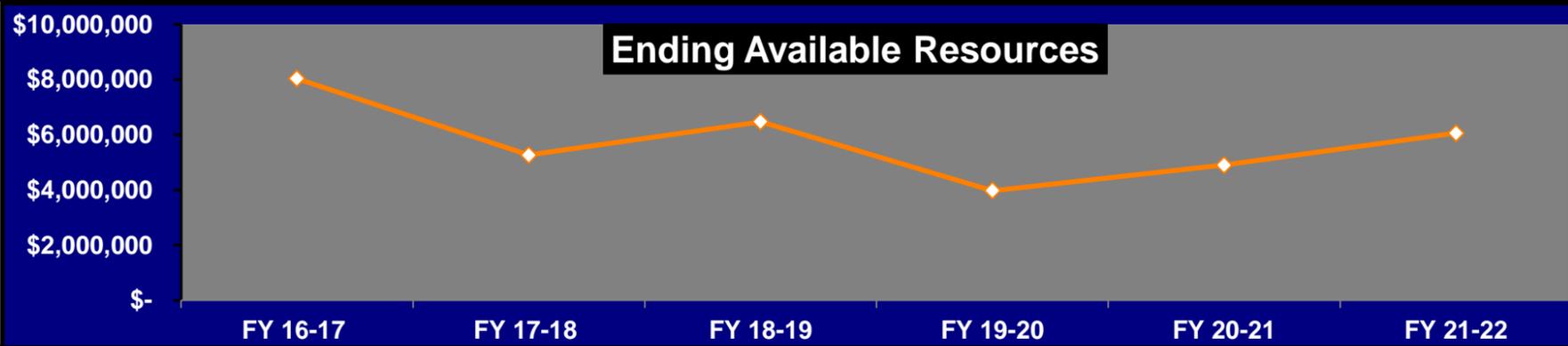
Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Administration Fee	\$ 5,300,000	\$ 5,322,000	\$ 5,550,000	\$ 5,717,000	\$ 5,889,000	\$ 6,066,000	\$ 6,248,000
Interest & Miscellaneous	378,000	407,000	275,000	55,000	56,000	57,000	58,000
Landfill Disposal Fees	339,000	360,000	615,000	750,000	765,000	780,000	796,000
Recycling	43,000	43,000	20,000	-	-	-	-
Total Revenues	\$ 6,060,000	\$ 6,132,000	\$ 6,460,000	\$ 6,522,000	\$ 6,710,000	\$ 6,903,000	\$ 7,102,000
Expenditures							
Operation & Maintenance (O&M)	\$ 4,813,651	\$ 4,910,000	\$ 5,550,000	\$ 5,717,000	\$ 5,889,000	\$ 6,066,000	\$ 6,248,000
Contingency	-	-	100,000	100,000	100,000	100,000	100,000
Depreciation	1,175	1,000	1,000	1,000	1,000	1,000	1,000
Interfund Cost Allocation	589,630	590,000	269,000	275,000	281,000	287,000	293,000
Landfill Closure Reserve	124,618	125,000	127,000	128,000	131,000	133,000	136,000
Other Expenses: Recycling/Waste Disposal Program	30,000	28,000	30,000	-	-	-	-
	5,559,074	5,654,000	6,077,000	6,221,000	6,402,000	6,587,000	6,778,000
Non-Cash Depreciation & Adjustments	(1,175)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Total Expenditures	\$ 5,557,899	\$ 5,653,000	\$ 6,076,000	\$ 6,220,000	\$ 6,401,000	\$ 6,586,000	\$ 6,777,000
CURRENT YEAR RESOURCES	\$ 502,101	\$ 479,000	\$ 384,000	\$ 302,000	\$ 309,000	\$ 317,000	\$ 325,000
Beginning Available Resources*	\$ 2,662,616	\$ 2,674,705	\$ 1,853,705	\$ 16,705	\$ 68,705	\$ 127,705	\$ 444,705
Transfers In/(Out)							
Community Investment Fund	(1,384,031)	(1,384,000)	(2,221,000)	(250,000)	(250,000)	-	-
Vehicle Replacement Fund	-	84,000	-	-	-	-	-
Total Transfers In/(Out)	\$ (1,384,031)	\$ (1,300,000)	\$ (2,221,000)	\$ (250,000)	\$ (250,000)	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 1,780,686	\$ 1,853,705	\$ 16,705	\$ 68,705	\$ 127,705	\$ 444,705	\$ 769,705



*Beginning Available Resources excludes the Landfill closure reserve of \$3.1 million

FINANCIAL PROJECTIONS - WASTEWATER UTILITY FUND

Financial Projections	Projections						
	Budget FY 16-17	Estimate FY 16-17	Adopted 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Revenues							
Debt Proceeds	\$ 3,621,600	\$ 1,117,000	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	241,200	234,000	366,000	398,000	408,000	418,000	428,000
Misc. Sewer Fees / Connection Fee	569,000	580,000	563,000	551,000	490,000	427,000	363,000
User Fees / Charges	21,700,000	22,540,000	22,454,000	22,619,000	22,845,000	23,073,000	23,304,000
Total Revenues	\$ 26,131,800	\$ 24,471,000	\$ 23,383,000	\$ 23,568,000	\$ 23,743,000	\$ 23,918,000	\$ 24,095,000
Expenditures							
Personnel	\$ 2,620,355	\$ 2,555,000	\$ 2,531,000	\$ 2,600,000	\$ 2,663,000	\$ 2,728,000	\$ 2,793,900
Operation & Maintenance (O&M)	4,764,659	4,032,000	4,275,000	4,070,000	4,123,000	4,202,000	4,285,000
Capital Outlay	954,200	693,000	1,579,000	1,082,000	1,000,000	1,000,000	1,000,000
Community Investment Program	2,452,900	495,000	2,863,000	935,000	3,420,000	-	-
Contingency	355,000	37,000	500,000	500,000	355,000	355,000	355,000
Depreciation	11,000,000	10,200,000	10,200,000	10,200,000	10,404,000	10,612,000	10,824,000
Interfund Cost Allocation - Labor Attrition	(26,000)	-	(26,000)	(27,000)	(28,000)	(29,000)	(30,000)
Interfund Cost Allocation - Support Svcs	1,050,889	1,051,000	1,531,000	1,562,000	1,593,000	1,625,000	1,658,000
Other Expenses:							
Debt Service	15,024,876	14,461,000	13,279,000	13,100,000	13,095,000	13,085,000	12,846,000
	38,196,879	33,524,000	36,732,000	34,022,000	36,625,000	33,578,000	33,731,900
Non-Cash Depreciation & Adjustments	(11,000,000)	(10,200,000)	(10,200,000)	(10,200,000)	(10,404,000)	(10,612,000)	(10,824,000)
Total Expenditures	\$ 27,196,879	\$ 23,324,000	\$ 26,532,000	\$ 23,822,000	\$ 26,221,000	\$ 22,966,000	\$ 22,907,900
CURRENT YEAR RESOURCES	\$ (1,065,079)	\$ 1,147,000	\$ (3,149,000)	\$ (254,000)	\$ (2,478,000)	\$ 952,000	\$ 1,187,100
Operating Transfers In/(Out)							
General Fund - Parking Lot Rehab	\$ (7,000)	\$ (7,000)	\$ (14,000)	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,000)
IDD Fund	1,000,000	1,000,000	1,000,000	1,500,000	-	-	-
Vehicle/Equip. Replacement Fund	343,000	239,000	-	-	-	-	-
Total Operating Transfers In/(Out)	\$ 1,336,000	\$ 1,232,000	\$ 986,000	\$ 1,493,000	\$ (7,000)	\$ (7,000)	\$ (7,000)
SUBTOTAL	\$ 270,921	\$ 2,379,000	\$ (2,163,000)	\$ 1,239,000	\$ (2,485,000)	\$ 945,000	\$ 1,180,100
Beginning Available Resources*	\$ 23,198,913	\$ 9,134,000	\$ 11,455,000	\$ 8,717,000	\$ 9,956,000	\$ 7,471,000	\$ 8,416,000
CIP Transfers In/(Out)							
CIP - HURF	(58,000)	(58,000)	(575,000)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (58,000)	\$ (58,000)	\$ (575,000)	\$ -	\$ -	\$ -	\$ -
AVAILABLE RESOURCES BEFORE BSR	\$ 23,411,834	\$ 11,455,000	\$ 8,717,000	\$ 9,956,000	\$ 7,471,000	\$ 8,416,000	\$ 9,596,100
RESERVE FUND 15%	(3,424,000)	(3,424,000)	(3,454,000)	(3,484,000)	(3,498,000)	(3,513,000)	(3,539,000)
AVAILABLE RESOURCES AFTER BSR	\$ 19,987,834	\$ 8,031,000	\$ 5,263,000	\$ 6,472,000	\$ 3,973,000	\$ 4,903,000	\$ 6,057,100



*Debt Service Reserves removed from available resources in FY 16-17 to better present available funds.



 **REVENUE HIGHLIGHTS**

REVENUE HISTORY & PROJECTIONS

FUND REVENUE SUMMARY

PROPERTY TAX LEVIES

REVENUE HISTORY & PROJECTIONS

General Fund	Budget				
	Actual FY 15-16	Budget FY 15-16	Estimate FY 16-17	FY 16-17	FY 17-18
TAXES					
Property	\$ 4,255,705	\$ 4,282,670	\$ 4,325,000	\$ 4,338,921	\$ 4,405,892
Personal Property	49,817	87,394	37,000	89,079	35,000
City Sales	18,162,810	17,856,174	19,350,000	21,612,000	20,320,000
Restaurant & Bar / Bed	-	-	2,050,000	-	2,152,000
Less: CVB & PED Payments	-	-	-	(2,000,000)	-
Less: Developer Agreements	-	(1,206,285)	-	(1,368,000)	-
Fire Insurance Premium Tax	176,356	205,155	215,000	182,000	215,000
<i>Total Taxes</i>	<u>22,644,688</u>	<u>21,225,108</u>	<u>25,977,000</u>	<u>22,854,000</u>	<u>27,127,892</u>
LICENSES & PERMITS	2,058,502	1,729,659	2,079,000	2,047,250	1,978,000
INTERGOVERNMENTAL REVENUES					
Auto Lieu	2,871,694	2,748,424	3,000,000	2,978,000	3,236,000
State Sales	4,961,508	5,018,067	5,048,000	5,048,000	5,040,000
Urban Revenue Sharing	6,324,244	6,324,244	6,561,000	6,561,000	6,656,000
Court IGA with Mohave County	495,718	466,202	577,000	500,000	540,000
ECM Rebate	88,570	90,615	80,000	86,000	30,000
<i>Total Intergovernmental Revenues</i>	<u>14,741,734</u>	<u>14,647,552</u>	<u>15,266,000</u>	<u>15,173,000</u>	<u>15,502,000</u>
CHARGES FOR SERVICES					
Fire / Police Department	429,617	283,798	264,000	259,400	228,000
Mobility Services	11,155	9,850	12,000	10,800	12,000
Recreation / Aquatics	1,075,289	1,007,758	1,003,000	1,004,000	980,000
General Government	50,572	26,529	45,000	42,100	45,000
<i>Total Charges for Services</i>	<u>1,566,633</u>	<u>1,327,935</u>	<u>1,324,000</u>	<u>1,316,300</u>	<u>1,265,000</u>
FINES & FORFEITURES	1,201,871	1,197,499	1,279,000	1,130,000	1,298,000
OTHER REVENUES					
Interest	432,391	220,697	312,000	265,000	376,000
Debt Proceeds	-	-	10,761,000	17,800,234	28,051,000
Franchise Fees	1,971,867	1,918,970	2,045,000	1,994,000	2,060,000
Miscellaneous	321,438	213,838	287,000	142,000	157,000
<i>Total Other Revenues</i>	<u>2,725,696</u>	<u>2,353,505</u>	<u>13,405,000</u>	<u>20,201,234</u>	<u>30,644,000</u>
TOTAL GENERAL FUND REVENUES	\$ 44,939,124	\$ 42,481,258	\$ 59,330,000	\$ 62,721,784	\$ 77,814,892
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 4,715,974	\$ 4,616,380	\$ 4,965,000	\$ 4,950,000	\$ 5,273,000
Debt Proceeds	-	-	298,000	336,000	-
Interest & Miscellaneous	113,824	36,550	50,111	31,500	51,600
<i>Total HURF</i>	<u>4,829,798</u>	<u>4,652,930</u>	<u>5,313,111</u>	<u>5,317,500</u>	<u>5,324,600</u>
COURT ENHANCEMENT (COURTS)	44,332	38,875	47,750	39,653	45,300
FILL THE GAP (COURTS)	10,266	10,715	11,600	10,929	12,019
JCEF (COURTS)	19,428	20,110	20,942	20,512	21,516
MEMORIAL TREE FUND (P&R)	8,944	4,210	7,250	4,417	7,000

REVENUE HISTORY & PROJECTIONS

Special Revenue Funds (cont'd)	Budget				
	Actual FY 15-16	Adopted FY 15-16	Estimated FY 16-17	FY 16-17	FY 17-18
PD VEHICLE TOWING 28-3511	15,102	14,125	14,355	14,125	14,725
RICO	66,786	93,000	78,580	93,000	90,000
TOURISM / ECONOMIC DEVELOPMENT	1,866,654	1,875,000	-	-	-
WALETA	245,242	394,660	627,521	545,797	780,300
GRANT - AZ DOHS (FD/PD)	37,521	-	14,100	-	-
GRANT - AZ GOHS (PD)	20,675	-	60,000	-	69,800
GRANT - AZ POST (PD)	2,230	25,000	-	25,000	-
GRANT - BULLET PROOF VEST (PD)	6,888	7,650	7,200	7,200	12,648
GRANT - HSIP (STREETS)	-	723,657	85,060	228,764	-
GRANT - MAGNET (PD)	161,671	134,383	168,825	142,732	158,199
GRANT - NON-SPECIFIC GRANTS	-	906,915	-	1,278,933	407,000
GRANT - RTAP (MOBILITY)	-	1,550	79,348	1,550	-
GRANT - CDBG (ADMIN SVCS)	828,431	1,427,612	419,053	1,687,611	771,894
GRANT - US DEPT OF JUSTICE (PD)	-	-	-	-	18,000
GRANT - VOCA (ATTORNEY)	15,392	16,851	15,394	17,345	15,349
TOTAL SPECIAL REVENUE FUNDS	\$ 8,179,360	\$ 10,347,243	\$ 6,970,089	\$ 9,435,068	\$ 7,748,350
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 467,537	\$ 431,407	\$ 467,000	\$ 450,800	\$ 470,000
Grants - Capital	542	726,055	83,000	1,060,400	1,217,000
Debt Proceeds	-	-	5,000	90,000	-
Miscellaneous	36,410	26,413	1,260,000	29,800	30,000
<i>Total Airport O&M Fund</i>	504,489	1,183,875	1,815,000	1,631,000	1,717,000
IDD FUND (Water)					
Property Taxes - O&M	5,711,637	5,669,926	5,671,000	5,670,589	5,671,251
Property Taxes - Debt Service	14,638	14,638	14,000	13,975	13,313
User Fees	10,627,071	10,501,749	10,577,000	10,477,800	10,576,000
Flood Control Funding	1,755,552	-	2,043,000	1,755,552	2,100,000
Interest & Miscellaneous	612,347	265,244	472,000	361,695	618,400
Sale of Other Assets	27,752	25,000	-	-	-
Bond Proceeds - CIP	354,932	-	300,000	1,051,000	751,000
Grants - Operating & CIP	79,066	167,836	64,000	135,500	106,416
<i>Total IDD Fund (Water)</i>	19,182,995	16,644,393	19,141,000	19,466,111	19,836,380

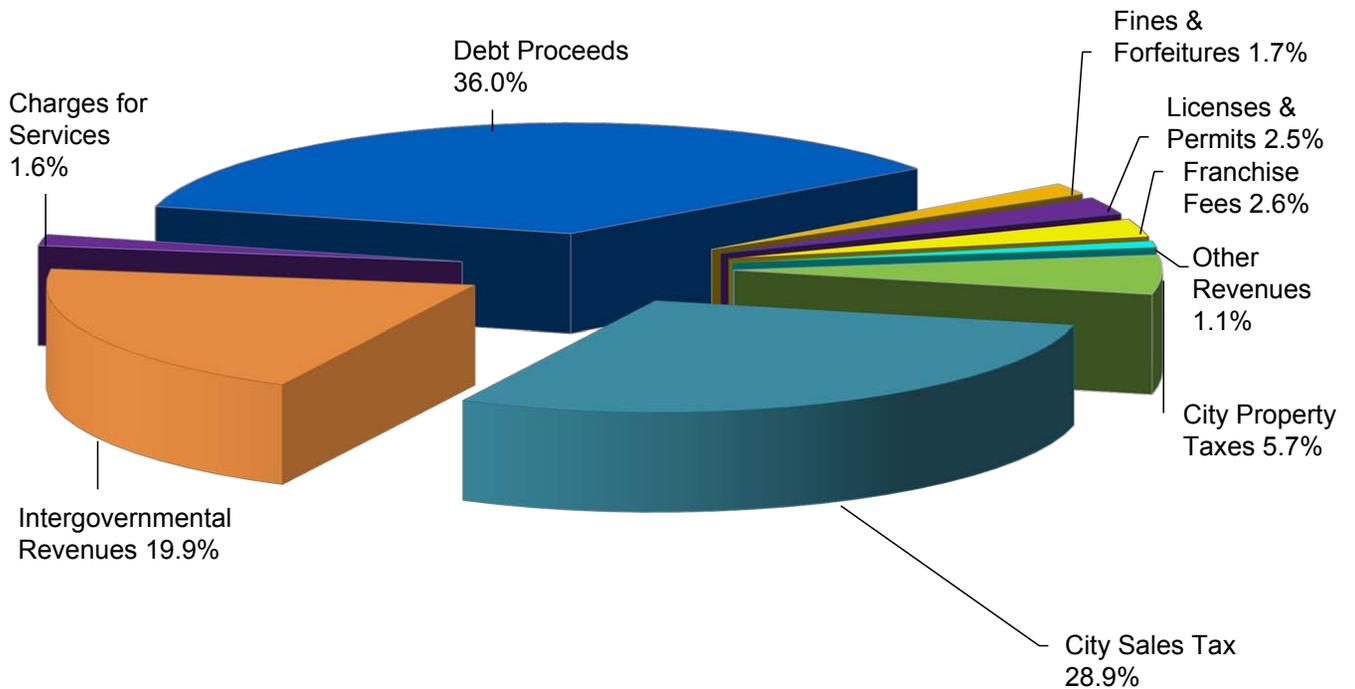
REVENUE SUMMARY GENERAL FUND

GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property tax, intergovernmental revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. Total General Fund revenues for FY 16-17 are projected at \$59,330,000 and \$77,814,892 for FY 17-18.

Revenue Source	Estimated FY 16-17	Adopted FY 17-18
City Sales Taxes	\$21,400,000	\$22,472,000
City Property Taxes	4,362,000	4,440,892
Charges for Services	1,324,000	1,265,000
Debt Proceeds	10,761,000	28,051,000
Intergovernmental Revenues	15,266,000	15,502,000
Licenses & Permits	2,079,000	1,978,000
Fines & Forfeitures	1,279,000	1,298,000
Franchise Fees	2,045,000	2,060,000
Other Revenues	814,000	748,000
Total	\$59,330,000	\$77,814,892

Adopted FY 17-18



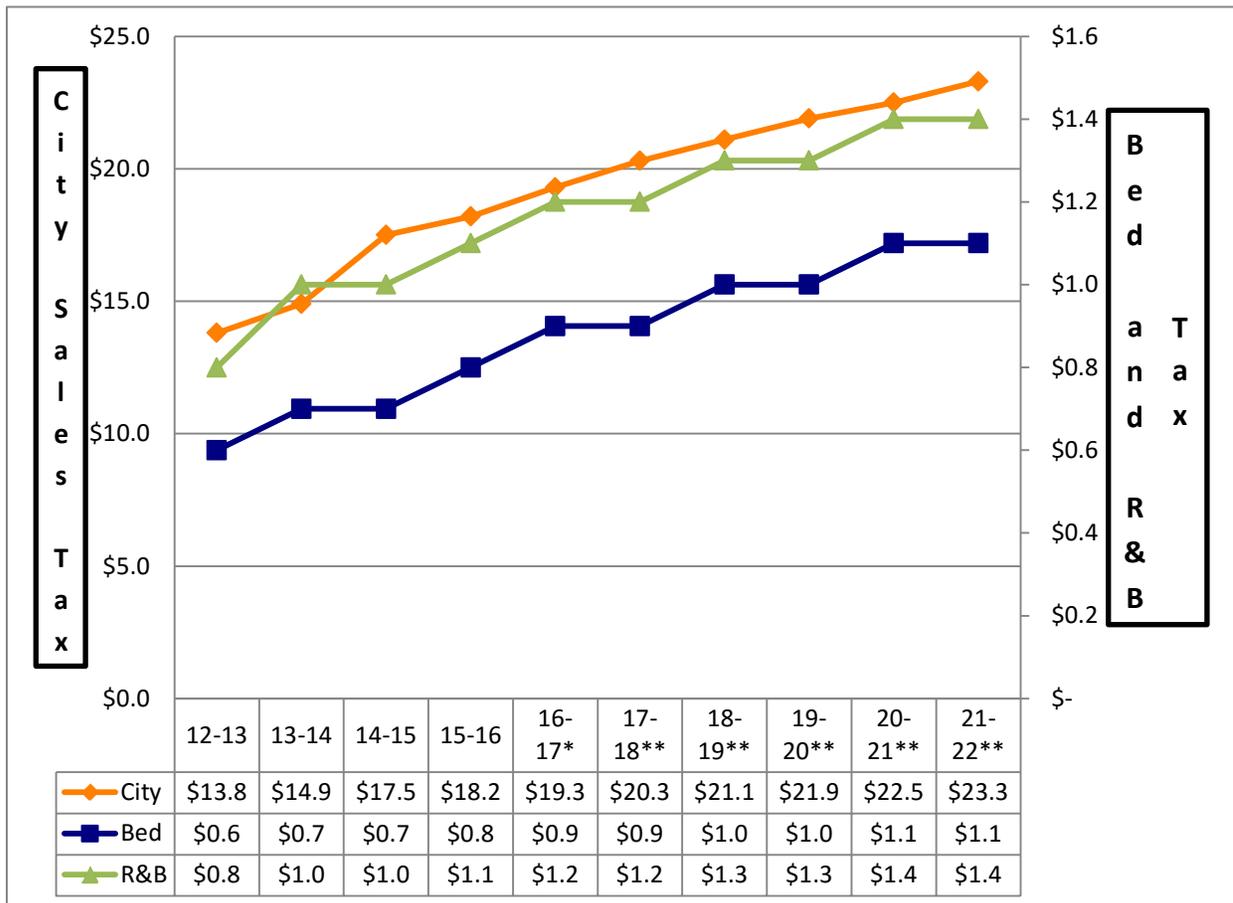
REVENUE SUMMARY

CITY SALES TAX REVENUES

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund.

The City also has a 3% transient lodging tax (bed tax) and a 1% restaurant and bar tax (R&B tax). In 1996, the City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. The revenues generated from these two taxes are distributed in a 75% / 25% split between the Lake Havasu Convention and Visitors Bureau and the Partnership for Economic Development.

Sales Tax Revenues History and Projections (in millions)



*Estimated

** Projected

REVENUE SUMMARY

CITY PROPERTY TAX REVENUES

The property tax is levied each year on or before the third Monday in August based on the assessed property value as determined by the Mohave County Assessor's Office. Starting in FY 15-16, the tax calculation was changed from using full cash property value to limited property value.

General Fund

The General Fund property tax levy helps support City services such as Police, Fire, and Parks & Recreation. The levy adopted for the General Fund for FY 17-18 reflects an increase in the tax rate for new construction only. A rate of \$0.6718 per \$100 of assessed value holds the levy amount at approximately \$4.4 million. The City had the opportunity to levy a higher amount while complying with the state statute, but opted to only increase the levy for new construction assessed valuations in an effort to provide tax relief to citizens. Per state statute the maximum levy amount cannot exceed the prior year maximum allowable levy plus 2% and any amounts attributable to new construction. The City has banked capacity of just under \$2 million, should future Council decide to increase the levy rate to the legally allowable amount.

Irrigation & Drainage District

The Irrigation & Drainage District property tax levy is tied to refunding bonds issued in February 1993. The bonds are payable solely from tax assessments on the property owners. This levy pays for the principal and interest payments on the bonds along with partially funding the Irrigation and Drainage District operations, resulting in lower water user charges for citizens. The bonded debt is scheduled to be paid off on July 1, 2022, which at that time the levy will end.

Improvement District #2

The Improvement District #2 property tax levy is for the London Bridge Plaza and includes electric lights, water service, and landscaping service for the betterment and beautification of the plaza. Only properties within this district will be charged the property tax rate.

Improvement District #4

The Improvement District #4 property tax levy is for Civic Center. It includes electricity, water, and grounds maintenance in the McCulloch Median from Smoketree Avenue to Lake Havasu Avenue. It also includes the maintenance of Wheeler Park. Only properties within this district will be charged the property tax rate.

PROPERTY TAX LEVIES AND RATES

GENERAL FUND	PROPERTY TAX LEVY			TAX RATE (per \$100 AV)
	Primary	Secondary	Total	
17-18 Adopted	4,405,892		4,405,892	0.6718
2016-17	4,338,921		4,338,921	0.7000
2015-16	4,282,670		4,282,670	0.7235
2014-15	4,232,725		4,232,725	0.7408
2013-14	4,178,275		4,178,275	0.7381
2012-13	4,134,174		4,134,174	0.7332
2011-12	4,096,228		4,096,228	0.7264
2010-11	4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704
2007-08	4,488,486		4,488,486	0.6704

IRRIGATION & DRAINAGE DISTRICT	PROPERTY TAX LEVY			TAX RATE (per acre)
	Primary	Secondary	Total	
2017-18 Adopted	5,671,251	13,313	5,684,564	268.85
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85
2014-15	5,669,264	15,300	5,684,564	268.85
2013-14	5,668,601	15,963	5,684,564	268.85
2012-13	5,667,939	16,625	5,684,564	268.85
2011-12	5,667,276	17,288	5,684,564	268.85
2010-11	4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74
2007-08	2,090,576	29,900	2,120,476	100.74

ASSESSED VALUATION & PROPERTY TAX RATE COMPARISONS

		Adopted FY 16-17	Adopted FY 17-18	% of Change
General Fund				
	Primary Assessed Value	619,813,015	655,833,860	5.8%
	Tax Levy	4,338,921	4,405,892	1.5%
	Rate Per \$100	0.7000	0.6718	(4.0%)
Irrigation & Drainage District				
	Basis for Levy-Estimated Acres	21,144.00	21,144.00	0.0%
	Tax Levy	5,684,564	5,684,564	0.0%
	Rate Per Acre:			
	IDD Equipment, CIP, Depr.	268.19	268.22	0.0%
	Debt Service	<u>0.66</u>	<u>0.63</u>	(4.7%)
	Total Rate Per Acre	268.85	268.85	(0.0%)
	Levy Amount Collected for:			
	IDD Equipment, CIP, Depr.	5,670,589	5,671,251	0.0%
	Debt Service	<u>13,975</u>	<u>13,313</u>	(4.7%)
	Total	5,684,564	5,684,564	0.0%
Improvement Districts				
Dist. #2:	Primary Assessed Value	1,805,544	1,916,344	6.1%
	Tax Levy	15,500	16,000	3.2%
	Tax Rate Per \$100	0.8585	0.8349	(2.7%)
Dist. #4:	Primary Assessed Value	9,946,326	10,447,831	5.0%
	Tax Levy	71,200	57,003	(19.9%)
	Tax Rate Per \$100	0.7158	0.5456	(23.8%)

#2=London Bridge Plaza; #4=McCulloch Median

REVENUE SUMMARY GENERAL FUND

INTERGOVERNMENTAL REVENUES

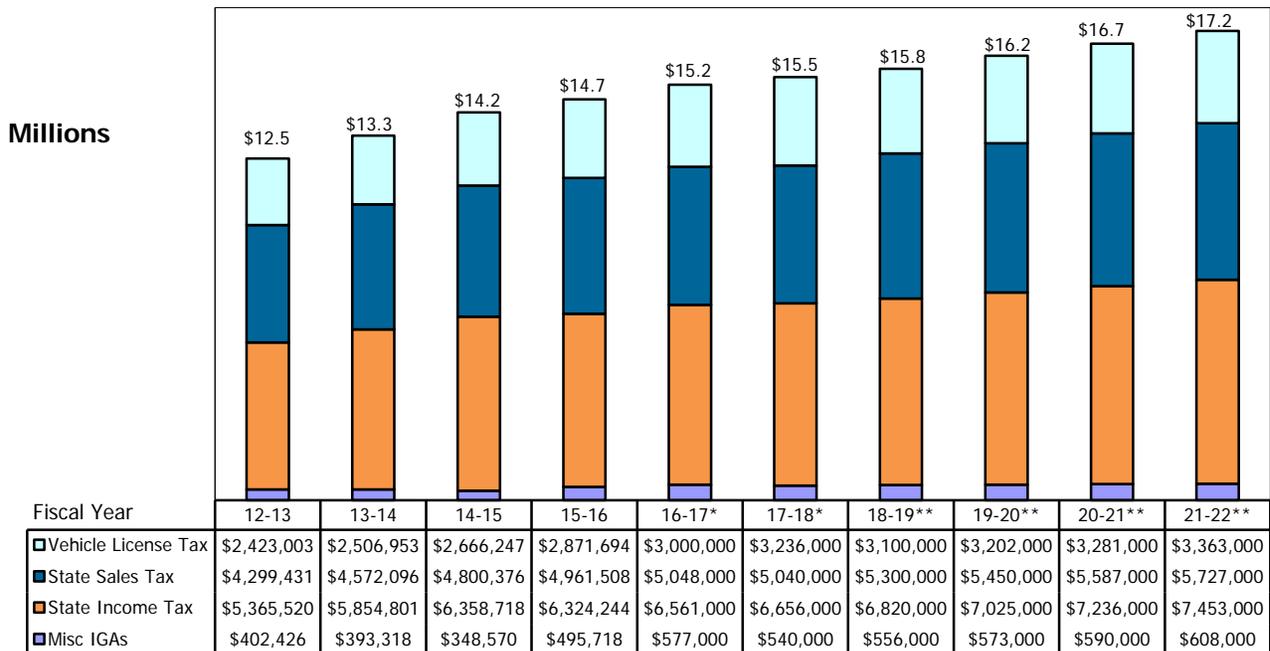
Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from four different state revenue sources: vehicle license tax, state sales tax, state income tax, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year.

The vehicle license tax (VLT) revenues are based on the population in relation to the total incorporated population of the County.

The current state sales tax rate is 5.6% in which Lake Havasu City receives a portion based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census.

State income tax, more commonly referred to as urban revenue sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. The distribution of this revenue source is calculated using the same method as the State Sales Tax, and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds.

The Miscellaneous Intergovernmental Agreements (IGAs) category is comprised of an agreement between the City and Mohave County for the City to administer and operate a consolidated Municipal Court and Justice Court. The County reimburses the City for a percentage of the total Court expenditures for the City administering the Justice Court cases.



* Estimated
** Projected

REVENUE SUMMARY GENERAL FUND

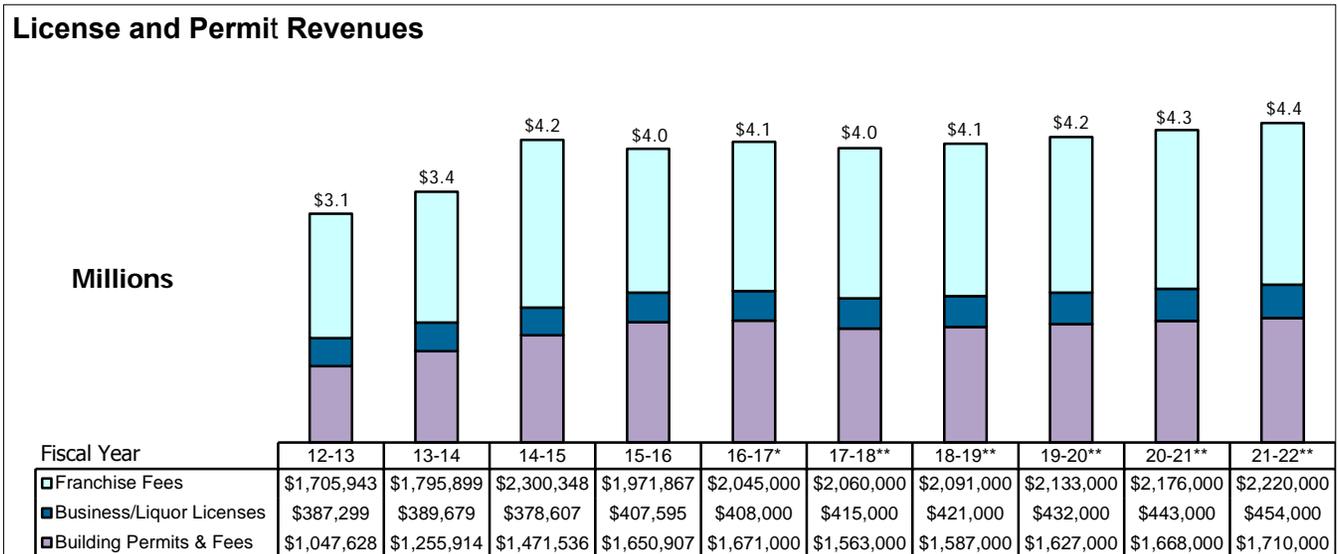
FRANCHISE FEE, LICENSE AND PERMIT SUMMARY

Franchise fees, business / liquor licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue.

Business license fees are primarily used to regulate the types of businesses within the City, and are an annual fee. The fee for a business license is \$101 per new license issued, and the annual renewal fee is \$77. Also included in this category, liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. The fee for a liquor license is \$506 for posting & application fee, plus a \$22 state fingerprinting fee. The last increase in these fees occurred in FY 16-17.

Building permits and fees are issued for new construction associated with both residential and commercial development. The permit fees vary depending on the type of permit.



* Estimated

** Projected

REVENUE SUMMARY ENTERPRISE FUNDS

IRRIGATION AND DRAINAGE DISTRICT SUMMARY

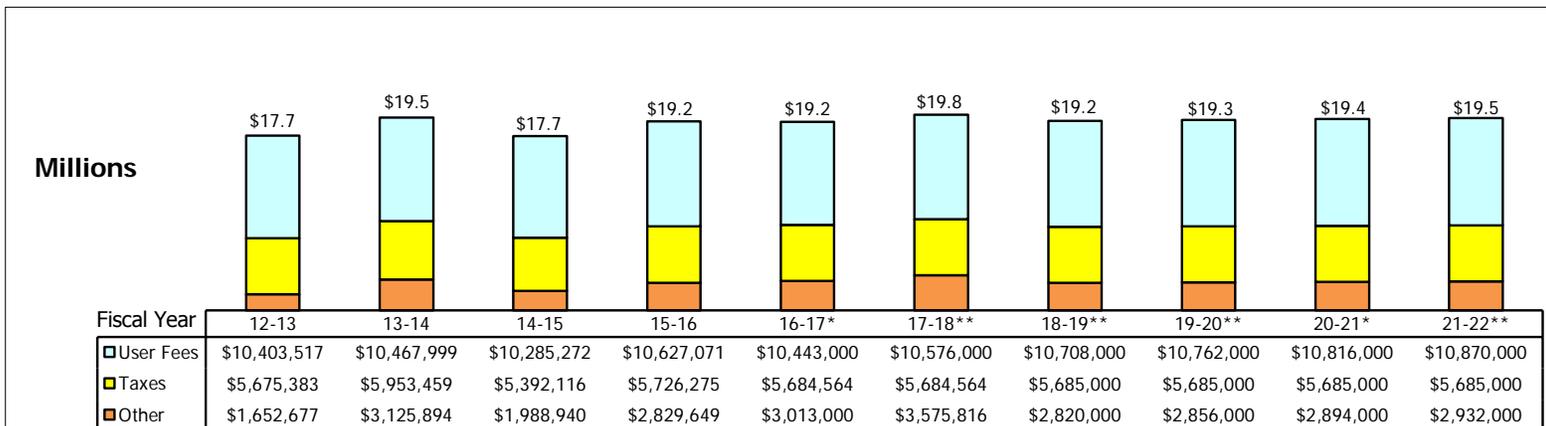
The principal revenue for operating and managing the City's water system is derived from a combination of user fees for water services and the Irrigation and Drainage District property tax.

User fees include water charges and backflow permit fees, as well as various other meter related fees. A rate study was performed in FY 07-08, which identified the need for a 9% rate increase for the residential customer class. This increase was implemented in FY 08-09, another rate study was completed in FY 15-16 in conjunction with the Wastewater debt restructuring, but no immediate increases are anticipated.

The property tax levy adopted for the Irrigation and Drainage District in FY 17-18 maintains the rate that was approved by the City Council in FY 11-12, and continues for the five-year forecast through FY 21-22. The per-acre tax of \$268.85, which is equivalent to the rate that was adopted in Fiscal Year 1997, is expected to realize \$5,684,564 in revenue annually. This reinstatement of the property tax levy to the Fiscal Year 1997 level assisted with offsetting the need for an increase in the user fees for the foreseeable future.

This property tax levy will sunset in FY 22-23 with the last principal payment of the 1993 Bond Series. At that time, rates will most likely have to be increased to make up for the loss in revenues.

Irrigation and Drainage Revenues



* Estimated

** Projected

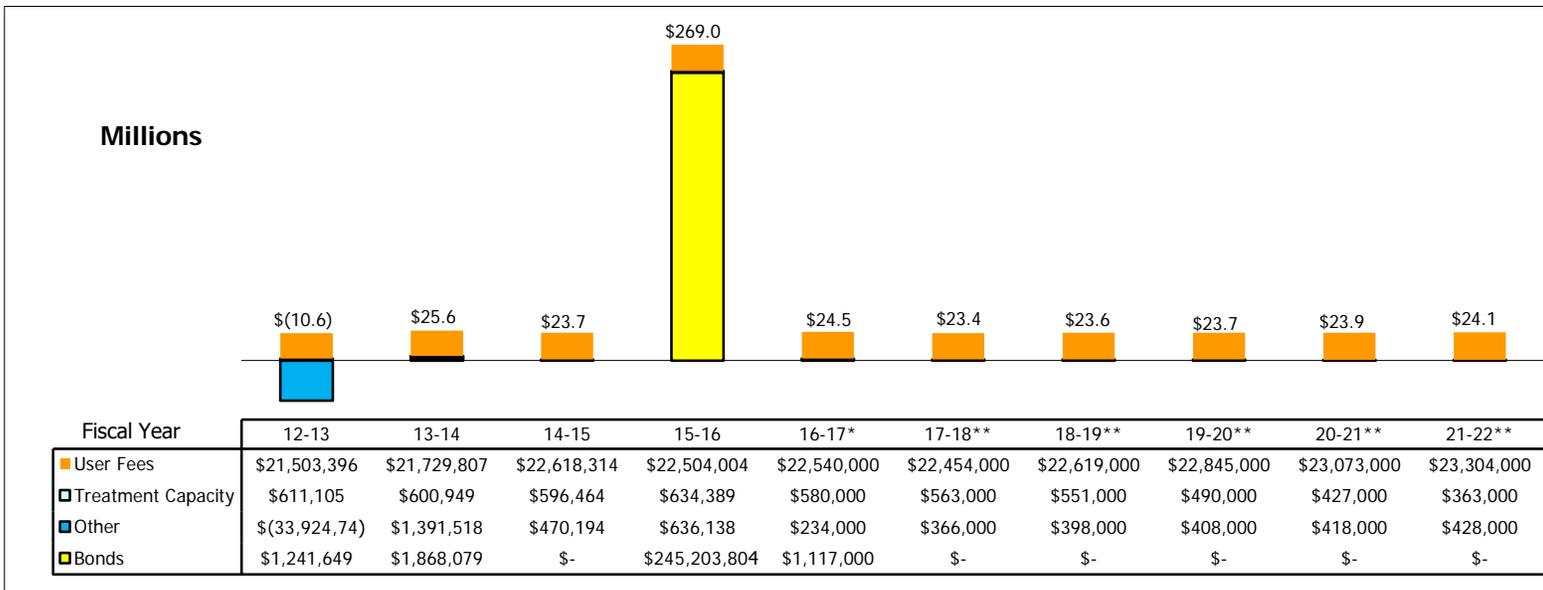
REVENUE SUMMARY ENTERPRISE FUNDS

WASTEWATER SUMMARY

The principal revenue for operating and managing the City's wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged on the basis of water consumption. Residential customer charges are based on average water consumption for the prior winter months (December through March). All other customers are billed based on actual monthly water usage unless they can measurably separate the quantity of water that does not reach the wastewater system. An increase in sewer user fee rates of 12% occurred in FY 09-10. Using the results from an extensive review of the Wastewater Rate Model, rate increases were deferred for several years. The deferment of rate increases was accomplished by a restructuring of the debt. No rate increases are anticipated in the near future.

The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity. The City completed the final customer connections of a massive wastewater system expansion program in FY 11-12 resulting in nearly 23,500 new sewer customers. When homeowners were connected to the sewer system, they were given the option to pay the \$2,000 connection fee in full or over a 10-year loan at 4% interest. The end of the sewer expansion project resulted in a large decrease in connection fee revenues in FY 12-13 and is projected to continue to decline through FY 21-22 due to a decrease in sewer loan interest.

Wastewater Revenues



* Estimated
** Projected

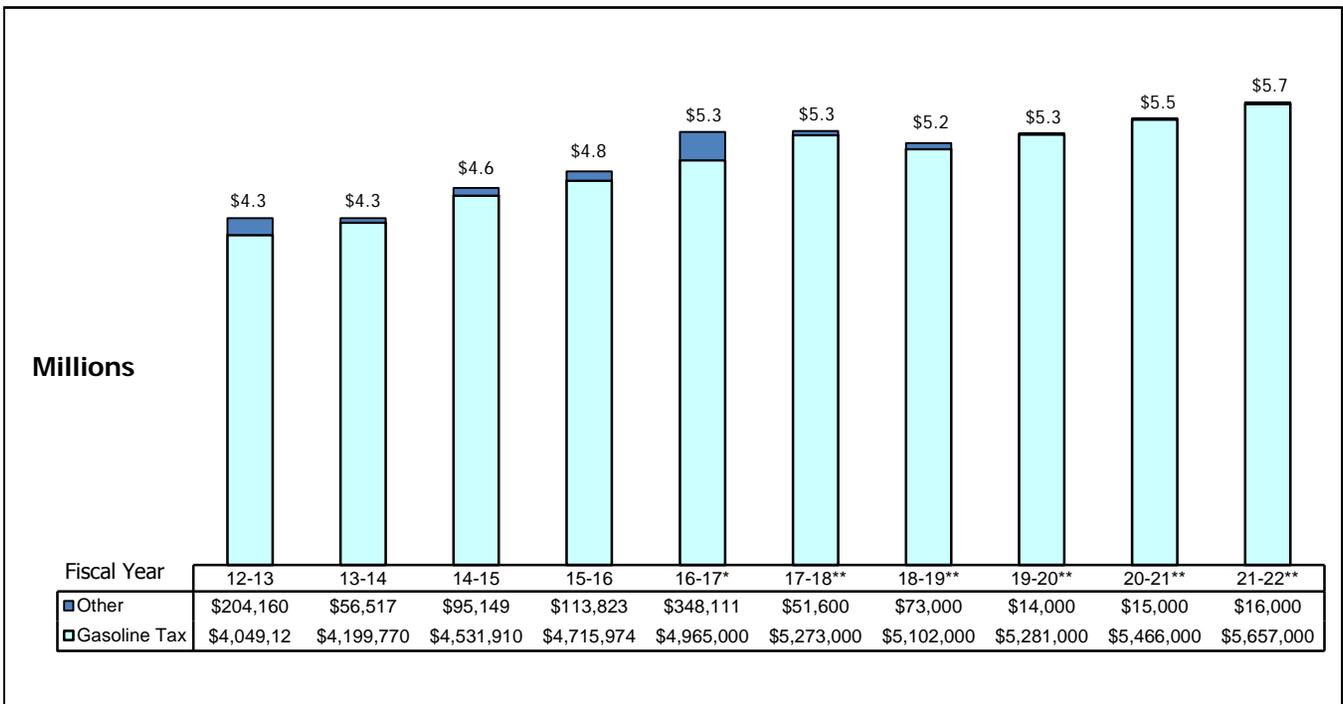
NOTE: Negative revenue in FY 12-13 is due to a prior year adjustment for capitalized interest. The large spike in bond proceeds in FY 15-16 is due to debt restructuring.

REVENUE SUMMARY SPECIAL REVENUE FUNDS

HIGHWAY USERS REVENUE FUND (HURF) SUMMARY

Proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's Street Section is funded almost entirely with HURF revenues, even though funding is occasionally needed from the General Fund for Community Investment Program (CIP) projects.

HURF Revenues



* Estimated

** Projected



EXPENDITURE HIGHLIGHTS

EXPENDITURES BY DEPARTMENT

OPERATING TRANSFERS

CAPITAL LEASE SCHEDULE

DEBT SERVICE SUMMARY

DEBT SERVICE SCHEDULE

TOTAL INDEBTEDNESS

GENERAL OBLIGATION DEBT LIMITATION

**EXPENDITURES BY DEPARTMENT
FY 16-17 ESTIMATED**

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Depreciation	Capital Lease Debt & Interest	Interfund Cost Allocation	FY 16-17 Estimated Total
General Fund												
Administrative Services	\$ 1,696,780	\$ 720,039	\$ 1,194,810	\$ 449,825	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,402,691)	\$ 2,662,763
City Attorney	584,830	233,509	90,806	26,695	-	20,292	-	-	-	-	(191,438)	764,694
City Clerk	177,613	69,738	130,166	7,087	-	11,235	-	-	-	-	(117,553)	278,286
City Council	82,832	72,974	56,761	4,729	5,770	-	-	-	-	-	(90,539)	132,527
City Manager	206,669	97,559	10,253	3,723	-	-	-	-	-	-	(104,194)	214,010
Community Affairs	67,522	25,245	11,643	46,875	250	-	-	-	-	-	(58,314)	93,221
Human Resources	336,652	127,245	102,930	11,452	8,863	-	-	-	-	-	(200,183)	386,959
Community Investment	1,525,536	589,705	465,208	105,460	-	60,009	-	-	-	-	(883,750)	1,862,168
Community Services	1,434,243	412,999	924,500	282,148	198,923	70,757	-	-	-	146,858	-	3,470,428
Fire	6,272,526	4,225,242	485,127	455,900	2,000	198,276	-	-	-	287,932	-	11,927,003
General Services	-	-	713,341	69,438	3,340,102	4,200	-	433,000	-	3,133,288	336	7,693,705
Municipal Court	974,650	390,865	296,994	22,344	35,400	-	-	-	-	-	-	1,720,253
Operations Administration	138,206	68,469	100,438	14,097	50,000	-	-	-	-	-	(323,301)	47,909
Havasu Mobility	160,688	73,643	29,897	18,667	2,346	-	-	-	-	-	-	285,241
Maintenance Services:												
Maintenance Services	2,261,907	997,843	874,614	618,262	-	148,102	-	-	-	-	(830,393)	4,070,335
Vehicle Maintenance	466,814	243,465	44,392	26,993	-	-	-	-	-	-	(232,016)	549,648
Police	7,875,385	4,557,251	659,647	445,860	618,524	521,611	-	-	-	462,914	-	15,141,192
General Fund Total	\$ 24,262,853	\$ 12,905,791	\$ 6,191,527	\$ 2,609,555	\$ 4,266,178	\$ 1,034,482	\$ -	\$ 433,000	\$ -	\$ 4,030,992	\$ (4,434,036)	\$ 51,300,342
Other Funds												
Airport	\$ 123,909	\$ 46,636	\$ 116,536	\$ 33,052	\$ 125	\$ -	\$ 91,002	\$ -	\$ 780,000	\$ 6,138	\$ 328,789	\$ 1,526,187
Capital Projects	-	-	65,000	-	-	-	5,219,741	-	-	-	-	5,284,741
Debt Service	-	-	-	-	-	-	-	-	-	239,646	-	239,646
HURF Funded (Street)	896,934	498,831	3,110,498	632,409	1,414	36,000	300,000	-	-	73,194	(79,401)	5,469,879
Irrigation & Drainage District (Water)	2,016,646	843,982	2,827,548	871,902	27,747	99,000	5,970,577	36,500	2,605,000	633,807	2,486,944	18,419,653
LHC Improvement Districts	-	-	17,043	-	-	-	-	-	-	-	66,565	83,608
PD Vehicle Towing 28-3511	1,654	964	9,420	-	-	-	-	-	-	-	-	12,038
Parks & Recreation Memorial Tree	-	-	-	6,764	-	-	-	-	-	-	-	6,764
Refuse	-	-	381,162	-	4,681,607	-	-	-	1,175	-	589,630	5,653,574
RICO	-	-	4,000	85,641	-	840	-	-	-	-	-	90,481
WALETA	-	-	288,947	35,600	2,300	140,000	-	-	-	-	-	466,847
Wastewater Utility	1,775,622	779,420	2,402,484	1,529,243	100,400	693,200	495,528	36,500	10,200,000	14,460,878	1,050,889	33,524,164
Other Funds Total	\$ 4,814,765	\$ 2,169,833	\$ 9,222,638	\$ 3,194,611	\$ 4,813,593	\$ 969,040	\$ 12,076,848	\$ 73,000	\$ 13,586,175	\$ 15,413,663	\$ 4,443,416	\$ 70,777,582
Grant Funds												
ADOT Grants (Havasu Mobility)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,928	\$ -	\$ -	\$ -	\$ -	\$ (10,580)	\$ 79,348
AZ DOHS Grants (Fire)	-	-	-	-	-	14,100	-	-	-	-	-	14,100
AZ GOHS DUI	14,200	5,800	-	-	-	-	-	-	-	-	-	20,000
AZ GOHS Traffic Records	-	-	-	40,000	-	-	-	-	-	-	-	40,000
Bullet Proof Vest (Police)	-	-	-	-	14,400	-	-	-	-	-	(7,200)	7,200
CDBG, Home, SSP (Comm Services)	55,684	19,551	-	-	335,418	-	-	-	-	-	8,400	419,053
Highway Safety Improvement (Street)	-	-	-	85,060	-	-	-	-	-	-	-	85,060
MAGNET (Police)	124,500	42,825	1,500	-	-	-	-	-	-	-	-	168,825
Victims of Crime Act (Attorney)	15,394	-	-	-	-	-	-	-	-	-	-	15,394
Grant Funds Total	\$ 209,778	\$ 68,176	\$ 1,500	\$ 125,060	\$ 349,818	\$ 104,028	\$ -	\$ -	\$ -	\$ -	\$ (9,380)	\$ 848,980
Total All Funds	\$ 29,287,396	\$ 15,143,800	\$ 15,415,665	\$ 5,929,226	\$ 9,429,589	\$ 2,107,550	\$ 12,076,848	\$ 506,000	\$ 13,586,175	\$ 19,444,655	\$ -	\$ 122,926,904

**EXPENDITURES BY DEPARTMENT
FY 17-18**

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Depreciation	Capital Lease Debt & Interest	Interfund Cost Allocation	FY 17-18 Proposed Total
General Fund												
Administrative Services	\$ 1,847,979	\$ 799,604	\$ 1,574,824	\$ 596,818	\$ 4,000	\$ 936,000	\$ -	\$ -	\$ -	\$ -	\$ (2,172,743)	\$ 3,586,482
City Attorney	606,593	237,751	91,890	14,300	-	-	-	-	-	-	(98,476)	852,058
City Clerk	185,153	74,564	16,915	2,500	-	-	-	-	-	-	(47,453)	231,679
City Council	84,173	82,980	57,681	4,500	6,600	-	-	-	-	-	(40,109)	195,825
City Manager	275,087	107,358	13,268	650	-	-	-	-	-	-	(49,781)	346,582
Community Affairs	70,525	26,296	17,530	400	-	-	-	-	-	-	(19,508)	95,243
Human Resources	348,800	131,721	102,361	5,350	11,050	-	-	-	-	-	(139,034)	460,248
Community Investment	1,791,329	740,773	116,596	26,950	-	64,000	-	-	-	-	(683,162)	2,056,486
Community Services	1,553,314	449,921	875,452	229,795	99,685	-	-	-	-	1,046,670	-	4,254,837
Fire	6,477,060	4,953,439	427,530	376,200	-	10,434	-	-	-	2,456,159	-	14,700,822
General Services	(257,000)	-	816,462	21,650	3,475,350	-	-	500,000	-	3,849,233	(395,694)	8,010,001
Municipal Court	1,023,143	406,714	358,740	77,070	33,110	-	-	-	-	-	-	1,898,777
Operations Administration	158,556	84,616	90,700	10,400	50,000	30,000	-	-	-	-	(399,608)	24,664
Havasu Mobility	172,067	67,576	24,476	17,150	3,000	-	-	-	-	-	-	284,269
Maintenance Services:												
Maintenance Services	2,218,100	1,007,412	865,100	554,653	-	178,000	-	-	-	-	(319,343)	4,503,922
Vehicle Maintenance	501,739	238,303	39,250	40,050	-	-	-	-	-	-	(181,322)	638,020
Police	8,009,634	5,632,469	590,951	461,419	627,024	25,000	-	-	-	2,697,149	-	18,043,646
General Fund Total	\$ 25,066,252	\$ 15,041,497	\$ 6,079,726	\$ 2,439,855	\$ 4,309,819	\$ 1,243,434	\$ -	\$ 500,000	\$ -	\$ 10,049,211	\$ (4,546,233)	\$ 60,183,561
Other Funds												
Airport	\$ 139,007	\$ 54,975	\$ 470,741	\$ 34,073	\$ 500	\$ -	\$ 1,056,498	\$ 7,000	\$ 796,000	\$ 36,733	\$ 283,563	\$ 2,879,090
Capital Projects	-	-	-	-	-	-	9,392,250	-	-	-	-	9,392,250
HURF Funded (Street)	874,096	494,358	2,678,050	666,600	2,000	70,000	3,898,535	92,000	-	110,838	39,335	8,925,812
Irrigation & Drainage District (Water)	2,231,547	1,016,472	3,426,682	854,200	85,500	356,325	14,308,337	600,000	2,600,000	716,481	2,380,718	28,576,262
LHC Improvement Districts	-	-	18,370	-	-	-	-	-	-	-	54,524	72,894
PD Vehicle Towing 28-3511	-	-	15,000	-	-	-	-	-	-	-	-	15,000
Parks & Recreation Memorial Tree	-	-	-	7,500	-	-	-	-	-	-	-	7,500
Refuse	-	-	236,379	-	5,470,000	-	-	100,000	1,175	-	269,446	6,077,000
RICO	-	-	5,000	107,000	-	-	-	-	-	-	-	112,000
WALETA	-	-	325,274	51,370	1,950	400,000	-	-	-	-	-	778,594
Wastewater Utility	1,682,163	822,847	2,666,805	1,345,395	240,000	1,601,070	2,863,427	500,000	10,200,000	13,279,406	1,531,295	36,732,408
Other Funds Total	\$ 4,926,813	\$ 2,388,652	\$ 9,842,301	\$ 3,066,138	\$ 5,799,950	\$ 2,427,395	\$ 31,519,047	\$ 1,299,000	\$ 13,597,175	\$ 14,143,458	\$ 4,558,881	\$ 93,568,810
Grant Funds												
AZ GOHS DUI	\$ 29,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,800
AZ GOHS Traffic Records	-	-	-	40,000	-	-	-	-	-	-	-	40,000
Bullet Proof Vest (Police)	-	-	-	-	25,296	-	-	-	-	-	(12,648)	12,648
CDBG, Home, SSP (Comm Services)	58,568	20,235	-	-	693,091	-	-	-	-	-	-	771,894
Fire Non-Specific	22,000	-	-	85,000	-	-	-	-	-	-	-	107,000
General Government Non-Specific	-	-	-	300,000	-	-	-	-	-	-	-	300,000
MAGNET (Police)	112,238	45,961	-	-	-	-	-	-	-	-	-	158,199
Police Non-Specific	-	-	-	-	-	18,000	-	-	-	-	-	18,000
Victims of Crime Act (Attorney)	10,583	4,766	-	-	-	-	-	-	-	-	-	15,349
Grant Funds Total	\$ 233,189	\$ 70,962	\$ -	\$ 425,000	\$ 718,387	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ (12,648)	\$ 1,452,890
Total All Funds	\$ 30,226,254	\$ 17,501,111	\$ 15,922,027	\$ 5,930,993	\$ 10,828,156	\$ 3,688,829	\$ 31,519,047	\$ 1,799,000	\$ 13,597,175	\$ 24,192,669	\$ -	\$ 155,205,261

OPERATING TRANSFERS FY 17-18

TRANSFERS OUT							
TRANSFERS IN	General (A)	IDD (B)	IDD Flood (C)	Refuse (D)	Special Programs (E)	Wastewater Utility (F)	
Airport (1)	337,000						\$ 337,000
CIP (2)	6,565,000			2,220,750			\$ 8,785,750
General (3)		1,000,000	500,000		93,452	14,000	\$ 1,617,452
		10,000					
HURF (4)	200,000	575,000				575,000	\$ 1,350,000
Wastewater Utility (5)		1,000,000					\$ 1,000,000
	\$ 7,102,000	\$ 2,585,000	\$ 500,000	\$ 2,220,750	\$ 93,452	\$ 589,000	\$ 13,090,202

Monthly O & M (Budget)
Actuals O & M
Actuals CIP
Monthly Trued up @ Yr End O & M

- A1: Operating Subsidy
- A2: PR2070 Havasu 280 Infrastructure Master Plan \$1,300,000
FA1020 Field Needs Improvement Project \$4,120,000
FA1010 Aquatic Center Rehab \$265,000
FA1080 Rotary Park Utility Expansion \$400,000
FA1060 Rotary Park Restroom Improvements \$250,000
PK1010 London Bridge Restroom \$230,000
- A4: ST3280 McCulloch Blvd Smoketree to Acoma \$200,000
- B3: Repayment of Water Treatment Plant \$1,000,000
Pavement Rehab \$10,000
- B4: ST3270 Lake Havasu Ave Reconstruction \$575,000
- B5: Citizen Shared Cost Transfer from IDD to WW
- C3: Flood Control - Washcrew
- D2: PR2070 Havasu 280 Infrastructure Master Plan \$2,220,750
- E3: Court Special Revenue Fund Transfers
- F3: Pavement Rehab \$14,000
- F4: ST3270 Lake Havasu Ave Reconstruction \$575,000

CAPITAL LEASE SCHEDULE

Description of Borrowing	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-17	FY 17-18		
						Principal	Interest	Total
Capital Lease General Government								
Energy Conservation Measures *	2012	\$ 2,672,583	5.68%	5/15/26	\$ 1,955,834	\$ 1,955,834	\$ 55,547	\$ 2,011,381
Technology Lease	2013	1,200,000	1.82%	10/30/17	124,951	124,951	759	125,710
Technology Lease	2014	1,365,000	1.67%	7/11/18	421,481	279,818	3,539	283,357
Fire Apparatus Lease	2014	2,550,000	2.59%	7/11/23	1,731,039	247,850	40,001	287,851
Radio Lease	2015	3,046,010	1.78%	9/25/22	2,424,720	423,464	39,433	462,897
Total General Government Leases		\$ 10,833,593			\$ 6,658,025	\$ 3,031,917	\$ 139,279	\$ 3,171,196
Airport								
Energy Conservation Measures *	2012	\$ 47,404	5.68%	5/15/26	\$ 34,692	\$ 34,692	\$ 986	\$ 35,678
Total Airport Leases		\$ 47,404			\$ 34,692	\$ 34,692	\$ 986	\$ 35,678
Highway Users Revenue Fund								
Energy Conservation Measures*	2012	\$ 65,021	5.68%	5/15/26	\$ 47,584	\$ 47,584	\$ 1,352	\$ 48,936
Total HURF Leases		\$ 65,021			\$ 47,584	\$ 47,584	\$ 1,352	\$ 48,936
Irrigation & Drainage District								
Energy Conservation Measures*	2012	\$ 186,735	5.68%	5/15/26	\$ 136,656	\$ 136,656	\$ 3,881	\$ 140,537
Total IDD Leases		\$ 186,735			\$ 136,656	\$ 136,656	\$ 3,881	\$ 140,537
Wastewater Utility								
Energy Conservation Measures*	2012	\$ 231,257	5.68%	5/15/26	\$ 169,237	\$ 169,237	\$ 4,807	\$ 174,044
Total Wastewater Leases		\$ 231,257			\$ 169,237	\$ 169,237	\$ 4,807	\$ 174,044

* Payment of total lease principal is proposed for FY 17-18 to save interest cost through 2026.

