

LAKE HAVASU CITY

ARIZONA



FISCAL YEAR 2024-25 BUDGET





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Lake Havasu City
Arizona**

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morrell

Executive Director

The background image is a composite of three scenes. The top scene shows a vast lake with mountains in the distance under a clear sky. The middle scene shows a lush green park with trees and a small gazebo. The bottom scene shows a baseball field with a green outfield and a brown infield. The text is overlaid on the top and bottom scenes, separated by a diagonal line.

WE ENRICH THE
COMMUNITY WE
CALL HOME

DEDICATED

CREATIVE

BOLD

Table of Contents

INTRODUCTION

- 1 Making the Most of this Document
- 2 Budget Message
- 8 City Council
- 9 Organizational Chart
- 10 Community Profile
- 13 Vision | Mission | Core Business
- 14 Community Results

BUDGET OVERVIEW

- 17 Budget Process Overview
- 18 Budget and CIP Calendar
- 19 Budget Basis and Amendments
- 20 Financial Policies
- 28 Budgetary Laws
- 31 Fund Descriptions

FINANCIAL PROJECTIONS

- 35 Ten-Year Budget History
- 36 Four-Year Financial Summary – All Funds
- 38 Projected Year-End Available Resources
- 39 Airport Fund
- 40 Capital Projects Fund
- 41 General Fund
- 43 Highway User Revenue Fund (HURF)
- 44 Water Utility Fund
- 45 Refuse Fund
- 46 Wastewater Utility Fund
- 47 Flood Control Fund

REVENUE HIGHLIGHTS

- 49 Revenue History and Projections
- 52 General Fund
- 53 City Sales Tax
- 54 City Property Tax Levies and Rates
- 57 Intergovernmental
- 58 Franchise Fees, Licenses and Permits
- 59 Water Utility Fund
- 60 Wastewater Utility Fund
- 61 HURF

Table of Contents

EXPENDITURE HIGHLIGHTS

63	Expenditures by Department
65	Operating Transfers
66	Capital Lease Schedule
67	Debt Service Summary
68	Debt Services Schedule
69	Total Indebtedness
70	Statutory General Obligation Debt Limitation

PERSONNEL BUDGETS

73	Authorized Full-Time Positions
80	Authorized Part-Time Positions
82	Percentage of Personnel Costs
83	Positions to Population Ratio

DEPARTMENT BUDGETS

85	Administrative Services Department
90	City Attorney
94	City Clerk
97	City Council
99	City Manager
104	Development Services
108	Fire Department
117	General Government
118	Human Resources/Risk Management
121	Municipal Court
125	Parks & Recreation
130	Police Department
136	Public Works – General Fund
142	Airport
146	HURF
149	Wastewater
153	Water
158	Transit
161	Improvement Districts
161	Refuse Enterprise Funds
162	Flood Control Fund
163	Miscellaneous Grant Funds

Table of Contents

CAPITAL BUDGETS

167	Relationship Between Capital and Operating
168	Capital Outlay Summary
172	Capital Budget Process
173	Capital Budget Categories
174	Capital Improvement Plan Summary
177	Five-Year CIP – Project Sheets
177	Airport
189	Drainage
197	General Government
201	Parks
204	Public Safety
208	Streets
216	Wastewater
234	Water

LEGAL DOCUMENTS

249	Official Budget Forms
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APPENDIX

259	Acronyms
264	Glossary of Terms

INTRODUCTION

- MAKING THE MOST OF THIS DOCUMENT
- BUDGET MESSAGE
- CITY COUNCIL
- ORGANIZATIONAL CHART
- VISION | MISSION | CORE BUSINESS
- COMMUNITY RESULTS



HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community. The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section starts off with the budget message from the City Manager and Administrative Services Director which gives an overview of positive trends and current challenges that the City is facing. It introduces key members in the community including the Mayor, City Council, City Manager, and Department Heads. It goes over the City Council's Vision-Mission-Core Businesses and the Organization's Strategic Plan to achieve community results. It also gives interesting facts about the community including the history of developing Lake Havasu City, an overview of attractions, amenities, services offered, and demographics of the community.

BUDGET OVERVIEW

This section goes over the budget process including the budget calendar, budget basis of accounting, budgetary laws, and all the fund descriptions.

FINANCIAL HIGHLIGHTS

This section shows big picture financial data for the City including the ten-year budget history, a four-year all funds financial summary, and projections for year-end available resources and five-year projections for major funds.

REVENUE SUMMARY

This section includes historical data and future revenue assumptions. It gives detailed information and easy to read charts for major revenue sources.

EXPENDITURE SUMMARY

This section includes a summary of estimated expenditures by department for FY 23-24 and budgeted for FY 24-25. It gives detailed information regarding the budgeted operating transfers. It also provides history of City debt and outstanding amounts for both bonded and leased debt.

PERSONNEL BUDGETS

This section provides personnel information including positions budgeted, population to employee ratio, and salary structure.

DEPARTMENT BUDGETS

This section goes over all the Departments within the City. Each Department has a mission statement, description, performance measures and budget history to give the reader a sense of the services provided by the City.

CAPITAL BUDGET

This section explains the relationship between the operating budget and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by funds.

A schedule of the Five- Year Capital Improvement Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated community result, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

LEGAL DOCUMENTS

This section has the legal documents that were adopted by our City Council as required by Arizona Revised Statutes.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document.

BUDGET MESSAGE

Introduction

Dear Mayor and City Council Members: We are pleased to present the Budget for Fiscal Year (FY) 24-25. Preparing the budget is our most important task of the year. For elected officials, adopting the coming year's budget supports the City's core services and communicates and establishes the City's priorities and policy direction for another year.

Accomplishments in Fiscal Year 23-24

Lake Havasu City was able to complete several large Capital Improvement Projects including the Municipal Courthouse. This project cost was \$9.35 million which includes the purchase cost of the building. The Site 6 Boat Ramp project was also completed with a project cost of \$1.22 million of which the City received \$800,000 in grant funding.

Other noteworthy accomplishments in FY 23-24 include:

- A fully funded five-year Capital Improvement Plan (CIP).
- Government Finance Officers Association Distinguished Budget Presentation Award.
- Development Services completed implementation of a new Land Management Software System.
- Infrastructure Improvements: Runway Strengthening and Overlay, Daytona Wash 4, Phase I of the Police Facility Rehab, Street Repaving, Lift Station Upgrades, Water Tank Improvements and Replacements.

Positive Trends for Fiscal Year 24-25

The economy in Lake Havasu City remains stable. Sales tax revenues came in at 5.9% over budget for FY 23-24 which provided 2.3% more revenue than FY 22-23 and are projected to remain flat in FY 24-25. The City is taking a conservative approach to revenue projections for FY 24-25. The City's primary assessed property values increased 6.4% in FY 24-25. New construction accounted for \$15.6 million of the \$60.5 million assessed valuation increase. Additionally, State shared revenues were up 16.2% in FY 23-24. This was due to receiving approximately \$2.6 million more in Urban Revenue Share (income tax), because of a change in the shared rate formula.

Challenges in Fiscal Year 24-25

Reasonable Growth in Revenues

Lake Havasu City's financial position remains stable as we strategically deploy our resources to both maintain and grow the services provided to citizens. We move forward to FY 24-25 with a continued focus on dealing with the many challenges of our current economy.

BUDGET MESSAGE

Our local economy is affected by many different factors including decisions made at the state legislature, to fluctuations in the local, regional, and national economies. While the change in the state shared revenue formula for Urban Revenue Share increased our revenues for FY 23-24, that was a one-time influx, and revenues will decrease for FY 24-25 and beyond due to the State of Arizona's flat income tax rate implemented in 2023. These types of changes require us to be diligent and adaptable in our financial planning.

Much of the revenue growth the City has seen over the past three years is considered one-time revenue because it is above the long-term trend. One-time revenues and fund balance provide funding for one-time expenses, such as capital projects and replacement vehicles for Fire, Police, Parks & Recreation and Public Works. As we move forward to FY 24-25 and forecast through FY 28-29, the City expects that revenue growth will slow considerably compared to the last three years. As mentioned earlier, staying conservative and consistent with our forecasting will help maintain financial flexibility and sustainability.

The Irrigation and Drainage District (IDD) assessment expired July 1, 2022, which eliminates the assessment on the property tax bill starting with the 2022 tax year. This assessment provided approximately \$5.6 million dollars to the Water Utility Fund. The rate study that was completed in FY 23-24 revealed that both Water and Wastewater Utility Funds would need rate increases to sustain these systems. City Council approved rate increases for both funds, with the direction to implement them over five years to minimize the impact to our citizens.

The primary property tax levy amount is increasing by \$406,390 due to an increase in primary assessed property values, maintaining the tax levy rate, and \$15.6 million in new construction. This is the 7th year the Council has committed to holding the levy rate, instead of holding the levy amount which was done for multiple years prior to FY 18-19. Even with the levy increase, the City still has a little over \$1.4 million in additional revenue capacity available for Council to potentially levy in future years.

Employee Pensions and OPEB

The City's contribution to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) was \$16.8 million this budget year. The City's unfunded PSPRS and ASRS pension and Other Post Employment Benefits (OPEB) liability as of the Fiscal Year 2023 Annual Comprehensive Financial Report is approximately \$102 million. This pension challenge is not unique to Lake Havasu City and will continue to be an unfunded liability for our City and other Arizona cities and towns.

Employee Healthcare

The City, through the Northwest Arizona Employee Benefit Trust (NAEBT), has managed the cost of healthcare very effectively since 2012 and is performing better than the healthcare coverage market. Adjustments to benefits and plans have kept the City and the employees' cost of healthcare affordable. The rates charged to the City increased on average by 3% per year over the past three years.

BUDGET MESSAGE

Balancing the Budget for 24-25

Excluding grant requests, the City had \$17.25 million or approximately 257 items in supplemental departmental budget requests. Supplemental items are those items requested that were not part of the prior year base budget. Out of the \$17.25 million, 88% of the requests were approved for funding; of these requests, 75% are one-time purchases. The remaining 12% were not funded to allow the City to stay within available funding.

The budget was balanced based on ongoing revenues being used for ongoing expenditures and one-time revenues or fund balance being used for one-time expenditures. The Departments prioritized their supplemental requests and then reviewed them with the City Manager before decisions were made regarding the requests.

Estimated Results for Fiscal Year 23-24

Overall, year-end estimates for FY 23-24 performed better than budget. During the budget process a year ago, we estimated ending this year with total available resources (also referred to as fund balance) of \$102.3 million. Current projections estimate ending available resources of \$134.1 million. These amounts do not include the Budget Stabilization Reserve (BSR) set aside in the General Fund, Wastewater Utility Fund, Water Utility Fund, and the Highway User Revenue Fund (HURF). If the BSR (sometimes referred to as a rainy-day fund) remained part of available resources, then we would have \$177.6 million in ending available resources.

Much of the result can be attributed to the City's overall expenditure being less than budgeted. Also, many of the City's CIP projects that were budgeted in FY 23-24 have been delayed, revised or carried forward to FY 24-25, or later. Of the \$50.7 million budgeted for CIP, only \$25.9 million is expected to be expensed in FY 23-24.

Adopted FY 24-25 Operating Budget Highlights

Operating Expenditures/Expenses (in millions)					
	FY 23-24	FY 24-25		Variance	Variance
Total Financial Program	Adopted	Adopted		\$	%
	Budget	Budget			
Personnel Services	\$ 71.7	\$ 77.5	\$ 5.8		8.1%
Supplies & Services	\$ 51.7	\$ 56.5	\$ 4.8		9.3%
Total Operating Expenditures	\$ 123.4	\$ 134.0	\$ 10.6		8.6%

BUDGET MESSAGE

The Adopted FY 24-25 operating budget for all funds is \$134 million, which is an 8.6% increase over the prior year operating budget. The increase in services and supplies is due to cost increases and approval of more one-time supplemental budget items. The following are recommended policy decisions and considerations contained in the adopted FY 24-25 operating budget:

- Eligible employees receive a merit step increase on their annual evaluation date.
- Market Stabilization wage increase of 3.5% effective with the beginning of the FY.
- 536 full-time positions are budgeted, which includes 13 newly added positions. Part-time positions equivalent to 69.6 full-time-equivalents (FTEs) are also included in the budget.
- The contributions to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) are budgeted at the actuarially required rates.
- Park amenities and upgrades in the amount of \$500,000.
- \$2.2 million for the fire truck replacement and refurbishment program.
- \$2.2 million in vehicle replacements Citywide.

Expenditures/Expenses (in millions)						
Total Financial Program	FY 23-24 Estimated Actuals	% of Total	FY 23-24 Adopted Budget	% of Budget	FY 24-25 Adopted Budget	% of Budget
Personnel Services	\$ 68.5	40%	\$ 71.7	31%	\$ 77.5	30%
Supplies & Services	41.8	24%	51.7	23%	56.5	22%
CIP & Capital Outlay	32.5	19%	66.4	29%	80.0	31%
Debt & Contingency	15.3	9%	23.6	10%	27.8	11%
Depreciation	15.2	9%	15.2	7%	16.0	6%
Total All Funds	\$ 173.3		\$ 228.6		\$ 257.8	

The total expenditure budget for FY 24-25 is \$257.8 million. This is an increase of \$29.2 million or 12.8% over the FY 23-24 Adopted Budget. Unavailable appropriations and contingency funds of \$17.6 million are included. Of this total, \$2.6 million is standard contingency and \$6 million has been included in case the City's revenues are higher and/or the City receives additional grant funding. As always, these expenditures are subject to City Council review and approval prior to spending, depending on policy authorization levels.

BUDGET MESSAGE

Adopted FY 24-25 Revenue Highlights

City-Wide Revenues (in millions)					
Revenue Source	Estimated FY 23-24	Adopted FY 23-24	Adopted FY 24-25	% Total	
Utility Revenues	\$ 49.3	\$ 50.8	\$ 52.3	27.6%	
Local Taxes	47.2	46.5	47.7	25.2%	
Intergovernmental Revenues	39.5	40.2	37.0	19.5%	
Federal & State Grants	9.2	36.7	36.1	19.0%	
Licenses & Permits	2.8	2.2	2.5	1.3%	
Charges for Service	2.0	3.2	5.9	3.1%	
Investment Earnings & Misc.	8.9	4.2	6.6	3.5%	
Fines & Forfeitures	1.4	1.6	1.5	0.8%	
Total	\$ 160.3	\$ 185.4	\$ 189.6	100.0%	

The overall FY 24-25 revenue projections for all funds are \$4.2 million more than the prior year's budget. The City is taking a conservative approach to make sure we are exercising prudence in our financial planning. Again, this year we have included \$6 million dollars in additional revenues for potential grant funding.

The General Fund is where the City's revenues will potentially have the most fluctuation. City Sales Tax is projected to remain flat with a slight increase in franchise tax revenue. Intergovernmental revenues are project to decrease due to the State implementing a flat tax on income tax in 2023. Property taxes are estimated to increase, for new construction and holding the tax levy rate, by about 4.7% over the prior year's levy. Licenses and permits and other user fees are estimated to increase from FY 23-24 estimates.

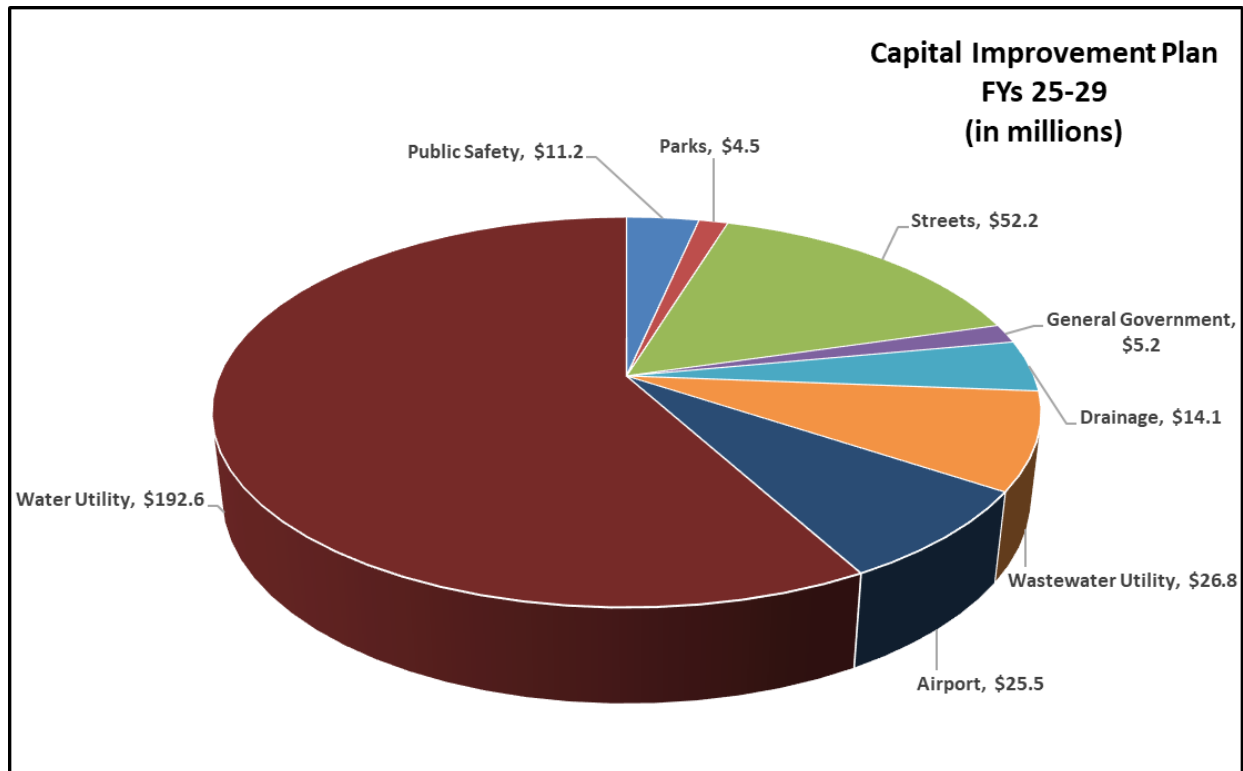
Based on the utility rate study completed in FY 23-24, the City will be phasing in rate increases for the Water and Wastewater Utilities. For FY 24-25, Water rates will increase 12% and the Wastewater rates will increase 6%. The Refuse Fund is budgeted to increase about 4.3% for FY 24-25. These revenues offset the cost of an outside service for a trash and recycling provider.

Capital Improvement Plan (CIP) Highlights

The 5-Year CIP includes a \$332.1 million investment in our community. The FY 24-25 portion of this budget includes \$61.7 million in capital projects. Notable projects in the total 5-Year CIP: \$3.6 million for phase II of the Police and Jail facilities rehabilitation; \$6 million for construction of Fire Station 7; \$1.1 million for a new City Fuel Facility; \$25 million in airport improvements; \$52.2 million in streets, with \$35.5 million of that designated for a second bridge; and \$233.5 million in the City's utilities infrastructure (water, wastewater and storm drainage).

BUDGET MESSAGE

Most of the funding designated in the CIP will come from existing balances (funds accumulated from operating and CIP savings in prior years). The Water Utility Fund will be seeking a grant to build a new water treatment plant. Starting in FY 19-20, construction sales tax was dedicated as an ongoing General Fund funding source for General Government CIP projects.



Summary

The budget is an important financial plan for City Council and staff. It provides a roadmap for accomplishing many of the City's goals for the next fiscal year. Yet, like any plan, it must be monitored and adjusted when necessary because as always, the budget is contingent upon available resources and revenue.

We take pride in our community. We also pride ourselves in providing transparency and excellence in our local government. This is only possible through the talented, dedicated staff acting under the guidance of a thoughtful and visionary Mayor and City Council. By working together, we create a positive impact on this great community.

Respectfully submitted,

Jess Knudson
City Manager

Jill Olsen
Administrative Services Director

Angie Bakken
Budget Manager

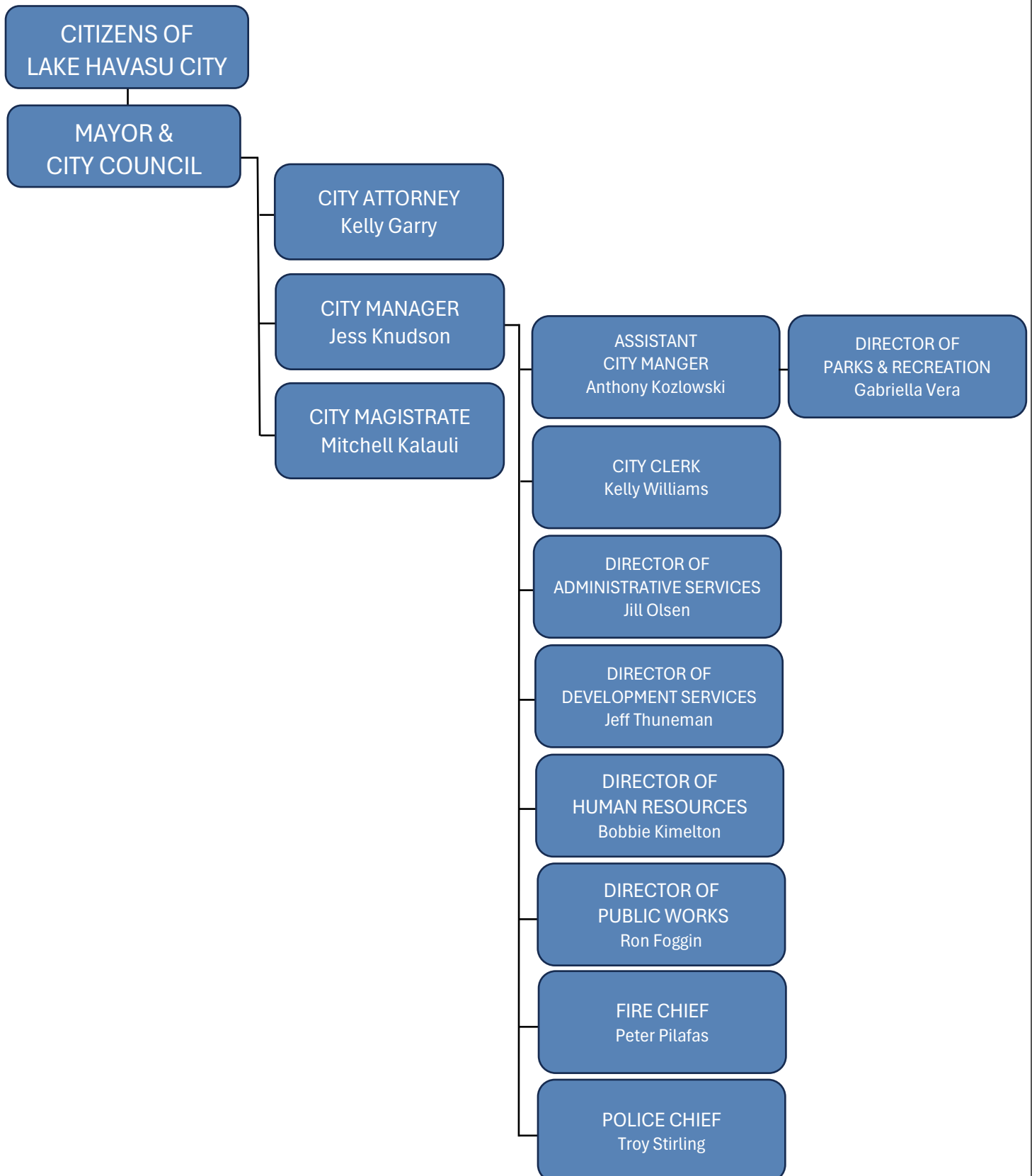
CITY COUNCIL



- JIM DOLAN, COUNCILMEMBER
- NANCY CAMPBELL, COUNCILMEMBER
- CAL SHEEHY, MAYOR
- JENI COKE, COUNCILMEMBER
- DAVID LANE, COUNCILMEMBER
- MICHELE LIN, COUNCILMEMBER
- CAMERON MOSES, VICE MAYOR

2330 MCCULLOCH BLVD N. LAKE HAVASU CITY, AZ 86403
(928) 855-2116 | WWW.LHCAZ.GOV

ORGANIZATIONAL CHART



COMMUNITY

PROFILE

GOVERNMENT

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is responsible for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.

HIGHWAY MILES TO MAJOR CITIES

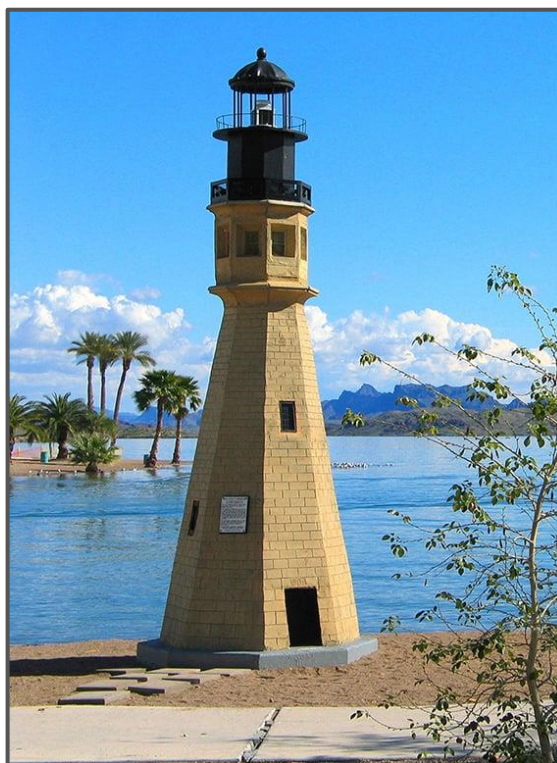
Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

Albuquerque, NM	530
Flagstaff, AZ	200
Las Vegas, NV	150
Los Angeles, CA	320
Phoenix, AZ	200
San Diego, CA	375
San Francisco, CA	600
Tucson, AZ	320

SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. A total of twenty-eight lighthouses can be seen on the shores of the lake.



COMMUNITY PROFILE

COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum. The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available.

The mall is anchored by Dillard's, J.C. Penney's, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

BMX Track	Trailer Parks
Horseshoe Pits	Picnic Grounds
Boat & Watercraft Rentals	Dog Parks
Marinas & Launch	Shooting Range
Ramps	Fishing Areas
Boat Repair	Skate Park
Model Airplane Field	Fitness Centers
Boat Tours	Swimming Beaches
Motocross Track	Hiking & Nature Trails
Bocce Ball	Golf Courses
Motor Raceway	Volleyball Courts
Campgrounds	Pickle Ball Courts

A municipally owned and operated aquatics complex combines leisure, competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a water slide, a large indoor community center with a gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.

VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number 40,990 as of the August 2023 primary election.

EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The College has a total of five campuses in Mohave County. The Lake Havasu City campus houses a library and student learning center that are open to the public. Various events are offered each semester and are open to the public. In partnership with more than 15 colleges and universities, MCC offers advanced degrees without leaving the area.

Arizona State University opened a campus in the fall of 2012 and offers a wide variety of Degree Programs including Business, Science and Psychology. ASU Colleges at Lake Havasu City is the realization of some of the most innovative thinking in higher education. ASU is offering a curriculum that connects disciplines resulting in a more holistic view of the world. It is an important part of the ASU model to create the New American University, and Lake Havasu students will be part of a new generation prepared to create a more sustainable culture and enjoy a unique collegiate experience in the process.

COMMUNITY PROFILE

BUSINESS LICENSE

The City's Business License office reports 5,129 active business licenses.

VACATION RENTALS

State law and City Code requires short-term property owners to register and obtain a permit for each property prior to being offered for rent, including the required acknowledgment of Lake Havasu City Code Chapter 5.20, Vacation Rentals, effective March 1, 2023.

There have been 1,154 vacation rental permits issued as of August 2023.

MEDICAL

Havasu Regional Medical Center is a TJC accredited, licensed 171-bed acute care facility providing health care services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines, including open heart and neurosurgery.

Havasu Surgery Center is a multi-specialty surgery center for out-patient surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 21 hotels/motels and over 100 restaurants and bars with a wide variety of food options.

MAJOR EMPLOYERS

1. Havasu Regional Medical Center
2. Lake Havasu Unified School District
3. Lake Havasu City
4. Sterillite Corporation
5. Shugrues Restaurants
6. Walmart
7. London Bridge Resort
8. Anderson Auto Group
9. Basha's/Food City
10. River Medical

CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.



VISION | MISSION | CORE BUSINESSES



VISION

A RESIDENTIAL AND RESORT COMMUNITY

- BLUE LAKE, BEAUTIFUL MOUNTAINS
- ACTIVE LIFESTYLE
- OPPORTUNITIES TO MAKE A LIVING
- A GREAT PLACE TO LIVE AND WORK



MISSION

LAKE HAVASU CITY STRIVES TO...

- PROVIDE FIRST CLASS SERVICES FOR OUR CITIZENS, BUSINESSES, AND FACILITIES
- DEVELOP AND MAINTAIN A STRONG PARTNERSHIP BETWEEN CITY GOVERNMENT AND THE COMMUNITY
- MAINTAIN A FINANCIALLY HEALTHY AND SUSTAINABLE CITY GOVERNMENT



CORE BUSINESSES

OUR CORE BUSINESSES INCLUDE...

- PROTECT CITIZEN SAFETY AND SECURITY
- OPERATE WATER AND SEWER SYSTEMS
- PROVIDE QUALITY OF LIFE FACILITIES AND PROGRAMS FOR ALL CITIZENS
- SUPPORT DIVERSIFIED ECONOMIC EXPANSION AND VITALITY



COMMUNITY RESULTS

Safe and Secure Community



Provides services, supplies, and equipment to reduce harm and save lives and property within and around the community

Supports a secure, healthy, and well-maintained community

Provides a visible and approach-able public safety presence which supports proactive prevention measures and education

Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Enhances the quality, life and safety of municipal infrastructure and facilities

Supports the enforcement of laws and regulations in a fair, just and timely manner

Prevents crime and supports the prevention of crime

Well-Planned Sustainable Growth and Development



Encourages strategic, sustainable and practical development through good planning and review processes

Engages in long-term comprehensive and land use planning that strengthens partnerships and offers a community-driven vision

Supports reliable and affordable city services

Creates development standards that promote high quality development and proactive infrastructure planning

Reliable Infrastructure and Effective Mobility



Provides a safe transportation network, enhances traffic flow and offers safe mobility to motorists, cyclists and pedestrians

Proactively maintain reliable infrastructure through Asset Management

Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

COMMUNITY RESULTS

Clean, Sustainable Environment and Preservation of the Natural Resources



Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy, and energy conservation efforts

Preserves, protects, and conserves natural resources and the environment

Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Ensures effective regulation and enforcement for a well maintained and healthy environment

Great Community to Live, Work and Play



Supports educational opportunities for life-long learning and workforce development

Offers and supports a variety of recreational programs and activities that promote a healthy and active lifestyle

Develops, maintains and enhances beaches, parks, trails, and open spaces ensuring they are vibrant, attractive and safe

Fosters and attracts sustainable, diverse, and economically sound business that promotes a higher quality of life

Engages the community in events and activities that promote recreation, culture, education and social interaction

Good Governance



Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Manages regulatory and policy compliance to minimize and mitigate risk

Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

Develops and implements short and long-term solutions that benefit the community through timely, accurate, responsible decision-making processes

Provides timely, accurate and relevant information to stakeholders and promotes civility leadership and cooperation

Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

BUDGET OVERVIEW

- BUDGET PROCESS
OVERVIEW
- BUDGET AND CIP
CALENDAR
- BUDGET BASIS AND
AMENDMENTS
- FINANCIAL POLICIES
- BUDGETARY LAW
- FUND DESCRIPTION



BUDGET PROCESS

OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least ten months prior, with the Capital Improvement Plan and projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short-range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council sets the tone for the development of the budget. The City Council identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Five-Year Capital Improvement Plan (CIP) due to the potential impact on the operating budgets. The capital budget process begins with requests for new CIP projects being submitted by the Departments. They are then prioritized by critical need while maintaining sustainable levels over the next five years as set forth in a five-year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming year, and guidelines received from the City Manager. Then the Departments submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and Administrative Services Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to the budget work sessions, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the fiscal year. City Council budget work sessions are held in April and May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the five-year CIP and the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, but may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than fourteen days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is on the fourteenth day after adoption of the final budget.

BUDGET AND CIP CALENDAR

Actions and Deadlines

2023	October	3	CIP budget process meeting
		4	ASD Budget office distributes CIP request form to the departments
	November	3	Departments submit all new CIP requests to the Public Works Director with copy to Admin Services (Budget office and Director)
	December	22	ASD Budget analyzes City's ability to fund/support major expenditures
2024	January	11	CIP working group meets to discuss CIP requests
		17-18	Budget training; Departments receive budget instructions
		31	City Council Planning Session with Financial Overview
	February	2	Departments submit operating budget requests and supplemental requests to the ASD Budget office
		9	Departments submit budget carryforward request to the ASD Budget office
		12-18	ASD Budget office reviews budget submittals; confers with departments as needed
	March	7	City Manager and Department Directors receive first draft of Preliminary Budget
		11-14	Departments review Preliminary Budget with the City Manager, ASD Director, and ASD Budget (refer to separate schedule for meeting time)
		18-22	ASD Budget office makes adjustments discussed in the Department budget meetings
		25	Engineering submits CIP project adjustments to ASD Budget office
	April	1	CIP and Department carryforward adjustments are due to the ASD Budget office
		11	City Council Budget/CIP Overview Work Session (9:00 a.m.)
	May	9	City Council 2nd Budget/CIP Work Session (9:00 a.m.)
	June	3	City Council receives Proposed Tentative Budget from Clerk's Office
		11	City Council adopts CIP and Tentative Budget
		25	City Council adopts Final Budget
	July	1	Begin new fiscal year
		9	City Council adopts Property Tax Levy

BUDGET BASIS AND AMENDMENTS

Basis of Accounting

Refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the General Fund) are prepared on a modified accrual basis. Revenues are recognized when they are both measurable and available. Expenditures, however, are recorded on a full accrual basis because they are always measurable when they are incurred.

The Enterprise Funds

(Airport, Refuse, Wastewater, and Water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Annual Comprehensive Financial Report

Presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). Generally Accepted Accounting Principles are the rules or standards to which accountants abide by when preparing financial statements. Lake Havasu City prepares the annual budget utilizing the GAAP standards.

Budget Amendments

As specified in Arizona Revised Statutes 42-17106: the City Council may authorize the transfer of monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, the transfer does not result in a violation of the limitations prescribed in article I, sections 19 and 20, Constitution of Arizona, and the majority of the members of the governing body vote affirmatively on the transfer at a public meeting. Under City policy, the Administrative Services Director or designee may transfer unencumbered appropriation balances within a department. These budget transfers are allowed by City policy. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's financial system.

FINANCIAL POLICIES

I. INTRODUCTION

This policy document establishes guidelines for the City's overall fiscal planning and management. The City has an important responsibility to its citizens to account for public funds, to manage its finances, and to plan for the funding of core City services, including the provision and maintenance of public facilities.

Financial goals were developed to foster the financial strength, financial stability, bond rating, credibility with the citizens of Lake Havasu City:

- A. Deliver quality services in an affordable, efficient, and cost-effective manner.
- B. Maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in Lake Havasu City.
- C. Provide essential public facilities and prevent deterioration of the City's public facilities and its capital assets.
- D. Respond to impacts of local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding.
- E. Protect and enhance the City's credit rating in the financial community.
- F. Ensure the legal use of all City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association (GFOA) standards for financial reporting and budgeting, by the Governmental Accounting Standards Board (GASB), as well as other professional standards, and by adherence to State law.

II. BUDGET ADMINISTRATION AND CONTROLS

Every year during the budget preparation process, the City reassess our goals and objectives and the means to accomplish our short-term and long-term goals and objectives.

- A. The City Manager shall submit to the City Council a proposed annual budget, with recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105.
- B. The adopted budget shall not exceed the expenditure limitation imposed by the Arizona Constitution.
- C. The adopted budget shall be a balanced budget, meaning estimated expenditures do not exceed estimated revenues plus current available resources.

FINANCIAL POLICIES – (Continued)

- D. The City budgets revenues and expenditures on the basis of a fiscal year, which begins July 1 and ends the following June 30.
- E. The City Council adopts the budget no later than the third Monday in July or as set forth in State law.
- F. The City prepares a budget based on the guidelines established by the GFOA, which contains the following:
 - 1. Revenue estimates by major category and by major fund;
 - 2. Expenditure estimates by fund, department, and major expenditure category;
 - 3. Estimated current available resources by major fund;
 - 4. Debt service by issue detailing principal and interest amounts by fund;
 - 5. Proposed personnel staffing levels;
 - 6. A detailed schedule of capital projects.
- G. The Administrative Services Department, in consultation with the City Manager, shall annually provide a budget preparation schedule outlining the preparation timelines for the proposed budget. Budget documents for the preparation of the budget, including forms and instructions, shall be distributed to City departments in a timely manner for the departments' completion. Department officials shall prepare and return the budget requests to the Administrative Services Department, by the end of February, or as required in the budget preparation schedule.
- H. The City uses one-time revenues or current available resources for one-time costs and capital expenditures and not ongoing current expenditures. If financial circumstances require the use of one-time monies or the Budget Stabilization Reserve (BSR) for ongoing expenditures, the City Manager will present a plan for balancing the structural deficit in the long-term and a plan for replenishing the BSR.
- I. The City's annual budget includes contingency appropriations in each major fund sufficient to provide for unanticipated costs that may arise throughout the fiscal year. Expenditures from these contingency appropriations may be expended only with approval of the City Manager (up to \$50,000) and ratified by Council action (if over \$50,000). The amount of contingency budgeted per fiscal year is based on historical use and adjusted annually to protect against unknown risks and uncertainty.
- J. The budget is adopted by Council at the fund or department level.
- K. Department Directors cannot approve expenditures that exceed the total departmental expenditure budget, by category.

FINANCIAL POLICIES – (Continued)

- L. Budgetary transfers are granted only with proper approval level, as outlined in the Operating Policies and Procedures (OPP).
- M. Administrative Services Department staff regularly monitors and updates projected annual revenues. If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures or increase revenues. The City may also use contingency appropriations, BSR, or current available resources to the extent necessary to ensure a balanced budget at the close of the fiscal year.
- N. The City Manager may institute a cessation during the fiscal year on hiring, promotions, transfers, travel, capital equipment purchases, wage adjustments, and other similar actions to ensure the proper use of City resources.

III. FUND BALANCE AND NET POSITION OBJECTIVES

- A. Fund balance (Governmental Funds) and Net Position (used to represent Enterprise Fund Net Resources) are important indicators of the City's financial position. Adequate fund balances and Net Position allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.
- B. Government Accounting, Auditing, and Financial Reporting (GAAFR) standards provide that Fund Balance is comprised of Non-spendable, Restricted, Committed, Assigned, and Unassigned (most to least restricted) funding categories. These categories reflect the extent to which fund balance is available for appropriation and the constraints placed on how funds may be spent.
- C. Lake Havasu City General Fund's Fund Balance shall be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue.
- D. Lake Havasu City's Water Utility Fund and Wastewater Utility Fund shall maintain sufficient Unrestricted Net Position to provide those utilities with sufficient working capital, a comfortable margin to address emergencies, and reserves to provide for capital replacement, as needed.

IV. BUDGET STABILIZATION RESERVE

The BSR is a tool used to stabilize a budget when impacted by a shortfall in revenues and/or an unanticipated emergency expense. It is used as a revenue source of last resort to avoid a budget deficit.

- A. The City maintains a BSR in the General Fund of fifty percent (50%) of the average actual fund revenues for the preceding five fiscal years. By action of the City Council, the BSR is Committed Funds for the purpose of maintaining a reserve balance. The BSR is used only if specific action is taken by the City Council and appropriated Contingency Funds and Unassigned Fund Balance are depleted.

FINANCIAL POLICIES – (Continued)

Ongoing funding and, if necessary, replenishment of the BSR occurs under the following circumstances:

1. If General Fund revenues increase 0-5% above budgeted revenues for any year, 50% of the increase in revenues is transferred from Unassigned Fund Balance to the BSR as Committed Fund Balance in the next fiscal year.
 2. If General Fund revenues increase greater than 5% above budgeted revenues for any year, 50% of the increase in revenues is transferred from Unassigned Fund Balance to the BSR as Committed Fund Balance in the next fiscal year.
 3. If General Fund revenues decrease 0-5% from budgeted revenues for any year, then no transfer is made to or from the BSR in the next fiscal year.
 4. If General Fund revenues decrease more than 5% from budgeted revenues for any year, then with the approval of the City Council, a transfer is made from the BSR to the General Fund Unassigned Fund Balance to be included in the Adopted Budget in the next fiscal year.
 5. The balance of the BSR is capped at 50% of the average actual General Fund revenues for the preceding five fiscal years. If the balance of the BSR reaches 50% of the average actual revenues for the preceding five fiscal years, no transfers from Unassigned Fund Balance to the BSR occurs until the balance of the BSR dips below the 50% cap.
- B. Funds in excess of the BSR cap are retained in the Unassigned General Fund balance and may be considered to supplement "pay as you go" capital outlay expenditures, or may be used to prepay existing City debt. As a general policy, these funds should not be used to establish or support costs that are recurring in nature.
- C. The City maintains a BSR balance in the Water Utility Fund and Wastewater Utility Fund of fifteen percent (15%) of the average actual revenues for the preceding five fiscal years. The BSR is only used if specific action is taken by the City Council and used to cover emergencies and unplanned capital or infrastructure repairs. If these reserves are expended, the City will increase its revenues or decrease its expenses to the extent necessary to prevent the continued use of these reserves and to restore the funds for future years. Additional funds necessary to restore the fifteen percent (15%) reserve are provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred. The BSR is in addition to any and all reserves or funds required by bond or financing resolutions.
- D. Interfund loans may be made from one fund to another with approval of the City Council. Loans to Special Revenue Funds for negative cash does not require approval of the City Council. Factors considered when evaluating an interfund loan may include the purpose of the loan, the repayment terms, and the financial condition of the borrowing fund.

FINANCIAL POLICIES – (Continued)

V. LONG-TERM FINANCIAL PLANNING

Long-term financial planning is a projection of future revenues and expenditures over a period of at least five years used to avoid a future financial pitfall due to an imbalance of revenues and expenditures. The long-term financial projections are based on assumptions derived from population, economic indicators, information received from other governmental entities, anticipated operational needs, scheduled Capital Improvement Plan (CIP) projects, and debt amortization schedules.

- A. The Administrative Services Department shall annually prepare five-year financial projections for all major funds and present it to the City Council during the budget process.
- B. If financial projections indicate a deficit in any of the major funds within the next five years, corrective action shall be taken to address the deficit before the adoption of the annual final budget by the City Council.

VI. REVENUES AND COLLECTIONS

A. Governmental Funds.

The City must have reliable revenue sources to provide funding for consistent service delivery. Diverse revenues must be collected equitably, timely, and efficiently.

1. The City's goal is a General Fund revenue base balanced between taxes, intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and other miscellaneous revenues.
2. The City strives to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source by doing the following:
 - i. Evaluate the need for new charges and fees, as permitted by law.
 - ii. Pursue legislative change to enhance the City's financial health.
 - iii. Collect all revenues, late penalties and related interest as authorized by Arizona Revised Statutes.
3. The City monitors all tax collections to ensure they are equitably administered, timely and accurate. Fees and charges shall be recovered at the listed percentage of reasonable cost necessary to provide the listed services, products, or regulations as specified by City Code.
4. The City should pursue intergovernmental aid for those programs and activities that address a recognized need and are consistent with the City's long-range objectives. Any decision to pursue intergovernmental aid should include consideration of the following:

FINANCIAL POLICIES – (Continued)

- i. Present and future funding requirements;
 - ii. Cost of administering the funds;
 - iii. Costs associated with special conditions or regulations attached to a grant award.
5. The City will attempt to recover all allowable costs, both direct and indirect, associated with the administration and implementation of programs funded through intergovernmental aid. In the case of other governmental entities and school districts, Council may determine to recover less than full cost of services provided. In the case of state and federally mandated programs, the City will attempt to obtain full funding for the service from the governmental entity requiring the service be provided.