Total Outstanding Leases	\$ 7,046,194
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Total Fiscal Year 17-18 Leases	\$ 3,420,086	\$ 150,305	\$ 3,570,391
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DEBT SERVICE SUMMARY

General Government

2008A GADA Bonds

Issued \$2,615,000 in New Revenue Bonds to provide funds for the Freedom Bridge land acquisition.

2016 Excise Tax Revenue Bonds

Issued \$12,181,000 in Excise Tax Bonds to fund capital outlay and Community Investment Program (CIP) projects. The City had enough current available resources to fund the 2016 capital outlay and CIP, but needed to issue debt in order to stay under its expenditure limitation.

2017 PSPRS Prepayment Bonds (Will be issued in FY 17-18)

The Public Safety Personnel Retirement System (PSPRS) required contributions are increasing a large amount starting in FY 17-18. The City has decided to issue bonds to prepay the PSPRS contributions for both Fire and Police for FY 17-18 & 18-19. This will allow the contributions to be excluded from the City's expenditure limitation and hopefully PSPRS will be able to obtain a higher investment rate of return and help decrease the City's large unfunded liability.

Irrigation & Drainage District

2007 SR Drinking Water

Received \$5,700,000 in borrowing authority from WIFA to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

1993 IDD Refunding Bonds

Issued \$4,120,000 in Refunding Bonds.

2010 SR Drinking Water

Received \$11,400,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount was forgiven through a federal grant from ADEQ, resulting in a total principal repayment amount of \$3,222,300.

Wastewater Utility

2015 A GO Bonds \$71.2 million

2015 B Revenue Bonds \$98.3 million

2015 WIFA Loan A-1 & A-2 \$60.3 million

On September 15, 2015, the City refinanced the remaining WIFA Wastewater Loans and the Greater Arizona Development Authority (GADA) Bonds totaling \$245.2 million by issuing \$71.2 million in general obligation bonds, \$98.3 million of Wastewater revenue debt and \$60.3 million in as a general obligation loan. As a result of the restructuring, the City reduced its average annual debt service requirement for Wastewater by \$4 million and extended the average life from 11.8 years to 18.1 years. The Wastewater debt restructuring alleviates pressure on rate increase for future years.

DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-17	FY 17-18		
						Principal	Interest	Total
Long Term Debt								
General Government								
GADA - Land Acquisition	2008	\$ 2,615,000	3.00 - 5.00	8/1/23	\$ 1,440,000	\$ 180,000	\$ 56,713	\$ 236,713
Excise Tax Revenue Bonds*	2016	12,181,000	1.15-1.66	7/1/21	9,754,000	2,391,000	142,485	2,533,485
PSPRS Prepayment **	2017	12,051,000	4.00	6/30/20	-	3,860,520	482,040	4,342,560
Total General Government Debt		\$ 26,847,000			\$ 11,194,000	\$ 6,431,520	\$ 681,238	\$ 7,112,758
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	6.00 - 6.625	7/1/22	\$ 60,000	\$ 10,000	\$ 3,313	\$ 13,313
WIFA Senior	2007	5,700,000	3.504	7/1/27	3,610,663	274,686	116,893	391,579
WIFA Senior ***	2010	3,222,300	2.775	7/1/30	1,197,917	144,588	26,464	171,052
Total IDD Debt		\$ 13,042,300			\$ 4,868,580	\$ 429,274	\$ 146,670	\$ 575,944
Wastewater Utility								
2015 A GO Bonds	2015	\$ 71,775,000	3.00 - 5.00	7/1/37	\$ 67,565,000	\$ 1,970,000	\$ 3,113,575	\$ 5,083,575
2015 B Revenue Bonds	2015	98,300,000	4.00 - 5.00	7/1/45	98,300,000	-	4,656,850	4,656,850
2015 WIFA Loan A-1 & A-2	2015	60,269,432	2.368	7/1/35	58,832,507	2,487,846	1,303,536	3,791,382
Premium-2015 A GO Bonds	2015					-	(401,426)	(401,426)
Premium -2015 B Revenue Bonds	2015					-	(200,933)	(200,933)
Premium - Prior Debt GADA	2006					-	(95,258)	(95,258)
Total Wastewater Utility Debt		\$ 230,344,432			\$ 224,697,507	\$ 4,457,846	\$ 8,376,344	\$ 12,834,190

Total Outstanding Debt \$ 240,760,087

Total FY 17-18 Debt Service \$ 11,318,640 \$ 9,204,252 \$ 20,522,892

* Used for capital outlay and CIP in General Government, HURF, Wastewater, and Airport.

** PSPRS Prepayment will be a new bond issuance in FY 17-18, in order to exclude contributions from Expenditure Limitation.

*** Remaining authorization of \$1,235,245 not included in amount outstanding as of 6-30-17.

TOTAL INDEBTEDNESS

This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt including leases by fiscal year.

Fiscal Year	GENERAL GOVERNMENT		HURF		IDD (WATER)		WASTEWATER		AIRPORT		TOTAL	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2018	4,801,266	290,707	113,309	5,270	565,930	153,316	5,344,083	8,423,896	52,617	2,055	10,877,205	8,875,244
2019	2,621,304	187,766	66,550	3,096	442,912	134,687	5,342,758	8,246,315	18,150	844	8,491,673	8,572,708
2020	2,525,917	142,753	67,458	2,171	456,997	119,475	5,517,965	8,065,734	18,398	592	8,586,734	8,330,725
2021	2,575,828	94,393	68,503	1,138	471,547	103,784	5,696,100	7,877,269	18,683	310	8,830,660	8,076,894
2022	944,271	42,440	-	-	486,575	87,598	5,126,997	7,680,410	-	-	6,557,844	7,810,448
2023	737,180	17,997	-	-	502,098	70,901	5,311,691	7,488,434	-	-	6,550,970	7,577,333
2024	378,670	881	-	-	508,133	54,338	5,502,917	7,288,640	-	-	6,389,719	7,343,860
2025	-	-	-	-	447,103	40,114	5,705,711	7,135,991	-	-	6,152,813	7,176,105
2026	-	-	-	-	361,820	26,705	5,855,110	6,965,023	-	-	6,216,930	6,991,728
2027	-	-	-	-	374,499	13,582	6,026,153	6,774,099	-	-	6,400,651	6,787,681
2028	-	-	-	-	387,621	-	6,218,877	6,576,652	-	-	6,606,499	6,576,652
2029	-	-	-	-	-	-	6,418,324	6,340,442	-	-	6,418,324	6,340,442
2030	-	-	-	-	-	-	6,649,534	6,094,677	-	-	6,649,534	6,094,677
2031	-	-	-	-	-	-	6,897,549	5,838,565	-	-	6,897,549	5,838,565
2032	-	-	-	-	-	-	7,152,411	5,571,813	-	-	7,152,411	5,571,813
2033	-	-	-	-	-	-	7,419,164	5,293,873	-	-	7,419,164	5,293,873
2034	-	-	-	-	-	-	7,697,853	5,004,202	-	-	7,697,853	5,004,202
2035	-	-	-	-	-	-	7,988,524	4,702,253	-	-	7,988,524	4,702,253
2036	-	-	-	-	-	-	8,291,223	4,418,182	-	-	8,291,223	4,418,182
2037	-	-	-	-	-	-	8,575,000	3,989,432	-	-	8,575,000	3,989,432
2038	-	-	-	-	-	-	9,000,000	3,642,240	-	-	9,000,000	3,642,240
2039	-	-	-	-	-	-	9,445,000	3,571,417	-	-	9,445,000	3,571,417
2040	-	-	-	-	-	-	9,915,000	3,075,667	-	-	9,915,000	3,075,667
2041	-	-	-	-	-	-	10,410,000	2,555,167	-	-	10,410,000	2,555,167
2042	-	-	-	-	-	-	10,935,000	2,008,417	-	-	10,935,000	2,008,417
2043	-	-	-	-	-	-	11,480,000	1,434,417	-	-	11,480,000	1,434,417
2044	-	-	-	-	-	-	12,055,000	831,667	-	-	12,055,000	831,667
2045	-	-	-	-	-	-	12,655,000	325,467	-	-	12,655,000	325,467
2046	-	-	-	-	-	-	13,160,000	(200,933)	-	-	13,160,000	(200,933)
Total	14,584,435	776,938	315,819	11,676	5,005,235	804,500	227,792,944	147,019,430	107,847	3,802	247,806,281	148,616,345

TOTAL PRINCIPAL AND INTEREST FOR ALL FUNDS

\$ 396,422,626

STATUTORY GENERAL OBLIGATION DEBT LIMITATION

TAX YEAR 2017 SECONDARY ASSESSED VALUE	\$	655,833,860
(1) Debt limit 6% of assessed value	\$	39,350,032
Bonds Outstanding at June 30, 2017		-
Excess available at June 30, 2017	\$	39,350,032
(2) Debt limit 20% of assessed value	\$	131,166,772
Bonds Outstanding at June 30, 2017		121,939,661 *
Excess available at June 30, 2017	\$	9,227,111
Total Bonding Capacity	\$	48,577,143

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

* Reflects reduction of July 1, 2017, principal payments.



PERSONNEL BUDGETS

AUTHORIZED FULL TIME POSITIONS

AUTHORIZED PART TIME POSITIONS

POSITION TO POPULATION RATIO

SALARY STRUCTURE

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
					Authorized	Budgeted
Administrative Services Department	Department Director	1.0	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0	2.0
	Network Administrator, Senior			1.0	1.0	1.0
	Purchasing/Grants Supervisor	1.0	1.0			
	Customer Service Supervisor	1.0	1.0	1.0	1.0	1.0
	Accountant, Senior	1.0	2.0	2.0	1.0	1.0
	Budget Analyst, Senior	1.0	1.0	1.0	1.0	1.0
	Management Analyst				1.0	1.0
	Network Administrator	4.0	4.0	3.0	2.0	2.0
	Program Analyst			1.0	1.0	1.0
	Computer Ops Supervisor				1.0	1.0
	Accountant	3.0	2.0	2.0	2.0	2.0
	Grants Administrator	1.0	1.0	1.0	1.0	1.0
	Sales Tax Analyst	1.0	1.0	1.0		
	Management Specialist	1.0			1.0	1.0
	Revenue Specialist				1.0	1.0
	Computer Ops Spec. II			1.0	1.0	1.0
	Computer Ops Spec. I	2.0	2.0	2.0	2.0	3.0
	GIS Specialist		1.0	1.0	1.0	1.0
	Accounting Specialist	1.0	2.0	2.0	2.0	2.0
Administrative Specialist I	1.0	1.0	1.0			
Customer Service Specialist	6.0	6.0	6.0	6.0	6.0	
Administrative Technician	5.0	4.0	4.0	4.0	3.0	
	TOTAL POSITIONS	32.0	32.0	33.0	33.0	32.0
City Attorney	City Attorney	1.0	1.0	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	2.0	2.0	2.0	1.0
	Legal Supervisor	1.0	1.0	1.0	1.0	1.0
	Victim Services Specialist	1.0	1.0	1.0	1.0	1.0
	Legal Specialist	2.0	1.0	1.0	2.0	2.0
	Administrative Specialist I		1.0	1.0		
	Administrative Technician			1.0	1.0	1.0
	Legal Assistant	1.0	1.0		1.0	
	TOTAL POSITIONS	8.0	9.0	9.0	10.0	8.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0	1.0
	City Clerk Assistant	1.0	1.0	1.0	1.0	1.0
	Administrative Technician		1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	3.0	3.0	3.0	3.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0	1.0
	Deputy City Manager	1.0	1.0			
	Executive Assistant	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	2.0	2.0	2.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
					Authorized	Budgeted
City Manager - Human Resources/ Risk Management Division	HR/Risk Manager	1.0	1.0	1.0	1.0	1.0
	Human Resources Supervisor		1.0	1.0	1.0	1.0
	Management Specialist	1.0				
	Administrative Specialist II					
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
	Administrative Technician		1.0	2.0	2.0	2.0
	TOTAL POSITIONS	4.0	5.0	6.0	6.0	6.0
Community Affairs Division	Special Events Coordinator	1.0				
	Web Services/Media Coord.	1.0	1.0	1.0	1.0	1.0
	Public Information Officer	1.0	1.0	1.0	1.0	
	Management Specialist	1.0	1.0			
	TOTAL POSITIONS	4.0	3.0	2.0	2.0	1.0
Community Investment Department	Department Director	1.0	1.0	1.0	1.0	1.0
	Assistant City Engineer			1.0	1.0	1.0
	Division Manager	2.0	2.0	1.0	1.0	1.0
	Procurement Official			1.0	1.0	1.0
	City Planner, Senior	1.0	1.0			
	Zoning Administrator			1.0	1.0	1.0
	Project Manager			3.0	3.0	3.0
	Capital Asset Administrator				1.0	1.0
	City Planner	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Plans Examiner II			1.0	1.0	1.0
	Plans Examiner I	3.0	3.0	2.0	2.0	2.0
	Stormwater Specialist			1.0	1.0	1.0
	Capital Asset Coordinator			1.0		
	Contract Specialist			1.0	1.0	1.0
	Procurement Specialist			1.0	1.0	1.0
	Engineering Tech Coordinator			2.0	2.0	2.0
	Building Inspector II	2.0	2.0	2.0	2.0	2.0
	Development Specialist	1.0	1.0	1.0	1.0	1.0
	Code Enforcement Specialist	1.0	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0			1.0	1.0	
Customer Service Specialist	1.0	2.0	3.0	3.0	3.0	
Administrative Technician	1.0	1.0				
	TOTAL POSITIONS	16.0	16.0	26.0	27.0	27.0
Community Services Department Recreation / Aquatic Center	Recreation Services Manager			1.0	1.0	1.0
	Aquatics Supervisor	1.0	1.0	1.0	1.0	1.0
	Recreation Supervisor	1.0	1.0	1.0	1.0	1.0
	Events Coordinator		1.0	1.0	1.0	1.0
	Administrative Supervisor			1.0	1.0	1.0
	Aquatics Coordinator	1.0	1.0			
	Program Coordinator			3.0	3.0	3.0
	Recreation Coordinator	2.0	2.0			
	Administrative Specialist II	1.0	1.0			
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
Administrative Technician	1.0	1.0	2.0	2.0	2.0	
	TOTAL POSITIONS	9.0	10.0	12.0	12.0	12.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
					Authorized	Budgeted
Fire Department	Fire Chief	1.0	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0	2.0
	Battalion Commander	4.0	4.0	4.0	4.0	4.0
	Fire Captain/Paramedic	11.0	11.0	12.0	12.0	12.0
	Fire Captain	7.0	7.0	6.0	6.0	6.0
	Fire Engineer/Paramedic	12.0	13.0	11.0	11.0	11.0
	Fire Engineer	6.0	5.0	7.0	7.0	7.0
	Firefighter/Paramedic	16.0	16.0	17.0	17.0	17.0
	Firefighter	20.0	20.0	19.0	19.0	19.0
	Fire Prevention Officer	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	2.0	2.0
	Administrative Supervisor	1.0	1.0	1.0		
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
	Public Education Specialist	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS		85.0	85.0	85.0	85.0
Municipal Court	Magistrate	1.0	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0	1.0
	Probation Officer		1.0	1.0	1.0	1.0
	Court Clerk Lead	2.0	2.0	2.0	2.0	2.0
	Court Clerk III			2.0	2.0	2.0
	Court Clerk II	8.0	8.0	7.0	7.0	7.0
	Court Clerk I	4.0	6.0	5.0	5.0	5.0
TOTAL POSITIONS		16.0	19.0	19.0	19.0	18.0
Police Department	Police Chief	1.0	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0	2.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Communications Supervisor	1.0	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0	11.0
	Police Officer, Senior	23.0	21.0	20.0	18.0	18.0
	Police Officer	42.0	44.0	45.0	47.0	45.0
	Detention Supervisor	1.0	1.0	1.0	1.0	1.0
	Records Supervisor		1.0	1.0	1.0	1.0
	Public Safety Dispatch Spvr.	2.0	2.0	2.0	2.0	1.0
	Public Safety Dispatch Lead	1.0				
	Administrative Specialist II	2.0	2.0	2.0	2.0	2.0
	Property/Evidence Technician	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	1.0	1.0	1.0	1.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0	13.0
	Crime Scene Technician		1.0	1.0	1.0	1.0
	Animal Control Officer	2.0	2.0	2.0	2.0	2.0
	Detention Officer	9.0	9.0	9.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0	3.0
Police Service Technician				1.0	1.0	
TOTAL POSITIONS		121.0	121.0	121.0	122.0	119.0
Operations - Administration	Department Director	1.0	1.0	1.0	1.0	1.0
	GIS Specialist	1.0				
	Management Specialist	1.0	1.0		1.0	1.0
	Administrative Specialist I		1.0	1.0		
TOTAL POSITIONS		3.0	3.0	2.0	2.0	2.0

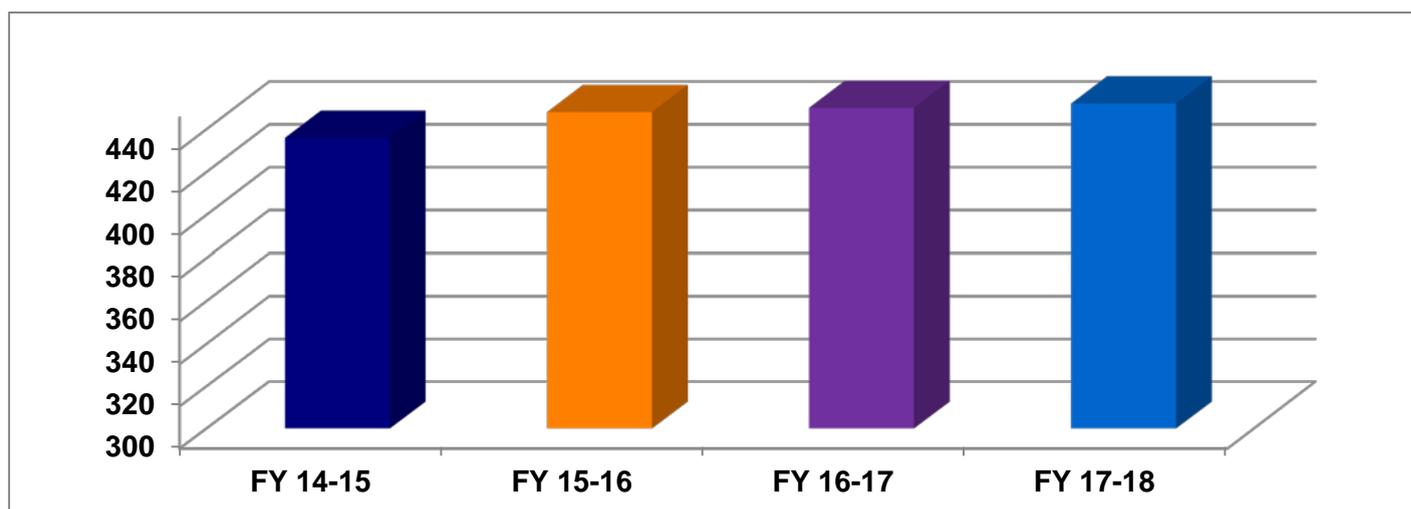
SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
					Authorized	Budgeted
Operations - Engineering	Project Manager		4.0			
	Engineering Tech Coordinator		3.0			
	TOTAL POSITIONS	0.0	7.0	0.0	0.0	0.0
Operations - Havasu Mobility	Mobility Program Supervisor		1.0	1.0	1.0	1.0
	TOTAL POSITIONS	0.0	1.0	1.0	1.0	1.0
Operations - Airport Division (Airport Fund)	Airport Supervisor	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	2.0	2.0	2.0	2.0
Operations - Maintenance Services Division	Transportation Engineer	1.0	1.0	1.0	1.0	1.0
	Project Manager	1.0				
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Field Operations Supervisor				1.0	1.0
	Maintenance Supervisor	1.0	1.0	1.0		
	Transportation Specialist		3.0	3.0	3.0	3.0
	Engineering Tech./Coord.	3.0				
	Field Supervisor	5.0	6.0	6.0	6.0	6.0
	Maintenance Lead	10.0	12.0	12.0	12.0	12.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0
	Engineering Technician	1.0				
	Maintenance Specialist	17.0	18.0	18.0	18.0	17.0
Maintenance Technician	13.0	10.0	10.0	10.0	10.0	
TOTAL POSITIONS	54.0	53.0	53.0	53.0	52.0	
Operations - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
	Maintenance Lead	1.0	1.0	1.0	1.0	
	Equipment Mechanic II	2.0	2.0	2.0	2.0	3.0
	Equipment Mechanic I	4.0	4.0	4.0	4.0	4.0
	Administrative Specialist I	1.0				
	Administrative Technician		1.0	1.0	1.0	1.0
TOTAL POSITIONS	9.0	9.0	9.0	9.0	9.0	
Operations - Utilities Division	Superintendent, Water & WW				1.0	1.0
	Water Resources Coordinator				1.0	1.0
	Management Specialist				1.0	1.0
	Scada Supervisor				1.0	1.0
	TOTAL POSITIONS	0.0	0.0	0.0	4.0	4.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
					Authorized	Budgeted
Operations - Wastewater Section (Wastewater Fund)	Division Manager	1.0	1.0	1.0		
	Chemist	1.0	1.0	1.0	1.0	1.0
	Management Specialist			1.0		
	Utility Supervisor	3.0	3.0	3.0	2.0	2.0
	Project Manager	1.0				
	Engineering Tech./Coord.	1.0				
	Utility Lead	4.0	4.0	4.0	4.0	4.0
	Scada Communication Spec.	1.0	1.0	1.0	1.0	1.0
	Utility Worker II	5.0	7.0	7.0	7.0	7.0
	Plant Operator	3.0	4.0	4.0	4.0	4.0
	Administrative Specialist II	1.0	1.0			
	Laboratory Technician	2.0	2.0	2.0	2.0	2.0
	Utility Worker I	5.0	5.0	5.0	5.0	5.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0
	TOTAL POSITIONS		29.0	30.0	30.0	27.0
Operations - Water Section (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0		
	Water Resources Coordinator	1.0	1.0	1.0		
	Utility Supervisor	2.0	2.0	2.0	2.0	2.0
	Project Manager	1.0				
	Engineering Tech./Coord.	1.0				
	Field Supervisor	1.0	1.0			
	Utility Lead	4.0	4.0	4.0	4.0	4.0
	Utility Worker II	14.0	14.0	13.0	13.0	13.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0
	Water Conservation Specialist	1.0	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0
	Utility Worker I	6.0	6.0	6.0	6.0	6.0
TOTAL POSITIONS		39.0	37.0	35.0	33.0	33.0
TOTAL AUTHORIZED POSITIONS		436.0	448.0	450.0	452.0	443.0

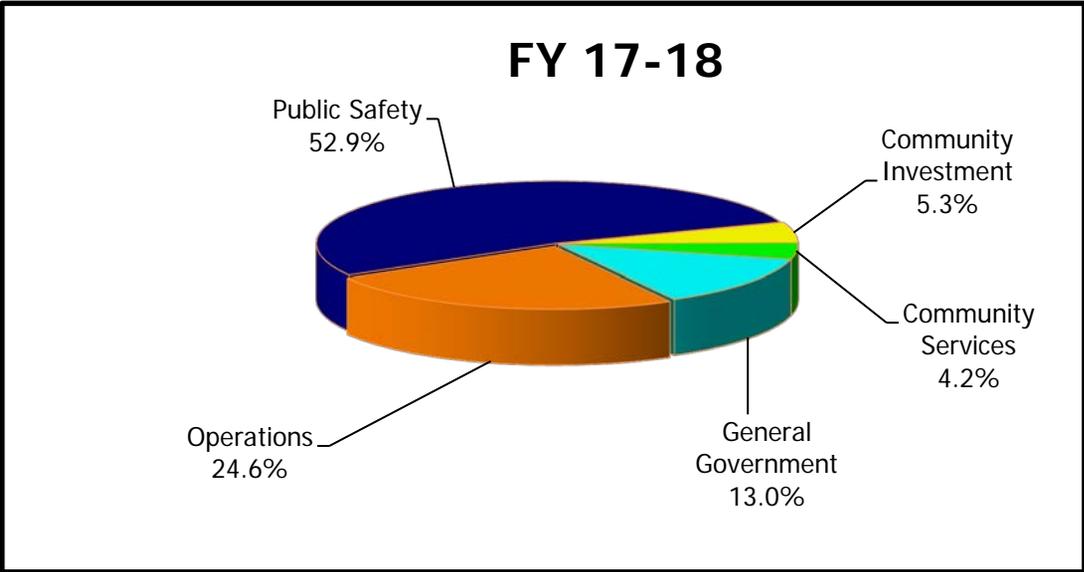
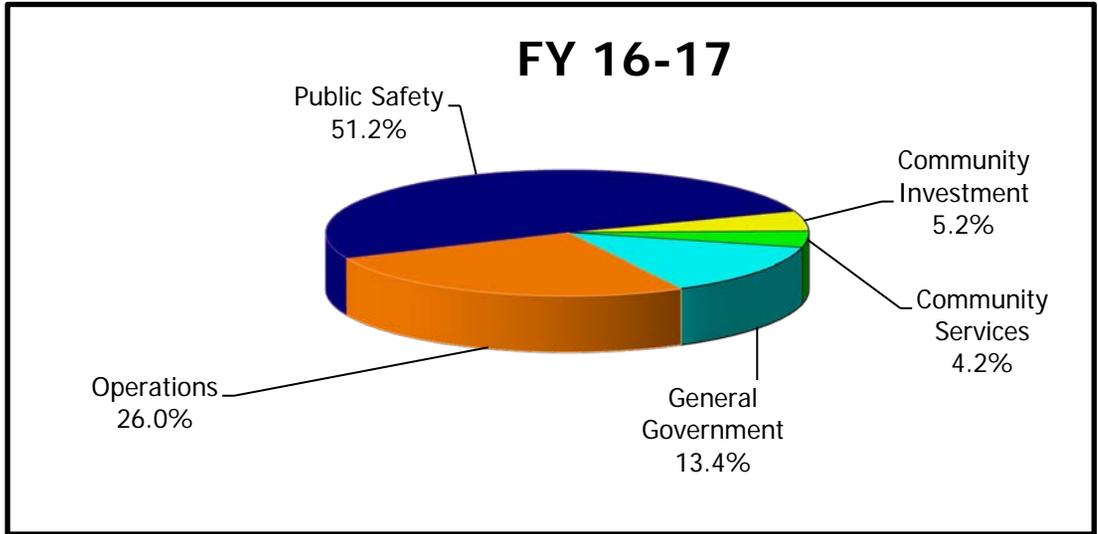
Total Number of Authorized Positions



SCHEDULE OF AUTHORIZED PART TIME POSITIONS BY DEPARTMENT

Department	Position Title	FY 17-18
Community Investment Department	Engineering Aide	0.8
	Plan Review Aide	0.5
	TOTAL POSITIONS	1.3
Community Services Department (Recreation / Aquatic Center)	Cashier	2.30
	Lifeguard I	2.90
	Lifeguard II	3.70
	Lifeguard III	2.10
	Recreation Leader I	8.20
	Recreation Leader II	8.20
	Recreation Leader III	7.50
	Recreation Leader IV	1.40
	Service Aide	0.40
	Water Exercise Instructor	0.50
	TOTAL POSITIONS	37.2
Fire Department	Clerical Office Aide	0.6
	Fire Prevention Assistant	0.6
	Service Aide	0.6
TOTAL POSITIONS	1.8	
Municipal Court	Associate Magistrate	0.6
	Clerical Office Aide	2.2
	TOTAL POSITIONS	2.8
Police Department	Background Investigator	0.7
	Clerical Office Aide	3.5
	Police Project Analyst	0.7
	Police Service Assistant	3.6
TOTAL POSITIONS	8.5	
Operations - Havasu Mobility	Mobility Prg Driver/Dispatch	4.4
	TOTAL POSITIONS	4.4
Operations - Maintenance Services Division	Laborer	9.8
	Transportation Aide	0.8
	TOTAL POSITIONS	10.6
Operations - Vehicle Maintenance	Laborer	0.5
	TOTAL POSITIONS	0.5
Operations - Water Division (IDD Fund)	Clerical Office Aide	0.7
	Laborer	1.7
	Meter Readers	4.4
	TOTAL POSITIONS	6.8
TOTAL AUTHORIZED FULL TIME EQUIVALENT (FTE) POSITIONS		73.9

PERCENTAGE OF PERSONNEL COSTS



POSITIONS TO POPULATION RATIO

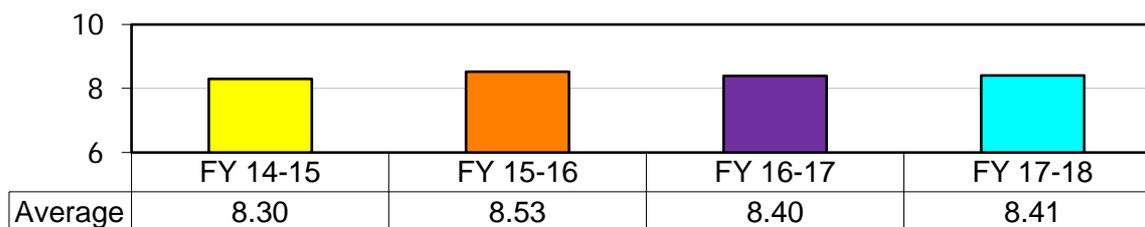
Lake Havasu City	Population Estimates				Percent Change FY 17-18 to FY 16-17
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
Estimated Population*	52,527	52,527	53,553	53,743	0.35 %
Positions Per 1,000 Population	8.30	8.53	8.40	8.41	0.09 %

*Source: League of Arizona Cities and Towns

Program	Positions Per 1,000 Population				Percent Change FY 17-18 to FY 16-17
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
Community Investment	0.30	0.30	0.49	0.50	0.03
Community Services	0.17	0.19	0.22	0.22	0.00
General Government	1.31	1.41	1.38	1.40	0.01
Operations	2.59	2.70	2.46	2.44	-0.01
Public Safety	3.92	3.92	3.85	3.85	0.00
Positions Per 1,000 Population	8.30	8.53	8.40	8.41	0.09 %

Program	Authorized Positions				Percent Change FY 17-18 to FY 16-17
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	
Community Investment	16	16	26	27	3.85
Community Services	9	10	12	12	0.00
General Government	69	74	74	75	1.35
Operations	136	142	132	131	-0.76
Public Safety	206	206	206	207	0.49
Total Authorized Positions	436	448	450	452	0.44 %

Number of Employees Per 1,000 Population



LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17

615	STEP	1	2	3	4	5	6	7	8	9	10
Administrative Technician	Hrly	\$16.12	\$16.73	\$17.37	\$18.03	\$18.71	\$19.42	\$20.16	\$20.93	\$21.72	\$22.57
Court Clerk I	B-Wkly	\$1,289.60	\$1,338.40	\$1,389.60	\$1,442.40	\$1,496.80	\$1,553.60	\$1,612.80	\$1,674.40	\$1,737.60	\$1,805.60
Legal Assistant	Annual	\$33,530	\$34,798	\$36,130	\$37,502	\$38,917	\$40,394	\$41,933	\$43,534	\$45,178	\$46,946
Maintenance Technician											
Police Service Technician											
616	STEP	1	2	3	4	5	6	7	8	9	10
Animal Control Officer	Hrly	\$17.00	\$17.65	\$18.32	\$19.02	\$19.74	\$20.49	\$21.27	\$22.08	\$22.92	\$23.81
Court Clerk II	B-Wkly	\$1,360.00	\$1,412.00	\$1,465.60	\$1,521.60	\$1,579.20	\$1,639.20	\$1,701.60	\$1,766.40	\$1,833.60	\$1,904.80
Detention Officer	Annual	\$35,360	\$36,712	\$38,106	\$39,562	\$41,059	\$42,619	\$44,242	\$45,926	\$47,674	\$49,525
Utility Worker I											
617	STEP	1	2	3	4	5	6	7	8	9	10
Admin Specialist I	Hrly	\$17.94	\$18.62	\$19.33	\$20.06	\$20.83	\$21.62	\$22.44	\$23.29	\$24.18	\$25.12
Court Clerk III	B-Wkly	\$1,435.20	\$1,489.60	\$1,546.40	\$1,604.80	\$1,666.40	\$1,729.60	\$1,795.20	\$1,863.20	\$1,934.40	\$2,009.60
Customer Svc Specialist	Annual	\$37,315	\$38,730	\$40,206	\$41,725	\$43,326	\$44,970	\$46,675	\$48,443	\$50,294	\$52,250
Laboratory Technician											
Legal Specialist											
Maintenance Mechanic											
Utility Mechanic											
618	STEP	1	2	3	4	5	6	7	8	9	10
Accounting Specialist	Hrly	\$18.93	\$19.65	\$20.39	\$21.17	\$21.97	\$22.81	\$23.67	\$24.57	\$25.51	\$26.50
Code Enf Specialist	B-Wkly	\$1,514.40	\$1,572.00	\$1,631.20	\$1,693.60	\$1,757.60	\$1,824.80	\$1,893.60	\$1,965.60	\$2,040.80	\$2,120.00
Court Clerk IV	Annual	\$39,374	\$40,872	\$42,411	\$44,034	\$45,698	\$47,445	\$49,234	\$51,106	\$53,061	\$55,120
Crime Scene Technician											
Engineering Technician											
Equipment Mechanic I											
Maintenance Specialist											
Public Ed Specialist											
Public Safety Dispatcher											
Water Conservation Spec											
619	STEP	1	2	3	4	5	6	7	8	9	10
Admin Specialist II	Hrly	\$19.97	\$20.73	\$21.51	\$22.33	\$23.18	\$24.06	\$24.98	\$25.92	\$26.91	\$27.95
City Clerk Assistant	B-Wkly	\$1,597.60	\$1,658.40	\$1,720.80	\$1,786.40	\$1,854.40	\$1,924.80	\$1,998.40	\$2,073.60	\$2,152.80	\$2,236.00
Computer Ops Specialist I	Annual	\$41,538	\$43,118	\$44,741	\$46,446	\$48,214	\$50,045	\$51,958	\$53,914	\$55,973	\$58,136
Court Clerk Lead											
GIS Specialist											
Plant Operator											
Property/Evidence Tech											
SCADA Comm. Spec.											
Stormwater Specialist											
Utility Worker II											

LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17

620	STEP	1	2	3	4	5	6	7	8	9	10
Admin Supervisor	Hrly	\$21.07	\$21.87	\$22.70	\$23.56	\$24.45	\$25.38	\$26.35	\$27.35	\$28.39	\$29.49
Equipment Mechanic II	B-Wkly	\$1,685.60	\$1,749.60	\$1,816.00	\$1,884.80	\$1,956.00	\$2,030.40	\$2,108.00	\$2,188.00	\$2,271.20	\$2,359.20
Maintenance Lead	Annual	\$43,826	\$45,490	\$47,216	\$49,005	\$50,856	\$52,790	\$54,808	\$56,888	\$59,051	\$61,339
Mobility Program Supv. Program Coordinator Utility Lead Victim Services Specialist											
621	STEP	1	2	3	4	5	6	7	8	9	10
Building Inspector II	Hrly	\$22.22	\$23.07	\$23.95	\$24.86	\$25.80	\$26.78	\$27.80	\$28.85	\$29.95	\$31.11
Computer Ops Spec II	B-Wkly	\$1,777.60	\$1,845.60	\$1,916.00	\$1,988.80	\$2,064.00	\$2,142.40	\$2,224.00	\$2,308.00	\$2,396.00	\$2,488.80
Development Specialist	Annual	\$46,218	\$47,986	\$49,816	\$51,709	\$53,664	\$55,702	\$57,824	\$60,008	\$62,296	\$64,709
Field Supervisor Plans Examiner I											
622	STEP	1	2	3	4	5	6	7	8	9	10
Contract Specialist	Hrly	\$23.45	\$24.34	\$25.26	\$26.22	\$27.22	\$28.25	\$29.33	\$30.44	\$31.60	\$32.83
Eng Tech/Coordinator	B-Wkly	\$1,876.00	\$1,947.20	\$2,020.80	\$2,097.60	\$2,177.60	\$2,260.00	\$2,346.40	\$2,435.20	\$2,528.00	\$2,626.40
Fire Prevention Officer	Annual	\$48,776	\$50,627	\$52,541	\$54,538	\$56,618	\$58,760	\$61,006	\$63,315	\$65,728	\$68,286
Plans Examiner II Procurement Specialist Revenue Specialist Transportation Specialist											
623	STEP	1	2	3	4	5	6	7	8	9	10
Detention Ofcr Supv.	Hrly	\$24.74	\$25.68	\$26.65	\$27.66	\$28.72	\$29.81	\$30.94	\$32.12	\$33.34	\$34.63
Executive Assistant	B-Wkly	\$1,979.20	\$2,054.40	\$2,132.00	\$2,212.80	\$2,297.60	\$2,384.80	\$2,475.20	\$2,569.60	\$2,667.20	\$2,770.40
Management Specialist	Annual	\$51,459	\$53,414	\$55,432	\$57,533	\$59,738	\$62,005	\$64,355	\$66,810	\$69,347	\$72,030
Maintenance Supervisor Pub Safety Dispatch Supv. Records Supervisor											
624	STEP	1	2	3	4	5	6	7	8	9	10
Utility Supervisor	Hrly	\$27.37	\$28.41	\$29.49	\$30.61	\$31.77	\$32.98	\$34.23	\$35.53	\$36.89	\$38.29
SCADA Supervisor	B-Wkly	\$2,189.60	\$2,272.80	\$2,359.17	\$2,448.82	\$2,541.88	\$2,638.47	\$2,738.73	\$2,842.80	\$2,950.83	\$3,062.96
	Annual	\$56,930	\$59,093	\$61,338	\$63,669	\$66,089	\$68,600	\$71,207	\$73,913	\$76,721	\$79,637
625	STEP	1	2	3	4	5	6	7	8	9	10
Field Operations Supv.	Hrly	\$29.65	\$30.78	\$31.95	\$33.16	\$34.42	\$35.73	\$37.09	\$38.50	\$39.96	\$41.48
	B-Wkly	\$2,372.00	\$2,462.14	\$2,555.70	\$2,652.81	\$2,753.62	\$2,858.26	\$2,966.87	\$3,079.61	\$3,196.64	\$3,318.11
	Annual	\$61,672	\$64,016	\$66,448	\$68,973	\$71,594	\$74,315	\$77,139	\$80,070	\$83,113	\$86,271

LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17

917	STEP	1	2	3	4	5	6	7	8	9	10
Accountant	Hrly	\$25.31	\$26.47	\$27.69	\$28.96	\$30.29	\$31.68	\$33.14	\$34.66	\$36.25	\$37.92
Grants Administrator	B-Wkly	\$2,024.80	\$2,117.60	\$2,215.20	\$2,316.80	\$2,423.20	\$2,534.40	\$2,651.20	\$2,772.80	\$2,900.00	\$3,033.60
	Annual	\$52,645	\$55,058	\$57,595	\$60,237	\$63,003	\$65,894	\$68,931	\$72,093	\$75,400	\$78,874
918	STEP	1	2	3	4	5	6	7	8	9	10
Computer Ops Supervisor	Hrly	\$25.90	\$27.10	\$28.34	\$29.65	\$31.01	\$32.44	\$33.93	\$35.49	\$37.12	\$38.86
HR/RM Supervisor	B-Wkly	\$2,072.00	\$2,168.00	\$2,267.20	\$2,372.00	\$2,480.80	\$2,595.20	\$2,714.40	\$2,839.20	\$2,969.60	\$3,108.80
Legal Supervisor	Annual	\$53,872	\$56,368	\$58,947	\$61,672	\$64,501	\$67,475	\$70,574	\$73,819	\$77,210	\$80,829
919	STEP	1	2	3	4	5	6	7	8	9	10
Accountant, Senior	Hrly	\$28.11	\$29.40	\$30.75	\$32.17	\$33.64	\$35.19	\$36.81	\$38.50	\$40.28	\$42.16
Budget Analyst, Senior	B-Wkly	\$2,248.80	\$2,352.00	\$2,460.00	\$2,573.60	\$2,691.20	\$2,815.20	\$2,944.80	\$3,080.00	\$3,222.40	\$3,372.80
Capital Asset Administrator	Annual	\$58,469	\$61,152	\$63,960	\$66,914	\$69,971	\$73,195	\$76,565	\$80,080	\$83,782	\$87,693
Chemist											
Events Coordinator											
Management Analyst											
Network Administrator											
Planner											
Programmer Analyst											
Web Serv./Media Cord.											
920	STEP	1	2	3	4	5	6	7	8	9	10
Airport Supervisor	Hrly	\$30.78	\$32.19	\$33.67	\$35.22	\$36.84	\$38.54	\$40.31	\$42.16	\$44.10	\$46.16
Aquatic Supervisor	B-Wkly	\$2,462.40	\$2,575.20	\$2,693.60	\$2,817.60	\$2,947.20	\$3,083.20	\$3,224.80	\$3,372.80	\$3,528.00	\$3,692.80
Asst City Prosecutor	Annual	\$64,022	\$66,955	\$70,034	\$73,258	\$76,627	\$80,163	\$83,845	\$87,693	\$91,728	\$96,013
Communications Supv.											
Court Supervisor											
Cust Service Supervisor											
Recreation Supervisor											
921	STEP	1	2	3	4	5	6	7	8	9	10
Network Administrator, Sr.	Hrly	\$33.85	\$35.41	\$37.04	\$38.74	\$40.53	\$42.39	\$44.34	\$46.38	\$48.51	\$50.78
Project Manager	B-Wkly	\$2,708.00	\$2,832.80	\$2,963.20	\$3,099.20	\$3,242.40	\$3,391.20	\$3,547.20	\$3,710.40	\$3,880.80	\$4,062.40
	Annual	\$70,408	\$73,653	\$77,043	\$80,579	\$84,302	\$88,171	\$92,227	\$96,470	\$100,901	\$105,622
922	STEP	1	2	3	4	5	6	7	8	9	10
Assistant City Engineer	Hrly	\$37.58	\$39.31	\$41.11	\$43.00	\$44.98	\$47.05	\$49.22	\$51.48	\$53.85	\$56.37
City Prosecutor	B-Wkly	\$3,006.40	\$3,144.80	\$3,288.80	\$3,440.00	\$3,598.40	\$3,764.00	\$3,937.60	\$4,118.40	\$4,308.00	\$4,509.60
Division Manager	Annual	\$78,166	\$81,765	\$85,509	\$89,440	\$93,558	\$97,864	\$102,378	\$107,078	\$112,008	\$117,250
Procurement Official											
Water Resources Coord.											
Zoning Administrator											

**LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17**

923	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$42.84	\$44.81	\$46.87	\$49.03	\$51.28	\$53.64	\$56.11	\$58.69	\$61.39	\$64.26
Fire Division Chief	B-Wkly	\$3,427.20	\$3,584.80	\$3,749.60	\$3,922.40	\$4,102.40	\$4,291.20	\$4,488.80	\$4,695.20	\$4,911.20	\$5,140.80
Police Captain	Annual	\$89,107	\$93,205	\$97,490	\$101,982	\$106,662	\$111,571	\$116,709	\$122,075	\$127,691	\$133,661
924	STEP	1	2	3	4	5	6	7	8	9	10
City Clerk	Hrly	\$48.84	\$51.08	\$53.43	\$55.89	\$58.46	\$61.15	\$63.96	\$66.90	\$69.98	\$73.25
HR/Risk Manager	B-Wkly	\$3,907.20	\$4,086.40	\$4,274.40	\$4,471.20	\$4,676.80	\$4,892.00	\$5,116.80	\$5,352.00	\$5,598.40	\$5,860.00
Recreation Svcs Manager	Annual	\$101,587	\$106,246	\$111,134	\$116,251	\$121,597	\$127,192	\$133,037	\$139,152	\$145,558	\$152,360
Transportation/Maint Superintendent											
Utility Systems Superintendent											
925	STEP	1	2	3	4	5	6	7	8	9	10
Dir of Admin Services	Hrly	\$51.28	\$53.64	\$56.10	\$58.68	\$61.38	\$64.21	\$67.16	\$70.25	\$73.48	\$76.86
Dir of Community Investment	B-Wkly	\$4,102.40	\$4,291.20	\$4,488.00	\$4,694.40	\$4,910.40	\$5,136.80	\$5,372.80	\$5,620.00	\$5,878.40	\$6,148.80
Police Chief	Annual	\$106,662	\$111,571	\$116,688	\$122,054	\$127,670	\$133,557	\$139,693	\$146,120	\$152,838	\$159,869
Fire Chief											

**LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17**

		SHIFT ASSIGNMENT										
	F11	STEP	1	2	3	4	5	6	7	8	9	10
Firefighter		Hrly	\$14.31	\$14.86	\$15.42	\$16.01	\$16.62	\$17.25	\$17.90	\$18.58	\$19.29	\$20.04
		Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
Firefighter/Paramedic	F12	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$16.31	\$16.86	\$17.42	\$18.01	\$18.62	\$19.25	\$19.90	\$20.58	\$21.29	\$22.04
		Annual	\$47,756	\$49,366	\$51,006	\$52,733	\$54,519	\$56,364	\$58,267	\$60,258	\$62,337	\$64,533
Fire Engineer	F22	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$18.55	\$19.26	\$19.99	\$20.75	\$21.54	\$22.35	\$23.21	\$24.09	\$25.00	\$25.98
		Annual	\$54,314	\$56,393	\$58,531	\$60,756	\$63,069	\$65,441	\$67,959	\$70,536	\$73,200	\$76,069
Fire Engineer/Paramedic	F23	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$20.55	\$21.26	\$21.99	\$22.75	\$23.54	\$24.35	\$25.21	\$26.09	\$27.00	\$27.98
		Annual	\$60,170	\$62,249	\$64,387	\$66,612	\$68,925	\$71,297	\$73,815	\$76,392	\$79,056	\$81,925
Fire Captain	F33	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$21.70	\$22.52	\$23.38	\$24.27	\$25.19	\$26.15	\$27.14	\$28.17	\$29.24	\$30.38
		Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
Fire Captain/Paramedic	F34	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$23.70	\$24.52	\$25.38	\$26.27	\$27.19	\$28.15	\$29.14	\$30.17	\$31.24	\$32.38
		Annual	\$69,394	\$71,795	\$74,313	\$76,919	\$79,612	\$82,423	\$85,322	\$88,338	\$91,471	\$94,809
Battalion Commander	F44	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$25.70	\$26.67	\$27.69	\$28.74	\$29.83	\$30.96	\$32.14	\$33.36	\$34.63	\$35.97
		Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320

**LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17**

		DAY ASSIGNMENT										
	F11	STEP	1	2	3	4	5	6	7	8	9	10
Firefighter		Hrly	\$20.14	\$20.92	\$21.71	\$22.54	\$23.40	\$24.28	\$25.20	\$26.15	\$27.15	\$28.21
		Bi-Wkly	\$1,611.53	\$1,673.46	\$1,736.53	\$1,802.97	\$1,871.67	\$1,942.62	\$2,015.82	\$2,092.39	\$2,172.35	\$2,256.81
		Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
Firefighter/Paramedic	F12	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$22.96	\$23.73	\$24.52	\$25.35	\$26.21	\$27.10	\$28.01	\$28.97	\$29.97	\$31.03
		Bi-Wkly	\$1,836.76	\$1,898.70	\$1,961.76	\$2,028.20	\$2,096.90	\$2,167.85	\$2,241.05	\$2,317.62	\$2,397.58	\$2,482.04
		Annual	\$47,756	\$49,366	\$51,006	\$52,733	\$54,519	\$56,364	\$58,267	\$60,258	\$62,337	\$64,533
Fire Engineer	F22	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$26.11	\$27.11	\$28.14	\$29.21	\$30.32	\$31.46	\$32.67	\$33.91	\$35.19	\$36.57
		Bi-Wkly	\$2,089.02	\$2,168.97	\$2,251.18	\$2,336.77	\$2,425.74	\$2,516.95	\$2,613.80	\$2,712.90	\$2,815.38	\$2,925.75
		Annual	\$54,314	\$56,393	\$58,531	\$60,756	\$63,069	\$65,441	\$67,959	\$70,536	\$73,200	\$76,069
Fire Engineer/Paramedic	F23	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$28.93	\$29.93	\$30.96	\$32.03	\$33.14	\$34.28	\$35.49	\$36.73	\$38.01	\$39.39
		Bi-Wkly	\$2,314.25	\$2,394.20	\$2,476.41	\$2,562.00	\$2,650.97	\$2,742.18	\$2,839.03	\$2,938.14	\$3,040.62	\$3,150.98
		Annual	\$60,170	\$62,249	\$64,387	\$66,612	\$68,925	\$71,297	\$73,815	\$76,392	\$79,056	\$81,925
Fire Captain	F33	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$30.55	\$31.70	\$32.91	\$34.16	\$35.46	\$36.81	\$38.20	\$39.65	\$41.16	\$42.77
		Bi-Wkly	\$2,443.75	\$2,536.10	\$2,632.95	\$2,733.18	\$2,836.78	\$2,944.89	\$3,056.38	\$3,172.38	\$3,292.87	\$3,421.26
		Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
Fire Captain/Paramedic	F34	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$33.36	\$34.52	\$35.73	\$36.98	\$38.28	\$39.63	\$41.02	\$42.47	\$43.98	\$45.58
		Bi-Wkly	\$2,668.98	\$2,761.33	\$2,858.18	\$2,958.41	\$3,062.01	\$3,170.12	\$3,281.61	\$3,397.61	\$3,518.10	\$3,646.49
		Annual	\$69,394	\$71,795	\$74,313	\$76,919	\$79,612	\$82,423	\$85,322	\$88,338	\$91,471	\$94,809
Battalion Commander	F44	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$36.18	\$37.54	\$38.98	\$40.46	\$41.99	\$43.58	\$45.24	\$46.96	\$48.75	\$50.63
		Bi-Wkly	\$2,894.22	\$3,003.45	\$3,118.32	\$3,236.57	\$3,359.32	\$3,486.57	\$3,619.46	\$3,756.85	\$3,899.87	\$4,050.78
		Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320

LAKE HAVASU CITY
17-18 SALARY STRUCTURE EFF 7/1/17

P11		STEP	1	2	3	4	5	6	7	8	9	10
Police Officer		Hrly	\$22.66	\$23.45	\$24.27	\$25.12	\$26.00	\$26.91	\$27.85	\$28.83	\$29.84	\$30.88
		Bi-Wkly	\$1,812.80	\$1,876.00	\$1,941.60	\$2,009.60	\$2,080.00	\$2,152.80	\$2,228.00	\$2,306.40	\$2,387.20	\$2,470.40
		Annual	\$47,133	\$48,776	\$50,482	\$52,250	\$54,080	\$55,973	\$57,928	\$59,966	\$62,067	\$64,230
P22		STEP	1	2	3	4	5	6	7	8	9	10
Police Officer, Senior		Hrly	\$24.92	\$25.79	\$26.69	\$27.63	\$28.60	\$29.60	\$30.63	\$31.71	\$32.81	\$33.96
		Bi-Wkly	\$1,993.60	\$2,063.20	\$2,135.20	\$2,210.40	\$2,288.00	\$2,368.00	\$2,450.40	\$2,536.80	\$2,624.80	\$2,716.80
		Annual	\$51,834	\$53,643	\$55,515	\$57,470	\$59,488	\$61,568	\$63,710	\$65,957	\$68,245	\$70,637
P33		STEP	1	2	3	4	5	6	7	8	9	10
Police Sergeant		Hrly	\$32.14	\$33.26	\$34.43	\$35.63	\$36.88	\$38.17	\$39.51	\$40.89	\$42.32	\$43.80
		Bi-Wkly	\$2,571.20	\$2,660.80	\$2,754.40	\$2,850.40	\$2,950.40	\$3,053.60	\$3,160.80	\$3,271.20	\$3,385.60	\$3,504.00
		Annual	\$66,851	\$69,181	\$71,614	\$74,110	\$76,710	\$79,394	\$82,181	\$85,051	\$88,026	\$91,104
P44		STEP	1	2	3	4	5	6	7	8	9	10
Police Lieutenant		Hrly	\$38.09	\$39.42	\$40.80	\$42.23	\$43.71	\$45.24	\$46.82	\$48.46	\$50.16	\$51.91
		Bi-Wkly	\$3,047.20	\$3,153.60	\$3,264.00	\$3,378.40	\$3,496.80	\$3,619.20	\$3,745.60	\$3,876.80	\$4,012.80	\$4,152.80
		Annual	\$79,227	\$81,994	\$84,864	\$87,838	\$90,917	\$94,099	\$97,386	\$100,797	\$104,333	\$107,973



DEPARTMENT BUDGETS

ADMINISTRATIVE SERVICES

CITY ATTORNEY

CITY CLERK

CITY COUNCIL

CITY MANAGER

COMMUNITY INVESTMENT

COMMUNITY SERVICES

FIRE

GENERAL GOVERNMENT

MUNICIPAL COURT

OPERATIONS

POLICE

DEBT SERVICE

IMPROVEMENT DISTRICTS

REFUSE

MISCELLANEOUS GRANTS

ADMINISTRATIVE SERVICES DEPARTMENT

MISSION STATEMENT

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability as well as provides consistent support to our business partners through the use of technology innovations. Administrative Services provides customer service to citizens and vendors along with providing support for the operations of City departments. Administrative Services provides advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City and continues their commitment to obtain cost effective technologies that will increase efficiencies for the City.

DESCRIPTION

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, and Information Technology. The Administration function is also responsible for management of all grants applied for and/or awarded Citywide, as well as centralization of City contracts. Other responsibilities include City Hall switchboard services, citywide mail services and general clerical support and general management functions.

The Budget function provides revenues analysis and forecasting, expenditure analysis and compilation of the Budget and Community Investment Program.

Customer Service provides meter reading, billing, and payment service to all water, trash, and sewer customers as well as the processing of business licenses and all payments received Citywide. Other responsibilities include billing and collection of amounts due to the City for sewer connection accounts and delinquency notices to customers.

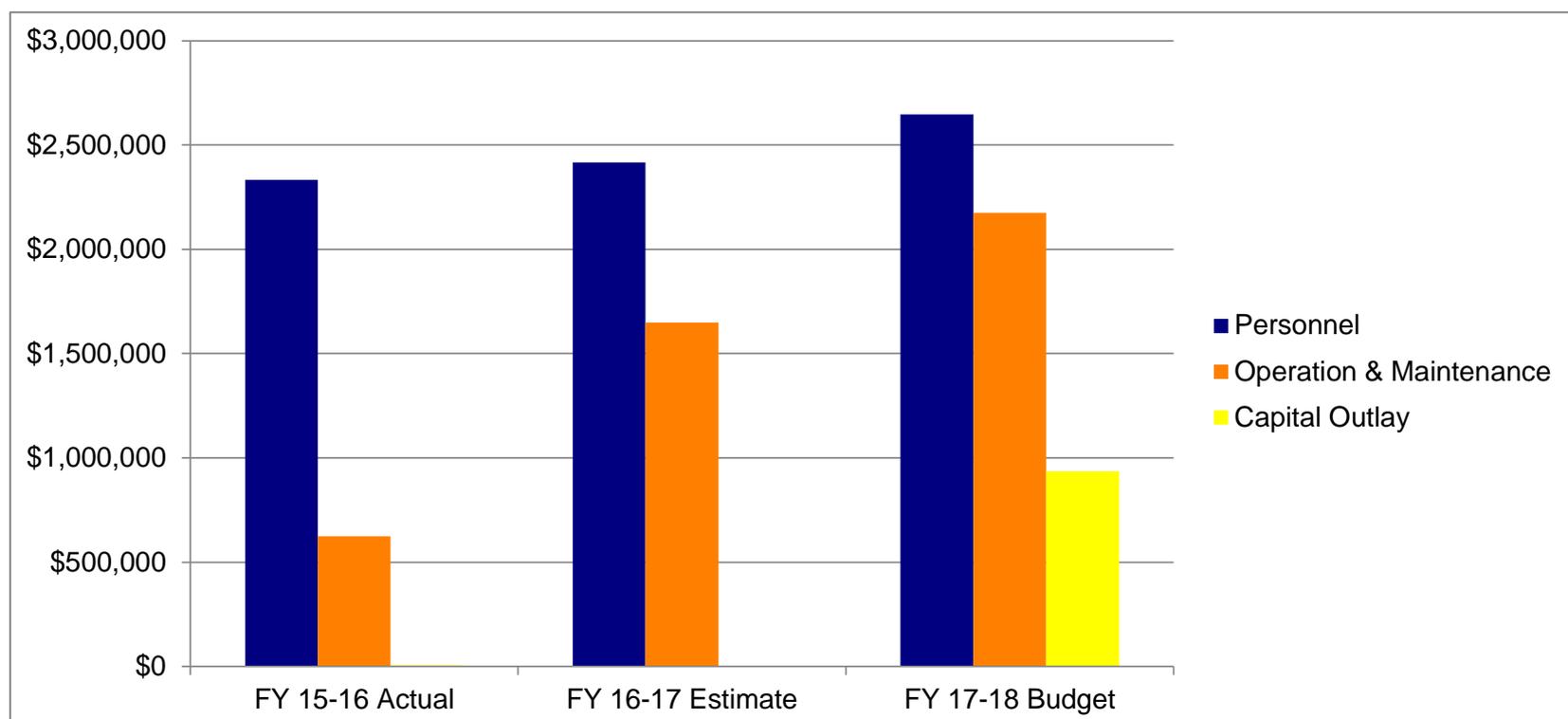
The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include City payroll, financial analysis, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on administration of the Citywide financial software system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax Codes, and responding to taxpayer questions. The division is responsible for preparing monthly financial reports, including the Comprehensive Annual Financial Report (CAFR).

The Information Technology (IT) function provides services to include the installation and maintenance of all software and hardware, technical support for all desktops, mobile devices and telephones and the City's network, server environments and enforces IT security and disaster recovery policies.

ADMINISTRATIVE SERVICES DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 1,616,595	\$ 1,736,704	\$ 1,682,614	\$ 1,797,899	\$ 1,843,022
Salaries - Part-Time	1,798	1,500	93	753	-
OT, Standby & Shift Differential	1,096	2,250	5,000	2,406	2,060
Benefits & Taxes	691,042	777,934	710,036	792,226	786,604
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	21,672	19,894	19,076	12,562	15,897
	2,332,203	2,538,282	2,416,819	2,605,846	2,647,583
Operation & Maintenance					
Professional Services	208,602	242,342	1,137,082	1,153,029	1,363,772
Utilities	3,255	6,580	2,647	6,630	4,276
Equipment Leases	-	-	-	-	143,867
Repairs & Maintenance (including cleaning)	5,694	5,045	5,056	5,030	2,670
Meetings, Training & Travel	12,736	23,869	15,987	25,410	17,530
Supplies	313,795	423,475	449,825	464,815	596,818
Outside Contracts	39,222	39,222	4,000	4,000	4,000
Other	40,957	45,683	34,038	46,526	42,709
	624,261	786,216	1,648,635	1,705,440	2,175,642
Capital Outlay	5,781	4,650	-	390,000	936,000
Subtotal Expenditures	\$ 2,962,245	\$ 3,329,148	\$ 4,065,454	\$ 4,701,286	\$ 5,759,225
Interfund Cost Allocation	(1,238,065)	(1,240,184)	(1,402,691)	(1,402,691)	(2,172,743)
TOTAL EXPENDITURES	\$ 1,724,180	\$ 2,088,964	\$ 2,662,763	\$ 3,298,595	\$ 3,586,482

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Replacement			
Enterprise Resource Planning Software	1	\$ 936,000	\$ 936,000
TOTAL CAPITAL OUTLAY			\$ 936,000



CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation, effective prosecution, and support to victims of crime to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of three divisions.

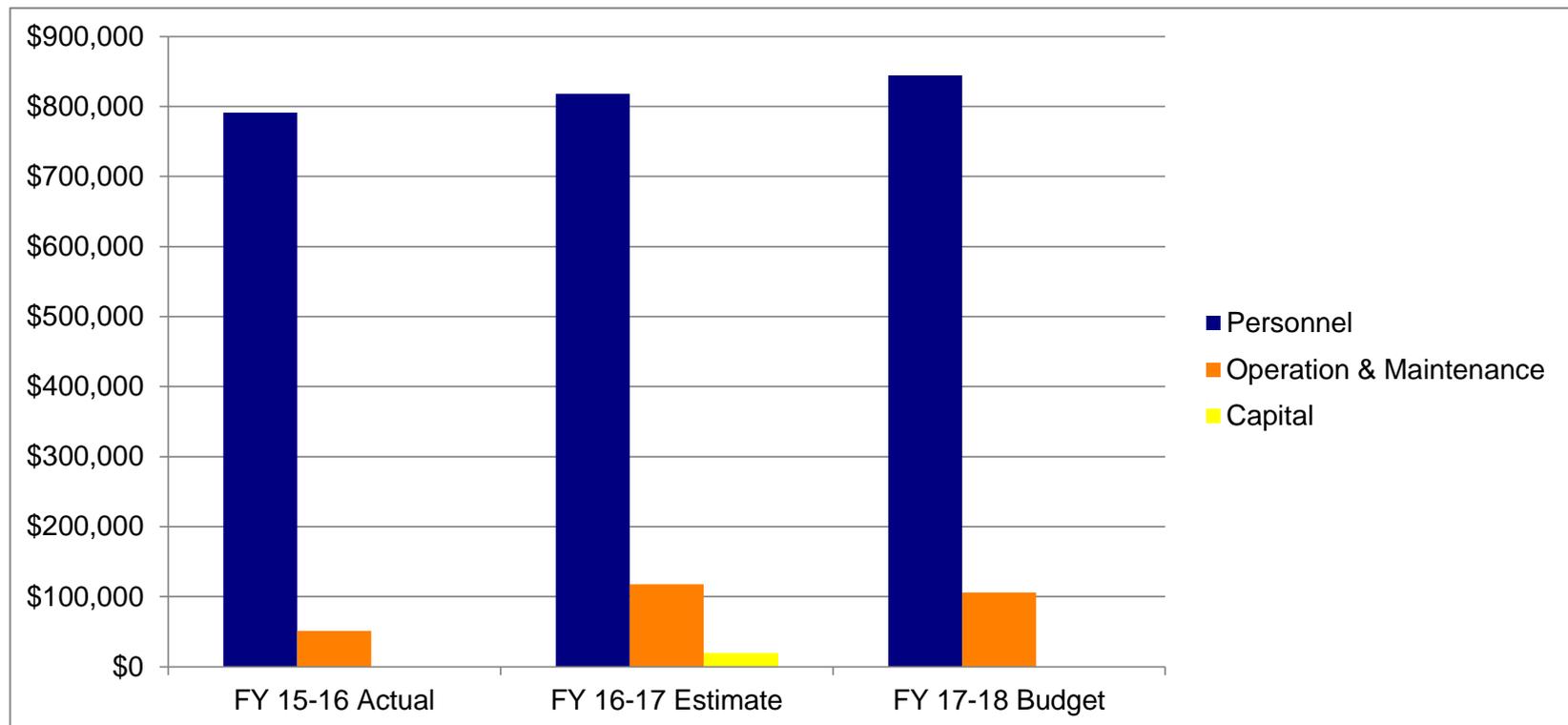
Civil. The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The City Prosecutor is responsible for filing and processing asset forfeitures for property seized by the Lake Havasu City Police Department. The Criminal Division also assists with cases processed through Veteran's Court.

Victim Assistance Program. The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Services Specialist interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Services Specialist also attends a variety of court hearings either with victims or on their behalf, and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

CITY ATTORNEY

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 555,319	\$ 618,627	\$ 583,000	\$ 578,913	\$ 606,231
Salaries - Part-Time	-	9,071	1,468	12,157	-
Benefits & Taxes	203,327	250,350	225,988	224,092	230,230
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	32,481	8,033	7,883	7,883	7,883
	791,127	886,081	818,339	823,045	844,344
Operation & Maintenance					
Professional Services	22,617	188,077	75,000	100,000	75,000
Utilities	1,727	6,000	445	445	460
Repairs & Maintenance (including cleaning)	2,073	2,150	2,621	3,335	3,380
Meetings, Training & Travel	6,195	15,000	9,000	15,000	8,000
Supplies	14,366	15,872	26,695	18,812	14,300
Other	4,212	5,250	3,740	5,250	5,050
	51,190	232,349	117,501	142,842	106,190
Capital Outlay	-	-	20,292	22,000	-
Subtotal Expenditures	\$ 842,317	\$ 1,118,430	\$ 956,132	\$ 987,887	\$ 950,534
Interfund Cost Allocation	(224,859)	(224,859)	(191,438)	(191,438)	(98,476)
TOTAL EXPENDITURES	\$ 617,458	\$ 893,571	\$ 764,694	\$ 796,449	\$ 852,058



CITY CLERK

MISSION STATEMENT

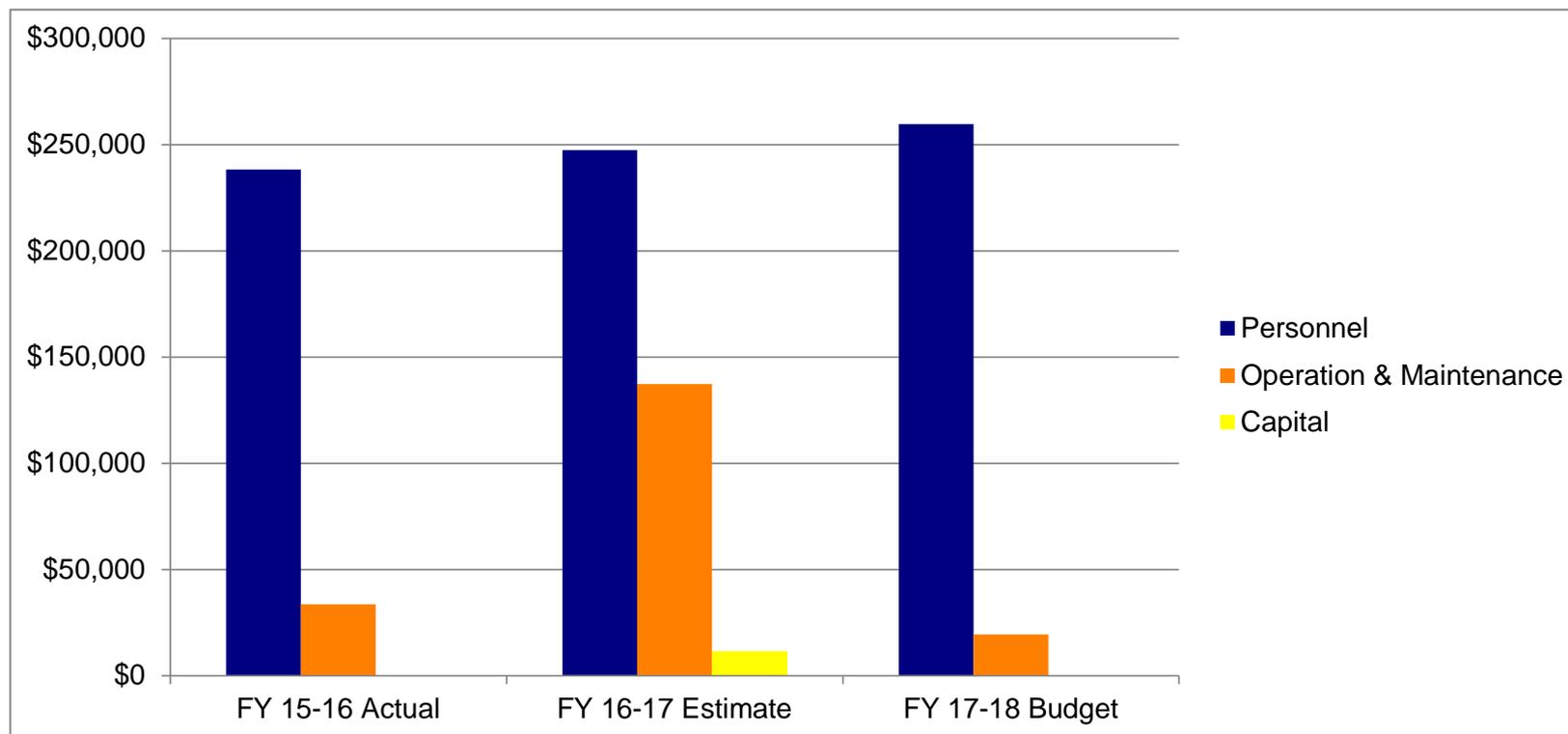
The City Clerk's office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

The City Clerk's office provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the City's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; and performs all functions necessary to issue liquor licenses, and other licenses and permits for recommended approval/disapproval to the State.

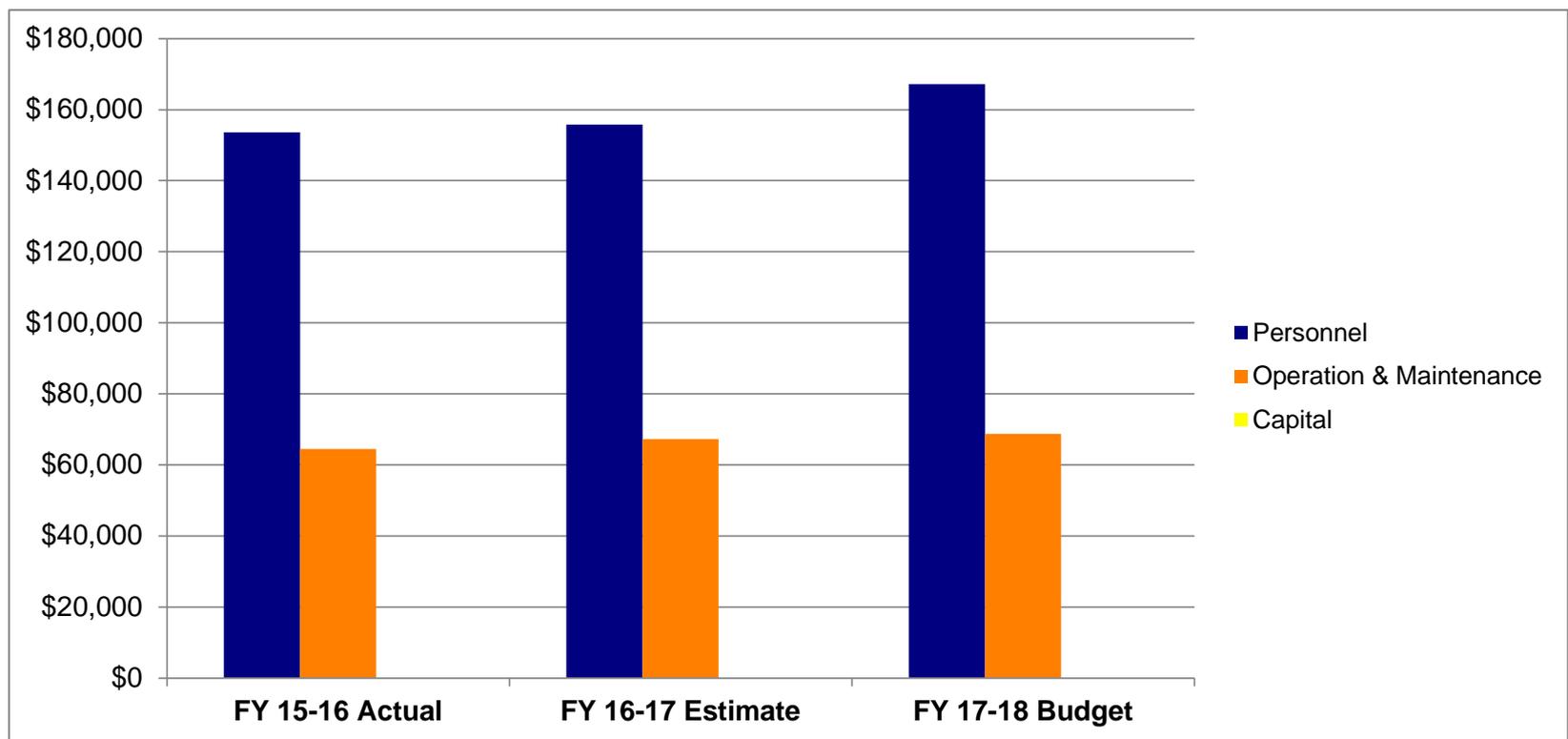
CITY CLERK

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 170,463	\$ 170,877	\$ 177,613	\$ 177,613	\$ 185,153
Benefits & Taxes	66,734	76,660	68,735	68,735	72,564
Other: Retiree Health Savings, PTO Payout	1,005	1,000	1,003	1,003	2,000
	238,202	248,537	247,351	247,351	259,717
Operation & Maintenance					
Professional Services	21,808	23,339	115,536	275,770	9,150
Repairs & Maintenance (including cleaning)	1,090	1,350	1,305	830	600
Meetings, Training & Travel	1,635	8,600	6,100	6,100	1,800
Supplies	4,390	4,520	7,087	5,780	2,500
Other	4,577	8,225	7,225	8,225	5,365
	33,500	46,034	137,253	296,705	19,415
Capital Outlay	-	-	11,235	15,000	-
Subtotal Expenditures	\$ 271,702	\$ 294,571	\$ 395,839	\$ 559,056	\$ 279,132
Interfund Cost Allocation	(112,922)	(112,922)	(117,553)	(117,553)	(47,453)
TOTAL EXPENDITURES	\$ 158,780	\$ 181,649	\$ 278,286	\$ 441,503	\$ 231,679



CITY COUNCIL

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 22,934	\$ 23,700	\$ 24,632	\$ 24,720	\$ 25,813
Benefits & Taxes	72,488	75,979	72,974	75,464	82,980
Council Fees	58,200	58,520	58,200	58,360	58,360
	153,622	158,199	155,806	158,544	167,153
Operation & Maintenance					
Utilities	2,205	1,800	1,500	1,800	660
Repairs & Maintenance (including cleaning)	3,964	3,700	4,500	3,700	4,164
Meetings, Training & Travel	19,215	17,000	17,000	17,000	17,000
Supplies	2,862	14,225	7,499	17,784	7,500
Outside Contracts	3,023	3,000	3,000	3,000	3,600
Other	33,236	33,951	33,761	33,951	35,857
	64,505	73,676	67,260	77,235	68,781
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 218,127	\$ 231,875	\$ 223,066	\$ 235,779	\$ 235,934
Interfund Cost Allocation	(89,041)	(89,041)	(90,539)	(90,539)	(40,109)
TOTAL EXPENDITURES	\$ 129,086	\$ 142,834	\$ 132,527	\$ 145,240	\$ 195,825



CITY MANAGER

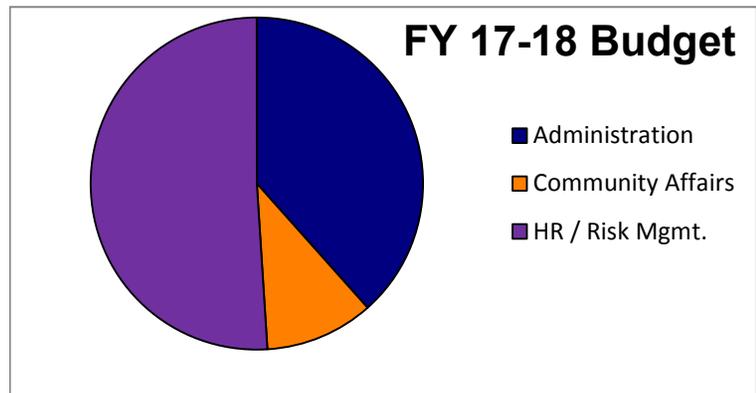
MISSION STATEMENT

To carry out the policy guidance of the City Council by providing leadership and direction to City departments, working with outside agencies, and ensuring responsive local government services are provided to the residents.

DESCRIPTION

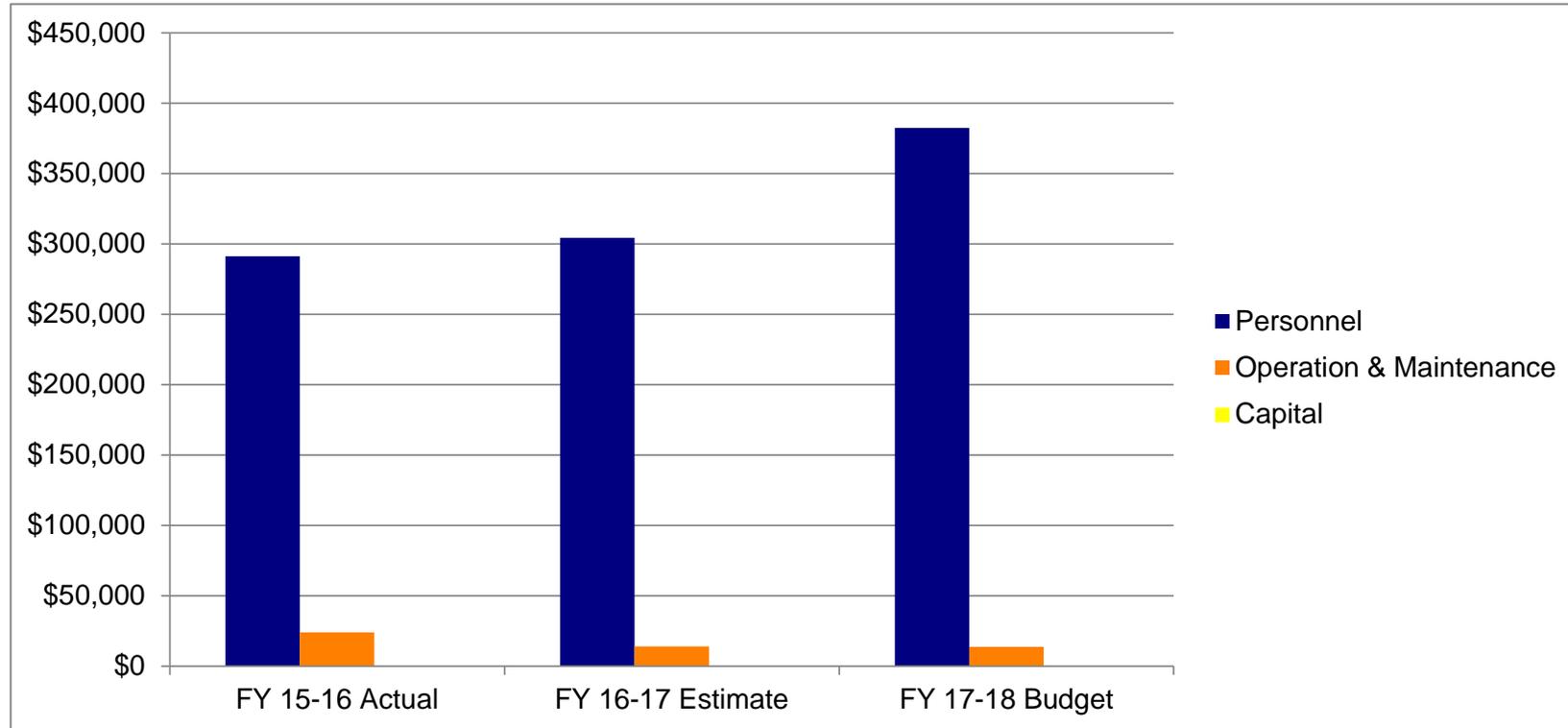
The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in delineating the goals which the City government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses of action are defined, the City Manager implements the established policies and directions through professional leadership and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitably, and excellently, and the overall operation of the City government remains fiscally stable and responsive to the community.

City Manager
Administration
Community Affairs
Human Resources/ Risk Management



CITY MANAGER ADMINISTRATION

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 198,986	\$ 339,518	\$ 206,669	\$ 206,669	\$ 215,087
Benefits & Taxes	88,424	134,222	93,749	92,804	103,358
Other: Retiree Health Savings, PTO Payout	3,732	3,594	3,810	3,810	64,000
	291,142	477,334	304,228	303,283	382,445
Operation & Maintenance					
Professional Services	-	-	-	35,000	-
Utilities	508	1,500	466	750	444
Repairs & Maintenance (including cleaning)	1,296	1,720	1,298	1,720	1,084
Meetings, Training & Travel	10,989	11,000	5,500	9,000	9,000
Supplies	7,944	6,810	3,723	2,846	650
Other	3,201	5,100	2,989	3,200	2,740
	23,938	26,130	13,976	52,516	13,918
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 315,080	\$ 503,464	\$ 318,204	\$ 355,799	\$ 396,363
Interfund Cost Allocation	(141,473)	(141,473)	(104,194)	(104,194)	(49,781)
TOTAL EXPENDITURES	\$ 173,607	\$ 361,991	\$ 214,010	\$ 251,605	\$ 346,582



CITY MANAGER COMMUNITY AFFAIRS

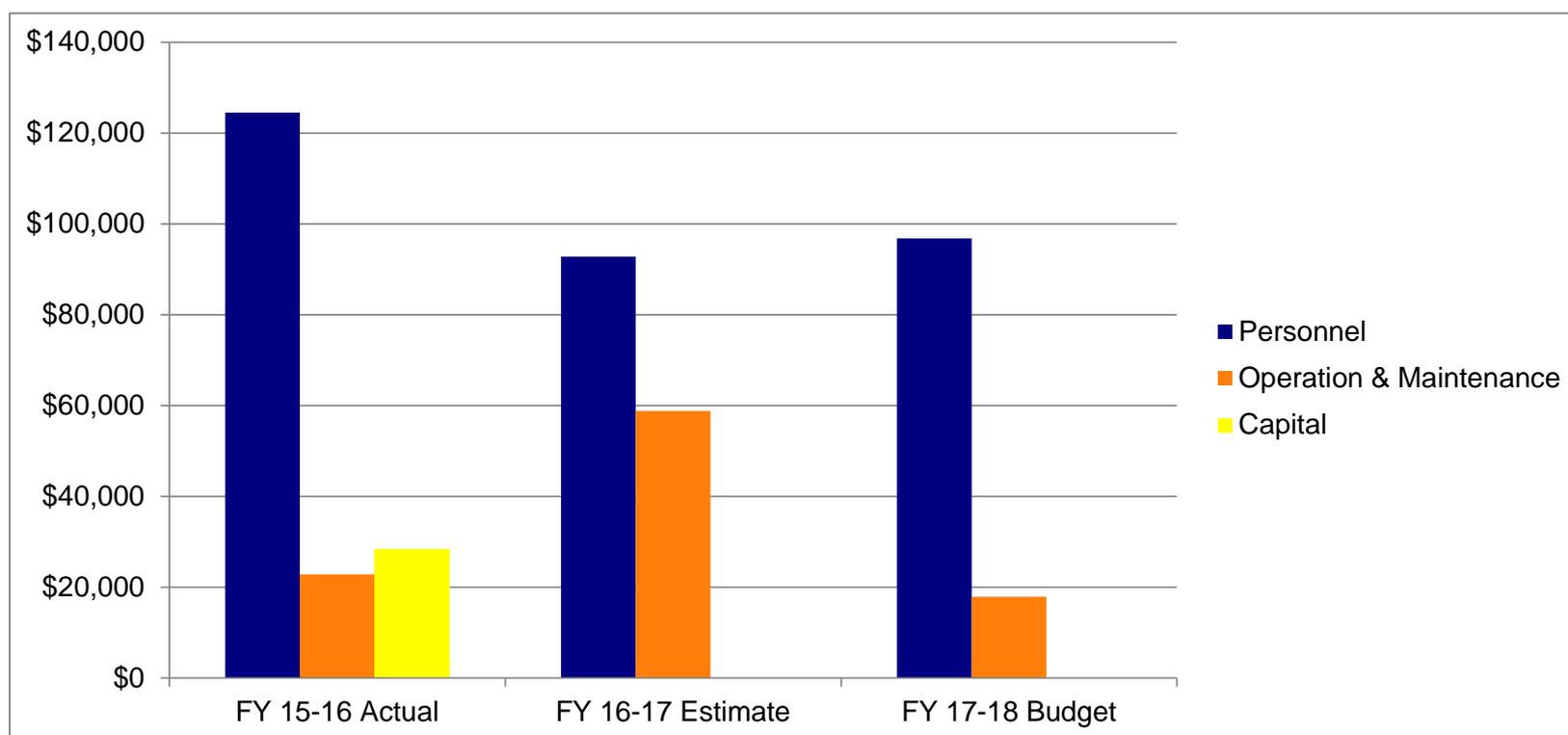
MISSION STATEMENT

To create and share content that educates and informs the citizens of Lake Havasu City.

DESCRIPTION

Web & Media Services will utilize web technology, video, and social media to provide fast, up-to-date, and accurate information; reduce workload on city staff by providing the public with easy-to-use online services; and to maximize transparency and citizen outreach.

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 87,824	\$ 185,844	\$ 67,160	\$ 123,219	\$ 70,163
Benefits & Taxes	34,084	74,700	24,245	47,087	25,296
Other: Retiree Health Savings, Cell Phone Reimb., PTO Payout	2,585	2,364	1,362	362	1,362
	124,493	262,908	92,767	170,668	96,821
Operation & Maintenance					
Professional Services	11,982	31,030	302	-	-
Utilities	408	480	441	480	-
Repairs & Maintenance (including cleaning)	-	300	-	300	-
Meetings, Training & Travel	-	5,000	-	5,000	2,500
Supplies	7,518	22,040	47,125	47,195	400
Other	2,927	5,950	10,900	6,600	15,030
	22,835	64,800	58,768	59,575	17,930
Capital Outlay	28,391	28,000	-	-	-
Subtotal Expenditures	\$ 175,719	\$ 355,708	\$ 151,535	\$ 230,243	\$ 114,751
Interfund Cost Allocation	(99,954)	(99,954)	(58,314)	(58,314)	(19,508)
TOTAL EXPENDITURES	\$ 75,765	\$ 255,754	\$ 93,221	\$ 171,929	\$ 95,243



CITY MANAGER

HUMAN RESOURCES/RISK MANAGEMENT

MISSION STATEMENT

Attract, select, and retain highly qualified employees in support of providing high quality service and programs to the public through effective and innovative human resources policies and practices. Provide a competitive, cost-effective benefit program focusing on prevention and wellness. Provide a comprehensive, cost-effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.

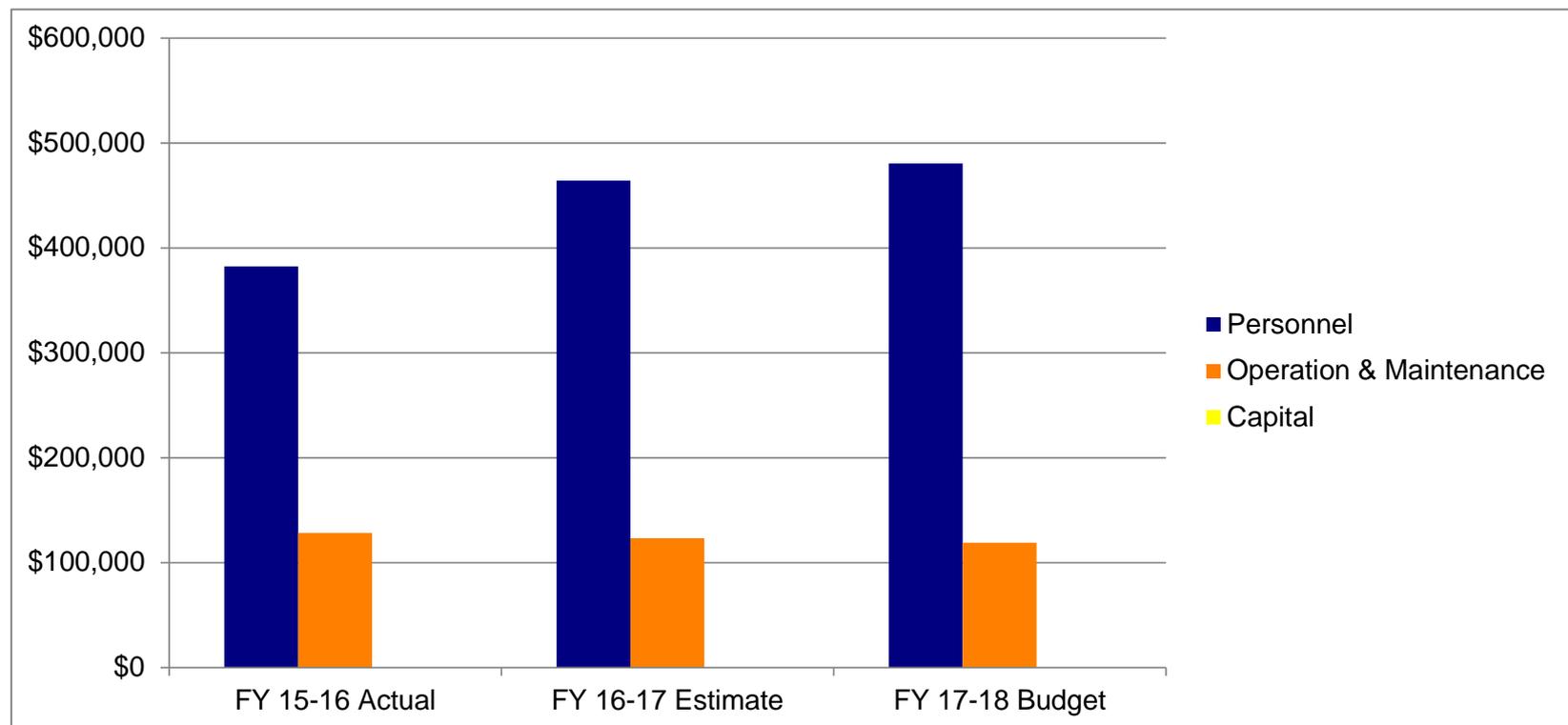
DESCRIPTION

The Human Resources/Risk Management Division is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The division directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.
- Performance evaluation processes.
- Health Coverage Benefit programs.
- Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc.

CITY MANAGER Human Resources/Risk Management

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 264,284	\$ 292,475	\$ 334,323	\$ 334,323	\$ 348,076
Salaries - Part-Time	15,411	17,538	-	-	-
Benefits & Taxes	91,156	95,482	121,319	121,401	127,221
Other: Retiree Health Savings, PTO Payout	11,685	6,315	8,255	6,650	5,224
	382,536	411,810	463,897	462,374	480,521
Operation & Maintenance					
Professional Services	69,208	103,861	53,060	61,464	48,000
Repairs & Maintenance (including cleaning)	1,874	1,770	1,655	1,820	1,641
Meetings, Training & Travel	10,286	15,227	8,170	13,927	5,000
Supplies	10,672	16,703	11,452	21,276	16,400
Other	36,344	45,220	48,908	53,520	47,720
	128,384	182,781	123,245	152,007	118,761
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 510,920	\$ 594,591	\$ 587,142	\$ 614,381	\$ 599,282
Interfund Cost Allocation	(184,442)	(184,442)	(200,183)	(200,183)	(139,034)
TOTAL EXPENDITURES	\$ 326,478	\$ 410,149	\$ 386,959	\$ 414,198	\$ 460,248



COMMUNITY INVESTMENT DEPARTMENT

MISSION STATEMENT

The Community Investment Department provides centralized development related services in a single department. Our department is a team of dedicated professionals, who work on behalf of Lake Havasu City to provide seamless and efficient processes to the development community with a desire to invest in our community.

Our team cares about the people and projects that come into Lake Havasu City. We appreciate every applicant's desire to invest in our community and take very seriously our role to help new and existing businesses to succeed. The Community Investment Department strives to discover, communicate, and implement solutions which work for applicants as well as the community.

Whether it is through the procurement of goods and services, the delivery of our Capital Improvement Program, building permit review and inspection, appropriate application of zoning regulations, or code enforcement, the Community Investment Department considers customer service to be paramount to ensure a pleasurable experience for everyone involved with developing and/or investing in our community.

DESCRIPTION

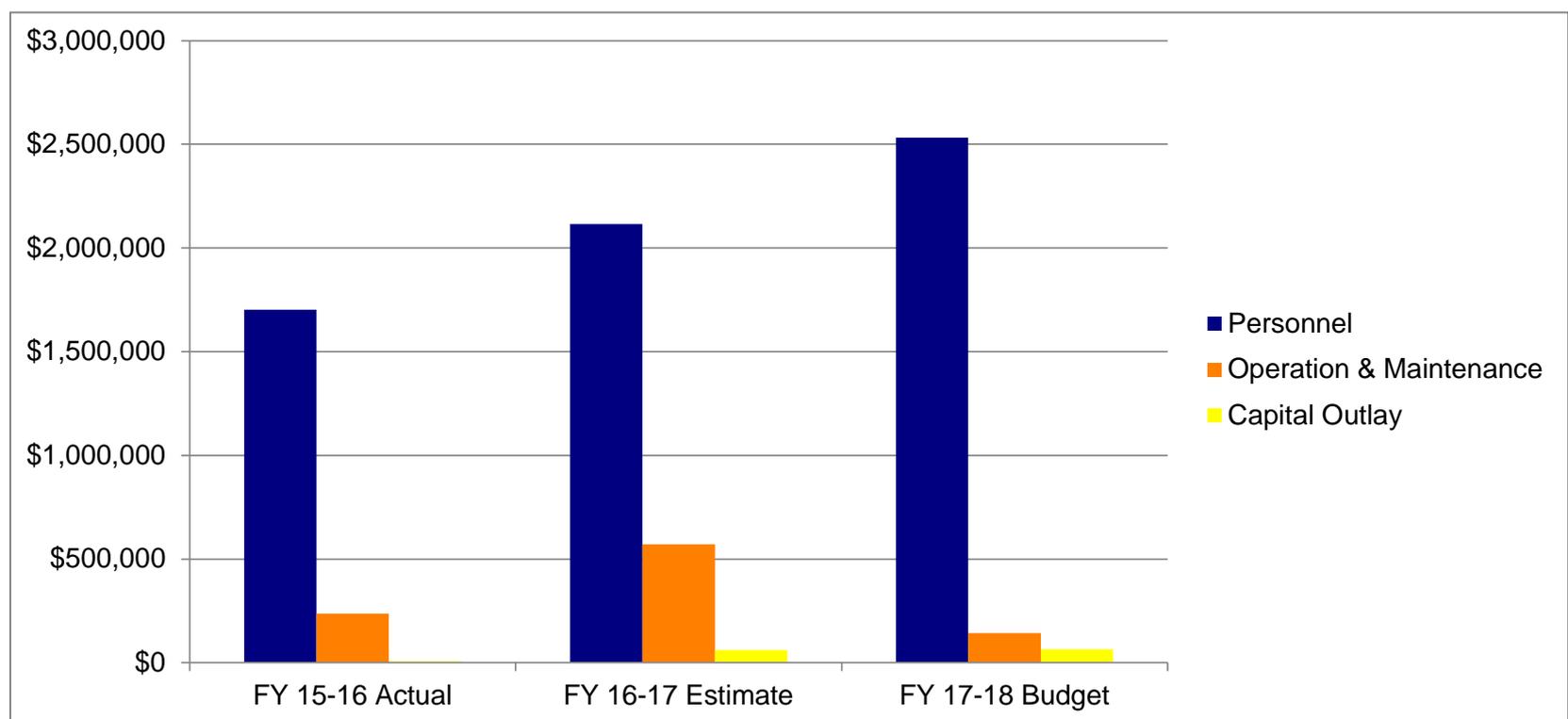
The Community Investment Department is comprised of several professional disciplines in the following areas;

- Engineering
- Building (residential and commercial)
- Planning & Zoning
- Code Enforcement
- Procurement

COMMUNITY INVESTMENT DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 1,197,469	\$ 908,245	\$ 1,476,260	\$ 1,618,657	\$ 1,731,241
Salaries - Part-Time	4,380	-	39,608	28,108	42,716
OT, Standby & Shift Differential	2,789	15,879	1,157	15,923	15,923
Benefits & Taxes	473,793	365,347	583,139	675,742	731,273
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	23,569	2,742	15,077	6,965	10,949
	1,702,000	1,292,213	2,115,241	2,345,395	2,532,102
Operation & Maintenance					
Professional Services	114,345	127,782	363,610	359,200	6,200
Utilities	10,220	10,920	11,413	13,080	12,250
Repairs & Maintenance (including cleaning)	10,555	11,235	15,197	25,782	16,467
Meetings, Training & Travel	16,762	16,100	24,595	46,794	21,770
Supplies	42,431	33,303	105,460	84,218	26,950
Other	41,919	36,914	50,393	52,733	59,909
	236,232	236,254	570,668	581,807	143,546
Capital Outlay	5,781	4,650	60,009	64,000	64,000
Subtotal Expenditures	\$ 1,944,013	\$ 1,533,117	\$ 2,745,918	\$ 2,991,202	\$ 2,739,648
Interfund Cost Allocation	(448,040)	-	(883,750)	(883,750)	(683,162)
TOTAL EXPENDITURES	\$ 1,495,973	\$ 1,533,117	\$ 1,862,168	\$ 2,107,452	\$ 2,056,486

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Replacement			
Pickup Ext Cab SB 2x4	2	\$ 32,000	\$ 64,000
TOTAL CAPITAL OUTLAY			\$ 64,000



COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATIC CENTER

MISSION STATEMENT

The Recreation/Aquatic Center enriches the lives of the residents and visitors of Lake Havasu City by providing safe, welcoming aquatic facilities/programs and affordable, diverse recreation activities for people of all ages to play and learn, with a focus on families, youth development and building healthy communities. The programs and services offered provide excellent value and quality and will emphasize the equitable distribution of resources throughout the City. We will offer these programs in safe, attractive and well-maintained facilities that will reflect the public's needs and interests. We solicit, plan, and produce events that aid in achieving the City's long range goals and objectives while providing and entertaining experience for residents and visitors to the City.

DESCRIPTION

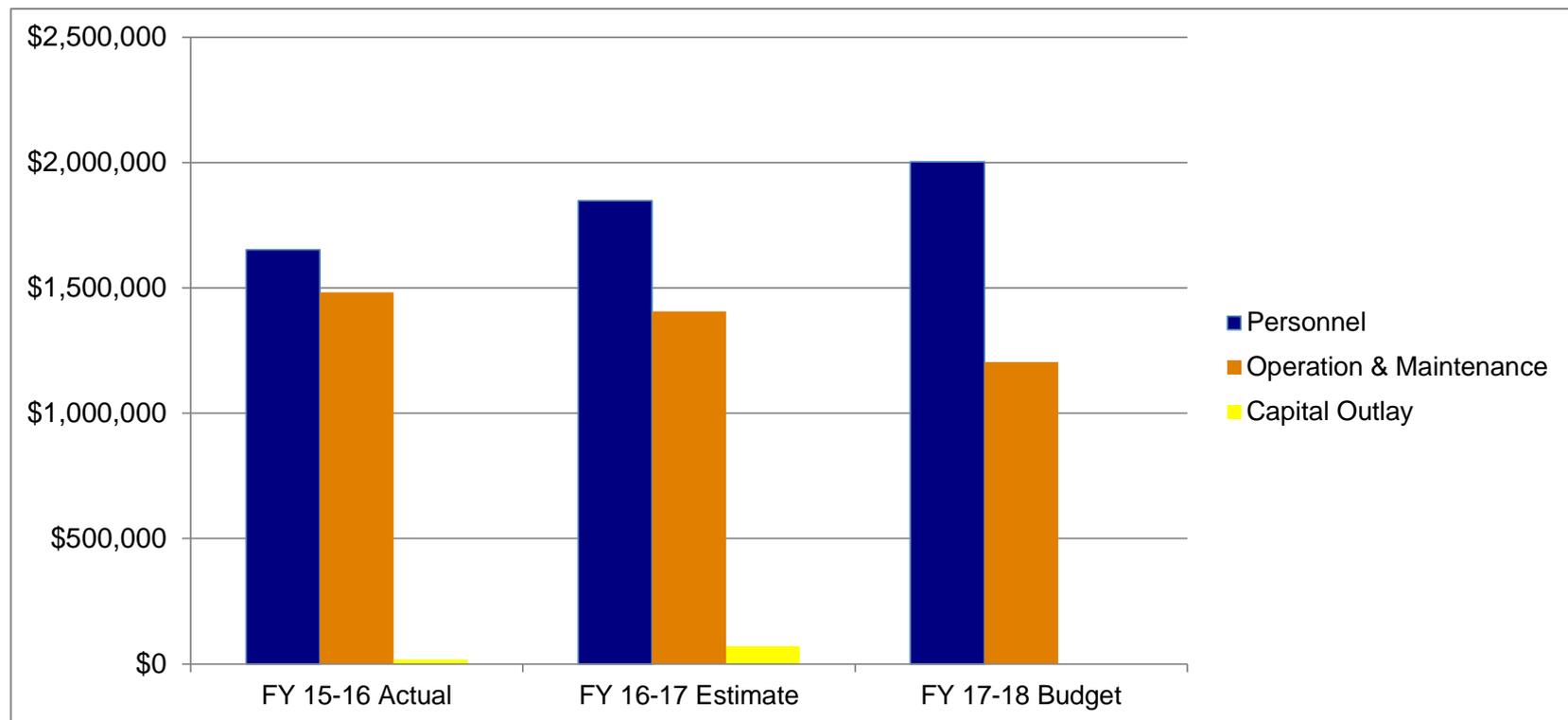
The Recreation/Aquatic Center is a multi-purpose facility with an indoor wave and competition pool, whirl pool and therapy pool. In addition an outdoor spray park and two slides complete the aquatic side of the building. The center features a full commercial kitchen, four meeting rooms, and a gym with capabilities of seating 1,000 people.

Programs offered include youth, adult and senior activities. Recreation programs include after school programs, seasonal camps, community events, special interest classes, and partnership programs and events with schools, clubs and outside organizations. Aquatic programs include open swim, exercise classes, and swim lessons.

The Recreation/Aquatic Center also coordinates special events through a well-defined process. Persons or organizations wishing to hold special events are permitted to do so provided such events are properly planned, organized, and protect the health, welfare and safety of the citizens and visitors to Lake Havasu City.