B. Enterprise Funds

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, and airport. User charges are established to offset the cost of providing these services in accordance with the City Code.

1. Separate funds are established and maintained to properly account for each enterprise operation. Enterprise Funds are not used to subsidize the operations of other funds. However, operating transfers are acceptable with proper justification and approval from the City Council. Interfund charges are assessed for the administrative support of the enterprise activity.
2. The City establishes rates and fees at levels that fully cover the total direct and indirect costs, including operations, capital outlay, debt service, and bonded debt coverage requirements for water and wastewater services.
3. All existing water and wastewater rates and charges are reviewed annually to recommend changes in order to maintain a minimum bonded debt coverage of at least 1.2 times. The target debt coverage ratio is 1.5 times.
4. Non-major Enterprise Funds, such as the Airport, may be subsidized by the General Fund with approval from Council through the budget adoption process.

VII. EXPENDITURE CONTROL

Expenditure control ensures expenditures are approved and utilized for the intended purpose. Purchases and expenditures must comply with legal requirements, policies, and procedures set forth by the City.

- A. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process.

FINANCIAL POLICIES – (Continued)

- B. Administrative approval and processing of certain budget transfers within departments is governed by the City OPPs.
- C. The City shall maintain a purchasing system that provides needed materials in a timely manner to avoid interruptions in the delivery of services. All purchases shall be made in accordance with the City's purchasing policies, guidelines and procedures, City Code, and state and federal laws. The City obtains supplies, equipment, and services as economically as possible.
- D. Expenditures shall be controlled through appropriate internal controls and procedures in processing invoices for payment.
- E. The City shall pay applicable contractor invoices in accordance with the requirements of Arizona Revised Statutes (ARS) §34-221.
- F. The State of Arizona sets a limit on the expenditures of local jurisdictions. The City remains in compliance and submits all required reports in a timely manner.

VIII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing, and financial reporting establishes and maintains high standards of accounting practices, provides full transparency to the citizens of the community and provides important information to the City Council, management, citizens, investors, and creditors.

- A. The City complies with generally accepted accounting principles (GAAP) in its accounting and financial reporting, as contained in the following publications:
 - 1. Codification of Governmental Accounting and Financial Reporting Standards, issued by the Governmental Accounting Standard Board (GASB).
 - 2. Governmental Accounting, Auditing, and Financial Reporting (GAAFR), issued by the Government Finance Officers Association (GFOA) of the United States and Canada.
 - 3. Municipal Budget and Finance Manual, prepared by the League of Arizona Cities and Towns.
 - 4. Audits of State and Local Governmental Units, an industry audit guide published by the American Institute of Certified Public Accounts (AICPA).
 - 5. Government Accounting Standards, issued by the Controller General of the United States.
 - 6. U.S. Office of Management and Budget (OMB) Circular A-133, issued by the U.S. Office of Management and Budget.

FINANCIAL POLICIES – (Continued)

- B. Monthly financial reports are prepared summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- C. A system of internal accounting controls and procedures is maintained to provide reasonable assurance of the safeguarding of assets and proper recording of financial transactions of the City and compliance with applicable laws and regulations.
- D. In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984, as amended, and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City prepares its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unmodified opinion from its auditors.
- E. The City prepares an Annual Comprehensive Financial Report (ACFR) in accordance with the principles and guidelines established by the GFOA "Certificate of Achievement for Excellence in Financial Reporting" program. The ACFR is issued by December 31 of each year for the preceding fiscal year or as required by Arizona Revised Statutes.
- F. All departments provide notice of any and all significant events and financial and related matters to the Administrative Services Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. The Administrative Services Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.
- G. The City's ACFR includes the bond-related on-going disclosure requirements and fully discloses all significant events and financial-related issues as provided by the departments to the Administrative Services Director.
- H. The City makes the ACFR available to the appropriate agencies and posts it to the City's website.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

A. The annual estimate of expenses of each county, city and town shall include:

1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:
 - (a) Beginning in fiscal year 2013-2014, the estimated number of full-time employees.
 - (b) Beginning in fiscal year 2013-2014, the total estimated personnel compensation, which shall separately include the employee salaries and employee related expenses for retirement costs and health care costs.
2. The amounts necessary to pay the interest and principal of outstanding bonds.
3. The items and amounts of each special levy provided by law.
4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.

14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.

15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.

16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.

17. The total expenditure limitation for the current fiscal year.

18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.

B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:

1. The amounts that are estimated as required for each department, public office or official.

2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

42-17103. Public access to estimates of revenues and expenses; notice of public hearing; access to adopted budget

A. The governing body of each county, city or town shall publish the estimates of revenues and expenses, or a summary of the estimates of revenues and expenses, and a notice of a public hearing of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth the total estimated revenues and expenditures by fund type, truth in taxation calculations and primary and secondary property tax levies for all districts. A complete copy of the estimates of revenues and expenses shall be made available at the city, town or county libraries and city, town or county administrative offices and shall be posted in a prominent location on the official website of the city, town or county no later than seven business days after the estimates of revenues and expenses are initially presented before the governing body. A complete copy of the budget finally adopted under section 42-17105 shall be posted in a prominent location on the official websites no later than seven business days after final adoption.

B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official website of the city, town or county for at least sixty months.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.

D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

42-17104. Public hearing on expenditures and tax levy

A. The governing body of each county, city or town shall hold a public hearing on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

A. Except as provided in subsection B, a county, city or town shall not:

1. Spend money for a purpose that is not included in its budget.
2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which are a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification. Although the majority of the City's department will fall within the General Fund, each fund will have at least one department that is responsible for managing these funds.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has three types of governmental funds: the General Fund, Capital Projects Funds, and Special Revenue Funds.

GENERAL FUND

The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.

CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay items including the acquisition or replacement of land, buildings, and equipment for public safety, parks & recreation, and general government.

FLOOD CONTROL FUNDS

This fund receives revenues from Mohave County's Flood Control Tax District. These revenues are restricted to planning, engineering, constructing, repairing, and maintaining flood control channels within the City.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Community Development Block Grant (CDBG) Fund** This fund includes state and federal CDBG funds. These funds must be used to benefit low-income persons, aid in the prevention or elimination of slums or blight or address an urgent need.

FUND DESCRIPTIONS – (Continued)

- **Grant Funds (Federal and State)** Most grants that are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City, grants which have been applied for and are pending notification of award, and grants that the City may possibly apply for if the opportunity becomes available.
- **Highway User Revenue Fund (HURF)** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.
- **Improvement District Fund** This fund is financed through the assessment of property taxes. The City currently has one active improvement district:
 - **Improvement District No. 2 Fund** Maintenance and improvements to the London Bridge Plaza.
- **Special Programs Funds** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.
 - **Court Enhancement Fund** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.
 - **Fill the Gap Fund** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.
 - **Judicial Collection Enhancement Fund (JCEF)** This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.
 - **WALETA (Western Arizona Law Enforcement Training Academy) Fund** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.
 - **Racketeer Influenced and Corrupt Organizations Act Fund (RICO)** These funds are received through the Federal Equitable Sharing Program and are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.

FUND DESCRIPTIONS – (Continued)

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others.

METROPOLITAN PLANNING ORGANIZATION FUND

This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation and has an IGA with the City to provide support services.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service.

The accounting principles for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has four proprietary funds which are all enterprise funds; there are currently no internal service funds.

ENTERPRISE FUNDS

Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.

Airport Fund This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.

Water Utility Fund The main revenue sources in this fund are user charges for water services. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.

Refuse Fund This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.

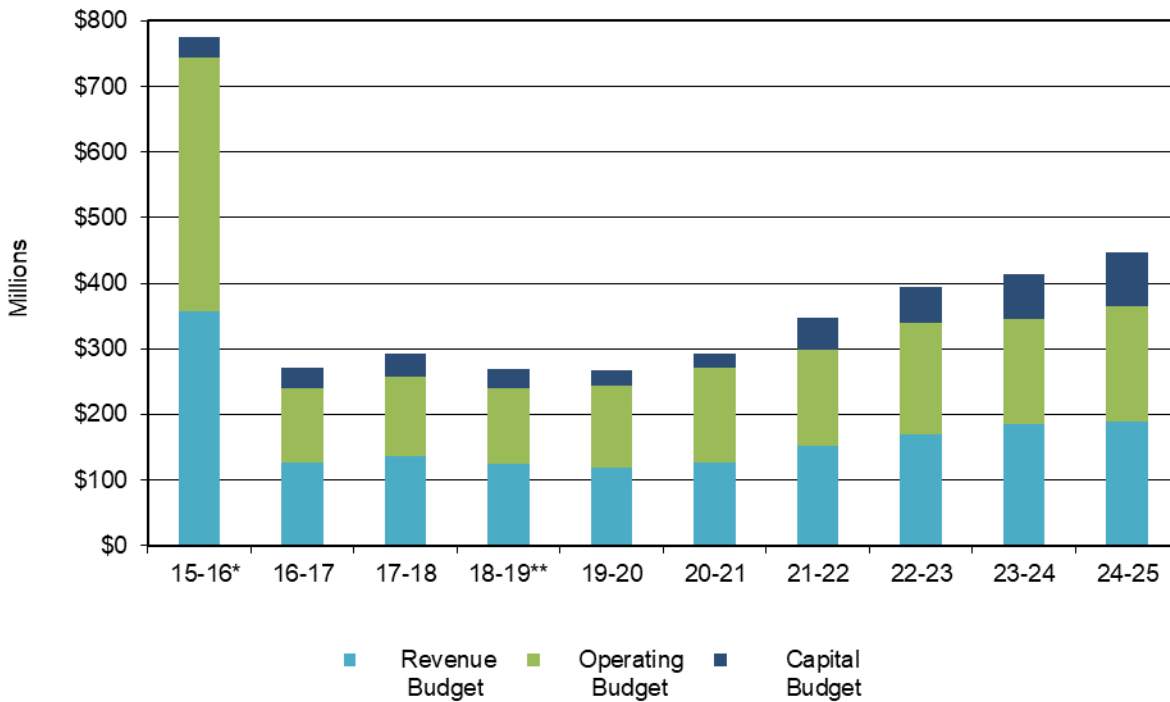
Wastewater Utility Fund This fund reflects activity related to wastewater collection and treatment. User charges are the primary revenue source to fund operating expenses and repayment of debt associated with the sewer expansion.

FINANCIAL PROJECTIONS

- TEN-YEAR BUDGET HISTORY
- FOUR-YEAR FINANCIAL SUMMARY - ALL FUNDS
- PROJECTED YEAR-END AVAILABLE RESOURCES
- FIVE-YEAR FINANCIAL PROJECTIONS



TEN-YEAR BUDGET HISTORY – ALL FUNDS



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
15-16*	356,330,855	388,092,854	30,583,577	\$418,676,431
16-17	125,640,411	114,234,585	30,781,731	\$145,016,316
17-18	137,035,521	119,997,385	35,207,876	\$155,205,261
18-19**	124,216,164	115,571,880	29,013,723	\$144,585,603
19-20	119,595,846	124,487,786	24,123,602	\$148,611,388
20-21	127,109,185	143,731,309	22,571,927	\$166,303,236
21-22	151,408,397	147,713,119	48,015,994	\$195,729,113
22-23	169,184,915	170,057,315	55,709,553	\$225,766,868
23-24	185,492,421	160,594,767	68,038,188	\$228,632,955
24-25	189,679,155	175,791,722	81,967,760	\$257,759,482

* Fiscal Year 15-16 includes the \$249.6 million Wastewater debt restructuring.

** Depreciation was excluded in Fiscal Year 18-19.

FOUR-YEAR FINANCIAL SUMMARY

ALL FUNDS

	Actual FY 21-22	Actual FY 22-23	Estimate FY 23-24	Adopted FY 24-25
Revenues by Fund				
General	\$ 73,528,732	\$ 82,362,058	\$ 87,087,115	\$ 91,734,665
Airport	8,091,886	6,296,247	1,130,815	3,668,695
Capital Projects	499,972	533,752	4,824,260	5,576,795
Grants: Various	1,226,201	2,644,646	3,175,060	11,378,380
Highway User Revenue (HURF)	6,093,715	6,516,607	7,076,750	12,256,125
Flood Control **	-	2,913,543	3,113,860	3,130,585
Water Utility	18,306,814	12,450,701	15,967,270	22,571,230
LHC Improvement Districts***	75,743	80,357	17,610	17,630
Refuse	7,170,240	8,082,731	8,535,830	8,562,210
Special Programs	404,592	425,104	411,515	818,750
Wastewater Utility	25,401,298	27,252,624	28,942,505	29,964,090
Total Revenues	\$ 140,799,193	\$ 149,558,370	\$ 160,282,590	\$ 189,679,155
Expenditures by Fund				
General	\$ 58,398,684	\$ 65,457,481	\$ 72,832,681	\$ 101,380,578
Airport	9,206,564	7,611,490	2,312,947	5,314,998
Capital Projects	1,208,603	7,188,218	9,706,515	14,802,000
Grants: Various	1,226,201	2,644,646	3,175,060	11,378,380
Highway User Revenue (HURF)	5,358,090	5,859,317	11,974,225	21,765,817
Flood Control **	-	836,716	5,043,507	4,473,869
Water Utility	22,536,849	19,284,799	19,512,835	38,472,465
LHC Improvement Districts***	76,853	79,109	17,438	19,464
Special Programs	343,361	296,621	305,335	574,375
Refuse	7,194,996	7,521,311	7,779,860	8,328,811
Wastewater Utility	36,835,785	41,352,872	40,679,457	51,248,725
	\$ 142,385,986	\$ 158,132,580	\$ 173,339,860	\$ 257,759,482
Non-Cash Depreciation & Adjustments	(10,590,707)	(17,549,388)	(17,040,388)	(15,980,500)
Total Expenditures	\$ 131,795,279	\$ 140,583,192	\$ 156,299,472	\$ 241,778,982
AVAILABLE RESOURCES	\$ 9,003,914	\$ 8,975,178	\$ 3,983,118	\$ (52,099,827)
Operating Transfers In/(Out)				
General	\$ 398,253	\$ 289,884	\$ 90,000	\$ (345,000)
Airport	149,698	335,650	180,000	640,000
Highway User Revenue (HURF)	-	(40,000)	460,000	460,000
Water Utility	(540,000)	(20,800)	(80,000)	(50,000)
Flood Control	-	(500,000)	(500,000)	(500,000)
Special Programs	(7,951)	(11,734)	(30,000)	(140,000)
Wastewater Utility	-	(53,000)	(120,000)	(65,000)
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 9,003,914	\$ 8,975,178	\$ 3,983,118	\$ (52,099,827)

FOUR-YEAR FINANCIAL SUMMARY – (Continued)

ALL FUNDS

	Actual FY 21-22	Actual FY 22-23	Estimate FY 23-24	Adopted FY 24-25
Beginning Balance	\$ 112,171,990	\$ 121,175,904	\$ 130,151,082	\$ 134,134,200
CIP Transfers In/(Out)				
CIP - Capital Improvement Projects	3,500,000	3,000,000	8,000,000	5,100,000
CIP - General	(3,500,000)	(13,000,000)	(10,000,000)	(11,100,000)
CIP - Highway User Revenue (HURF)	-	10,000,000	2,000,000	6,000,000
Total CIP Transfers In/(Out)	-	-	-	-
ENDING AVAILABLE RESOURCES	\$ 121,175,904	\$ 130,151,082	\$ 134,134,200	\$ 82,034,373

* Available resources exclude Budget Stabilization Reserve (BSR)

** Flood Control reported separate from Water Fund starting in FY 22-23

*** Dissolution of Improvement District 4 in May of 2023

FY 24-25 PROJECTED YEAR END AVAILABLE RESOURCES

FUND	Estimated Beginning Available Resources* 7/1/2024	PLUS	LESS	LESS	PLUS	LESS	PLUS (LESS)	FY 24-25 Projected Ending Available Resources* 6/30/2025
		FY 24-25 Estimated Revenues	FY 24-25 Estimated Expenditures	FY 24-25 Capital Improvement Expenditures	Estimated Operating Transfers		Non-Cash Included in Expenditures & Adjustments	
					To	From		
Governmental Funds								
General	\$ 43,817,751	\$ 91,734,665	\$ 101,380,578	\$ -	\$ 170,000	\$ 11,615,000		\$ 22,726,838
Capital Projects	5,317,005	5,576,795	-	14,802,000	5,100,000	-		1,191,800
Special Revenue Funds								-
Grant Funds: Various	-	11,378,380	11,378,380	-	-	-	-	-
Highway User Revenue (HURF)	16,334,337	12,256,125	10,291,902	11,473,915	6,500,000	40,000	-	13,284,645
Flood Control	4,860,644	3,130,585	363,869	4,110,000	-	500,000	-	3,017,360
LHC Improvement District 2	7,985	17,630	19,464	-	-	-	-	6,151
Special Programs	1,068,725	818,750	574,375	-	-	140,000	-	1,173,100
Proprietary Funds								-
Enterprise Funds								-
Airport	51,911	3,668,695	2,082,998	3,232,000	640,000	-	980,000	25,608
Water	39,323,956	22,571,230	21,141,765	17,330,700	-	50,000	3,450,500	26,823,221
Refuse	6,092,639	8,562,210	8,328,811	-	-	-	-	6,326,038
Wastewater Utility	17,259,247	29,964,090	40,525,605	10,723,120	-	65,000	11,550,000	7,459,612
TOTAL ALL FUNDS	\$ 134,134,200	\$ 189,679,155	\$ 196,087,747	\$ 61,671,735	\$ 12,410,000	\$ 12,410,000	\$ 15,980,500	\$ 82,034,373

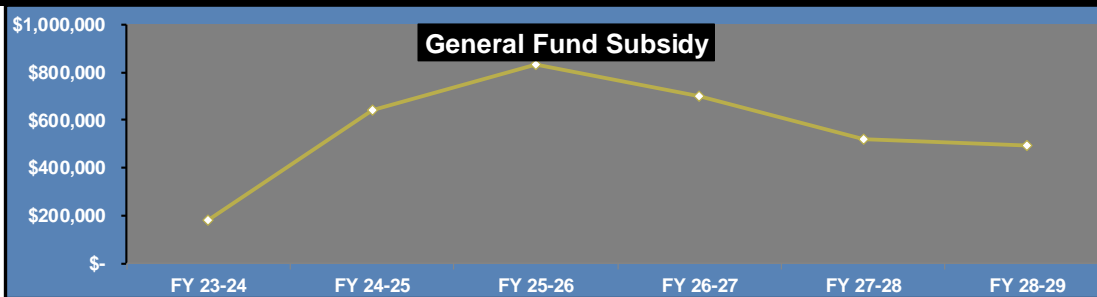
*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total current assets, less inventories and prepaid items, less total current liabilities, less budget stabilization reserve.
- » Proprietary Funds: Total current assets, less net restricted cash, less inventories and prepaid items, less total current liabilities, less budget stabilization reserve.

FINANCIAL PROJECTIONS

AIRPORT FUND

Financial Projections	Projections						
	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
City Sales Tax - Jet Fuel	\$ 14,000	\$ 13,500	\$ 14,000	\$ 14,420	\$ 14,850	\$ 15,300	\$ 15,750
Grants & Contributions	3,905,030	430,125	2,958,570	9,326,755	7,260,280	2,683,190	1,883,750
Airport User Revenue	614,200	640,095	650,785	663,800	683,715	704,225	725,353
Investment Earnings & Miscellaneous	5,225	9,720	6,840	3,000	3,200	3,500	3,600
Rents and Leases	73,200	37,375	38,500	39,270	40,055	40,860	41,675
Total Revenues	\$ 4,611,655	\$ 1,130,815	\$ 3,668,695	\$ 10,047,245	\$ 8,002,100	\$ 3,447,075	\$ 2,670,128
Expenditures							
Personnel	\$ 466,585	\$ 453,195	\$ 477,235	\$ 534,005	\$ 560,705	\$ 588,740	\$ 618,180
Operation & Maintenance (O&M)	169,445	132,235	171,445	157,020	161,730	166,580	171,580
Capital Outlay	-	-	113,000	-	-	-	-
Capital Improvement Plan	4,185,000	452,765	3,232,000	9,850,000	7,600,000	2,840,000	1,980,000
Contingency	7,000	-	7,000	7,000	7,000	7,000	7,000
Depreciation	965,000	965,000	980,000	975,000	980,000	990,000	1,000,000
Interfund Cost Allocation - Support Svcs	309,750	309,752	334,318	346,020	358,130	370,665	383,640
	6,102,780	2,312,947	5,314,998	11,869,045	9,667,565	4,962,985	4,160,400
Non-Cash Depreciation & Adjustments	(965,000)	(965,000)	(980,000)	(975,000)	(980,000)	(990,000)	(1,000,000)
Total Expenditures	\$ 5,137,780	\$ 1,347,947	\$ 4,334,998	\$ 10,894,045	\$ 8,687,565	\$ 3,972,985	\$ 3,160,400
CURRENT YEAR RESOURCES	\$ (526,125)	\$ (217,132)	\$ (666,303)	\$ (846,800)	\$ (685,465)	\$ (525,910)	\$ (490,272)
Operating Transfers In/(Out)							
General Fund	\$ 515,000	\$ 180,000	\$ 640,000	\$ 835,000	\$ 700,000	\$ 520,000	\$ 495,000
Total Operating Transfers In/(Out)	\$ 515,000	\$ 180,000	\$ 640,000	\$ 835,000	\$ 700,000	\$ 520,000	\$ 495,000
SUBTOTAL	\$ (11,125)	\$ (37,132)	\$ (26,303)	\$ (11,800)	\$ 14,535	\$ (5,910)	\$ 4,728
Beginning Available Resources	\$ 21,227	\$ 89,043	\$ 51,911	\$ 25,608	\$ 13,808	\$ 28,343	\$ 22,433
ENDING AVAILABLE RESOURCES	\$ 10,102	\$ 51,911	\$ 25,608	\$ 13,808	\$ 28,343	\$ 22,433	\$ 27,161

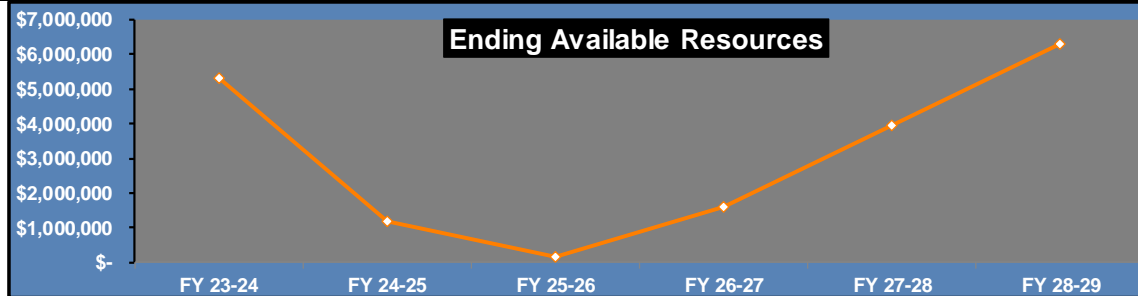


Since the Airport Fund is subsidized by the General Fund, the ending available resource balance is budgeted to be a low amount (under \$50,000). Fluctuation in General Fund subsidy is due to CIP.

FINANCIAL PROJECTIONS

CAPITAL PROJECTS FUNDS

Financial Projections	Projections						
	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
Contributions & Donations	815,000	20,000	795,000	-	-	-	-
Grants	5,863,680	4,730,960	4,750,000	-	-	-	-
Interest & Miscellaneous	11,785	73,300	31,795	33,070	34,400	35,765	37,195
Total Revenues	\$ 6,690,465	\$ 4,824,260	\$ 5,576,795	\$ 33,070	\$ 34,400	\$ 35,765	\$ 37,195
Expenditures							
Capital Improvement Plan	16,176,505	9,706,515	14,802,000	5,050,000	1,000,000	-	-
	16,176,505	9,706,515	14,802,000	5,050,000	1,000,000	-	-
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 16,176,505	\$ 9,706,515	\$ 14,802,000	\$ 5,050,000	\$ 1,000,000	\$ -	\$ -
CURRENT YEAR RESOURCES	\$ (9,486,040)	\$ (4,882,255)	\$ (9,225,205)	\$ (5,016,930)	\$ (965,600)	\$ 35,765	\$ 37,195
Beginning Available Resources	\$ 3,264,800	\$ 2,199,260	\$ 5,317,005	\$ 1,191,800	\$ 174,870	\$ 1,609,270	\$ 3,945,035
CIP Transfers In/(Out)							
CIP - General Fund Construction Sales Tax	\$ 3,000,000	\$ 3,000,000	\$ 4,000,000	\$ 4,000,000	\$ 2,400,000	\$ 2,300,000	\$ 2,300,000
CIP - General Fund Additional Infrastructure	5,000,000	5,000,000	975,000	-	-	-	-
CIP - Court Enhancement Fund	-	-	125,000	-	-	-	-
Total CIP Transfers In/(Out)	\$ 8,000,000	\$ 8,000,000	\$ 5,100,000	\$ 4,000,000	\$ 2,400,000	\$ 2,300,000	\$ 2,300,000
ENDING AVAILABLE RESOURCES	\$ 1,778,760	\$ 5,317,005	\$ 1,191,800	\$ 174,870	\$ 1,609,270	\$ 3,945,035	\$ 6,282,230



FINANCIAL PROJECTIONS

GENERAL FUND

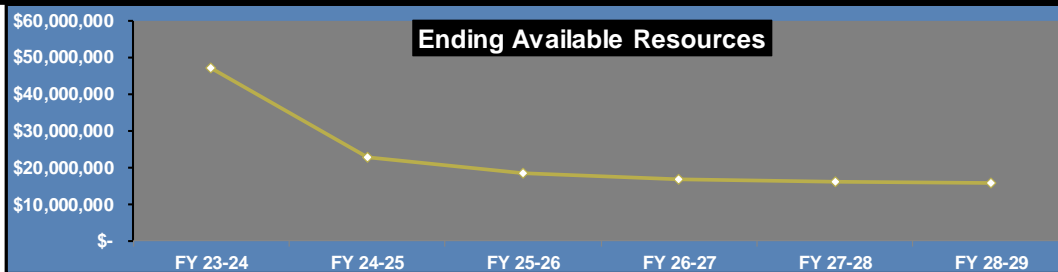
Financial Projections	Projections						
	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
Property Tax Levy	\$ 6,403,025	\$ 6,408,955	\$ 6,814,415	\$ 7,018,850	\$ 7,229,410	\$ 7,446,295	\$ 7,669,685
Franchise Fees	2,280,000	2,448,485	2,521,940	2,572,380	2,623,825	2,676,300	2,729,830
City Sales Tax	33,450,000	34,136,800	34,136,800	34,819,535	35,864,125	36,940,050	38,048,250
City Sales Tax - R&B and Bed Tax	4,100,000	3,836,295	3,836,295	3,874,660	3,952,150	4,031,200	4,111,820
Other Taxes	265,800	362,950	373,850	381,325	388,955	396,730	404,670
Grants	3,816,600	600,250	5,286,760	450,000	400,000	375,000	375,000
License & Permits-Other	760,000	930,500	931,255	949,880	968,880	988,255	1,008,020
License & Permits - Building	1,445,000	1,830,470	1,567,750	1,599,105	1,631,090	1,663,710	1,696,985
State Shared - Auto	5,139,000	4,905,555	4,955,600	5,005,155	5,105,260	5,207,365	5,311,515
State Shared - Sales Tax	8,774,025	8,905,575	8,855,575	8,944,130	9,123,015	9,305,475	9,491,585
State Shared - Prop 207 Excise Tax	400,000	423,215	435,900	448,975	462,445	476,320	490,610
State Shared - Income Tax	15,629,800	15,629,800	12,655,560	11,391,615	11,916,215	12,530,805	13,204,260
Transit Revenue	57,500	84,180	84,000	84,840	85,685	86,545	87,400
Public Safety Revenue	1,550,450	293,420	4,122,250	1,808,365	1,898,780	1,993,720	2,093,400
Recreation Revenue	954,200	1,013,715	1,042,115	1,052,535	1,073,590	1,095,060	1,116,960
Fines & Forfeitures	1,494,800	1,365,940	1,407,910	1,450,150	1,493,650	1,538,460	1,584,615
Investment Earnings	684,085	2,926,755	1,513,790	1,544,065	1,574,950	1,606,445	1,638,575
Miscellaneous	636,655	984,255	1,192,900	1,204,830	1,216,875	1,229,050	1,241,340
Total Revenues	\$ 87,840,940	\$ 87,087,115	\$ 91,734,665	\$ 84,600,395	\$ 87,008,900	\$ 89,586,785	\$ 92,304,520
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 33,212,260	\$ 31,616,530	\$ 36,228,965	\$ 37,496,980	\$ 38,809,375	\$ 40,167,700	\$ 41,573,570
Overtime	2,417,045	2,415,295	2,642,050	2,734,520	2,830,230	2,929,290	3,031,815
Healthcare Costs	8,939,080	8,171,450	8,642,950	8,815,810	8,992,125	9,171,970	9,355,400
Payroll Taxes	1,691,925	1,580,160	1,865,830	1,931,135	1,998,725	2,068,680	2,141,085
Retirement - ASRS	2,167,545	1,999,325	2,471,335	2,557,830	2,647,355	2,740,015	2,835,915
Retirement - PSPRS	11,322,405	11,152,445	12,686,860	13,194,335	13,722,100	14,270,990	14,841,835
Supplies & Services:							
Utility Services	2,478,005	2,545,945	2,907,130	2,968,595	3,057,650	3,149,380	3,243,865
Operating Services	8,274,840	6,912,340	9,093,535	7,245,000	7,498,575	7,761,025	8,032,660
Insurance & Claims	643,675	760,500	772,305	849,535	875,025	901,275	925,310
Meeting, Training & Travel	444,590	372,045	483,240	418,200	426,565	435,095	443,800
Operating & Maintenance Supplies	6,875,390	5,095,430	4,123,670	3,829,500	3,963,500	4,102,250	4,245,835
Bad Debt Expense	24,600	50,700	56,600	59,430	62,400	65,525	68,800
Outside Agency Contracts	1,117,815	1,207,710	1,444,690	1,459,140	1,473,725	1,488,465	1,503,350
Development Agreements	1,000,000	1,000,000	150,000	-	-	-	-
CVB & PED Payouts	2,100,000	2,095,155	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Capital (Includes Leases):							
Capital Outlay	5,628,020	2,595,635	10,202,735	1,000,000	1,000,000	1,000,000	1,000,000
Contingency:							
Unavailable Budget Appropriation/Grants	7,367,000	-	11,917,500	-	-	-	-
Contingency	1,000,000	150,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Leases & Bonds/Loans							
Principal & interest	677,327	961,430	973,740	975,900	985,660	995,520	1,005,475
Interfund Cost Allocation:							
Interfund Cost Allocations - Labor Attrition	(800,000)	-	(800,000)	(800,000)	(800,000)	(800,000)	(800,000)
Interfund Cost Allocations - Support Svcs	(7,709,644)	(7,849,414)	(7,582,560)	(7,815,000)	(8,044,400)	(8,285,670)	(8,534,240)
	88,871,878	72,832,681	101,380,575	80,020,910	82,598,610	85,261,510	88,014,475
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 88,871,878	\$ 72,832,681	\$ 101,380,575	\$ 80,020,910	\$ 82,598,610	\$ 85,261,510	\$ 88,014,475

FINANCIAL PROJECTIONS

GENERAL FUND

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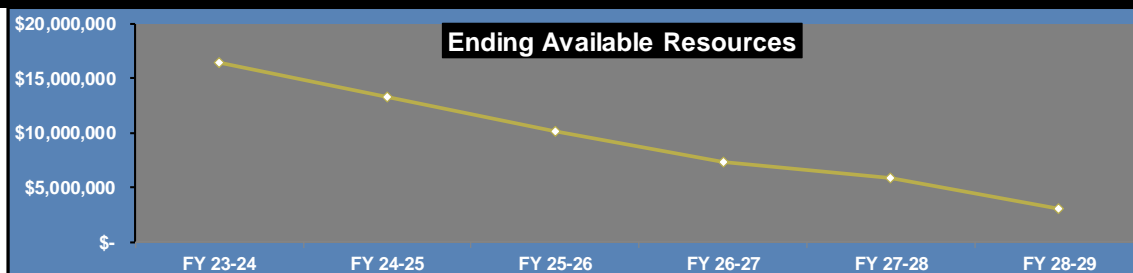
Financial Projections	Projections						
	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29
CURRENT YEAR RESOURCES	\$ (1,030,938)	\$ 14,254,434	\$ (9,645,910)	\$ 4,579,485	\$ 4,410,290	\$ 4,325,275	\$ 4,290,045
Airport Fund	\$ (515,000)	\$ (180,000)	\$ (640,000)	\$ (835,000)	\$ (700,000)	\$ (520,000)	\$ (495,000)
Court Enhancement Fund	30,000	30,000	15,000	15,000	15,000	15,000	15,000
Water Fund - Facilities Maintenance	16,500	80,000	50,000	35,000	30,000	30,000	30,000
Wastewater Fund - Facilities Maintenance	38,500	120,000	65,000	65,000	50,000	50,000	50,000
HURF - Facilities Maintenance	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Transfers In/(Out)	\$ (390,000)	\$ 90,000	\$ (470,000)	\$ (680,000)	\$ (565,000)	\$ (385,000)	\$ (360,000)
SUBTOTAL	\$ (1,420,938)	\$ 14,344,434	\$ (10,115,910)	\$ 3,899,485	\$ 3,845,290	\$ 3,940,275	\$ 3,930,045
Beginning Balance	\$ 71,847,549	\$ 75,498,837	\$ 79,843,271	\$ 58,752,361	\$ 57,651,846	\$ 58,097,136	\$ 58,737,411
CIP Transfers In/(Out)							
CIP - HURF	(2,000,000)	(2,000,000)	(6,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
CIP - Other	(3,000,000)	(3,000,000)	(4,000,000)	(4,000,000)	(2,400,000)	(2,300,000)	(2,300,000)
CIP - Additional Infrastructure	(5,000,000)	(5,000,000)	(975,000)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (10,000,000)	\$ (10,000,000)	\$ (10,975,000)	\$ (5,000,000)	\$ (3,400,000)	\$ (3,300,000)	\$ (3,300,000)
RESOURCES AVAILABLE BEFORE BSR	\$ 60,426,611	\$ 79,843,271	\$ 58,752,361	\$ 57,651,846	\$ 58,097,136	\$ 58,737,411	\$ 59,367,456
BUDGET STABILIZATION RESERVE (BSR)	\$ (32,664,380)	\$ (32,664,380)	\$ (36,025,520)	\$ (39,181,645)	\$ (41,213,315)	\$ (42,606,865)	\$ (43,608,985)
RESOURCES AVAILABLE AFTER BSR	\$ 27,762,231	\$ 47,178,891	\$ 22,726,841	\$ 18,470,201	\$ 16,883,821	\$ 16,130,546	\$ 15,758,471



FINANCIAL PROJECTIONS

HIGHWAY USER REVENUE FUND

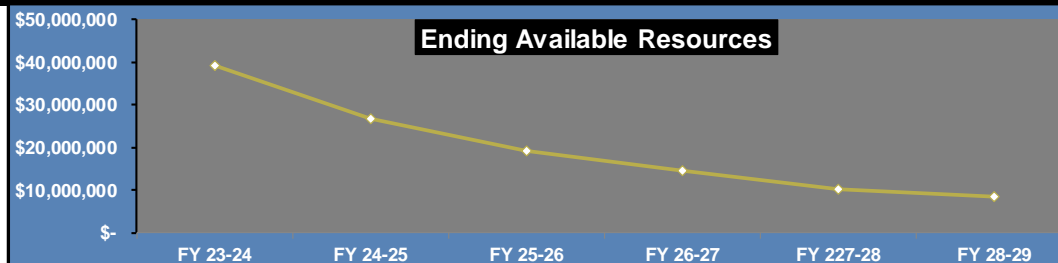
Financial Projections	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	Projections			
				FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
Gasoline Tax	\$ 6,767,535	\$ 6,358,600	\$ 6,500,500	\$ 6,630,510	\$ 6,763,120	\$ 6,898,400	\$ 7,036,350
Grants	5,269,115	150,000	5,500,000	15,000,000	15,000,000	-	-
Interest & Miscellaneous	84,575	568,150	255,625	100,000	110,000	115,000	120,000
Total Revenues	\$ 12,121,225	\$ 7,076,750	\$ 12,256,125	\$ 21,730,510	\$ 21,873,120	\$ 7,013,400	\$ 7,156,350
Expenditures							
Personnel	\$ 2,291,870	\$ 1,993,400	\$ 2,464,900	\$ 2,588,145	\$ 2,717,550	\$ 2,853,430	\$ 2,996,100
Operation & Maintenance (O&M)	1,334,715	1,229,825	1,792,375	1,590,500	1,639,165	1,689,535	1,741,670
Capital Outlay	2,470,155	400,075	1,831,000	300,000	300,000	300,000	300,000
Capital Improvement Plan	10,239,745	5,086,240	11,473,915	18,400,000	18,000,000	1,575,000	2,800,000
Contingency	50,000	-	50,000	50,000	50,000	50,000	50,000
Interfund Cost Allocation - Support Svcs	964,685	964,685	988,627	1,022,225	1,058,000	1,095,035	1,133,360
Interfund Cost Allocation - Labor Attrition	(25,000)	-	(25,000)	(25,000)	(27,000)	(28,000)	(31,000)
Other Expenses:							
Street Maintenance Program	2,390,000	2,300,000	3,190,000	2,390,000	2,390,000	2,390,000	2,390,000
Total Expenditures	\$ 19,716,170	\$ 11,974,225	\$ 21,765,817	\$ 26,315,870	\$ 26,127,715	\$ 9,925,000	\$ 11,380,130
CURRENT YEAR RESOURCES	\$ (7,594,945)	\$ (4,897,475)	\$ (9,509,692)	\$ (4,585,360)	\$ (4,254,595)	\$ (2,911,600)	\$ (4,223,780)
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)
General Fund - CIP Street Paving	1,000,000	1,000,000	6,000,000	1,000,000	1,000,000	1,000,000	1,000,000
General Fund - Capital Equipment	1,000,000	1,000,000	-	-	-	-	-
Flood Control - Wash Crew	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Total Operating Transfers In/(Out)	\$ 2,460,000	\$ 2,460,000	\$ 6,460,000	\$ 1,460,000	\$ 1,460,000	\$ 1,460,000	\$ 1,460,000
SUBTOTAL	\$ (5,134,945)	\$ (2,437,475)	\$ (3,049,692)	\$ (3,125,360)	\$ (2,794,595)	\$ (1,451,600)	\$ (2,763,780)
Beginning Available Resources	\$ 19,512,467	\$ 19,730,092	\$ 17,292,617	\$ 14,242,925	\$ 11,117,565	\$ 8,322,970	\$ 6,871,370
AVAILABLE RESOURCES BEFORE BSR	\$ 14,377,522	\$ 17,292,617	\$ 14,242,925	\$ 11,117,565	\$ 8,322,970	\$ 6,871,370	\$ 4,107,590
RESERVE FUND 15%	(885,600)	(885,600)	(958,280)	(946,775)	(972,710)	(1,012,215)	(1,028,995)
AVAILABLE RESOURCES AFTER BSR	\$ 13,491,922	\$ 16,407,017	\$ 13,284,645	\$ 10,170,790	\$ 7,350,260	\$ 5,859,155	\$ 3,078,595



FINANCIAL PROJECTIONS

WATER UTILITY FUND

Financial Projections	Projections						
	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
Interest & Miscellaneous	792,010	2,139,355	1,303,500	1,323,050	1,342,900	1,363,040	1,383,490
Grants	400,000	78,000	6,225,000	6,150,000	50,597,000	50,000,000	42,000,000
Water Use Fees/Charges	13,674,250	13,749,915	15,042,730	16,450,270	17,844,455	19,362,395	21,015,185
Total Revenues	\$ 14,866,260	\$ 15,967,270	\$ 22,571,230	\$ 23,923,320	\$ 69,784,355	\$ 70,725,435	\$ 64,398,675
Expenditures							
Personnel	\$ 4,362,325	\$ 4,081,260	\$ 5,223,780	\$ 5,484,970	\$ 5,759,200	\$ 6,047,180	\$ 6,349,535
Operation & Maintenance (O&M)	5,261,130	5,070,850	6,765,830	6,054,750	6,266,665	6,486,000	6,713,010
Capital Outlay	-	-	1,590,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Plan	5,522,700	3,243,200	17,330,700	14,434,800	56,603,000	56,666,000	47,555,500
Unavailable Budget Appropriation	1,266,315	-	-	-	-	-	-
Contingency	500,000	-	500,000	500,000	500,000	500,000	500,000
Depreciation	3,133,500	3,133,500	3,450,500	3,571,265	3,696,260	3,825,630	3,959,530
Water Allocation	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Interfund Cost Allocation - Labor Attrition	(58,000)	-	(52,000)	(62,000)	(63,000)	(64,000)	(65,000)
Interfund Cost Allocation - Support Svcs	3,194,430	3,169,680	2,902,450	3,421,955	3,541,725	3,665,685	3,793,980
Other Expenses:							
Debt Service	596,755	649,345	596,205	595,640	595,060	594,455	206,960
	23,944,155	19,512,835	38,472,465	35,166,380	78,063,910	78,885,950	70,178,515
Non-Cash Depreciation & Adjustments	(3,133,500)	(3,169,680)	(3,450,500)	(3,571,265)	(3,696,260)	(3,825,630)	(3,959,530)
Total Expenditures	\$ 20,810,655	\$ 16,343,155	\$ 35,021,965	\$ 31,595,115	\$ 74,367,650	\$ 75,060,320	\$ 66,218,985
CURRENT YEAR RESOURCES	\$ (5,944,395)	\$ (375,885)	\$ (12,450,735)	\$ (7,671,795)	\$ (4,583,295)	\$ (4,334,885)	\$ (1,820,310)
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	(16,500)	(80,000)	(50,000)	(35,000)	(30,000)	(30,000)	(30,000)
Total Operating Transfers In/(Out)	\$ (16,500)	\$ (80,000)	\$ (50,000)	\$ (35,000)	\$ (30,000)	\$ (30,000)	\$ (30,000)
SUBTOTAL	\$ (5,960,895)	\$ (455,885)	\$ (12,500,735)	\$ (7,706,795)	\$ (4,613,295)	\$ (4,364,885)	\$ (1,850,310)
Beginning Available Resources	\$ 42,003,981	\$ 42,441,001	\$ 41,985,116	\$ 29,484,381	\$ 21,777,586	\$ 17,164,291	\$ 12,799,406
AVAILABLE RESOURCES BEFORE BSR	\$ 36,043,086	\$ 41,985,116	\$ 29,484,381	\$ 21,777,586	\$ 17,164,291	\$ 12,799,406	\$ 10,949,096
RESERVE FUND 15%	(2,930,300)	(2,930,300)	(2,661,160)	(2,563,110)	(2,650,700)	(2,504,700)	(2,390,650)
AVAILABLE RESOURCES AFTER BSR	\$ 33,112,786	\$ 39,054,816	\$ 26,823,221	\$ 19,214,476	\$ 14,513,591	\$ 10,294,706	\$ 8,558,446

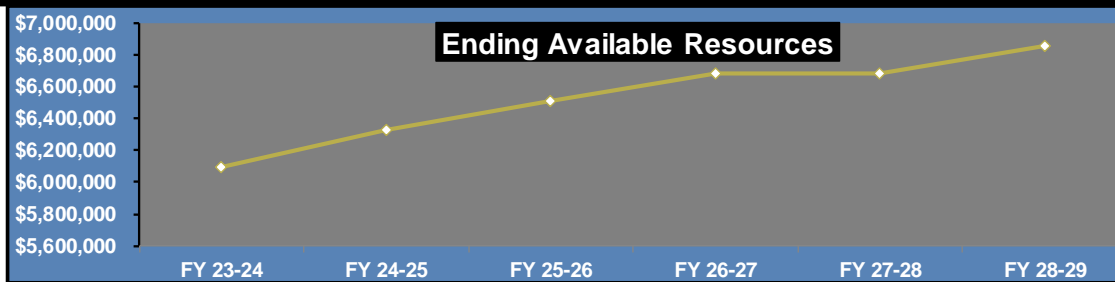


Available Resources are budgeted to decrease in FY 24-25 due to the funding of CIP projects.