COMMUNITY SERVICES DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 633,154	\$ 638,165	\$ 710,348	\$ 717,527	\$ 734,516
Salaries - Part-Time	643,607	721,789	716,190	723,772	817,350
OT, Standby & Shift Differential	2,412	1,500	1,572	1,504	-
Benefits & Taxes	365,304	436,214	406,994	461,500	445,921
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	7,926	5,588	12,138	6,461	5,448
	1,652,403	1,803,256	1,847,242	1,910,764	2,003,235
Operation & Maintenance					
Professional Services	134,382	115,415	49,000	71,410	5,500
Utilities	731,708	699,910	715,278	774,910	696,780
Repairs & Maintenance (including cleaning)	113,183	189,272	107,714	113,792	127,710
Meetings, Training & Travel	9,879	26,660	8,690	27,660	6,410
Supplies	278,303	219,869	282,148	213,944	229,795
Outside Contracts	179,098	258,585	194,305	238,710	95,260
Other	35,457	71,897	48,436	73,983	43,477
	1,482,010	1,581,608	1,405,571	1,514,409	1,204,932
Capital Outlay	16,778	78,000	70,757	108,000	-
Subtotal Expenditures	\$ 3,151,191	\$ 3,462,864	\$ 3,323,570	\$ 3,533,173	\$ 3,208,167
Debt	138,952	146,790	146,858	146,858	1,046,670
TOTAL EXPENDITURES	\$ 3,290,143	\$ 3,609,654	\$ 3,470,428	\$ 3,680,031	\$ 4,254,837



FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost effective service to those in need.

DESCRIPTION

The Lake Havasu City Fire Department is a full-service and all-hazard based fire, rescue, and EMS department.

Fire Administration is located at City Hall and provides administrative and clerical support for the department. The Fire Chief, Division Chiefs, administrative staff, and part-time/volunteer staff are located at Fire Administration. Plan-review, permitting, requests for information or reports, budgeting, and other clerical duties are managed by Fire Administration.

Emergency services are delivered from six fire stations with staffing each day of one command officer, five paramedic engine companies, one paramedic truck company, and one community paramedicine unit. Each company also provides a specialized response for less frequent incidents, such as boat operations, technical rescues, hazardous material incidents, aircraft emergencies, and desert rescues. In 2016, the department responded to 8,863 incidents with over 150 fires, over 5,600 medical emergencies, and several hundred community paramedic contacts.

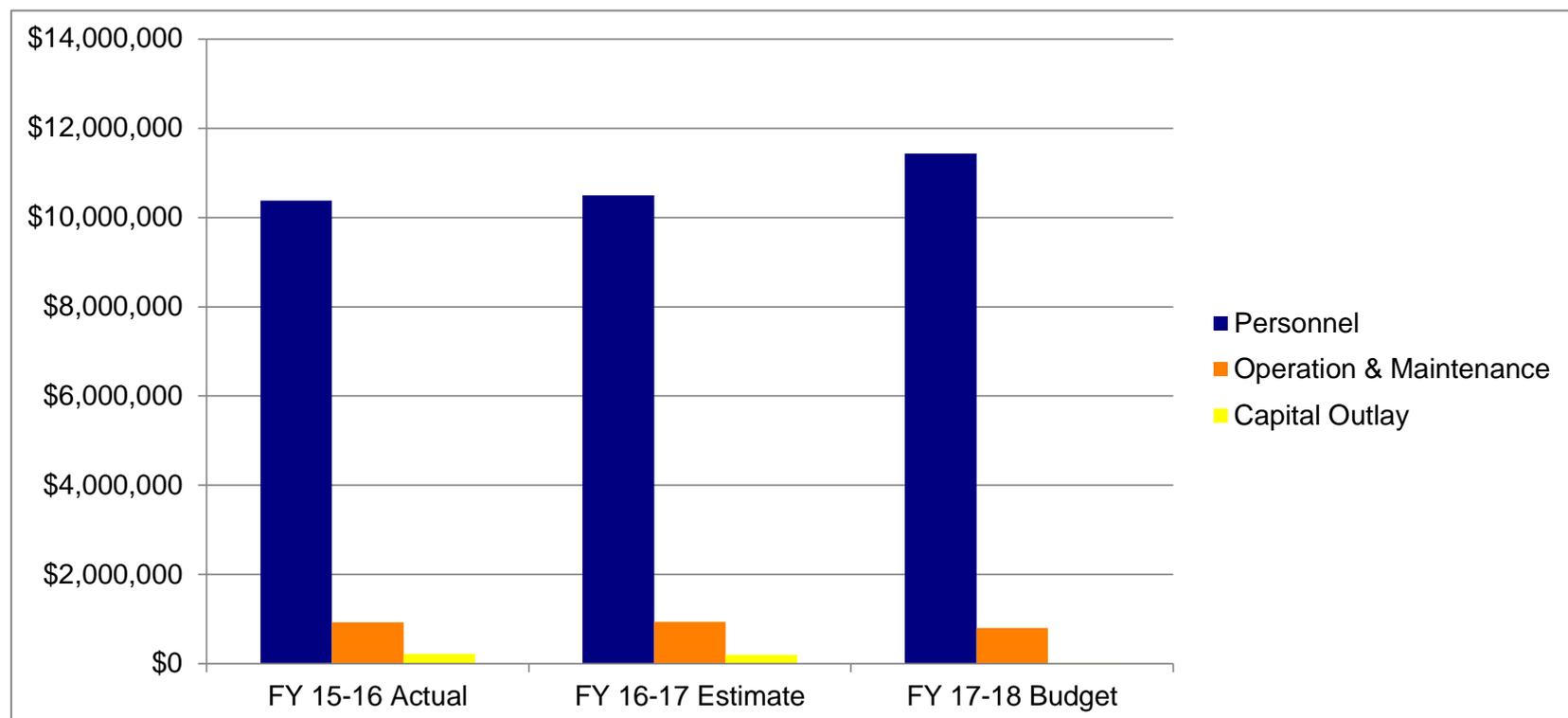
Plan review, fire inspections, fire investigations, and public education classes are managed by the Fire Prevention Division. In 2016, over 2,800 fire inspections and 380 plan reviews were conducted with 412 permits issued. Total permits were down slightly from previous years resulting in a drop of permit revenue to about \$55,400. About 370 fire prevention classes were presented to 8,990 local children and seniors.

The city is also fortunate to benefit from a little known resource that provides thousands of volunteer hours each year. The Lake Havasu City Community Emergency Response Team (CERT) is an all-volunteer organization whose members receive training to prepare them to assist in the event of a disaster. These unsung heroes also provide assistance to the Fire Department at large emergencies and aid the Police Department during SWAT incidents. As a community service, CERT provides first aid stations for various special events throughout the year and manages the residential Lock (Knox) Box program.

FIRE DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 5,105,681	\$ 5,174,439	\$ 5,213,906	\$ 5,229,684	\$ 5,391,309
Salaries - Part-Time	29,430	40,780	37,289	40,892	42,273
OT, Standby & Shift Differential	914,405	1,055,437	1,019,915	1,077,716	1,022,337
Benefits & Taxes	4,168,205	4,350,646	4,177,715	4,179,105	4,906,324
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	162,285	162,368	48,943	46,610	68,256
	10,380,006	10,783,670	10,497,768	10,574,007	11,430,499
Operation & Maintenance					
Professional Services	65,812	78,911	35,721	35,700	35,600
Utilities	106,612	111,000	119,917	114,700	113,500
Repairs & Maintenance (including cleaning)	198,274	182,595	197,449	199,195	232,500
Meetings, Training & Travel	72,579	91,600	81,844	74,800	7,000
Supplies	459,255	573,825	457,900	475,815	376,200
Other	26,585	47,215	50,196	62,765	38,930
	929,117	1,085,146	943,027	962,975	803,730
Capital Outlay	218,577	94,000	198,276	257,210	10,434
Subtotal Expenditures	\$ 11,527,700	\$ 11,962,816	\$ 11,639,071	\$ 11,794,192	\$ 12,244,663
Debt Service	288,011	288,011	287,932	287,932	2,456,159
TOTAL EXPENDITURES	\$ 11,815,711	\$ 12,250,827	\$ 11,927,003	\$ 12,082,124	\$ 14,700,822

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Carry Forward			
Fire Station Alerting System Installation	1	\$ 10,434	\$ 10,434
TOTAL CAPITAL OUTLAY			\$ 10,434



**GENERAL GOVERNMENT
NON-DEPARTMENTAL**

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Operation & Maintenance					
Labor Attrition	\$ -	\$ -	\$ -	\$ (251,000)	\$ (257,000)
Professional Services	365,572	422,395	64,750	64,750	271,150
Utilities	81,251	84,500	82,095	86,200	84,200
Repairs & Maintenance (including cleaning)	49,640	63,759	56,804	66,259	43,600
Vehicle/Equip. Replacement Prog: Lease	11,299	15,775	15,775	15,775	15,065
Insurance & Claims	286,245	580,218	296,447	482,000	322,000
Supplies	29,308	34,600	69,438	21,700	21,650
Outside Contracts	535,115	550,000	-	500,000	-
Other	244,662	218,746	218,572	254,494	262,097
Developer Agreements	1,155,476	-	1,075,000	-	1,125,000
CVB/PED Payments	-	-	2,050,000	-	2,152,000
Interfund Cost Allocation	13,509	249,407	336	47,927	(395,694)
	2,772,077	2,219,400	3,929,217	1,288,105	3,644,068
Capital Outlay	4,996	5,000	4,200	4,200	-
Subtotal Expenditures	\$ 2,777,073	\$ 2,224,400	\$ 3,933,417	\$ 1,292,305	\$ 3,644,068
Contingency	-	750,000	433,000	750,000	500,000
Debt Service	755,763	747,930	3,133,288	2,365,927	3,849,233
TOTAL EXPENDITURES	\$ 3,532,836	\$ 3,722,330	\$ 7,499,705	\$ 4,408,232	\$ 7,993,301

OUTSIDE AGENCY FUNDING

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Havasu Future Foundation	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -
HAVEN Family Resource Center	10,000	10,000	10,000	10,000	10,000
Lake Havasu Search & Rescue	2,000	2,000	2,000	2,000	2,000
Patriotic Americans for Constitutional Education	2,000	2,000	2,000	2,000	-
Social Services Interagency Council	175,000	175,000	175,000	175,000	-
Somewhere Out of the Box DBA Milemarkers	-	-	-	-	2,700
Western Arizona Council of Governments	-	-	-	-	2,000
TOTAL GRANT FUNDING	\$ 194,000	\$ 194,000	\$ 194,000	\$ 189,000	\$ 16,700

MUNICIPAL COURT

MISSION STATEMENT

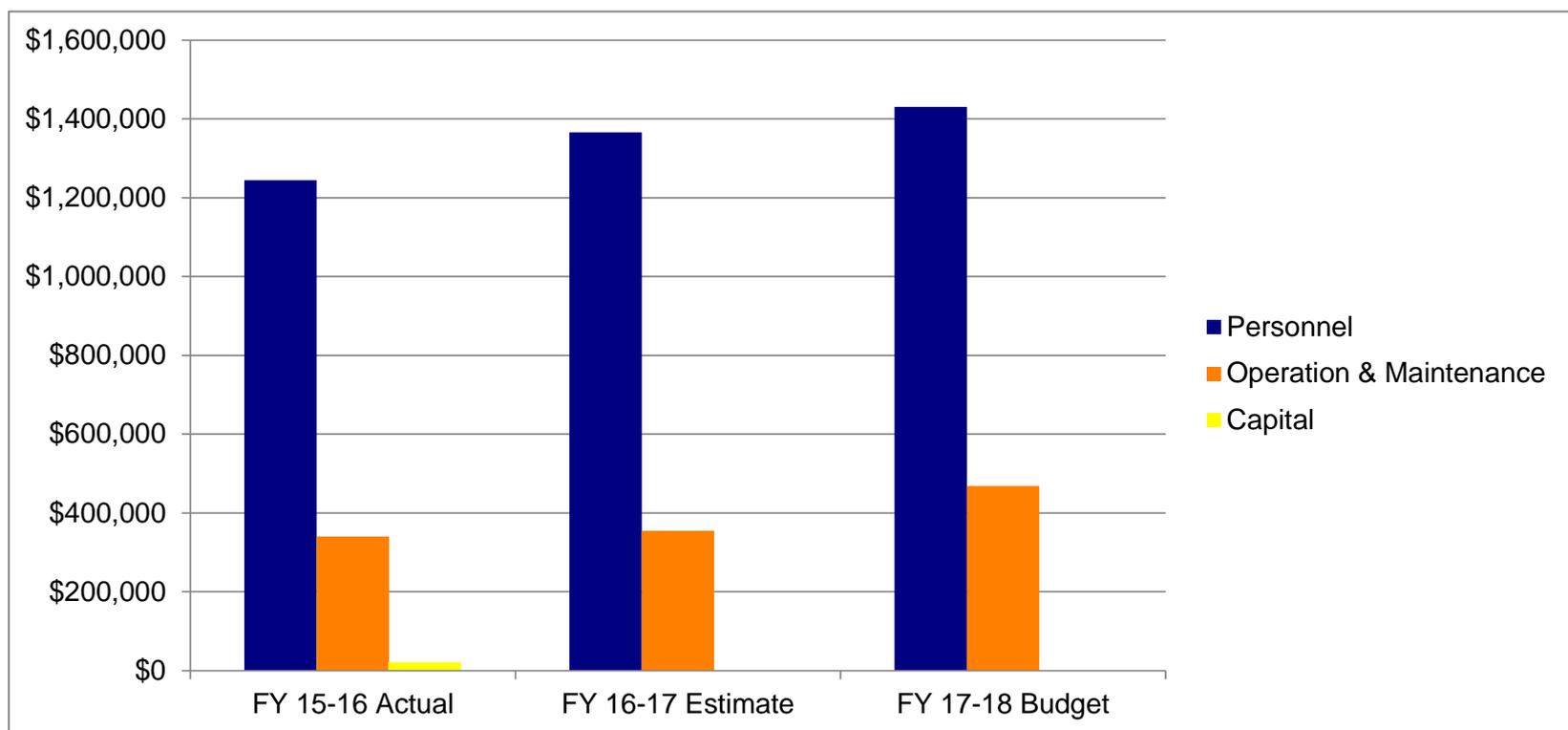
As the judicial branch of government, it is our mission to administer fair and impartial justice. We are committed to providing efficient, accurate, and accessible services.

DESCRIPTION

The Lake Havasu Municipal Court is part of the Consolidated Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct #3. The Court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court. The Lake Havasu Municipal Court handles cases that range from minor traffic violations to class one misdemeanors. The Municipal Court, being consolidated with the Justice Court, adjudicates civil matters up to \$10,000 and issues orders of protection and orders against harassment, as well as handles felony cases through the preliminary hearing. Also housed in the same building is a division of the security officers on duty to provide protection for civilians as well as court staff.

MUNICIPAL COURT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 777,934	\$ 835,871	\$ 867,143	\$ 867,143	\$ 902,053
Salaries - Part-Time	91,975	104,095	93,756	104,381	107,564
OT, Standby & Shift Differential	10,571	9,441	12,302	9,777	12,077
Benefits & Taxes	353,470	424,028	381,840	389,518	397,714
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	10,386	9,729	10,474	10,474	10,449
	1,244,336	1,383,164	1,365,515	1,381,293	1,429,857
Operation & Maintenance					
Professional Services	133,185	139,131	130,000	130,000	180,000
Utilities	18,465	23,000	19,894	23,000	22,000
Repairs & Maintenance (including cleaning)	10,350	11,090	10,440	11,090	8,450
Meetings, Training & Travel	34,740	23,782	20,460	30,000	25,300
Supplies	20,663	50,300	22,344	53,070	77,070
Outside Contracts	32,998	72,000	35,400	143,062	33,110
Other	90,524	97,613	116,200	122,348	122,990
	340,925	416,916	354,738	512,570	468,920
Capital Outlay	21,453	28,320	-	-	-
TOTAL EXPENDITURES	\$ 1,606,714	\$ 1,828,400	\$ 1,720,253	\$ 1,893,863	\$ 1,898,777



OPERATIONS ADMINISTRATION

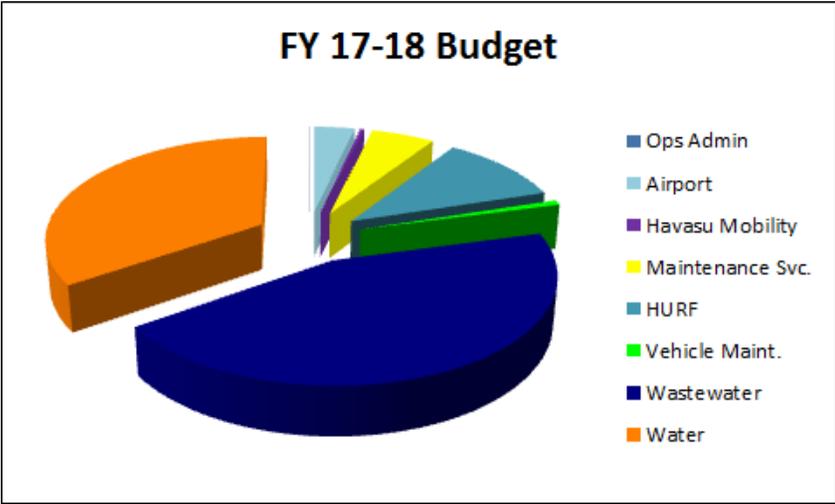
MISSION STATEMENT

To preserve the health, safety, and welfare of the citizens of Lake Havasu City by providing and regulating essential services such as potable drinking water, sanitary sewers, the development of open spaces and facilities, flood control, street, highway, mobility service, and airport transportation systems.

DESCRIPTION

The Operations Department is comprised of three divisions: Maintenance Services (Streets, Building and Grounds, and Vehicle Maintenance), Wastewater and Water and three sections Administration, Airport, and Havasu Mobility.

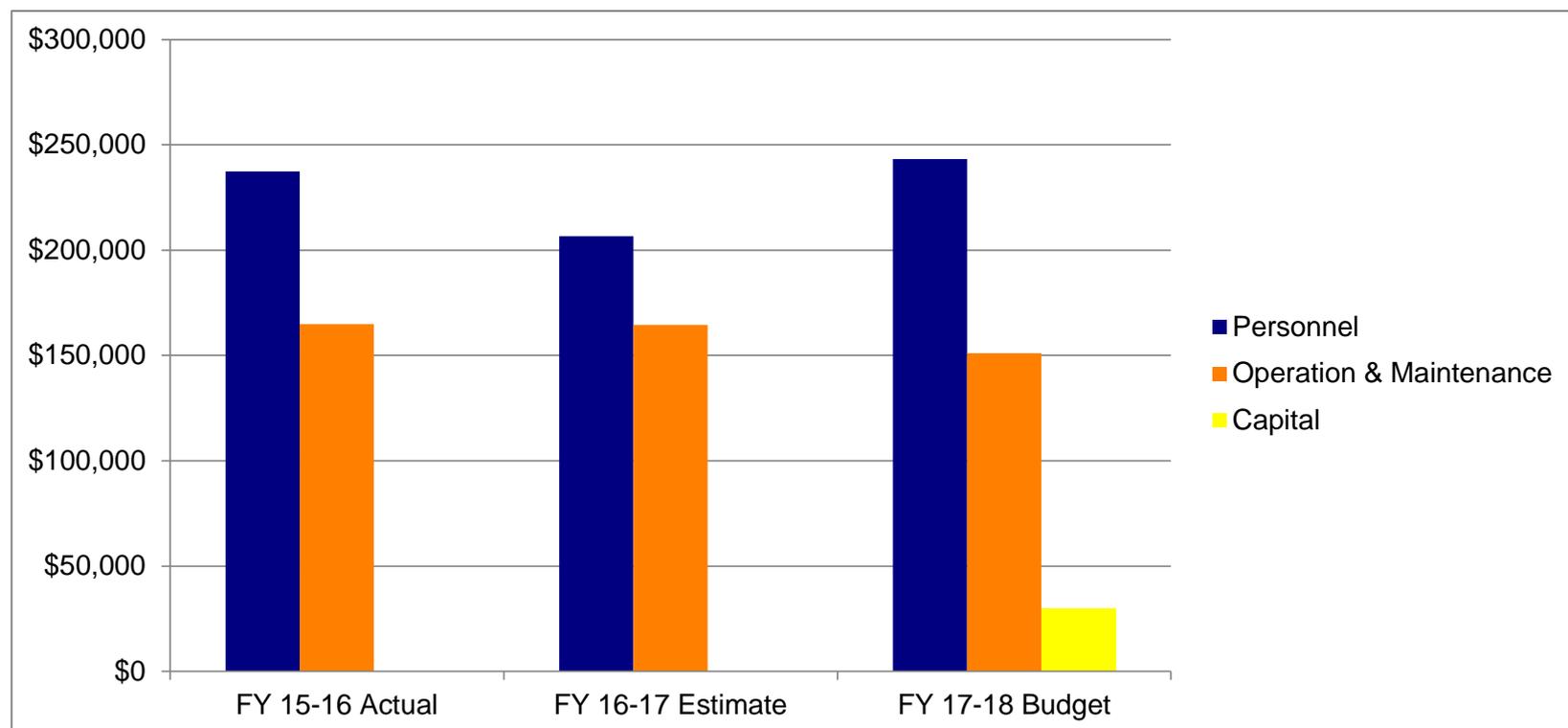
Operations
Administration
Airport
Havasu Mobility
Maintenance Services
Buildings & Grounds
Streets - HURF Funded
Vehicle Maintenance
Wastewater
Water



OPERATIONS ADMINISTRATION

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 156,989	\$ 170,527	\$ 111,000	\$ 151,452	\$ 158,556
Salaries - Part-Time	-	-	22,809	24,361	-
OT, Standby & Shift Differential	87	-	1,561	-	-
Benefits & Taxes	70,983	81,868	68,469	75,800	84,616
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	9,286	24,320	2,836	1,003	-
	237,345	276,715	206,675	252,616	243,172
Operation & Maintenance					
Professional Services	5,645	15,505	5,000	10,000	-
Utilities	50,583	59,200	52,559	61,900	55,400
Repairs & Maintenance (including cleaning)	27,331	40,000	33,693	42,195	32,200
Meetings, Training & Travel	5,907	3,500	3,600	3,600	2,500
Supplies	16,997	38,426	14,097	19,540	10,400
Outside Contracts	50,000	50,000	50,000	50,000	50,000
Other	8,403	6,050	5,586	6,100	600
	164,866	212,681	164,535	193,335	151,100
Capital Outlay	-	-	-	-	30,000
Subtotal Expenditures	\$ 402,211	\$ 489,396	\$ 371,210	\$ 445,951	\$ 424,272
Interfund Cost Allocation	(342,971)	(342,971)	(323,301)	(323,301)	(399,608)
TOTAL EXPENDITURES	\$ 59,240	\$ 146,425	\$ 47,909	\$ 122,650	\$ 24,664

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Replacement			
Fire Alarm System for Maint. Facility	1	\$ 30,000	\$ 30,000
TOTAL CAPITAL OUTLAY			\$ 30,000



OPERATIONS AIRPORT

MISSION STATEMENT

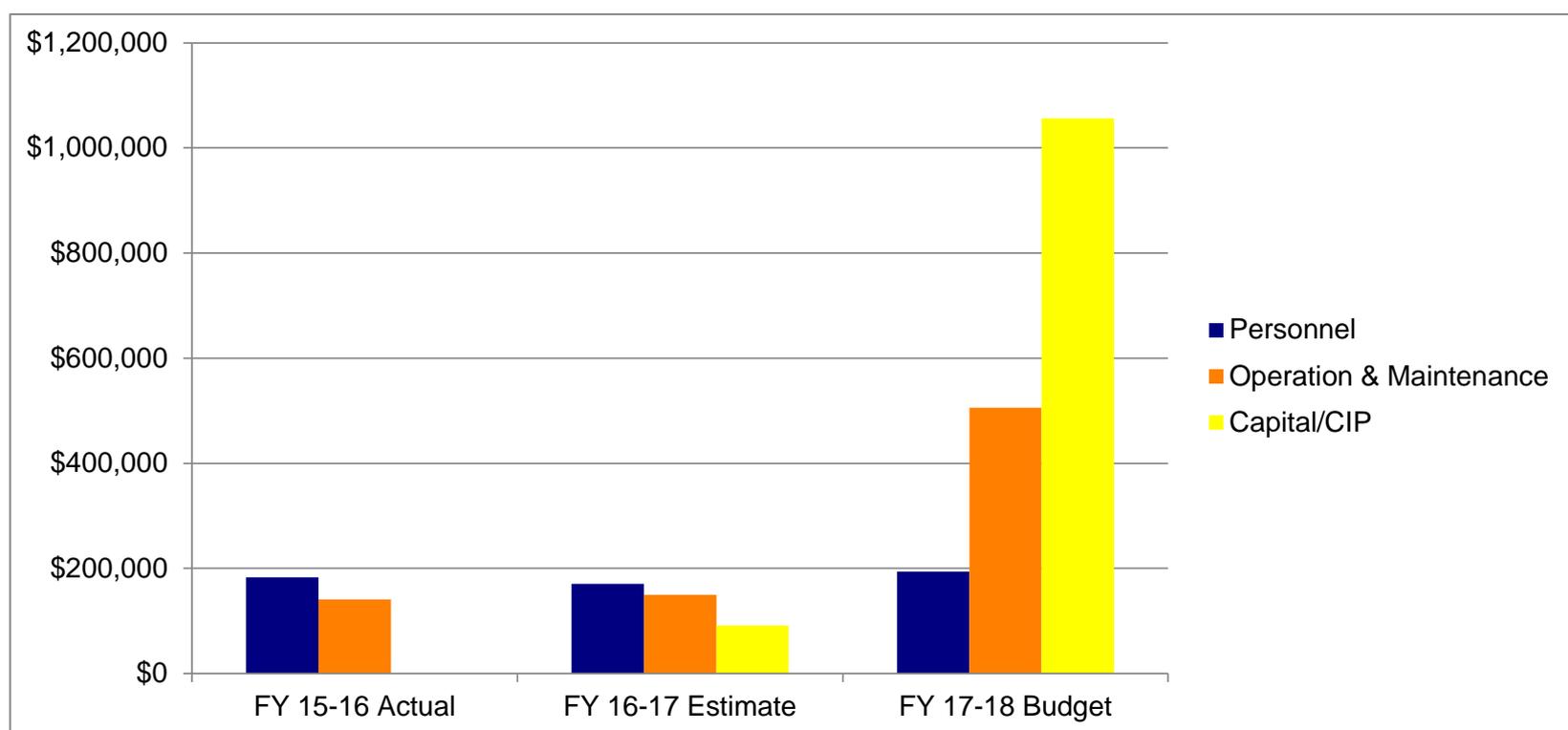
Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, corporations, tenants, aircraft owners, and various concessionaires.

DESCRIPTION

The Airport Division is responsible for the administration, maintenance, planning, development, public outreach, and monitoring flight operations at a commercial/ general aviation airfield facility with over 108-based aircraft. Two commercial freight carriers, one international rental car agency, two multi-service fixed-base operators, and various specialty fixed-based operators are based here. The airport is the primary gateway to the City and is open to the flying public, freight carrier operators, and corporations 24 hours a day, 7 days a week, 365 days a year. The airport requires maintenance and operations at the highest levels of safety, quality, economy, and user friendliness.

OPERATIONS AIRPORT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 131,702	\$ 136,606	\$ 115,444	\$ 140,182	\$ 138,601
Labor Attrition	-	-	-	(2,000)	(2,000)
Salaries - Part-Time	-	12,095	-	12,128	-
OT, Standby & Shift Differential	1,107	500	-	501	-
Benefits & Taxes	52,450	55,337	45,636	61,091	53,975
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	(2,216)	4,409	9,465	4,421	3,406
	183,043	208,947	170,545	216,323	193,982
Operation & Maintenance					
Professional Services	6,496	36,961	6,007	134,207	370,507
Utilities	49,598	53,855	52,830	55,265	54,465
Repairs & Maintenance (including cleaning)	19,825	71,622	21,405	24,917	15,314
Insurance & Claims	16,403	21,982	21,982	21,982	22,000
Meetings, Training & Travel	2,740	3,080	7,072	9,260	1,200
Supplies	40,909	59,947	33,052	57,405	34,073
Other	5,302	11,002	7,365	11,397	7,755
	141,273	258,449	149,713	314,433	505,314
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 324,316	\$ 467,396	\$ 320,258	\$ 530,756	\$ 699,296
Community Investment Program	-	797,500	91,002	1,147,500	1,056,498
Contingency	-	7,000	-	7,000	7,000
Debt Service	5,004	5,004	6,138	23,825	36,733
Depreciation	700,846	780,000	780,000	780,000	796,000
Interfund Cost Allocation	374,286	374,286	328,789	328,789	283,563
TOTAL EXPENDITURES	\$ 1,404,452	\$ 2,431,186	\$ 1,526,187	\$ 2,817,870	\$ 2,879,090



OPERATIONS HAVASU MOBILITY

MISSION STATEMENT

To provide safe and efficient transportation to the seniors, veterans and persons with disabilities within our community to assist them with an improved quality of life enhanced through mobility and independence.

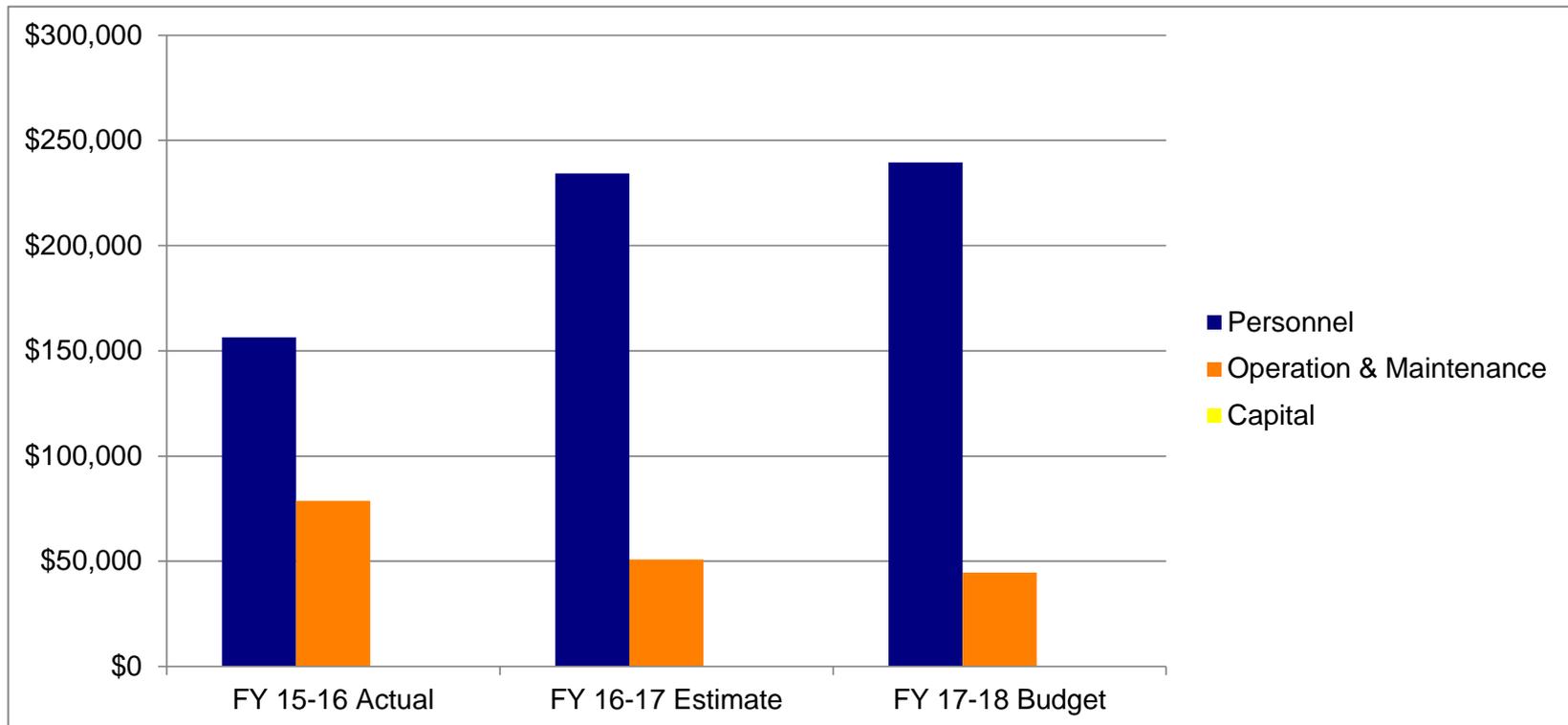
DESCRIPTION

Havasu Mobility is a transportation service provided by the City to transport the elderly, military veterans, and persons with disabilities within our community. Persons who are over the age of 60, military veterans or those who are disabled qualify for our service by completing an application and providing proof of age, proof of military service or a Doctor's verification of disability. Reservations should be made at least the day before travel is needed or up to two weeks in advance for curbside service and one week in advance for the Senior lunch bus. Same day appointments may be made if there is room in the schedule. Trip purpose can be medical/dental/therapy appointments, work related trips, trips to the pharmacy, grocery stores, county offices or to the Senior Center for the noon meal. Our demand response service operates Monday thru Friday from 8:00 a.m. to 5:00 p.m. and only within the City limits.

Senior Center Lunch Meal - Seniors of our community are provided with a free ride to the Senior Center for the noon meal Monday thru Friday in one of two manners. Both volunteer and paid drivers operate the senior bus and pick up all ambulatory passengers to drop them as a group at the Senior Center. Seniors who use a mobility device and wish to go to the Senior Center for the noon meal are also transported for no charge by our trained, paid drivers using an ADA accessible vehicle. Reservations are required as seats are limited and may be made the day before travel or up to one (1) week in advance.

OPERATIONS HAVASU MOBILITY

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 28,487	\$ 44,066	\$ 44,975	\$ 44,975	\$ 46,682
Salaries - Part-Time	81,205	124,852	108,456	125,327	125,385
OT, Standby & Shift Differential	2,829	-	7,257	-	-
Benefits & Taxes	43,814	63,664	73,643	68,048	67,576
	156,335	232,582	234,331	238,350	239,643
Operation & Maintenance					
Professional Services	3,193	2,032	-	-	-
Utilities	12,492	12,800	13,806	13,322	12,426
Repairs & Maintenance (including cleaning)	15,268	26,440	12,558	26,406	8,800
Meetings, Training & Travel	2,271	100	3,000	2,375	2,200
Supplies	18,443	35,200	18,667	21,575	17,150
Outside Contracts	26,624	31,200	2,346	6,400	3,000
Other	403	550	533	2,600	1,050
	78,694	108,322	50,910	72,678	44,626
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 235,029	\$ 340,904	\$ 285,241	\$ 311,028	\$ 284,269



OPERATIONS MAINTENANCE SERVICES

MISSION STATEMENT

To enhance our community by maintaining, constructing and administering Lake Havasu City facilities in a cost effective and efficient manner for our current and future citizens and visitors. By managing our assets safely with long term stewardship in mind, we will improve their appeal and provide future generations with the necessary infrastructure to enjoy our community.

DESCRIPTION

The Maintenance Services Division (MSD) provides daily maintenance for all of the many city facilities (parks, rights-of-way, and buildings). This includes recreational buildings, parks, landscaped areas and streetscapes, washes and drainage structures, operations buildings, other City buildings, non-HURF related special projects and events, and fields, as well as the Airport. The division also maintains and administers the Commemorative Tree/Bench Program and the City's Flag and Banner programs.



LONDON BRIDGE BEACH



ROTARY COMMUNITY PARK



SARA PARK



DYLAN'S DOG PARK

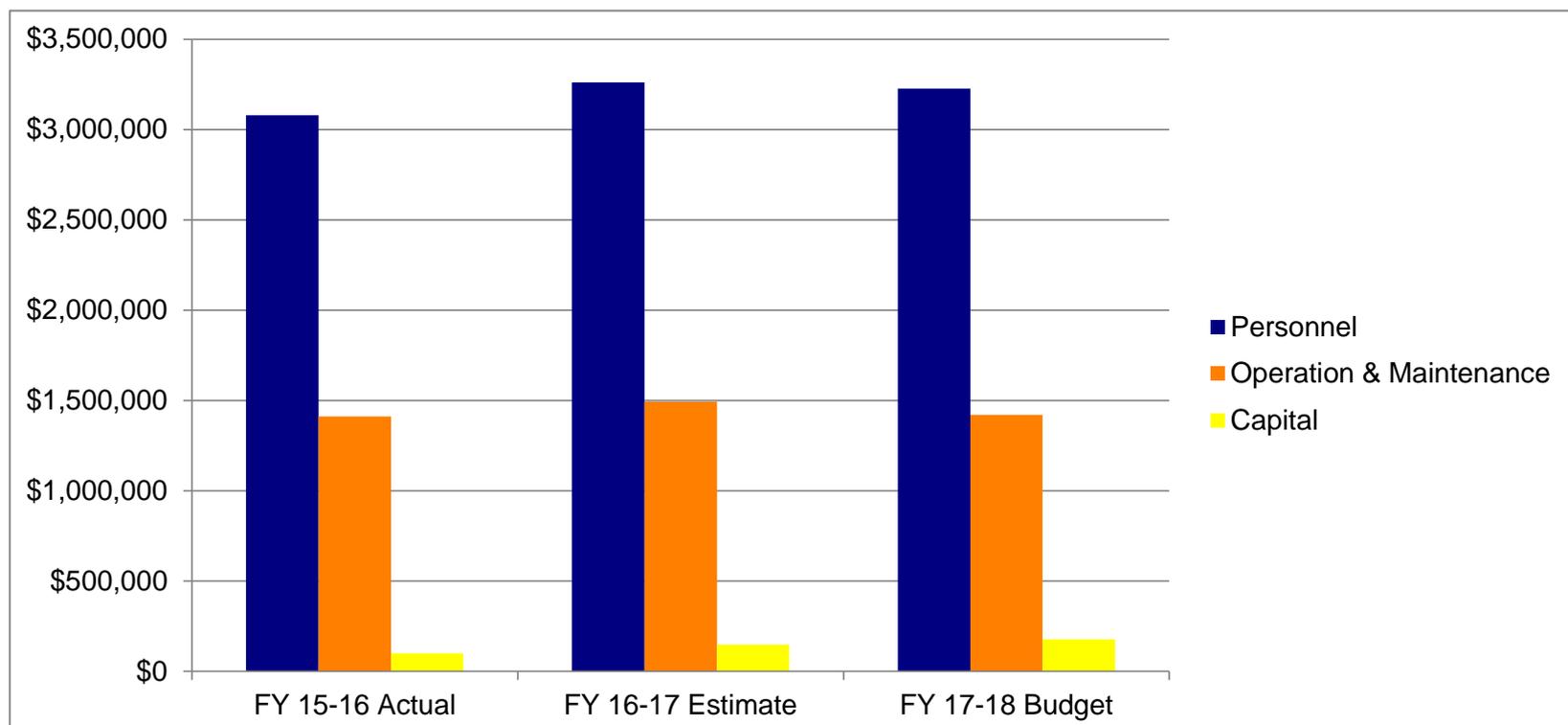


TINNELL MEMORIAL SPORTS PARK

OPERATIONS MAINTENANCE SERVICES

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 1,694,168	\$ 1,826,973	\$ 1,830,217	\$ 1,830,217	\$ 1,909,454
Salaries - Part-Time	358,241	227,127	341,643	249,152	257,483
OT, Standby & Shift Differential	74,346	27,500	65,483	27,576	50,656
Benefits & Taxes	925,668	963,814	971,772	969,279	987,412
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	26,469	24,696	50,635	26,216	20,507
	3,078,892	3,070,110	3,259,750	3,102,440	3,225,512
Operation & Maintenance					
Professional Services	18,323	12,890	10,500	35,000	15,000
Utilities	518,986	564,900	523,753	564,900	535,750
Repairs & Maintenance (including cleaning)	273,750	214,977	304,413	330,169	285,500
Meetings, Training & Travel	9,177	3,850	3,115	3,850	3,850
Supplies	566,055	349,403	618,262	946,372	554,653
Other	26,224	11,650	32,833	29,700	25,000
	1,412,515	1,157,670	1,492,876	1,909,991	1,419,753
Capital Outlay	100,984	100,000	148,102	155,000	178,000
Subtotal Expenditures	\$ 4,592,391	\$ 4,327,780	\$ 4,900,728	\$ 5,167,431	\$ 4,823,265
Interfund Cost Allocation	(880,290)	(867,239)	(830,393)	(830,393)	(319,343)
TOTAL EXPENDITURES	\$ 3,712,101	\$ 3,460,541	\$ 4,070,335	\$ 4,337,038	\$ 4,503,922

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Replacement			
Grasshopper	1	\$ 22,000	\$ 22,000
Irrigation System Upgrade	1	45,000	45,000
Pickup Reg Cab 2x4	3	32,000	96,000
Polaris Ranger	1	15,000	15,000
TOTAL CAPITAL OUTLAY			\$ 178,000



OPERATIONS MAINTENANCE SERVICES – HURF FUNDED

MISSION STATEMENT

To maintain, construct, and administer safe and effective Highway User Revenue Fund (HURF) eligible, public right-of-way facilities throughout the City.

DESCRIPTION

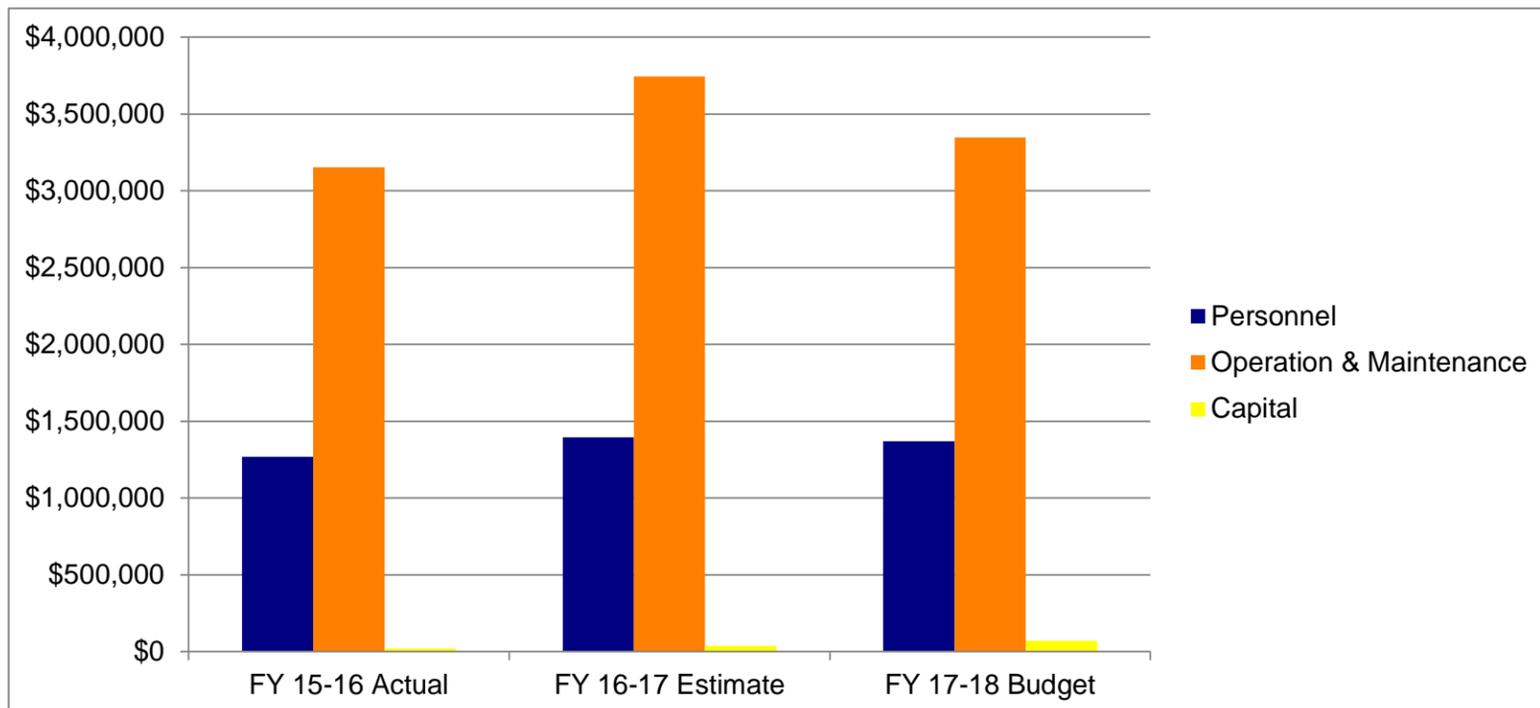
The Maintenance Services Division – HURF Funded, is responsible for the administration, maintenance, and minor construction of all related activities involving the City's roadways and HURF eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals and striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities, is responsible for conducting traffic studies, operations and maintenance of traffic signals and street lights, performs pavement condition assessments, and plans and administers the contracts for pavement repair, rehabilitation, and sealing projects.

The Maintenance Services Division also oversees repair and maintenance of the Operations Maintenance Facility including HVAC system services, fire line maintenance and pressure valve replacements, utilities, general repairs to electrical and telephone systems, facility security, and general improvements as needed for maintaining a safe and well maintained public facility.

OPERATIONS MAINTENANCE SERVICES - HURF FUNDED

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 729,407	\$ 811,304	\$ 787,700	\$ 802,518	\$ 782,712
Labor Attrition	-	-	-	(14,000)	(14,000)
Salaries - Part-Time	46,721	74,216	50,264	50,264	51,935
OT, Standby & Shift Differential	42,306	51,577	54,141	51,719	32,612
Benefits & Taxes	407,131	454,739	491,831	474,971	484,358
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	41,397	26,645	11,829	181	30,837
	1,266,962	1,418,481	1,395,765	1,365,653	1,368,454
Operation & Maintenance					
Professional Services	30,980	16,476	-	-	-
Utilities	62,805	69,300	76,088	69,800	74,800
Repairs & Maintenance (including cleaning)	2,116,575	2,151,096	2,805,778	2,776,096	2,334,500
Insurance & Claims	221,285	280,869	216,778	250,000	238,000
Meetings, Training & Travel	6,887	8,500	5,979	8,500	3,500
Supplies	674,755	817,690	632,409	784,478	668,600
Other	40,029	32,500	7,289	31,500	27,250
	3,153,316	3,376,431	3,744,321	3,920,374	3,346,650
Capital Outlay	19,402	17,500	36,000	36,000	70,000
Subtotal Expenditures	\$ 4,439,680	\$ 4,812,412	\$ 5,176,086	\$ 5,322,027	\$ 4,785,104
Community Investment Program	-	-	300,000	300,000	3,898,535
Contingency	-	92,000	-	92,000	92,000
Debt Service	6,863	6,864	73,194	77,121	110,838
Interfund Cost Allocation	(27,967)	522,033	(79,401)	470,599	39,335
TOTAL EXPENDITURES	\$ 4,418,576	\$ 5,433,309	\$ 5,469,879	\$ 6,261,747	\$ 8,925,812

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Replacement			
Pickup Reg Cab 4x4	2	\$ 35,000	\$ 70,000
TOTAL CAPITAL OUTLAY			\$ 70,000



OPERATIONS VEHICLE MAINTENANCE

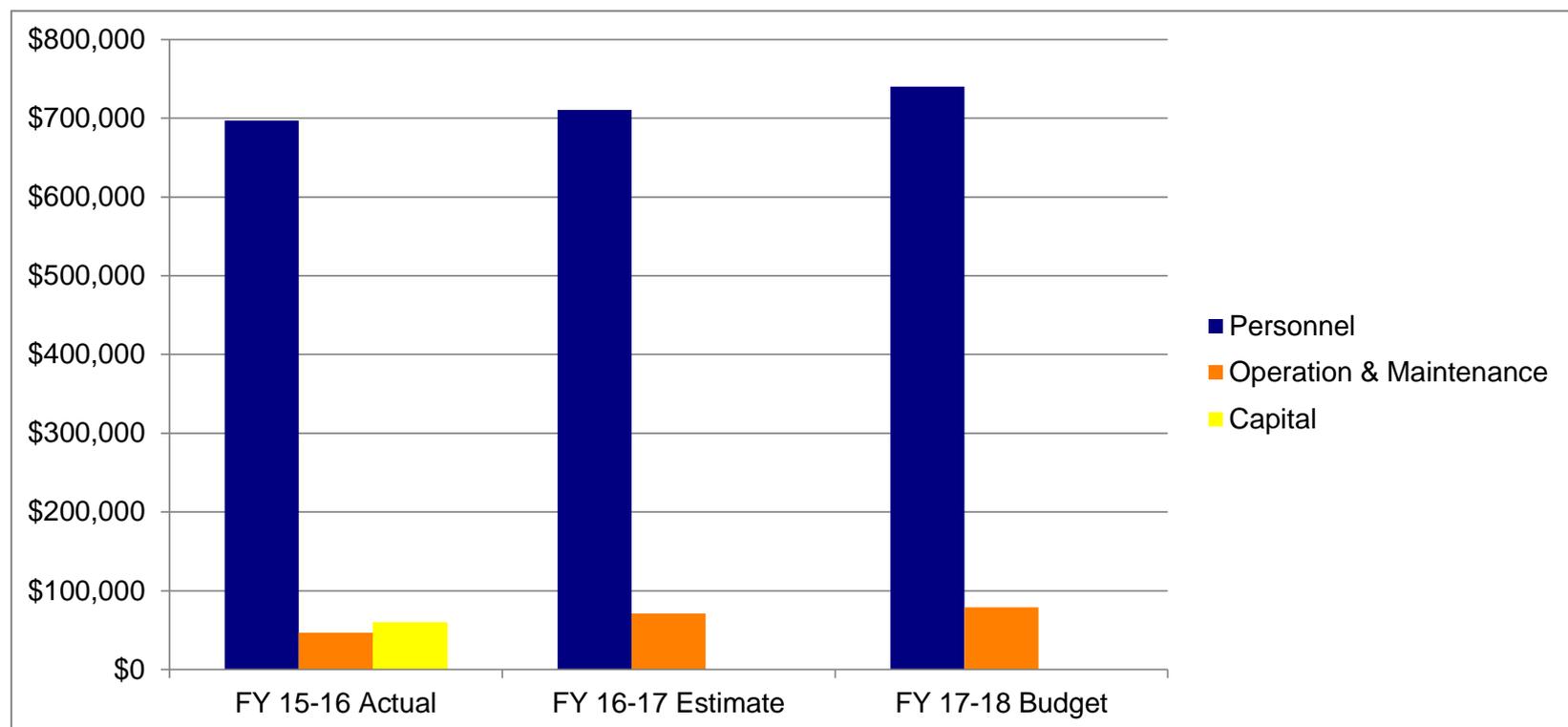
MISSION STATEMENT

Maintain, repair and manage the City's fleet of vehicles and equipment, in a safe, efficient and effective manner, meeting the needs of the departments in fulfilling their core missions.

DESCRIPTION

The Vehicle Maintenance Section is responsible for providing preventative maintenance, emergency repairs, and administrative services (including Fleet Management) for all of the City's vehicles and equipment.

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 416,995	\$ 443,185	\$ 439,000	\$ 451,707	\$ 467,054
Salaries - Part-Time	4,882	26,571	4,230	26,644	14,745
OT, Standby & Shift Differential	26,156	19,273	22,932	19,326	19,904
Benefits & Taxes	243,053	249,733	241,212	284,627	236,298
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	5,909	4,419	2,905	2,403	2,041
	696,995	743,181	710,279	784,707	740,042
Operation & Maintenance					
Professional Services	203	2,144	-	-	-
Utilities	10,618	17,250	15,954	17,250	16,400
Repairs & Maintenance (including cleaning)	9,642	11,680	19,724	11,584	14,000
Meetings, Training & Travel	1,423	3,500	1,526	8,500	5,000
Supplies	19,387	28,269	26,993	45,609	40,050
Other	5,744	3,950	7,188	6,450	3,850
	47,017	66,793	71,385	89,393	79,300
Capital Outlay	60,359	76,000	-	-	-
Subtotal Expenditures	\$ 804,371	\$ 885,974	\$ 781,664	\$ 874,100	\$ 819,342
Interfund Cost Allocation	(248,018)	(248,018)	(232,016)	(232,016)	(181,322)
TOTAL EXPENDITURES	\$ 556,353	\$ 637,956	\$ 549,648	\$ 642,084	\$ 638,020



OPERATIONS WATER DIVISION

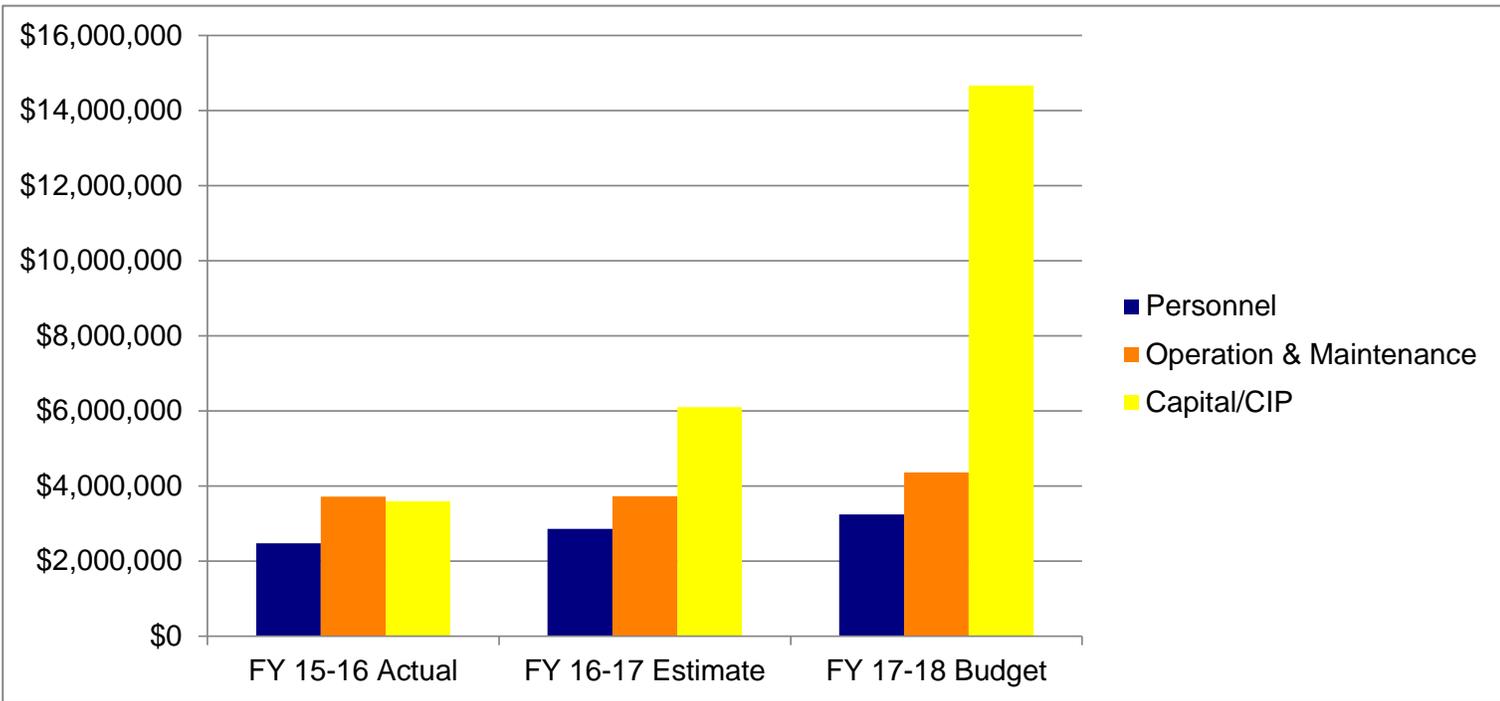
MISSION STATEMENT

Provide clean, safe water in ample supply while complying with Federal and State drinking water standards.

DESCRIPTION

The Water Division provides potable water to the City's residents; operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmissions and distribution lines. Water Division also provides and installs service connections and meters to every residence and business in the City.

Operations Water Expenditure Chart



OPERATIONS WATER

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 1,472,837	\$ 1,810,130	\$ 1,551,516	\$ 1,768,703	\$ 1,792,443
Labor Attrition	-	-	-	(32,000)	(33,000)
Salaries - Part-Time	118,649	203,141	130,000	204,243	191,482
OT, Standby & Shift Differential	218,930	215,054	221,282	215,645	215,634
Benefits & Taxes	617,302	1,033,057	830,345	980,158	1,002,835
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	50,453	89,383	127,485	77,413	78,625
	2,478,171	3,350,765	2,860,628	3,214,162	3,248,019
Operation & Maintenance					
Professional Services	173,213	154,612	180,077	688,341	403,196
Utilities	1,547,223	1,629,250	1,703,648	1,664,950	1,744,950
Repairs & Maintenance (including cleaning)	563,818	564,960	388,208	550,344	489,500
Insurance & Claims	224,430	280,869	217,150	240,000	240,000
Meetings, Training & Travel	13,406	16,350	17,050	17,050	11,200
Supplies	806,685	948,076	871,902	996,653	854,200
Outside Contracts	3,803	-	4,500	4,500	5,500
Other	386,570	497,596	344,662	461,104	617,836
	3,719,148	4,091,713	3,727,197	4,622,942	4,366,382
Capital Outlay	385,826	478,350	99,000	288,373	356,325
Subtotal Expenditures	\$ 6,583,145	\$ 7,920,828	\$ 6,686,825	\$ 8,125,477	\$ 7,970,726
Community Investment Program	3,208,890	10,549,213	6,007,077	16,599,152	14,308,337
Contingency	-	275,000	-	275,000	600,000
Debt Service	514,100	634,882	633,807	633,807	716,481
Depreciation	2,313,305	2,600,000	2,605,000	2,600,000	2,600,000
Interfund Cost Allocation	2,270,366	1,498,190	2,486,944	1,936,944	2,380,718
TOTAL EXPENDITURES	\$ 14,889,806	\$ 23,478,113	\$ 18,419,653	\$ 30,170,380	\$ 28,576,262

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Carry Forward			
Backhoe-Jackhammer	1	\$ 20,325	\$ 20,325
Replacement			
Backhoe	1	117,000	117,000
Enterprise Resource Planning Software	1	132,000	132,000
Pickup Ext Cab SB 2x4	1	32,000	32,000
Service Truck F550	1	55,000	55,000
TOTAL CAPITAL OUTLAY			\$ 356,325

OPERATIONS WASTEWATER DIVISION

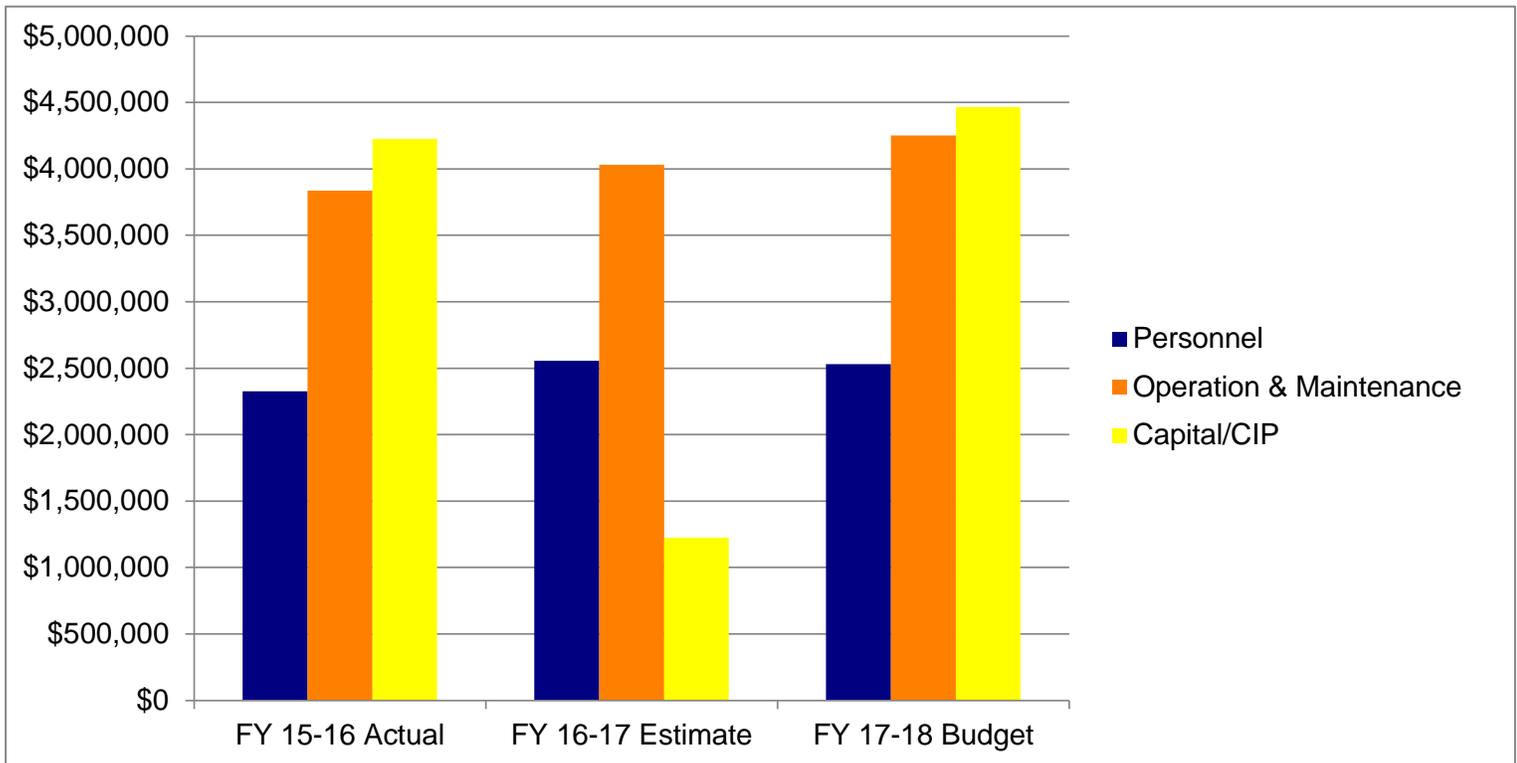
MISSION STATEMENT

To provide the most cost-effective wastewater collection and treatment service possible for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the City which is connected to the sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to ensure compliance with the Aquifer Protection Permits for all wastewater facilities.

Operations Wastewater Expenditure Chart



OPERATIONS WASTEWATER

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 1,507,822	\$ 1,610,865	\$ 1,590,000	\$ 1,642,331	\$ 1,575,712
Labor Attrition	-	-	-	(26,000)	
OT, Standby & Shift Differential	77,954	67,909	71,124	72,899	73,236
Benefits & Taxes	636,103	780,186	767,888	795,214	811,316
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	103,903	105,900	126,030	109,911	70,746
	2,325,782	2,564,860	2,555,042	2,594,355	2,531,010
Operation & Maintenance					
Professional Services	296,126	327,766	185,729	410,729	332,778
Utilities	1,320,550	1,489,800	1,415,523	1,423,800	1,427,600
Repairs & Maintenance (including cleaning)	498,948	613,938	447,942	620,146	525,360
Insurance & Claims	168,854	325,719	182,637	250,000	200,000
Meetings, Training & Travel	14,778	15,200	15,120	17,200	18,700
Supplies	1,360,796	1,985,539	1,529,243	1,750,693	1,345,395
Other	177,161	292,453	255,933	292,091	402,367
	3,837,213	5,050,415	4,032,127	4,764,659	4,252,200
Capital Outlay	917,737	1,382,601	693,200	954,200	1,601,070
Subtotal Expenditures	\$ 7,080,732	\$ 8,997,876	\$ 7,280,369	\$ 8,313,214	\$ 8,384,280
Community Investment Program	3,307,626	5,009,379	532,028	2,452,900	2,863,427
Contingency	-	355,000	-	355,000	500,000
Debt Service	287,700,324	289,819,102	14,460,878	15,024,876	13,279,406
Depreciation	10,075,633	11,000,000	10,200,000	11,000,000	10,200,000
Interfund Cost Allocation	1,029,841	1,030,021	1,050,889	1,050,889	1,505,295
TOTAL EXPENDITURES	\$ 309,194,156	\$ 316,211,378	\$ 33,524,164	\$ 38,196,879	\$ 36,732,408

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Carry Forward			
Bio-Trickling Filter for ITP	1	\$ 207,000	\$ 207,000
New			
IPS 24-Inch Surge High Pressure Repair	1	300,000	300,000
ITP Storage Building	1	16,320	16,320
Replacement			
Enterprise Resource Planning Software	1	132,000	132,000
ITP Clarifier Drive	1	19,950	19,950
ITP Influent Flowmeter	1	34,300	34,300
ITP Irrigation Package Station/Pump Contrl	1	240,000	240,000
ITP Pond Aerators	2	12,850	25,700
London Bridge Rd VFD	1	85,000	85,000
MTP Aeration Basin #1/Splitter Box Valve	1	343,500	343,500
MTP Feb Mixer #2	1	30,300	30,300
Pickup Ext Cab SB 2x4	1	32,000	32,000
Pickup Ext Cab SB 4x4	1	35,000	35,000
Vadose Wells 1-4 Rehab	1	100,000	100,000
TOTAL CAPITAL OUTLAY			\$ 1,601,070

POLICE DEPARTMENT

MISSION STATEMENT

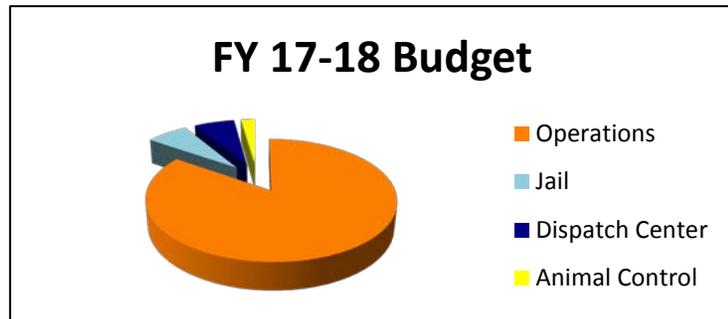
Ensure a safe and secure community with the vision of being recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Website Notifications, and Volunteer Programs.

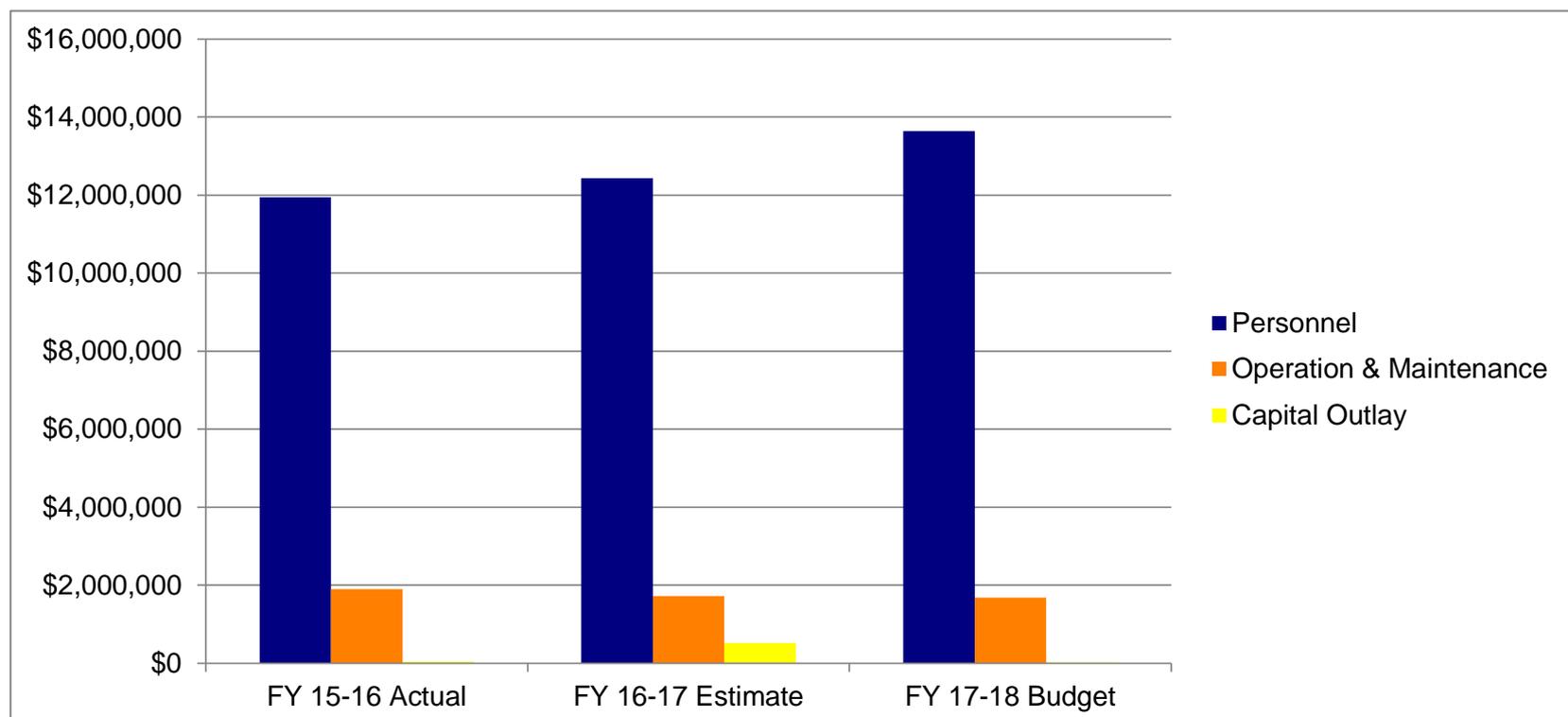
Police
Operations
Jail
Dispatch Center
Animal Control



POLICE DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Personnel					
Salaries - Full-Time	\$ 6,211,383	\$ 6,555,147	\$ 6,594,897	\$ 6,768,418	\$ 6,890,422
Salaries - Part-Time	171,929	252,276	241,238	291,613	245,805
OT, Standby & Shift Differential	963,630	646,850	972,589	663,130	872,683
Benefits & Taxes	4,471,201	4,799,942	4,499,000	4,632,672	5,576,469
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	122,590	62,145	124,912	98,707	56,724
	11,940,733	12,316,360	12,432,636	12,454,540	13,642,103
Operation & Maintenance					
Professional Services	264,906	293,613	42,165	39,234	39,140
Utilities	170,045	157,058	168,463	159,605	169,846
Repairs & Maintenance (including cleaning)	265,282	282,866	297,252	279,866	251,858
Vehicle/Equip. Replacement Prog: Lease	27,076	26,246	26,246	26,246	-
Meetings, Training & Travel	57,524	88,450	78,273	84,650	84,270
Supplies	448,725	714,155	449,110	690,934	465,169
Outside Contracts	632,038	723,274	615,274	723,274	623,274
Other	32,170	35,312	47,248	42,047	45,837
	1,897,766	2,320,974	1,724,031	2,045,856	1,679,394
Capital Outlay	46,222	126,000	521,611	538,210	25,000
Subtotal Expenditures	\$ 13,884,721	\$ 14,763,334	\$ 14,678,278	\$ 15,038,606	\$ 15,346,497
Debt Service	245,015	-	462,914	462,914	2,697,149
TOTAL EXPENDITURES	\$ 14,129,736	\$ 14,763,334	\$ 15,141,192	\$ 15,501,520	\$ 18,043,646

Capital Outlay Budget	Quantity	Unit Price	Total FY 17-18
Carry Forward			
Fuel Management System	1	\$ 25,000	\$ 25,000
TOTAL CAPITAL OUTLAY			\$ 25,000



DEBT SERVICE FUND

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Principal & Interest	\$ 236,419	\$ 236,750	\$ 239,646	\$ 239,646	\$ -

* Moved debt service principal & interest budget to General Fund starting in FY 17-18.

IMPROVEMENT DISTRICTS

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
#2 London Bridge Plaza	\$ 15,228	\$ 16,345	\$ 15,179	\$ 16,841	\$ 17,290
#4 McCulloch Median	67,609	70,734	68,429	70,969	55,604
TOTAL EXPENDITURES	\$ 82,837	\$ 87,079	\$ 83,608	\$ 87,810	\$ 72,894

REFUSE ENTERPRISE FUND

Expenditures	Actual	Budget	Estimate	Budget	
	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Operation & Maintenance					
Professional Services	\$ 62,045	\$ 83,123	\$ 63,096	\$ 63,096	\$ 34,000
Utilities	28,263	29,000	28,263	30,000	30,000
Interfund Cost Allocation	571,702	571,702	589,630	589,630	269,446
Outside Contracts	4,630,904	4,500,000	4,681,607	4,700,000	5,470,000
Other	43,528	53,335	165,185	50,555	45,230
	5,336,442	5,237,160	5,527,781	5,433,281	5,848,676
Subtotal Expenditures	\$ 5,336,442	\$ 5,237,160	\$ 5,527,781	\$ 5,433,281	\$ 5,848,676
Contingency	-	-	-	-	100,000
Depreciation	1,175	1,175	1,175	1,175	1,175
Landfill Closure Reserve	124,618	123,114	124,618	124,618	127,149
TOTAL EXPENDITURES	\$ 5,462,235	\$ 5,361,449	\$ 5,653,574	\$ 5,559,074	\$ 6,077,000

MISCELLANEOUS GRANT FUNDS FY 17-18

ADMINISTRATIVE SERVICES DEPARTMENT

CDBG Funds, \$471,894

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing. These funds are used for the administration and actual costs of CDBG eligible activities including substantial housing rehabilitation.

State Special Projects, \$300,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened to entities for competitive grants. These funds can be used for any CDBG eligible activities.

Non-Specific City-Wide Grants, \$300,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE, \$15,349

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

FIRE DEPARTMENT

Non-Specific, \$55,000

Funding for future grant opportunities that may arise during the fiscal year.

Mohave County HAZMAT Grants, \$52,000

Funding for HAZMAT overtime and equipment.

POLICE DEPARTMENT

AZ Governors Office of Highway Safety, \$69,800

Funding for DUI and traffic enforcement program equipment and overtime.

AZ Peace Officers Standards and Training Board, \$142,000

Funding for WALETA Police Academy.

US Department of Justice \$18,000

Funding for UV/IR camera and accessories.

MISCELLANEOUS GRANT FUNDS FY 17-18

Bullet Proof Vests, \$12,648

Funding to reimburse city 50% of the cost of compliant armored vests.

MAGNET, \$158,199

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force

***Grants included in the list above are awarded grants, applied for grants, and grants that the City may possibly apply for if the opportunity becomes available.**



CAPITAL BUDGET

RELATIONSHIP BETWEEN CAPITAL AND OPERATING

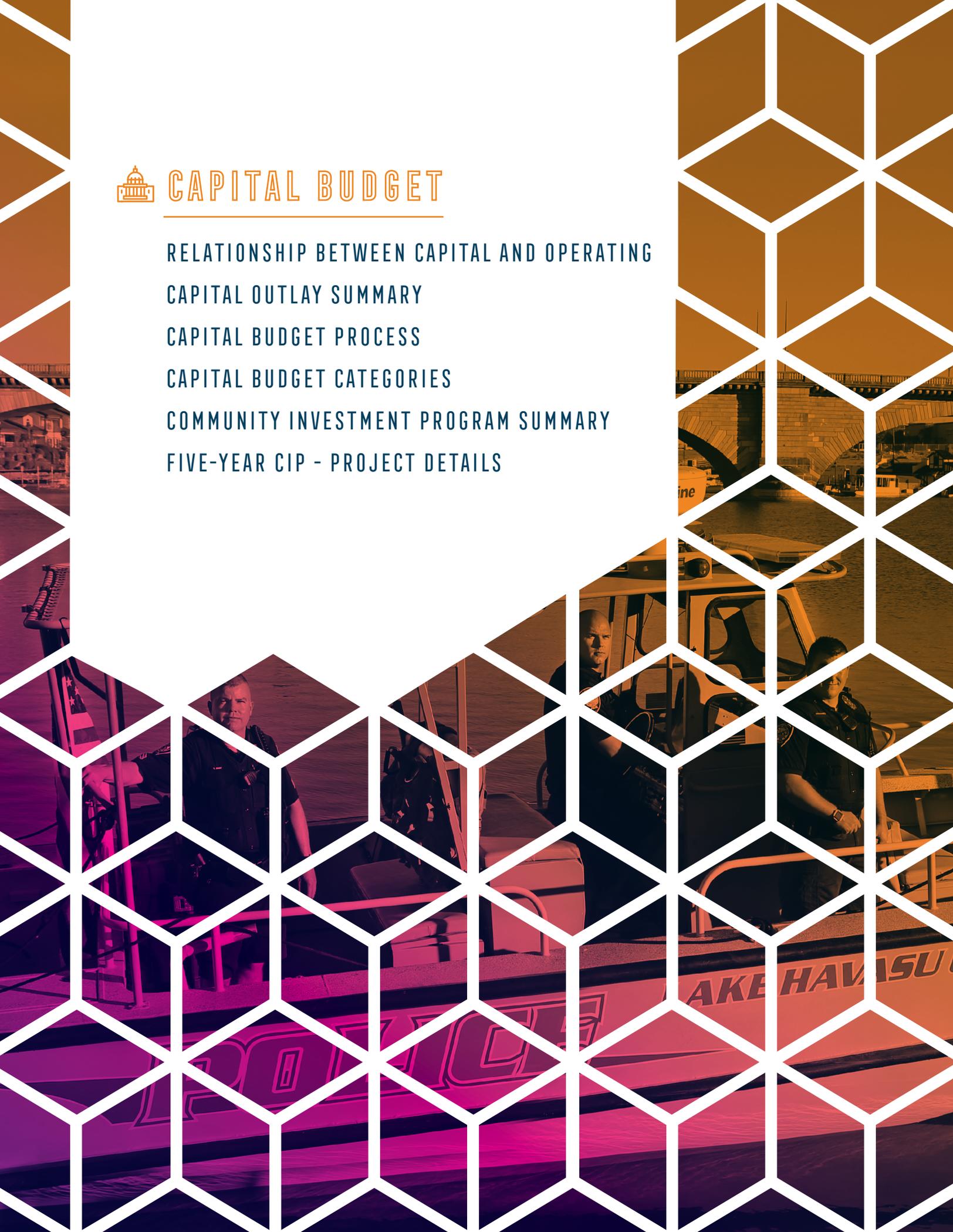
CAPITAL OUTLAY SUMMARY

CAPITAL BUDGET PROCESS

CAPITAL BUDGET CATEGORIES

COMMUNITY INVESTMENT PROGRAM SUMMARY

FIVE-YEAR CIP - PROJECT DETAILS



RELATIONSHIP BETWEEN CAPITAL AND OPERATING

The capital budget for Lake Havasu City FY 17-18 totals \$37.1 million. This total represents \$33.4 million for the Community Investment Program (CIP) and \$3.7 million for capital outlay. The Five-Year Community Investment Program totals \$104.5 million.

The Relationship between Capital and Operating Budgets:

The Capital Budget includes the Community Investment Program (CIP) and capital outlay. The CIP is a blueprint for planning the City's capital expenditures. It is a comprehensive five-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The FY 17-18 CIP budget represents the first year of the Five-Year Community Investment Program.

A capital project is defined as a physical improvement or any major non-recurring expenditure (over \$50,000), which results in a permanent addition to the City's assets or infrastructure with a useful life of five years or more. CIP projects are new or expanded physical facilities, large-scale rehabilitation or replacement of existing facilities. CIP projects may also include the acquisition of land, or cost of engineering or architectural studies and services relative to a public improvement. Capital outlay includes items that have a value greater than \$10,000 and a useful life of more than one year. Examples of capital outlay items include motor vehicles, boats, machinery, equipment, and small building improvements.

The classification of items as a CIP versus capital outlay, or operational maintenance, can be determined by the following criteria: cost, frequency, engineering and construction requirements or a combination of any of the criteria.

Lake Havasu City prepares a capital budget separate from the operating budget; however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the upcoming fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, operational services, maintenance supplies, and debt service payments. These ongoing costs are adjusted annually to cover inflation, improve services or institute cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and current available resources.

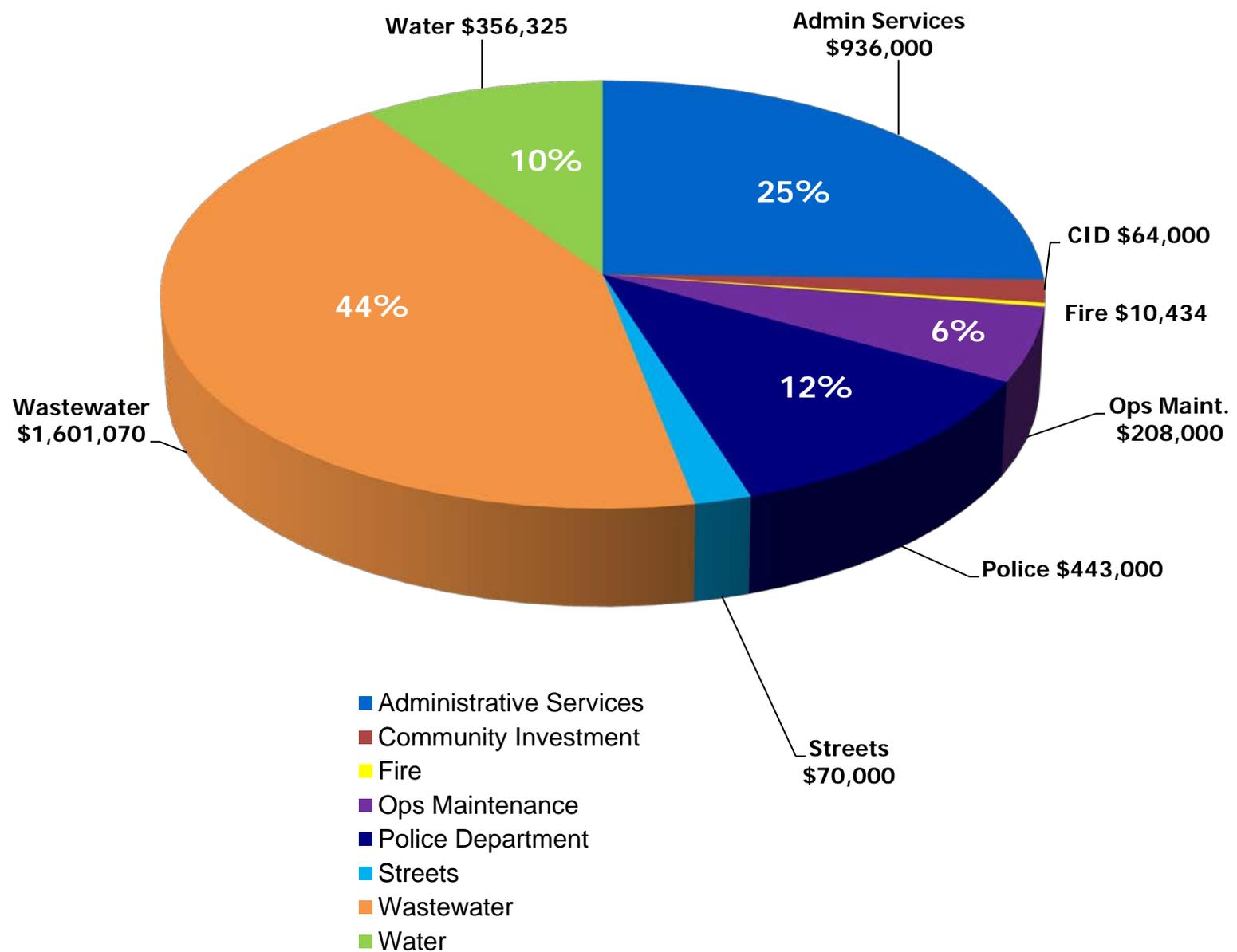
CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 17-18
GENERAL FUND				
Administrative Services				
Enterprise Resource Planning Software* (Shared with Wastewater & IDD)	Replacement	1	936,000	\$ 936,000 <u>936,000</u>
Community Investment				
Pickup Ext Cab SB 2x4	Replacement	2	32,000	<u>64,000</u> 64,000
Fire Department				
Fire Station Alerting System- Installation Fee	Carry Forward	1	10,434	<u>10,434</u> 10,434
Operations				
Fire Alarm System For Maint. Facility	Replacement	1	30,000	30,000
Grasshopper	Replacement	1	22,000	22,000
Irrigation System Upgrade	Replacement	1	45,000	45,000
Pickup Reg Cab 2x4	Replacement	3	32,000	96,000
Polaris Ranger	Replacement	1	15,000	<u>15,000</u> 208,000
Police Department				
Fuel Management System	Carry Forward	1	25,000	<u>25,000</u> 25,000
TOTAL GENERAL FUND				\$ 1,243,434
OTHER FUNDS				
Irrigation & Drainage District Fund (Water Division)				
Backhoe	Replacement	1	117,000	\$ 117,000
Backhoe-Jackhammer	Carry Forward	1	20,325	20,325
Enterprise Resource Planning Software*	Replacement	1	132,000	132,000
Pickup Ext Cab SB 2x4	Replacement	1	32,000	32,000
Service Truck F550	Replacement	1	55,000	<u>55,000</u> 356,325
Highway User Revenue Fund				
Pickup Reg Cab 4x4	Replacement	2	35,000	<u>70,000</u> 70,000
WALETA				
Steel Building with Outfitting	New	1	400,000	400,000
Wastewater Utility Fund				
Bio-Trickling Filter for ITP	Carry Forward	1	207,000	207,000
Enterprise Resource Planning Software*	Replacement	1	132,000	132,000
IPS 24-Inch Surge High Pressure Repair	New	1	300,000	300,000
ITP Clarifier Drive	Replacement	1	19,950	19,950
ITP Influent Flowmeter	Replacement	1	34,300	34,300
ITP Irrigation Package Station & Pump Control VFD's	Replacement	1	240,000	240,000
ITP Pond Aerators	Replacement	2	12,850	25,700
ITP Storage Building	New	1	16,320	16,320
London Bridge Rd VFD	Replacement	1	85,000	85,000
MTP Aeration Basin #1/Splitter Box Valve Rehab	Replacement	1	343,500	343,500
MTP Feb Mixer #2	Replacement	1	30,300	30,300
Pickup Ext Cab SB 2x4	Replacement	1	32,000	32,000
Pickup Ext Cab SB 4x4	Replacement	1	35,000	35,000
Vadose Wells 1-4 Rehab	Replacement	1	100,000	<u>100,000</u> 1,601,070
TOTAL OTHER FUNDS				\$ 2,427,395

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 17-18
GRANT FUNDS				
U. S. Department of Justice				
Police - UV/IR Camera and Accessories	New	1	18,000	18,000
				18,000
TOTAL GRANT FUNDS				\$ 18,000
TOTAL CAPITAL OUTLAY				\$ 3,688,829

* The Enterprise Resource Planning Software is one item shared between the General Fund, the Wastewater Utility Fund, and the Irrigation and Drainage District Fund.



THE CAPITAL BUDGET PROCESS

THE CAPITAL BUDGET PROCESS

The capital budget process began with a review of the previous CIP plan, in which completion and cost estimates for the current year's projects were updated.

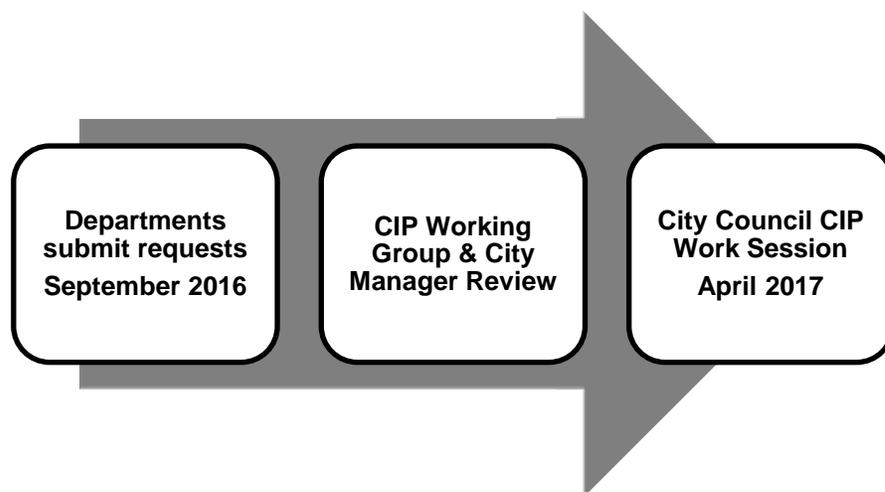
Departments submitted new project proposals to the Community Investment Department. The Community Investment Department staff, along with Administrative Services staff, reviewed and prioritized those proposals based upon critical needs and available funding. In addition, engineering staff reviewed projects from the perspective of having sufficient personnel resources to complete the planned projects. The planned projects maintain essential public services to citizens.

Following the department and engineering reviews and prioritization, the City Manager provided an additional level of review. Items that were determined to be essential were included in the Plan and funding sources identified.

Normally the plan is developed to fit within sustainable levels over the next five years as set forth in a five-year forecast developed by the Administrative Services Department, but due to a desirable need for projects starting in year three and limited funding some projects are currently categorized as unfunded. Projects in the next budget cycle will be closely evaluated and rated for funding availability. The funding estimates in the next budget cycle will allow limitations to be set on the number of projects that can realistically be funded and included in the five-year forecast.

The proposed Five-Year Community Investment Program was presented to the City Council for review and discussion. The Five-Year Community Investment Program was adopted by Council prior to adoption of the final budget.

CIP projects are categorized by Department/Division (see table below/on next page). Each CIP project is linked to a City Council Community Result and includes a description and justification, cost estimate, funding source(s), and operating and maintenance impact, if applicable. All projects included in the Five-Year Community Investment Program are reviewed and updated on an annual basis.



CAPITAL BUDGET CATEGORIES

CITY COUNCIL COMMUNITY RESULTS
<p>1 Safe Community</p> <p>2 Growth and Development</p> <p>3 Reliable Infrastructure</p> <p>4 Clean Environment</p> <p>5 Great Community to Live</p> <p>6 Good Governance</p>

Department	Divisions
Community Investment	Engineering
General Government	Non-Departmental
Operations	Admin Airport Drainage Parks Streets Wastewater Water
Public Safety	Fire Police

Priority Ratings of Projects		
Priority 1	Essential (Start within 1 year)	Required to complete or make fully usable a major public improvement; Remedy a condition dangerous to health, welfare, and public safety.
Priority 2	Necessary (Start 1-3 years)	Vital to the development or redevelopment of a desirable industrial, commercial, or residential district.
Priority 3	Desirable (Start 3-5 years)	Projects that would benefit the community; Considered proper for a progressive community competing with other cities.

**FY 2018-22 COMMUNITY INVESTMENT PROGRAM
PROJECTS AND FUNDING SOURCES BY DEPARTMENT**

Project Number	Project Description	Page Number	Prior	17-18	18-19	19-20	20-21	21-22	FY 18-22 CIP Total	With Prior CIP Total
Community Investment										
FA1010	Aquatic Center Rehabilitation	125	\$ 450,000	\$ 265,000	\$ -	\$ -	\$ -	\$ -	265,000	\$ 715,000
FA1090	Channel Bollards & Chain Replacement	126	-	110,000	-	-	-	-	110,000	110,000
FA1020	Field Needs Improvement Project	127	1,144,816	4,120,000	14,260,000	-	-	-	18,380,000	19,524,816
FA1040	Havasu 280 Eco/Enviro Center	128	-	-	-	-	250,000	2,875,000	3,125,000	3,125,000
PR2070	Havasu 280 Infrastructure Master Plan	129	1,178,997	3,520,750	-	-	-	-	3,520,750	4,699,747
Total Community Investment			2,773,813	8,015,750	14,260,000	-	250,000	2,875,000	25,400,750	28,174,563
Funding										
CIP Fund			86,418	-	-	-	-	-	-	86,418
General Fund			627,587	5,795,000	14,260,000	-	-	-	20,055,000	20,682,587
Property Acquisition Fund			1,001,936	-	-	-	-	-	-	1,001,936
Refuse Fund			1,057,872	2,220,750	-	-	-	-	2,220,750	3,278,622
Unfunded			-	-	-	-	250,000	2,875,000	3,125,000	3,125,000
Total Community Investment			2,773,813	8,015,750	14,260,000	-	250,000	2,875,000	25,400,750	28,174,563
General Government										
IT1502	Enterprise Resource Planning (ERP) Software System	130	-	1,200,000	-	-	-	-	1,200,000	1,200,000
Total General Government			-	1,200,000	-	-	-	-	1,200,000	1,200,000
Funding										
General Fund			-	936,000	-	-	-	-	936,000	936,000
IDD Fund			-	132,000	-	-	-	-	132,000	132,000
Wastewater Fund			-	132,000	-	-	-	-	132,000	132,000
Total General Government			-	1,200,000	-	-	-	-	1,200,000	1,200,000
Operations-Admin										
CI1010	Arc Flash Study and Implementation	131	225,000	375,000	-	-	-	-	375,000	600,000
FA1050	Maintenance Fuel Facility	132	-	-	-	-	50,000	450,000	500,000	500,000
Total Operations-Admin			225,000	375,000	-	-	50,000	450,000	875,000	1,100,000
Funding										
Airport Fund			-	90,000	-	-	-	-	90,000	90,000
General Fund			60,000	-	-	-	-	-	-	60,000
IDD Fund			60,000	60,000	-	-	-	-	60,000	120,000
Unfunded			-	-	-	-	50,000	450,000	500,000	500,000
Wastewater Fund			105,000	225,000	-	-	-	-	225,000	330,000
Total Operations-Admin			225,000	375,000	-	-	50,000	450,000	875,000	1,100,000

**FY 2018-22 COMMUNITY INVESTMENT PROGRAM
PROJECTS AND FUNDING SOURCES BY DEPARTMENT**

Project Number	Project Description	Page Number	Prior	17-18	18-19	19-20	20-21	21-22	FY 18-22 CIP Total	With Prior CIP Total
Operations-Airport										
AP1480	Airport Electrical Vault	133	14,410	485,590	-	-	-	-	485,590	500,000
AP1790	Airport Master Plan	134	-	250,000	250,000	-	-	-	500,000	500,000
AP1760	Construct Runway Edge Lips	135	-	277,500	-	-	-	-	277,500	277,500
AP1650	Foreign Object Debris Erosion	136	36,592	293,408	-	-	-	-	293,408	330,000
Total Operations-Airport			51,002	1,306,498	250,000	-	-	-	1,556,498	1,607,500
Funding										
Airport Fund			4,303	89,972	11,175	-	-	-	101,147	105,450
Grant: FAA 91.06%			13,122	669,828	227,650	-	-	-	897,478	910,600
Grant: ADOT 4.47%			644	32,881	11,175	-	-	-	44,056	44,700
Grant: ADOT 90.0%			32,933	513,817	-	-	-	-	513,817	546,750
Total Operations-Airport			51,002	1,306,498	250,000	-	-	-	1,556,498	1,607,500
Operations-Drainage										
DR1010	2017 Wash Stabilization	137	1,682,844	3,673,156	-	-	-	-	3,673,156	5,356,000
DR1020	Avalon Drain 2	138	-	85,000	945,000	-	-	-	1,030,000	1,030,000
DR5	Daytona Wash 4	139	-	-	-	-	160,000	1,840,000	2,000,000	2,000,000
ST3110	Drainage Improvements Engineering Services	140	1,424,843	30,000	-	-	-	-	30,000	1,454,843
DR1030	Havasupai Wash 3	141	-	-	300,000	3,450,000	-	-	3,750,000	3,750,000
DR4	Havasupai Wash 6	142	-	-	-	185,000	2,130,000	-	2,315,000	2,315,000
DR6	Kiowa Drain 3	143	-	-	-	-	-	175,000	175,000	175,000
Total Operations-Drainage			3,107,687	3,788,156	1,245,000	3,635,000	2,290,000	2,015,000	12,973,156	16,080,843
Funding										
Flood Control Funding			3,107,687	3,788,156	1,245,000	3,635,000	2,290,000	2,015,000	12,973,156	16,080,843
Total Operations-Drainage			3,107,687	3,788,156	1,245,000	3,635,000	2,290,000	2,015,000	12,973,156	16,080,843
Operations-Parks										
FA1060	2018 Rotary Park Restroom Improvements	144	-	250,000	-	-	-	-	250,000	250,000
FA1070	2019 Rotary Park Restroom Improvements	145	-	-	250,000	-	-	-	250,000	250,000
FA3	2020 Rotary Park Restroom Improvements	146	-	-	-	250,000	-	-	250,000	250,000
PK1010	London Bridge Beach Restroom Improvements	147	-	230,000	-	-	-	-	230,000	230,000
PR1060	Rotary Community Park Expansion Land Acquisition	148	-	-	1,357,000	-	-	-	1,357,000	1,357,000
FA1080	Rotary Park Utility Expansion and North Area Work	149	-	400,000	-	-	-	-	400,000	400,000
Total Operations-Parks			-	880,000	1,607,000	250,000	-	-	2,737,000	2,737,000
Funding										
General Fund			-	880,000	1,260,000	-	-	-	2,140,000	2,140,000
Property Acquisition Fund			-	-	97,000	-	-	-	97,000	97,000
Refuse Fund			-	-	250,000	250,000	-	-	500,000	500,000
Total Operations-Parks			-	880,000	1,607,000	250,000	-	-	2,737,000	2,737,000

**FY 2018-22 COMMUNITY INVESTMENT PROGRAM
PROJECTS AND FUNDING SOURCES BY DEPARTMENT**

Project Number	Project Description	Page Number	Prior	17-18	18-19	19-20	20-21	21-22	FY 18-22 CIP Total	With Prior CIP Total
Operations-Streets										
ST2630	Havasu 280 Intersection Improvements	150	-	450,000	-	-	-	-	450,000	450,000
ST3210	Lake Havasu Avenue Pavement Rehabilitation	151	-	-	100,000	1,150,000	-	-	1,250,000	1,250,000
ST2890	Lake Havasu Avenue Widening	152	-	58,535	-	-	-	-	58,535	58,535
ST3270	Lake Havasu Avenue Reconstruction	153	300,000	2,990,000	-	-	-	-	2,990,000	3,290,000
ST3220	McCulloch Blvd Pavement Reconstruction	154	-	-	-	225,000	2,600,000	-	2,825,000	2,825,000
ST3280	McCulloch Boulevard from Smoketree to Acoma	155	-	400,000	1,800,000	-	-	-	2,200,000	2,200,000
ST3290	MPO-3-Hawk Lights	156	-	-	60,000	542,160	-	-	602,160	602,160
ST6	MPO-Kiowa Blvd & Bermuda Ave	157	-	-	-	50,000	321,840	-	371,840	371,840
ST4	MPO-Acoma Blvd (Kiowa to SR 95 S)	158	-	-	-	250,000	1,548,740	-	1,798,740	1,798,740
ST5	MPO-McCulloch Blvd East Corridor	159	-	-	-	-	-	99,640	99,640	99,640
ST2860	Swanson Avenue Improvements	160	-	-	111,235	-	-	-	111,235	111,235
ST3	Swanson Ave Reconstruction-Smoketree to LH Ave	161	-	-	-	250,000	2,010,000	-	2,260,000	2,260,000
Total Operations-Streets			300,000	3,898,535	2,071,235	2,467,160	6,480,580	99,640	15,017,150	15,317,150
Funding										
General Fund			-	200,000	1,400,000	1,050,000	-	-	2,650,000	2,650,000
Grant: HSIP			-	-	60,000	842,160	1,870,580	99,640	2,872,380	2,872,380
HURF			184,000	2,548,535	611,235	100,000	-	-	3,259,770	3,443,770
IDD Fund			58,000	575,000	-	-	-	-	575,000	633,000
Unfunded			-	-	-	475,000	4,610,000	-	5,085,000	5,085,000
Wastewater Fund			58,000	575,000	-	-	-	-	575,000	633,000
Total Operations-Streets			300,000	3,898,535	2,071,235	2,467,160	6,480,580	99,640	15,017,150	15,317,150
Operations-Wastewater										
SS3020	Mulberry Aeration Basin Repair	162	-	82,000	-	-	-	-	82,000	82,000
SS3010	Mulberry WWTP Tertiary Capacity Increase	163	-	-	650,000	-	-	-	650,000	650,000
SS2720	NRWWTP Effluent Storage & Distribution	164	-	-	285,000	3,420,000	-	-	3,705,000	3,705,000
SS3000	SCADA Reclaimed System	165	-	850,000	-	-	-	-	850,000	850,000
SS2970	Water Conservation Implementation	166	483,219	1,931,427	-	-	-	-	1,931,427	2,414,646
Total Operations-Wastewater			483,219	2,863,427	935,000	3,420,000	-	-	7,218,427	7,701,646
Funding										
Wastewater Fund			483,219	2,863,427	935,000	3,420,000	-	-	7,218,427	7,701,646
Total Operations-Wastewater			483,219	2,863,427	935,000	3,420,000	-	-	7,218,427	7,701,646
Operations-Water										
WT3080	2016 Water Main Replacement Project	167	546,442	1,010,000	-	-	-	-	1,010,000	1,556,442
WT7440	2017 Tank & Booster Station Improvements	168	587,000	2,413,000	-	-	-	-	2,413,000	3,000,000
WT7430	2017 Water Main Replacement Project	169	50,000	1,200,000	-	-	-	-	1,200,000	1,250,000
WT7470	2018 Tank & Booster Station Improvements	170	-	3,000,000	-	-	-	-	3,000,000	3,000,000
WT7500	2018 Water Main Replacement Project	171	-	110,000	1,406,500	-	-	-	1,516,500	1,516,500
WT7480	2019 Tank & Booster Station Improvements	172	-	-	3,000,000	-	-	-	3,000,000	3,000,000
WT7460	2019 Water Main Replacement Project	173	-	-	128,500	1,406,500	-	-	1,535,000	1,535,000
WT8	2020 Tank & Booster Station Improvements	174	-	-	-	3,000,000	-	-	3,000,000	3,000,000
WT7	2020 Water Main Replacement Project	175	-	-	-	128,500	1,406,500	-	1,535,000	1,535,000

**FY 2018-22 COMMUNITY INVESTMENT PROGRAM
PROJECTS AND FUNDING SOURCES BY DEPARTMENT**

Project Number	Project Description	Page Number	Prior	17-18	18-19	19-20	20-21	21-22	FY 18-22 CIP Total	With Prior CIP Total
WT10	2021 Tank & Booster Station Improvements	176	-	-	-	-	3,000,000	-	3,000,000	3,000,000
WT9	2021 Water Main Replacement Project	177	-	-	-	-	128,500	1,406,500	1,535,000	1,535,000
WT12	2022 Tank & Booster Station Improvements	178	-	-	-	-	-	3,000,000	3,000,000	3,000,000
WT11	2022 Water Main Replacement Project	179	-	-	-	-	-	128,500	128,500	128,500
WT6020	Ranney Well Site	180	161,485	1,087,181	4,025,000	-	-	-	5,112,181	5,273,666
WT6090	Storage Tank & Booster Station Replacement Program	181	1,573,539	155,000	-	-	-	-	155,000	1,728,539
WT7410	WAPA Water Main	182	120,000	1,380,000	-	-	-	-	1,380,000	1,500,000
WT7450	Water Master Plan	183	50,920	268,000	-	-	-	-	268,000	318,920
Total Operations-Water			3,089,386	10,623,181	8,560,000	4,535,000	4,535,000	4,535,000	32,788,181	35,877,567
Funding										
IDD Fund			3,089,386	10,623,181	8,560,000	4,535,000	4,535,000	4,535,000	32,788,181	35,877,567
Total Operations-Water			3,089,386	10,623,181	8,560,000	4,535,000	4,535,000	4,535,000	32,788,181	35,877,567
Public Safety										
PD1050	Dispatch Radio System Replacement	184	2,640,907	496,500	-	-	-	-	496,500	3,137,407
FA4	Fire Station 5 Rebuild	185	-	-	-	-	325,000	3,737,500	4,062,500	4,062,500
PD1060	Police Fuel Facility	186	-	-	20,000	172,500	-	-	192,500	192,500
Total Public Safety			2,640,907	496,500	20,000	172,500	325,000	3,737,500	4,751,500	7,392,407
Funding										
CIP Fund			88,043	496,500	-	-	-	-	496,500	584,543
General Fund			2,552,864	-	20,000	172,500	-	-	192,500	2,745,364
Unfunded			-	-	-	-	325,000	3,737,500	4,062,500	4,062,500
Total Public Safety			2,640,907	496,500	20,000	172,500	325,000	3,737,500	4,751,500	7,392,407
Total Community Investment Projects			\$ 12,671,014	\$ 33,447,047	\$ 28,948,235	\$ 14,479,660	\$ 13,930,580	\$ 13,712,140	\$ 104,517,662	\$ 117,188,676
Funding										
Airport Fund			\$ 4,303	\$ 179,972	\$ 11,175	\$ -	\$ -	\$ -	\$ 191,147	\$ 195,450
CIP Fund			174,461	496,500	-	-	-	-	496,500	670,961
Flood Control Funding			3,107,687	3,788,156	1,245,000	3,635,000	2,290,000	2,015,000	12,973,156	16,080,843
General Fund			3,240,451	7,811,000	16,940,000	1,222,500	-	-	25,973,500	29,213,951
Grant: ADOT 4.47%			644	32,881	11,175	-	-	-	44,056	44,700
Grant: ADOT 90.0%			32,933	513,817	-	-	-	-	513,817	546,750
Grant: FAA 91.06%			13,122	669,828	227,650	-	-	-	897,478	910,600
Grant: HSIP			-	-	60,000	842,160	1,870,580	99,640	2,872,380	2,872,380
HURF			184,000	2,548,535	611,235	100,000	-	-	3,259,770	3,443,770
IDD Fund			3,207,386	11,390,181	8,560,000	4,535,000	4,535,000	4,535,000	33,555,181	36,762,567
Property Acquisition Fund			1,001,936	-	97,000	-	-	-	97,000	1,098,936
Refuse Fund			1,057,872	2,220,750	250,000	250,000	-	-	2,720,750	3,778,622
Unfunded			-	-	-	475,000	5,235,000	7,062,500	12,772,500	12,772,500
Wastewater Fund			646,219	3,795,427	935,000	3,420,000	-	-	8,150,427	8,796,646
Total Funding			\$ 12,671,014	\$ 33,447,047	\$ 28,948,235	\$ 14,479,660	\$ 13,930,580	\$ 13,712,140	\$ 104,517,662	\$ 117,188,676

FY 2018-22 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

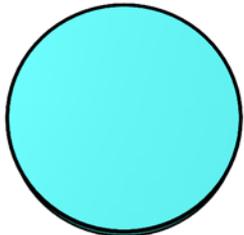
Aquatic Center Rehabilitation

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Professional Services	65,000	-	-	-	-	-	65,000
Design	50,000	-	-	-	-	-	50,000
Construction	335,000	100,000	-	-	-	-	435,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ 450,000	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 715,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ 450,000	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 715,000
Total Funding	\$ 450,000	\$ 265,000	\$ -	\$ -	\$ -	\$ -	\$ 715,000

Project # FA1010	Operating Budget Impact/Other:												
\$715,000	Any additional operational impacts will be dependent on the scale and type of Natatorium HVAC improvements, and are unknown at this time.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">Project Status</td> <td>Revised Cost/Scope</td> </tr> <tr> <td>Priority</td> <td>Essential (Within 1 year)</td> </tr> <tr> <td>Community Result 1</td> <td>5 Great Community to Live</td> </tr> <tr> <td>Community Result 2</td> <td>N/A</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Cost/Scope	Priority	Essential (Within 1 year)	Community Result 1	5 Great Community to Live	Community Result 2	N/A	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Cost/Scope												
Priority	Essential (Within 1 year)												
Community Result 1	5 Great Community to Live												
Community Result 2	N/A												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
A complete facility evaluation was performed in FY 15-16. Based on the rehabilitation/improvement recommendations from the evaluation, a new ozone system will be constructed, the natatorium HVAC will be evaluated, and HVAC improvements are anticipated. Upgraded and updated systems will reduce utility and chemical cost.													

Funding Source



**General Fund
100%**



FY 2018-22 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

Channel Bollards & Chain Replacement

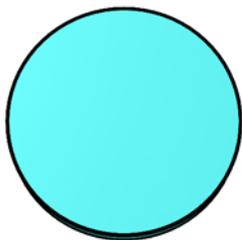
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Construction	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Total Expenses	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Total Funding	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000

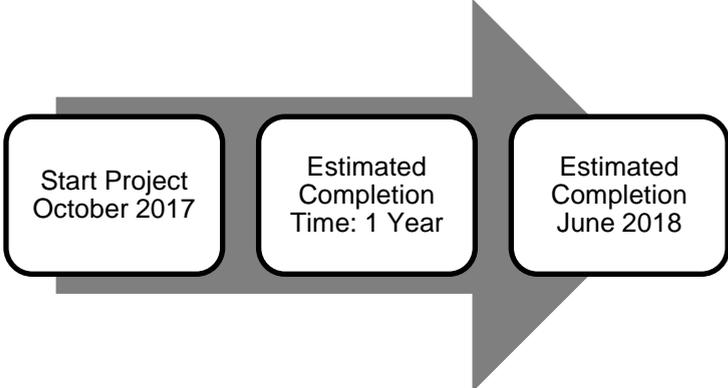
Project # FA1090	Operating Budget Impact/Other:
\$110,000	No impact to operating budget; will reduce future maintenance on existing bollards & chains.
Total Project Cost	
Project Status	New
Priority	Essential (Within 1 year)
Community Result 1	1 Safe Community
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Remove and replace approximately 700 feet of existing bollards & chain along the channel between the casino dock and rental shack southeast of the Bridge.	