FINANCIAL PROJECTIONS

REFUSE FUND

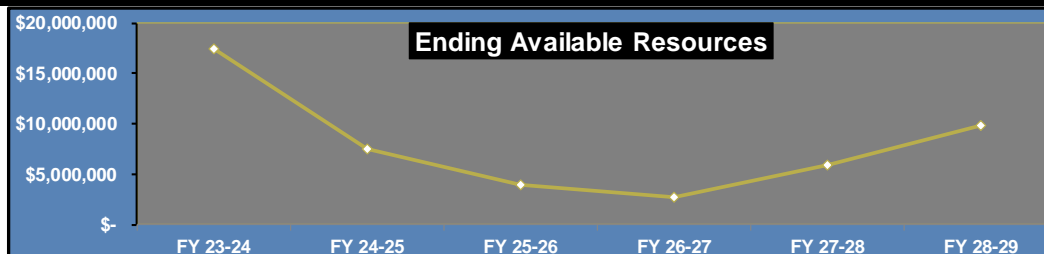
Financial Projections	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	Projections			
				FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
Administration Fee	\$ 7,465,680	\$ 7,506,450	\$ 7,581,520	\$ 7,733,150	\$ 7,887,815	\$ 8,045,570	\$ 8,206,480
Interest & Miscellaneous	78,020	398,230	283,350	286,185	289,045	291,935	294,855
Landfill Disposal Fees	665,410	631,150	697,340	645,670	653,740	661,915	670,190
Total Revenues	\$ 8,209,110	\$ 8,535,830	\$ 8,562,210	\$ 8,665,005	\$ 8,830,600	\$ 8,999,420	\$ 9,171,525
Expenditures							
Operation & Maintenance (O&M)	\$ 7,390,850	\$ 7,323,255	\$ 7,742,965	\$ 7,897,825	\$ 8,055,780	\$ 8,216,895	\$ 8,381,235
Contingency	100,000	-	100,000	100,000	100,000	100,000	100,000
Interfund Cost Allocation	456,605	456,605	485,846	489,025	498,805	508,780	518,955
	7,947,455	7,779,860	8,328,811	8,486,850	8,654,585	8,825,675	9,000,190
Non-Cash Depreciation & Adjustments*	-	-	-	-	-	-	-
Total Expenditures	\$ 7,947,455	\$ 7,779,860	\$ 8,328,811	\$ 8,486,850	\$ 8,654,585	\$ 8,825,675	\$ 9,000,190
CURRENT YEAR RESOURCES	\$ 261,655	\$ 755,970	\$ 233,399	\$ 178,155	\$ 176,015	\$ 173,745	\$ 171,335
Beginning Available Resources	\$ 5,116,770	\$ 5,336,669	\$ 6,092,639	\$ 6,326,038	\$ 6,504,193	\$ 6,504,193	\$ 6,680,208
ENDING AVAILABLE RESOURCES	\$ 5,378,425	\$ 6,092,639	\$ 6,326,038	\$ 6,504,193	\$ 6,680,208	\$ 6,677,938	\$ 6,851,543



FINANCIAL PROJECTIONS

WASTEWATER UTILITY FUND

Financial Projections	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	Projections			
				FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
Interest & Miscellaneous	\$ 903,890	\$ 1,708,160	\$ 1,095,685	\$ 1,112,120	\$ 1,128,800	\$ 1,145,735	\$ 1,162,920
Grants	2,950,000	-	-	-	-	-	-
Misc. Sewer Fees / Connection Fee	732,500	876,300	928,870	947,445	966,400	985,725	1,005,440
User Fees / Charges	28,293,200	26,358,045	27,939,535	29,336,510	30,803,335	32,035,470	32,676,180
Total Revenues	\$ 32,879,590	\$ 28,942,505	\$ 29,964,090	\$ 31,396,075	\$ 32,898,535	\$ 34,166,930	\$ 34,844,540
Expenditures							
Personnel	\$ 3,707,600	\$ 3,415,635	\$ 3,772,810	\$ 3,961,450	\$ 4,159,525	\$ 4,367,500	\$ 4,585,875
Operation & Maintenance (O&M)	4,976,370	4,711,435	6,061,140	5,500,500	5,665,515	5,835,480	6,010,545
Capital Outlay	1,601,665	1,910,230	1,905,730	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Plan	8,195,500	3,339,700	10,723,120	6,933,225	5,678,820	1,906,680	1,531,385
Unavailable Budget Appropriation	1,547,915	-	-	-	-	-	-
Contingency	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Depreciation	11,140,000	11,140,000	11,550,000	11,818,220	12,175,760	12,537,950	12,914,090
Interfund Cost Allocation - Labor Attrition	(71,000)	-	(53,000)	(55,000)	(58,000)	(61,000)	(65,000)
Interfund Cost Allocation - Support Svcs	2,635,577	2,635,577	2,718,900	2,823,275	2,922,085	3,024,360	3,130,215
Other Expenses:							
Debt Service	13,519,880	13,526,880	13,570,025	13,548,455	13,528,575	13,523,850	13,487,090
	48,253,507	40,679,457	51,248,725	46,530,125	46,072,280	43,134,820	43,594,200
Non-Cash Depreciation & Adjustments	(11,140,000)	(11,140,000)	(11,550,000)	(11,818,220)	(12,175,760)	(12,537,950)	(12,914,090)
Total Expenditures	\$ 37,113,507	\$ 29,539,457	\$ 39,698,725	\$ 34,711,905	\$ 33,896,520	\$ 30,596,870	\$ 30,680,110
CURRENT YEAR RESOURCES	\$ (4,233,917)	\$ (596,952)	\$ (9,734,635)	\$ (3,315,830)	\$ (997,985)	\$ 3,570,060	\$ 4,164,430
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	\$ (38,500)	\$ (120,000)	\$ (65,000)	\$ (65,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)
Total Operating Transfers In/(Out)	\$ (38,500)	\$ (120,000)	\$ (65,000)	\$ (65,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)
SUBTOTAL	\$ (4,272,417)	\$ (716,952)	\$ (9,799,635)	\$ (3,380,830)	\$ (1,047,985)	\$ 3,520,060	\$ 4,114,430
Beginning Available Resources*	\$ 25,574,235	\$ 21,777,799	\$ 21,060,847	\$ 11,261,212	\$ 7,880,382	\$ 6,832,397	\$ 10,352,457
AVAILABLE RESOURCES BEFORE BSR	\$ 21,301,818	\$ 21,060,847	\$ 11,261,212	\$ 7,880,382	\$ 6,832,397	\$ 10,352,457	\$ 14,466,887
RESERVE FUND 15%	(3,595,900)	(3,595,900)	(3,801,600)	(3,953,800)	(4,144,800)	(4,416,200)	(4,682,100)
AVAILABLE RESOURCES AFTER BSR	\$ 17,705,918	\$ 17,464,947	\$ 7,459,612	\$ 3,926,582	\$ 2,687,597	\$ 5,936,257	\$ 9,784,787

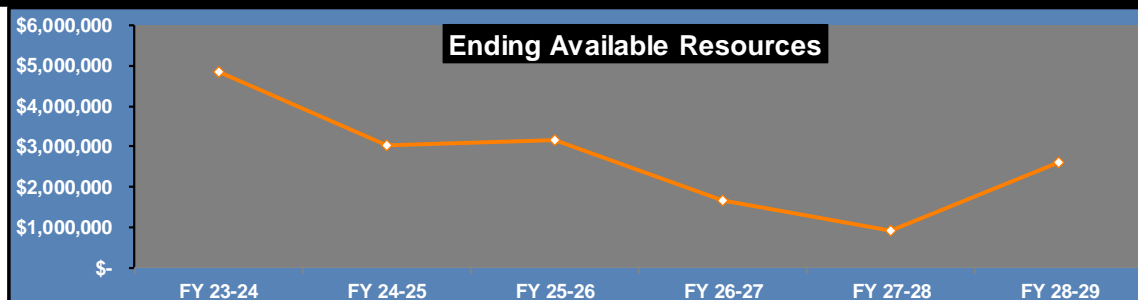


Available Resources are budgeted to decrease in FY 24-25 due to the funding of CIP projects and capital outlay.

FINANCIAL PROJECTIONS

FLOOD CONTROL FUND

Financial Projections	Adopted FY 23-24	Estimated FY 23-24	Adopted FY 24-25	Projections			
				FY 25-26	FY 26-27	FY 27-28	FY 28-29
Revenues							
IGA-Flood Control Funding	2,951,150	2,951,150	\$ 3,039,685	\$ 3,100,475	\$ 3,162,485	\$ 3,225,735	\$ 3,290,250
Grant	4,130,000	-	-	-	-	-	-
Interest & Miscellaneous	47,345	162,710	90,900	91,810	92,725	93,655	94,590
Total Revenues	\$ 7,128,495	\$ 3,113,860	\$ 3,130,585	\$ 3,192,285	\$ 3,255,210	\$ 3,319,390	\$ 3,384,840
Expenditures							
Capital Improvement Plan	6,375,000	4,721,725	\$ 4,110,000	\$ 2,180,000	\$ 3,865,000	\$ 3,142,000	\$ 800,000
Interfund Cost Allocation	321,782	321,782	363,869	376,600	389,785	403,425	417,550
	6,696,782	5,043,507	4,473,869	2,556,600	4,254,785	3,545,425	1,217,550
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 6,696,782	\$ 5,043,507	\$ 4,473,869	\$ 2,556,600	\$ 4,254,785	\$ 3,545,425	\$ 1,217,550
CURRENT YEAR RESOURCES	\$ 431,713	\$ (1,929,647)	\$ (1,343,284)	\$ 635,685	\$ (999,575)	\$ (226,035)	\$ 2,167,290
Operating Transfers In/(Out)							
HURF - Wash Crew	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
Total Operating Transfers In/(Out)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
SUBTOTAL	\$ (68,287)	\$ (2,429,647)	\$ (1,843,284)	\$ 135,685	\$ (1,499,575)	\$ (726,035)	\$ 1,667,290
Beginning Available Resources	\$ 9,193,015	\$ 7,290,291	\$ 4,860,644	\$ 3,017,360	\$ 3,153,045	\$ 1,653,470	\$ 927,435
ENDING AVAILABLE RESOURCES	\$ 9,124,728	\$ 4,860,644	\$ 3,017,360	\$ 3,153,045	\$ 1,653,470	\$ 927,435	\$ 2,594,725



REVENUE HIGHLIGHTS

- REVENUE HISTORY & PROJECTIONS
- FUND REVENUE SUMMARY
- PROPERTY TAX LEVIES



REVENUE HISTORY AND PROJECTIONS

General Fund	Actual	Budget	Estimate	Budget	
	FY 22-23	FY 22-23	FY 23-24	FY 23-24	FY 24-25
TAXES					
Property	\$ 5,986,876	\$ 6,038,600	\$ 6,408,955	\$ 6,403,025	\$ 6,814,415
City Sales	34,712,823	34,239,000	34,136,800	33,450,000	34,136,800
Restaurant & Bar / Bed	4,168,394	4,476,320	3,836,295	4,100,000	3,836,295
Fire Insurance Premium Tax	292,583	241,700	362,950	265,800	373,850
<i>Total Taxes</i>	45,160,676	44,995,620	44,745,000	44,218,825	45,161,360
LICENSES & PERMITS	2,902,594	2,852,000	2,760,970	2,205,000	2,499,005
INTERGOVERNMENTAL REVENUES					
Auto Lieu	4,887,882	5,092,048	4,905,555	5,139,000	4,955,600
State Sales	8,615,595	8,179,304	8,905,575	8,774,025	8,855,575
Urban Revenue Sharing	11,056,566	11,029,288	15,629,800	15,629,800	12,655,560
Prop 207 Excise Tax	417,538	400,000	423,215	400,000	435,900
<i>Total Intergovernmental Revenues</i>	24,977,581	24,700,640	29,864,145	29,942,825	26,902,635
CHARGES FOR SERVICES					
Fire / Police Department	360,207	277,025	293,420	1,550,450	4,122,250
Recreation / Aquatics	939,650	968,550	1,013,715	954,200	1,042,115
Transit Services	62,415	27,000	84,180	57,500	84,000
General Government	7,685	1,350	500	600	500
<i>Total Charges for Services</i>	1,369,957	1,273,925	1,391,815	2,562,750	5,248,865
FINES & FORFEITURES	1,546,765	1,559,200	1,365,940	1,494,800	1,407,910
OTHER REVENUES					
Interest	890,625	219,955	2,926,755	684,085	1,513,790
Sale of Assets	172,537	25,000	750	25,000	10,000
Grants	424,256	5,816,679	600,250	3,816,600	5,286,760
Franchise Fees	2,278,647	2,022,000	2,448,485	2,280,000	2,521,940
Miscellaneous	2,638,420	324,700	983,005	611,055	1,182,400
<i>Total Other Revenues</i>	6,404,485	8,408,334	6,959,245	7,416,740	10,514,890
TOTAL GENERAL FUND REVENUES	\$ 82,362,058	\$ 83,789,719	\$ 87,087,115	\$ 87,840,940	\$ 91,734,665
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 6,394,725	\$ 6,785,242	\$ 6,358,600	\$ 6,767,535	\$ 6,500,500
Grants	-	-	150,000	5,269,115	5,500,000
Interest & Miscellaneous	121,882	27,300	568,150	84,575	255,625
<i>Total HURF</i>	6,516,607	6,812,542	7,076,750	12,121,225	12,256,125
FLOOD CONTROL					
Mohave County Flood Control Tax	\$ 2,851,349	\$ 2,752,000	\$ 2,951,150	\$ 2,951,150	\$ 3,039,685
Grants	-	-	-	4,130,000	-
Interest & Miscellaneous	62,194	15,500	162,710	47,345	90,900
<i>Total Flood Control</i>	2,913,543	2,767,500	3,113,860	7,128,495	3,130,585
COURT ENHANCEMENT (COURTS)	49,299	44,100	50,060	47,470	47,000
FILL THE GAP (COURTS)	15,343	13,480	15,100	15,275	14,350
JCEF (COURTS)	20,495	17,800	23,000	19,945	19,800

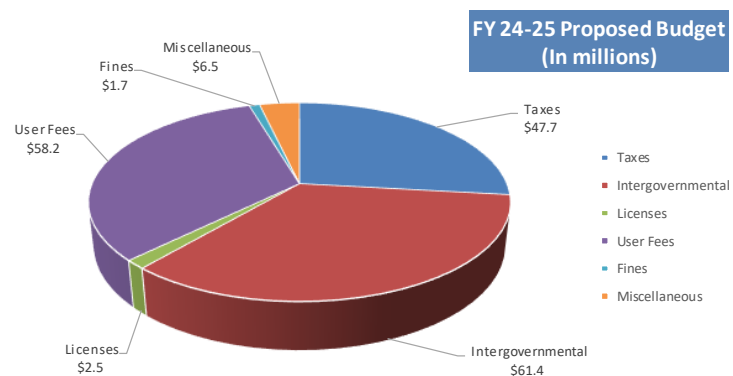
REVENUE HISTORY AND PROJECTIONS

Special Revenue Funds (cont'd)	Actual	Budget	Estimate	Budget	
	FY 22-23	FY 22-23	FY 23-24	FY 23-24	FY 24-25
RICO	11,260	100,000	41,200	100,000	156,000
WALETA	328,707	572,850	282,155	579,375	581,600
GRANT - ACJC (COURT)	37,296		10,960		
GRANT - VDF (COURT)		69,100			
GRANT - CSI (COURT)				50,000	20,000
GRANT - JCEF & FTG (COURT)				100,000	150,000
GRANT - NCHIP (COURT)		34,845		58,500	40,000
GRANT - BJA (COURT)	98,947	519,931	47,000	410,655	382,460
GRANT - SAMHSA (COURT)					400,000
GRANT - NON-SPECIFIC (PD)					950,000
GRANT - AZ GOHS (PD)	32,857	40,000	26,595	136,000	59,200
GRANT - AZDEMA BORDER SECURITY (PD)			222,010	303,000	78,000
GRANT - AZDEMA ANTI HUMAN TRAFFIC (PD)				41,300	41,300
GRANT - BULLET PROOF VEST (PD)	13,900	22,800	12,100	12,100	33,750
GRANT - LEMHWA (PD)			10,000	100,000	90,000
GRANT - 100 CLUB (PD)					25,000
GRANT - AGO EQUIPMENT (PD)					
GRANT - COPS (PD)		175,000			
GRANT - HOMELAND SECURITY (PD)			46,100		
GRANT - STATE LAKE IMPROVEMENT (PD)		311,870	374,235	311,870	55,000
GRANT - STATE LAKE IMPROVEMENT (FD)		488,130	449,575	488,130	
GRANT - HAZ MATERIALS EMERG PREP (FD)	24,908	154,570			
GRANT - DHS AFG (FD)	235,440	320,430		1,416,680	1,170,000
GRANT - FM GLOBAL PUB ED (FD)		5,000			
GRANT - HOMELAND SECURITY (FD)		288,390			106,000
GRANT - AZDOHS (PD)				47,500	
GRANT - MAGNET (PD)	238,070	300,000	42,700	300,000	150,000
GRANT - NON-SPECIFIC GRANTS				3,000,000	3,000,000
GRANT - SAFER (FD)	402,869	1,389,400	1,464,105	1,528,955	1,593,740
GRANT - AZ GOHS (FD)					37,630
GRANT - NON-SPECIFIC (FD)					22,000
GRANT - CDBG & SSP (CM)	326,066	1,727,720	373,380	1,760,715	1,898,855
GRANT - AZ PARKS	10,344		35,000	35,000	
GRANT - USDA, DOL, EDD (HR)				180,000	
GRANT - ARPA	1,164,177	8,528,300			
GRANT - WIFA WATER CONSERVATION					1,000,000
GRANT - VOCA (ATTORNEY)	59,772	61,520	61,300	85,116	75,445
TOTAL SPECIAL REVENUE FUNDS	\$ 12,499,900	\$ 24,765,278	\$ 13,777,185	\$ 30,377,306	\$ 27,583,840
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 667,308	\$ 607,350	\$ 640,095	\$ 614,200	\$ 650,785
Grants - Capital	5,597,555	8,606,900	430,125	3,905,030	2,958,570
City Sales Tax	14,779	16,000	13,500	14,000	14,000
Interest & Miscellaneous	16,605	59,300	47,095	78,425	45,340
<i>Total Airport O&M Fund</i>	6,296,247	9,289,550	1,130,815	4,611,655	3,668,695
WATER FUND					
Property Taxes	\$ (3,228)	\$ -	\$ -	\$ -	\$ -
User Fees	11,660,967	11,741,200	13,749,915	13,674,250	15,042,730
Interest & Miscellaneous	792,962	262,006	2,139,355	792,010	1,303,500
Grants - Operating & CIP	-	-	78,000	400,000	6,225,000
<i>Total IDD Fund (Water)</i>	12,450,701	12,003,206	15,967,270	14,866,260	22,571,230

REVENUE HISTORY AND PROJECTIONS

Enterprise Funds (cont'd)	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget	
				FY 23-24	FY 24-25
REFUSE FUND					
Administration Fees	\$ 7,336,390	\$ 6,878,900	\$ 7,506,450	\$ 7,465,680	\$ 7,581,520
Landfill Disposal	664,006	591,000	774,050	665,410	841,675
Interest & Miscellaneous	82,335	25,500	255,330	78,020	139,015
<i>Total Refuse Fund</i>	8,082,731	7,495,400	8,535,830	8,209,110	8,562,210
WASTEWATER					
User Fees	\$ 25,365,517	\$ 24,939,000	\$ 26,123,405	\$ 27,775,700	\$ 27,690,805
Effluent Charges	451,380	510,000	538,485	575,000	570,800
Treatment Capacity Fees	657,995	790,000	572,455	675,000	606,800
Interest & Miscellaneous	777,732	176,932	1,708,160	903,890	1,095,685
Grants	-	2,750,000	-	2,950,000	-
<i>Total Wastewater Utility Fund</i>	27,252,624	29,165,932	28,942,505	32,879,590	29,964,090
TOTAL ENTERPRISE FUNDS REVENUES	\$ 54,082,303	\$ 57,954,088	\$ 54,576,420	\$ 60,566,615	\$ 64,766,225
Other Funds					
LHC Improvement Districts #2 & #4	\$ 80,357	\$ 79,666	\$ 17,610	\$ 17,095	\$ 17,630
TOTAL OTHER FUNDS REVENUES	\$ 80,357	\$ 79,666	\$ 17,610	\$ 17,095	\$ 17,630
Capital Projects Funds					
CIP Fund - General City					
Grants	\$ 298,353	\$ 1,778,000	\$ 4,730,960	\$ 5,863,680	\$ 4,750,000
Donations, Interest & Miscellaneous	235,399	818,826	93,300	826,785	826,795
<i>Total CIP Fund - General City</i>	533,752	2,596,826	4,824,260	6,690,465	5,576,795
TOTAL CAPITAL PROJECTS REVENUES	\$ 533,752	\$ 2,596,826	\$ 4,824,260	\$ 6,690,465	\$ 5,576,795

Total Revenues **\$ 149,558,370** **\$ 169,185,577** **\$ 160,282,590** **\$ 185,492,421** **\$ 189,679,155**

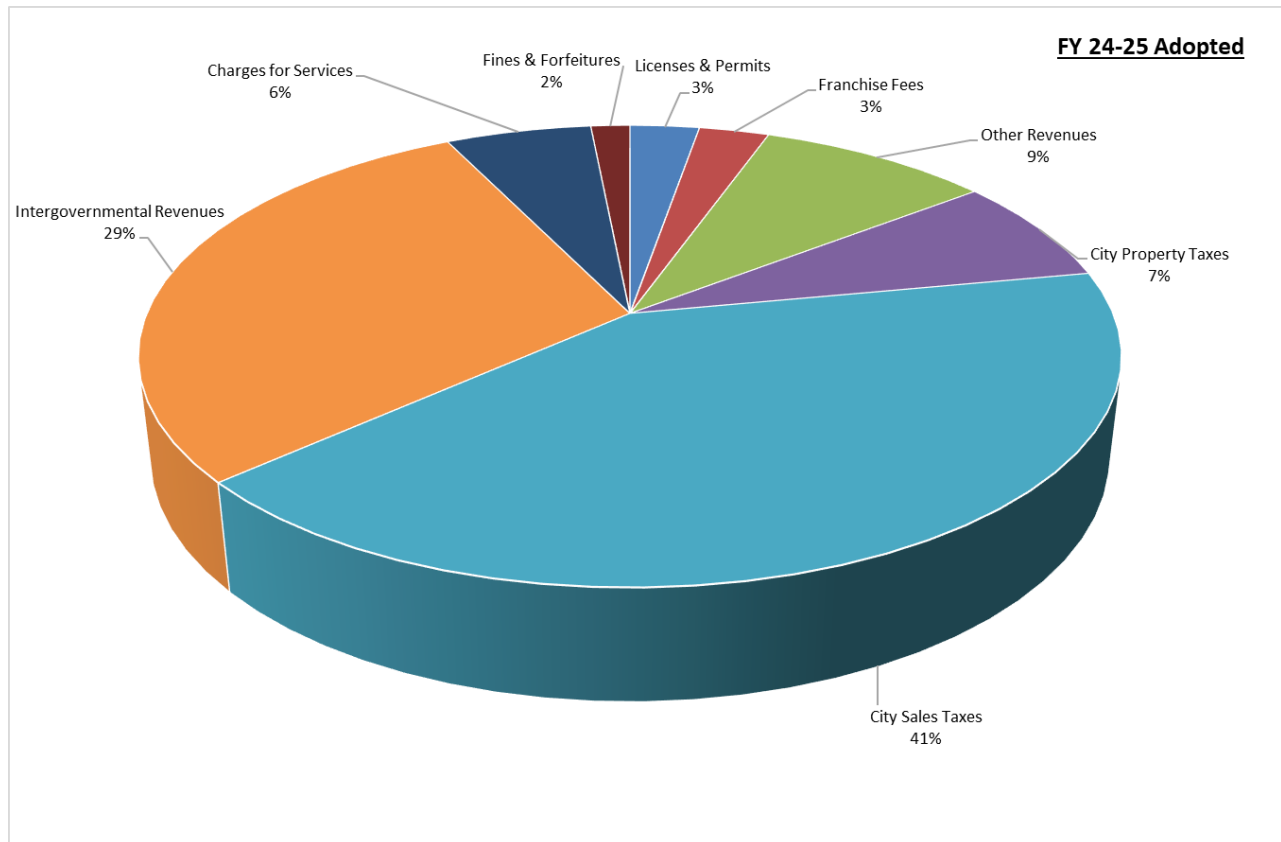


REVENUE HISTORY

GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property tax, intergovernmental revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. The General Fund revenues for FY 23-24 are projected at \$87.1 million and \$91.7 million for FY 24-25.

Revenue Source	Estimated FY 23-24	Adopted FY 24-25
City Sales Taxes	\$37,973,095	\$37,973,095
City Property Taxes	6,408,955	6,814,415
Charges for Services	1,391,815	5,248,865
Intergovernmental Revenues	29,864,145	26,902,635
Licenses & Permits	2,760,970	2,499,005
Fines & Forfeitures	1,365,940	1,407,910
Franchise Fees	2,448,485	2,521,940
Other Revenues	4,873,710	8,366,800
Total	\$87,087,115	\$91,734,665



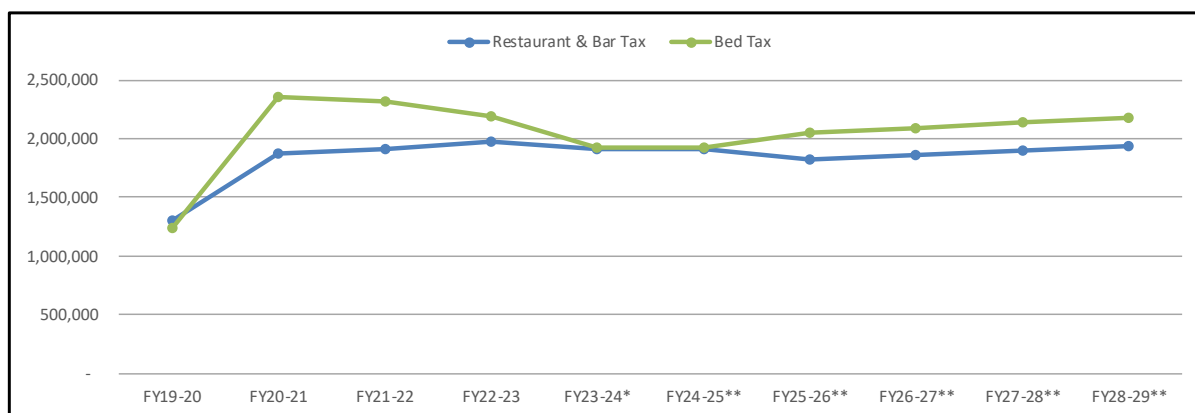
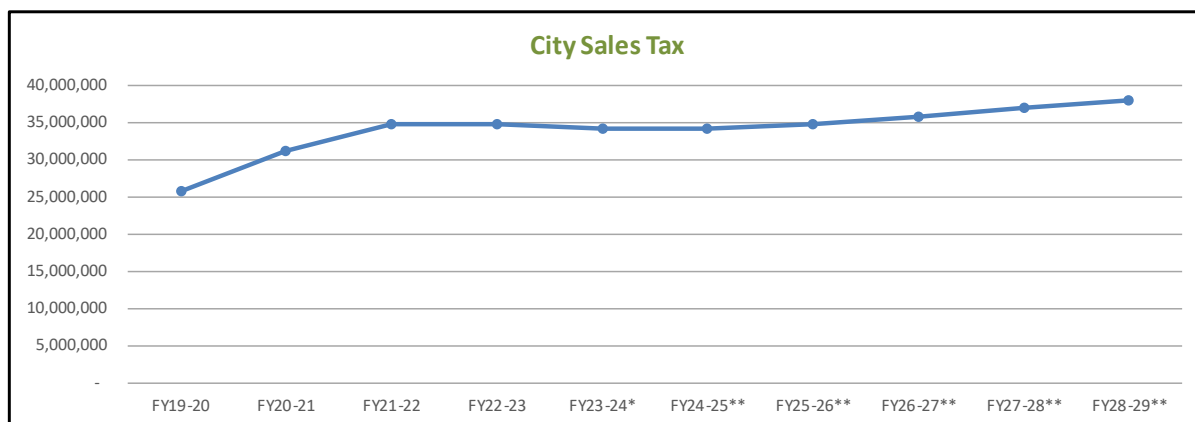
*Other revenues are higher in FY25 due to potential grant funding.

REVENUE SUMMARY

CITY SALES TAX

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund. In FY 24-25, we are projecting that sales tax revenues will remain flat as compared to FY 23-24. The assumption is that revenue will show only slight increase over the next few years.

The City also has an additional 3% transient lodging tax (bed tax) and a 1% restaurant and bar tax (R&B tax). In 1996, the City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. In 2021, the City Council revised the mandate to these investments, to set amount regardless of the revenues generated by these additional taxes. The revenues are distributed, via contract, with a flat monthly payment of \$133,333 to the Lake Havasu Convention and Visitors Bureau (Go Lake Havasu) and a flat quarterly amount of \$125,000 to the Partnership for Economic Development.



*Estimated

**Projected

REVENUE SUMMARY

CITY PROPERTY TAX

The property tax is levied each year on or before the third Monday in August based on the assessed property value as determined by the Mohave County Assessor's Office. Starting in FY 15-16, the tax calculation was changed from using full cash property value to limited property value.

General Fund

The General Fund property tax levy helps support City services such as Police, Fire, and Parks & Recreation. The levy adopted for the General Fund for FY 24-25 reflects holding the tax rate from the prior year. A rate of \$0.6718 per \$100 of assessed value increases the levy from approximately \$6.35 million in FY 23-24 to \$6.76 million in FY 24-25. The City had the opportunity to levy a higher amount while complying with the state statute but opted to hold the levy rate in an effort to provide tax relief to citizens. Per state statute the maximum levy amount cannot exceed the prior year maximum levy amount by more than 2%, plus any amounts attributable to new construction. The City has accumulated capacity of just over \$1.4 million, should a future Council decide to increase the levy rate to the legally allowable amount.

Irrigation and Drainage District

The Irrigation and Drainage District property tax levy was tied to refunding bonds issued in February 1993. The bonds were payable solely from tax assessments on the property owners. This levy paid for the principal and interest payments on the bonds along with partially funding the Irrigation and Drainage District operations, resulting in lower water user charges for citizens. The bonded debt was paid off on July 1, 2022, at which time the levy ended.

Improvement District #2

The Improvement District #2 property tax levy is for the London Bridge Plaza and includes electric lights, water service, and landscaping service for the betterment and beautification of the plaza. Only properties within this district are charged this property tax.

PROPERTY TAX LEVIES AND RATES

GENERAL FUND	PROPERTY TAX LEVY			TAX RATE (per \$100 AV)
	Primary	Secondary	Total	
2024-25 Adopted	6,761,415		6,761,415	0.6718
2023-24	6,355,025		6,355,025	0.6718
2022-23	5,995,742		5,995,742	0.6718
2021-22	5,607,695		5,607,695	0.6718
2020-21	5,279,553		5,279,553	0.6718
2019-20	4,964,545		4,964,545	0.6718
2018-19	4,661,841		4,661,841	0.6718
2017-18	4,405,892		4,405,892	0.6718
2016-17	4,338,921		4,338,921	0.7000
2015-16	4,282,670		4,282,670	0.7235
2014-15	4,232,725		4,232,725	0.7408

IRRIGATION & DRAINAGE DISTRICT	PROPERTY TAX LEVY			TAX RATE (per acre)
	Primary	Secondary	Total	
2024-25	-	-	-	-
2023-24	-	-	-	-
2022-23	-	-	-	-
2021-22	5,673,901	10,663	5,684,564	268.85
2020-21	5,673,239	11,325	5,684,564	268.85
2019-20	5,672,576	11,988	5,684,564	268.85
2018-19	5,671,914	12,650	5,684,564	268.85
2017-18	5,671,251	13,313	5,684,564	268.85
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85
2014-15	5,669,264	15,300	5,684,564	268.85

Note: Bonded debt tied to the Irrigation and Drainage District tax levy was paid off on July 1, 2022.

ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

		Adopted		% of
		FY 23-24	FY 24-25	Change
General Fund				
	Primary Assessed Value	945,969,724	1,006,462,783	6.4%
	Tax Levy	6,355,025	6,761,415	6.4%
	Rate Per \$100	0.6718	0.6718	0.0%
Improvement Districts				
Dist. #2:	Primary Assessed Value	2,288,353	2,332,165	1.9%
	Tax Levy	16,865	17,188	1.9%
	Tax Rate Per \$100	0.7370	0.7370	0.0%

#2=London Bridge Plaza

REVENUE SUMMARY

INTERGOVERNMENTAL REVENUES

Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from five different state revenue sources: vehicle license tax, state sales tax, state income tax, Prop 207, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Prop 207 revenues are to be used for Public Safety expenses. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year.

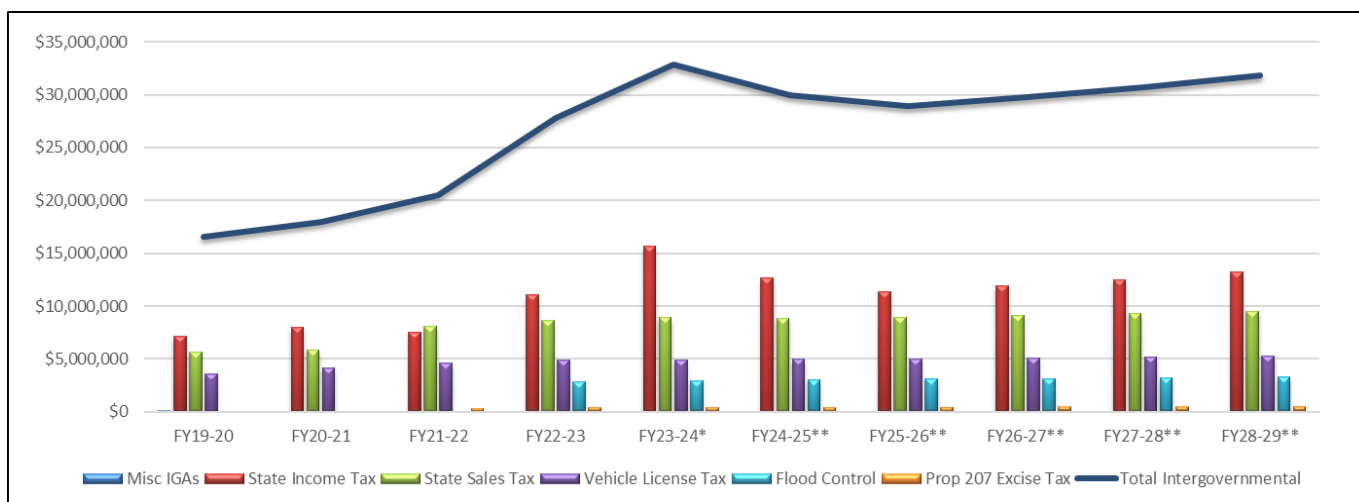
The vehicle license tax (VLT) revenues are based on the population in relation to the total incorporated population of the County.

The current state sales tax rate is 5.6% in which Lake Havasu City receives a portion based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census.

State income tax, more commonly referred to as urban revenue sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. In 2023, the State increased the cities and towns share to 18%. The distribution of this revenue source is calculated using the same method as the State Sales Tax and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds.

Proposition 207 also known as Smart and Safe Arizona Act, was passed in 2020. Revenues are based on the Cities Police and Fire departments enrollment in the Public Safety Personnel Retirement System.

Flood Control is another Intergovernmental Agreement with Mohave County. This funding is restricted to planning, engineering, constructing, repairing and maintaining flood control channels.



*Estimated

**Projected

REVENUE SUMMARY

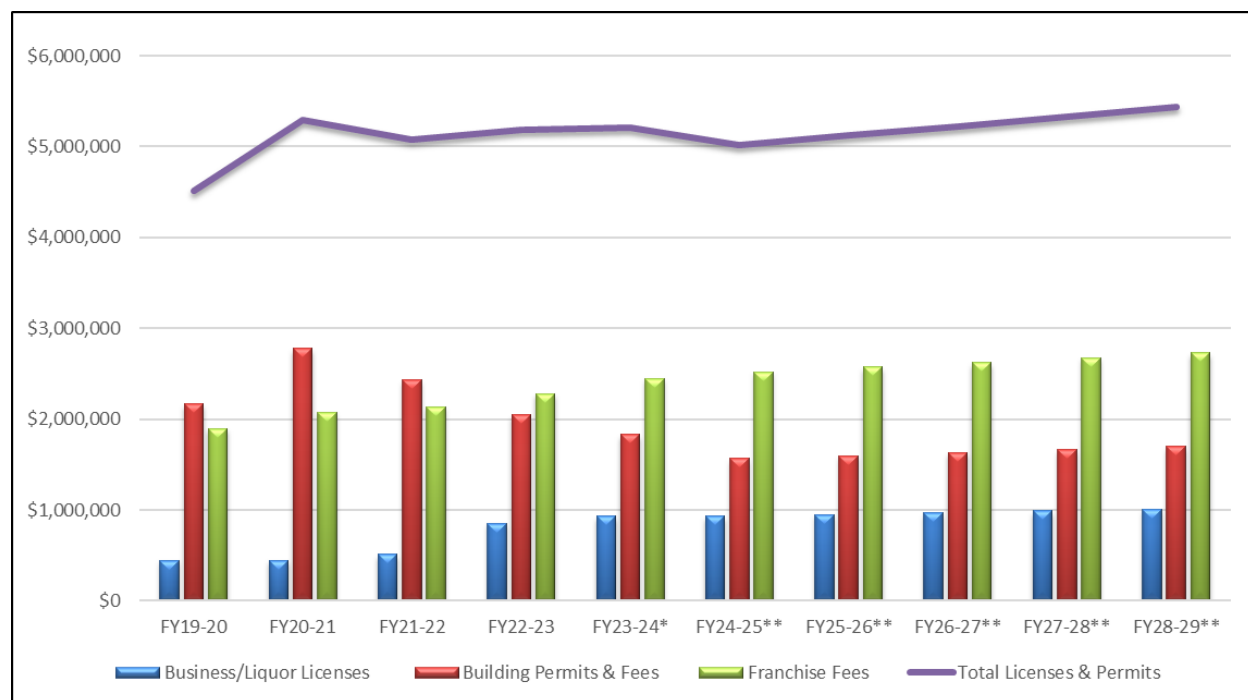
FRANCHISE FEE, LICENSES, AND PERMITS

Franchise fees, business / liquor licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue.

Business license fees are primarily used to regulate the types of businesses within the City and are an annual fee. The fee for a business license is \$167 per new license issued. The annual renewal fee is \$120. Also included in this category, liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. The fee for a liquor license is \$634 for posting & application fee, plus a \$22 state fingerprinting fee.

Building permits and fees are issued for new construction associated with both residential and commercial development. The permit fees vary depending on the type of permit.



*Estimated

**Projected

REVENUE SUMMARY

WATER UTILITY FUND

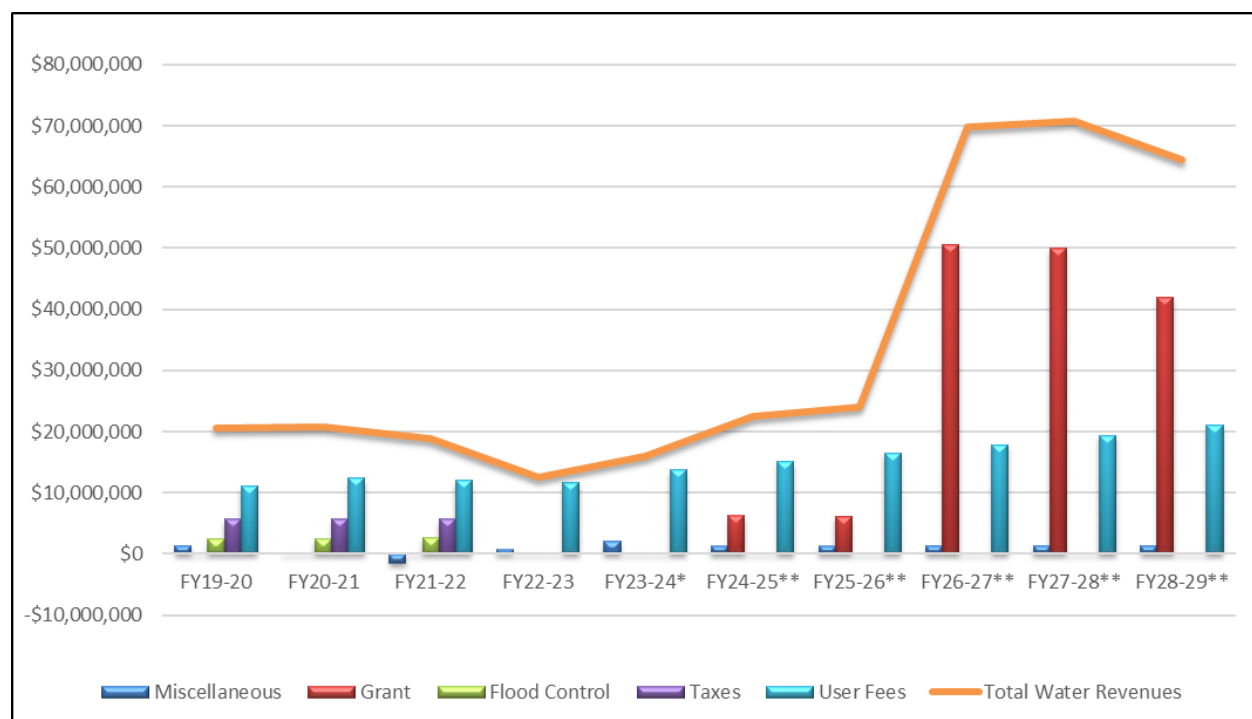
The current principal revenue for operating and managing the City's water system is derived from user fees for water services.

User fees include water charges and backflow permit fees, as well as various other meter related fees. In FY 20-21 a rate study was performed to determine the new rates needed to sustain the water system after the Irrigation and Drainage District tax ended. It was determined that a rate increase of 15% would be needed in FY 21-22 and additional increases will be needed going forward. Another rate study was started FY 22-23 to establish new water rates that are needed to sustain the system and make up for lost revenue from the Irrigation and Drainage District tax.

The second rate study showed that the Water Utility Fund would need a significant rate increase to sustain the system. The City Council adopted a phase-in of rate increases over the next five years, to decrease the impact on the citizens.

The Irrigation and Drainage District property tax levy was reinstated in Fiscal Year 1997 to help offset the need for an increase in user fees. The City recognized approximately \$5,684,564 in revenue each year. There is no property tax levy for the Irrigation and Drainage District in FY 22-23, as this levy ended in FY 21-22 with the last principal payment for the 1993 Bond Series.

Beginning with FY 22-23 Flood Control is reported separately from the Water Utility fund. Flood Control funding is used for Capital Improvement Drainage Projects.