Funding Source



**General Fund
100%**



FY 2018-22 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

Field Needs Improvement Project

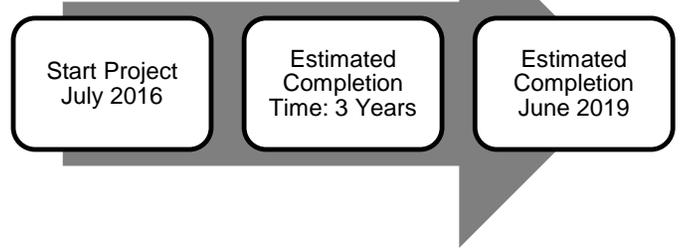
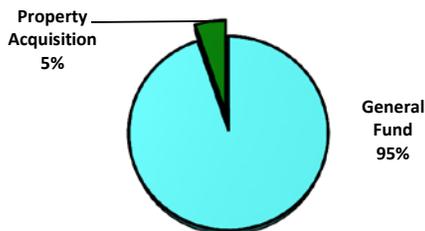
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 1,857,120	\$ -	\$ -	\$ -	\$ -	\$ 1,857,120
Land	1,001,936	-	-	-	-	-	1,001,936
Design	142,880	670,000	-	-	-	-	812,880
Construction	-	1,142,880	12,400,000	-	-	-	13,542,880
Construction Mgmt	-	450,000	1,860,000	-	-	-	2,310,000
Total Expenses	\$ 1,144,816	\$ 4,120,000	\$ 14,260,000	\$ -	\$ -	\$ -	\$ 19,524,816

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ 142,880	\$ 4,120,000	\$ 14,260,000	\$ -	\$ -	\$ -	\$ 18,522,880
Property Acquisition	1,001,936	-	-	-	-	-	1,001,936
Total Funding	\$ 1,144,816	\$ 4,120,000	\$ 14,260,000	\$ -	\$ -	\$ -	\$ 19,524,816

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Personnel	\$ -	\$ -	\$ 135,000	\$ 342,000	\$ 348,840	\$ 355,817	\$ 362,933
Supplies & Services	-	-	115,000	408,000	416,160	424,483	432,973
Total Operating Impact	\$ -	\$ -	\$ 250,000	\$ 750,000	\$ 765,000	\$ 780,300	\$ 795,906

Project # FA1020	Operating Budget Impact/Other:
\$19,524,816	Maintenance Staff Required. Estimated 5.5 FTE staff members.
Total Project Cost	Project Justification
Project Status	The Sports Fields Needs Assessment identified that Lake Havasu City is well below average when comparing the City's sports field level of service with competing communities. This project will satisfy the current demand for sports fields, and the ability to host regional tournaments will provide opportunities for positive economic impact.
Priority	
Community Result 1	
Community Result 2	
Community Result 3	
Managing Division	
Project Description	
<p>Improvements to our existing facilities to accommodate our current demand for athletic fields; which include new soccer fields at Cypress Park, improvements to fields at SARA Park and Phase I of the SARA Park Sports Complex. This project will implement many of the recommendations from the Assessment Study enabling the City to host regional tournaments and provide more fields for our local sports groups and children. SARA Park Phase II falls outside of the current 5 year CIP.</p>	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

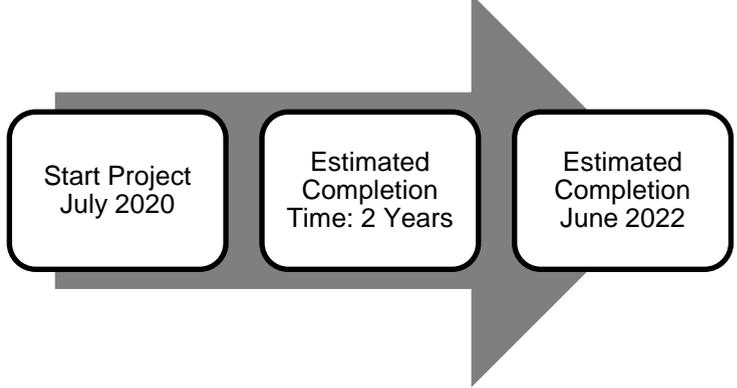
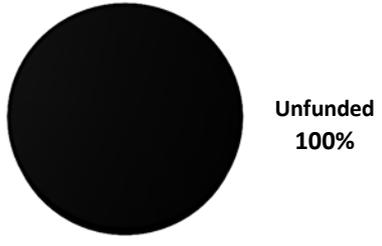
Havasu 280 Eco/Enviro Center

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Construction	-	-	-	-	-	2,500,000	2,500,000
Construction Mgmt	-	-	-	-	-	375,000	375,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,875,000	\$ 3,125,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Unfunded	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,875,000	\$ 3,125,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,875,000	\$ 3,125,000

Project # FA1040	Operating Budget Impact/Other:
\$3,125,000	Operational impacts have not been evaluated and will be dependent on the commitment of partner agencies.
Total Project Cost	
Project Status	No Change
Priority	Desirable (3 to 5 years)
Community Result 1	5 Great Community to Live
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project is for a proposed multi-agency shared educational facility dedicated to fostering environmental awareness and learning. The center is planned to be an approximately 10,000 square foot single floor facility. Parking and site improvements will be included in the project. The Havasu 280 is a prime location for studying natural resources and environmental activities.</p>	
	

Funding Source



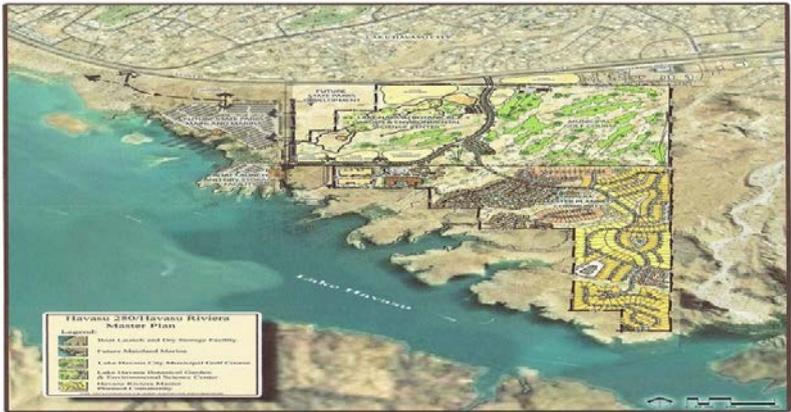
FY 2018-22 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

Havasu 280 Infrastructure Construction

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ 130,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,264
Construction	1,048,733	3,220,750	-	-	-	-	4,269,483
Construction Mgmt	-	300,000	-	-	-	-	300,000
Total Expenses	\$ 1,178,997	\$ 3,520,750	\$ -	\$ -	\$ -	\$ -	\$ 4,699,747

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
CIP Fund	\$ 86,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,418
General Fund	34,707	1,300,000	-	-	-	-	1,334,707
Refuse Fund	1,057,872	2,220,750	-	-	-	-	3,278,622
Total Funding	\$ 1,178,997	\$ 3,520,750	\$ -	\$ -	\$ -	\$ -	\$ 4,699,747

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ 15,150	\$ 15,302	\$ 15,455	\$ 15,609	\$ 61,516
Total Operating Impact	\$ -	\$ -	\$ 15,150	\$ 15,302	\$ 15,455	\$ 15,609	\$ 61,516

Project # PR2070	Operating Budget Impact/Other:
\$4,699,747	Operational impacts are for expenses related to water system maintenance (exercising valves), wastewater system maintenance (mainline cleaning), and street maintenance (seal coat, chip seal, and striping).
Total Project Cost	
Project Status	No Change
Priority	Essential (Within 1 year)
Community Result 1	2 Sustainable Growth
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Managing Division	Engineering
Project Description	
This project will provide public access to and through Havasu 280 along with the new proposed Arizona State Parks Boat Launch near Contact Point. The 280 acres is planned to include public space such as a Botanical Garden, a Multi-Agency shared Eco & Environmental Center, trails, a golf course and other public use space. The infrastructure proposed will include mass grading and pad construction, a new roadway, utilities (water & sewer), and multi-use paths to serve all proposed facilities and development in the area.	
	
Project Justification	
This is the first step of an overall development plan, and once in place it will allow the City to develop the entire 280 acres. It will provide the utility service and access necessary for the AZ State Parks Launch Facility "Contact Point", along with providing the opportunity for private development to occur to the south of this project. This project will spur/accelerate the development of the remaining 280 acres and surrounding area. Planning improvements will provide access and utility service to current leased land. It meets the requirements for public improvements to be made per our lease agreement with the BLM. It will also provide access to a future state park boat launch facility.	

FY 2018-22 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT

Enterprise Resource Planning (ERP) Software System

Expenses	Prior	17-18	18-19*	19-20*	20-21	21-22	Total
Carry Forward	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Capital Outlay	-	700,000	-	-	-	-	700,000
Total Expenses	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ 936,000	\$ -	\$ -	\$ -	\$ -	\$ 936,000
IDD Fund	-	132,000	-	-	-	-	132,000
Wastewater Fund	-	132,000	-	-	-	-	132,000
Total Funding	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Personnel	\$ -	\$ -	\$ -	\$ (75,000)	\$ (76,875)	\$ (78,797)	\$ (230,672)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (75,000)	\$ (76,875)	\$ (78,797)	\$ (230,672)

<p style="text-align: center;">Project # IT1502</p> <p style="text-align: center;">\$1,200,000</p> <p style="text-align: center;">Total Project Cost</p> <table border="1" style="width: 100%;"> <tr> <td>Project Status</td> <td>Revised Cost</td> </tr> <tr> <td>Priority</td> <td>Essential (Within 1 year)</td> </tr> <tr> <td>Community Result 1</td> <td>2 Sustainable Growth</td> </tr> <tr> <td>Community Result 2</td> <td>6 Good Governance</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>IT</td> </tr> </table> <p style="text-align: center;">Project Description & Justification</p> <p>This project will plan for and replace the City's current Sungard ERP system. The City's current ERP System is used by all City Departments and includes modules such as Utility Billing, Cash Receipts, Business Licences, Financial System, Budgeting, Payroll, Accounts Payable, Accounts Receivable, Building Permits, Planning and Engineering, Code Enforcement Activities, Asset Management, Parcel/Addressing, Web Payments and Human Resources. The current Sungard HTE system was originally installed in 2002. The system looks and works much like it did 15 years ago. It resides on AS400 Servers and looks like dumb terminal pre-Y2K systems. The reporting and security systems are out of date, inefficient and require additional staff time to use. The issue is not only with its aesthetics, many of the original vendors and add-in projects are obsolete and no longer in business. What would be simple processes, like printing checks or business license renewal forms can require many hours of IT staff time to reconfigure and monitor the process. The concern is if these processes break, there is not outside support to fix the problem.</p>	Project Status	Revised Cost	Priority	Essential (Within 1 year)	Community Result 1	2 Sustainable Growth	Community Result 2	6 Good Governance	Community Result 3	N/A	Managing Division	IT	<p style="text-align: center;">Operating Budget Impact/Other:</p> <p>A new system will allow City staff to incorporate new processes and technology into daily tasks. Many manual and cumbersome processes can be automated - saving staff time and expenses. Administrative Services believes that as much as one FTE of staff time in that department can be saved through updating and automating tasks. There will be annual maintenance agreements and ongoing operational costs associated with a new ERP system. However, staff estimates that these ongoing fees will not exceed the existing operational charges paid to maintain the Sungard products Citywide.</p> <div style="text-align: center;"> <p>Funding Source</p> <table border="1" style="margin-top: 10px;"> <caption>Funding Source Breakdown</caption> <thead> <tr> <th>Funding Source</th> <th>Amount</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>General Fund</td> <td>\$ 936,000</td> <td>93.6%</td> </tr> <tr> <td>IDD Fund</td> <td>\$ 132,000</td> <td>11%</td> </tr> <tr> <td>WW Fund</td> <td>\$ 132,000</td> <td>5.4%</td> </tr> </tbody> </table> </div> <div style="text-align: center; margin-top: 20px;"> <p>Start Project July 2016 Estimated Completion Time: 3 Years Estimated Completion July 2019</p> </div>	Funding Source	Amount	Percentage	General Fund	\$ 936,000	93.6%	IDD Fund	\$ 132,000	11%	WW Fund	\$ 132,000	5.4%
Project Status	Revised Cost																								
Priority	Essential (Within 1 year)																								
Community Result 1	2 Sustainable Growth																								
Community Result 2	6 Good Governance																								
Community Result 3	N/A																								
Managing Division	IT																								
Funding Source	Amount	Percentage																							
General Fund	\$ 936,000	93.6%																							
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WW Fund	\$ 132,000	5.4%																							

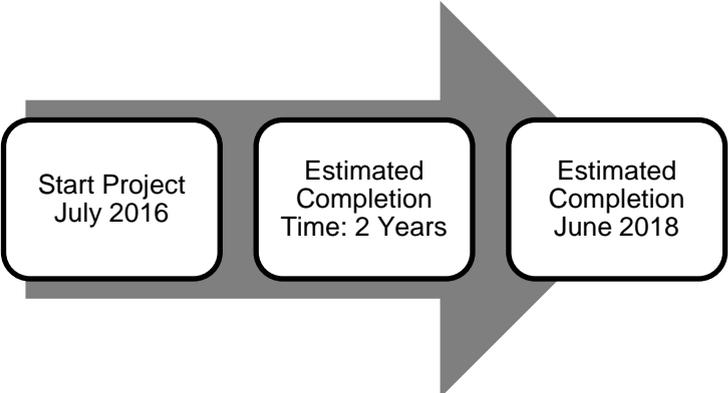
* The project will incur additional costs in FY 18-19 and FY 19-20, when the selection and implementation of a Land Management and Utility Billing Systems occur.

FY 2018-22 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT

Arc Flash Study and Implementation

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Professional Services	225,000	-	-	-	-	-	225,000
Total Expenses	\$ 225,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Airport Fund	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
General Fund	60,000	-	-	-	-	-	60,000
IDD Fund	60,000	60,000	-	-	-	-	120,000
Wastewater Fund	105,000	225,000	-	-	-	-	330,000
Total Funding	\$ 225,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Project # CI1010	Operating Budget Impact/Other:
\$600,000	There are no operational impacts anticipated.
Total Project Cost	
Project Status	Revised Schedule
Priority	Essential (Within 1 year)
Community Result 1	1 Safe Community
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This analysis and implementation will determine the arc flash protection boundary and notification for City owned and maintained electrical cabinets. These cabinets are maintained by Water, Wastewater, Streets, Parks, and the Airport groups within the Operations Department. Currently the City's electrical cabinets are not in compliance with the National Fire Protection Association (NFPA 70E) or the NEC. These codes identify electrical safety requirements which include clear labeling and identification of possible hazards along with the level of Personal Protection Equipment (PPE) required when working on or around an electrical cabinet. This project will provide a safe working environment for City staff.</p>	
	
	

FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - ADMIN

Maintenance Fuel Facility

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Construction	-	-	-	-	-	375,000	375,000
Construction Mgmt	-	-	-	-	-	75,000	75,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 450,000	\$ 500,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Unfunded	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 450,000	\$ 500,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 450,000	\$ 500,000

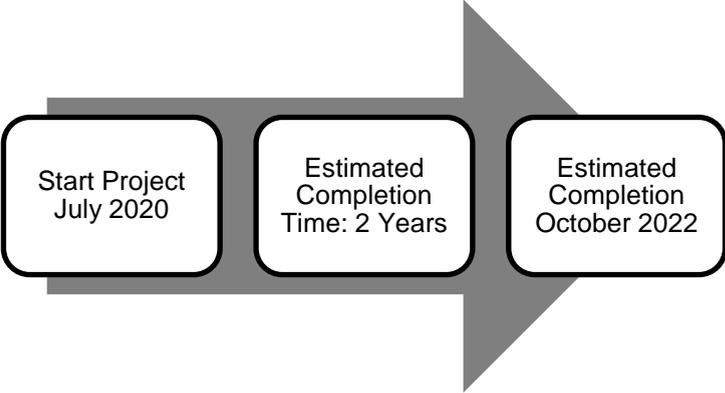
Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
Utilities	-	-	-	-	-	250	250
Total Operating Impact	\$ -	\$ 1,250	\$ 1,250				

Project # FA1050	Operating Budget Impact/Other:
\$500,000	Minor increase in administrative efforts. Some efficiency savings in Vehicle Maintenance. Efficiency savings in work force balancing out extra maintenance efforts.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	N/A
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
By providing a City controlled fuel station, we decrease fuel costs and increase emergency response and availability. We increase work force efficiency and create further opportunities for alternative fuels if desired. Proposed location is at the City's Maintenance Yard located at 900 London Bridge Rd.	

Funding Source



Unfunded
100%



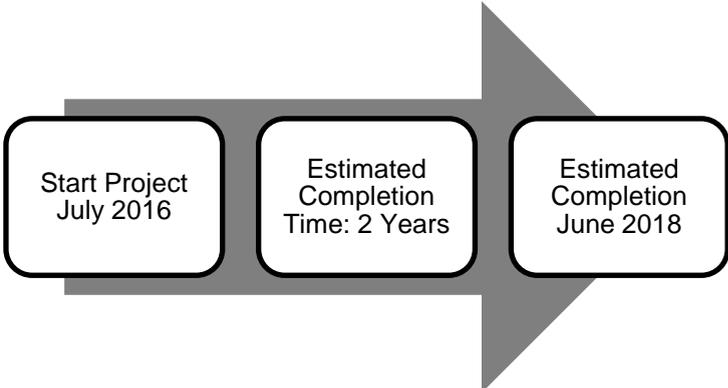
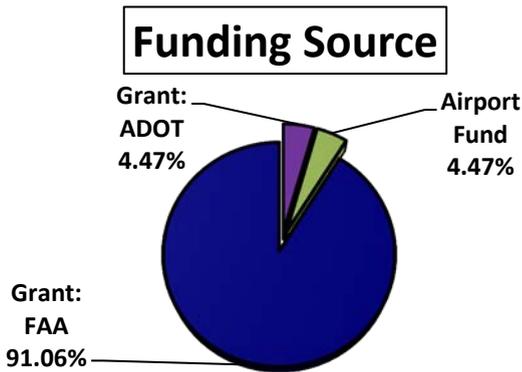
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - AIRPORT

Airport Electrical Vault

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 485,590	\$ -	\$ -	\$ -	\$ -	\$ 485,590
Design	14,410	-	-	-	-	-	14,410
Total Expenses	\$ 14,410	\$ 485,590	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Airport Fund	\$ 644	\$ 21,706	\$ -	\$ -	\$ -	\$ -	\$ 22,350
Grant: ADOT 4.47%	644	21,706	-	-	-	-	22,350
Grant: FAA 91.06%	13,122	442,178	-	-	-	-	455,300
Total Funding	\$ 14,410	\$ 485,590	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project # AP1480	Operating Budget Impact/Other:												
\$500,000	FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/construct this project. Annual maintenance should be minimal for ten (10) years from initial construction. No revenue will be generated by this project.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 50%;">Project Status</td><td>Revised Schedule</td></tr> <tr><td>Priority</td><td>Essential (Within 1 year)</td></tr> <tr><td>Community Result 1</td><td>3 Reliable Infrastructure</td></tr> <tr><td>Community Result 2</td><td>N/A</td></tr> <tr><td>Community Result 3</td><td>N/A</td></tr> <tr><td>Managing Division</td><td>Engineering</td></tr> </table>	Project Status	Revised Schedule	Priority	Essential (Within 1 year)	Community Result 1	3 Reliable Infrastructure	Community Result 2	N/A	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Schedule												
Priority	Essential (Within 1 year)												
Community Result 1	3 Reliable Infrastructure												
Community Result 2	N/A												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
This project is for the construction of a new airport electrical vault. This project will enhance safety by replacing the existing vault. This project is supported by the Airport Master Plan and FAA-ADOT ACIP project list. The electrical vault supports airfield lighting. One replacement airfield generator will be included in this project since the existing unit is beyond design life.													



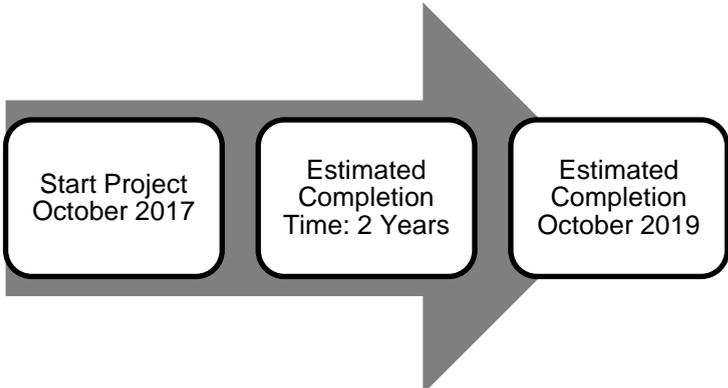
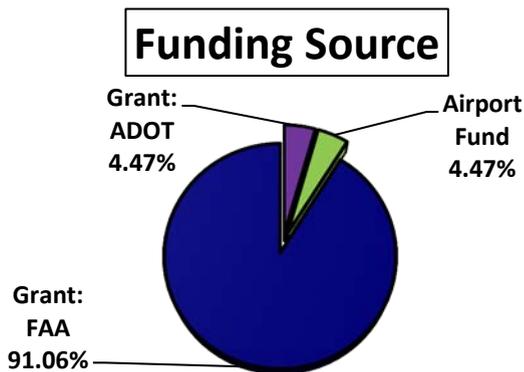
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - AIRPORT

Airport Master Plan

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Professional Services	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000
Total Expenses	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Airport Fund	\$ -	\$ 11,175	\$ 11,175	\$ -	\$ -	\$ -	\$ 22,350
Grant: ADOT 4.47%	-	11,175	11,175	-	-	-	22,350
Grant: FAA 91.06%	-	227,650	227,650	-	-	-	455,300
Total Funding	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000

Project # AP1790	Operating Budget Impact/Other:												
\$500,000	FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/construct this item. This project can be completed within time and budget limits.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">Project Status</td> <td>Revised Cost/Scope</td> </tr> <tr> <td>Priority</td> <td>Necessary (1 to 3 years)</td> </tr> <tr> <td>Community Result 1</td> <td>3 Reliable Infrastructure</td> </tr> <tr> <td>Community Result 2</td> <td>2 Sustainable Growth</td> </tr> <tr> <td>Community Result 3</td> <td>5 Great Community to Live</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Cost/Scope	Priority	Necessary (1 to 3 years)	Community Result 1	3 Reliable Infrastructure	Community Result 2	2 Sustainable Growth	Community Result 3	5 Great Community to Live	Managing Division	Engineering	
Project Status	Revised Cost/Scope												
Priority	Necessary (1 to 3 years)												
Community Result 1	3 Reliable Infrastructure												
Community Result 2	2 Sustainable Growth												
Community Result 3	5 Great Community to Live												
Managing Division	Engineering												
Project Description & Justification This project is for the update of the Airport Master Plan, for the creation of an Airport Business Plan and for the update of the Aircraft Parking Plan on airport aprons. After 25 years of operation, the role and use base of the airport has evolved. Larger business aircraft, increased military use, rotercraft use and training uses are occurring at the airport. Review and public involvement of the Airport Master Plan, infrastructure requirements and a business management plan including sustainability plan are required. Once these plans are complete, they will aid in future generations of jobs, tax base and economic development for overall community. This project is supported by the Airport Master Plan and FAA-ADOT ACIP project list.													



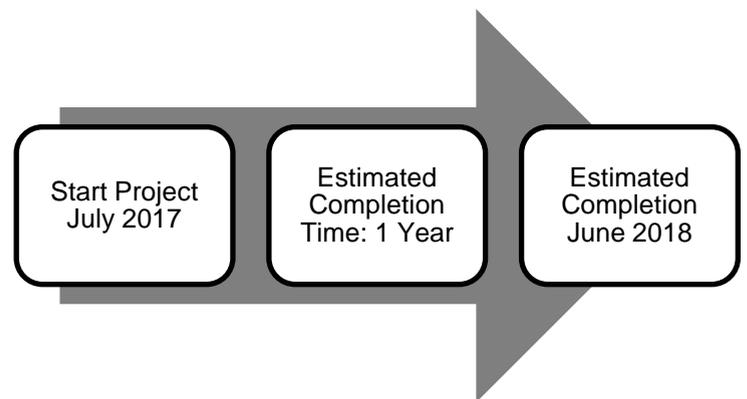
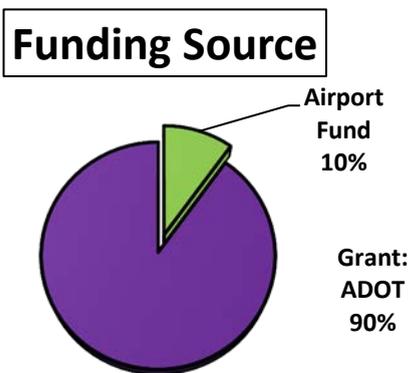
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - AIRPORT

Construct Runway Edge Lips

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 277,500	\$ -	\$ -	\$ -	\$ -	\$ 277,500
Total Expenses	\$ -	\$ 277,500	\$ -	\$ -	\$ -	\$ -	\$ 277,500

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Airport Fund	\$ -	\$ 27,750	\$ -	\$ -	\$ -	\$ -	\$ 27,750
Grant: ADOT 90.0%	-	249,750	-	-	-	-	249,750
Total Funding	\$ -	\$ 277,500	\$ -	\$ -	\$ -	\$ -	\$ 277,500

Project # AP1760	Operating Budget Impact/Other:
\$277,500	ADOT grant funding will be leveraged (90%) to design and construct this project. Annual maintenance should be zero for the first ten (10) years.
Total Project Cost	
Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
This project is to design and construct runway edge lips that meet industry standards. This project is supported by the Airport Master Plan and design effort is included with the Foreign Object Debris Erosion Project (AP1650).	



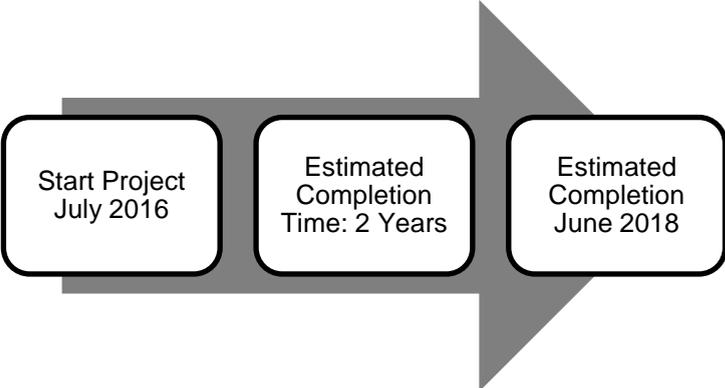
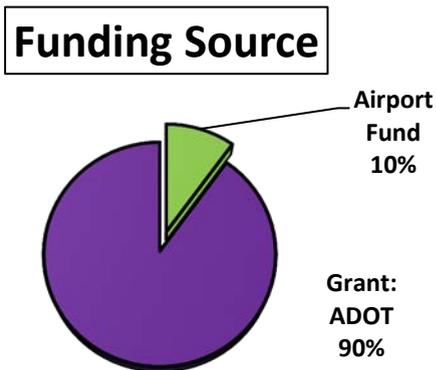
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - AIRPORT

Foreign Object Debris Erosion

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 293,408	\$ -	\$ -	\$ -	\$ -	\$ 293,408
Design	36,592	-	-	-	-	-	36,592
Total Expenses	\$ 36,592	\$ 293,408	\$ -	\$ -	\$ -	\$ -	\$ 330,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Airport Fund	\$ 3,659	\$ 29,341	\$ -	\$ -	\$ -	\$ -	\$ 33,000
Grant: ADOT 90.0%	32,933	264,067	-	-	-	-	297,000
Total Funding	\$ 36,592	\$ 293,408	\$ -	\$ -	\$ -	\$ -	\$ 330,000

Project # AP1650	Operating Budget Impact/Other:												
\$330,000	ADOT grant funding will be leveraged (90%) to design and construct this project. For the first ten (10) years, maintenance should be minimal. No revenue will be generated by this project.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">Project Status</td> <td>Revised Schedule</td> </tr> <tr> <td>Priority</td> <td>Essential (Within 1 year)</td> </tr> <tr> <td>Community Result 1</td> <td>3 Reliable Infrastructure</td> </tr> <tr> <td>Community Result 2</td> <td>1 Safe Community</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Schedule	Priority	Essential (Within 1 year)	Community Result 1	3 Reliable Infrastructure	Community Result 2	1 Safe Community	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Schedule												
Priority	Essential (Within 1 year)												
Community Result 1	3 Reliable Infrastructure												
Community Result 2	1 Safe Community												
Community Result 3	N/A												
Managing Division	Engineering												
<p style="text-align: center; background-color: #000080; color: white; padding: 2px; margin: 0;">Project Description & Justification</p> <p>This project is to design and construct the Foreign Object Debris (FOD) Erosion Control project, north of the Airport. During the past 15 years, much of the central portion of the airport has had FOD and drainage improvements constructed to enhance airfield safety. Since the construction of a new Fixed-Based Operator at the north portion of the airport, no FOD/damage improvements have occurred. Issues are now occurring where FOD and drainage must be improved to enhance safety. This project is supported by the Airport Master Plan and FAA-ADOT ACIP project list. This project will enhance safety, benefit the City, region and increase quality of life.</p>													



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

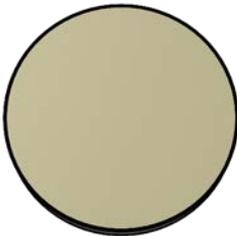
2017 Wash Stabilization

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 2,117,156	\$ -	\$ -	\$ -	\$ -	\$ 2,117,156
Construction	1,560,620	1,101,000	-	-	-	-	2,661,620
Construction Mgmt	122,224	455,000	-	-	-	-	577,224
Total Expenses	\$ 1,682,844	\$ 3,673,156	\$ -	\$ -	\$ -	\$ -	\$ 5,356,000

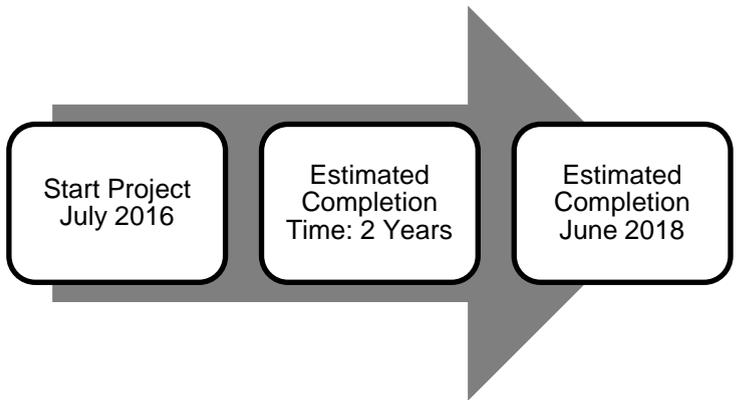
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ 1,682,844	\$ 3,673,156	\$ -	\$ -	\$ -	\$ -	\$ 5,356,000
Total Funding	\$ 1,682,844	\$ 3,673,156	\$ -	\$ -	\$ -	\$ -	\$ 5,356,000

Project # DR1010	Project Justification												
\$5,356,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Project Status</td> <td>Revised Cost</td> </tr> <tr> <td>Priority</td> <td>Essential (Within 1 year)</td> </tr> <tr> <td>Community Result 1</td> <td>1 Safe Community</td> </tr> <tr> <td>Community Result 2</td> <td>3 Reliable Infrastructure</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Cost	Priority	Essential (Within 1 year)	Community Result 1	1 Safe Community	Community Result 2	3 Reliable Infrastructure	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Cost												
Priority	Essential (Within 1 year)												
Community Result 1	1 Safe Community												
Community Result 2	3 Reliable Infrastructure												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description													
Wash stabilization along Havasupai Wash between Avalon Dr and London Bridge Rd, and critical bank repairs along Havasupai Wash 100 ft. down stream of Anacapa Pl, Broadwater Drain near Acoma Blvd, and Pima Wash 1600 ft. down stream of El Dorado Dr will be completed in July of 2017. Hillside Drain between Avalon Ave and Daniel Dr, and Daytona Wash between Bunker Dr and Tee Dr construction will begin in Fall 2017.													

Funding Source



Flood Control Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

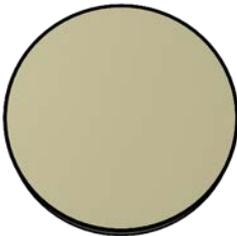
Avalon Drain 2

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Construction	-	-	820,000	-	-	-	820,000
Construction Mgmt	-	-	125,000	-	-	-	125,000
Total Expenses	\$ -	\$ 85,000	\$ 945,000	\$ -	\$ -	\$ -	\$ 1,030,000

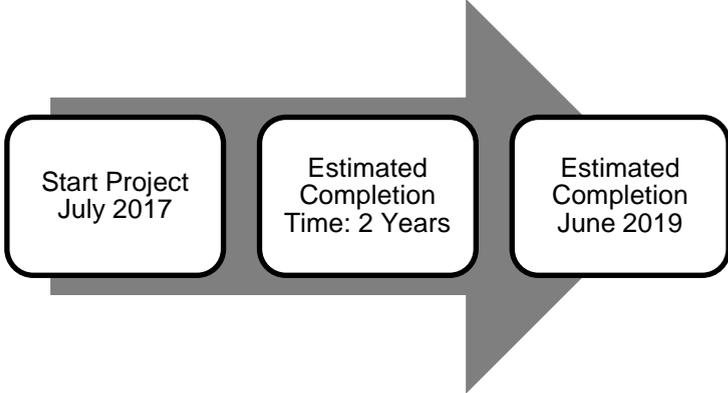
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ -	\$ 85,000	\$ 945,000	\$ -	\$ -	\$ -	\$ 1,030,000
Total Funding	\$ -	\$ 85,000	\$ 945,000	\$ -	\$ -	\$ -	\$ 1,030,000

Project # DR1020	Operating Budget Impact/Other:												
\$1,030,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%;">Project Status</td> <td>Revised Cost</td> </tr> <tr> <td>Priority</td> <td>Essential (Within 1 year)</td> </tr> <tr> <td>Community Result 1</td> <td>1 Safe Community</td> </tr> <tr> <td>Community Result 2</td> <td>3 Reliable Infrastructure</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Cost	Priority	Essential (Within 1 year)	Community Result 1	1 Safe Community	Community Result 2	3 Reliable Infrastructure	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Cost												
Priority	Essential (Within 1 year)												
Community Result 1	1 Safe Community												
Community Result 2	3 Reliable Infrastructure												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
<p>This project will provide for wash stabilization along Avalon Drain between Avalon Ave and Angler Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>													

Funding Source



Flood Control Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

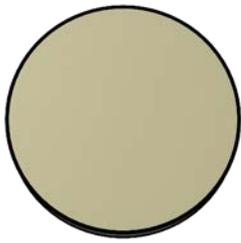
Daytona Wash 4

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
Construction	-	-	-	-	-	240,000	240,000
Construction Mgmt	-	-	-	-	-	1,600,000	1,600,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,840,000	\$ 2,000,000

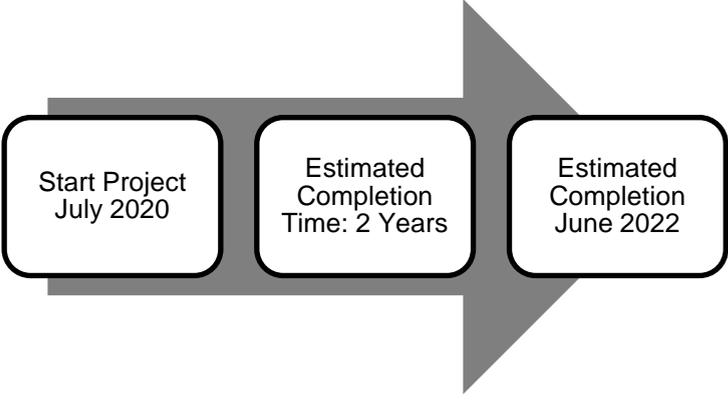
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,840,000	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,840,000	\$ 2,000,000

Project # DR5	Operating Budget Impact/Other:
\$2,000,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
This project will provide for wash stabilization along Daytona Wash between Snead Dr and Oak Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.	

Funding Source



Flood Control Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

Drainage Improvements Engineering Services

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Design	1,424,843	-	-	-	-	-	1,424,843
Total Expenses	\$ 1,424,843	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 1,454,843

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ 1,424,843	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 1,454,843
Total Funding	\$ 1,424,843	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 1,454,843

Project # ST3110	Operating Budget Impact/Other:
\$1,454,843	This project is only for drainage improvement design, and therefore has no impact on operational costs or savings.
Total Project Cost	
Project Status	Revised Cost/Schedule
Priority	Essential (Within 1 year)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project is for consultant services to analyze, prioritize and design drainage improvements identified in the IGA with Mohave County as determined from the Drainage Master Plan and analysis performed in the 2014 Dibble Contract. Following the services performed by Dibble Engineering to identify and prioritize potential projects, the scoping of the identified projects for CIP occurred. Conforms with the Lake Havasu City General Plan and the 2008 Drainage Master Plan.</p>	
	

Funding Source



Flood
Control
Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

Havasupai Wash 3

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Construction	-	-	-	3,000,000	-	-	3,000,000
Construction Mgmt	-	-	-	450,000	-	-	450,000
Total Expenses	\$ -	\$ -	\$ 300,000	\$ 3,450,000	\$ -	\$ -	\$ 3,750,000

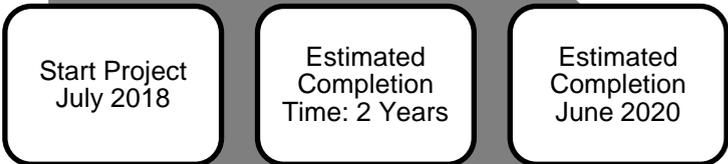
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ -	\$ -	\$ 300,000	\$ 3,450,000	\$ -	\$ -	\$ 3,750,000
Total Funding	\$ -	\$ -	\$ 300,000	\$ 3,450,000	\$ -	\$ -	\$ 3,750,000

Project # DR1030	Operating Budget Impact/Other:												
\$3,750,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 30%;">Project Status</td> <td>Revised Cost</td> </tr> <tr> <td>Priority</td> <td>Necessary (1 to 3 years)</td> </tr> <tr> <td>Community Result 1</td> <td>1 Safe Community</td> </tr> <tr> <td>Community Result 2</td> <td>3 Reliable Infrastructure</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Cost	Priority	Necessary (1 to 3 years)	Community Result 1	1 Safe Community	Community Result 2	3 Reliable Infrastructure	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Cost												
Priority	Necessary (1 to 3 years)												
Community Result 1	1 Safe Community												
Community Result 2	3 Reliable Infrastructure												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
<p>This project will provide for wash stabilization along Havaupai Wash between SR95 and Aviation Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>													

Funding Source



Flood Control Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

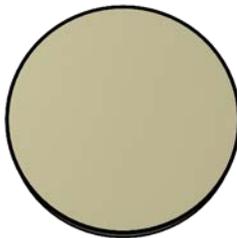
Havasupai Wash 6

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 185,000	\$ -	\$ -	\$ 185,000
Construction	-	-	-	-	1,850,000	-	1,850,000
Construction Mgmt	-	-	-	-	280,000	-	280,000
Total Expenses	\$ -	\$ -	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ 2,315,000

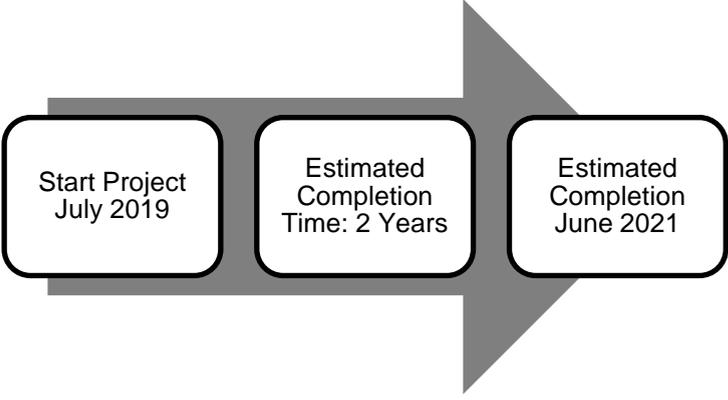
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ 2,315,000
Total Funding	\$ -	\$ -	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ 2,315,000

Project # DR4	Operating Budget Impact/Other:												
\$2,315,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">Project Status</td> <td>Revised Cost/Scope</td> </tr> <tr> <td>Priority</td> <td>Necessary (1 to 3 years)</td> </tr> <tr> <td>Community Result 1</td> <td>1 Safe Community</td> </tr> <tr> <td>Community Result 2</td> <td>3 Reliable Infrastructure</td> </tr> <tr> <td>Community Result 3</td> <td>N/A</td> </tr> <tr> <td>Managing Division</td> <td>Engineering</td> </tr> </table>	Project Status	Revised Cost/Scope	Priority	Necessary (1 to 3 years)	Community Result 1	1 Safe Community	Community Result 2	3 Reliable Infrastructure	Community Result 3	N/A	Managing Division	Engineering	
Project Status	Revised Cost/Scope												
Priority	Necessary (1 to 3 years)												
Community Result 1	1 Safe Community												
Community Result 2	3 Reliable Infrastructure												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
<p>This project will provide for wash stabilization along Havaupai Wash between Sandwood Dr and Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>													

Funding Source



Flood Control Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - DRAINAGE

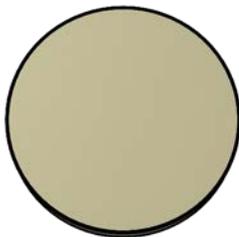
Kiowa Drain 3

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
Total Expenses	\$ -	\$ 175,000	\$ 175,000				

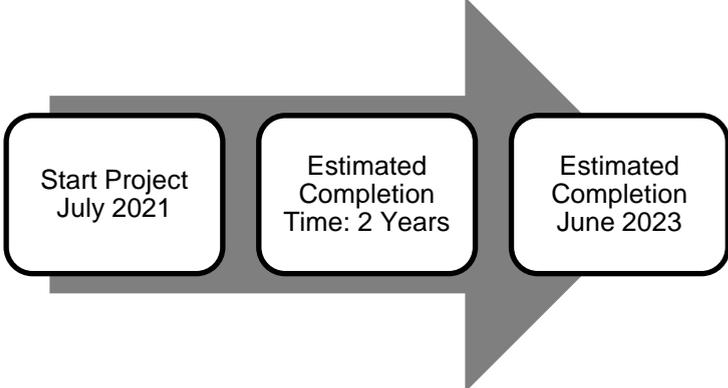
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
Total Funding	\$ -	\$ 175,000	\$ 175,000				

Project # DR6	Operating Budget Impact/Other:
\$175,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project will provide for wash stabilization along Kiowa Drain between Cactus Wren Dr and Kiowa Ave. FY 21-22 includes design only. Construction and Construction Management will be included in FY 22-23. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>	
	

Funding Source



Flood Control Funding
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - PARKS

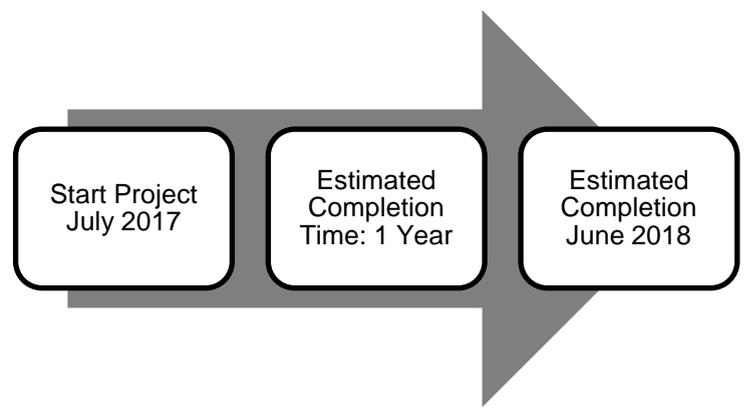
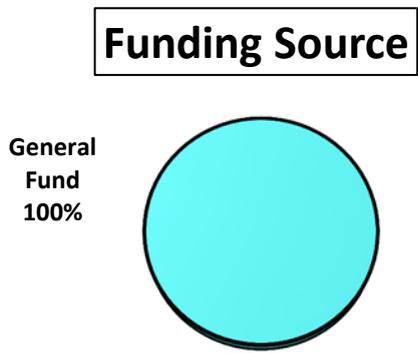
2018 Rotary Park Restroom Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Construction	-	190,000	-	-	-	-	190,000
Construction Mgmt	-	20,000	-	-	-	-	20,000
Total Expenses	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total Funding	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Personnel	\$ -	\$ -	\$ 15,500	\$ 16,000	\$ 16,500	\$ 17,000	\$ 65,000
Utilities	-	-	775	800	825	850	3,250
Supplies & Services	-	-	1,550	1,600	1,650	1,700	6,500
Total Operating Impact	\$ -	\$ -	\$ 17,825	\$ 18,400	\$ 18,975	\$ 19,550	\$ 74,750

Project # FA1060	Operating Budget Impact/Other:	
\$250,000	The increase in the number of restrooms facilities will increase the maintenance costs. The operational impact accounts for all three proposed restrooms to follow in FY 18-19 and 19-20.	
Total Project Cost		
Project Status	Revised Cost	Project Description
Priority	Essential (Within 1 year)	This project is to increase/improve the restroom facilities at Rotary Community Park. This project is one of three planned. The design and construction will be phased over three years. Locations and specific improvements or rehabilitation for all three restrooms will be identified.
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Justification		
Currently, there are two larger restrooms and one small restroom at Rotary Park. These facilities have been in place for many years without upgrading and rehabilitation. There have been no increases to the public facilities at the park, while the number of park users has grown and the locations of use have changed. Provisions for rehabilitation/reconstruction of the existing facilities, as well as adding new facilities at different location are necessary to meet changing demands. The upgrades/rehabilitation will allow the restrooms to meet peak demands during busy holiday and weekend uses.		



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - PARKS

2019 Rotary Park Restroom Improvements

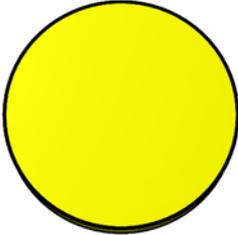
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Construction	-	-	190,000	-	-	-	190,000
Construction Mgmt	-	-	20,000	-	-	-	20,000
Total Expenses	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

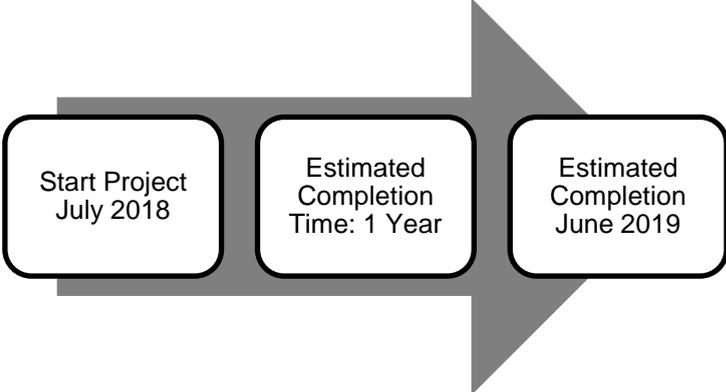
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Refuse Fund	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Total Funding	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

Project # FA1070		Operating Budget Impact/Other:	
\$250,000		The operation and maintenance are accounted for in the 2018 Rotary Park Restroom Improvements. (Refer to Project FA1060)	
Total Project Cost		Project Description	
Project Status	Revised Cost	This project is to increase/improve the restroom facilities at Rotary Community Park. This project is two of three planned. The design and construction will be phased over three years.	
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Justification			
Currently, there are two larger restrooms and one small restroom at Rotary Park. These facilities have been in place for many years without upgrading and rehabilitation. There have been no increases to the public facilities at the park, while the number of park users has grown and the locations of use have changed. Provisions for rehabilitation/reconstruction of the existing facilities, as well as adding new facilities at different location are necessary to meet changing demands. The upgrades/rehabilitation will allow the restrooms to meet peak demands during busy holiday and weekend uses.			

Funding Source

**Refuse
Fund
100%**





FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - PARKS

2020 Rotary Park Restroom Improvements

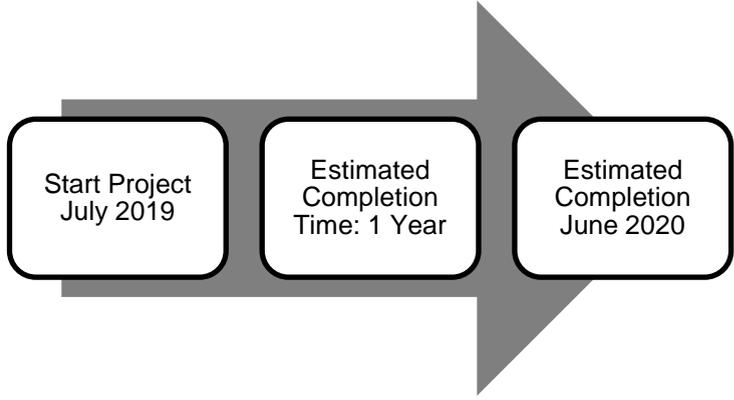
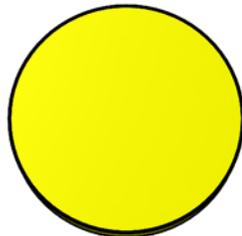
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Construction	-	-	-	190,000	-	-	190,000
Construction Mgmt	-	-	-	20,000	-	-	20,000
Total Expenses	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Refuse Fund	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Total Funding	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

Project # FA3		Operating Budget Impact/Other:	
\$250,000		The operation and maintenance are accounted for in the 2018 Rotary Park Restroom Improvements. (Refer to Project FA1060)	
Total Project Cost			
Project Status	Revised Cost	Project Description This project is to increase/improve the restroom facilities at Rotary Community Park. This project is three of three planned. The design and construction will be phased over three years.	
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Justification			
Currently, there are two larger restrooms and one small restroom at Rotary Park. These facilities have been in place for many years without upgrading and rehabilitation. There have been no increases to the public facilities at the park, while the number of park users has grown and the locations of use have changed. Provisions for rehabilitation/reconstruction of the existing facilities, as well as adding new facilities at different location are necessary to meet changing demands. The upgrades/rehabilitation will allow the restrooms to meet peak demands during large holiday and weekend uses.			

Funding Source

Refuse Fund
100%



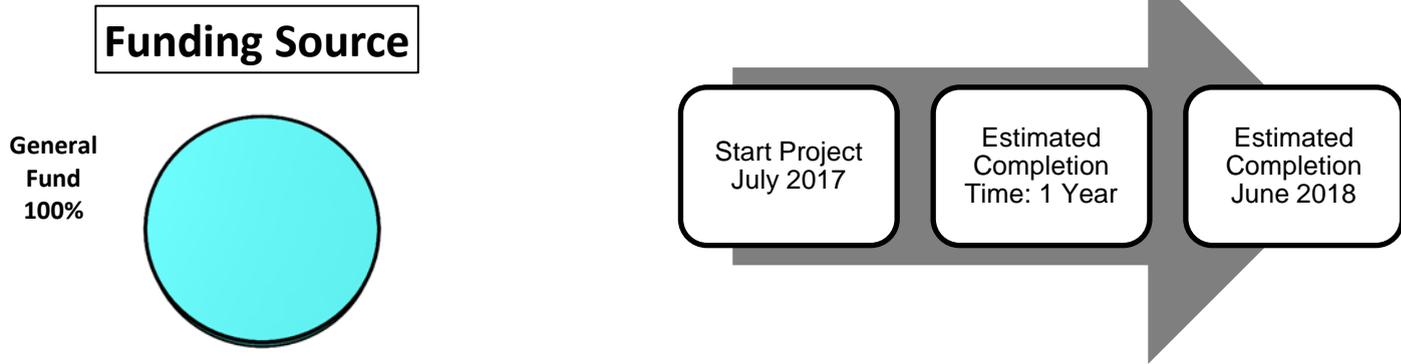
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - PARKS

London Bridge Beach Restroom Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
Total Expenses	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
Total Funding	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000

Project # PK1010	Operating Budget Impact/Other:
\$230,000	Operational impact will be dependent on the extent of the project.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Description & Justification	
<p>The southwest restroom is not able to handle the busy holiday and special event volume at the park. The electrical and lighting is very old and needs to be rehabilitated, upgraded, or removed from the facility. The upgrades/rehabilitation will allow the restrooms to meet park demands on busy holidays and weekend use. An evaluation of the existing facilities is being performed. Recommendations for rehabilitation and/or additional restroom facilities will be provided in a report resulting from the evaluation. The extent of this project will be determined based on the recommendations.</p>	
	



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - PARKS

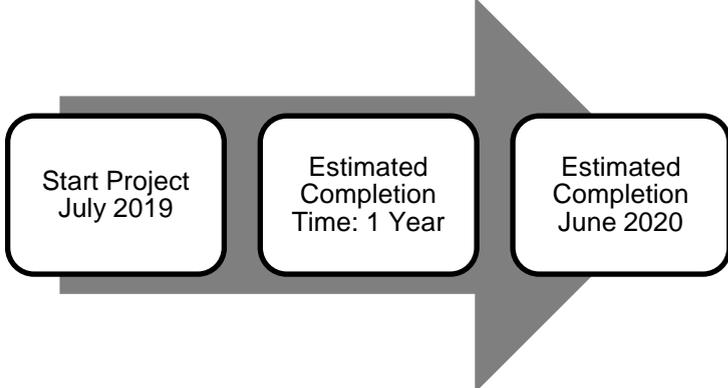
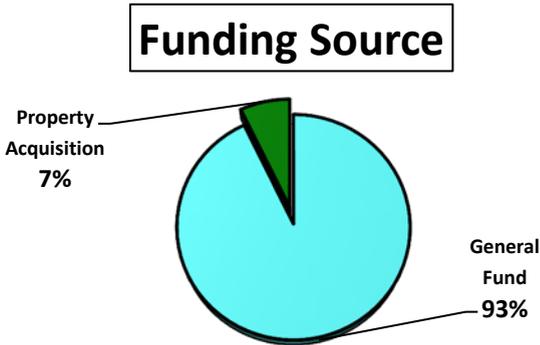
Rotary Community Park Expansion Land Acquisition

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Land	\$ -	\$ -	\$ 1,357,000	\$ -	\$ -	\$ -	\$ 1,357,000
Total Expenses	\$ -	\$ -	\$ 1,357,000	\$ -	\$ -	\$ -	\$ 1,357,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ -	\$ 1,260,000	\$ -	\$ -	\$ -	\$ 1,260,000
Property Acquisition	-	-	97,000	-	-	-	97,000
Total Funding	\$ -	\$ -	\$ 1,357,000	\$ -	\$ -	\$ -	\$ 1,357,000

Project #PR1060	Operating Budget Impact/Other:
\$1,357,000	The purchase of land will not increase operational costs. Operating costs will be identified at such time new facilities are created.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Description	
<p>This project is for the acquisition of 9 acres adjacent to the southern-most portion of Rotary Community Park, for the expansion of Rotary Park. The estimated cost is \$150,000 per acre. There will also be a State Land Application Fee and appraisal of approximately \$3,000 and a plat map development, deed creation, and title company fee of approximately \$4,000. This project will serve as an extension of Rotary Community Park to ensure public shoreline access to residents and visitors. Proposed amenities will enhance the value of Rotary Park and will enable the City to accommodate larger events. This purchase conforms to the recommendation of the Shoreline Access Committee, which listed this as the number one priority in the purchase of shoreline.</p>	





FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - PARKS

Rotary Park Utility Expansion and North Area Work

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	350,000	-	-	-	-	350,000
Total Expenses	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

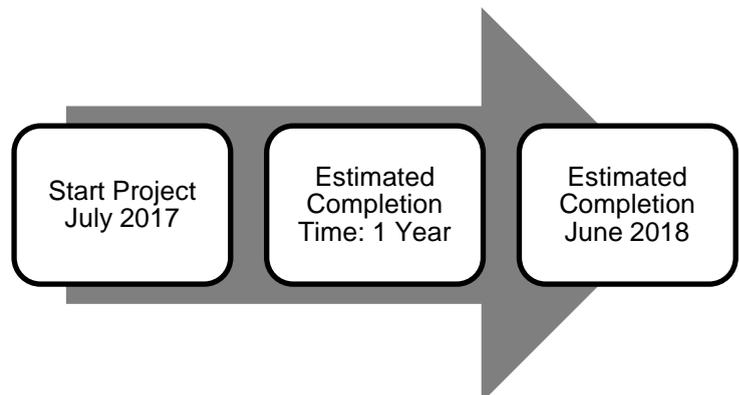
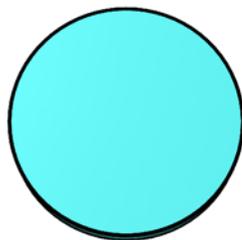
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total Funding	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 4,000
Utilities	-	-	5,000	5,000	5,000	5,000	20,000
Total Operating Impact	\$ -	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 24,000

Project # FA1080	Operating Budget Impact/Other:
\$400,000	Utility costs for wastewater lift stations and maintenance.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Rotary Park use has increased significantly since its original construction and the existing utilities (Water and Sewer) need to be expanded and /or upgraded. Restroom construction is programmed for the next several years. This work should be done concurrently based on the needs of the new or upgraded facilities.</p>	

Funding Source

General
Fund
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

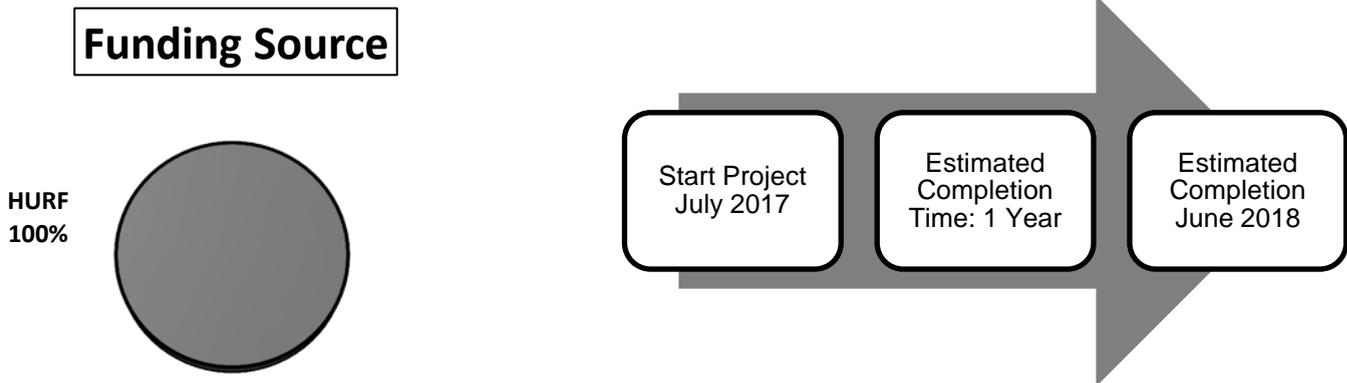
Havasu 280 Intersection Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	350,000	-	-	-	-	350,000
Construction Mgmt	-	50,000	-	-	-	-	50,000
Total Expenses	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
HURF	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total Funding	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 4,160
Personnel	-	-	260	260	260	260	1,040
Total Operating Impact	\$ -	\$ -	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 5,200

Project # ST2630	Operating Budget Impact/Other:
\$450,000	The project will require additional staff time and supplies for signal repairs.
Total Project Cost	
Project Status	No Change
Priority	Essential (Within 1 year)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Description & Justification	
<p>This project will install warranted intersection improvements at the intersection of SR 95 and the proposed roadway to the Havasu 280 as required by Arizona Department of Transportation. This intersection is warranted and identified by a Traffic Impact Analysis approved by Arizona Department of Transportation.</p>	
	



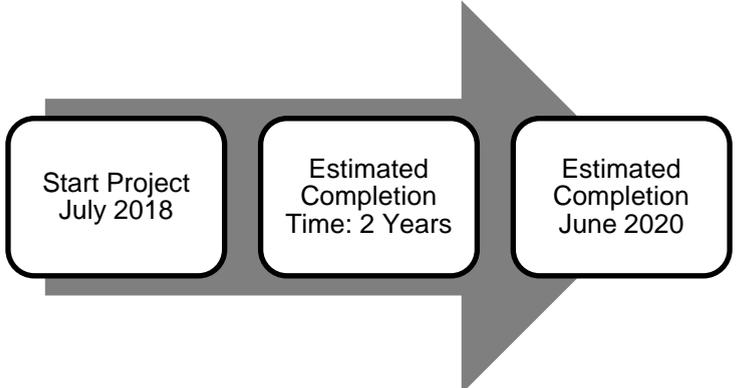
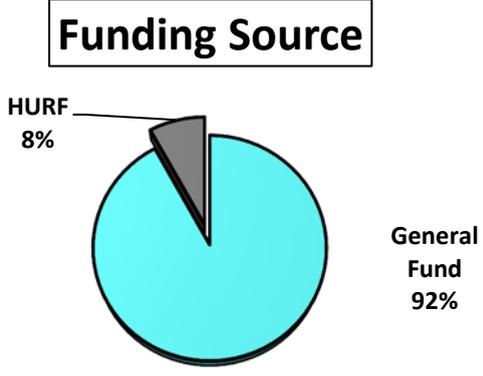
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

Lake Havasu Avenue Pavement Rehabilitation

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	1,000,000	-	-	1,000,000
Construction Mgmt	-	-	-	150,000	-	-	150,000
Total Expenses	\$ -	\$ -	\$ 100,000	\$ 1,150,000	\$ -	\$ -	\$ 1,250,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ -	\$ 100,000	\$ 1,050,000	\$ -	\$ -	\$ 1,150,000
HURF	-	-	-	100,000	-	-	100,000
Total Funding	\$ -	\$ -	\$ 100,000	\$ 1,150,000	\$ -	\$ -	\$ 1,250,000

Project # ST3210	Operating Budget Impact/Other:
\$1,250,000	No additional operational costs are anticipated.
Total Project Cost	Project Description
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Justification	
<p>The pavement in question is between seventeen (17) and twenty-three (23) years old and is in the need of rehabilitation. The concrete intersections smoothness and state of repair will be addressed as appropriate. Newly constructed pavement section will reduce maintenance along with providing pedestrian friendly improvements. The benefits to the community are a smooth and useable pavement surface on a major roadway in our community.</p>	<p>This project will provide pavement rehabilitation of Lake Havasu Ave between 1) Smoketree and Swanson; and 2) Mesquite and Palo Verde Blvd South, in two phases, to allow for better traffic control and to lessen the impacts on the traveling public and businesses.</p> 



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

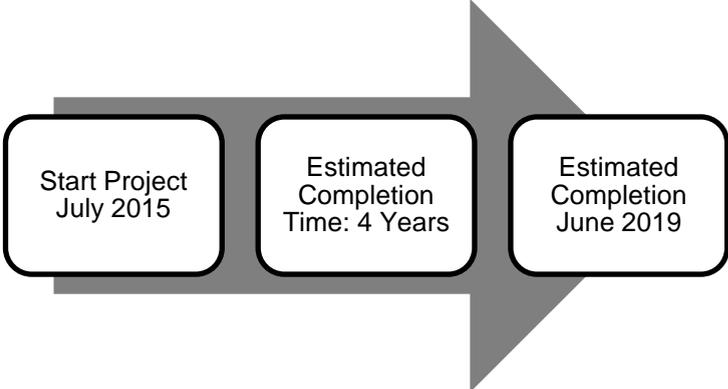
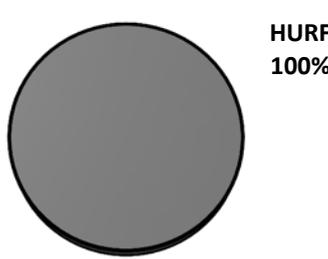
Lake Havasu Avenue Widening

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Construction	\$ -	\$ 58,535	\$ -	\$ -	\$ -	\$ -	\$ 58,535
Total Expenses	\$ -	\$ 58,535	\$ -	\$ -	\$ -	\$ -	\$ 58,535

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
HURF	\$ -	\$ 58,535	\$ -	\$ -	\$ -	\$ -	\$ 58,535
Total Funding	\$ -	\$ 58,535	\$ -	\$ -	\$ -	\$ -	\$ 58,535

Project # ST2890	Operating Budget Impact/Other:
\$58,535	This project is ADOT administered. City is responsible for 5.7% match plus review fees.
Total Project Cost	Project Justification
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Description	
<p>Widen Lake Havasu Ave from Palo Verde Blvd South to Industrial Blvd from four lanes to a five-lane section which includes a continuous left-turn lane. Previous public meetings have been held to discuss the project & gather input. Design is at 95% complete with construction scheduled to start in July 2017. Design fees in the amount of \$26,648 have been paid to ADOT to date. The total estimated construction cost is \$1,026,919, in which a 5.7% match will be required at that time. Only the 5.7% match is included in the City's proposed budget and CIP.</p>	
	

Funding Source



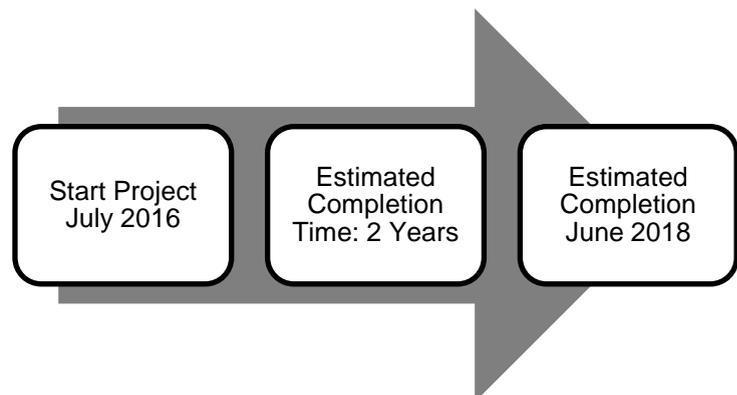
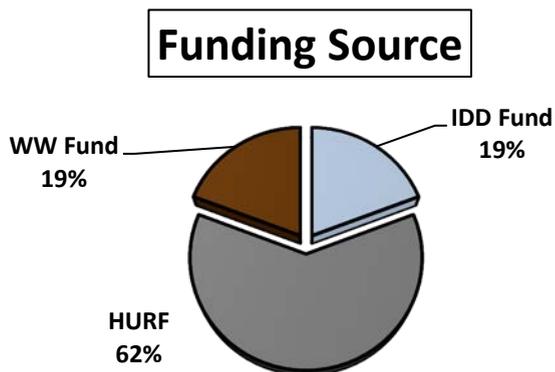
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

Lake Havasu Avenue Reconstruction

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Construction	-	2,600,000	-	-	-	-	2,600,000
Construction Mgmt	-	390,000	-	-	-	-	390,000
Total Expenses	\$ 300,000	\$ 2,990,000	\$ -	\$ -	\$ -	\$ -	\$ 3,290,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 58,000	\$ 575,000	\$ -	\$ -	\$ -	\$ -	633,000
HURF	184,000	1,840,000	-	-	-	-	2,024,000
Wastewater Fund	58,000	575,000	-	-	-	-	633,000
Total Funding	\$ 300,000	\$ 2,990,000	\$ -	\$ -	\$ -	\$ -	\$ 3,290,000

Project # ST3270	Operating Budget Impact/Other:
\$3,290,000	The street will continue to be maintained at the same level as prior to roadway repairs. No additional operational costs are anticipated.
Total Project Cost	Project Description
Project Status	No Change
Priority	Essential (Within 1 year)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Justification	
<p>The pavement in this project area is at the end of its useful life as demonstrated by failure, cracking, and rutting. The handicap ramps throughout are not in compliance with current ADA regulations. The water mains are approximately thirty (30) years old. In regards to the traffic, this section of Lake Havasu Ave has many conflict points and by adding a median, the corridor travel safety will be greatly improved.</p>	
	



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

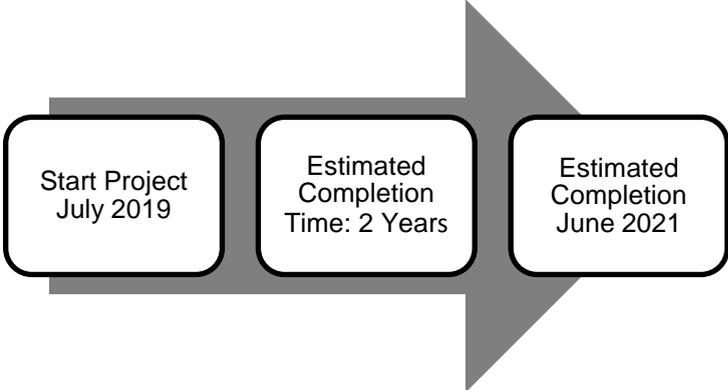
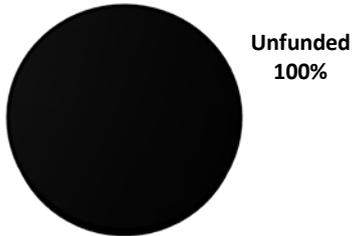
McCulloch Blvd Pavement Reconstruction

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000
Construction	-	-	-	-	2,250,000	-	2,250,000
Construction Mgmt	-	-	-	-	350,000	-	350,000
Total Expenses	\$ -	\$ -	\$ -	\$ 225,000	\$ 2,600,000	\$ -	\$ 2,825,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Unfunded	\$ -	\$ -	\$ -	\$ 225,000	\$ 2,600,000	\$ -	\$ 2,825,000
Total Funding	\$ -	\$ -	\$ -	\$ 225,000	\$ 2,600,000	\$ -	\$ 2,825,000

Project # ST3220	Operating Budget Impact/Other:
\$2,825,000	No additional operational costs are anticipated.
Total Project Cost	Project Description
Project Status	Revised Schedule
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Justification	
<p>The pavement is currently nineteen (19) years old and is in need of rehabilitation. ADA regulations must be met for this type of pavement work. The 2012 PARA Study identifies turn lane modifications necessary to provide congestion relief. The benefits to the community are a smooth and useable pavement surface on a major roadway in our community.</p>	
	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

McCulloch Boulevard from Smoketree to Acoma

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Construction	-	-	1,500,000	-	-	-	1,500,000
Construction Mgmt	-	-	300,000	-	-	-	300,000
Total Expenses	\$ -	\$ 400,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 2,200,000

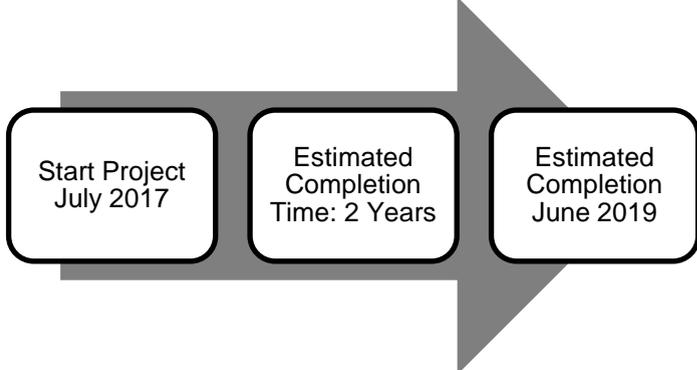
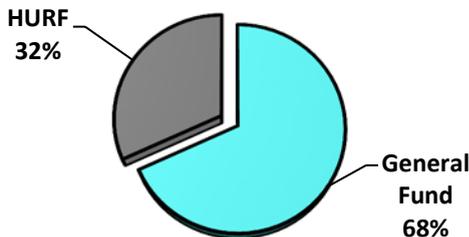
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ 200,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,500,000
HURF	-	200,000	500,000	-	-	-	700,000
Total Funding	\$ -	\$ 400,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 2,200,000

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ (10,000)	\$ -	\$ (10,000)	\$ (20,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (10,000)	\$ -	\$ (10,000)	\$ (20,000)

Project # ST3280	Operating Budget Impact/Other:	
\$2,200,000	After the project is completed, routine maintenance (\$0.50 per square yard per year) will not be necessary for several years. The 2nd or 3rd year, restriping and fog sealing will be required. Maintenance savings will continue for several more years until crack filling is required. After the roadway is rehabilitated, the traveling public will have new, smooth roadway to traverse.	
Total Project Cost		
Project Status		No Change
Priority		Essential (Within 1 year)
Community Result 1		1 Safe Community
Community Result 2		3 Reliable Infrastructure
Community Result 3		5 Great Community to Live
Managing Division		Engineering
Project Description & Justification		
This project will provide complete reconstruction of McCulloch Blvd from Smoketree to Acoma. This will include recommended improvements from the PARA study and ADA improvements. McCulloch Blvd from Smoketree to Acoma was milled and filled in 1997. The underlying pavement is nearly 30 years old. The pavement has reached its end of life expectancy and can not be maintained with normal maintenance activities and still maintain the ride ability expectations of the traveling public. The PCI is 43 on a scale of 0 to 100, with 100 being new. Newly constructed pavement section will reduce maintenance along with providing pedestrian friendly improvements.		



Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

MPO-3-Hawk Lights

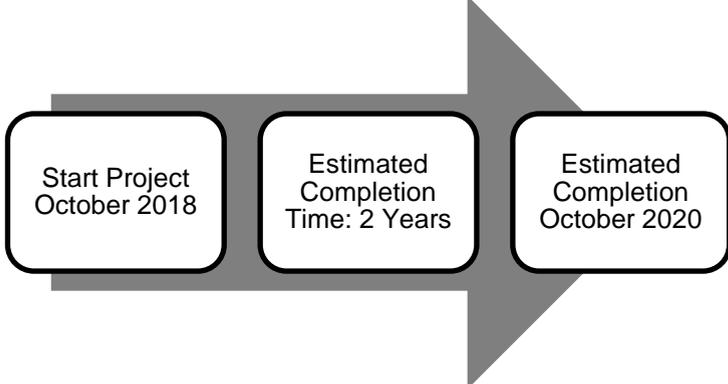
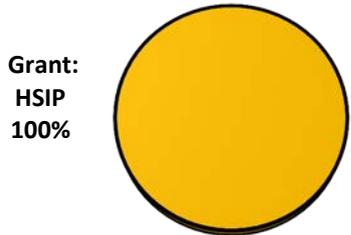
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
Construction	-	-	-	500,000	-	-	500,000
Construction Mgmt	-	-	-	42,160	-	-	42,160
Total Expenses	\$ -	\$ -	\$ 60,000	\$ 542,160	\$ -	\$ -	\$ 602,160

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Grant: HSIP	\$ -	\$ -	\$ 60,000	\$ 542,160	\$ -	\$ -	\$ 602,160
Total Funding	\$ -	\$ -	\$ 60,000	\$ 542,160	\$ -	\$ -	\$ 602,160

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 10,000
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 10,000

Project # ST3290	Operating Budget Impact/Other:
\$602,160	Annual maintenance costs of approximately \$5,000.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>Three pedestrian crossing locations have been identified in the Strategic Transportation Safety Plan (STSP) by the Lake Havasu Metropolitan Organization (LHMPO). High Intensity Actuated Crosswalk Beacons (HAWK's) are proposed. ADOT Highway Safety Improvement (HSIP) funding/the City would be the grant applicant and the LHMPO would assist. The following are the locations: Acoma/Pima Dr N, Acoma N of Wood, Acoma/Smoketree.</p>	
	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

MPO-Kiowa Blvd & Bermuda Ave

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Construction	-	-	-	-	291,840	-	291,840
Construction Mgmt	-	-	-	-	30,000	-	30,000
Total Expenses	\$ -	\$ -	\$ -	\$ 50,000	\$ 321,840	\$ -	\$ 371,840

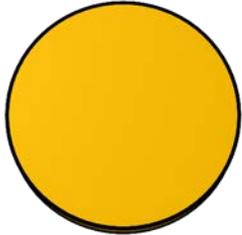
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Grant: HSIP	\$ -	\$ -	\$ -	\$ 50,000	\$ 321,840	\$ -	\$ 371,840
Total Funding	\$ -	\$ -	\$ -	\$ 50,000	\$ 321,840	\$ -	\$ 371,840

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 2,000
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 2,000

Project # ST6	Operating Budget Impact/Other:
\$371,840	Includes routine maintenance and repair of flashing beacon.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>ADOT Highway Safety Improvement (HSIP) funding/the City would be the grant applicant and the LHMPPO would assist. As per the Safety Plan, this project addresses safety concerns through the installation of multiway STOP at El Dorado/Bermuda. Advance warning beacons and striping are also included.</p>	
	
<p><i>Figure 3-18. Example of AWF and Sign.</i></p>	

Funding Source

Grant:
HSIP
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

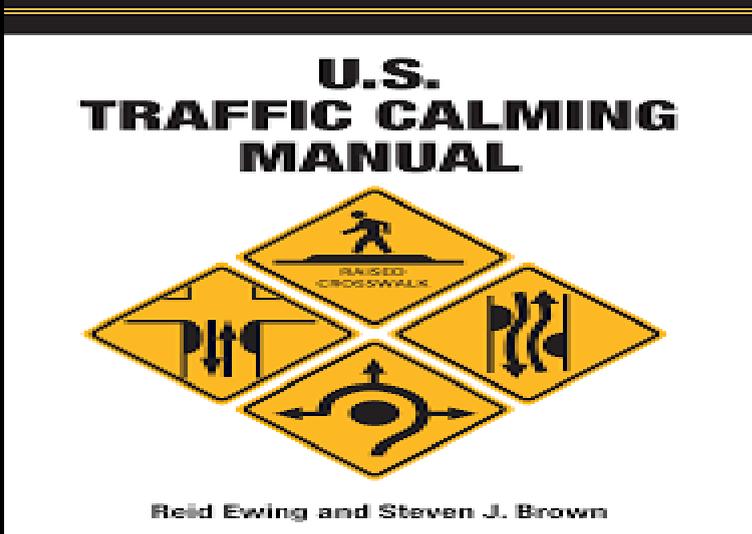
MPO-Acoma Blvd (Kiowa to SR 95 S)

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	1,348,740	-	1,348,740
Construction Mgmt	-	-	-	-	200,000	-	200,000
Total Expenses	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,548,740	\$ -	\$ 1,798,740

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Grant: HSIP	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,548,740	\$ -	\$ 1,798,740
Total Funding	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,548,740	\$ -	\$ 1,798,740

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Total Operating Impact	\$ -	\$ 10,000	\$ 10,000				

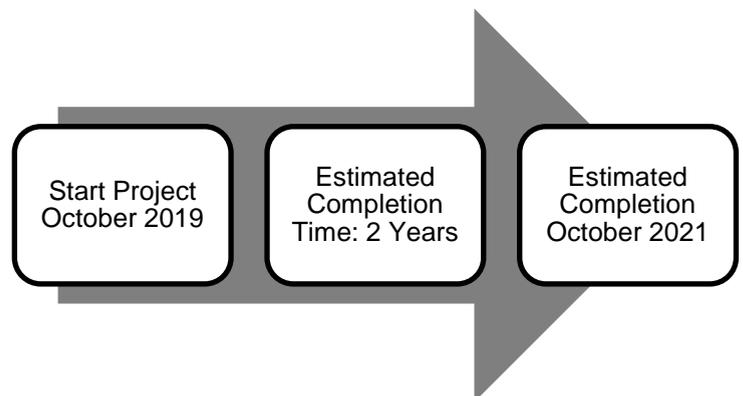
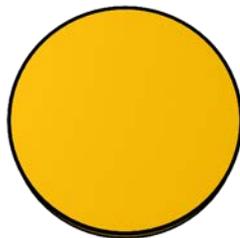
Project # ST4	Operating Budget Impact/Other:
\$1,798,740	Includes routine maintenance and repair of 2 traffic signals.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>ADOT Highway Safety Improvement (HSIP) funding/the City would be the grant applicant and the LHMPPO would assist. As per the Safety Plan, this project addresses safety concerns through the installation of traffic signals at Swanson Ave at Acoma Blvd and Lake Havasu Ave at Acoma Blvd. Other traffic calming devices will be considered such as re-striping and speed feedback signs. Street lighting is also included in this project.</p>	



U.S. TRAFFIC CALMING MANUAL
Reid Ewing and Steven J. Brown

Funding Source

Grant:
HSIP
100%



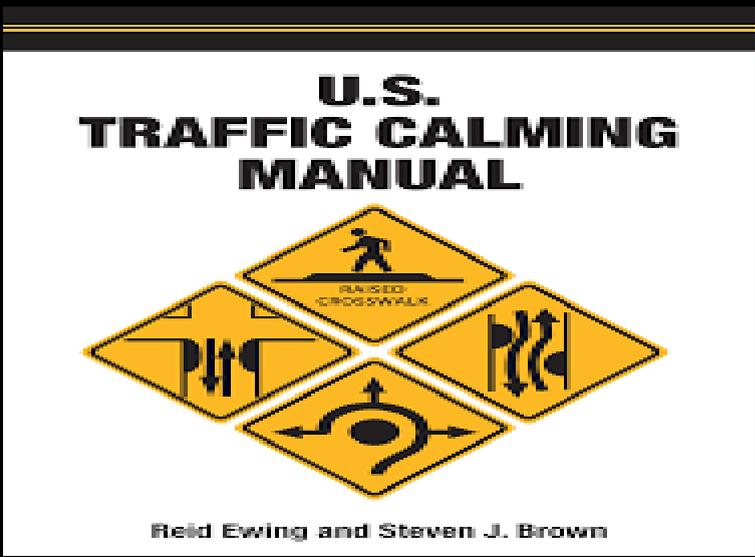
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

MPO-McCulloch Blvd East Corridor

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,640	\$ 99,640
Total Expenses	\$ -	\$ 99,640	\$ 99,640				

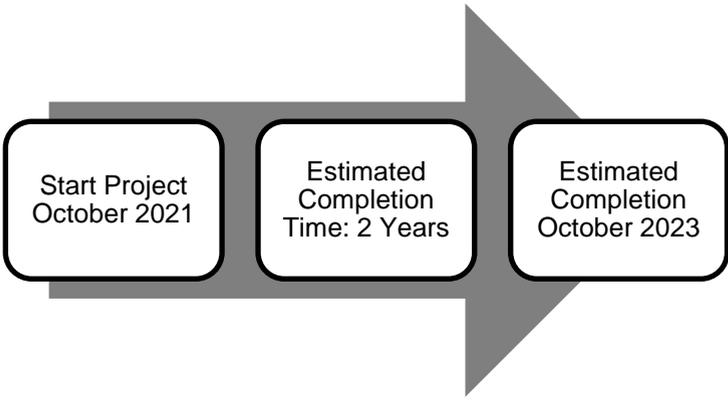
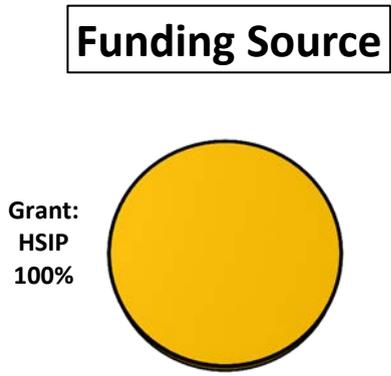
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Grant: HSIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,640	\$ 99,640
Total Funding	\$ -	\$ 99,640	\$ 99,640				

Project # ST5	Operating Budget Impact/Other:
\$99,640	Operational impacts are difficult to estimate depending on the chosen alternatives.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>ADOT Highway Safety Improvement (HSIP) funding/LHC would be the grant applicant and the LHMPPO would assist. As per the Safety Plan, this project addresses safety concerns through the installation of traffic calming devices including speed feedback signs between Acoma Blvd & SR95. Dilemma zone protection using actuated advance warning systems at Acoma & McCulloch is also included.</p>	



U.S.
TRAFFIC CALMING
MANUAL

Reid Ewing and Steven J. Brown



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

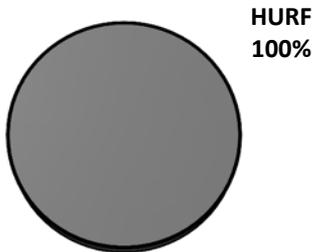
Swanson Avenue Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Construction	\$ -	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ 111,235
Total Expenses	\$ -	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ 111,235

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
HURF	\$ -	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ 111,235
Total Funding	\$ -	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ 111,235

Project # ST2860	Operating Budget Impact/Other:
\$111,235	This project is ADOT administered. City is responsible for 5.7% match plus review fees.
Total Project Cost	Project Justification
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Description	
<p>This project will consist of improvements to Swanson Ave from Smoketree Ave to Acoma Blvd, as determined by the Planning Assistance for Rural Areas (PARA) Study. This is an ADOT Administered project, therefore must follow the Federal STP process. ADOT provides bidding and construction administration as part of the process. The design effort took approximately 2 years to complete. It is based on federal regulations and includes all the environmental, utility, and right of way clearances required. Construction is scheduled to start in July 2018. Design fees in the amount of \$23,392 have been paid to ADOT to date. The total estimated construction cost is \$1,951,474, in which a 5.7% match will be required at that time. Only the 5.7% match is included in the City's proposed budget and CIP.</p>	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - STREETS

Swanson Ave Reconstruction-Smoketree to Lake Havasu Ave

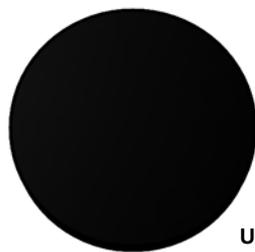
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	1,750,000	-	1,750,000
Construction Mgmt	-	-	-	-	260,000	-	260,000
Total Expenses	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,010,000	\$ -	\$ 2,260,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Unfunded	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,010,000	\$ -	\$ 2,260,000
Total Funding	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,010,000	\$ -	\$ 2,260,000

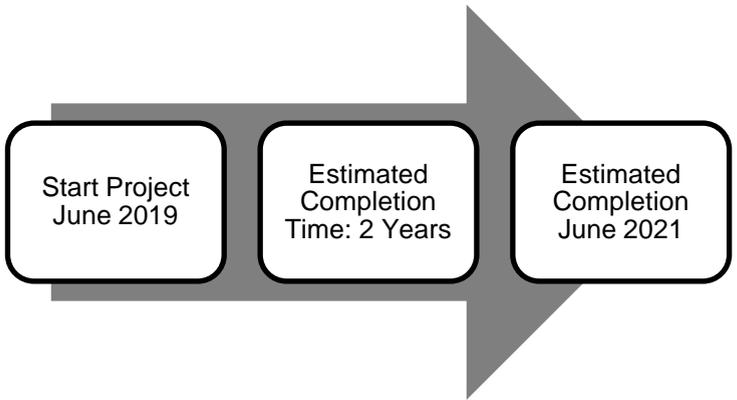
Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (10,000)	\$ (10,000)
Total Operating Impact	\$ -	\$ (10,000)	\$ (10,000)				

Project # ST3	Operating Budget Impact/Other:
\$2,260,000	After the project is completed, routine maintenance (\$0.50 per square yard per year) will not be necessary for several years. Maintenance savings will continue for several more years until crack filling is required.
Total Project Cost	Project Description
Project Status	No Change
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Justification	
Swanson Ave was last reconstructed in the early 1990's and the pavement has outlived its normal life. Routine maintenance will no longer meet the needs of the public for ride and serviceability. The PCI was raised to a current 86 (scale of 0 to 100 new) with a Chip Seal done in 2013 as an emergency repair. The Chip Seal did not improve ride ability and we would expect the PCI to drop rapidly due to the nature of the repair done in 2013. The PCI is expected to drop 5 to 10 points per year for the next several years. Routine maintenance for an old roadway such as Swanson (high traffic) can run as much as \$0.50 per square yard per year, and gets more expensive as pot hole patching becomes required.	

Funding Source



Unfunded
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WASTEWATER

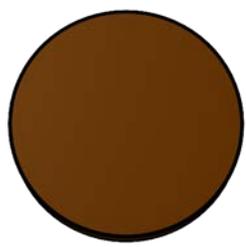
Mulberry Aeration Basin Repair

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	10,000
Construction	-	60,000	-	-	-	-	60,000
Construction Mgmt	-	12,000	-	-	-	-	12,000
Total Expenses	\$ -	\$ 82,000	\$ -	\$ -	\$ -	\$ -	82,000

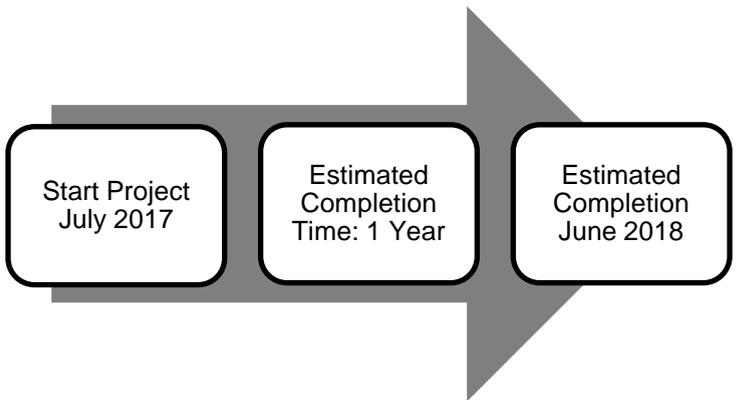
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Wastewater Fund	\$ -	\$ 82,000	\$ -	\$ -	\$ -	\$ -	82,000
Total Funding	\$ -	\$ 82,000	\$ -	\$ -	\$ -	\$ -	82,000

Project # SS3020	Operating Budget Impact/Other:
\$82,000	No operational impacts anticipated.
Total Project Cost	
Project Status	No Change
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>The purpose of this project is to make permanent repairs to the Aeration Basin No. 1 located at the Mulberry Wastewater Treatment Plant. These repairs include the center concrete columns and support table which sustains the rotating bridge within aeration basin. Other repairs to be included are baffle replacements and repairs to the weir structure. Coordination with the operators will be required. Wastewater will drain and prepare the basin for construction. A field inspection was performed by Carollo Engineers on July 13, 2015. A temporary repair was completed to extend the current life of the structure. The damage is progressive and can not be totally repaired. The final recommendation was to replace the slab table and repair the columns within the next three years.</p>	
	

Funding Source



WW Fund
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WASTEWATER

Mulberry WWTP Tertiary Capacity Increase

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ 85,000
Construction	-	-	565,000	-	-	-	565,000
Total Expenses	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000

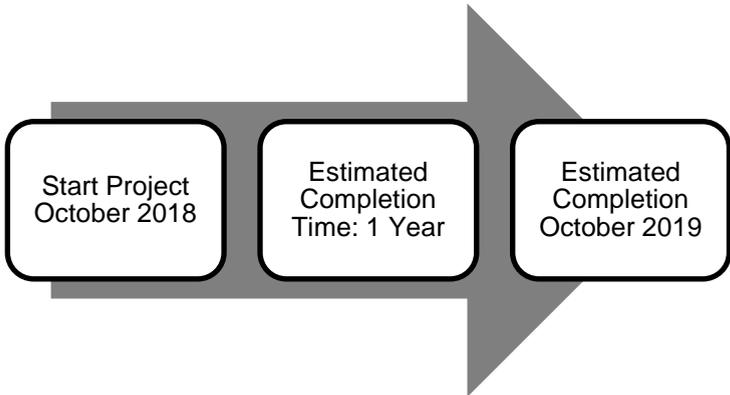
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Wastewater Fund	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000
Total Funding	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000

Project # SS3010	Operating Budget Impact/Other:
\$650,000	No operational impact anticipated.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>The focus of this project is to provide for the design and construction of a new tertiary filter at the Mulberry Wastewater Treatment Plant. This project will replace the existing tertiary filter which is described as a fuzzy filter with the preferred new technology of a rotating disk filter. The Design/Build method has been used for a similar project in the past and is the recommended procurement method of this project as well. The Wastewater Treatment Plants capacity is 2.2 MGD as designed and approved by ADEQ. Limiting factors with the tertiary filter has reduced the potential of the plant to 1.75 MGD. Replacement of the existing filter with a new rotating disc filter technology will bring the plant capacity back to approved and operational limits.</p>	
	

Funding Source



WW Fund
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WASTEWATER

NRWWTP Effluent Storage & Distribution

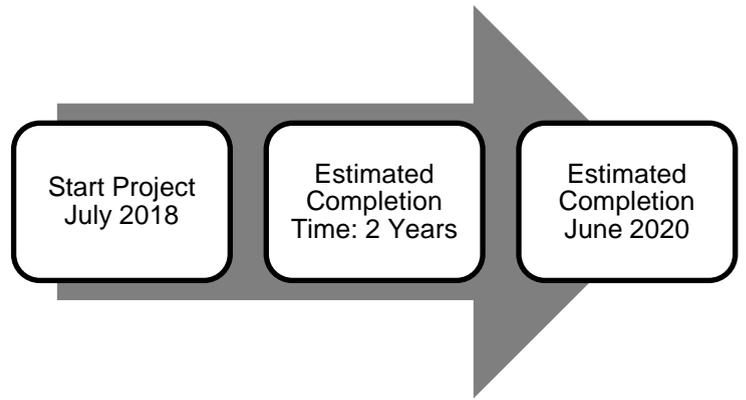
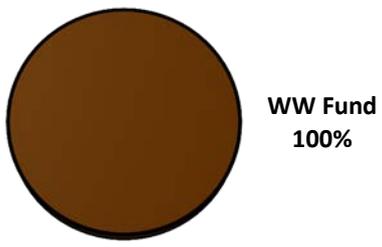
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 285,000	\$ 2,850,000	\$ -	\$ -	\$ 3,135,000
Construction	-	-	-	570,000	-	-	570,000
Total Expenses	\$ -	\$ -	\$ 285,000	\$ 3,420,000	\$ -	\$ -	\$ 3,705,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Wastewater Fund	\$ -	\$ -	\$ 285,000	\$ 3,420,000	\$ -	\$ -	\$ 3,705,000
Total Funding	\$ -	\$ -	\$ 285,000	\$ 3,420,000	\$ -	\$ -	\$ 3,705,000

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ 51,295	\$ 52,321	\$ 103,616
Utilities	-	-	-	-	65,000	65,650	130,650
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ 116,295	\$ 117,971	\$ 234,266

Project # SS2720	Operating Budget Impact/Other:
\$3,705,000	FTE will be required to operate and maintain this system.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project is for the installation of effluent storage, wells and a distribution system at the North Regional Wastewater Treatment Plant, to provide necessary capacity for effluent disposal. This project will provide a water conservation effort and conforms with the Lake Havasu City General Plan, Wastewater Master Plan and Reclaimed Water Management Study.</p>	
	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WASTEWATER

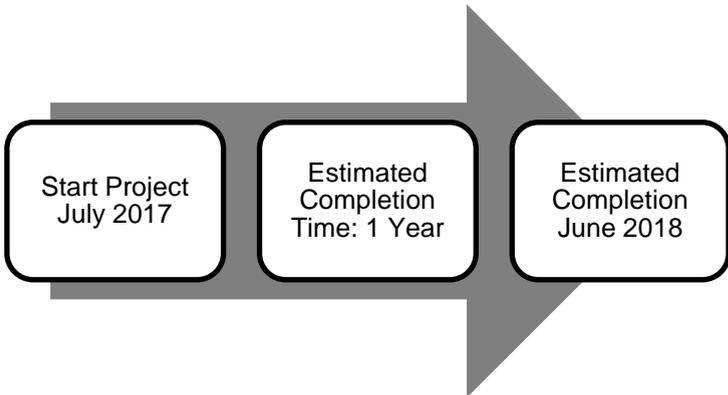
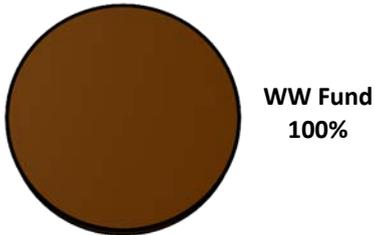
SCADA Reclaimed System

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ 72,000
Construction	-	648,000	-	-	-	-	648,000
Construction Mgmt	-	130,000	-	-	-	-	130,000
Total Expenses	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Wastewater Fund	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Total Funding	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Project # SS3000	Operating Budget Impact/Other:
\$850,000	There is no operational impact for this project.
Total Project Cost	
Project Status	No Change
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project is for the implementation of a SCADA system for the control of effluent/reuse. This project will include new Programmable Logic Controllers (PLC's) at various effluent system locations, programming of controls and the installation of actuated valves, booster stations, and pressure sustaining systems, etc. This project conforms with the Lake Havasu City General Plan and the Wastewater Master Plan. It will automate systems by reducing physical operation.</p>	
	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WASTEWATER

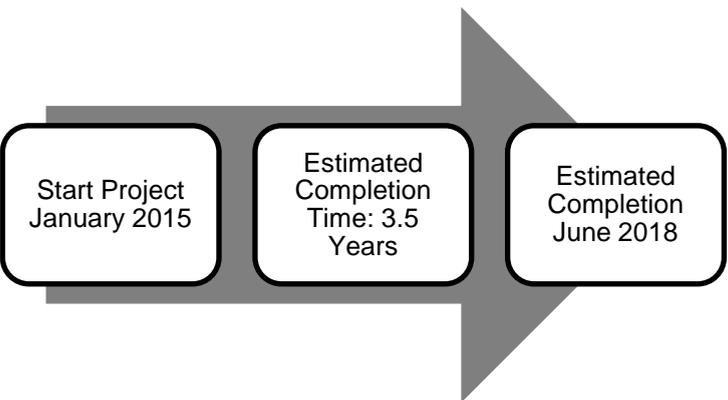
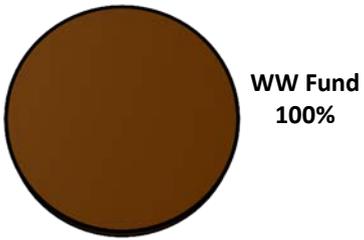
Water Conservation Implementation

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 1,351,210	\$ -	\$ -	\$ -	\$ -	\$ 1,351,210
Design	185,185	-	-	-	-	-	185,185
Construction	298,034	328,217	-	-	-	-	626,251
Construction Mgmt	-	252,000	-	-	-	-	252,000
Total Expenses	\$ 483,219	\$ 1,931,427	\$ -	\$ -	\$ -	\$ -	\$ 2,414,646

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Wastewater Fund	\$ 483,219	\$ 1,931,427	\$ -	\$ -	\$ -	\$ -	\$ 2,414,646
Total Funding	\$ 483,219	\$ 1,931,427	\$ -	\$ -	\$ -	\$ -	\$ 2,414,646

Project # SS2970	Operating Budget Impact/Other:	
\$2,414,646	The ultimate goal is to reduce the domestic water allocation demands, and when possible, replace the demands with reclaimed water. Exact operational impacts are unknown at this time and may very easily be a wash; however, any savings realized from pumping and treating domestic water for irrigation use will be transferred to wastewater on the effluent system side.	
Total Project Cost		
Project Status		No Change
Priority		Essential (Within 1 year)
Community Result 1		3 Reliable Infrastructure
Community Result 2		N/A
Community Result 3		N/A
Project Manager	Engineering	
Project Description & Justification		
This project is to evaluate the complicated hydraulics of the effluent system, and to provide design for the installation and operation of the irrigation system conversions from domestic water to effluent reuse of several parks, a university campus and the irrigation along SR 95 within the City's water service area. Prior to physically making the connections, the hydraulics of the system need to be evaluated. Due to the complexity of the hydraulics and operation of the system, this modeling must be done before design of each individual system connections can be completed. Conforms with the Lake Havasu City General Plan, the Wastewater Plan, and Reclaimed Water Management Study.		
		

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

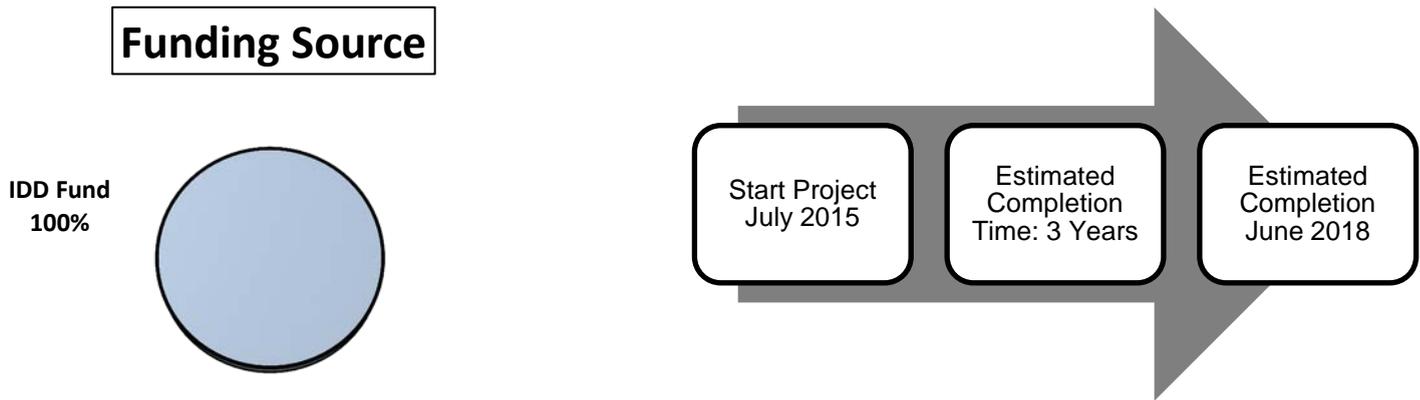
2016 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 1,010,000	\$ -	\$ -	\$ -	\$ -	\$ 1,010,000
Design	156,442	-	-	-	-	-	156,442
Construction	390,000	-	-	-	-	-	390,000
Total Expenses	\$ 546,442	\$ 1,010,000	\$ -	\$ -	\$ -	\$ -	\$ 1,556,442

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 546,442	\$ 1,010,000	\$ -	\$ -	\$ -	\$ -	\$ 1,556,442
Total Funding	\$ 546,442	\$ 1,010,000	\$ -	\$ -	\$ -	\$ -	\$ 1,556,442

Project # WT3080	Operating Budget Impact/Other:
\$1,556,442	There will be no operational costs, as the replacement of existing assets will be implemented.
Total Project Cost	
Project Status	Revised Cost/Schedule
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project is to replace water mains in various areas throughout the water distribution system on an ongoing basis. There is approximately 400,000 linear feet (75 miles) of a 4 inch diameter water main in the system that cannot meet fire flows and needs upsizing to 6 or 8 inch mains. These 4 inch mains are also at the end of their useful life and have been an ongoing issue for the water division regarding repairs and significant street damage when breaks occur. Also, there are other larger mains in the system in need of upsizing and or replacement. Conforms with Lake Havasu City Water Master Plan.</p>	





FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

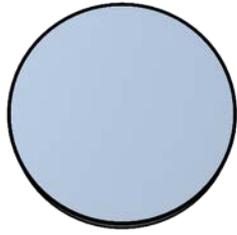
2017 Tank & Booster Station Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 2,413,000	\$ -	\$ -	\$ -	\$ -	\$ 2,413,000
Design	175,000	-	-	-	-	-	175,000
Construction	412,000	-	-	-	-	-	412,000
Total Expenses	\$ 587,000	\$ 2,413,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

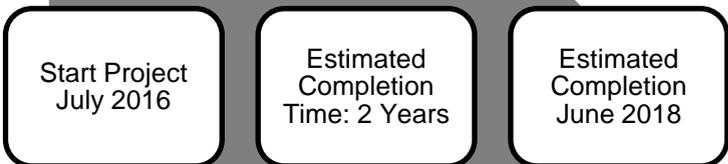
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 587,000	\$ 2,413,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Total Funding	\$ 587,000	\$ 2,413,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Project # WT7440	Operating Budget Impact/Other:
\$3,000,000	It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost	
Project Status	No Change
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M. It is anticipated that improvements to these sites will reduce current O&M costs.</p>	
	

Funding Source



**IDD Fund
100%**



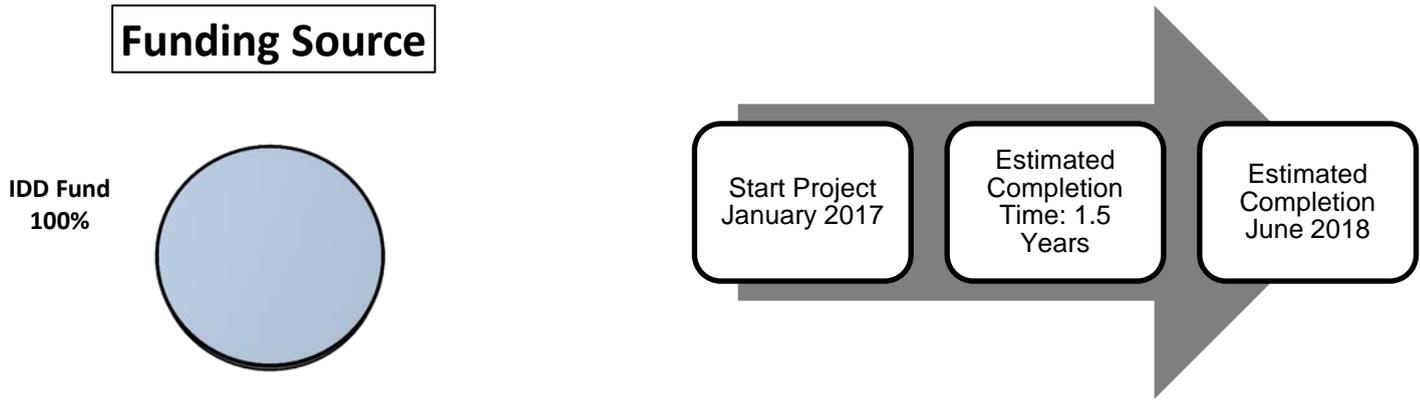
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

2017 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Design	50,000	-	-	-	-	-	50,000
Construction	-	-	-	-	-	-	-
Total Expenses	\$ 50,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 50,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000
Total Funding	\$ 50,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000

Project # WT7430	Operating Budget Impact/Other:	
\$1,250,000	No operational impact as the replacement of existing assets will be implemented.	
Total Project Cost		
Project Status	Revised Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
<p>Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City Water Master Plan and a reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.</p>		



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

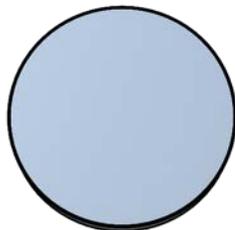
2018 Tank & Booster Station Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	240,000
Construction	-	2,400,000	-	-	-	-	2,400,000
Construction Mgmt	-	360,000	-	-	-	-	360,000
Total Expenses	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	3,000,000

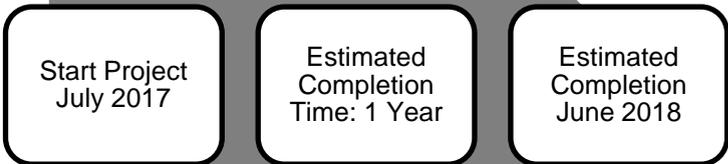
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	3,000,000
Total Funding	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	3,000,000

Project # WT7470	Operating Budget Impact/Other:												
\$3,000,000	It is anticipated that improvements to these sites will reduce current O&M costs.												
Total Project Cost													
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="width: 25%;">Project Status</td><td>No Change</td></tr> <tr><td>Priority</td><td>Essential (Within 1 year)</td></tr> <tr><td>Community Result 1</td><td>3 Reliable Infrastructure</td></tr> <tr><td>Community Result 2</td><td>4 Clean Environment</td></tr> <tr><td>Community Result 3</td><td>N/A</td></tr> <tr><td>Managing Division</td><td>Engineering</td></tr> </table>	Project Status	No Change	Priority	Essential (Within 1 year)	Community Result 1	3 Reliable Infrastructure	Community Result 2	4 Clean Environment	Community Result 3	N/A	Managing Division	Engineering	
Project Status	No Change												
Priority	Essential (Within 1 year)												
Community Result 1	3 Reliable Infrastructure												
Community Result 2	4 Clean Environment												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M. It is anticipated that improvements to these sites will reduce current O&M costs.</p>													