*Estimated

**Projected

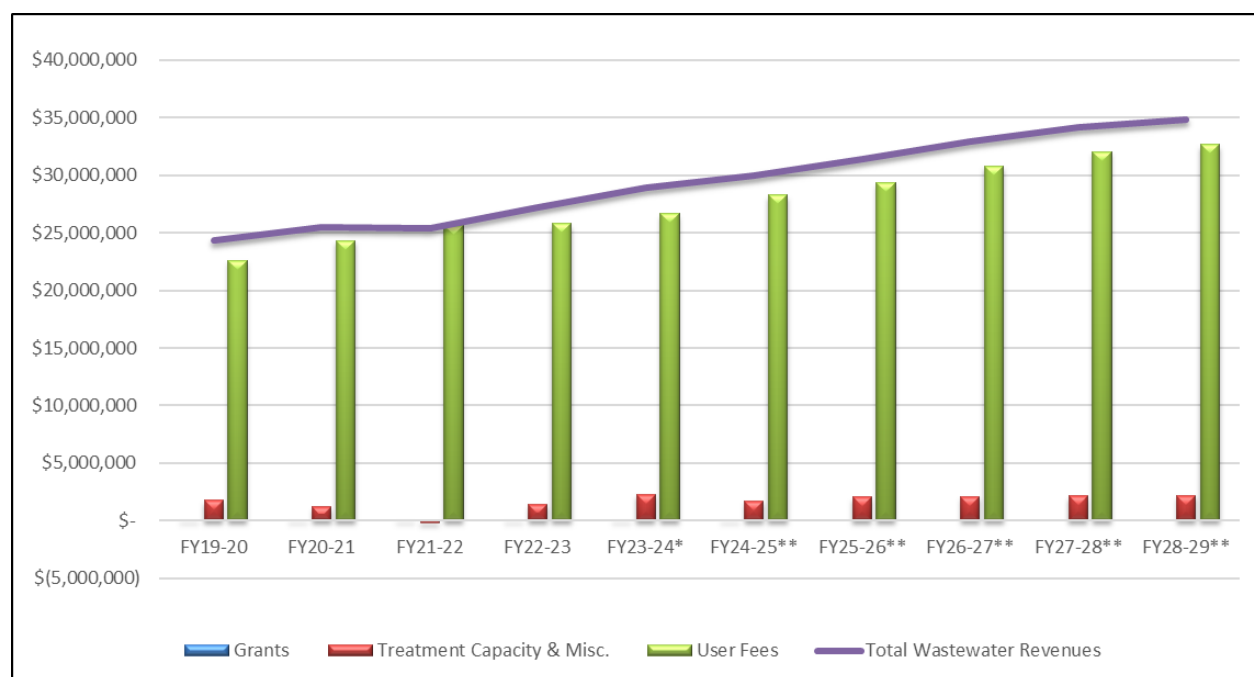
REVENUE SUMMARY

WASTEWATER UTILITY FUND

The principal revenue for operating and managing the City's wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged based on water consumption, as applicable. Starting in FY 21-22 all customers are billed based on actual monthly water usage (the City will no longer do a winter averaging), unless they can measurably separate the quantity of water that does not reach the wastewater system. In FY 20-21, a rate study was completed to help determine future rates. Based on that study a 3% rate increase began in FY 21-22. Another rate study was started in FY 22-23 to determine the future rates needed to sustain the system.

The second rate study showed that the Wastewater Utility Fund would need a large rate increase to sustain the system. The City Council adopted a phase-in of rate increases over the next five years, to decrease the impact on the citizens.

The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity.



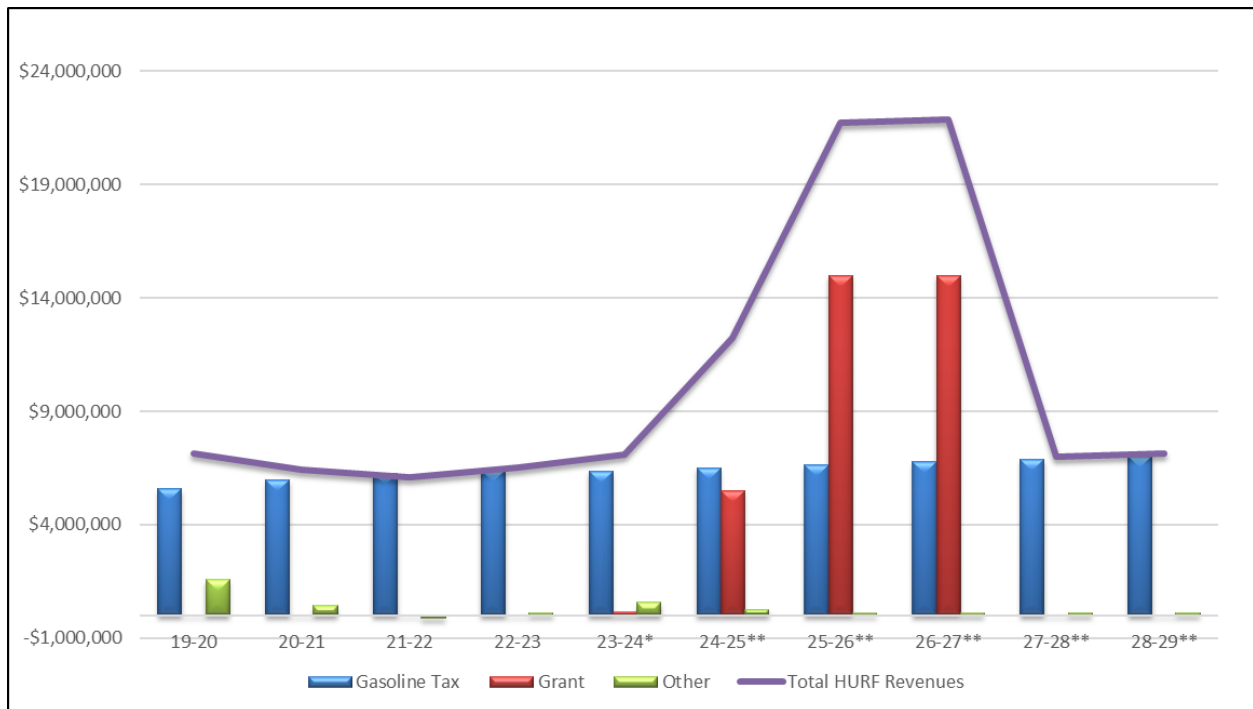
*Estimated

**Projected

REVENUE SUMMARY

HIGHWAY USER REVENUE FUND (HURF)

The proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's street maintenance and improvements are funded with HURF revenues.



*Estimated

**Projected

EXPENDITURE HIGHLIGHTS

- EXPENDITURE BY
DEPARTMENT
- OPERATING TRANSFERS
- CAPITAL LEASE
SCHEDULE
- DEBT SERVICE SUMMARY
- DEBT SERVICE SCHEDULE
- TOTAL INDEBTEDNESS
- GENERAL OBLIGATION DEBT
LIMITATION



EXPENDITURES BY DEPARTMENT-BY-FUND

FY 23-24 ESTIMATED

Department	Salaries and Wages	Benefits	Utilities	Services	Supplies	Miscellaneous	Outside Contracts	Debt	Capital Outlay	Capital Improvement Program	Depreciation	Contingency Expenditures	Intercost	FY 23-24 Total
General Fund														
1500:Administrative Services	3,776,645	1,595,460	990	3,820,315	1,074,545	-	48,190	772,500	1,075,000	-	-	-	(4,693,646)	7,469,999
1600:City Attorney	871,360	372,580	-	41,940	14,865	-	-	-	-	-	-	-	(115,105)	1,185,640
1200:City Clerk	246,510	93,315	-	22,415	2,900	-	-	-	-	-	-	-	(62,701)	302,439
1100:City Council	150,290	112,985	-	108,050	3,585	5,000	4,520	-	-	-	-	-	(130,180)	254,250
1400:City Manager	578,680	249,620	-	132,800	28,805	25,000	-	-	-	-	-	-	(147,245)	867,660
1420:Human Resources	579,075	206,730	-	254,650	4,750	-	-	-	-	-	-	-	(260,948)	784,257
2100:Development Services	1,279,295	554,750	-	121,785	28,440	125	-	-	79,590	-	-	-	(109,657)	1,954,328
4500:Fire Department	8,155,050	8,185,775	142,545	492,560	761,130	1,000	-	145,530	180,855	-	-	-	-	18,064,445
1700:General Operations	-	-	75,370	927,635	10,545	49,100	1,000,000	43,400	-	-	-	150,000	(94,101)	2,161,949
2200:Tourism and Promotion	-	-	-	-	-	-	2,095,155	-	-	-	-	-	-	2,095,155
1300:Court	1,143,900	439,085	31,900	470,295	889,900	-	85,000	-	157,095	-	-	-	-	3,217,175
5000:Culture and Recreation	3,724,365	1,274,945	1,952,300	312,160	722,850	4,600	70,000	-	345,000	-	-	-	-	8,406,220
3010:PW Administration	346,650	218,080	93,000	9,055	13,765	-	50,000	-	-	-	-	-	(650,130)	80,420
3020:Vehicle Maintenance	676,150	301,825	15,900	61,250	25,400	-	-	-	66,055	-	-	-	(324,739)	821,841
3520:Transit	401,055	132,470	6,090	83,735	60,360	-	-	-	258,000	-	-	-	-	941,710
3100:Maintenance Services	550,155	273,790	-	670,145	848,435	-	-	-	-	-	-	-	(392,187)	1,950,338
2130:PW Engineering	672,305	259,465	-	26,195	9,500	-	-	-	-	-	-	-	(868,775)	98,690
4100:Police Department	10,880,340	8,632,505	227,850	489,900	553,510	8,020	950,000	-	434,040	-	-	-	-	22,176,165
General Fund Total	34,031,825	22,903,380	2,545,945	8,044,885	5,053,285	92,845	4,302,865	961,430	2,595,635	-	-	150,000	(7,849,414)	72,832,681
Special Revenue Funds														
6200:Capital Projects CIP	-	-	-	-	-	-	-	-	-	9,706,515	-	-	-	9,706,515
3510:Street Maintenance	1,246,405	746,995	80,000	2,618,050	831,175	600	-	-	400,075	5,086,240	-	-	964,685	11,974,225
3030:Flood Control	-	-	925	-	-	-	-	-	-	4,720,800	-	-	321,782	5,043,507
2300:Improvement Districts	-	-	5,450	8,555	-	-	-	-	-	-	-	-	3,433	17,438
RICO	-	-	-	3,540	8,000	-	-	-	23,460	-	-	-	-	35,000
4300:WALETA	-	-	29,410	216,970	22,110	1,845	-	-	-	-	-	-	-	270,335
Grants	921,845	749,235	-	60,000	150,960	-	300,000	-	1,005,120	-	-	-	(12,100)	3,175,060
Special Revenue Total	2,168,250	1,496,230	115,785	2,907,115	1,012,245	2,445	300,000	-	1,428,655	19,513,555	-	-	1,277,800	30,222,080
Enterprise Funds														
7800:Airport	317,625	135,570	72,800	28,085	30,950	400	-	-	-	452,765	965,000	-	309,752	2,312,947
7100:Water	2,812,085	1,269,175	2,719,250	1,155,485	1,335,615	20,000	5,500	649,345	-	3,243,200	3,133,500	-	3,169,680	19,512,835
7010:Refuse	-	-	31,000	171,500	-	20,000	7,100,755	-	-	-	-	-	456,605	7,779,860
7600:Wastewater	2,267,655	1,147,980	1,550,000	1,118,955	1,997,480	45,000	-	13,526,880	1,910,230	3,339,700	11,140,000	-	2,635,577	40,679,457
7BUS:Business Type Activities	5,397,365	2,552,725	4,373,050	2,474,025	3,364,045	85,400	7,106,255	14,176,225	1,910,230	7,035,665	15,238,500	-	6,571,614	70,285,099
Total All Funds	41,597,440	26,952,335	7,034,780	13,426,025	9,429,575	180,690	11,709,120	15,137,655	5,934,520	26,549,220	15,238,500	150,000	-	173,339,860

EXPENDITURES BY DEPARTMENT-BY-FUND

FY 24-25 BUDGETED

Department	Salaries and Wages	Benefits	Utilities	Services	Supplies	Miscellaneous	Outside Contracts	Debt	Capital Outlay	Capital Improvement Program	Depreciation	Contingency Expenditures	Intercost	FY 24-25 Total
General Fund														
1500:Administrative Services	4,009,380	1,623,635	1,800	3,904,945	750,545	-	44,190	928,630	2,776,620	-	-	50,000	(4,224,467)	9,865,278
1600:City Attorney	1,021,455	428,165	-	108,965	19,175	-	-	-	-	-	-	61,500	(116,840)	1,522,420
1200:City Clerk	267,795	103,140	-	176,315	2,900	-	-	-	-	-	-	-	(92,975)	457,175
1100:City Council	145,220	115,060	-	112,740	3,500	5,000	4,600	-	-	-	-	-	(112,239)	273,881
1400:City Manager	737,520	300,780	-	194,425	36,605	30,000	-	-	-	-	-	-	(191,826)	1,107,504
1420:Human Resources	772,225	260,560	-	444,295	44,715	500	-	-	-	-	-	-	(353,172)	1,169,123
2100:Development Services	1,388,665	594,400	-	405,660	29,500	-	-	-	38,900	-	-	-	(120,068)	2,337,057
4500:Fire Department	10,052,080	9,217,445	156,800	618,155	788,280	1,000	-	-	4,763,845	-	-	3,700,000	-	29,297,605
1700:General Operations	(800,000)	-	86,500	1,011,705	19,950	106,600	154,000	45,110	71,575	-	-	8,000,000	163,750	8,859,190
2200:Tourism and Promotion	-	-	-	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
1300:Court	1,361,880	519,090	176,150	495,200	30,860	-	141,875	-	-	-	-	90,000	-	2,815,055
5000:Culture and Recreation	4,235,920	1,476,690	2,119,100	375,650	830,765	4,600	90,025	-	562,000	-	-	500,000	-	10,194,750
3010:PW Administration	438,370	261,470	102,250	16,290	13,750	-	50,000	-	36,000	-	-	-	(829,071)	89,059
3020:Vehicle Maintenance	779,135	337,450	15,900	112,650	32,500	-	-	-	152,000	-	-	296,500	(281,215)	1,444,920
3520:Transit	448,635	160,215	8,830	95,010	58,050	-	-	-	180,000	-	-	64,500	-	1,015,240
3100:Maintenance Services	770,895	379,605	-	1,712,525	755,095	-	-	-	196,000	-	-	-	(464,421)	3,349,699
2130:PW Engineering	728,430	278,165	-	22,650	11,400	-	-	-	96,000	-	-	-	(1,011,615)	125,030
4100:Police Department	11,713,410	9,611,105	239,800	541,900	643,780	12,800	1,110,000	-	1,329,797	-	-	155,000	-	25,357,592
General Fund Total	38,071,015	25,666,975	2,907,130	10,349,080	4,071,370	160,500	3,694,690	973,740	10,202,737	-	-	12,917,500	(7,634,159)	101,380,578
Special Revenue Funds														
6200:Capital Projects CIP	-	-	-	-	-	-	-	-	-	14,802,000	-	-	-	14,802,000
3510:Street Maintenance	1,578,540	861,360	87,000	3,594,150	1,300,700	525	-	-	1,831,000	11,473,915	-	50,000	988,627	21,765,817
3030:Flood Control	-	-	-	-	-	-	-	-	-	4,110,000	-	-	363,869	4,473,869
2300:Improvement Districts	-	-	7,000	8,565	-	-	-	-	-	-	-	-	3,899	19,464
RICO	-	-	-	5,000	25,000	-	-	-	120,000	-	-	-	-	150,000
4300:WALETA	-	-	33,750	366,520	22,805	1,300	-	-	-	-	-	-	-	424,375
Grants	1,142,735	837,135	-	781,560	2,123,700	-	1,108,370	-	2,548,630	-	-	3,000,000	(163,750)	11,378,380
Special Revenue Total	2,721,275	1,698,495	127,750	4,755,795	3,472,205	1,825	1,108,370	-	4,499,630	30,385,915	-	3,050,000	1,192,645	53,013,905
Enterprise Funds														
7800:Airport	338,290	138,945	73,675	65,470	31,900	400	-	-	113,000	3,232,000	980,000	7,000	334,318	5,314,998
7100:Water	3,562,330	1,609,450	2,821,400	2,221,330	1,862,600	20,000	5,500	596,205	1,590,000	17,330,700	3,450,500	500,000	2,902,450	38,472,465
7010:Refuse	-	-	35,000	225,665	-	22,000	7,460,300	-	-	-	-	100,000	485,846	8,328,811
7600:Wastewater	2,497,770	1,222,040	1,660,300	1,977,990	2,377,850	45,000	-	13,570,025	1,905,730	10,723,120	11,550,000	1,000,000	2,718,900	51,248,725
7BUS:Business Type Activities	6,398,390	2,970,435	4,590,375	4,490,455	4,272,350	87,400	7,465,800	14,166,230	3,608,730	31,285,820	15,980,500	1,607,000	6,441,514	103,364,999
Total All Funds	47,190,680	30,335,905	7,625,255	19,595,330	11,815,925	249,725	12,268,860	15,139,970	18,311,097	61,671,735	15,980,500	17,574,500	-	257,759,482

OPERATING TRANSFERS

FY 24-25

TRANSFERS IN	TRANSFERS OUT						
	General (A)	HURF (B)	Water (C)	Special Programs (D)	Wastewater (E)	Flood Control (F)	
Airport (1)	640,000						\$ 640,000
CIP (2)	4,000,000			125,000			\$ 4,125,000
CIP (3)	975,000						\$ 975,000
HURF (4)	6,000,000					500,000	\$ 6,500,000
General (5)		40,000	50,000	15,000	65,000		\$ 170,000
	\$ 11,615,000	\$ 40,000	\$ 50,000	\$ 140,000	\$ 65,000	\$ 500,000	\$ 12,410,000

Monthly (Budget)
Actuals
Monthly Trued up @ Yr End

- A1: Operating Subsidy
- A2: Construction Sales Tax to Fund CIP
- A:3 Additional Funding for CIP
- A:4 Funding for Street Paving
- B5: Facilities Maintenance Services
- C5: Facilities Maintenance Services
- D2: Court Special Revenue Fund Transfers
- D5: Court Special Revenue Fund Transfers
- E5: Facilities Maintenance Services
- F4: Flood Control - Washcrew

CAPITAL LEASE SCHEDULE

Description of Borrowing	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-24	FY 24-25		
						Principal	Interest	Total
Capital Lease General Government								
Dell Lease	2021	882,435	0.00%	9/1/25	352,974	176,487	-	176,487
Total General Government Leases		\$ 6,478,445			\$ 352,974	\$ 176,487	\$ -	\$ 176,487

Total Outstanding Leases **\$ 352,974**

Total Fiscal Year 23-24 Leases **\$ 176,487** **\$ -** **\$ 176,487**

DEBT SERVICE SUMMARY

Water Utility

2007 Senior Drinking Water

Received \$5,700,000 in borrowing authority from Water Infrastructure Financing Authority (WIFA) to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

2010 Senior Drinking Water

Received \$11,400,000 in borrowing authority from WIFA of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount was forgiven through a federal grant from Arizona Department of Environmental Quality (ADEQ), resulting in a total principal repayment amount of \$3,222,300.

Wastewater Utility

2015 A General Obligation Bonds \$71.2 million

2015 B Revenue Bonds \$98.3 million

2015 WIFA Loan A-1 & A-2 \$60.3 million

On September 15, 2015, the City refinanced the remaining WIFA Wastewater Loans and the Greater Arizona Development Authority (GADA) Bonds totaling \$245.2 million by issuing \$71.2 million in general obligation bonds, \$98.3 million of Wastewater revenue debt and \$60.3 million as a general obligation loan. As a result of the restructuring, the City reduced its average annual debt service requirement for Wastewater by \$4 million and extended the average life from 11.8 years to 18.1 years. The Wastewater debt restructuring alleviates pressure on rate increase for future years.

Bond Rating

Rating agencies are instrumental in determining debt capacity of the City. The City works with these agencies to improve its overall rating to assure the soundness of its ability to obtain favorable interest rates in the financial markets. During this process, Lake Havasu City received an affirmed rating of AA with an outlook of stable.

DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-24	FY 24-25		
						Principal	Interest	Total
Long Term Debt								
General Government								
Water Utility Fund								
WIFA Senior	2007	5,700,000	3.504	7/1/27	1,473,512	349,571	39,383	388,954
WIFA Senior	2010	3,222,300	2.775	7/1/30	1,332,776	175,124	32,125	207,249
Total Water Utility Debt		\$ 13,042,300			\$ 2,806,288	\$ 524,695	\$ 71,508	\$ 596,203
Wastewater Utility Fund								
2015 A GO Bonds	2015	\$ 71,775,000	3.00 - 5.00	7/1/37	\$ 51,520,000	\$ 2,775,000	\$ 2,326,575	\$ 5,101,575
2015 B Revenue Bonds	2015	98,300,000	4.00 - 5.00	7/1/45	98,300,000	-	4,656,850	4,656,850
2015 WIFA Loan A-1 & A-2	2015	60,269,432	2.368	7/1/35	40,130,434	2,930,710	880,889	3,811,599
Premium - 2015 A GO Bonds	2015					-	(401,427)	(401,427)
Premium - 2015 B Revenue Bonds	2015					-	(200,932)	(200,932)
Premium - Prior Debt GADA	2006					-	(95,258)	(95,258)
Total Wastewater Utility Debt		\$ 230,344,432			\$ 189,950,434	\$ 5,705,710	\$ 7,166,697	\$ 12,872,407

Total Outstanding Debt **\$ 192,756,722**

Total FY 24-25 Debt Service **\$ 6,230,405** **\$ 7,238,205** **\$ 13,468,610**

TOTAL INDEBTEDNESS

This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt including leases by fiscal year.

Fiscal Year	GENERAL GOVERNMENT		WATER		WASTEWATER		TOTAL	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2025	176,487	-	524,696	71,508	5,705,710	7,864,314	6,406,893	7,935,822
2026	176,487	-	541,804	53,835	5,855,109	7,693,347	6,573,400	7,747,182
2027	-	-	559,477	35,579	6,026,152	7,502,422	6,585,629	7,538,001
2028	-	-	577,733	16,722	6,218,877	7,304,975	6,796,610	7,321,697
2029	-	-	195,387	11,300	6,418,324	7,068,765	6,613,711	7,080,065
2030	-	-	200,809	2,864	6,649,534	6,823,000	6,850,343	6,825,864
2031	-	-	206,382	-	6,897,548	6,566,888	7,103,930	6,566,888
2032	-	-	-	-	7,152,410	6,300,135	7,152,410	6,300,135
2033	-	-	-	-	7,419,163	6,022,196	7,419,163	6,022,196
2034	-	-	-	-	7,697,853	5,732,526	7,697,853	5,732,526
2035	-	-	-	-	7,988,534	5,430,576	7,988,534	5,430,576
2036	-	-	-	-	8,291,223	5,020,542	8,291,223	5,020,542
2037	-	-	-	-	8,575,000	4,687,050	8,575,000	4,687,050
2038	-	-	-	-	9,000,000	3,843,173	9,000,000	3,843,173
2039	-	-	-	-	9,445,000	3,772,350	9,445,000	3,772,350
2040	-	-	-	-	9,915,000	3,276,600	9,915,000	3,276,600
2041	-	-	-	-	10,410,000	2,756,100	10,410,000	2,756,100
2042	-	-	-	-	10,935,000	2,209,350	10,935,000	2,209,350
2043	-	-	-	-	11,480,000	1,635,350	11,480,000	1,635,350
2044	-	-	-	-	12,055,000	1,032,600	12,055,000	1,032,600
2045	-	-	-	-	12,655,000	526,400	12,655,000	526,400
2046	-	-	-	-	13,160,000	(200,933)	13,160,000	(200,933)
Total	\$ 352,974	\$ -	\$ 2,806,288	\$ 191,807	\$189,950,437	\$102,867,726	\$193,109,699	\$103,059,534

TOTAL PRINCIPAL AND INTEREST FOR ALL FUNDS

\$ 296,169,233

STATUTORY GENERAL OBLIGATION DEBT LIMITATION

TAX YEAR 2024 SECONDARY ASSESSED VALUE	\$ 1,888,901,646
(1) Debt limit 6% of assessed value	\$ 113,334,099
Bonds Outstanding at June 30, 2024	<u>-</u>
Excess available at June 30, 2024	\$ 113,334,099
(2) Debt limit 20% of assessed value	\$ 377,780,329
Bonds Outstanding at June 30, 2024	<u>97,356,144 *</u>
Excess available at June 30, 2024	\$ 280,424,185
Total Bonding Capacity	<u>\$ 393,758,284</u>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

* Reflects reduction of July 1, 2024, principal payments.



LAKE HAVASU CITY

PERSONNEL BUDGETS

- AUTHORIZED FULL-TIME POSITIONS
- AUTHORIZED PART-TIME POSITIONS
- PERCENTAGE OF PERSONNEL COSTS
- POSITION TO POPULATION COSTS
- POSITION TO POPULATION RATIO



SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 22-23 Budgeted	FY 23-24 Budgeted	FY 24-25 Budgeted
ADMINISTRATIVE SERVICES DEPARTMENT			
Accountant	3.0	3.0	3.0
Accountant, Senior	2.0	2.0	2.0
Accounting Specialist	2.0	2.0	2.0
Administrative Assistant	1.0	1.0	1.0
Administrative Specialist II	2.0	2.0	0.0
Application Service Manager	0.0	0.0	1.0
Application Support Analyst	1.0	1.0	1.0
Budget Analyst	1.0	1.0	1.0
Budget Manager	1.0	1.0	1.0
Business Analyst	1.0	2.0	2.0
Chief Information Officer	0.0	0.0	1.0
Computer Operations Specialist	5.0	5.0	5.0
Computer Operations Supervisor	1.0	1.0	1.0
Contracts Specialist	0.0	1.0	1.0
Customer Service Lead	0.0	0.0	1.0
Customer Service Manager	1.0	1.0	1.0
Customer Service Specialist	7.0	7.0	7.0
Customer Service Technician	6.0	6.0	6.0
Director of Administrative Services	1.0	1.0	1.0
Field Supervisor	1.0	1.0	1.0
Finance Division Manager	1.0	1.0	1.0
Finance Specialist	1.0	1.0	1.0
GIS Coordinator	1.0	1.0	1.0
Infrastructure Service Manager	0.0	0.0	1.0
IT Division Manager	1.0	1.0	0.0
Management Analyst	1.0	1.0	0.0
Management Specialist	1.0	1.0	2.0
Network Administrator	2.0	2.0	2.0
Network Administrator, Senior	1.0	1.0	1.0
Network Engineer	2.0	2.0	0.0
Payroll Coordinator	1.0	1.0	1.0
Procurement Official	1.0	1.0	1.0
Procurement Specialist	1.0	1.0	1.0
Procurement Specialist, Senior	1.0	2.0	2.0
Programmer Analyst	1.0	1.0	1.0
System Administrator	0.0	0.0	1.0
Technical Project Administrator - Finance	0.0	0.0	1.0
TOTAL	52.0	55.0	56.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 22-23 Budgeted	FY 23-24 Budgeted	FY 24-25 Budgeted
CITY ATTORNEY			
Assistant City Prosecutor II	2.0	2.0	2.0
City Attorney	1.0	1.0	1.0
City Prosecutor	1.0	1.0	1.0
Legal Specialist	2.0	2.0	2.0
Legal Specialist Lead	1.0	1.0	1.0
Legal Supervisor	1.0	1.0	1.0
Legal Technician	1.0	1.0	1.0
Victim Services Specialist	1.0	1.0	2.0
TOTAL	10.0	10.0	11.0
CITY CLERK			
Administrative Assistant	1.0	1.0	1.0
City Clerk	1.0	1.0	1.0
City Clerk Assistant	1.0	1.0	1.0
TOTAL	3.0	3.0	3.0
CITY MANAGER			
Assistant City Manager	0.0	0.0	1.0
Assistant to the City Manager	1.0	1.0	0.0
City Manager	1.0	1.0	1.0
Community Engagement Officer	0.0	0.0	1.0
Community Grants Specialist	1.0	1.0	1.0
Digital Media Coordinator	1.0	1.0	1.0
Executive Assistant, Senior	1.0	1.0	1.0
Grants Manager	1.0	1.0	1.0
Water Sustainability Program Manager	1.0	1.0	0.0
TOTAL	7.0	7.0	7.0
DEVELOPMENT SERVICES			
Administrative Specialist II	1.0	1.0	1.0
Building Inspector	3.0	3.0	2.0
Building Official	1.0	1.0	1.0
Code Enforcement Officer	1.0	2.0	2.0
Code Enforcement Officer, Senior	1.0	1.0	1.0
Director of Development Services	1.0	1.0	1.0
Executive Assistant	1.0	1.0	1.0
Inspector/Plans Examiner	0.0	0.0	2.0
Permit Technician	3.0	3.0	2.0
Permit Technician Lead	0.0	0.0	1.0
Planner	1.0	1.0	1.0
Planning Division Manager	1.0	1.0	1.0
Plans Examiner I	3.0	3.0	3.0
Plans Examiner II	1.0	1.0	0.0
TOTAL	18.0	19.0	19.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 22-23 Budgeted	FY 23-24 Budgeted	FY 24-25 Budgeted
FIRE DEPARTMENT			
Administrative Specialist I	2.0	2.0	2.0
Administrative Specialist II	0.0	0.0	1.0
Battalion Chief	5.0	5.0	5.0
Deputy Fire Chief of Administration	0.0	1.0	1.0
Deputy Fire Chief of Operations	2.0	1.0	1.0
EMS Coordinator	0.0	1.0	1.0
Fire Captain	6.0	6.0	6.0
Fire Captain/Paramedic	12.0	12.0	12.0
Fire Chief	1.0	1.0	1.0
Fire Engineer	5.0	5.0	3.0
Fire Engineer/Paramedic	13.0	13.0	15.0
Fire Inspector	1.0	1.0	1.0
Fire Inspector/Investigator	0.0	0.0	1.0
Fire Marshal	0.0	1.0	1.0
Fire Prevention Officer	1.0	1.0	1.0
Firefighter	14.0	14.0	10.0
Firefighter/Paramedic	31.0	31.0	35.0
Management Analyst	1.0	1.0	1.0
Management Specialist	1.0	1.0	1.0
Public Education Specialist	1.0	1.0	1.0
TOTAL	96.0	98.0	100.0
HUMAN RESOURCES DEPARTMENT			
Administrative Assistant	1.0	1.0	0.0
Administrative Specialist I	0.0	0.0	1.0
Director of Human Resources	1.0	1.0	1.0
Human Resources Administrator	2.0	2.0	0.0
Human Resources Generalist	2.0	2.0	2.0
Human Resources Manager	0.0	0.0	1.0
Human Resources Supervisor	0.0	0.0	1.0
Risk Manager	0.0	0.0	1.0
Safety Manager	1.0	1.0	1.0
TOTAL	7.0	7.0	8.0
MUNICIPAL COURT			
Case Management Clerk	5.0	6.0	6.0
City Magistrate	1.0	1.0	1.0
Civil Traffic Clerk	1.0	1.0	1.0
Counter Clerk	2.0	2.0	3.0
Court Administrator	0.0	1.0	1.0
Court Operations Lead	1.0	1.0	1.0
Court Supervisor	1.0	0.0	0.0
Courtroom Clerk	1.0	2.0	2.0
Management Specialist	1.0	1.0	1.0
Specialty Court Lead	1.0	1.0	1.0
TOTAL	14.0	16.0	17.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 22-23 Budgeted	FY 23-24 Budgeted	FY 24-25 Budgeted
PARKS & RECREATION DEPARTMENT			
Administrative Assistant	1.0	1.0	0.0
Administrative Specialist I	1.0	1.0	1.0
Administrative Specialist II	1.0	1.0	1.0
Administrative Supervisor	1.0	1.0	1.0
Aquatics Supervisor	1.0	1.0	1.0
Director of Parks and Recreation	1.0	1.0	1.0
Field Supervisor	3.0	3.0	3.0
Maintenance Lead	7.0	7.0	7.0
Maintenance Specialist	6.0	6.0	7.0
Maintenance Technician	11.0	14.0	14.0
Parks Maintenance Superintendent	1.0	1.0	1.0
Program Coordinator	3.0	3.0	3.0
TOTAL	37.0	40.0	40.0
POLICE DEPARTMENT			
Administrative Specialist I	1.0	2.0	3.0
Administrative Specialist II	1.0	1.0	1.0
Animal Control Officer	3.0	3.0	3.0
Animal Control Officer, Senior	0.0	1.0	1.0
Background Investigator	0.0	0.0	1.0
Crime Scene Specialist	1.0	1.0	1.0
Detention Officer	9.0	11.0	11.0
Detention Supervisor	1.0	1.0	1.0
Executive Assistant	1.0	1.0	1.0
Management Analyst	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0
Police Chief	1.0	1.0	1.0
Police Lieutenant	4.0	5.0	5.0
Police Officer	65.0	65.0	65.0
Police Officer Intern	0.0	0.0	2.0
Police Sergeant	11.0	11.0	11.0
Police Service Technician	1.0	1.0	1.0
Property/Evidence Technician	1.0	1.0	1.0
Public Safety Dispatch Supervisor	2.0	2.0	2.0
Public Safety Dispatcher	14.0	14.0	14.0
Records Clerk	5.0	5.0	5.0
Records Supervisor	1.0	1.0	1.0
TOTAL	125.0	130.0	134.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

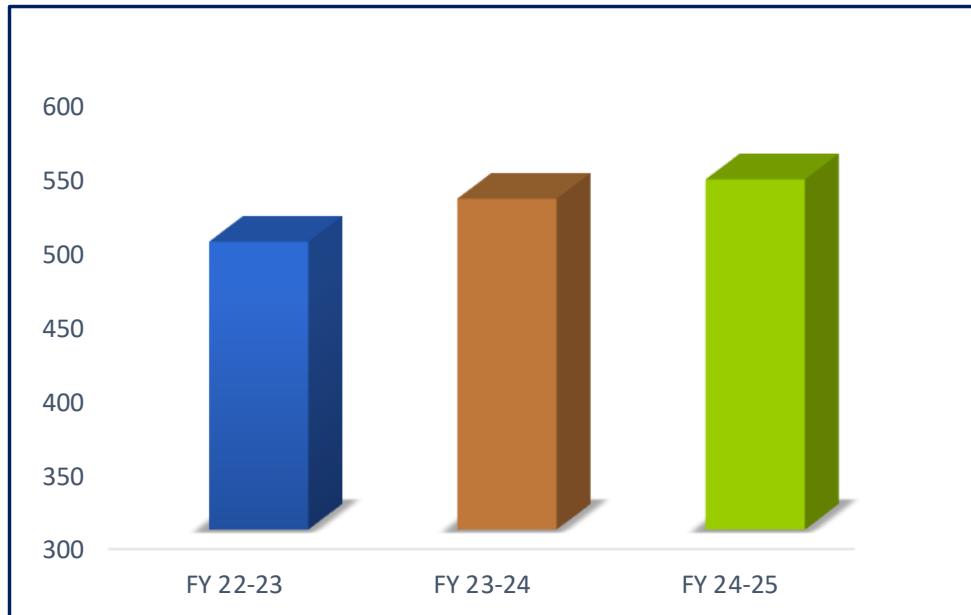
DEPARTMENT POSITION TITLE	FY 22-23 Budgeted	FY 23-24 Budgeted	FY 24-25 Budgeted
PUBLIC WORKS - ADMINISTRATION			
Deputy Director of Public Works	0.0	0.0	1.0
Director of Public Works	1.0	1.0	1.0
Management Analyst	1.0	1.0	1.0
Transportation & Maintenance Superintendent	1.0	1.0	1.0
TOTAL	3.0	3.0	4.0
PUBLIC WORKS - AIRPORT			
Administrative Specialist I	1.0	1.0	1.0
Airport Manager	1.0	1.0	1.0
Maintenance Specialist	1.0	1.0	1.0
Operations Supervisor	1.0	1.0	1.0
TOTAL	4.0	4.0	4.0
PUBLIC WORKS - ENGINEERING			
Assistant City Engineer	1.0	1.0	1.0
Capital Asset Administrator	1.0	1.0	1.0
Capital Program Manager	0.0	0.0	1.0
Civil Engineer	1.0	1.0	1.0
Engineering Tech/Coordinator	2.0	2.0	2.0
Project Manager	3.0	3.0	2.0
TOTAL	8.0	8.0	8.0
PUBLIC WORKS - FACILITIES MAINTENANCE			
Administrative Specialist II	0.0	1.0	1.0
Custodian II	2.0	2.0	4.0
Field Supervisor	0.0	1.0	1.0
Maintenance Lead	1.0	2.0	2.0
Maintenance Specialist	4.0	4.0	4.0
Maintenance Supervisor	1.0	1.0	1.0
Maintenance Technician	1.0	1.0	1.0
TOTAL	9.0	12.0	14.0
PUBLIC WORKS - STREET MAINTENANCE (HURF)			
Administrative Specialist II	1.0	1.0	1.0
Field Supervisor	1.0	2.0	2.0
Maintenance Lead	3.0	3.0	3.0
Maintenance Specialist	7.0	10.0	10.0
Maintenance Supervisor	1.0	1.0	1.0
Maintenance Technician	3.0	3.0	3.0
Transportation Specialist	3.0	3.0	3.0
TOTAL	19.0	23.0	23.0
PUBLIC WORKS - VEHICLE MAINTENANCE			
Administrative Assistant	1.0	0.0	0.0
Administrative Specialist II	0.0	1.0	1.0
Equipment Mechanic I	4.0	4.0	3.0
Equipment Mechanic II	4.0	4.0	5.0
Fleet Maintenance Supervisor	1.0	1.0	1.0
Shop Foreman	0.0	1.0	1.0
TOTAL	10.0	11.0	11.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 22-23 Budgeted	FY 23-24 Budgeted	FY 24-25 Budgeted
PUBLIC WORKS - WASTEWATER			
Administrative Specialist II	0.0	1.0	1.0
Industrial Utilities Electrician	0.0	1.0	1.0
Industrial Waste Inspector	1.0	1.0	1.0
Instrumentation and Control Specialist	1.0	1.0	1.0
Laboratory Supervisor	1.0	1.0	1.0
Laboratory Technician	2.0	2.0	2.0
Management Specialist	1.0	0.0	0.0
Plant Operator	4.0	4.0	4.0
Plant Operator Lead	2.0	3.0	3.0
Scada Communication Specialist	1.0	1.0	1.0
Scada Supervisor	1.0	1.0	1.0
Utility Field Supervisor	1.0	1.0	1.0
Utility Lead	2.0	1.0	1.0
Utility Locator	0.0	1.0	1.0
Utility Specialist I	5.0	5.0	5.0
Utility Specialist II	8.0	9.0	9.0
Utility Supervisor	2.0	2.0	2.0
Wastewater Superintendent	1.0	1.0	1.0
TOTAL	33.0	36.0	36.0
PUBLIC WORKS - WATER			
Administrative Assistant	1.0	1.0	0.0
Administrative Specialist I	0.0	0.0	1.0
Administrative Specialist II	1.0	1.0	1.0
Cross Connection Control Specialist	1.0	1.0	1.0
Plant Operator	2.0	2.0	2.0
Plant Operator Lead	1.0	1.0	1.0
Utility Field Supervisor	2.0	2.0	2.0
Utility Foreperson	0.0	1.0	1.0
Utility Lead	3.0	4.0	4.0
Utility Locator	0.0	1.0	1.0
Utility Mechanic	2.0	2.0	2.0
Utility Specialist I	8.0	8.0	8.0
Utility Specialist II	11.0	10.0	10.0
Utility Supervisor	2.0	2.0	2.0
Water Compliance/Quality	1.0	1.0	1.0
Water Superintendent	1.0	1.0	1.0
TOTAL	36.0	38.0	38.0
TRANSIT			
Transit Dispatcher	1.0	1.0	1.0
Transit Manager	1.0	1.0	1.0
Transit Specialist	1.0	1.0	1.0
TOTAL	3.0	3.0	3.0
TOTAL BUDGETED POSITIONS	494.0	523.0	536.0

TOTAL BUDGETED FULL-TIME POSITIONS

Total Number of Budgeted Positions



In FY 24-25, fourteen full-time positions were added. These include one new position each for Administrative Services, the City Attorney, the City Manager, Human Resources, the Court, and Parks & Recreation; two for Fire; two for Public Works; and four for Police, with two being interns.

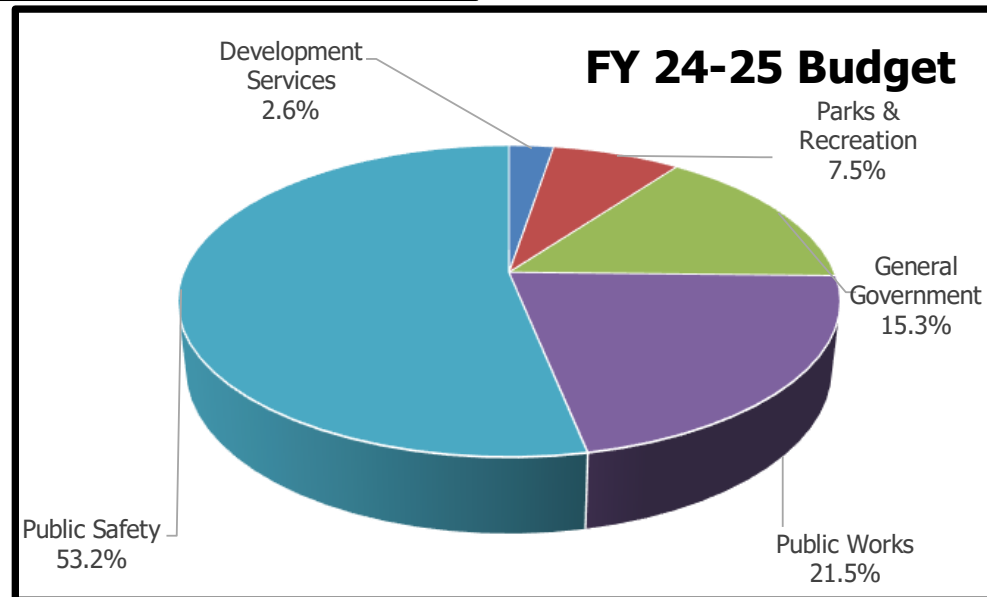
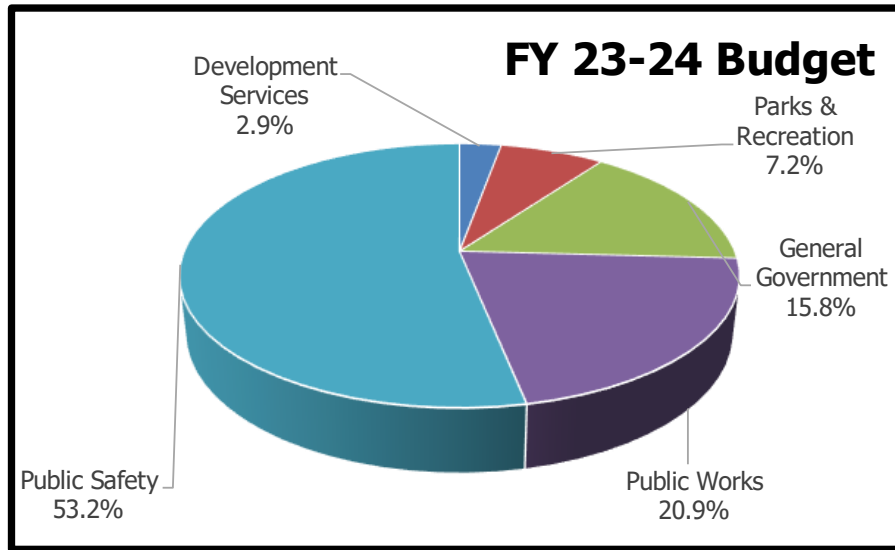
SCHEDULE OF BUDGETED PART-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted
ADMINISTRATIVE SERVICES DEPARTMENT		
Customer Service Technician	0.7	0.3
TOTAL	0.7	0.3
CITY MANAGER		
Clerical Office Aide	0.5	0.5
TOTAL	0.5	0.5
DEVELOPMENT SERVICES		
Permit Aide	0.7	0.7
TOTAL	0.7	0.7
FIRE DEPARTMENT		
7g CTE Instructor - Education Program	0.2	0.2
7g Fire Hydrant Testing & Inspection	0.0	0.8
7g Fire Inspector Program	0.8	0.8
Clerical Office Aide	0.7	0.0
Service Aide	0.7	0.7
TOTAL	2.5	2.6
HUMAN RESOURCES DEPARTMENT		
Clerical Office Aide	0.5	0.5
TOTAL	0.5	0.5
MUNICIPAL COURT		
Associate Magistrate	1.7	1.8
Clerical Office Aide	1.9	1.9
TOTAL	3.6	3.7
PARKS & RECREATION DEPARTMENT		
Bartender	0.2	0.2
Cashier	2.0	2.0
Fitness Instructor	1.4	1.4
Laborer	7.6	7.6
Lead Lifeguard	2.4	3.1
Lifeguard	7.1	7.7
Recreation Aide	16.0	16.0
Recreation leader	9.2	9.4
TOTAL	45.9	47.4
POLICE DEPARTMENT		
Accreditation Specialist	0.0	0.7
Administrative Specialist I	0.7	0.0
Background Investigator	0.7	0.7
Detention Officer	1.5	0.0
Property / Evidence Technician	0.7	0.7
Records Clerk	1.5	1.5
TOTAL	5.1	3.6

SCHEDULE OF BUDGETED PART-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted
PUBLIC WORKS - STREET MAINTENANCE (HURF)		
Laborer	0.7	0.7
TOTAL	0.7	0.7
PUBLIC WORKS - VEHICLE MAINTENANCE		
Laborer	0.3	0.7
TOTAL	0.3	0.7
PUBLIC WORKS - WATER		
Utility Technician	2.2	3.0
TOTAL	2.2	3.0
TRANSIT		
Transit Driver/Dispatch	6.0	6.0
TOTAL	6.0	6.0
TOTAL AUTHORIZED FULL-TIME EQUIVALENT (FTE) POSITIONS	68.7	69.6

PERCENT OF PERSONNEL COSTS



POSITIONS TO POPULATION RATIO

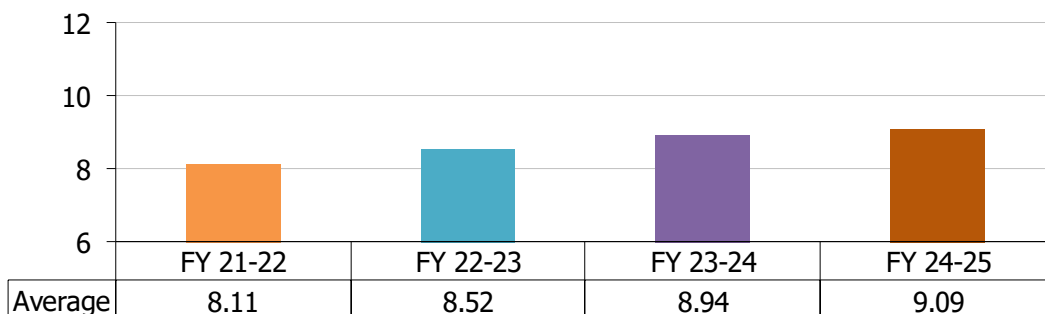
Lake Havasu City	Population Estimates				Percent Change FY 23-24 to FY 24-25
	FY 21-22	FY 22-23	FY 23-24	FY 24-25	
Estimated Population*	57,331	57,974	58,506	58,975	0.80 %
Positions Per 1,000 Population	8.11	8.52	8.94	9.09	1.67 %

*Source: Arizona's Economy www.azecconomy.org

Program	Positions Per 1,000 Population				Percent Change FY 23-24 to FY 24-25
	FY 21-22	FY 22-23	FY 23-24	FY 24-25	
Development Services	0.30	0.31	0.32	0.32	0.0
Parks & Recreation	0.65	0.64	0.68	0.68	0.0
General Government	1.48	1.60	1.68	1.73	0.03
Public Works	2.11	2.16	2.36	2.39	0.01
Public Safety	3.58	3.81	3.90	3.97	0.02
Positions Per 1,000 Population	8.11	8.52	8.94	9.09	1.67 %

Program	Full-Time Budgeted Positions				Percent Change FY 23-24 to FY 24-25
	FY 21-22	FY 22-23	FY 23-24	FY 24-25	
Development Services	17	18	19	19	0.00
Parks & Recreation	37	37	40	40	0.00
General Government	85	93	98	102	4.08
Public Works	121	125	138	141	2.17
Public Safety	205	221	228	234	2.63
Total Authorized Positions	465	494	523	536	2.49 %

Number of Employees Per 1,000 Population	
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DEPARTMENT BUDGETS

- ADMINISTRATIVE SERVICES
- CITY ATTORNEY
- CITY CLERK
- CITY COUNCIL
- CITY MANAGER
- DEVELOPMENT SERVICES
- FIRE
- GENERAL GOVERNMENT
- HUMAN RESOURCES
- MUNICIPAL COURT
- PARKS & RECREATION
- POLICE
- PUBLIC WORKS
- IMPROVEMENT DISTRICTS &
REFUSE
- FLOOD CONTROL
- GRANTS



ADMINISTRATIVE SERVICES DEPARTMENT

MISSION STATEMENT

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable policies, systems and internal controls that ensure legal compliance and fiscal stability, as well as providing consistent support to our business partners through the use of technology innovations. Administrative Services provides customer service to citizens and vendors together with providing support for the operations of City departments. Administrative Services provides advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City and continues the commitment to obtain cost-effective technologies that will increase efficiencies for the City.

DESCRIPTION

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, Procurement and Information Technology. Other responsibilities include City Hall switchboard services, City mail services and general clerical support and management functions.

The Budget function provides revenue and expenditure analyses, forecasting, and compilation of the Annual City Budget, including the Capital Improvement Plan.

Customer Service provides meter reading, billing, and payment service to all water, trash, and sewer customers, as well as the processing of business licenses, special events and mobile vendor permits, and other payments received for the City.

The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include City payroll, financial analyses, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on administration of the Citywide financial system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax Code, and response to taxpayer questions. The division is responsible for preparing monthly financial reports, including the Annual Comprehensive Financial Report.

The Procurement function provides procurement support to all departments. The services provided include the assistance with proposal requests for services, review of bid documents for supplies and equipment, and general oversight of procurement as it relates to complying with the City's policies and Arizona Revised Statutes.

The Information Technology (IT) function provides services to include the installation and maintenance of all software and hardware, technical support for all desktops, mobile devices and telephones, as well as the City's network and server environments. This division also enforces IT security and disaster recovery policies.

ADMINISTRATIVE SERVICES DEPARTMENT

ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 23-24

- Continual monitoring and processing of Vacation Rentals Registration.
 - Security and Technology implementation at new Municipal Courthouse.
 - Implementation of MaintStar Land Management Software System.
 - System and software improvements and enhancements:
 - Continued Oracle implementations
 - Security upgrades at water treatment plant, Public Works, and Airport booster station
 - Continued to improve security standards (avoid security breaches)
 - Received the GFOA Distinguished Budget Presentation Award for the City's budget document for fiscal year ending June 30, 2024.
 - Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ending June 30, 2022.
-



ADMINISTRATIVE SERVICES DEPARTMENT

PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
Accountant	3	3	3
Accountant, Senior	2	2	2
Accounting Specialist	2	2	2
Administrative Assistant	1	1	1
Administrative Specialist II	2	2	
Application Service Manager			1
Application Support Analyst	1	1	1
Budget Analyst	1	1	1
Budget Manager	1	1	1
Business Analyst	1	2	2
Chief Information Officer			1
Computer Operations Specialist	5	5	5
Computer Operations Supervisor	1	1	1
Contracts Specialist		1	1
Customer Service Lead			1
Customer Service Manager	1	1	1
Customer Service Specialist	7	7	7
Customer Service Technician	6.7	6.7	6.3
Director of Administrative Services	1	1	1
Field Supervisor	1	1	1
Finance Division Manager	1	1	1
Finance Specialist	1	1	1
GIS Coordinator	1	1	1
Infrastructure Service Manager			1
IT Division Manager	1	1	
Management Analyst	1	1	
Management Specialist	1	1	2
Network Administrator	2	2	2
Network Administrator, Senior	1	1	1
Network Engineer	2	2	
Payroll Coordinator	1	1	1
Procurement Official	1	1	1
Procurement Specialist	1	1	1
Procurement Specialist, Senior	1	2	2
Programmer Analyst	1	1	1
System Administrator			1
Technical Project Administrator-Finance			1
Total Positions	52.7	55.7	56.3

ADMINISTRATIVE SERVICES

GOALS AND PERFORMANCE MEASURES

Goal: Well-Planned, Sustainable Growth and Development

Objective: Encourages strategic, sustainable and practical development through good planning and review processes

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide effective information to City Council, management, and the community			
Develop, adopt, and approve the City's budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes
Provide monthly Sales Tax reports by the last day of the month or sooner	100%	100%	100%
Issue quarterly financial summary report by the end of the month following close of the quarters books	100%	100%	100%

Objective: Supports reliable and affordable City services

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Protect the City's financial resources			
Number of audit findings, reportable conditions, and/or violation notices	0	0	0
City investments comply with the City's Investment Policy	100%	100%	100%
City investments perform at or above a standard index or similar investment pool	45%	50%	50%

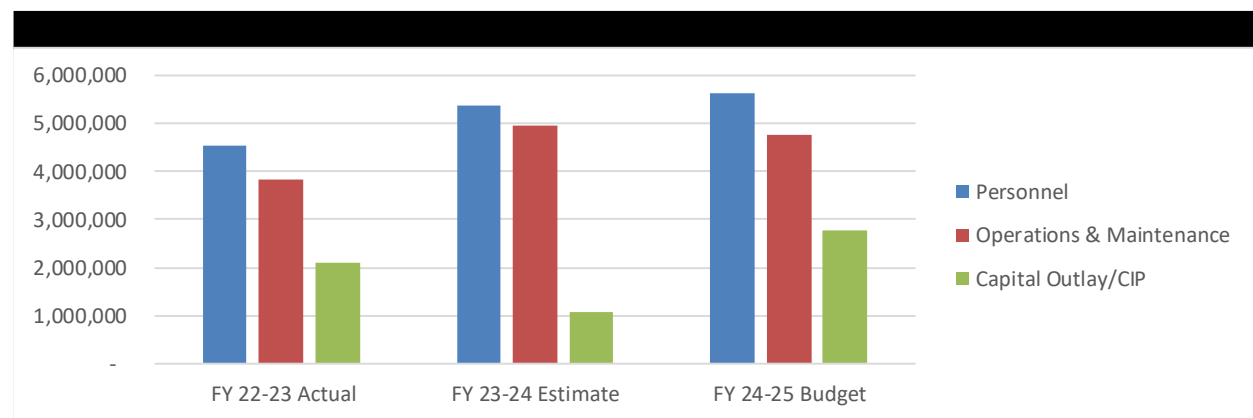
Goal: Good Governance

Objective: Provides timely, accurate and relevant information to Stakeholders

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide			
Achievement of GFOA Budget Award	Yes	Yes	Yes
Achievement of GFOA Annual Comprehensive Financial Report	Yes	Yes	Yes
Single Audit Report with no findings (no material weakness)	Yes	Yes	Yes
Expenditure limitation requirement met	Yes	Yes	Yes

ADMINISTRATIVE SERVICES DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	3,193,023	3,543,615	3,776,645	3,974,760	4,009,380
Benefits	1,344,256	1,434,719	1,595,460	1,700,975	1,623,635
Compensation	4,537,279	4,978,334	5,372,105	5,675,735	5,633,015
Operation & Maintenance					
Utilities	903	1,800	990	1,800	1,800
Services	2,859,822	4,190,329	3,820,315	4,454,775	3,904,945
Supplies	969,351	1,947,811	1,074,545	2,385,685	750,545
Outside Contracts	4,000	4,000	48,190	48,190	44,190
Other	-	688,290	-	-	50,000
Operational & Maintenance	3,834,076	6,832,230	4,944,040	6,890,450	4,751,480
Non-Operating					
Capital Outlay	2,095,312	435,706	1,075,000	1,472,050	2,776,620
Capital Improvement Program	-	-	-	-	-
Non-Operating Expenditures	2,095,312	435,706	1,075,000	1,472,050	2,776,620
Debt					
Intercost	882,439	176,487	772,500	515,097	928,630
Total Expenditures	6,814,325	7,923,207	7,469,999	9,834,936	9,865,278



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Supplies	Reduction due to one-time purchases in FY24
Capital Outlay	Capital expense for CAD/RMS Upgrade and SBITA Lease Requirements
Debt	Moved expense from operating budget to debt per GASB requirement

CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation, effective prosecution, and support to victims of crime to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of four divisions.

Civil. The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The Criminal Division also assists with cases processed through Veteran's Court.

Victim Assistance. The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Services Specialist interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Services Specialist also attends a variety of court hearings either with victims or on their behalf and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

Contract Management. The Contract Management Division is responsible for managing agreements for the City, including reviewing and verifying certificates of insurance, coordinating renewal, and monitoring expiration and cancellation of insurance. This Division performs special project activities such as preparing complex reports, utilizing and maintaining specialized computer databases and software, conducting surveys, performing research, and preparing documents. This Division also assists with researching contract issues and provides recommendations for resolution and helps ensure that agreements are on file with the City Clerk's Office.

CITY ATTORNEY

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY 23-24

- Continued efforts to limit the City's exposure to potential claims and liabilities by revising City documents and encouraging proper legal accountability in all areas of municipal activity by all departments and officials.
 - Continued to assist in the resolution of cases heard in Veterans Court and assisted in organizing and attending Veteran group events.
 - Continued efforts to cross-train staff to provide effective coverage and promote efficiencies.
 - Continued efforts to enhance our Case Management System.
 - Continued to assist City with water related issues.
 - Continued to assist Human Resources/Risk Management with major litigation matters.
-

Position Title	FY 22-23	FY 23-24	FY 24-25
Assistant City Prosecutor	2	2	2
City Attorney	1	1	1
City Prosecutor	1	1	1
Legal Specialist	2	2	2
Legal Specialist Lead	1	1	1
Legal Supervisor	1	1	1
Legal Technician	1	1	1
Victim Services Specialist	1	1	2
Total Positions	10	10	11

CITY ATTORNEY

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Prosecute and adjudicate criminal cases by zealously representing the State in all misdemeanor criminal matters			
Criminal cases received and processed	1061	1263	1265
Veterans Court cases received and processed	43	41	45
Jury & bench trials conducted	22	23	25

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide direct services to victims of crime by having an advocate personally assist crime victims through all phases of the criminal justice process			
Number of victim cases receiving direct services	745	750	755

Goal: Good Governance

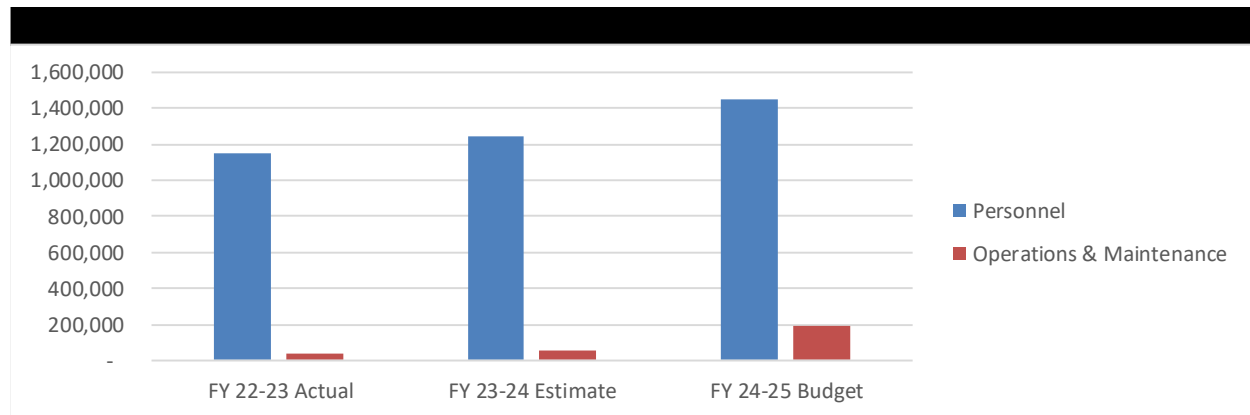
Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provides legal representation and advice to City Officials and Departments in a timely manner			
Respond to Requests for Legal Services within the requested time frame	1015	1020	1024



CITY ATTORNEY DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	797,180	852,995	871,360	937,650	1,021,455
Benefits	352,436	363,820	372,580	400,050	428,165
Compensation	1,149,616	1,216,815	1,243,940	1,337,700	1,449,620
Operation & Maintenance					
Utilities	-	713	-	-	-
Services	24,805	106,130	41,940	108,865	108,965
Supplies	12,901	20,500	14,865	17,400	19,175
Miscellaneous	48	-	-	-	-
Other	-	-	-	-	61,500
Operational & Maintenance	37,753	127,343	56,805	126,265	189,640
Intercost	(112,819)	(112,819)	(115,105)	(115,105)	(116,840)
Total Expenditures	1,074,550	1,231,339	1,185,640	1,348,860	1,522,420



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Other	Unavailable budget for potential personnel

CITY CLERK

MISSION STATEMENT

The City Clerk's office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

The City Clerk's office provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the City's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; serves as the Public Safety Personnel Retirement System Local Police and Fire Board Secretary, and performs all functions necessary to issue liquor licenses, and other licenses and permits for recommended approval/disapproval to the State.

ACCOMPLISHMENTS FY 23-24

- Received and processed over 5,300 Lake Havasu City Requests for Public Records.
 - Processed 30 new Liquor License, Permanent/Temporary Extension of Premises, Acquisition/Agent Change, and Bingo Applications.
 - Assisted in implementing new City Board, Committee and Commission application and appointment process.
 - Coordinated, prepared, and submitted all City Essential Records Lists to the Arizona State Library, Archives, and Public Records.
 - Conducted internal staff trainings on public records requests, essential records, and records management, and continued efforts to cross-train staff to provide effective coverage and promote efficiencies.
-

CITY CLERK

PERSONNEL | GOALS AND PERFORMANCE MEASURES

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Assistant	1	1	1
City Clerk	1	1	1
City Clerk Assistant	1	1	1
Total Positions	3	3	3

Goal: Good Governance

Objective: Provides timely accurate and relevant information to Stakeholders

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide courteous, efficient and responsive customer services to the community			
Number of Public Record Requests received, processed, and completed	5,500	5,500	6,000
Number of records scanned, microfilmed and indexed for permanent archiving in accordance with Arizona State Library Archives and Public Records retention schedules	10,000	16,000	10,000

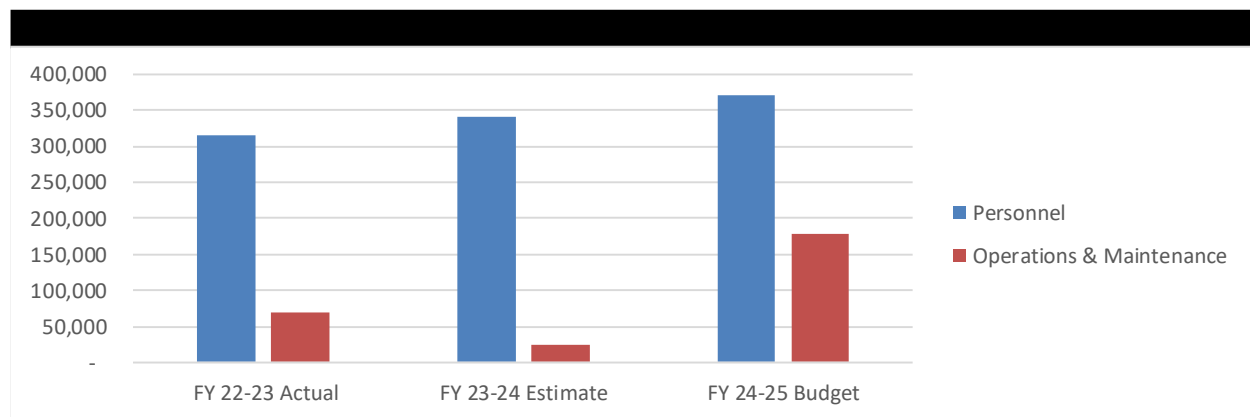
Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Administer all City Council meetings and related responsibilities effectively while efficiently serving as the citizen's link to local government			
Percentage of Council agendas and supporting documentation distributed to the City Council and the public 4-days prior to the Council meeting	100%	100%	100%
Percentage of minutes posted to the City website within 48-hours of City Council approval	100%	100%	100%
Percentage of City Council synopses completed and posted online within 24-hours of a Council meeting	100%	100%	100%
Percentage of videos posted to the City website within 24-hours of City Council meeting	100%	100%	100%

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Process all liquor license applications in an efficient and timely manner, and in accordance with Arizona Revised Statutes			
Percentage of liquor license applications brought before the City Council for recommended approval/disapproval within 60-days of initial receipt of application	100%	100%	100%
Percentage of temporary/permanent extension liquor license applications received and processed within 10-business days of initial receipt of application	90%	95%	95%

CITY CLERK

DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	229,772	229,915	246,510	250,385	267,795
Benefits	85,767	89,135	93,315	95,315	103,140
Compensation	315,539	319,050	339,825	345,700	370,935
Operation & Maintenance					
Services	69,092	142,515	22,415	22,415	176,315
Supplies	1,148	2,900	2,900	2,900	2,900
Operational & Maintenance	70,241	145,415	25,315	25,315	179,215
Intercost	(57,624)	(57,625)	(62,701)	(62,701)	(92,975)
Total Expenditures	328,156	406,840	302,439	308,314	457,175



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Change in election costs every other year

CITY COUNCIL

MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and ensure orderly development of Lake Havasu City.

DESCRIPTION

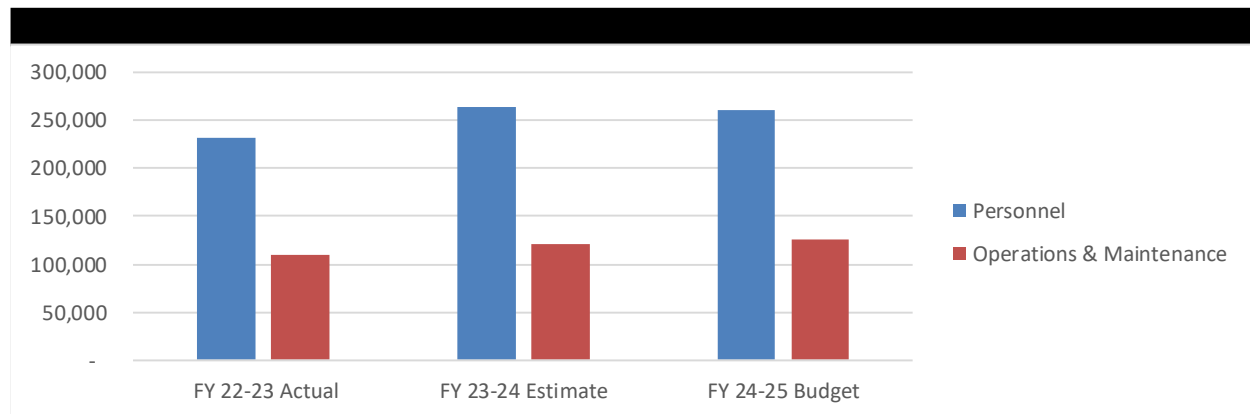
The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 5:30 p.m. on the second and fourth Tuesday of each month at the Lake Havasu Municipal Courthouse.



CITY COUNCIL

DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	127,445	129,400	150,290	155,065	145,220
Benefits	103,416	113,920	112,985	117,480	115,060
Compensation	230,862	243,320	263,275	272,545	260,280
Operation & Maintenance					
Services	97,328	102,598	108,050	128,170	112,740
Supplies	3,855	3,500	3,585	3,500	3,500
Miscellaneous	4,962	5,000	5,000	5,000	5,000
Outside Contracts	3,357	4,600	4,520	4,600	4,600
Operational & Maintenance	109,502	115,698	121,155	141,270	125,840
Intercost	(103,696)	(103,694)	(130,180)	(130,180)	(112,239)
Total Expenditures	236,668	255,324	254,250	283,635	273,881



CITY MANAGER ADMINISTRATION

MISSION STATEMENT

ADMINISTRATION

Carry out the policies of the City Council, provide leadership and direction to City staff, and ensure responsive local government services are provided to the residents.

COMMUNITY ENGAGEMENT

To create and share content that educates and informs the citizens of Lake Havasu City.

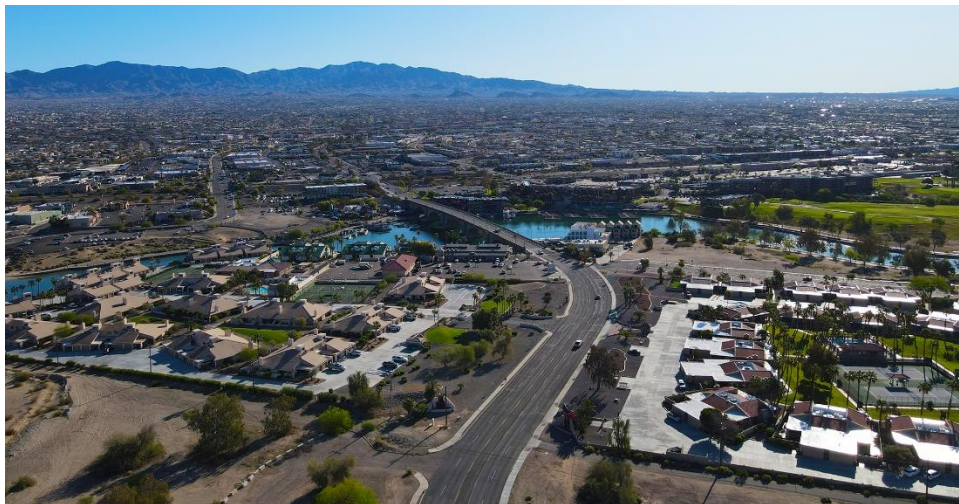
DESCRIPTION

ADMINISTRATION

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in prioritizing the strategic goals of the City. The City Manager ensures that the City's daily operations are performed effectively, efficiently, economically, and equitably, and delivered in a manner that meets the expectations of the City Council and our residents.

COMMUNITY ENGAGEMENT

The use of web technology, video, and social media is used to provide fast, up-to-date, and accurate information; to provide the public with easy-to-use online services; and maximize transparency and citizen outreach.



CITY MANAGER ADMINISTRATION

ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 23-24

ADMINISTRATION

- Fully funded CIP and fiscally conservative budget with emphasis on grants, presented to City Council.
- Successful acquisition of state funding for the 2nd Bridge Study and construction on SR95, and acquisition of the right-of-way on the Island.
- Continued development of a one team approach with the Executive Team, Employee Appreciation Committee, and implementation of a Supervisor Excellence Academy.
- Continued efforts to improve Community Outreach, including the launch of another Citizen Survey.
- Developed a five-year utility rate financial plan to fund the City's water and sewer infrastructure needs.

COMMUNITY ENGAGEMENT

- Successfully designed and launched a Carousel Channel in the new courthouse.
 - Upgraded various website pages.
 - Increased Channel 4 content by partnering with outside agencies and businesses, and successfully livestreamed an outdoor City event for the first time.
 - Increased community engagement through various educational videos regarding short-term rental compliance, road and pavement conditions, recruitment, City Transit, Police and Fire Department news and updates.
 - Increased Digital Engagement and Reach:
 - a. Rolled over 20,000 hours of watch time on YouTube
 - b. Rolled over 15K followers on Facebook
 - c. Reached over 4,851,425 people through Facebook
 - d. Increased HavasuNOW app downloads by 41%
 - e. Increased HavasuNOW usage and promotion to 35%
 - f. Increased followers across all social media by 30%
-

CITY MANAGER ADMINISTRATION

PERSONNEL | GOALS AND PERFORMANCE MEASURES –

ADMINISTRATION

Position Title	FY 22-23	FY 23-24	FY 24-25
Assistant City Manager			1
Assistant to the City Manager	1	1	
City Manager	1	1	1
Clerical Office Aide	0.5	0.5	0.5
Community Engagement Officer			1
Community Grants Specialist	1	1	1
Digital Media Coordinator	1	1	1
Executive Assistant, Senior	1	1	1
Grants Manager	1	1	1
Water Sustainability Program Manager	1	1	
Total Positions	7.5	7.5	7.5

Goal: Great Community to Live, Work and Play

Objective: Fosters and attracts sustainable, diverse and economically sound business that promotes a higher quality of life

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Open communication with key organizations within the community			
Coordinate Monthly Manager Meetings with PED, CVB, LHUSD, Chamber of Commerce, Hospitality, and LH Marine Association.	10	10	10

Goal: Good Governance

Objective: Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Open communication with the public			
Respond to every citizen call or contact within 24 hours	98%	98%	98%
Monthly Coffee with the Mayor and City Manager Public Meetings	10	10	10
Video Production for Community Engagement Efforts	0	0	5

Objective: Provides timely, accurate and relevant information to stakeholders

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Transparency: Provides public with timely and accurate info			
Current Press Releases on City events activities	100	100	100
Monthly KNTR Speakout Radio Shows	10	10	10

CITY MANAGER ADMINISTRATION

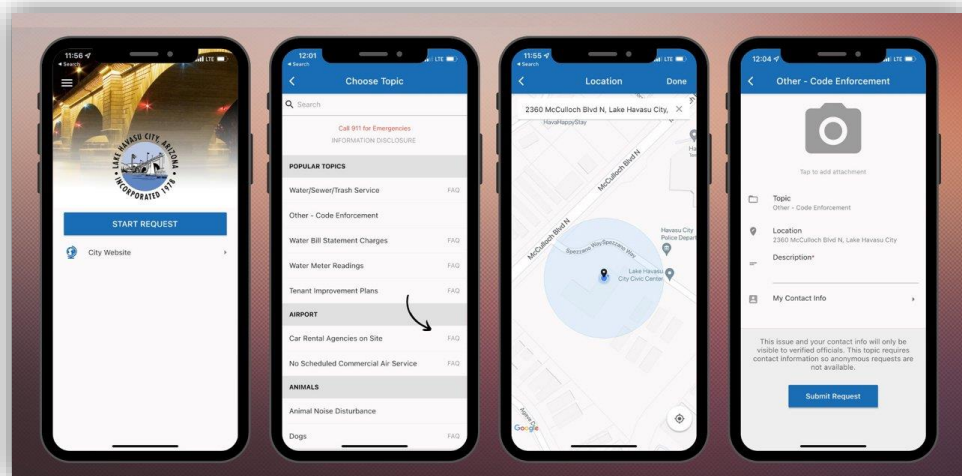
GOALS AND PERFORMANCE MEASURES – COMMUNITY ENGAGEMENT

Goal: Good Governance

Objective: Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide excellent customer service			
Emails/Questions/Feedback from Website	205	238	200
Social Media Comments/Messages	24,634	22,193	23,000
HavasunOW Requests	501	655	750
Website Requests	354	372	300

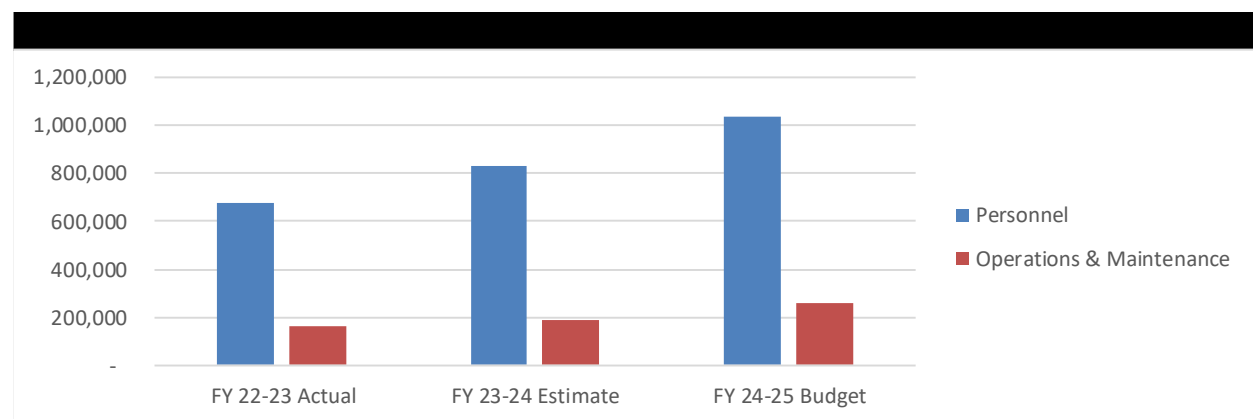
Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide communications for public viewing			
Record City meetings and other Channel 4 content	76	76	80
Social media outreach - Social Media Posts (Facebook Only)	567	531	550
Social media outreach - Total Engagement (likes, shares, retweets, etc.)	204,735	453,641	450,000
Maintain and expand City website - Website Views (Sessions)	476,646	534,269	500,000
Total website email subscribers	5,927	6,491	6,600



CITY MANAGER ADMINISTRATION

DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	475,257	525,865	578,680	588,260	737,520
Benefits	199,800	216,971	249,620	256,025	300,780
Compensation	675,056	742,836	828,300	844,285	1,038,300
Operation & Maintenance					
Utilities	-	1,280	-	-	-
Services	125,915	159,610	132,800	143,575	194,425
Supplies	31,049	29,750	28,805	28,950	36,605
Miscellaneous	3,634	5,000	25,000	25,000	30,000
Operational & Maintenance	160,597	195,640	186,605	197,525	261,030
Intercost	(120,065)	(120,065)	(147,245)	(147,245)	(191,826)
Total Expenditures	715,589	818,411	867,660	894,565	1,107,504



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Services	Additional funds for Community Engagement Campaign

DEVELOPMENT SERVICES DEPARTMENT

MISSION STATEMENT

The mission of the Development Services Department is to proactively guide and assist in the orderly development of Lake Havasu City by providing quality land use planning, building plan review, building inspection, and code compliance services relative to applicable codes, regulations, and the 2016 General Plan.

DESCRIPTION

The Development Services Department provides consolidated development services and is comprised of three divisions: Building, Planning, and Code Enforcement. These divisions are responsible for the building permit process, planning and zoning project processing, and code compliance, as well as coordinating with all other City Departments on development projects.

ACCOMPLISHMENTS FY 23-24

- We have currently implemented 90% of the new Land Management Software System (MaintStar).
- Filled the Planning Division Manager position due to retirement.
- Assisted in establishing a new short-term vacation rental permitting and inspection process with an emphasis on education and enforcement to help preserve the public health, safety, and general welfare.
- Collaborated with the Arizona State Land Department on all the logistics needed to secure a perpetual Right-of-Way on the island which ensured our rights to our current infrastructure.
- Code Enforcement is on track to receive 970 new cases and close approximately 800 cases in FY 23/24, closing an average of 70% within 45 days.
- The most notable Planning and Zoning items were:
 - Review of Multiple Subdivisions:
 - Courdon Palms
 - Trinity at Havasu Foothills Estates
 - Development Code Amendment:
 - Increased parking standards for multi-family developments
 - City Code Amendment:
 - Developed/assisted in creating a new mobile food vendor code and permitting process.
 - Zoning Amendments:
 - Amended zoning to allow manufactured housing and multi-family uses at Victoria Farms Rd, Park Ave, and Delta Dr.
- The Building Division performed plan review, building inspections, and/or issued Certificate of Occupancies for 952 construction projects throughout the community.

DEVELOPMENT SERVICES DEPARTMENT PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Specialist II	1	1	1
Building Inspector	3	3	2
Building Official	1	1	1
Code Enforcement Officer	1	2	2
Code Enforcement Officer, Senior	1	1	1
Director of Development Services	1	1	1
Executive Assistant	1	1	1
Inspector/Plans Examiner			2
Permit Aide	0.7	0.7	0.7
Permit Technician	3	3	2
Permit Technician Lead			1
Planner	1	1	1
Planning Division Manager	1	1	1
Plans Examiner I	3	3	3
Plans Examiner II	1	1	
Total Positions	18.7	19.7	19.7



DEVELOPMENT SERVICES DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Supports a secure, healthy, and well-maintained community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Code Enforcement - Promote and preserve the integrity and safety of the Community			
Provide prompt response time; respond to all complaints within 72 hours	90%*	95%	95%
Resolve cases in a timely manner; resolve cases within 45 days	85%	85%	85%
Obtain voluntary compliance; settle cases without requiring prosecution	99%	99%	99%

* Assuming 1 Code Enforcement Specialist on staff

Goal: Well-Planned, Sustainable Growth and Development

Objective: Creates development standards that promote high quality development and proactive infrastructure

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide Timely processing of planning applications and planning permits			
Route all pre-application submittals seven days prior to pre-application meeting	95%	95%	95%
All pre-application meetings held within one week of submittal	99%	99%	99%
Inspect all requesting commercial projects for issuance of Certificate of Occupancy within two days of request	100%	100%	100%
Design review for compliance with approved site plan within two weeks of receipt	99%	99%	99%
Review residential plans within 30 business days (first review)	95%	95%	95%
Review commercial plans within 35 business days (first review)	95%	95%	95%
Review of grading, standard detail retaining walls, and established standard plans within 10 business days (first review)	95%	95%	95%

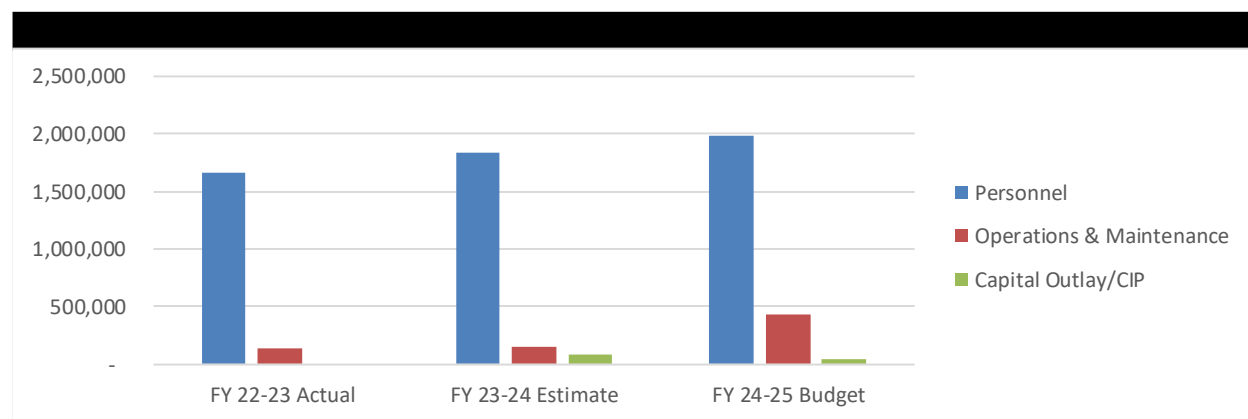
Objective: Engages in long-term comprehensive and land-use planning that strengthens partnerships and offers a community-driven vision

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintenance and updating the General Plan as necessary			
Number of major general plan amendments processed	1	0	2
Number of minor general plan amendments processed	1	2	2

DEVELOPMENT SERVICES DEPARTMENT

DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	1,170,690	1,204,670	1,279,295	1,410,450	1,388,665
Benefits	497,985	561,545	554,750	610,855	594,400
Compensation	1,668,675	1,766,215	1,834,045	2,021,305	1,983,065
Operation & Maintenance					
Services	110,476	246,253	121,785	252,210	405,660
Supplies	24,210	24,000	28,440	36,020	29,500
Miscellaneous	86	-	125	-	-
Other	-	1,500	-	-	-
Operational & Maintenance	134,772	271,753	150,350	288,230	435,160
Non-Operating					
Capital Outlay	-	72,000	79,590	117,945	38,900
Non-Operating Expenditures	-	72,000	79,590	117,945	38,900
Intercost	(132,341)	(132,342)	(109,657)	(109,657)	(120,068)
Total Expenditures	1,671,106	1,977,626	1,954,328	2,317,823	2,337,057



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	One-time funds for a General Plan Consultant

FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost-effective service to those in need.

DESCRIPTION

The Lake Havasu City Fire Department is an all-hazard department, responsible for responding to and mitigating incidents involving fire, medical emergencies, hazardous materials, aircraft emergencies, technical, water and desert rescues. The Department consists of seven divisions, which include Fire Administration, Fire Operations, Fire Prevention/Community Risk Reduction, Support Services, Emergency Medical Service, Training, and Special Operations.

The Department operates six fire stations from which it deploys one Battalion Chief, five paramedic engine companies, one paramedic cross-staffed engine/truck company, and one paramedic medic unit. The department also has specialized equipment consisting of two desert rescue units, two rescue units for technical rescue, fireboat, one unmanned aerial vehicle, hazardous material unit, and aircraft rescue and firefighting unit. Engine and Truck companies are staffed with a minimum of three personnel.

FIRE ADMINISTRATION

The Fire Administration Division is to provide the department with leadership and direction that is consistent with the City Council's goals and community expectations; support the success of our personnel by budgeting for training and development opportunities and state-of-the-art equipment; and maintain a safe community by improving the quality of life of all residents and visitors through innovative and progressive fire, rescue and emergency medical services.

Fire Administration's responsibilities include management of budget, payroll, procurement, grants, personnel actions, strategic planning, setting policies & procedures, and information technology management. Fire Administration also aims to maintain relationships and partnerships with other City departments, community groups, professional organizations, and other government entities in ways that lead to the best possible service delivery to our customers.

FIRE OPERATIONS

The Operations Division is responsible for the daily activities of all non-emergency/emergency response and incident mitigation for fires, medical emergencies, hazardous materials incidents, search and rescue, and other emergencies throughout the city. They are also responsible for developing pre-fire plans of target hazard occupancies, businesses and apartment complexes; participating in continuing education and skills training; maintaining their equipment and station; presenting public education messages at schools, community events, and station tours.

FIRE PREVENTION/COMMUNITY RISK REDUCTION

The Fire Prevention/Community Risk Reduction (CRR) Division's primary responsibilities are the enforcement of all applicable Arizona State and local fire codes and standards, fire investigations and public education. This is accomplished through the review/approval of building and facility plans, and inspection of completed work. This division also oversees business/commercial/school inspections, plan reviews, special events inspections, and handling of hazardous materials and substances. The Fire Prevention/CRR Division also provides public education to the community in various formats. Through community outreach and risk reduction efforts we strive to provide effective fire and life safety education to the community.

SUPPORT SERVICES

The Fire Support Services Division is responsible for budgeting, maintenance, and repair of all vehicles, tools/equipment, and department facilities. Also, for the procurement of all equipment, materials, and supplies for fire operations, emergency medical services, training and special operations.

EMERGENCY MEDICAL SERVICES

The Emergency Medical Services (EMS) Division is responsible for providing the highest quality of advanced life support pre-hospital care to the residents and visitors of Lake Havasu City. All EMS personnel operate under a medical director and are authorized to perform state-of-the-art advanced medical procedures in the field through a comprehensive medical protocol system. This is accomplished by equipping five engine companies, one truck, and one alternative response unit with advanced life support equipment and firefighter/paramedics 24 hours a day for our community. The EMS Coordinator ensures that all continuing education meets the state mandated minimum requirements for all the Emergency Medical Technicians and Paramedics on the Department. The EMS Coordinator is the department's liaison to the transport service and base hospital.

TRAINING

The Training Division is charged with ensuring that all members of the department meet established training guidelines, so the Department is capable of meeting any emergency response challenge, e.g., emergency medical services, fire suppression, technical rescue, hazardous materials, etc. The Training Division provides the support, oversight, and coordination of training plans, exercises, curriculum and delivery methods, by conducting regular exercises, live fire drills, and specialized training to ensure consistent and effective emergency services continue.

SPECIAL OPERATIONS

The Special Operations Division ensures that LHCFD's specialty teams maintain their certification and training levels. Special Operations has encompassed the following: technical rescue team, hazardous materials team, fireboat/water rescue, unmanned aerial unit, aircraft rescue & firefighting, and fire rehab unit/community emergency response team (CERT).

The Lake Havasu City Community Emergency Response Team (CERT) is an all-volunteer organization that provides thousands of hours each year and whose members receive training to prepare them to assist in the event of a disaster. These unsung heroes also provide assistance to the Fire Department at large emergencies and aid the Police Department during SWAT incidents. As a community service, CERT provides first aid stations for various special events throughout the year and manages the residential Lock Box (Knox) program.

FIRE DEPARTMENT

ACCOMPLISHMENTS FY 23-24

- Hired & onboarded eleven (11) New Firefighter/Paramedic positions through the three-year Staffing for Adequate Fire and Emergency Response (SAFER) Grant. Promoted a new Fire Marshal internally and plans to fill the Deputy Fire Chief of Administration position in March of 2024.
 - Certificate of Necessity (CON) application submitted to the Arizona Department of Health Services to provide 911 medical transport service. Fire Department waiting for a hearing date to approve CON and City Council approved River Medical Mutual-Aid Dispatch Emergency Ambulance Transportation Agreement.
 - City Council approved a 5-year Memorandum of Understanding with the Lake Havasu Unified School District No. 1 for the Career and Technical Education (CTE) Fire Service program. Note: CTE student that participated in the CTE fire service program in 2021 was hired with the fire department in December of 2023.
 - City Council approved the changes and modifications to the 2024 Memorandum of Understanding (MOU) between the Lake Havasu Professional Firefighter Associations (LHPFA) and City.
 - Completed the Purchase and Installation of the Fire Station Exhaust Extraction System (Plymovent System) at all six (6) City Fire Stations, funded by a Federal Assistance to Firefighter Grant and City.
-



FIRE DEPARTMENT PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
7g CTE Instructor - Education Program	0.2	0.2	0.2
7g Fire Hydrant Testing & Inspection			0.8
7g Fire Inspector Program	0.8	0.8	0.8
Administrative Specialist I	2	2	2
Administrative Specialist II			1
Battalion Chief	5	5	5
Clerical Office Aide	0.6	0.7	0
Deputy Fire Chief of Administration		1	1
Deputy Fire Chief of Operations	2	1	1
EMS Coordinator		1	1
Fire Captain	6	6	6
Fire Captain/Paramedic	12	12	12
Fire Chief	1	1	1
Fire Engineer	5	5	3
Fire Engineer/Paramedic	13	13	15
Fire Inspector	1	1	1
Fire Inspector/Investigator			1
Fire Marshal		1	1
Fire Prevention Officer	1	1	1
Firefighter	14	14	10
Firefighter/Paramedic	31	31	35
Management Analyst	1	1	1
Management Specialist	1	1	1
Public Education Specialist	1	1	1
Service Aide	0.7	0.7	0.7
Total Positions	98.3	100.4	102.5



FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Note: Calendar year stats are used to consistently align with annual state and federal reporting.

Fire Operations Goal: Achieve prompt, yet safe emergency response times set by NFPA 1710 to prevent further harm to life, property, and the environment. *Turnout Times: 90% of all fire and special operations responses turned out in less than 80 seconds. 90% of all EMS responses turned out in 60 seconds.*

Objective: Monitor and track response times of all emergency incidents, while addressing factors that affect turnout time and travel time (i.e. traffic, time of day, and unit availability).

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Percentage of all fire responses turned out in 80 seconds or less	90%	90%	90%
Percentage of all EMS responses turned out in 60 seconds or less	90%	90%	90%
Average EMS response (Travel) time (min:sec)	5:00	5:00	5:00
Average FIRE response (Travel) time (min:sec)	5:30	5:30	5:30

Objective: Monitor and track containment of fires from the point of origin.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Percent of single family homes where fire is contained to the room of origin	80%	75%	75%
Percent of multi-family dwellings or multi-unit commercial structures where fire is contained to the unit of origin	90%	90%	90%

Fire Prevention/Community Risk Reduction Goal: In effort to reduce loss of lives and property, and to ensure business economic continuity, the department must provide efficient and effective fire prevention & public education to the community.

Objective: Perform risk-based business, hazardous facilities, and hazardous operations fire inspections in a timely manner based on all state and local fire codes.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Count of Fire Safety Inspections TOTAL (Business & Construction Permit)	2,303	2,705	4,350
Count of Fire Inspections from Business Occupancies	633	1,345	2,400
Percentage of businesses inspected out of total facility locations	10%	21%	30%
Percentage of High-risk facilities inspected	55%	63%	100%
Count of NEW Business License Inspections	157	237	300

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Objective: Review life safety/ fire protection plans, issue and track fire permits, and complete new construction fire protection system inspections based on all state and local fire codes.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Count of applications reviewed: Residential Single & Multi-Unit	195	132	150
Count of applications reviewed: Commercial New Construction	188	183	200
Count of applications reviewed: Fire Only (Repair, Alteration, Additions, and Operational)	152	140	200
Count of Fire Permits Issued	709	758	800
Count of Fire Permit Fire Protection System Inspections	1,427	1,284	1,500

Objective: Maintain life safety and fire protection system infrastructure in partnership with facility owners in compliance with all state and local fire codes. (**New Metric Reported this Year**)

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Count of Commercial Fire Protection System TOTAL inventory	2,171	2,555	2,700
Percentage of Past Due Systems in need annual testing	41%	37%	10%
Percentage of Systems reported as Deficient	12%	16%	2%

Objective: Perform fire investigations, inspections on hazardous materials (LPG tanks), and special events in a timely manner based on all state and local fire codes.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Count of Fire Incidents responded to by a Fire Investigator	19	26	45
Count of Fire Investigator TOTAL on-scene time in hours	56	275	300
Count of Fire Incidents TOTAL with fire spread beyond first material ignited	38	36	45
Percentage of Completed Investigation Reports vs Investigation Count	15%	50%	100%

Objective: Perform Public Education through Community Outreach Programs.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Public education classes	500	400	400
Public education students	9,775	9,000	10,000

Objective: Inspect and test fire hydrants annually to ensure reliability during a fire emergency. Identify and address issues promptly.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Number of Fire Hydrants tested	N/A	500	3089
Number of Fire Hydrants repaired/maintenance completed	N/A	50	500

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Emergency Medical Services Goal: Provide high quality Emergency Medical Intervention utilizing medical industry standards to meet all state and base hospital treatment protocols.

Objective: Provide basic and advanced life support patient care.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Number of patients provided Basic Life Support Treatment	400	250	250
Number of patients provided Advanced Life Support Treatment	5,600	5,648	5,700
Number of times Lake Havasu City Paramedics continued patient care to hospital while AMR transported.	1,800	1,949	1,200
Number of Patients Transported by Lake Havasu City Medic Units	40	50	2400

Objective: Ensure higher probability of return of spontaneous circulation in cardiac arrest patients through proper patient assessment, treatment, quality cardiopulmonary resuscitation, intravenous drug administration, and timely defibrillation when necessary.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Percent of time there is a return of spontaneous circulation on a patient in witnessed cardiac arrest where CCR is performed. National statistic for out of hospital rosc with bystander CPR is 45%	50%	50%	50%

Training Goal: To ensure all firefighters are proficient in all types of emergency operations in order to maintain a trained workforce that meets departmental and NFPA standards.

Objective: Provide the appropriate amount of training to all Fire Department personnel, per NFPA, ISO and OSHA standards and established Job Performance Requirements (JPR's).

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Number of hours for in-service training	10,000	11,000	12,000
Number of hours for mandatory trainings includes: EMS	4,000	5,000	10,000
Number of hours for Officer Development/Leadership	1,750	4,250	4,500
Number of hours for special operations training: Hazardous Materials, Technical Rescue, ARFF, Fire Boat & Water Rescue	1,475	1,475	2,000
Number of multi-company drill hours	600	600	660

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Support Services Goal: Fire Apparatus & Equipment: Provide adequate maintenance and certification of all Fire apparatus and equipment as part of an ongoing effort to achieve maximum effectiveness and lifespan of fleet resources.

Objective: Maintain the service schedule of all emergency apparatus in accordance with manufacturers recommendations.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Number of annual preventative maintenance checks on all fire department vehicles.	1	2	2
Average number of days a frontline apparatus is out of service due to mechanical problems	30	46	46

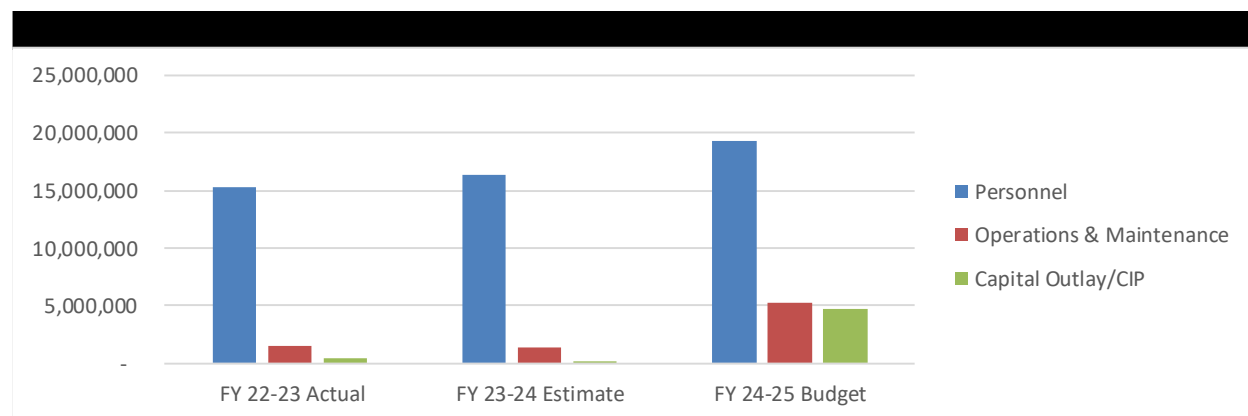
Objective: Perform NFPA required annual service test of all Engines and Truck Apparatus.

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Number of annual pumper service tests performed on engine companies	8	8	9
Number of annual certification tests performed on truck companies	3	2	3



FIRE DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	7,662,976	8,506,033	8,155,050	9,168,855	10,052,080
Benefits	7,609,805	7,756,182	8,185,775	8,587,295	9,217,445
Compensation	15,272,782	16,262,215	16,340,825	17,756,150	19,269,525
Operation & Maintenance					
Utilities	138,140	126,000	142,545	141,000	156,800
Services	532,823	645,668	492,560	547,570	618,155
Supplies	801,625	772,317	761,130	759,165	788,280
Miscellaneous	1,679	1,000	1,000	1,000	1,000
Other	-	26,000	-	2,458,500	3,700,000
Operational & Maintenance	1,474,266	1,570,985	1,397,235	3,907,235	5,264,235
Non-Operating					
Capital Outlay	480,373	1,717,378	180,855	1,718,435	4,763,845
Non-Operating Expenditures	480,373	1,717,378	180,855	1,718,435	4,763,845
Debt					
	287,410	291,059	145,530	145,530	-
Total Expenditures	17,514,831	19,841,637	18,064,445	23,527,350	29,297,605



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	2 new full-time positions
Other	Unavailable budget for New Fire Engine Replacement Program and potential contract with Proving Grounds for fire protection services
Capital Outlay	Engine/truck Refurbishment Program and New Fire Engine

GENERAL GOVERNMENT NON-DEPARTMENTAL BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	-	(800,000)	-	(800,000)	(800,000)
Compensation	-	(800,000)	-	(800,000)	(800,000)
Operation & Maintenance					
Utilities	73,566	83,250	75,370	83,250	86,500
Services	759,292	842,782	927,635	868,645	1,011,705
Supplies	9,897	30,600	10,545	18,900	19,950
Miscellaneous	60,084	23,500	49,100	24,500	55,000
Outside Contracts	1,037,186	1,000,000	1,000,000	1,000,000	154,000
Other	-	8,000,000	-	3,977,000	7,000,000
Operational & Maintenance	1,940,026	9,980,132	2,062,650	5,972,295	8,327,155
Non-Operating					
Capital Outlay	-	-	-	65,000	71,575
Contingency	423,733	1,000,000	150,000	1,000,000	1,000,000
Non-Operating Expenditures	423,733	1,000,000	150,000	1,065,000	1,071,575
Debt					
Intercost	43,227	-	43,400	45,900	45,110
Total Expenditures	2,350,324	10,209,513	2,161,949	6,353,614	8,859,190



HUMAN RESOURCES

MISSION STATEMENT

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce and fosters a healthy, safe, and productive work environment for employees, their families, departments, and the public in order to maximize individual and organizational potential and position Lake Havasu City as an employer of choice.

DESCRIPTION

The Human Resources Department is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The department directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards
 - Recruitment activities
 - Performance evaluation processes
 - Health Coverage Benefit programs
 - Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries
 - Grievance and discipline procedures
 - Employee development and training
 - Citizen claims and lawsuits
 - Incident reporting to identify trends and track damage to City assets
 - Programs dealing with safety, OSHA regulations, FLSA regulations, etc.
-

ACCOMPLISHMENTS FY 23-24

- Successfully conducted a market study and implemented a compensation plan for unclassified positions as well as implemented a 5% cost of living increase for classified positions.
 - Successfully negotiated renewal of health care benefits with Northwest Arizona Employee Benefit Trust (NAEBT).
 - Successful implementation of the Oracle Recruiting Module.
 - Successful completion of the first Supervisor Excellence Academy.
-

HUMAN RESOURCES

PERSONNEL | GOALS AND PERFORMANCE MEASURES

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Assistant	1	1	
Administrative Specialist I			1
Clerical Office Aide	0.5	0.5	0.5
Director of Human Resources	1	1	1
Human Resources Administrator	2	2	
Human Resources Generalist	2	2	2
Human Resources Manager			1
Human Resources Supervisor			1
Risk Manager			1
Safety Manager	1	1	1
Total Positions	7.5	7.5	8.5

Goal: Good Governance

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Review and provide active case management for Workers' Compensation and Leave Administration			
Workers' Compensation - Medical Only	46	44	41
Time Lost Claims	8	6	5

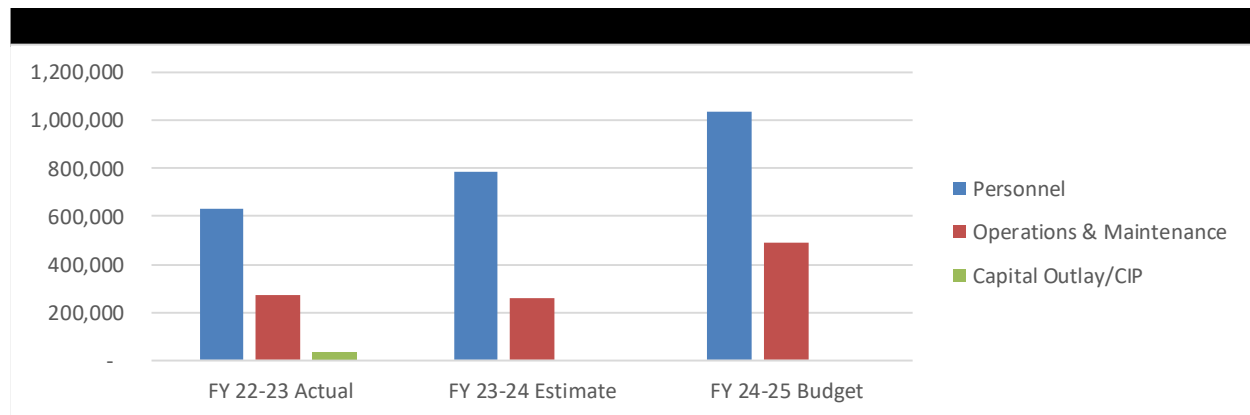
Objective: Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Review and improve recruitment process to ensure diverse pools of qualified applicants			
Number of Recruitments	107	111	145
Number of Applicants	3,800	3,650	4,200
Average days to fill competitive recruitments	45	40	40
Turnover	11.3%	10.5%	17.7%

HUMAN RESOURCES

DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	459,466	503,975	579,075	582,305	772,225
Benefits	172,868	180,470	206,730	242,675	260,560
Compensation	632,334	684,445	785,805	824,980	1,032,785
Operation & Maintenance					
Services	245,420	284,544	254,650	314,005	444,295
Supplies	3,477	4,050	4,750	5,800	44,715
Miscellaneous	25,671	25,000	-	-	500
Operational & Maintenance	274,569	313,594	259,400	319,805	489,510
Non-Operating					
Capital Outlay	35,400	31,000	-	-	-
Non-Operating Expenditures	35,400	31,000	-	-	-
Intercost	(238,737)	(238,736)	(260,948)	(260,948)	(353,172)
Total Expenditures	703,567	790,303	784,257	883,837	1,169,123



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Supplies	Additional funds added for Safety Budget

MUNICIPAL COURT

MISSION STATEMENT

As the judicial branch of government, our mission is to administer fair and impartial justice. The Municipal Court is committed to providing efficient, accurate, and accessible services.

DESCRIPTION

The Lake Havasu Municipal Court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court for Lake Havasu City.

The Municipal Court is located in the City Government Complex. The Lake Havasu City Municipal Court handles cases that consist of Criminal Misdemeanors, Criminal Traffic/DUI, Civil Traffic, Civil Offenses, Petty Offenses, Local Ordinances, and Water Violations. Our Court offers additional services such as Record Searches, Weddings, Search Warrants, Notary, Law Library, Meeting room space and Protections Orders.

In 2021, the Lake Havasu Municipal Court established the Lake Havasu City Problem Solving Courts which currently consists of three specialty courts: Youth Court, Veterans Treatment Court, Arizona State Inmate Release Program. The Youth and Veterans Treatment Courts have made significant and measurable differences in their participants' lives by assisting with treatment and peer support programs that promote sobriety, recovery, and stability over the last 10 years. The Youth and Veterans Treatment Court has been proven to reduce recidivism among its participants, which has benefited the Lake Havasu City community and the criminal justice system. In 2023, the Arizona State Inmate Release Program was established. The Municipal Court was a part of the pilot in 2022 that was adopted by the Administrative Office of the Courts to assist with Inmates transitioning into society.



MUNICIPAL COURT

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY 23-24

- Lake Havasu Municipal Courthouse:
 - Substantial completion of Construction and IT Contractors.
 - Operational: December 11, 2023.
 - Grand Opening: February 29, 2024.
- Received National Criminal History Improvement Program (NCHIP) Grant:
 - \$48,003.68 federal award for case processing.
 - The project is designed to reduce the backlog of missing court dispositions that are accessible for criminal history inquiries at the state and national level, converting manual and non-automated records to electronic records, and capturing data on litigants convicted of child abuse and domestic violence offenses.
- Lake Havasu City Problem Solving Courts:
 - ORAS Risk/Needs Assessment Certified.
 - ORAS Trainer Certified.
 - DUI Risk Assessment Certified.
- Lake Havasu City Youth Court:
 - Admitted since inception – 398 Juveniles.
 - Successfully completed – 301 Juveniles.
- Lake Havasu City Veterans Treatment Court:
 - Admitted since inception – 356 Veterans.
 - Successfully completed – 243 Veterans.

Position Title	FY 22-23	FY 23-24	FY 24-25
Associate Magistrate	1.5	1.7	1.8
Case Management Clerk	5	6	6
City Magistrate	1	1	1
Civil Traffic Clerk	1	1	1
Clerical Office Aide	1.5	1.9	1.9
Counter Clerk	2	2	3
Court Administrator		1	1
Court Operations Lead	1	1	1
Court Supervisor	1		
Courtroom Clerk	1	2	2
Management Specialist	1	1	1
Specialty Court Lead	1	1	1
Total Positions	17	19.6	20.7

MUNICIPAL COURT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Supports the enforcement of laws and regulations in a fair, just and timely manner

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Continue to execute cases in a timely manner as required to use resources effectively in delivering desired outcomes			
Total Number of Open Court cases	29,000	31,000	33,000
Total number of Closed Court cases	6,584	7,000	7,250
Average arraignment processing time w/in 60 days	87%	90%	90%

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide better customer service to all litigants entering the courthouse			
Number of payments made by mail or counter or phone payment line	10,566	11,500	12,000
Number of payments made online	10,138	11,000	11,500
Percentage of new hires receiving on-boarding training within 30 days of hire date	100%	100%	100%

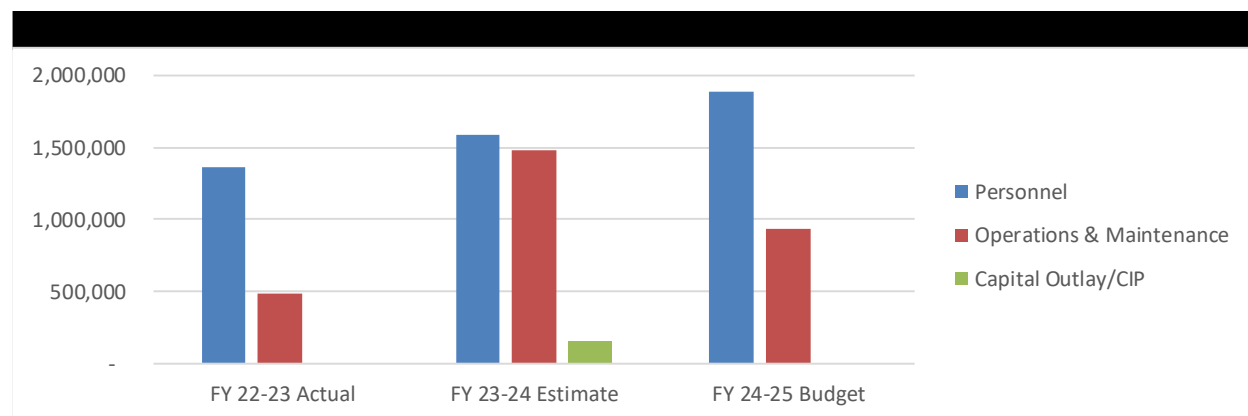
Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Offers programs to help prevent future criminal acts			
New Specialty Court programs	3	4	5
Number of New Veterans Court cases	25	30	35
Number of New Youth Court cases	60	90	100



MUNICIPAL COURT DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	974,790	1,056,925	1,143,900	1,272,585	1,361,880
Benefits	389,327	400,570	439,085	549,365	519,090
Compensation	1,364,117	1,457,495	1,582,985	1,821,950	1,880,970
Operation & Maintenance					
Utilities	15,486	30,018	31,900	61,150	176,150
Services	394,502	449,041	470,295	569,735	495,200
Supplies	24,699	276,635	889,900	895,300	30,860
Outside Contracts	46,478	49,157	85,000	105,000	141,875
Other	-	750,000	-	-	90,000
Operational & Maintenance	481,165	1,554,851	1,477,095	1,631,185	934,085
Non-Operating					
Capital Outlay	-	18,100	157,095	157,095	-
Non-Operating Expenditures	-	18,100	157,095	157,095	-
Debt					
	4,680	-	-	-	-
Total Expenditures	1,849,961	3,030,446	3,217,175	3,610,230	2,815,055



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Utilities	Increased utilities for new Courthouse
Services	Reduction due to IGA lease termination
Supplies	Reduction due to one-time purchases in FY24 for Courthouse
Other	Unavailable budget for Appointed Public Defender and Conflict Public Defender Contracts

PARKS & RECREATION DEPARTMENT

MISSION STATEMENT

To enrich the quality of life for Lake Havasu City residents and visitors by providing a variety of high-quality programs, facilities, and parks that promote health and wellness, learning, and fun for all ages, cultures, and abilities.

DESCRIPTION

The Parks and Recreation Department consists of four divisions: Aquatics, Parks, Administration, and Recreation. The Parks and Recreation Department offices are located inside the Aquatic/Community Center. This is where you can register for offered activities and programs, reserve park ramadas, and facility meeting rooms.

The Aquatic side of the Aquatic/Community Center features an indoor wave and lap pool, a whirlpool, a therapy pool, an outdoor splash pad, a slide, and fun shore features. The Aquatic division is responsible for overseeing the pools, slide, and splash pad which are used regularly during open swim, lap swim, exercise classes and swim lessons in addition to summer youth activities like the junior lifeguard program and summer swim league. The Community Center houses a variety of rooms both large and small, which are available for use in a multitude of ways. Room offerings range from a full commercial kitchen, and four meeting rooms, to a gym capable of seating 1,000 people.

The Recreation division oversees a variety of activities and programs which include the after-school program, seasonal camps, sports, and events with schools, clubs, and outside organizations as well as several community events throughout the year.

Our Parks division maintains 17 parks throughout the city each with family-friendly amenities. These amenities include play structures, water features, outdoor pickleball and bocce ball courts, and horseshoe pits. Three of the parks have reservable ramadas. Throughout these parks, 15-lit multi-use fields are used by both adult and youth leagues for baseball, football, soccer, and softball. The Patrick Tinnell Memorial Sports complex is a 40,000-square-foot lakefront multi-use skate park located in Rotary Community Park. The Site Six launch ramp, located on the island, is the only free public launch ramp within Lake Havasu City. It offers courtesy docks as well as a popular fishing pier and fish cleaning station. The Parks division maintains three dog parks located at Avalon Park, London Bridge Beach, and S.A.R.A. Park. These dog parks allow owners and dogs to socialize while enjoying the outdoors.

PARKS & RECREATION

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY 23-24

- Replaced Island Multiuse Path.
- Replaced Site 6 Boat Ramp.
- Installed HVAC System in Aquatic Center.
- Completed Desert Trail Sign Project.
- Produced major events including Teen Break, Concerts in Park, Fall Fun Fair, Sledding with Santa, and Youth Talent Show.
- Awarded Provider of American Red Cross Centennial Campaign.

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Assistant	1	1	
Administrative Specialist I	1	1	1
Administrative Specialist II	1	1	1
Administrative Supervisor	1	1	1
Aquatics Supervisor	1	1	1
Bartender	0.2	0.2	0.2
Cashier	2	2	2
Director of Parks and Recreation	1	1	1
Field Supervisor	3	3	3
Fitness Instructor	1.2	1.4	1.4
Laborer	7.2	7.6	7.6
Lead Lifeguard	2	2.4	3.1
Lifeguard	7	7.1	7.7
Maintenance Lead	7	7	7
Maintenance Specialist	6	6	7
Maintenance Technician	11	14	14
Parks Maintenance Superintendent	1	1	1
Program Coordinator	3	3	3
Recreation Aide	16	16	16
Recreation leader	9.2	9.2	9.4
Total Positions	81.8	85.9	87.4

PARKS & RECREATION

GOALS AND PERFORMANCE MEASURES

Goal: Great Community to Live, Work and Play

Objective: Offers and supports a variety of recreational programs and activities that promote a healthy and active lifestyle

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Offer a variety of exercise and enrichment programs for all ages			
Number of Community Center rentals	1,228	1,250	1,300
Number of sport program registered participants	794	800	820
Number of open gym session participants	4,214	4,300	4,350
Number of exercise class participants	18,252	18,300	18,350
Number of lap swim session participants	4,378	4,400	4,500
Number of open swim session participants	14,554	14,800	15,000
Number of swim lesson participants	712	720	730
Hours of private pool rental	622	749	709

Objective: Engages the community in events and activities that promote recreation, culture, education and social interaction

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide special events that give families, residents, and visitors an opportunity to participate in a variety of activities			
Number of special events conducted	5	5	5
Number of special events assisted	0	0	2

Objective: Supports educational opportunities for life-long learning and workforce development

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Offer affordable after school program (ASP) and summer camp child care to help working parents			
Average after school program daily attendance	295	325	350
Average number of households in ASP	417	425	450
Average number of households per session receiving assistance	65	70	70
Average summer camp daily attendance	200	200	225

PARKS & RECREATION

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Enhances the quality, life and safety of municipal infrastructure and facilities

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Utilize cost effective procedures in maintaining and repairing the facilities for safe use			
Annual cost per acre Parks Maintenance Measured. (951 Acres Not including ROW Landscape)	\$4,192	\$5,938	\$5,754

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide safe, clean, and aesthetically pleasing parks, rights-of-way, and municipal landscapes for citizens and visitors in Lake Havasu City			
Monthly playground inspections are 100% completed; and grade B or better.	90%	90%	90%
Monthly sports field inspections are 75% completed and grade C or better.	90%	90%	90%

Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

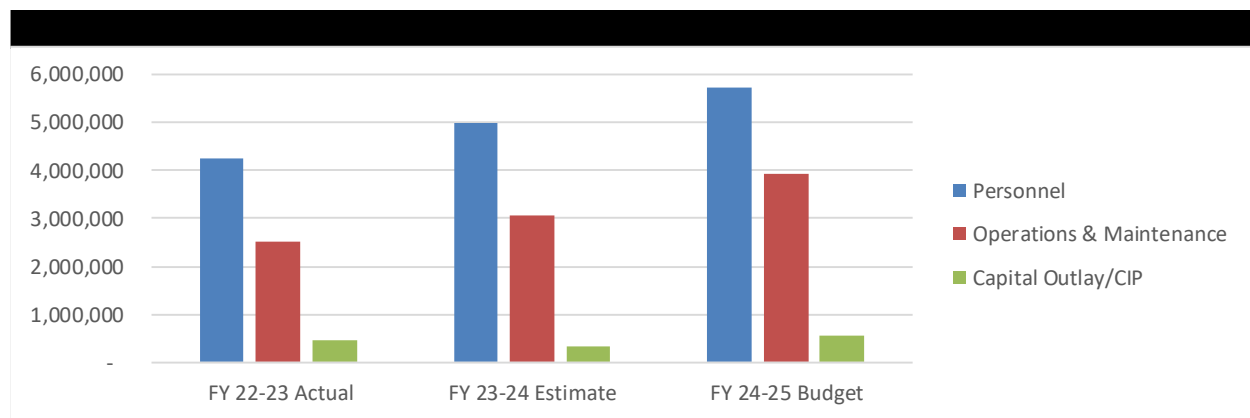
Objective: Preserves, protects and conserves natural resources and the environment

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation			
Annually increase percent of system on updated Motorola controllers with goal of 100% in 2025.	85%	88%	89%
Record and analyze annual water usage (per 1,000 cubic feet) through regular water audits with goal of 70% efficiency and completing 2 water audits per quarter.	0%	25%	50%



PARKS & RECREATION DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	3,132,401	3,566,370	3,724,365	3,701,980	4,235,920
Benefits	1,104,763	1,310,295	1,274,945	1,357,000	1,476,690
Compensation	4,237,164	4,876,665	4,999,310	5,058,980	5,712,610
Operation & Maintenance					
Utilities	1,541,875	1,764,200	1,952,300	1,857,550	2,119,100
Services	279,375	317,507	312,160	349,150	375,650
Supplies	619,245	572,374	722,850	686,830	830,765
Miscellaneous	1,082	3,100	4,600	3,100	4,600
Outside Contracts	63,841	87,000	70,000	90,025	90,025
Other	-	7,000	-	600,000	500,000
Operational & Maintenance	2,505,418	2,751,181	3,061,910	3,586,655	3,920,140
Non-Operating					
Capital Outlay	454,393	687,000	345,000	795,000	562,000
Non-Operating Expenditures	454,393	687,000	345,000	795,000	562,000
Intercost	(51,400)	(51,400)	-	-	-
Total Expenditures	7,145,576	8,263,446	8,406,220	9,440,635	10,194,750



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Other	\$500K set aside in unavailable for amenities & beautification to parks

POLICE DEPARTMENT

MISSION STATEMENT

Ensure a safe and secure community with the vision of being recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high-quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Website Notifications, and Volunteer Programs.

ACCOMPLISHMENTS FY 23-24

- The departments' firearms instructors successfully transitioned all sworn officers from our original iron sight weapons system to a red dot optic Sig Sauer platform. The transition program consisted of sending firearms instructors to a train-the-trainer program and those instructors hosting a 16-hour training class for all personnel. The new optic system has increased confidence and competence with the duty issued firearms.
- The department was awarded \$100,000.00 through the LEMHWA grant over the next two years to focus on employees' mental health. The funds will be able to provide every employee with a counseling session and provide detectives in the child crimes division with the opportunity to visit a counselor every six months. This grant provides employees access to the Dave Ramsey Smart Dollar program, which will assist them in making a budget and sticking with it to reduce stress in their personal lives. Additionally, these funds will equip employees with an application that allows them to reach out anonymously to the peer support group to seek assistance and help.

POLICE DEPARTMENT

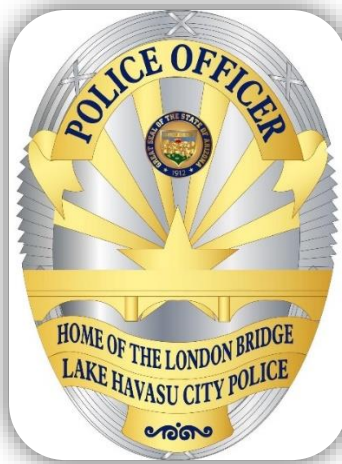
ACCOMPLISHMENTS FY 23-24 (Continued)

- The department implemented the Axon Fleet in-car camera system for several of our fleet vehicles. This consists of one camera that is forward facing and another camera that covers the prisoner compartment. The forward-facing camera utilizes Flock LPR (License Plate Reader) technology. The department also started the process for the implementation of 10 Flock LPR cameras which will be strategically installed throughout the city. This is a state-of-the art camera system that has the ability to identify vehicles by make, model, decals and color. This allows the police department to transform footage into actionable evidence, even if the vehicle has no license plate. The cameras link with other Flock users and the information is shareable within the Flock program. We currently have one camera installed and the rest should be installed shortly.
 - The department is beginning an AED program where supervisors and officers will have AED (Automated External Defibrillator) devices in their vehicles for rapid deployment. We currently have sergeant vehicles equipped with AED devices and are looking for more grant opportunities to eventually cover all in-service police fleet vehicles.
 - The Special Investigations Unit along with the Criminal Investigations Unit completed a human trafficking sting operation. This operation targets the buyers of prostitution in our community and resulted in 6 arrests. The Special Investigations Unit arrested 40 people for charges related to the sales of drugs in our community and served 27 drug related search warrants. These search warrants ultimately led to the discovery of thousands of fentanyl pills, methamphetamine, and weapons. Members of the Criminal Investigations Unit investigated 15 shootings, 3 homicides, and 1 external agency Officer Involved Shooting in 2023.
-



POLICE DEPARTMENT PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
Accreditation Specialist			0.7
Administrative Specialist I	1.7	2.7	3
Administrative Specialist II	1	1	1
Animal Control Officer	3	3	3
Animal Control Officer, Senior		1	1
Background Investigator	0.7	0.7	1.7
Crime Scene Specialist	1	1	1
Detention Officer	10.4	12.5	11
Detention Supervisor	1	1	1
Executive Assistant	1	1	1
Management Analyst	1	1	1
Police Captain	2	2	2
Police Chief	1	1	1
Police Lieutenant	4	5	5
Police Officer	65	65	65
Police Officer Intern			2
Police Sergeant	11	11	11
Police Service Technician	1	1	1
Property/Evidence Technician	1.7	1.7	1.7
Public Safety Dispatch Supervisor	2	2	2
Public Safety Dispatcher	14	14	14
Records Clerk	6.4	6.5	6.5
Records Supervisor	1	1	1
Total Positions	129.9	135.1	137.6



POLICE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Provides services, supplies and equipment to reduce harm and save lives and property within and around the community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Monitor the computer aided dispatch response time data for Priority 1 (Emergency) calls			
Average time call received until dispatched (min:sec)	1:58	2:20	2:12
Average time officer dispatched until on scene (min:sec)	7:53	7:22	7:05

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Perform background investigations on City employees and volunteers, and peddlers requesting to sell door-to door and vendors requesting to conduct business at recreation events within the community.			
Number of City employee and volunteer background investigations conducted	532	514	500
Number of Peddler Permit and vendor background investigations conducted	30	50	45

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Market continued growth and improvements for the Neighborhood Watch Program			
Number of neighborhood groups	97	94	84*
Number of members	668	535	588

*Anticipate consolidation of groups within the same general vicinity

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide animal control services to ensure animal health and protection of the citizens; reduce the number of animals impounded by increasing licensing of pets			
Number of calls for service	2500	2600	3000
Number of animal licenses issued or renewed	4900	5000	6000
Number of animals impounded	267	300	300
Number of animals returned to owner, not requiring impound	199	200	200

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintain constant vigilance towards the apprehension of serious criminal offenders; reduce crime by supporting the exchange of intelligence information, proper crime scene investigations, and sound investigative practices			
Number of Group A offenses reported*	2711	2645	2580
Number of Group A offenses cleared	1199	1266	1334
Percent of Group A reported offenses cleared**	44%	48%	51%

*Transitioned from UCR to NIBRS reporting in 2021

**Cases reported and cleared may cross fiscal years

POLICE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community (Continued)

Objective: Supports the enforcement of laws and regulations in a fair, just and timely manner

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide safe streets with traffic enforcement as a means to reduce traffic accidents			
Accident ratio per 1,000 population	17.9	18.7	19.5
Total Accidents Reported	1043	1090	1137
Traffic Enforcement Activity - Number of Traffic Stops	10565	10167	11093
Total hours dedicated to traffic enforcement	1817	2528	3355

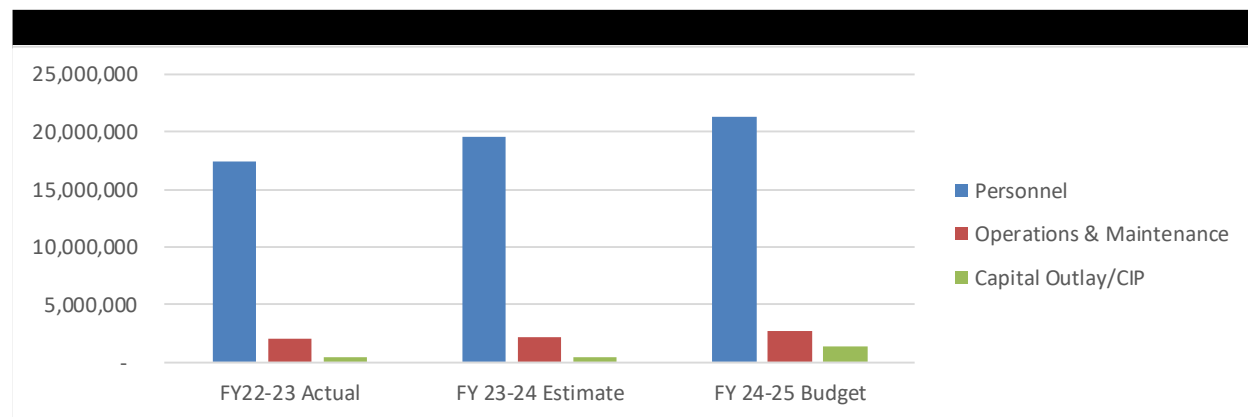
Objective: Provides a visible and approachable public safety presence which supports proactive prevention measures and education

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Continually educate the community through various means including Community Oriented Policing			
Number of 5th, 7th and 9th grade students provided NOVA Program Instruction (Nurturing, Opportunities, Values, Accountability)	1276	857	1295



POLICE DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	9,947,712	9,902,815	10,880,340	10,777,035	11,713,410
Benefits	7,454,570	7,731,395	8,632,505	8,917,295	9,611,105
Compensation	17,402,283	17,634,210	19,512,845	19,694,330	21,324,515
Operation & Maintenance					
Utilities	194,253	201,766	227,850	234,815	239,800
Services	456,896	521,708	489,900	529,355	541,900
Supplies	671,445	955,331	553,510	761,418	643,780
Miscellaneous	1,646	2,800	8,020	7,800	12,800
Outside Contracts	746,741	690,000	950,000	820,000	1,110,000
Other	-	20,000	-	35,000	155,000
Operational & Maintenance	2,070,981	2,391,605	2,229,280	2,388,388	2,703,280
Non-Operating					
Capital Outlay	425,575	525,184	434,040	905,087	1,329,797
Non-Operating Expenditures	425,575	525,184	434,040	905,087	1,329,797
Debt					
	231,349	232,374	-	-	-
Total Expenditures	20,130,187	20,783,373	22,176,165	22,987,805	25,357,592



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	4 new full-time positions which includes 2 Police Officer Interns
Outside Contract	Increase to Jail contract
Capital Outlay	Cubicle Replacement and purchase of 5 new vehicles

PUBLIC WORKS - GENERAL FUND

MISSION STATEMENT

ADMINISTRATION

To coordinate and manage the effort to preserve and improve the quality of life, health, welfare, and safety of the citizens of Lake Havasu City through the efforts of the Public Works Department Divisions and Areas (Water, Wastewater, Airport, Engineering, Facilities Maintenance, Vehicle Maintenance and Streets Maintenance).

ENGINEERING

The Engineering Division provides technical and professional engineering services and support to Lake Havasu City's citizens and government. Primary duties include the implementation of the City's extensive Capital Improvement Plan. Responsibilities include the administration and implementation of the policies and procedures of the department through the direction of the Public Works Director.

FACILITIES MAINTENANCE

To enhance the community by managing our assets safely with long term stewardship in mind, we will improve their appeal and provide future generations with the necessary infrastructure to enjoy our community.

VEHICLE MAINTENANCE

Manage, maintain, and repair the City's fleet of vehicles and equipment in a safe, efficient, and effective manner, while meeting the needs of the departments in fulfilling their core missions.



PUBLIC WORKS - GENERAL FUND

DESCRIPTION

ADMINISTRATION

Public Works Administration oversees Engineering, Maintenance Services (Streets, Facilities Maintenance, and Vehicle Maintenance), Wastewater, Water, and Airport.

ENGINEERING

To provide safe and efficient public streets, storm drainage, sanitary sewer, high quality drinking water, and public transportation services. This is accomplished through cost effective planning, design, and construction of physical assets.

FACILITIES MAINTENANCE

Facility Maintenance provides daily maintenance for all the City buildings. This includes recreational buildings, City Hall, Police Department, Fire Stations, Operations buildings, other City buildings, non-HURF related special projects and events.

VEHICLE MAINTENANCE

The Vehicle Maintenance Section is responsible for purchasing and disposal, providing preventative maintenance, emergency repairs, and administrative services (including Fleet Management) for all the City's vehicles and equipment.



PUBLIC WORKS - GENERAL FUND

ACCOMPLISHMENTS FY 23-24

ADMINISTRATION

- Started developing a safety culture for all Public Works Divisions.
- Implemented quarterly performance conversations for all Public Works employees.
- Assisted with the Water and Sewer Divisions' City Code revisions.
- Worked with the Fire Department to establish a fire hydrant inspection and testing program.
- Reorganized the Public Work's leadership structure.
- Improved and strengthened working relationships with other City Departments.

ENGINEERING

- Continued the ADEQ Small City MS-4 Permit updating INCLUDING Stormwater sampling of 9 Identified Wash outlets, including impaired water sampling constituent testing.
- Provided 3 Traffic Studies with consultant assistance for traffic warrants in congested intersections.
- Reviewed Design and Specifications for 2 Traffic Safety/MPO/ADOT projects
- Acquired 1 new Project Manager and currently seeking an Engineering Tech Coordinator for the division.
- Continued Training for Maintstar DSD Processing System Implementation.

FACILITIES MAINTENANCE

- Multiple Facility Assessments completed
- Successful inventory of all City Air Conditioning units and systems
- PD Cooling Tower Repair
- Centralization of Citywide Maintenance Activities
- New flooring in PD, Transit, and the Transportation building
- PD Parking Lot and Aquatic Center repave

VEHICLE MAINTENANCE

- Completed annual vehicle lift, bucket truck and crane certifications.
- Auctioned 4 vehicles and anticipate auctioning 20 more vehicles by June 30th.
- Completed 950 preventative maintenance services.
- Completed 2,100 work orders with 80% completion within 5 days.
- Implementation of Fleet Management program.

PUBLIC WORKS

GENERAL FUND PERSONNEL

Administration	FY 22-23	FY 23-24	FY 24-25
Deputy Director of Public Works			1
Director of Public Works	1	1	1
Management Analyst	1	1	1
Transportation & Maintenance Superintendent	1	1	1
Administration Total Positions	3	3	4
Engineering	FY 22-23	FY 23-24	FY 24-25
Assistant City Engineer	1	1	1
Capital Asset Administrator	1	1	1
Capital Program Manager			1
Civil Engineer	1	1	1
Engineering Tech/Coordinator	2	2	2
Project Manager	3	3	2
Engineering Total Positions	8	8	8
Facilities Maintenance	FY 22-23	FY 23-24	FY 24-25
Administrative Specialist II		1	1
Custodian II	2	2	4
Field Supervisor		1	1
Maintenance Lead	1	2	2
Maintenance Specialist	4	4	4
Maintenance Supervisor	1	1	1
Maintenance Technician	1	1	1
Facilities Maintenance Total Positions	9	12	14
Vehicle Maintenance	FY 22-23	FY 23-24	FY 24-25
Administrative Assistant	1		
Administrative Specialist II		1	1
Equipment Mechanic I	4	4	3
Equipment Mechanic II	4	4	5
Fleet Maintenance Supervisor	1	1	1
Laborer	0.5	0.3	0.7
Shop Foreman		1	1
Vehicle Maintenance Total Positions	10.5	11.3	11.7
Public Works - General Fund Total Positions	30.5	34.3	37.7

PUBLIC WORKS – GENERAL FUND **GOALS AND PERFORMANCE MEASURES** **FACILITIES MAINTENANCE | VEHICLE MAINTENANCE**

Goal: Safe and Secure Community

Objective: Enhances the quality, life and safety of municipal infrastructure and facilities

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Utilize cost effective procedures in maintaining and repairing the facilities for safe use			
Annual cost per square foot of facility maintenance measured. (275,556 Sq Ft Facilities)	\$4.10	\$4.40	\$4.40
Category A Facility work orders completed within 1 day	90%	85%	90%
Category B Facility work orders completed within 5 working days (95%)	100%	100%	100%

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Asset Management Plans in place for 75% of facilities	50%	50%	50%

Goal: Reliable Infrastructure and Effective Mobility

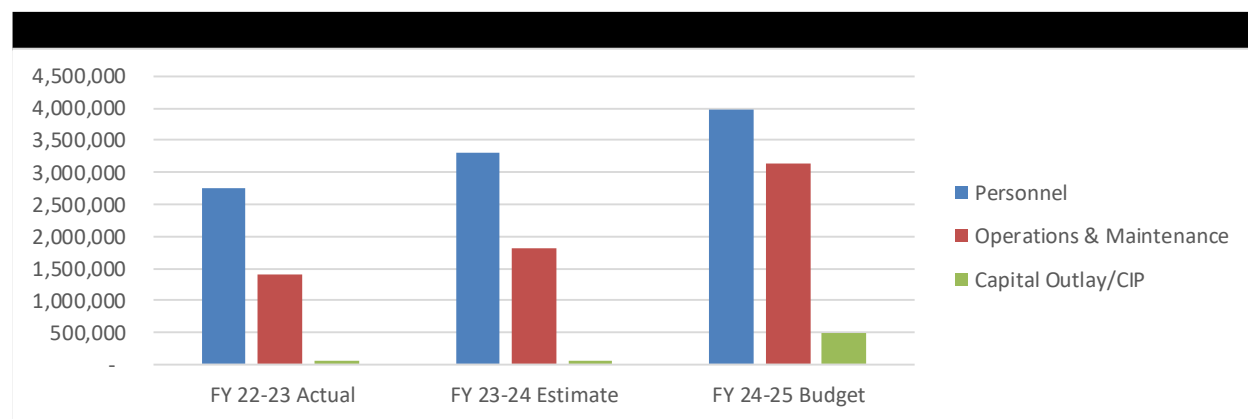
Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide vehicle maintenance service and fleet management for Lake Havasu City in the most efficient and effective manner possible			
Repair vehicles within five days of work order being opened	80%	82%	85%
Preventative maintenance completed on time, within one month due	87%	88%	90%
Vehicle and equipment items available for use (%)	97%	96%	97%
Preventative maintenance versus repair	44%	44%	48%

PUBLIC WORKS – GENERAL FUND

DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	1,858,827	2,210,685	2,245,260	2,376,080	2,716,830
Benefits	890,294	1,075,359	1,053,160	1,138,115	1,256,690
Compensation	2,749,121	3,286,044	3,298,420	3,514,195	3,973,520
Operation & Maintenance					
Utilities	96,433	92,700	108,900	92,350	118,150
Services	695,351	569,600	766,645	975,400	1,864,115
Supplies	587,522	652,145	897,100	1,065,095	812,745
Outside Contracts	16,080	50,000	50,000	50,000	50,000
Other	-	15,500	-	296,500	296,500
Operational & Maintenance	1,395,386	1,379,945	1,822,645	2,479,345	3,141,510
Non-Operating					
Capital Outlay	55,225	100,000	66,055	107,000	480,000
Non-Operating Expenditures	55,225	100,000	66,055	107,000	480,000
Intercost	(2,014,528)	(2,014,534)	(2,235,831)	(2,235,831)	(2,586,322)
Total Expenditures	2,185,204	2,751,455	2,951,289	3,864,709	5,008,708



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	2 new full-time positions
Services	A/C and Parking lot Maintenance
Capital Outlay	2-Post lift, ARI Wheel Lifts, and purchase of 4 new vehicles

PUBLIC WORKS

AIRPORT

MISSION STATEMENT

Our mission is to provide safe and efficient aviation facilities for the citizens, businesses, and visitors of Lake Havasu City. To facilitate regional economic development by providing a modern and efficiently operated aviation facility. To consider all available funding sources to aid in making the airport as self-sustaining as possible. To maintain and develop the airport in an environmentally sound manner, as a vital part of the local, state and national economy.

DESCRIPTION

The Airport Division is responsible for customer-friendly administration, maintenance, planning, development, public outreach, and monitoring of flight operations at a medium-sized commercial/general aviation airfield facility. Two commercial freight carriers, one rental car agency, two multi-service fixed-base operators, and various specialty fixed-based operators are based here. The airport is a primary gateway to the city and is open to the flying public, freight carrier operators and corporations 24 hours a day, 7 days a week, 365 days a year.

ACCOMPLISHMENTS FY 23-24

- Started and completed Runway 14/32 reconstruction.
 - Started and completed design and improvement of Runway Safety Areas (RSA) associated with the runway reconstruction.
 - Completed crack fill, seal coat and striping of Self-Service Fueling and City- and Privately-owned hangar area pavements.
 - Started Automated Weather Observing System (AWOS) design and replacement.
 - Started RSA hydrant removal and replacement with recessed hydrants.
-



PUBLIC WORKS AIRPORT PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Specialist I	1	1	1
Airport Manager	1	1	1
Maintenance Specialist	1	1	1
Operations Supervisor	1	1	1
Total Positions	4	4	4



PUBLIC WORKS AIRPORT

GOALS AND PERFORMANCE MEASURES

Goal: Reliable Infrastructure and Effective Mobility

Objective: Provides a safe transportation network, enhances traffic flow and offers safe mobility to aeronautical users and general public

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintain safety and security of facility			
Conduct daily airfield inspections toward Part 139 standards	261	261	261
Conduct emergency safety repairs within 24-48 hours	20-30	20-30	20 - 30
Take corrective action for deficiencies within 14 days of notification	24	24	24

Goal: Well-Planned, Sustainable Growth and Development

Objective: Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Support aeronautical use events at the Airport			
Number of events	3	1	3

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provides customer service to Fixed Based Operator's (FBO's) and private individuals			
Number of FBO's	2	2	2

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Meets with FAA/ADOT to develop CIP plan and maximize grant opportunities			
Number of meetings	1	1	1
Number of scheduled CIP projects	1	2	5

Goal: Good Governance

Objective: Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

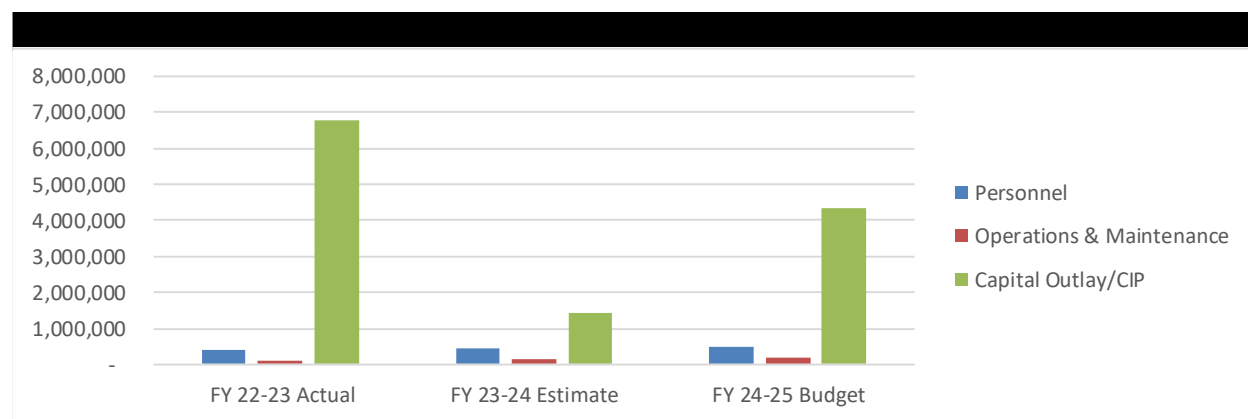
Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Seek Grant Funding opportunities			
Apply for build/design improvement Grants	1	2	5

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Ensure Hangar Policy enforcement			
Apply Hangar policy and inspections	121	121	121

PUBLIC WORKS AIRPORT DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 22-23	FY 22-23	FY 23-24	FY 23-24	FY 24-25
Personnel					
Salaries and Wages	287,577	288,610	317,625	314,820	338,290
Benefits	113,204	129,490	135,570	151,765	138,945
Compensation	400,781	418,100	453,195	466,585	477,235
Operation & Maintenance					
Utilities	67,227	63,875	72,800	68,675	73,675
Services	35,384	50,870	28,085	55,470	65,470
Supplies	18,897	26,400	30,950	44,900	31,900
Miscellaneous	679	400	400	400	400
Other	-	1,000	-	-	-
Operational & Maintenance	122,187	142,545	132,235	169,445	171,445
Non-Operating					
Capital Outlay	-	-	-	-	113,000
Capital Improvement Program	5,823,152	9,135,000	452,765	4,185,000	3,232,000
Contingency	-	7,000	-	7,000	7,000
Depreciation	959,448	960,000	965,000	965,000	980,000
Non-Operating Expenditures	6,782,600	10,102,000	1,417,765	5,157,000	4,332,000
Intercost	305,922	305,922	309,752	309,752	334,318
Total Expenditures	7,611,490	10,968,567	2,312,947	6,102,782	5,314,998



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Capital Outlay	Purchase of 2 new vehicles

PUBLIC WORKS

STREETS – HURF FUNDED

MISSION STATEMENT

To maintain, construct, and administer safe and effective Highway User Revenue Fund (HURF) eligible public right-of-way facilities (Streets), throughout the City.

DESCRIPTION

The Maintenance Services Division – HURF Funded, is responsible for the administration, maintenance, and minor construction of all related activities involving the City's roadways and HURF eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals and striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities, is responsible for conducting traffic studies, operations and maintenance of traffic signals and streetlights, performs pavement condition assessments, and plans and administers the contracts for pavement repair, rehabilitation, and sealing projects.

ACCOMPLISHMENTS FY 23-24

- Concrete – 150 Jobs – 14, 327 Sq. Ft.
 - Patching – 262 Patches – 36,526 Sq. Ft.
 - Storm Clean-Up – 3 Storms-Light – clean-up.
 - CDL Class up – 18 employees received their CDL's.
 - New concrete under the bridge around the stage.
-



PUBLIC WORKS STREETS – HURF FUNDED

PERSONNEL | GOALS AND PERFORMANCE MEASURES

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Specialist II	1	1	1
Field Supervisor	1	2	2
Laborer	0.5	0.7	0.7
Maintenance Lead	3	3	3
Maintenance Specialist	7	10	10
Maintenance Supervisor	1	1	1
Maintenance Technician	3	3	3
Transportation Specialist	3	3	3
Facilities Maintenance Total Positions	19.5	23.7	23.7

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

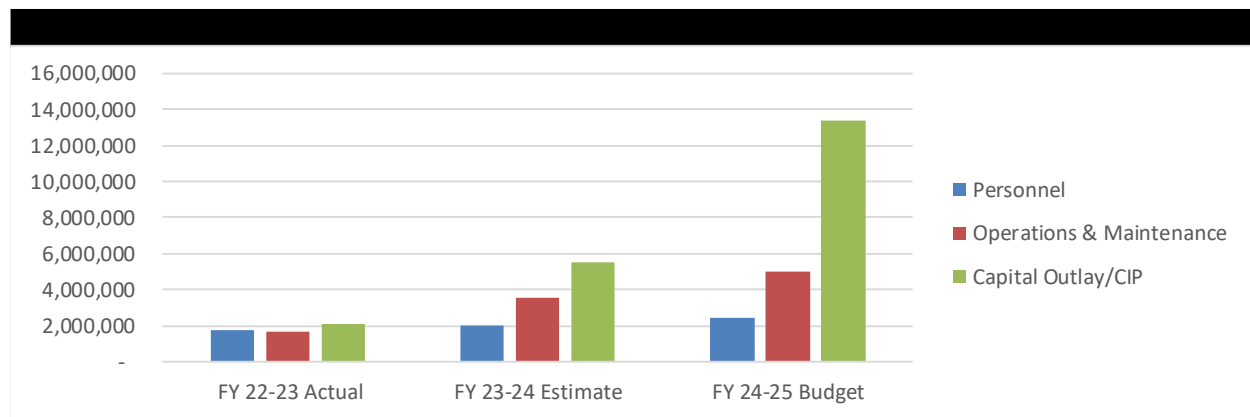
Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintain Lake Havasu City roadways at a cost of less than \$1.60 per square yard for pavement while maintaining a Pavement Condition Index (PCI) greater than 75 and maintaining other measures at a greater than 90%			
Square yard cost of roadway maintenance, including Chip Seal, pavement maintenance labor for crack filing, patching, and materials for same	\$4.45	\$6.25	\$6.45
Percent of utility patches done within three days of receipt of notice from utility	30%	30%	30%
Percent of roadways cleared of large storm debris within two weeks of event	100%	100%	100%
Percent of lane striping completed annually	70%	60%	60%
A measure of the traffic signal flow actuated rather than in recall due to loop/video failure	99%	99%	99%
Pavement Condition Index	72.3	71.4	72

Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Asset Management Plan Implementation and Maintenance	40%	40%	40%

PUBLIC WORKS STREETS – HURF FUNDED DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	1,124,078	1,239,110	1,246,405	1,447,070	1,578,540
Benefits	635,001	668,890	746,995	819,800	861,360
Compensation	1,759,079	1,908,000	1,993,400	2,266,870	2,439,900
Operation & Maintenance					
Utilities	77,609	84,500	80,000	84,000	87,000
Services	1,097,658	13,026,990	2,618,050	2,848,990	3,594,150
Supplies	500,985	560,150	831,175	791,200	1,300,700
Miscellaneous	623	525	600	525	525
Other	-	5,000	-	-	-
Operational & Maintenance	1,676,875	13,677,165	3,529,825	3,724,715	4,982,375
Non-Operating					
Capital Outlay	925,667	906,000	400,075	2,470,155	1,831,000
Capital Improvement Program	1,139,406	1,350,000	5,086,240	10,239,745	11,473,915
Contingency	-	50,000	-	50,000	50,000
Non-Operating Expenditures	2,065,073	2,306,000	5,486,315	12,759,900	13,354,915
Intercost	358,290	358,290	964,685	964,685	988,627
Total Expenditures	5,859,317	18,249,455	11,974,225	19,716,170	21,765,817



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Increase in services for Asphalt Maintenance
Supplies	Increase in supplies for Signal Boxes Upgrades and Sidewalk & Concrete Program
Capital Outlay	Purchase of 4 new vehicles

PUBLIC WORKS

WASTEWATER

MISSION STATEMENT

To serve the citizens of Lake Havasu City by collecting, transporting, treating, and recycling wastewater in a safe, reliable, efficient, cost effective, and environmentally responsible manner, while providing excellent service to our customers.

DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the city, which is connected to the sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 70 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to ensure compliance with the Aquifer Protection Permits for all wastewater facilities.

ACCOMPLISHMENTS FY 23-24

- Received the Certificate of Recognition by ADEQ for the Voluntary Environmental Stewardship Program (VESP). The VESP recognizes and awards incentives to Arizona organizations that have a good history of environmental compliance and strive to go beyond what is legally required to protect public health and the environment.
 - Construction of reclaimed water fill stations were completed at Island Treatment Plant (ITP), Mulberry Treatment Plant (MTP) and North Regional Treatment Plant (NRP) for the public use. This water can be used for dust control, compaction and many other constructions related work (not for drinking).
 - Completion and start-up of the new biological odor control systems for MTP and NRP. Biological odor control methods are preferred due to their safety, cost of operation, environmental impact, and the ability to use reclaimed water, which will save millions of gallons of potable water.
 - Construction of reclaimed water line to irrigate the Grand Island Park was completed. This project will help with the disposal of excess water during the winter months. At the same time, thousands of gallons of water will be conserved. We have already received compliments from residents enjoying the ponds and birds.
 - Successful completion of the SCADA Main Programming Update for the NRP. Programming updates to the Water Treatment Plant for the PLC's that control high service pumps and Chlorinators.
-

PUBLIC WORKS WASTEWATER PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Specialist II		1	1
Industrial Utilities Electrician		1	1
Industrial Waste Inspector	1	1	1
Instrumentation and Control Specialist	1	1	1
Laboratory Supervisor	1	1	1
Laboratory Technician	2	2	2
Management Specialist	1		
Plant Operator	4	4	4
Plant Operator Lead	2	3	3
Scada Communication Specialist	1	1	1
Scada Supervisor	1	1	1
Utility Field Supervisor	1	1	1
Utility Lead	2	1	1
Utility Locator		1	1
Utility Specialist I	5	5	5
Utility Specialist II	8	9	9
Utility Supervisor	2	2	2
Wastewater Superintendent	1	1	1
Total Positions	33	36	36



PUBLIC WORKS WASTEWATER

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Ensures access to a reliable utility infrastructure that effectively manages wastewater treatment and delivers safe reclaimed water, while reducing dependency on chemicals

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Wastewater treated and disposed			
Total treated flow, Million Gallons (MG) (3 treatment plants)	1,510	1,523	1,530
Miles of sewer	395	415	418
Number of Liftstations	78	78	78
Amount of reclaimed water delivered to users, MG	575	653	625
Injection of reclaimed water to Vadose Wells & Percolation Ponds, MG	935	884	925
Biosolids delivered to City Landfill, Tons	7,300	7,328	7,350
Gallons of odor control chemicals used in Treatment Plants	53,195	45,000	8,000

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintain and repair existing assets			
Number of times lift stations cleaned	880	880	880
Miles of sewer lines cleaned	60	90	100
Sewer lines treated for roots (in feet)	7,382	8,000	8,000
Number of manholes treated for pests	2,638	2,800	2,800
Number of sewer main breaks	2	2	0
Number of reported pools drained into the sewer (instead of the streets)	60	80	80

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Prompt service installation and customer service			
Blue stake locator requests	9,000	9,000	12,000
Number of new sewer taps	12	15	15
Number of odor complaints responses	28	20	20

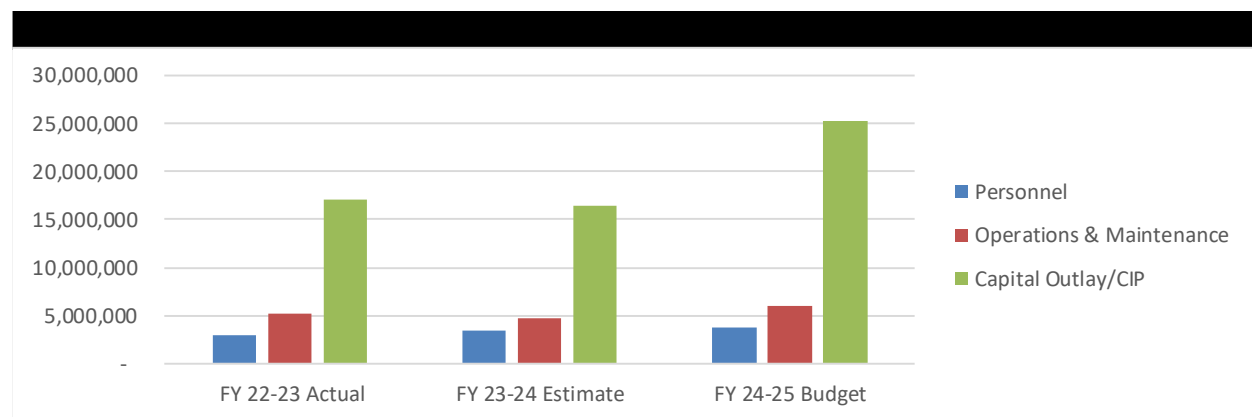
Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Ensures effective regulation and enforcement for a well-maintained and healthy environment

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Comply with all Federal and State Regulations for Environmental Quality			
Number of compliance data points	13,323	13,323	13,323
Number of compliance data points violated	11	97	54
Number of sewer spills	3	2	0
Number of ADEQ & ADHS audits	4	4	4
Percentage of passed ADEQ & ADHS audits	100%	100%	100%

PUBLIC WORKS WASTEWATER DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	2,040,908	2,119,395	2,267,655	2,360,175	2,497,770
Benefits	964,288	1,135,770	1,147,980	1,241,425	1,222,040
Compensation	3,005,196	3,255,165	3,415,635	3,601,600	3,719,810
Operation & Maintenance					
Utilities	1,760,579	1,474,400	1,550,000	1,559,400	1,660,300
Services	1,217,055	1,710,500	1,118,955	1,282,890	1,977,990
Supplies	2,165,364	1,953,650	1,997,480	2,094,080	2,377,850
Miscellaneous	47,575	40,000	45,000	40,000	45,000
Other	-	12,000	-	1,422,915	-
Operational & Maintenance	5,190,573	5,190,550	4,711,435	6,399,285	6,061,140
Non-Operating					
Capital Outlay	354,358	1,787,000	1,910,230	1,761,665	1,905,730
Capital Improvement Program	5,845,746	11,459,480	3,339,700	8,195,500	10,723,120
Contingency	-	1,000,000	-	1,000,000	1,000,000
Depreciation	10,861,461	10,815,000	11,140,000	11,140,000	11,550,000
Non-Operating Expenditures	17,061,565	25,061,480	16,389,930	22,097,165	25,178,850
Debt					
Intercost	13,528,449	13,528,449	13,526,880	13,519,880	13,570,025
Total Expenditures	41,352,871	49,602,732	40,679,457	48,253,507	51,248,725



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Increase in services due to parts and installation for NRP Aeration Basin
Capital Outlay	Purchase of 5 new vehicles

PUBLIC WORKS

WATER

MISSION STATEMENT

Provide great customer service, safe water in ample supply to meet the needs of the consumer while adhering to Federal and State drinking water standards.

DESCRIPTION

The Water Division provides safe water to the City's residents and operates and maintains the water treatment plant, wells, pump stations, storage reservoirs, and over 500 miles of water mains. Sampling of the water for a multitude of constituents occurs on a continuous basis to ensure safe drinking water. Conservation and efficient use of water is an ongoing effort.

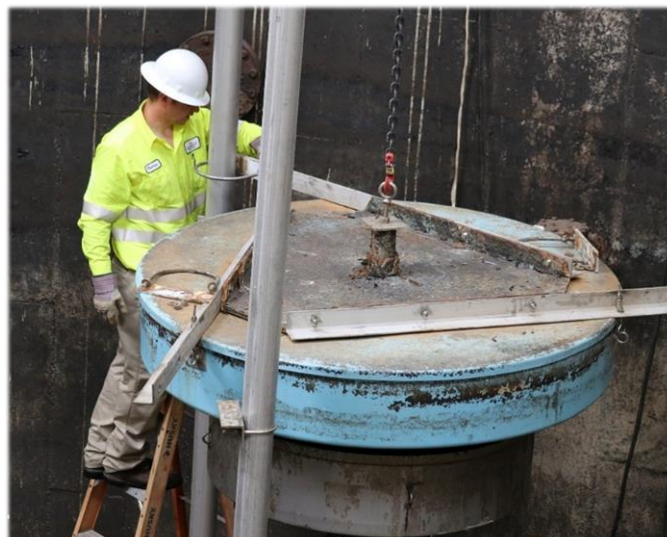
The Division's goals are that a customer can go to their water faucet at any time of the day and get a glass of water without thought or hesitation. When people do not have to think about the service we provide, we have successfully performed our job.

ACCOMPLISHMENTS FY 23-24

- Fifteen employees passed 19 water certification tests which supports the ability to promote from within and succession planning.
 - Created a reduced pressure zone for Lakeview Mobile Home Park to address leaks due to high pressure and pipe fatigue.
 - Water Treatment Plant produced 4.38 billion gallons of water while removing 388,600 pounds of Manganese sludge.
 - Rehabbed well 10 and 14.
 - Installed 225 meters to new services and replaced 1,193 meters due to old age, stuck or downsized.
-

PUBLIC WORKS WATER PERSONNEL

Position Title	FY 22-23	FY 23-24	FY 24-25
Administrative Assistant	1	1	
Administrative Specialist I			1
Administrative Specialist II	1	1	1
Cross Connection Control Specialist	1	1	1
Laborer	2		
Plant Operator	2	2	2
Plant Operator Lead	1	1	1
Utility Field Supervisor	2	2	2
Utility Foreperson		1	1
Utility Lead	3	4	4
Utility Locator		1	1
Utility Mechanic	2	2	2
Utility Specialist I	8	8	8
Utility Specialist II	11	10	10
Utility Supervisor	2	2	2
Utility Technician		2.2	3
Water Compliance/Quality	1	1	1
Water Superintendent	1	1	1
Total Positions	38	40.2	41



PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Comply with all federal and state regulations for water quality			
Percentage of samples taken within regulated timeframe	100%	100%	100%
Number of bacteriological compliance violations	0	0	0
Percentage of compliance with maximum arsenic parameters	100%	100%	100%
Percentage of manganese and iron removed	100%	100%	100%

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide clean water to the community			
Billions of gallons of Treated Drinking Water annually	4.350	4.450	4.500

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Maintain and repair existing assets within a reasonable time-frame			
Percentage of broken service line repairs made within <u>7</u> working days: <i>Note: In 2023 there were 257 main and service leaks, 110 of which were emergency repairs. This is a 52% increase from 2017.</i>	100%	100%	100%
Percentage of emergency service line and water main breaks responded to within <u>2</u> hours. <i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three -tier cell phone system.</i>	100%	100%	100%

Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Prompt service installation - new water meters			
Number of work orders completed on average by Water Distribution Crew, Customer Service, and Bluestake Locator			
Water Distribution	3,379	4,000	4,000
Customer Service	17,941	18,000	18,000
Bluestake Locator	6,448	6,500	6,500

PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURES

Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy and energy conservation efforts

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide a reward for community efforts taken to reduce water demand			
Number of certificate of recognition awards distributed	3	3	3

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Ensures a robust water portfolio through efficient water consumption			
Evaluate high water users, and conduct water audits to reduce their annual consumption (Number of water audits conducted)	45	45	50
Perform free water-pressure checks for the community (Number of pressure checks conducted)	45	45	50
Rainwater harvesting systems on select buildings in the City to capture both rainwater and water used by evaporative coolers to reuse for landscaping (Water captured in gallons)	500,000	500,000	500,000
Use of reclaimed water for outdoor irrigation (Percentage of reclaimed water directed to landscaping)	65%	65%	47%
Ensure the proper disposal of waste water (i.e., pool water) (Percentage of waste water disposed properly)	65%	65%	65%
Injection of reclaimed water to groundwater storage to increase groundwater supply, offset our usage, and to have another source of water to rely on (Amount percolated in acre feet)	350	325	765

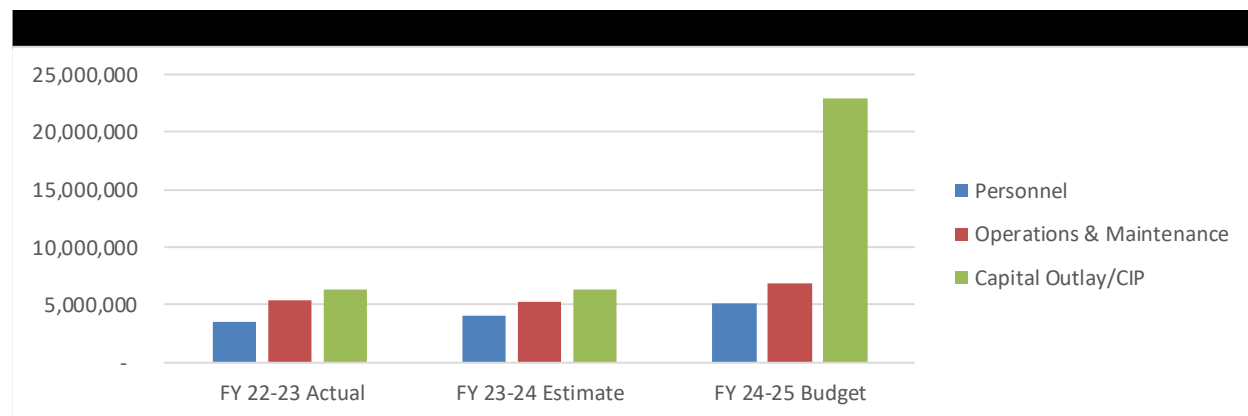
Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Preserves, protects and conserves natural resources and the environment			
"Beautify Lake Havasu" program implemented to restore native vegetation that reduces water consumption for landscaping, provides aesthetically pleasing landscape in the city, and provides natural habitat for native wildlife and ecosystem preservation (Volunteer hours spent on project)	25	30	30
Monitoring for nitrates in groundwater (Number of Samples)	4	4	4

Objective: Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Support the Clean Colorado River Sustainability Coalition and their main mission to protect water quality on the Lower Colorado River			
Lake Havasu City Staff Time Dedicated	150 hrs	150 hrs	150 hrs

PUBLIC WORKS WATER DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	2,388,682	2,292,973	2,812,085	2,921,320	3,562,330
Benefits	1,117,179	1,172,280	1,269,175	1,383,005	1,609,450
Compensation	3,505,861	3,465,253	4,081,260	4,304,325	5,171,780
Operation & Maintenance					
Utilities	2,713,923	2,021,250	2,719,250	2,121,250	2,821,400
Services	1,293,134	1,742,377	1,155,485	1,581,780	2,221,330
Supplies	1,442,301	1,659,400	1,335,615	1,697,600	1,862,600
Miscellaneous	11,276	20,000	20,000	20,000	20,000
Outside Contracts	-	5,500	5,500	5,500	5,500
Other	-	730,000	-	1,266,315	-
Operational & Maintenance	5,460,633	6,178,527	5,235,850	6,692,445	6,930,830
Non-Operating					
Capital Outlay	463,037	800,000	-	-	1,590,000
Capital Improvement Program	2,638,307	8,998,000	3,243,200	5,522,700	17,330,700
Contingency	-	500,000	-	500,000	500,000
Depreciation	3,174,858	3,027,500	3,133,500	3,133,500	3,450,500
Non-Operating Expenditures	6,276,202	13,325,500	6,376,700	9,156,200	22,871,200
Debt					
Intercost	607,278	607,277	649,345	596,755	596,205
Total Expenditures	19,898,112	26,976,152	19,512,835	23,944,155	38,472,465



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Utilities	Additional budget due to increase in electricity costs
Services	Update Water Master Plan, Well 2 Rehab, and High Service Pump 1
Capital Outlay	Purchase of 6 new vehicles

TRANSIT

MISSION STATEMENT

To deliver safe, professional, and accessible public transportation that fits the needs of Lake Havasu City's residents and visitors. Establish an innovative public transportation system that encourages residents and visitors to select Lake Havasu City Transit DIRECT when seeking an option for commuting within the City limits.

DESCRIPTION

Lake Havasu City Transit provides a unique solution when it comes to delivering public transportation. The Transit Division has developed a dynamic demand response service that fulfills both a Microtransit and Paratransit need for the community.

ACCOMPLISHMENTS FY 23-24

- Increased number of "Certified" Paratransit customers to 213 up from post Covid numbers of 78 customers.
 - Successfully completed and passed the Federal Transit Administration Triennial review.
 - VIA Mobility was selected as the replacement dispatch platform replacing RouteMatch / UBER in Spring 2024.
 - Took delivery of a 2023 Dodge Promaster Braun ADA van and the first Electric Vehicle (EV) a 2023 Ford E-Transit ADA van.
 - Took delivery of the first Electric Vehicle (EV) a 2023 Ford E-Transit ADA van.
 - Increased DIRECT trip by 30%.
-



TRANSIT PERSONNEL | PERFORMANCE MEASURES

Position Title	FY 22-23	FY 23-24	FY 24-25
Transit Dispatcher	1	1	1
Transit Driver/Dispatch	6	6	6
Transit Manager	1	1	1
Transit Specialist	1	1	1
Total Positions	9	9	9

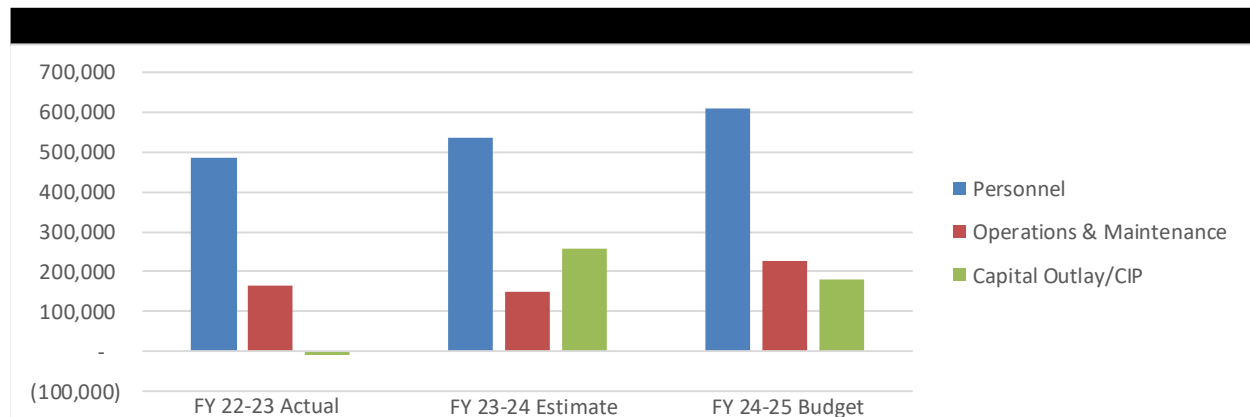
Goal: Is to deliver a level of public transit service that meets or exceeds expectations of the community.

Objective: Deliver a multi-service type public transit system that is able to meet the unique needs of Lake Havasu City's growing community

Measures	Actual FY 22-23	Estimated FY 23-24	Projected FY 24-25
Provide a safe, reliable public transportation service to our community			
Number of trips provided Flex	1,777	2,164	2,380
Number of trips provided Direct	13,292	17,386	19,124
Number of riders Flex	1,700	1,777	1,955
Number of riders Direct	13,750	18,455	20,300
Fleet Miles driven provided Flex	12,000	15,150	15,200
Fleet Miles driven provided Direct	72,000	110,000	121,272
First Aid/CPR Training	13	5	10
Defensive Driver Training	13	5	7
PASS ADA-Certification ADOT	13	5	5
Service Time Average (Maintain on-time service above the National Average of 95%)	100%	100%	100%

TRANSIT DEPARTMENT BUDGET

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Personnel					
Salaries and Wages	362,014	397,185	401,055	433,895	448,635
Benefits	124,538	128,227	132,470	148,510	160,215
Compensation	486,552	525,412	533,525	582,405	608,850
Operation & Maintenance					
Utilities	5,908	6,091	6,090	6,090	8,830
Services	93,728	111,588	83,735	83,735	95,010
Supplies	65,722	104,502	60,360	66,139	58,050
Other	-	20,000	-	-	64,500
Operational & Maintenance	165,358	242,181	150,185	155,964	226,390
Non-Operating					
Capital Outlay	(6,962)	120,000	258,000	377,194	180,000
Non-Operating Expenditures	(6,962)	120,000	258,000	377,194	180,000
Total Expenditures	644,948	887,593	941,710	1,115,563	1,015,240



MISCELLANEOUS BUDGETS

IMPROVEMENT DISTRICTS | REFUSE

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
#2 London Bride Plaza	16,915	18,193	17,438	18,898	19,464
#4 McCulloch Median	62,194	61,312	-	-	-
Total Expenditures	79,109	79,505	17,438	18,898	19,464

Note: Dissolution of #4 McCulloch Median in May of FY 23.

REFUSE

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Operation & Maintenance					
Utilities	15,381	13,000	31,000	15,500	35,000
Services	148,812	154,000	171,500	166,000	225,665
Miscellaneous	14,817	4,500	20,000	8,000	22,000
Outside Contracts	6,912,793	6,762,500	7,100,755	7,201,350	7,460,300
Operational & Maintenance	7,091,803	6,934,000	7,323,255	7,390,850	7,742,965
Non-Operating					
Contingency	-	100,000	-	100,000	100,000
Non-Operating Expenditures	-	100,000	-	100,000	100,000
Intercost	429,509	429,509	456,605	456,605	485,846
Total Expenditures	7,521,311	7,463,509	7,779,860	7,947,455	8,328,811

MISCELLANEOUS BUDGETS

FLOOD CONTROL FUND

Expenditures	Actual FY 22-23	Budget FY 22-23	Estimate FY 23-24	Budget FY 23-24	Budget FY 24-25
Non-Operating					
Capital Improvement Program	522,633	3,370,000	4,721,725	6,375,000	4,110,000
Non-Operating Expenditures	522,633	3,370,000	4,721,725	6,375,000	4,110,000
Intercost	814,083	814,083	821,782	821,782	363,869
Total Expenditures	1,336,716	4,184,083	5,543,507	7,196,782	4,473,869



FY 24-25 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

ADMINISTRATIVE SERVICES DEPARTMENT

Non-Specific City-Wide Grants - \$3,000,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE

VOCA Grant - \$75,445

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

CITY MANAGER

CDBG Funds - \$898,855

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing. These funds are used for the administration and actual costs of CDBG eligible activities, including substantial housing rehabilitation.

State Special Projects - \$1,000,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is open to entities for competitive grants. These funds can be used for any CDBG eligible activities.

COURT

CSI Grant - \$20,000

Administrative Office of the Courts, funding for assistance, training, and grants to courts, to meet minimum standards of courthouse security that are adopted by the Arizona Supreme Court.

BJA Grant - \$382,460

The Bureau of Justice Assistance grant provides funding for Veteran's substance abuse treatment and peer-support services.

NCHIP Grant - \$40,000

The National Criminal History Data Clean-up, funding to assist with improve reporting for the National Instant Criminal Background Check System.

JCEF & FTG - \$150,000

Administrative Office of the Courts, funding for training, improve, maintain, and enhance the ability to collect and manage monies assessed or received by the courts. Improve case processing or administration of justice, and for probation services.

FY 24-25 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

COURT – CONT.

SAMHSA Grant- \$400,000

Funding to expand substance abuse treatment capacity in adult treatment drug courts and enhance substance use disorder treatment services in existing courts, including recovery support services, screening, assessment, case management, and program coordination to defendants/offenders.

FIRE DEPARTMENT

SAFER Grant - \$1,593,740

Funding for additional staffing for Fire and Emergency Response personnel.

DHS/AFG Grant - \$1,170,000

Funding for training and equipment, the funding will be used to purchase a new fire engine.

AZ DHS - \$49,000

Funding for diesel exhaust systems at the fire stations.

AZDHS - \$57,000

Funding for monitors for detecting and measuring hazardous materials.

AZ GOHS - \$37,630

Funding for two (2) battery-powered vehicle extrication tools.

None-Specific Grant - \$22,000

Funding for additional EMS and other safety supplies.

POLICE DEPARTMENT

AZ Governor's Office of Highway Safety - \$59,200

Funding for DUI and traffic enforcement program equipment and overtime.

AZ DEMA Grant - \$78,000

Funding for equipment to combat illegal activity related to border security, including entry of contraband, narcotics, and other controlled substances.

AZ DEMA Grant - \$41,300

Funding for training and travel to combat illegal activity related to border security for the purpose of performing investigations to identify and target human trafficking and exploitation.

FY 24-25 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

POLICE DEPARTMENT – CONT.

100 Club - \$25,000

Funding for portable AED machines.

SLIF - \$55,000

Funding for replacement of two (2) Sea Ark boat motors.

Bullet Proof Vests - \$33,750

Funding to reimburse the city 50% of the cost of compliant armored vests.

LEMHWA Grant - \$90,000

Federal funding from LEMHWA to assist with implementation or enhancement of existing programs that train officers on emotional, mental health, suicide prevention, stress reduction, and support services.

MAGNET - \$150,000

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

None-Specific Grant - \$150,000

Funding for purchase of a bomb vehicle.

None-Specific Grant - \$800,000

Funding for purchase of a command vehicle.

PARKS AND RECREATION

WIFA Water Conservation - \$1,000,000

Funding for replacement of turf on City owned property.

***Grants listed above include awarded grants, applied for grants, and grants that the City may apply for if the opportunity becomes available.**

CAPITAL BUDGETS

- RELATIONSHIP BETWEEN CAPITAL & OPERATING
- CAPITAL OUTLAY SUMMARY
- CAPITAL BUDGET PROCESS
- CAPITAL BUDGET CATEGORIES
- CAPITAL IMPROVEMENT PLAN (CIP) SUMMARY
- FIVE-YEAR CIP DETAIL



RELATIONSHIP BETWEEN CAPITAL AND OPERATING

The capital budget for Lake Havasu City FY 24-25 totals \$82 million. This total represents \$61.7 million for the Capital Improvement Plan and \$20.3 million for capital outlay. The Five-Year Capital Improvement Plan totals \$332.1 million.

The Relationship between Capital and Operating Budgets:

The Capital Budget includes the Capital Improvement Plan (CIP) and capital outlay. The CIP is a blueprint for planning the City's capital expenditures. It is a comprehensive five-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The FY 24-25 CIP budget represents the first year of the Five-Year Capital Improvement Plan.

A capital project is defined as a physical improvement or any major non-recurring expenditure (over \$50,000), which results in a permanent addition to the City's assets or infrastructure with a useful life of five years or more. CIP projects are new or expanded physical facilities, large-scale rehabilitation or replacement of existing facilities. CIP projects may also include the acquisition of land, or cost of engineering or architectural studies and services relative to a public improvement. Capital outlay includes items that have a value greater than \$10,000 and a useful life of more than one year. Examples of capital outlay items include motor vehicles, boats, machinery, equipment, and small building improvements. The classification of items as a CIP versus capital outlay, or operational maintenance, can be determined by the following criteria: cost, frequency, engineering and construction requirements or a combination of any of the criteria.

Lake Havasu City prepares a capital budget separate from the operating budget; however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, operational services, maintenance supplies, and debt service payments. These ongoing costs are adjusted annually to cover inflation, improve services or institute reductions when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Capital Improvement Plan Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from taxes, user fees, grants, and current available resources. Starting in Fiscal Year 19-20, construction sales tax is being dedicated as the funding source going forward for General Government Projects.

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund		Adopted FY 24-25
Status		
GENERAL FUND		
Administrative Services		
City Hall Core Switch Replacement	Replacements	\$ 62,500
Controller Upgrades - Parks & Recreation	Replacements	28,000
Facilities Security Upgrades - Parks & Recreation	Replacements	200,000
Gates and Technology Upgrades - Airport	Replacements	12,250
GIS Drone	New	25,500
Hardware/Software Information Technology Agreements	Replacements	2,171,870
Motor Vehicle - IT Cargo Vehicle - FY24 Carry Forward	New	62,000
VX-Rail VM Ware Upgrades and Virtual Desktop	Replacements	188,000
WiFi at Treatment Plants	New	26,500
		2,776,620
Development Services		
Motor Vehicle - Code Enforcement - FY24 Carry Forward	New	38,900
		38,900
Fire		
Advanced Life Support Equipment	New	72,000
Ambulances - FY24 Carry Forward	New	924,000
Engine Refurbishment Program - FY24 Carry Forward	Improvements	382,395
Engine/Truck Refurbishment	Improvements	900,000
Fire Engine Replacement - FY24 Carry Forward	Replacement	849,435
Fire Engine Replacement Program	Replacements	1,260,000
Motor Vehicle - Ford Explorer	New	66,015
New Fire Engine Replacement - FY24 Carry Forward	Replacement	1,276,000
Re-chassis Reserve Ambulance - FY24 Carry Forward	Improvements	250,000
Support Vehicles Refurbishment Pilot Program	Improvements	44,000
		6,023,845
Parks & Recreation		
Beach Entry Resurface	Improvements	35,000
Building Structure Improvements	Improvements	75,000
Ford Ranger - FY24 Carry Forward	Replacement	45,000
Motor Vehicles F250	Replacements	232,000
Motor Vehicles F250 - FY24 Carry Forward	Replacements	125,000
Park Amenities	New	465,000
Tractor with Bobcat Toolcat	Replacements	85,000
		1,062,000
Police		
Cubicle Replacements	Replacements	500,000
Detective Motor Vehicles	Replacements	66,000
Detention Van	Replacement	98,000
Motor Replacements	New	80,000
Patrol Motor Vehicles	Replacements	180,000
Patrol Motor Vehicles - FY24 Carry Forward	Replacements	405,800
		1,329,800

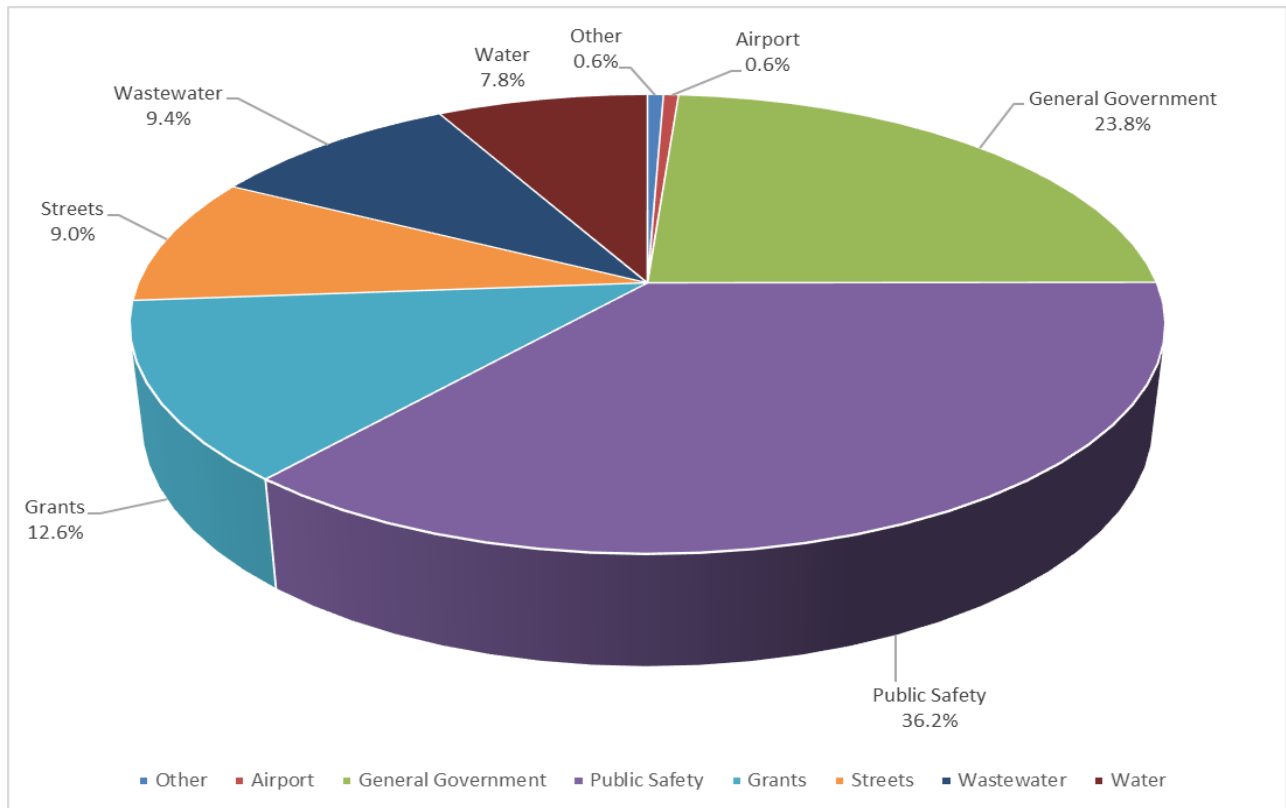
CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund		Status	Adopted FY 24-25
GENERAL FUND			
Public Works			
ADA Vehicle	New		180,000
Tire Machine - FY24 Carry Forward	New		17,000
Shop Air Compressor	New		17,000
2-Post Lift - 16,000 lbs.	New		29,000
ARI Wheel Lifts	New		89,000
Telematics and Automatic Fueling - FY24 Carry Forward	New		235,000
Fuel Management Program - FY24 Carry Forward	New		61,500
Cantilever Cage	New		20,000
Motor Vehicles - F250 Regular Cab - FY24 Carry Forward	Replacement		60,000
Motor Vehicles - 3/4 Ton Regular Cab 2x4	Replacement		58,000
Motor Vehicles - 3/4 Ton Regular Cab 2x4	Replacement		58,000
Motor Vehicles - Maverick	New		36,000
Motor Vehicles - 1/2 Ton Ext. Cab 2x4	Replacement		48,000
Motor Vehicles - 1/2 Ton Ext. Cab 2x4	Replacement		48,000
			956,500
TOTAL GENERAL FUND			\$ 12,187,665
OTHER FUNDS			
Airport			
Motor Vehicles - 3/4 Ton Regular Cab 4x4	Replacement		68,000
Motor Vehicles - SUV	Replacement		45,000
			113,000
Grants			
CPR Compression System Lucas 3	New		22,000
Diesel Exhaust System	New		49,000
Extrication Rescue Equipment	New		37,630
Fire Engine	New		1,300,000
Hazards Material Monitoring Equipment	New		57,000
Motor Vehicle SUV for K9	New		78,000
Motor Vehicle Mobile Command Vehicle	New		800,000
Motor Vehicle Bomb Vehicle	New		150,000
SeaArk Patrol Boat Motor Replacement	Replacement		55,000
			2,548,630
Highway User Revenue Fund			
CAT Loader 926M - FY24 Carry Forward	Replacement		310,000
Dump Truck - FY24 Carry Forward	Replacement		205,000
Excavator Trailer	New		15,000
Motor Vehicles - 3/4 Ton Regular Cab 2x4	Replacement		232,000
Motor Vehicles - C2500 FY24 Carry Forward	Replacement		35,000
Motor Vehicles - F250 - FY24 Carry Forward	Replacement		60,000
Paint Striper - FY24 Carry Forward	Replacement		575,000
Tymco Sweeper - FY24 Carry Forward	Replacement		382,000
Walk Behind Roller	New		17,000
			1,831,000

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund		Status	Adopted FY 24-25
OTHER FUNDS			
RICO			
Machinery and Equipment	New		120,000
			120,000
Wastewater			
Monitoring Well NP-12	Replacement		110,000
Motor Vehicles - 1/2 Ton Regular Cab 2x4	Replacements		92,000
Motor Vehicles - 5500 Regular Cab 2x4 with Crane	Replacements		310,000
Motor Vehicles - F150 - FY24 Carry Forward	Replacements		209,000
Motor Vehicles - F250 - FY24 Carry Forward	Replacements		60,000
Motor vehicles - F450 - FY24 Carry Forward	Replacements		120,000
Motor Vehicles - F550 - FY24 Carry Forward	Replacements		88,000
Motor Vehicles - Polaris Ranger	Replacement		17,000
Motor Vehicles - Polaris Ranger - FY24 Carry Forward	Replacement		17,000
Motor Vehicles - Service Trucks	New		52,500
Motor Vehicles - Vactor	Replacement		645,000
NRP Belt Press Rehabilitation - FY24 Carry Forward	Improvements		185,230
			1,905,730
Water			
Backflow Device for Hydrant Meters	New		50,000
Backhoe - FY24 Carry Forward	Replacement		193,000
Davit Arm System	New		15,000
Ford Maverick	New		30,000
Motor vehicle - Polaris Ranger XP1000	New		132,000
Motor Vehicles - 1/2 Ton Extended Cab 2x4	Replacement		48,000
Motor Vehicles - 1/2 Ton Extended Cab 4x4	Replacements		110,000
Motor Vehicles - 1/2 Ton Regular Cab 2x4	Replacement		46,000
Motor Vehicles - 5500 Regular Cab 2WD with Flat Cabinets	Replacements		125,000
Motor Vehicles - F250 - FY24 Carry Forward	Replacement		60,000
Motor Vehicles - F550 2x4 - FY24 Carry Forward	Replacements		264,000
Motor Vehicles - F550 4x4 - FY24 Carry Forward	Replacement		92,000
Motor Vehicles - F550 with Crane - FY24 Carry Forward	Replacements		240,000
Motor Vehicles - F650 with Vactor Equipment	Replacements		185,000
			1,590,000
TOTAL OTHER FUNDS			\$ 8,108,360
TOTAL CAPITAL OUTLAY			\$ 20,296,025

CAPITAL OUTLAY SUMMARY



CAPITAL IMPROVEMENT PLAN BUDGET

BUDGET PROCESS

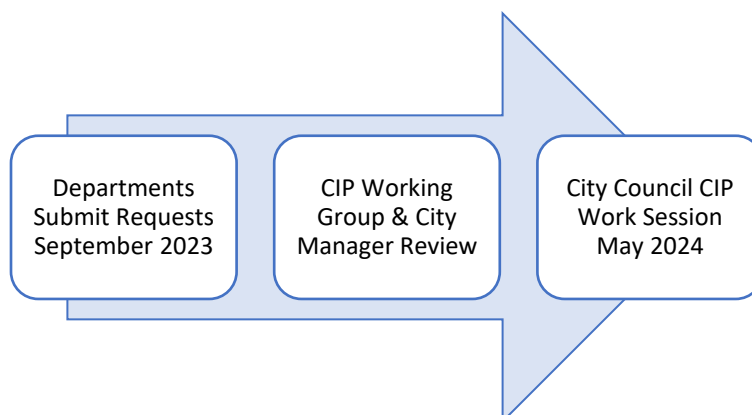
The Capital Improvement Plan budget process began with the Departments submitting new project proposals to Administrative Services and the Public Works Department. All new projects submitted plus old projects that have not started are then reviewed by the CIP working group and ranked based on the following criteria categories:

- Legal Mandate
- Public Health and Safety
- Age of Existing Asset
- Level of Maintenance of Existing Asset
- Operating Budget Impact: Cost/Benefit
- Conformity of City Goals and Plans
- Economic Impact
- Recreational, Cultural or Aesthetic Value
- Percent of Population Benefiting
- Conformity to Department Goals and Plans
- Community Support
- Environmental Impact
- Project Cost
- Funding
- Project Readiness

After projects were ranked, a review of the previous Capital Improvement Plan (CIP) was also completed, in which completion and cost estimates for the current year's projects were updated. The capital project requests were then reviewed by the Administrative Services Department and the City Manager based on available funding. The Five-Year CIP was then developed to fit within sustainable levels over the next five years as set forth in a five-year forecast based on project rankings.

The proposed Five-Year CIP was presented to the City Council for review and discussion. The Five-Year CIP was adopted by Council prior to adoption of the final budget.

CIP projects are categorized by Category or Division (see table on next page). Each CIP project is linked to a City Council Community Result and includes a description and justification, cost estimate, funding source(s), and operating and maintenance impact, if applicable. All projects included in the Five-Year CIP are reviewed and updated on an annual basis.



CAPITAL BUDGET CATEGORIES

CITY COUNCIL COMMUNITY RESULTS

- 1 Safe Community**
- 2 Growth and Development**
- 3 Reliable Infrastructure**
- 4 Clean Environment**
- 5 Great Community to Live**
- 6 Good Governance**

Category	Division
General Government	Non-Departmental
Parks & Recreation	Parks
Public Safety	Fire Police
Public Works	Airport Drainage Parks Streets Wastewater Water

Priority Ratings of Projects

Priority 1	Essential (Start within 1 year)	Critical situation to remedy or prevent a major health/safety hazard; material or equipment has already failed; required to comply with court order or law
Priority 2	Necessary (Start 1-3 years)	Project conforms to Master plans; essential to remedy or prevents major health/safety hazard; essential to avoid a predicated material failure in the immediate future; grants at greater than 80%; project significantly improves service delivery to the community
Priority 3	Desirable (Start 3-5 years)	Deferral of project would increase significant level of hazard; necessary maintenance or replacement, deferral will result in increased cost; project conforms with a written established departmental/agency plan/policy; project is an annual program necessary to avoid predicated failure

FY 2025-29 CAPITAL IMPROVEMENT PLAN

PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	24-25	25-26	26-27	27-28	28-29	FY 25-29 CIP Total	With Prior CIP Total
Airport									
TBD	Aircraft Parking Apron Reconstruction	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ -	\$ -	\$ 7,550,000	\$ 7,550,000
104008	Runway Vertical/Visual Guidance System	-	-	-	-	400,000	-	400,000	400,000
104007	Obstruction Light Mark Remove Safety Area	60,000	390,000	-	-	-	-	390,000	450,000
104011	Replacement of AWOS System	44,000	271,000	-	-	-	-	271,000	315,000
104012	Runway Rehabilitation - Safety Area	4,000	1,296,000	1,500,000	-	-	-	2,796,000	2,800,000
TBD	Construct Runway Distance Remaining Signs	-	300,000	-	-	-	-	300,000	300,000
TBD	Terminal Apron Pavement Reconstruction	-	-	3,650,000	3,800,000	2,300,000	-	9,750,000	9,750,000
TBD	Central Hangar Area Pavement Reconstruction	-	-	-	-	140,000	1,840,000	1,980,000	1,980,000
104013	Taxiway C Reconstruction	-	125,000	1,200,000	-	-	-	1,325,000	1,325,000
TBD	Construct Runway Lights	-	300,000	-	-	-	-	300,000	300,000
TBD	Construct Runway End Lights	-	300,000	-	-	-	-	300,000	300,000
TBD	North Apron Pavement Reconstruction	-	-	-	-	-	140,000	140,000	140,000
Total Airport		108,000	3,232,000	9,850,000	7,600,000	2,840,000	1,980,000	25,502,000	25,610,000
Drainage									
105010	Havasupai Wash 5	-	-	310,000	3,565,000	-	-	3,875,000	3,875,000
105007	Wash Crossing Improvements	2,246,500	350,000	-	-	-	-	350,000	2,596,500
105011	Havasupai Reach 4 & 5	-	-	-	300,000	3,072,000	-	3,372,000	3,372,000
105005	Havasupai Wash 6	162,000	2,000,000	-	-	-	-	2,000,000	2,162,000
105009	Kiowa Drain 3	155,000	1,600,000	-	-	-	-	1,600,000	1,755,000
105012	Havasupai 2 Levee Improvements	-	-	-	-	30,000	350,000	380,000	380,000
105013	El Dorado 2 Levee Improvements	-	-	-	-	40,000	450,000	490,000	490,000
105014	Pima Wash Improvements	-	160,000	1,870,000	-	-	-	2,030,000	2,030,000
Total Drainage		2,563,500	4,110,000	2,180,000	3,865,000	3,142,000	800,000	14,097,000	16,660,500
General Government									
101009	Downtown Catalyst/City Park Development	200,000	3,575,000	-	-	-	-	3,575,000	3,775,000
102016	Island Path/Grand Island Repave	1,572,860	350,000	-	-	-	-	350,000	1,922,860
101010	City Fuel Facility - Police	220,000	1,100,000	-	-	-	-	1,100,000	1,320,000
TBD	Courthouse Covered Parking	-	125,000	-	-	-	-	125,000	125,000
Total General Government		1,992,860	5,150,000	-	-	-	-	5,150,000	7,142,860
Parks									
TBD	Shoreline Improvements	-	500,000	-	-	-	-	500,000	500,000
TBD	Outdoor Pool	-	-	2,500,000	-	-	-	2,500,000	2,500,000
102015	Site 6 Fishing Dock	-	1,500,000	-	-	-	-	1,500,000	1,500,000
Total Parks		-	2,000,000	2,500,000	-	-	-	4,500,000	4,500,000

FY 2025-29 CAPITAL IMPROVEMENT PLAN

PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	24-25	25-26	26-27	27-28	28-29	FY 25-29 CIP Total	With Prior CIP Total
Public Safety									
103009	Fire Station 7	-	3,450,000	2,550,000	-	-	-	6,000,000	6,000,000
TBD	Enclosed Parking Structure	-	-	-	1,000,000	-	-	1,000,000	1,000,000
TBD	PD Facility Rear Parking Lot Rehab & Expansion	-	752,000	-	-	-	-	752,000	752,000
103006	PD Facility & Jail Rehab	3,890,429	3,450,000	-	-	-	-	3,450,000	7,340,429
Total Public Safety		3,890,429	7,652,000	2,550,000	1,000,000	-	-	11,202,000	15,092,429
Streets									
TBD	London Bridge Deck Repair	-	350,000	-	-	-	-	350,000	350,000
106013	Industrial Avenue Paving	1,076,735	308,700	-	-	-	-	308,700	1,385,435
106015	Second Bridge	-	5,500,000	15,000,000	15,000,000	-	-	35,500,000	35,500,000
TBD	Acoma Blvd	-	-	100,000	3,000,000	1,500,000	-	4,600,000	4,600,000
106014	City Core Paving Project	2,019,785	1,740,215	-	-	-	-	1,740,215	3,760,000
TBD	Jamaica Blvd South	-	75,000	3,300,000	-	-	-	3,375,000	3,375,000
106017	Lake Havasu Ave & Mesquite	75,000	3,500,000	-	-	-	-	3,500,000	3,575,000
TBD	Kiowa	-	-	-	-	75,000	2,800,000	2,875,000	2,875,000
Total Streets		3,171,520	11,473,915	18,400,000	18,000,000	1,575,000	2,800,000	52,248,915	55,420,435
Wastewater									
107012	South Intake Influent Screen	-	225,000	-	-	-	-	225,000	225,000
107015	Vadose Well Design and Expansion	859,875	2,300,000	1,500,000	-	-	-	3,800,000	4,659,875
107018	Mulberry Treatment Plant Aeration Basin Repair	848,660	735,000	-	-	-	-	735,000	1,583,660
107017	MTP Roof Replacement	-	300,000	-	-	-	-	300,000	300,000
107019	Park Avenue Lift Station Renovation	155,900	1,430,000	-	-	-	-	1,430,000	1,585,900
TBD	ITP Metal Storage Building	-	200,000	-	-	-	-	200,000	200,000
TBD	ITP Aeration Basin Upgrades	-	475,000	-	-	-	-	475,000	475,000
TBD	ITP Upgrade Filters	-	700,000	-	-	-	-	700,000	700,000
TBD	ITP Effluent Upgrades	-	-	450,000	-	-	-	450,000	450,000
TBD	MTP Effluent & Recharge Pond Upgrades	-	-	-	100,000	300,000	-	400,000	400,000
TBD	NRTP Effluent & Recharge Upgrades	-	-	150,000	150,000	-	-	300,000	300,000
107016	North End Wastewater System Expansion	97,380	2,432,620	1,000,000	-	-	-	3,432,620	3,530,000
TBD	Island Treatment Plant (ITP) Headworks Improvement	-	-	500,000	4,500,000	-	-	5,000,000	5,000,000
107022	Lift Station Upgrade Program	-	875,500	883,225	928,820	956,680	985,385	4,629,610	4,629,610
107023	Water Conservation & Reuse Improvements at Cypress Park	-	250,000	2,450,000	-	-	-	2,700,000	2,700,000
107006	Influent Pump Station Surge Improvements	75,000	-	-	-	650,000	-	650,000	725,000
107009	ITP Effluent Pond Liners	-	-	-	-	-	546,000	546,000	546,000
107011	New Laboratory Building	-	800,000	-	-	-	-	800,000	800,000
Total Wastewater		2,036,815	10,723,120	6,933,225	5,678,820	1,906,680	1,531,385	26,773,230	28,810,045

FY 2025-29 CAPITAL IMPROVEMENT PLAN

PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	24-25	25-26	26-27	27-28	28-29	FY 25-29 CIP Total	With Prior CIP Total
Water									
108033	New Water Treatment Plant and Rehab Existing Plant	-	5,025,000	5,025,000	50,000,000	50,000,000	42,000,000	152,050,000	152,050,000
108019	Water Main Replacement Program	-	5,783,000	4,000,000	4,475,000	3,010,000	3,010,000	20,278,000	20,278,000
TBD	Smart Meter Installations	100,000	1,500,000	1,400,000	750,000	-	-	3,650,000	3,750,000
108029	Booster Station 4 Improvements	500,000	1,000,000	-	-	-	-	1,000,000	1,500,000
TBD	Booster Station 2A Improvements	-	-	227,500	1,170,000	-	-	1,397,500	1,397,500
108024	Tank N-4A-11 Improvements	111,700	-	1,300,000	-	-	-	1,300,000	1,411,700
108025	Water Treatment Plant Improvements	-	2,015,000	1,690,000	-	-	-	3,705,000	3,705,000
108026	Tank C-2-18 Replacement & Upsize	-	-	-	104,000	1,716,000	-	1,820,000	1,820,000
108027	Tank C-3-19 Replacement & Upsize	-	-	-	104,000	1,040,000	-	1,144,000	1,144,000
108028	Tank S-1C-24 Replacement	100,000	-	-	-	-	2,545,500	2,545,500	2,645,500
108031	North Havasu Additional Tank & Distribution Line	150,000	1,300,000	-	-	-	-	1,300,000	1,450,000
108030	Horizontal Collector Well Redevelopment	272,080	707,700	792,300	-	-	-	1,500,000	1,772,080
TBD	Pipeline - State Hwy 95 Crossing to Sara Park	-	-	-	-	900,000	-	900,000	900,000
Total Water		1,233,780	17,330,700	14,434,800	56,603,000	56,666,000	47,555,500	192,590,000	193,823,780
Total Capital Improvement Plan		\$ 14,996,904	\$ 61,671,735	\$ 56,848,025	\$ 92,746,820	\$ 66,129,680	\$ 54,666,885	\$ 332,063,145	\$ 347,060,049
Funding									
ABC Funding		\$ 200,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 1,000,000
Airport Fund		10,800	273,430	523,245	339,720	156,810	96,248	1,389,453	1,400,253
Court Enhancement Fund		-	125,000	-	-	-	-	125,000	125,000
Flood Control Funding		2,563,500	4,110,000	2,180,000	3,865,000	3,142,000	800,000	14,097,000	16,660,500
General Fund		2,132,429	8,627,000	5,050,000	1,000,000	-	-	14,677,000	16,809,429
Grant: BOR		78,000	6,225,000	6,150,000	50,597,000	50,000,000	42,000,000	154,972,000	155,050,000
Grant: ADOT 4.47%		-	40,230	373,245	339,720	102,810	82,248	938,253	938,253
Grant: ADOT 90.0%		97,200	2,098,800	1,350,000	-	486,000	126,000	4,060,800	4,158,000
Grant: ARPA		1,772,860	1,450,000	-	-	-	-	1,450,000	3,222,860
Grant: AZ State Appropriation		-	5,500,000	15,000,000	15,000,000	-	-	35,500,000	35,500,000
Grant: Congressional Direct		1,778,000	-	-	-	-	-	-	1,778,000
Grant: FAA 91.06%		-	819,540	7,603,510	6,920,560	2,094,380	1,675,504	19,113,494	19,113,494
Grant: LWCF		-	1,000,000	-	-	-	-	1,000,000	1,000,000
Grant: SLIF		-	2,000,000	-	-	-	-	2,000,000	2,000,000
Grant: WIFA		-	800,000	-	-	-	-	800,000	800,000
HURF		3,171,520	5,973,915	3,400,000	3,000,000	1,575,000	2,800,000	16,748,915	19,920,435
Wastewater Fund		2,036,815	10,723,120	6,933,225	5,678,820	1,906,680	1,531,385	26,773,230	28,810,045
Water Fund		1,155,780	11,105,700	8,284,800	6,006,000	6,666,000	5,555,500	37,618,000	38,773,780
Total Funding		\$ 14,996,904	\$ 61,671,735	\$ 56,848,025	\$ 92,746,820	\$ 66,129,680	\$ 54,666,885	\$ 332,063,145	\$ 347,060,049


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

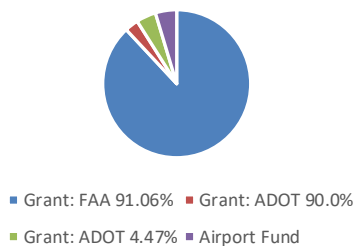
Aircraft Parking Apron Reconstruction

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	3,250,000	3,550,000	-	-	6,800,000
Construction Mgmt	-	-	250,000	250,000	-	-	500,000
Total Expenses	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ -	\$ -	\$ 7,550,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ 3,187,100	\$ 3,460,280	\$ -	\$ -	\$ 6,647,380
Grant: ADOT 90.0%	-	225,000	-	-	-	-	225,000
Grant: ADOT 4.47%	-	-	156,450	169,860	-	-	326,310
Airport Fund	-	25,000	156,450	169,860	-	-	351,310
Total Funding	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ -	\$ -	\$ 7,550,000

Project # TBD		Operating Budget Impact/Other:	
\$7,550,000		FAA and ADOT grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Reconstruction/rehabilitation of approximately 105,000 square yards of the main aircraft parking apron.			

Funding Source



Start Project
July 2024

Estimated
Completion
Time: 3 Year

Estimated
Completion
June 2027


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

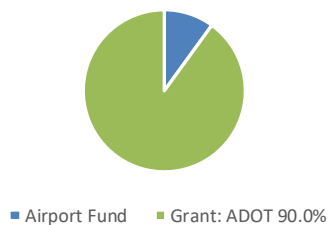
Runway Vertical/Visual Guidance System

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ -	\$ 360,000
Construction Mgmt	-	-	-	-	40,000	-	40,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
Grant: ADOT 90.0%	-	-	-	-	360,000	-	360,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000

Project # 104008		Operating Budget Impact/Other:	
\$400,000		ADOT grant funding will be leveraged (90%) to design this improvement.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and Construct Replacement of Runway 32 PAPI's. The PAPI's have reached their design life, are failing, and need to be replaced.			

Funding Source



Start Project
July 2027

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2028


FY 2025-29 CAPITAL IMPROVEMENT PLAN

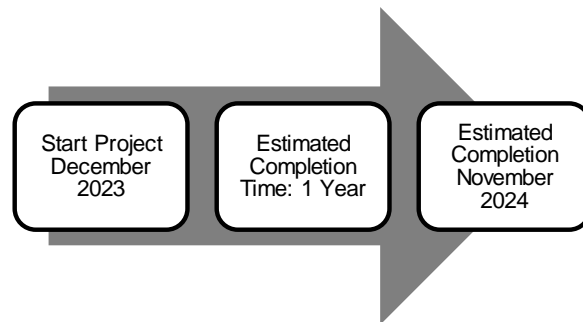
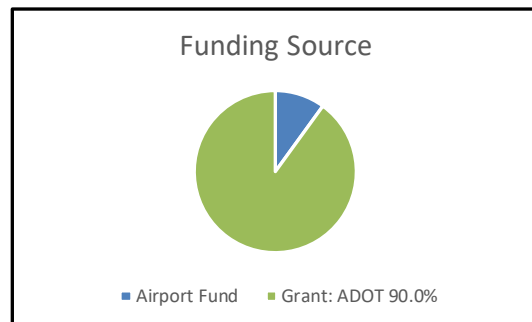
AIRPORT

Obstruction Light Mark Remove Safety Area

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Construction	-	320,000	-	-	-	-	320,000
Construction Mgmt	10,000	70,000	-	-	-	-	80,000
Total Expenses	\$ 60,000	\$ 390,000	\$ -	\$ -	\$ -	\$ -	450,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ 6,000	\$ 39,000	\$ -	\$ -	\$ -	\$ -	45,000
Grant: ADOT 90.0%	54,000	351,000	-	-	-	-	405,000
Total Funding	\$ 60,000	\$ 390,000	\$ -	\$ -	\$ -	\$ -	450,000

Project # 104007		Operating Budget Impact/Other:	
\$450,000		ADOT grant funding will be leveraged (90%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construct, remove existing hydrants, and replace with flush mounted hydrants (7 hydrants adjacent to taxiway Alpha) to eliminate safety hazard and taxiway obstruction.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

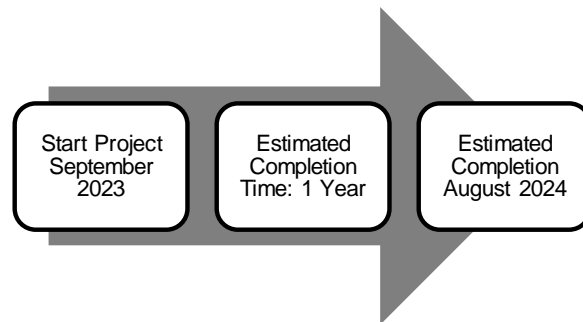
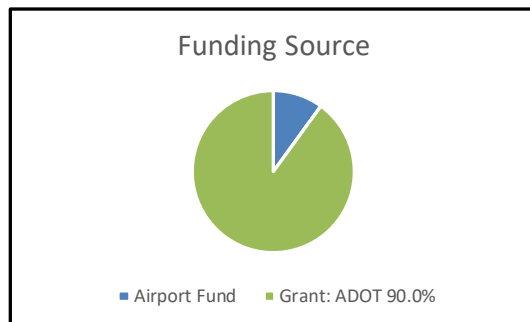
AIRPORT

Replacement of AWOS System

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -	44,000
Construction	-	255,000	-	-	-	-	255,000
Construction Mgmt	-	16,000	-	-	-	-	16,000
Total Expenses	\$ 44,000	\$ 271,000	\$ -	\$ -	\$ -	\$ -	315,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ 4,400	\$ 27,100	\$ -	\$ -	\$ -	\$ -	31,500
Grant: ADOT 90.0%	39,600	243,900	-	-	-	-	283,500
Total Funding	\$ 44,000	\$ 271,000	\$ -	\$ -	\$ -	\$ -	315,000

Project # 104011		Operating Budget Impact/Other:	
\$315,000		ADOT grant funding will be leveraged (90%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Replacement of Weather Reporting Equipment. The AWOS system has passed its useful life, is failing and needs replacement.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

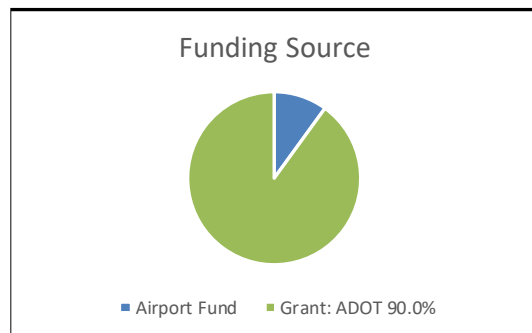
AIRPORT

Runway Rehabilitation - Safety Area

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 4,000	\$ 126,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Construction	-	1,040,000	1,350,000	-	-	-	2,390,000
Construction Mgmt	-	130,000	150,000	-	-	-	280,000
Total Expenses	\$ 4,000	\$ 1,296,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 2,800,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ 400	\$ 129,600	\$ 150,000	\$ -	\$ -	\$ -	\$ 280,000
Grant: ADOT 90.0%	3,600	1,166,400	1,350,000	-	-	-	2,520,000
Total Funding	\$ 4,000	\$ 1,296,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 2,800,000

Project # 104012		Operating Budget Impact/Other:	
\$2,800,000		ADOT grant funding will be leveraged (90%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design Runway Safety Area Improvements (144,000 SY) and construct Phase 1 of Runway Safety Area Improvements (48,000 SY). The Infield area soil cement is beyond its usable life and is generating large amounts of FOD. Place erosion protection rock to match other infield areas.			



Start Project
December
2023

Estimated
Completion
Time: 2 1/2
Years

Estimated
Completion
June 2026


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

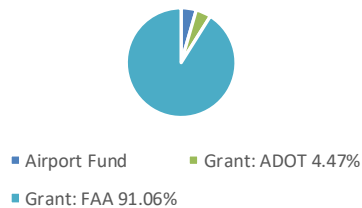
Construct Runway Distance Remaining Signs

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000
Construction	-	240,000	-	-	-	-	240,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ -	\$ 13,410	\$ -	\$ -	\$ -	\$ -	13,410
Grant: ADOT 4.47%	-	13,410	-	-	-	-	13,410
Grant: FAA 91.06%	-	273,180	-	-	-	-	273,180
Total Funding	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Project # TBD		Operating Budget Impact/Other:	
\$300,000		FAA and ADOT grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	2 Sustainable Growth		
Managing Division	Engineering		
Project Description & Justification			
Construct runway distance remaining signs. Remove and replace legacy incandescent distance remaining signs with LED. Legacy distance remaining signs are beyond useable service life, are inefficient and becoming harder to maintain and are in need of replacement.			

Funding Source



Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

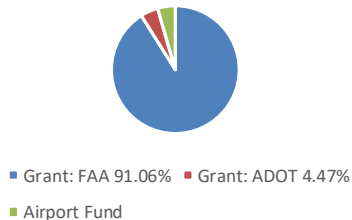
Terminal Apron Pavement Reconstruction

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	3,150,000	3,420,000	2,070,000	-	8,640,000
Construction Mgmt	-	-	350,000	380,000	230,000	-	960,000
Total Expenses	\$ -	\$ -	\$ 3,650,000	\$ 3,800,000	\$ 2,300,000	\$ -	\$ 9,750,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ 3,323,690	\$ 3,460,280	\$ 2,094,380	\$ -	\$ 8,878,350
Grant: ADOT 4.47%	-	-	163,155	169,860	102,810	-	435,825
Airport Fund	-	-	163,155	169,860	102,810	-	435,825
Total Funding	\$ -	\$ -	\$ 3,650,000	\$ 3,800,000	\$ 2,300,000	\$ -	\$ 9,750,000

Project # TBD		Operating Budget Impact/Other:	
\$9,750,000		FAA and ADOT grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of the aircraft parking apron associated with the main airport terminal area. The terminal apron has a PCI of 43-44 (estimated to be 38 in 2024) and is in need of reconstruction.			

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 3 Year

Estimated
Completion
June 2028


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

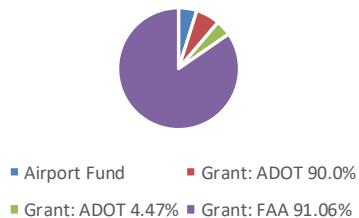
Central Hangar Area Pavement Reconstruction

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 140,000
Construction	-	-	-	-	-	1,680,000	1,680,000
Construction Mgmt	-	-	-	-	-	160,000	160,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 1,840,000	\$ 1,980,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 82,248	\$ 96,248
Grant: ADOT 90.0%	-	-	-	-	126,000	-	126,000
Grant: ADOT 4.47%	-	-	-	-	-	82,248	82,248
Grant: FAA 91.06%	-	-	-	-	-	1,675,504	1,675,504
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 1,840,000	\$ 1,980,000

Project # TBD		Operating Budget Impact/Other:	
\$1,980,000		FAA and ADOT grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of the aircraft parking apron associated with the Central Hangar Area (approximately 25,500 square yards). The Central Hangar Area Pavement has a PCI estimated to be 39 in 2029) and is in need of reconstruction.			

Funding Source



Start Project
July 2027

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2029


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

Taxiway C Reconstruction

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Construction	-	-	1,000,000	-	-	-	1,000,000
Construction Mgmt	-	-	200,000	-	-	-	200,000
Total Expenses	\$ -	\$ 125,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 1,325,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ 1,092,720	\$ -	\$ -	\$ -	\$ 1,092,720
Grant: ADOT 4.47%	-	-	53,640	-	-	-	53,640
Grant: ADOT 90.0%	-	112,500	-	-	-	-	112,500
Airport Fund	-	12,500	53,640	-	-	-	66,140
Total Funding	\$ -	\$ 125,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 1,325,000

Project # 104013		Operating Budget Impact/Other:	
\$1,325,000		FAA and ADOT grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and rehabilitate existing Taxiway C pavement of approximately 32,000 square yards. The existing Pavement Condition Index (PCI) of this area is 41 and its structural section will continue to distress with age.			

Funding Source



■ Grant: FAA 91.06% ■ Grant: ADOT 4.47%
 ■ Grant: ADOT 90.0% ■ Airport Fund

Start Project
July 2024

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2026


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

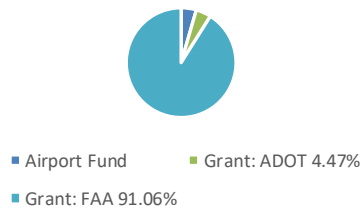
Construct Runway Lights

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000
Construction	-	240,000	-	-	-	-	240,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ -	\$ 13,410	\$ -	\$ -	\$ -	\$ -	13,410
Grant: ADOT 4.47%	-	13,410	-	-	-	-	13,410
Grant: FAA 91.06%	-	273,180	-	-	-	-	273,180
Total Funding	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Project # TBD		Operating Budget Impact/Other:
\$300,000		FAA and ADOT grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
Construct runway lights. Remove and replace legacy incandescent runway lights with LED. Legacy runway lights are beyond useable service life, are inefficient and becoming harder to maintain and are in need of replacement.		

Funding Source



Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

AIRPORT

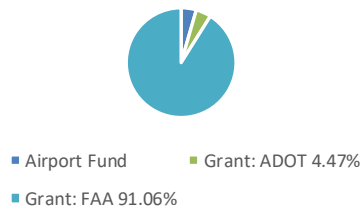
Construct Runway End Lights

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000
Construction	-	240,000	-	-	-	-	240,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ -	\$ 13,410	\$ -	\$ -	\$ -	\$ -	13,410
Grant: ADOT 4.47%	-	13,410	-	-	-	-	13,410
Grant: FAA 91.06%	-	273,180	-	-	-	-	273,180
Total Funding	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	300,000

Project # TBD		Operating Budget Impact/Other:	
\$300,000		FAA and ADOT grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	2 Sustainable Growth		
Managing Division	Engineering		
Project Description & Justification			
Construct runway end identifier lights. The Runway REILS are beyond useable service life, and are getting harder to maintain, and are in need of replacement.			

Funding Source



Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

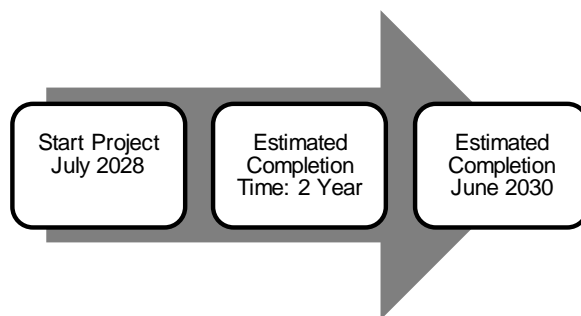
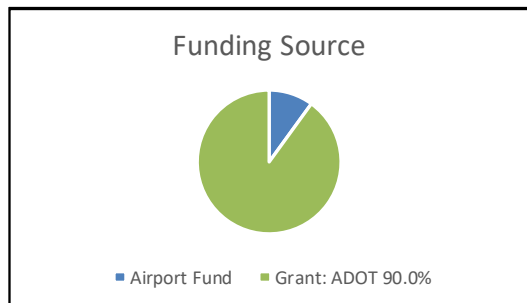
AIRPORT

North Apron Pavement Reconstruction

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 14,000
Grant: ADOT 90.0%	-	-	-	-	-	126,000	126,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000

Project # TBD		Operating Budget Impact/Other:
\$140,000		FAA and ADOT grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	New	
Priority	Desirable (3 to 5 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
Design and construction of the aircraft parking apron associated with the North Apron area (approximately 25,600 square yards. The North Apron has a PCI estimated to be 35 and 21 in 2029) and is in need of reconstruction.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN


DRAINAGE

Havasupai Wash 5

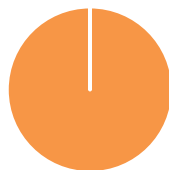
Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ 310,000
Construction	-	-	-	3,100,000	-	-	3,100,000
Construction Mgmt	-	-	-	465,000	-	-	465,000
Total Expenses	\$ -	\$ -	\$ 310,000	\$ 3,565,000	\$ -	\$ -	\$ 3,875,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ -	\$ -	\$ 310,000	\$ 3,565,000	\$ -	\$ -	\$ 3,875,000
Total Funding	\$ -	\$ -	\$ 310,000	\$ 3,565,000	\$ -	\$ -	\$ 3,875,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ (1,800)	\$ (1,800)	\$ (3,600)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ (1,800)	\$ (1,800)	\$ (3,600)

Project # 105010		Operating Budget Impact/Other:	
\$3,875,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of bank stabilization and concrete drop structures along Havasupai Wash between the Hillside Drain and the Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. These improvements were identified in the top 10 projects.			

Funding Source



■ Flood Control Funding

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027


FY 2025-29 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Wash Crossing Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 213,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 213,000
Construction	2,033,500	350,000	-	-	-	-	2,383,500
Total Expenses	\$ 2,246,500	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 2,596,500

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ 2,246,500	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 2,596,500
Total Funding	\$ 2,246,500	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 2,596,500

Project # 105007		Operating Budget Impact/Other:	
\$2,596,500		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	4 Clean Environment		
Managing Division	Engineering		
Project Description & Justification			
Wash crossing improvements to reduce safety issues associated with at-grade wash crossings. The two area identified for this project are Eldorado Avenue N. and Queens Bay.			

Funding Source



■ Flood Control...

Start Project
July 2022

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

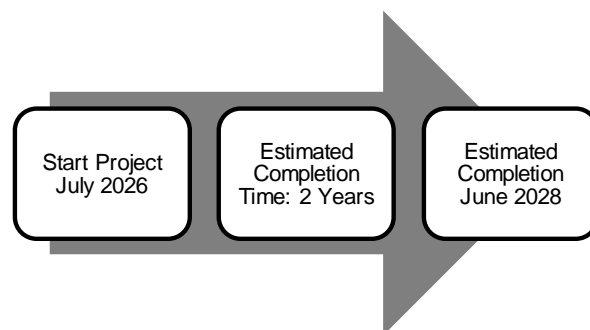
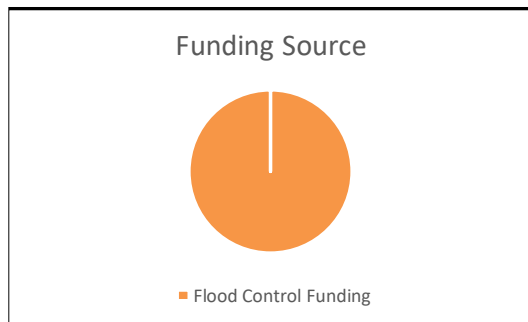
DRAINAGE

Havasupai Reach 4 & 5

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Construction	-	-	-	-	3,072,000	-	3,072,000
Total Expenses	\$ -	\$ -	\$ -	\$ 300,000	\$ 3,072,000	\$ -	\$ 3,372,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ 300,000	\$ 3,072,000	\$ -	\$ 3,372,000
Total Funding	\$ -	\$ -	\$ -	\$ 300,000	\$ 3,072,000	\$ -	\$ 3,372,000

Project # 105011		Operating Budget Impact/Other:
\$3,372,000		There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	No Change	
Priority	Desirable (3 to 5 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The project will provide for wash stabilization along Havasupai Wash reaches 4 and 5 between Angler Dr and Lake Havasu Avenue. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system. A reduction in maintenance and street cleanup after storms as a result of the project is expected.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN

DRAINAGE

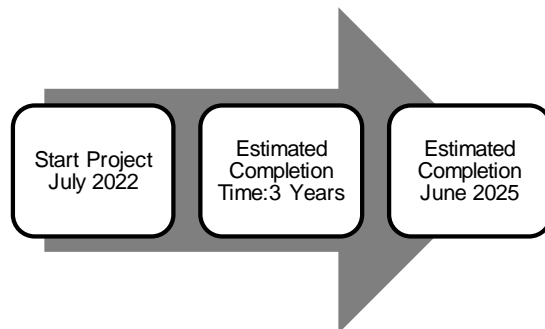