Funding Source



IDD Fund
100%



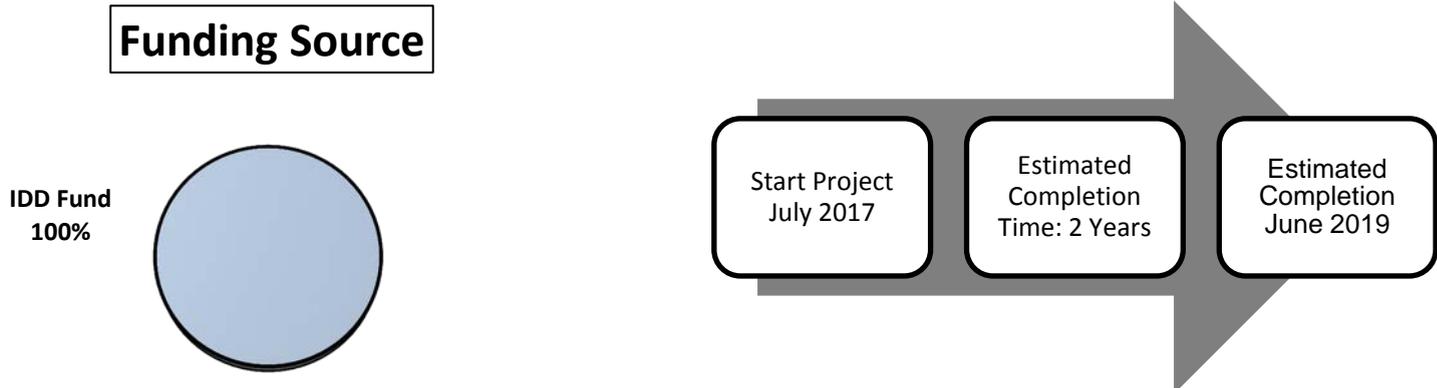
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

2018 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Construction	-	-	1,213,750	-	-	-	1,213,750
Construction Mgmt	-	-	192,750	-	-	-	192,750
Total Expenses	\$ -	\$ 110,000	\$ 1,406,500	\$ -	\$ -	\$ -	\$ 1,516,500

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ 110,000	\$ 1,406,500	\$ -	\$ -	\$ -	\$ 1,516,500
Total Funding	\$ -	\$ 110,000	\$ 1,406,500	\$ -	\$ -	\$ -	\$ 1,516,500

Project # WT7500	Operating Budget Impact/Other:												
\$1,516,500	There will be no operational costs, as the replacement of existing assets will be implemented.												
Total Project Cost													
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Project Status	Revised Cost												
Priority	Essential (Within 1 year)												
Community Result 1	3 Reliable Infrastructure												
Community Result 2	4 Clean Environment												
Community Result 3	N/A												
Managing Division	Engineering												
Project Description & Justification													
<p>Project consists of design for water main replacements in areas of main breaks and where aged/poor material pipes need replacement, to be constructed in FY 18-19. An annual review process is utilized and the specific location(s), size(s), length(s) are identified during the early design phase. Conforms with the Lake Havasu City Water Master Plan. A reduction in O&M costs is also anticipated due to the reduction in repair work to the existing mains. The design budget is estimated from design costs of current water main replacements.</p>													



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

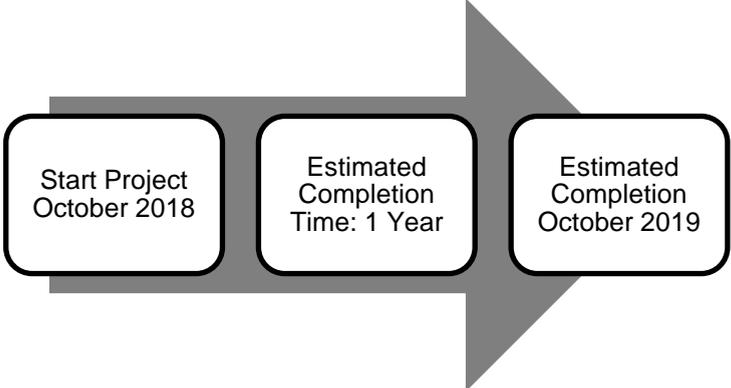
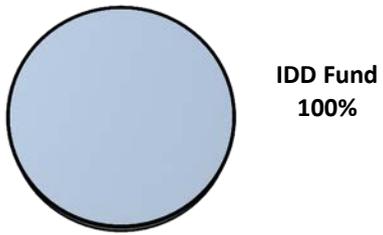
2019 Tank & Booster Station Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ 240,000
Construction	-	-	2,400,000	-	-	-	2,400,000
Construction Mgmt	-	-	360,000	-	-	-	360,000
Total Expenses	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
Total Funding	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000

Project # WT7480	Operating Budget Impact/Other:
\$3,000,000	It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M.</p>	
	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

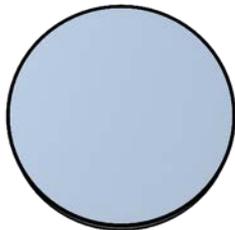
2019 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 128,500	\$ -	\$ -	\$ -	\$ 128,500
Construction	-	-	-	1,213,750	-	-	1,213,750
Construction Mgmt	-	-	-	192,750	-	-	192,750
Total Expenses	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ 1,535,000

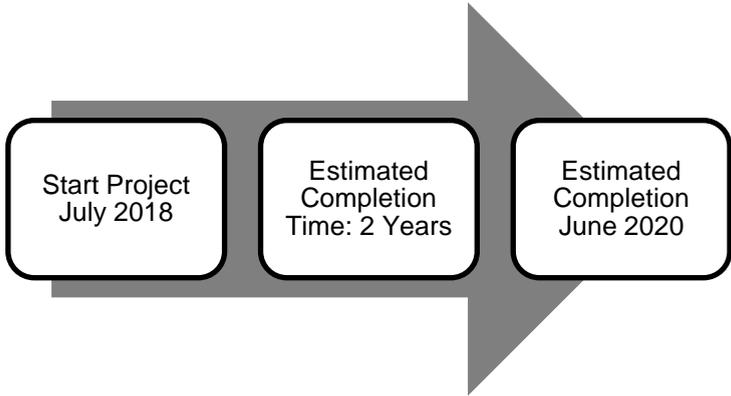
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ 1,535,000
Total Funding	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ 1,535,000

Project # WT7460	Operating Budget Impact/Other:
\$1,535,000	There will be no operational costs, as the replacement of existing assets will be implemented.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan. A reduction in O&M costs is also anticipated due to the reduction in repair work to the existing mains.</p>	
	

Funding Source



IDD Fund
100%



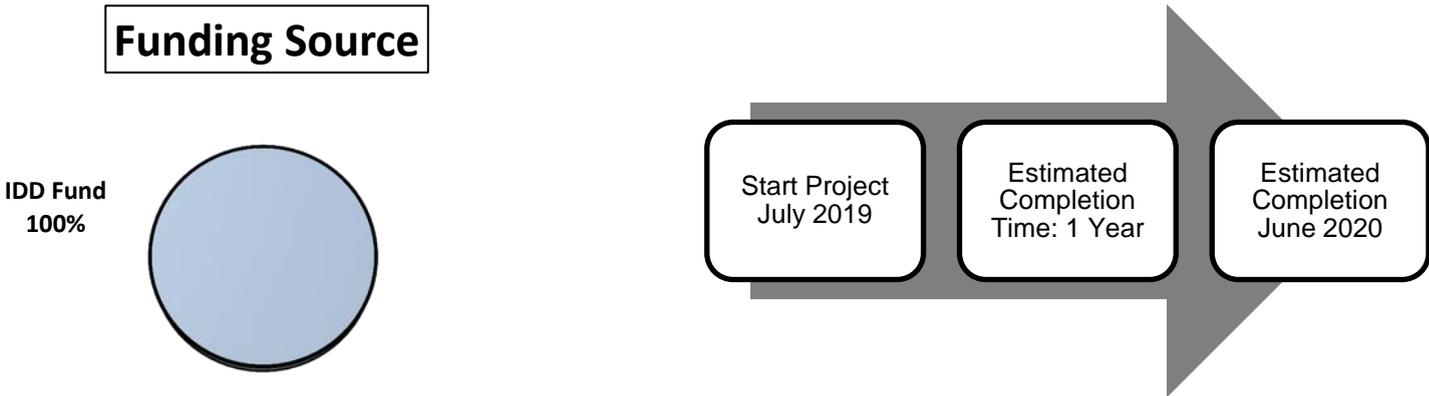
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

2020 Tank & Booster Station Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ 240,000
Construction	-	-	-	2,400,000	-	-	2,400,000
Construction Mgmt	-	-	-	360,000	-	-	360,000
Total Expenses	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000
Total Funding	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

Project # WT8	Operating Budget Impact/Other:
\$3,000,000	It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost	
Project Status	No Change
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M.</p>	
	



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

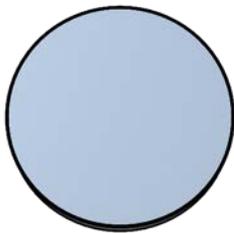
2020 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ 128,500	\$ -	\$ -	\$ 128,500
Construction	-	-	-	-	1,213,750	-	1,213,750
Construction Mgmt	-	-	-	-	192,750	-	192,750
Total Expenses	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ 1,535,000

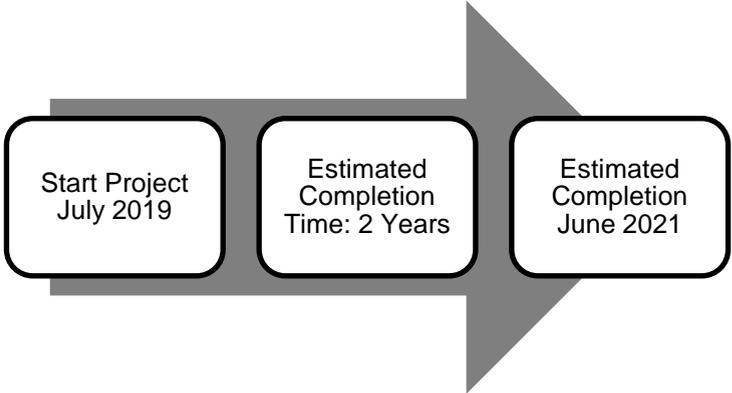
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ 1,535,000
Total Funding	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ 1,535,000

Project # WT7	Operating Budget Impact/Other:	
\$1,535,000	A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.	
Total Project Cost		
Project Status	Revised Cost	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
<p>Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City Water Master Plan.</p>		

Funding Source



IDD Fund
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

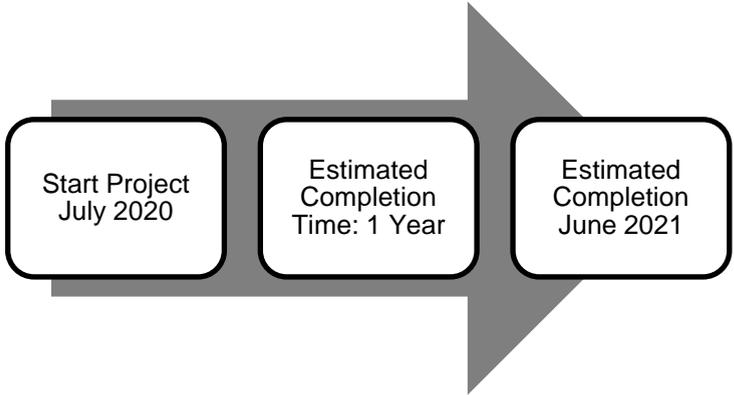
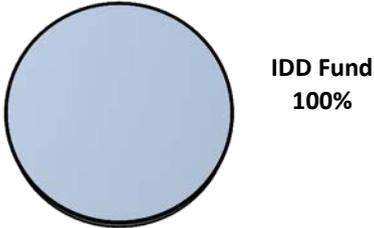
2021 Tank & Booster Station Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ 240,000
Construction	-	-	-	-	2,400,000	-	2,400,000
Construction Mgmt	-	-	-	-	360,000	-	360,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000

Project # WT10	Operating Budget Impact/Other:
\$3,000,000	It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost	
Project Status	No Change
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M.</p>	
	

Funding Source



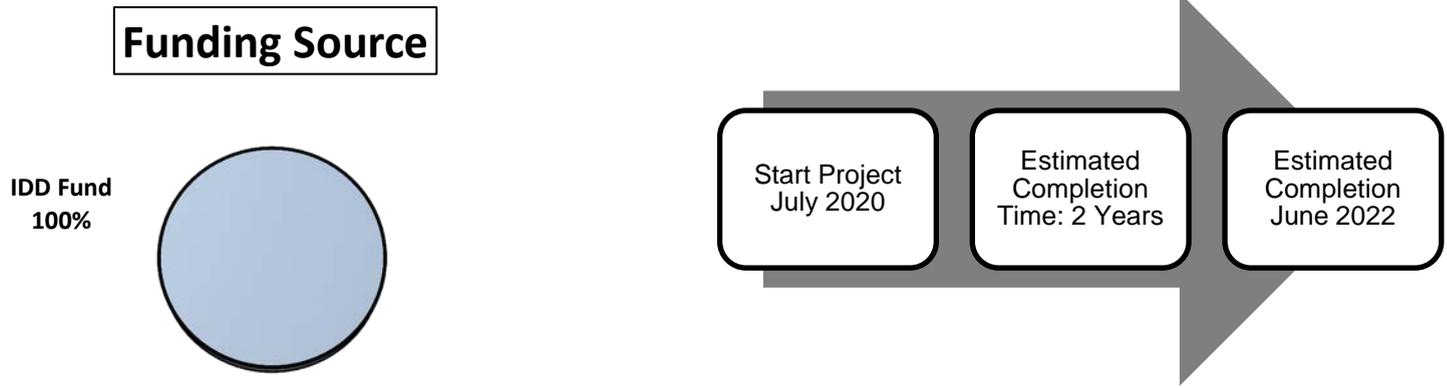
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

2021 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ -	\$ 128,500
Construction	-	-	-	-	-	1,213,750	1,213,750
Construction Mgmt	-	-	-	-	-	192,750	192,750
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ 1,535,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ 1,535,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ 1,535,000

Project # WT9	Operating Budget Impact/Other:
\$1,535,000	A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.
Total Project Cost	
Project Status	Revised Cost
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan.</p>	
	



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

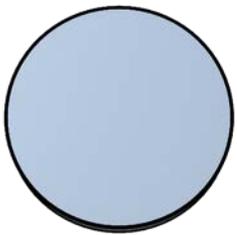
2022 Tank & Booster Station Improvements

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ 240,000
Construction	-	-	-	-	-	2,400,000	2,400,000
Construction Mgmt	-	-	-	-	-	360,000	360,000
Total Expenses	\$ -	\$ 3,000,000	\$ 3,000,000				

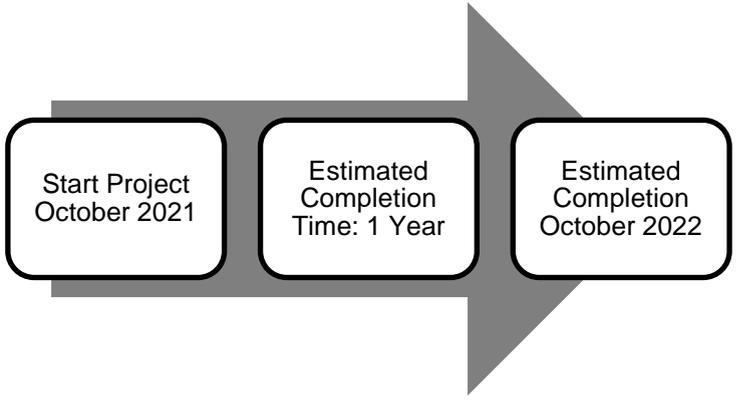
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Total Funding	\$ -	\$ 3,000,000	\$ 3,000,000				

Project # WT12	Operating Budget Impact/Other:
\$3,000,000	It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost	
Project Status	No Change
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M.</p>	
	

Funding Source



IDD Fund
100%



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

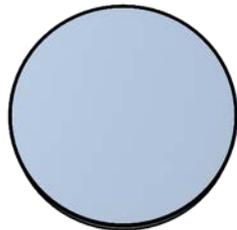
2022 Water Main Replacement Project

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 128,500
Total Expenses	\$ -	\$ 128,500	\$ 128,500				

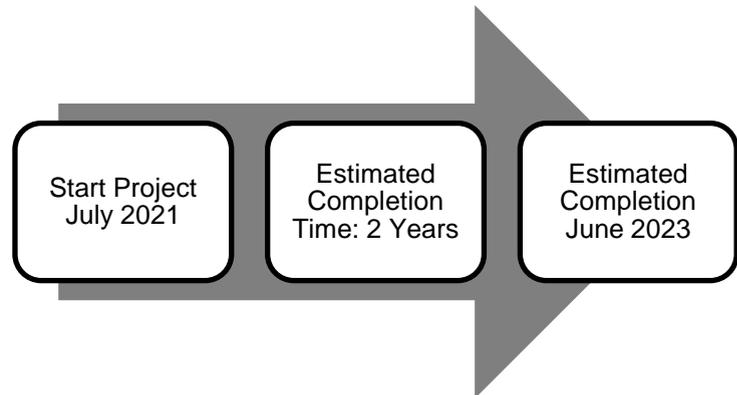
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 128,500
Total Funding	\$ -	\$ 128,500	\$ 128,500				

Project # WT11	Operating Budget Impact/Other:
\$128,500	A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.
Total Project Cost	
Project Status	Revised Cost
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan. Design is scheduled in FY 21-22 and construction will be included in the CIP for FY 22-23.</p>	

Funding Source



**IDD Fund
100%**



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

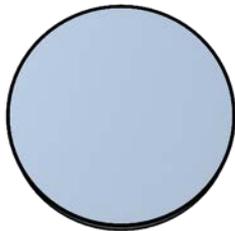
Ranney Well Site

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 1,075,692	\$ -	\$ -	\$ -	\$ -	\$ 1,075,692
Design	74,412	11,489	-	-	-	-	85,901
Construction	87,073	-	3,500,000	-	-	-	3,587,073
Construction Mgmt	-	-	525,000	-	-	-	525,000
Total Expenses	\$ 161,485	\$ 1,087,181	\$ 4,025,000	\$ -	\$ -	\$ -	\$ 5,273,666

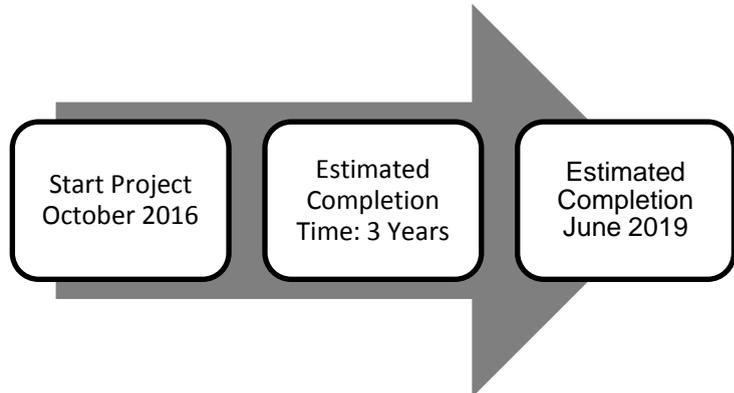
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 161,485	\$ 1,087,181	\$ 4,025,000	\$ -	\$ -	\$ -	\$ 5,273,666
Total Funding	\$ 161,485	\$ 1,087,181	\$ 4,025,000	\$ -	\$ -	\$ -	\$ 5,273,666

Project # WT6020	Operating Budget Impact/Other:	
\$5,273,666	The operational costs can not be determined at this time. While a new collector well would have utility and maintenance costs associated with it, the reduction in expenses at other well sites won't be known until an evaluation is performed.	
Total Project Cost		
Project Status		Revised Cost
Priority		Essential (Within 1 year)
Community Result 1		3 Reliable Infrastructure
Community Result 2		4 Clean Environment
Community Result 3		N/A
Managing Division		Engineering
Project Description & Justification		
The existing WT6020 project funding is for exploratory services to find a second water source and for the design of additional collector well(s) & transmission main. The FY 17-18 funding is for land acquisition and for the construction of the wells and transmission main. The existing backup wells are failing and in need of total reconstruction and are also inadequate to provide complete back up redundancy in case of an existing collector well failure. The first choice is to provide a second collector well with a desired production capacity near that of the existing collector well.		

Funding Source



**IDD Fund
100%**



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

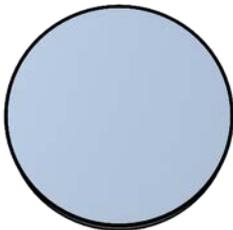
Storage Tank & Booster Station Replacement Program

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Design	394,805	-	-	-	-	-	394,805
Construction	972,559	-	-	-	-	-	972,559
Construction Mgmt	206,175	-	-	-	-	-	206,175
Total Expenses	\$ 1,573,539	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 1,728,539

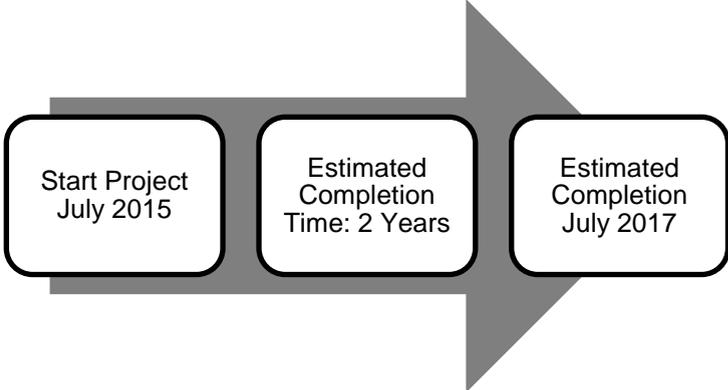
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 1,573,539	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 1,728,539
Total Funding	\$ 1,573,539	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 1,728,539

Project # WT6090	Operating Budget Impact/Other:	
\$1,728,539	Operational costs will remain the same. No operational costs are anticipated for 15-20 years on the new and rehabilitated tanks.	
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
<p>This carry forward is for the completion of construction and construction management of a new Tank 2A, and completion of Rehabilitation construction management of Tanks S-1C-25 and C-2-17.</p>		

Funding Source



IDD Fund
100%



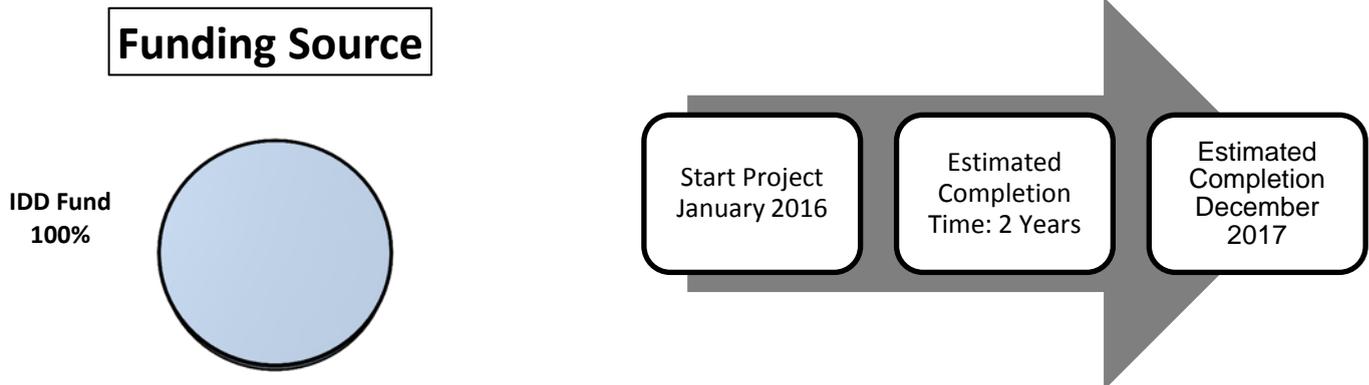
FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

WAPA Water Main

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 1,380,000	\$ -	\$ -	\$ -	\$ -	\$ 1,380,000
Design	120,000	-	-	-	-	-	120,000
Total Expenses	\$ 120,000	\$ 1,380,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 120,000	\$ 1,380,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total Funding	\$ 120,000	\$ 1,380,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Project #WT7410	Operating Budget Impact/Other:
\$1,500,000	Project is being done to improve water pressure and will have no additional costs or savings.
Total Project Cost	
Project Status	Revised Schedule
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>As identified in the 2/17/12 CIP Document by Atkins, this project is a continuation of work performed during the WWSE program. The City has planned for various interconnects between the transmission mains and distribution mains to supplement the system for fire flows and needed pressure. The inter-connects to the existing system were previously constructed during the WWSE to avoid the new streets being removed and replaced with this project and now this 12" main to join these inter-connectings will be constructed in the WAPA easement. Conforms with the Lake Havasu City Water Master Plan and updates to the plan.</p>	
	



FY 2018-22 COMMUNITY INVESTMENT PROJECT OPERATIONS - WATER

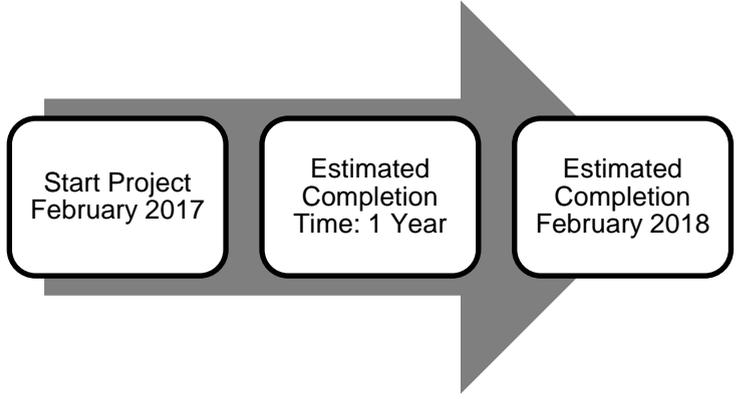
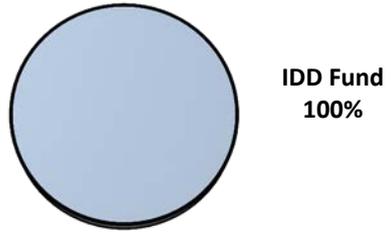
Water Master Plan

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 268,000	\$ -	\$ -	\$ -	\$ -	\$ 268,000
Professional Services	50,920	-	-	-	-	-	50,920
Total Expenses	\$ 50,920	\$ 268,000	\$ -	\$ -	\$ -	\$ -	\$ 318,920

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
IDD Fund	\$ 50,920	\$ 268,000	\$ -	\$ -	\$ -	\$ -	\$ 318,920
Total Funding	\$ 50,920	\$ 268,000	\$ -	\$ -	\$ -	\$ -	\$ 318,920

Project # WT7450	Operating Budget Impact/Other:
\$318,920	No direct impact from the Master Plan.
Total Project Cost	
Project Status	New
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>The current Master Plan is 10 years old. This project will develop a new comprehensive Water Master Plan to serve the City for the following 10 years. The Master Plan will include updated projections based on the new General Plan, define design criteria, and provide demand and water supply evaluations.</p>	

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY

Dispatch Radio System Replacement

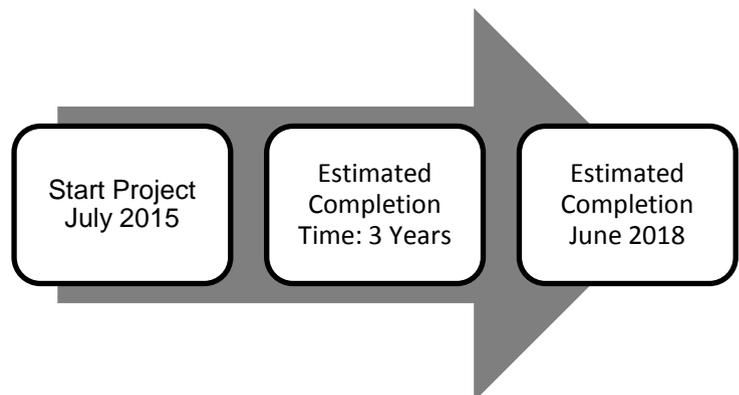
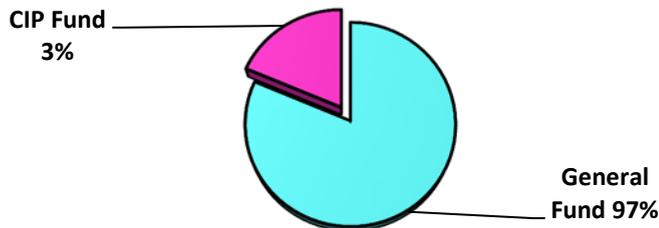
Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Carry Forward	\$ -	\$ 496,500	\$ -	\$ -	\$ -	\$ -	\$ 496,500
Construction	2,640,907	-	-	-	-	-	2,640,907
Total Expenses	\$ 2,640,907	\$ 496,500	\$ -	\$ -	\$ -	\$ -	\$ 3,137,407

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ 2,552,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,552,864
CIP Fund	88,043	496,500	-	-	-	-	584,543
Total Funding	\$ 2,640,907	\$ 496,500	\$ -	\$ -	\$ -	\$ -	\$ 3,137,407

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Debt Service	\$ 707,929	\$ 462,897	\$ 462,864	\$ 464,748	\$ 464,748	\$ 464,748	\$ 3,027,934
Total Operating Impact	\$ 707,929	\$ 462,897	\$ 462,864	\$ 464,748	\$ 464,748	\$ 464,748	\$ 3,027,934

Project # PD1050	Operating Budget Impact/Other:	
\$3,137,407	New radios will provide reliable communications for the public safety and operations staff. Repair costs will be eliminated or significantly reduced and the chance of a system failure will be avoided. Annual lease payments will be the anticipated budget impact.	
Total Project Cost		
Project Status		Revised Cost
Priority		Essential (Within 1 year)
Community Result 1		1 Safe Community
Community Result 2		3 Reliable Infrastructure
Community Result 3		N/A
Project Manager		Police
Project Description & Justification		
Replace the current radio system used by Public Safety and the Operations Department, which includes mobile, handheld and dispatch radio consoles. The current system is 12 years old and is unreliable. This system has experienced continuous breakdowns and repairs, and replacement parts are no longer available. A catastrophic failure is inevitable in the near future.		

Funding Source



FY 2018-22 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY

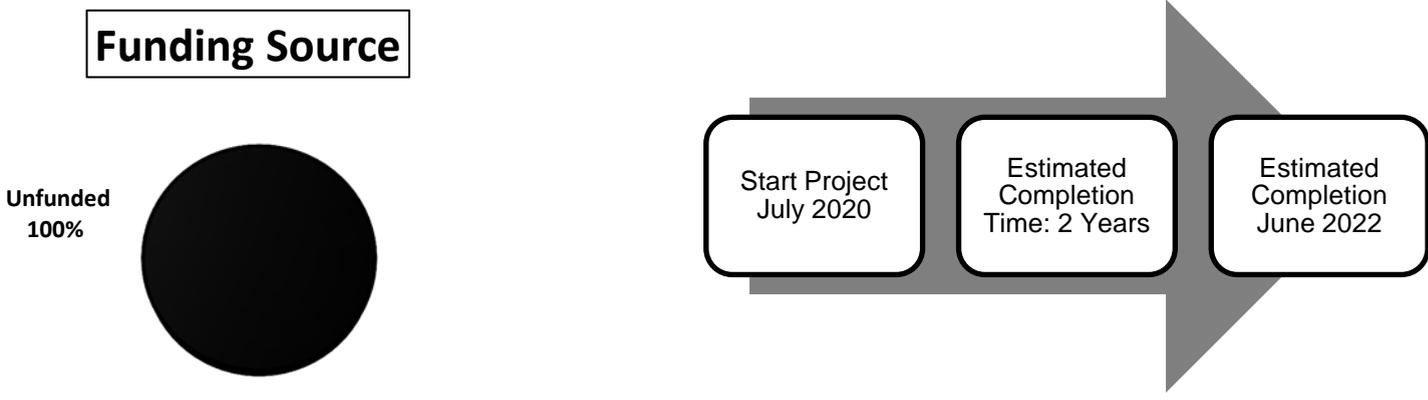
Fire Station 5 Rebuild

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ -	\$ 325,000
Construction	-	-	-	-	-	3,250,000	3,250,000
Construction Mgmt	-	-	-	-	-	487,500	487,500
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 3,737,500	\$ 4,062,500

Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
Unfunded	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 3,737,500	\$ 4,062,500
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 325,000	\$ 3,737,500	\$ 4,062,500

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ 6,000
Total Operating Impact	\$ -	\$ 6,000	\$ 6,000				

Project # FA4	Operating Budget Impact/Other:
\$4,062,500	The operational impact is limited to utility costs, which could possibly be reduced.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	N/A
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>Demolish and rebuild a new station to replace the existing station on Lake Havasu Ave on the existing site. The current station is aging and limited. Rebuilding the station would allow easier apparatus access and additional apparatus storage. The incorporation of solar in this project is also preferred. Construction budget is estimated based on a recent (1/17) estimate provided by Bullhead City for a station of similar size. Inflation (4% annual) was added. Design budget was assumed 10% of construction. Construction management was assumed 15% of construction.</p>	
	



FY 2018-22 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY

Police Fuel Facility

Expenses	Prior	17-18	18-19	19-20	20-21	21-22	Total
Design	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Construction	-	-	-	150,000	-	-	150,000
Construction Mgmt	-	-	-	22,500	-	-	22,500
Total Expenses	\$ -	\$ -	\$ 20,000	\$ 172,500	\$ -	\$ -	\$ 192,500

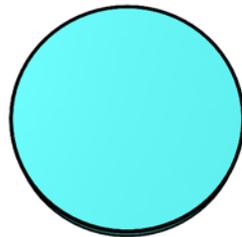
Funding Source	Prior	17-18	18-19	19-20	20-21	21-22	Total
General Fund	\$ -	\$ -	\$ 20,000	\$ 172,500	\$ -	\$ -	\$ 192,500
Total Funding	\$ -	\$ -	\$ 20,000	\$ 172,500	\$ -	\$ -	\$ 192,500

Operating Impact	Prior	17-18	18-19	19-20	20-21	21-22	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 2,000
Utilities	-	-	-	-	250	250	500
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ 1,250	\$ 1,250	\$ 2,500

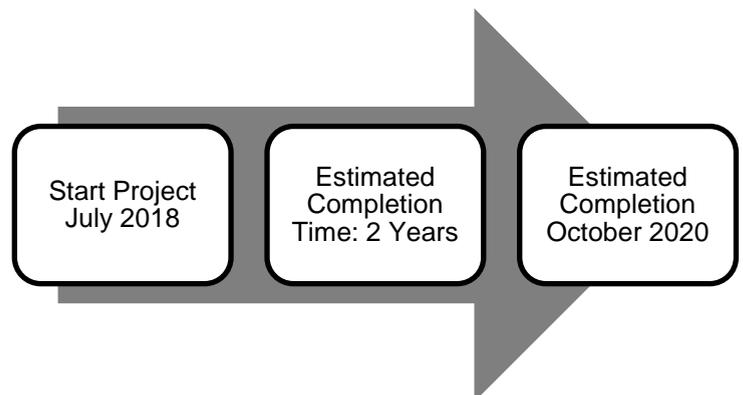
Project # PD1060	Operating Budget Impact/Other:
\$192,500	Minor increase in administrative efforts.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	1 Safe Community
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
<p>Due to rising insurance costs and increased potential of future leaking, a new above ground facility is needed. This project would evaluate the existing underground storage tank for in place abandonment or removal and subsequent installation of a 12,000 gallon above ground tank.</p>	



Funding Source



General
100%





 LEGAL DOCUMENTS

OFFICIAL BUDGET FORMS

OFFICIAL BUDGET FORMS

Lake Havasu City

Fiscal Year 2018

Lake Havasu City
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Fiscal Year 2018

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**Lake Havasu City
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2018**

Fiscal Year	S c h	FUNDS							
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds	
2017	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	54,661,129	10,381,012	239,646	6,878,326	72,856,203	0	145,016,316
2017	Actual Expenditures/Expenses**	E	51,300,342	6,978,597	239,646	5,284,741	59,293,578	0	123,096,904
2018	Fund Balance/Net Position at July 1***		37,433,000	4,470,000	0	846,000	52,844,000	0	95,593,000
2018	Primary Property Tax Levy	B	4,405,892				5,671,251		10,077,143
2018	Secondary Property Tax Levy	B		73,003			13,313		86,316
2018	Estimated Revenues Other than Property Taxes	C	45,358,000	7,748,696	0	2,550	44,960,816	0	98,070,062
2018	Other Financing Sources	D	28,051,000	0	0	0	751,000	0	28,802,000
2018	Other Financing (Uses)	D	0	0	0	0	0	0	0
2018	Interfund Transfers In	D	1,617,452	1,350,000	0	8,785,750	1,337,000	0	13,090,202
2018	Interfund Transfers (Out)	D	7,102,000	93,452	0	0	5,894,750	0	13,090,202
2018	Reduction for Amounts Not Available:								
LESS:	Amounts for Future Debt Retirement:								0
									0
									0
									0
2018	Total Financial Resources Available		109,763,344	13,548,247	0	9,634,300	99,682,630	0	232,628,521
2018	Budgeted Expenditures/Expenses	E	60,183,561	11,364,690	0	9,392,250	74,264,760	0	155,205,261

EXPENDITURE LIMITATION COMPARISON

	2017	2018
1. Budgeted expenditures/expenses	\$ 145,016,316	\$ 155,205,261
2. Add/subtract: estimated net reconciling items	(47,758,316)	(39,860,000)
3. Budgeted expenditures/expenses adjusted for reconciling items	97,258,000	115,345,261
4. Less: estimated exclusions	41,738,910	65,709,425
5. Amount subject to the expenditure limitation	\$ 55,519,090	\$ 49,635,836
6. EEC expenditure limitation	\$ 56,697,287	\$ 57,662,540

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**Lake Havasu City
Tax Levy and Tax Rate Information
Fiscal Year 2018**

	2017	2018
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>6,133,670</u>	\$ <u>6,353,718</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>4,338,691</u>	\$ <u>4,405,892</u>
B. Secondary property taxes		
C. Total property tax levy amounts	\$ <u>4,338,691</u>	\$ <u>4,405,892</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>4,338,691</u>	
(2) Prior years' levies		
(3) Total primary property taxes	\$ <u>4,338,691</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ _____	
(2) Prior years' levies	\$ _____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>4,338,691</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.7000</u>	<u>0.6718</u>
(2) Secondary property tax rate	<u> </u>	<u> </u>
(3) Total city/town tax rate	<u>0.7000</u>	<u>0.6718</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>3</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2018**

SOURCE OF REVENUES	ESTIMATED REVENUES 2017	ACTUAL REVENUES* 2017	ESTIMATED REVENUES 2018
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 18,244,000	\$ 21,400,000	\$ 22,472,000
Personal Property Tax	89,079	37,000	35,000
Licenses and permits			
Licenses and Permits	2,047,250	2,079,000	1,978,000
Intergovernmental			
Auto Lieu	2,978,000	3,000,000	3,236,000
State Sales Tax	5,048,000	5,048,000	5,040,000
Urban Revenue Sharing	6,561,000	6,561,000	6,656,000
Charges for services			
Charges for Services	1,316,300	1,324,000	1,265,000
Fines and forfeits			
Fines and Forfeitures	1,130,000	1,279,000	1,298,000
Interest on investments			
Investment Earnings	265,000	312,000	376,000
Contributions			
Voluntary Contributions		1,800	
Miscellaneous			
Miscellaneous	199,000	479,200	352,000
Grants, IGA's, and Reimbursements	2,705,000	2,722,000	2,650,000
Total General Fund	\$ 40,582,629	\$ 44,243,000	\$ 45,358,000
SPECIAL REVENUE FUNDS			
Grant Funds	\$ 3,389,135	\$ 848,980	\$ 1,452,890
Highway User Revenue Fund	4,981,500	5,015,111	5,324,600
Improvement Districts #2 & #4	60	1,334	346
	\$ 8,370,695	\$ 5,865,425	\$ 6,777,836
Court Enhancement Fund	\$ 39,653	\$ 47,750	45,300
Fill the Gap Fund	10,929	11,600	12,019
JCEF Fund	20,512	20,942	21,516
Parks & Recreation Memorial Tree Trust	4,417	7,250	7,000
	\$ 75,511	\$ 87,542	\$ 85,835
PD Vehicle Towing Fund 28-3511	\$ 14,125	\$ 14,355	\$ 14,725
RICO Fund	93,000	78,580	90,000
WALETA Academy Fund	545,797	627,521	780,300
	\$ 652,922	\$ 720,456	\$ 885,025
Total Special Revenue Funds	\$ 9,099,128	\$ 6,673,423	\$ 7,748,696

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2018**

SOURCE OF REVENUES	ESTIMATED REVENUES 2017	ACTUAL REVENUES* 2017	ESTIMATED REVENUES 2018
DEBT SERVICE FUNDS			
Debt Service Fund	\$ 694	\$ 535	\$
Total Debt Service Funds	\$ 694	\$ 535	\$
CAPITAL PROJECTS FUNDS			
Capital Projects Funds	\$ 107,194	\$ 19,140	\$ 2,550
Total Capital Projects Funds	\$ 107,194	\$ 19,140	\$ 2,550
ENTERPRISE FUNDS			
Airport Fund	\$ 1,541,000	\$ 1,810,000	\$ 1,717,000
Irrigation & Drainage District Fund	12,730,547	13,156,000	13,400,816
Refuse Fund	6,060,000	6,132,000	6,460,000
Wastewater Utility Fund	22,510,200	23,354,000	23,383,000
	\$ 42,841,747	\$ 44,452,000	\$ 44,960,816
Total Enterprise Funds	\$ 42,841,747	\$ 44,452,000	\$ 44,960,816
TOTAL ALL FUNDS	\$ 92,631,392	\$ 95,388,098	\$ 98,070,062

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Lake Havasu City
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2018

FUND	OTHER FINANCING 2018		INTERFUND TRANSFERS 2018	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$ 28,051,000	\$	\$ 1,617,452	7,102,000
Total General Fund	\$ 28,051,000	\$	\$ 1,617,452	\$ 7,102,000
SPECIAL REVENUE FUNDS				
Court Enhancement Fund	\$	\$	\$	72,252
Fill the Gap Fund				12,500
JCEF				8,700
Highway User Revenue Fund			1,350,000	
Total Special Revenue Funds	\$	\$	\$ 1,350,000	\$ 93,452
CAPITAL PROJECTS FUNDS				
Capital Project Funds	\$	\$	\$ 8,785,750	\$
Total Capital Projects Funds	\$	\$	\$ 8,785,750	\$
ENTERPRISE FUNDS				
Airport Fund	\$	\$	\$ 337,000	\$
Irrigation & Drainage Fund	751,000			3,085,000
Refuse Fund				2,220,750
Wastewater Fund			1,000,000	589,000
Total Enterprise Funds	\$ 751,000	\$	\$ 1,337,000	\$ 5,894,750
TOTAL ALL FUNDS	\$ 28,802,000	\$	\$ 13,090,202	\$ 13,090,202

**Lake Havasu City
Expenditures/Expenses by Fund
Fiscal Year 2018**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2017	EXPENDITURE/ ADJUSTMENTS APPROVED 2017	ACTUAL EXPENDITURES/ EXPENSES* 2017	BUDGETED EXPENDITURES/ EXPENSES 2018
GENERAL FUND				
Administrative Services	\$ 4,701,286	\$ (1,402,691)	\$ 2,662,763	\$ 3,586,482
City Attorney	987,887	(191,438)	764,694	852,058
City Clerk	559,056	(117,553)	278,286	231,679
City Council	235,779	(90,539)	132,527	195,825
City Manager	1,200,423	(362,691)	694,190	902,073
Community Investment	2,991,202	(883,750)	1,862,168	2,056,486
Community Services	3,680,031		3,470,428	4,254,837
Court	1,893,863		1,720,253	1,898,777
Fire	12,082,124		11,927,003	14,700,822
Intercoast Allocation	(4,706,656)	4,455,656		(257,000)
Non-Departmental	4,778,205	3,936,615	7,693,705	8,267,001
Operations	6,868,409	(1,455,609)	4,953,133	5,450,875
Police	15,501,520		15,141,192	18,043,646
Total General Fund	\$ 50,773,129	\$ 3,888,000	\$ 51,300,342	\$ 60,183,561
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 6,261,747	\$	\$ 5,469,879	\$ 8,925,812
Improvement Districts #2 & #4	87,810		83,608	72,894
Miscellaneous Grant Funds	3,389,135		848,980	1,452,890
Parks & Rec Memorial Tree Fund	10,000		6,764	7,500
PD Vehicle Towing Fund 28-3511	15,325		12,038	15,000
RICO Fund	93,000		90,481	112,000
WALETA Police Academy	523,995		466,847	778,594
Total Special Revenue Funds	\$ 10,381,012	\$	\$ 6,978,597	\$ 11,364,690
DEBT SERVICE FUNDS				
Debt Service Funds	\$ 239,646	\$	\$ 239,646	\$
Total Debt Service Funds	\$ 239,646	\$	\$ 239,646	\$
CAPITAL PROJECTS FUNDS				
Capital Projects Funds	\$ 6,878,326	\$	\$ 5,284,741	\$ 9,392,250
Total Capital Projects Funds	\$ 6,878,326	\$	\$ 5,284,741	\$ 9,392,250
ENTERPRISE FUNDS				
Airport Fund	\$ 2,817,870	\$ (17,000)	\$ 1,526,187	\$ 2,879,090
Irrigation & Drainage Fund	30,170,380	(3,683,000)	18,419,653	28,576,262
Refuse Fund	5,559,074	315,000	5,653,574	6,077,000
Wastewater Fund	38,196,879	(503,000)	33,694,164	36,732,408
Total Enterprise Funds	\$ 76,744,203	\$ (3,888,000)	\$ 59,293,578	\$ 74,264,760
TOTAL ALL FUNDS	\$ 145,016,316	\$	\$ 123,096,904	\$ 155,205,261

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Lake Havasu City
Expenditures/Expenses by Department
Fiscal Year 2018**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
	2017	2017	2017	2018
Administrative Services:				
General Fund	\$ 4,701,286	\$ (1,402,691)	\$ 2,662,763	\$ 3,586,482
Department Total	\$ 4,701,286	\$ (1,402,691)	\$ 2,662,763	\$ 3,586,482
City Attorney:				
General Fund	\$ 987,887	\$ (191,438)	\$ 764,694	\$ 852,058
RICO Fund	5,000	15,500	20,481	22,000
Department Total	\$ 992,887	\$ (175,938)	\$ 785,175	\$ 874,058
City Clerk:				
General Fund	\$ 559,056	\$ (117,553)	\$ 278,286	\$ 231,679
Department Total	\$ 559,056	\$ (117,553)	\$ 278,286	\$ 231,679
City Council:				
General Fund	\$ 235,779	\$ (90,539)	\$ 132,527	\$ 195,825
Department Total	\$ 235,779	\$ (90,539)	\$ 132,527	\$ 195,825
City Manager:				
General Fund	\$ 1,200,423	\$ (362,691)	\$ 694,190	\$ 902,073
Department Total	\$ 1,200,423	\$ (362,691)	\$ 694,190	\$ 902,073
Community Investment:				
Capital Projects Funds	\$ 6,878,326	\$	\$ 5,284,741	\$ 9,392,250
General Fund	2,991,202	(883,750)	1,862,168	2,056,486
Department Total	\$ 9,869,528	\$ (883,750)	\$ 7,146,909	\$ 11,448,736
Community Services:				
General Fund	\$ 3,680,031	\$	\$ 3,470,428	\$ 4,254,837
Department Total	\$ 3,680,031	\$	\$ 3,470,428	\$ 4,254,837
Court:				
General Fund	\$ 1,893,863	\$	\$ 1,720,253	\$ 1,898,777
Department Total	\$ 1,893,863	\$	\$ 1,720,253	\$ 1,898,777
Fire:				
General Fund	\$ 12,082,124	\$	\$ 11,927,003	\$ 14,700,822
Department Total	\$ 12,082,124	\$	\$ 11,927,003	\$ 14,700,822
Non-Departmental:				
General Fund	\$ 4,028,205	\$ 3,936,615	\$ 7,260,705	\$ 7,767,001
General Fund Intercost Allocation	(4,706,656)	4,455,656		(257,000)
Debt Service Fund	239,646		239,646	
Miscellaneous Grant Fund	3,389,135		848,980	1,452,890
Department Total	\$ 2,950,330	\$ 8,392,271	\$ 8,349,331	\$ 8,962,891
Operations:				
General Fund	\$ 6,868,409	\$ (1,455,609)	\$ 4,953,133	\$ 5,450,875
Airport Fund	2,817,870	(17,000)	1,526,187	2,872,090
Highway User Revenue Fund	6,169,747		5,469,879	8,833,812
Improvement Districts #2 & #4	87,810		83,608	72,894
Irrigation & Drainage District	29,895,380	(3,683,000)	18,383,153	27,976,262
Parks & Rec Memorial Tree	10,000		6,764	7,500
Refuse Fund	5,552,074	315,000	5,653,574	6,027,000
Wastewater Utility Fund	37,841,879	(503,000)	33,657,664	36,232,408
Department Total	\$ 89,243,169	\$ (5,343,609)	\$ 69,733,962	\$ 87,472,841
Police:				
General Fund	\$ 15,501,520	\$	\$ 15,141,192	\$ 18,043,646
PD Vehicle Towing 28-3511	15,325		12,038	15,000
RICO Fund	88,000	(15,500)	70,000	90,000
WALETA Academy	523,995		466,847	778,594
Department Total	\$ 16,128,840	\$ (15,500)	\$ 15,690,077	\$ 18,927,240
Contingencies:				
Airport Fund	\$	\$	\$	\$ 7,000
General Fund	750,000		433,000	500,000
Highway User Revenue Fund	92,000			92,000
Irrigation & Drainage District	275,000		36,500	600,000
Refuse Fund	7,000			50,000
Wastewater Utility Fund	355,000		36,500	500,000
Department Total	\$ 1,479,000	\$	\$ 506,000	\$ 1,749,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Lake Havasu City
Full-Time Employees and Personnel Compensation
Fiscal Year 2018**

FUND	Full-Time Equivalent (FTE) 2018	Employee Salaries and Hourly Costs 2018	Retirement Costs 2018	Healthcare Costs 2018	Other Benefit Costs 2018	Total Estimated Personnel Compensation 2018
GENERAL FUND	426.5	\$ 25,312,208	\$ 7,733,018	\$ 4,554,334	\$ 2,765,189	\$ 40,364,749
SPECIAL REVENUE FUNDS						
Highway User Revenue Fund	15.3	\$ 887,915	\$ 111,497	\$ 168,678	\$ 214,364	\$ 1,382,454
Miscellaneous Grant Funds	2.3	233,189	42,090	19,457	9,415	304,151
Total Special Revenue Funds	17.6	\$ 1,121,104	\$ 153,587	\$ 188,135	\$ 223,779	\$ 1,686,605
ENTERPRISE FUNDS						
Airport Fund	2.0	\$ 141,007	\$ 16,939	\$ 19,824	\$ 18,212	\$ 195,982
Irrigation & Drainage Fund	41.3	2,264,547	266,587	438,438	311,447	3,281,019
Wastewater Utility Fund	29.5	1,707,801	201,201	386,654	235,354	2,531,010
Total Enterprise Funds	72.8	\$ 4,113,355	\$ 484,727	\$ 844,916	\$ 565,013	\$ 6,008,011
TOTAL ALL FUNDS	516.9	\$ 30,546,667	\$ 8,371,332	\$ 5,587,385	\$ 3,553,981	\$ 48,059,365



☰ APPENDIX

ACRONYMS

ACRONYMS

ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality Arizona
ADOR	Department of Revenue
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
AFG	Assistance to Firefighters Grant
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officer Standards and Training
BFP	Belt Filter Press
BLM	Bureau of Land Management
BMX	Bicycle Motocross
BNI	Building News Industry
BOR	Bureau of Reclamation
BSR	Budget Stabilization Reserve
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CF	Carry Forward
CIP	Community Investment Program
CMMS	Computerized Mechanical Maintenance System
CO	Certificate of Occupancy
COMPSTAT	COMParative STATistics
COYOTE	COalition YOuth TEAm
CSD	Community Services Department
CVB	Convention & Visitor Bureau
DARE	Drug Abuse Resistance Education
DES	Department of Economic Security
DMAI	Destination Marketing Association International

ACRONYMS

DPS	Department of Public Safety
DSD	Development Services Department
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
ECM	Energy Conservation Measures
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
ESD	Essential Services District
ESP	Event Sponsorship Program
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FBO	Fixed Based Operation
FHWA	Federal Highway Administration
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FTA	Federal Transit Administration
FTE	Full Time Equivalence
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
HAT	Havasu Area Transit
HR	Human Resources
HR/RM	Human Resources/Risk Management
HSIP	Highway Safety Improvement Program
HTE	ERP Software (Superior, LLC purchased Sungard in 2017)
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs

ACRONYMS

IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
INF	Influent
IP	Internet Protocol
ISO	Insurance Service Organization
ITP	Island Treatment Plant
JCEF	Judicial Collection Enhancement Fund
JTED	Joint Technology Education District
L/S	Lift Station
LB	London Bridge
LEP	Limited English Proficiency Plan
LHC	Lake Havasu City
LHCEBT	Lake Havasu City Employee Benefit Trust
LHCPD	Lake Havasu City Police Department
LHMPO	Lake Havasu Metropolitan Planning Organization
LHUSD	Lake Havasu Unified School District
LOS	Level of Service
L RTP	Long Range Transportation Plan
L TAF	Local Transportation Assistance Fund (Lottery)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFC D	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MPO	Metropolitan Planning Organization
MSD	Maintenance Services Division
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NFPA	National Fire Protection Association
NRP	North Regional Plant
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures

ACRONYMS

OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
P&I	Principal and Interest
P&R	Parks & Recreation
PARA	Planning Assistance for Rural Areas
PARF	Prosecution Assessment Recovery Fees
PBB	Priority Based Budgeting
PBT	Portable Breath Test
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PIP	Public Involvement Plan
POC	Paid-On-Call
PSPRS	Public Safety Personnel Retirement System
PW	Public Works
R&B	Restaurant & Bar
R&PP	Recreation & Public Purposes Patent
R/UDAT	Regional Urban Design Assistance Team
RA	Residential Agricultural
RAS	Return Activated Sludge
RFP	Request For Proposal
ROW	Right of Way
RSAT	Runway Safety Action Team
RTA	Ron Turley Associates, Inc. (Software)
SaaS	Software as a Service
SAFER	Staffing for Adequate Fire and Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
STSP	Strategic Transportation Safety Plan
SY	Square Yard

ACRONYMS

TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Transportation Improvement Program
TJC	The Joint Commission
TP	Treatment Plant
UMS	Uptown McCulloch Main Street District
UPWP	Unified Planning Work Program
UV	Ultra Violet
VLТ	Vehicle License Tax
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant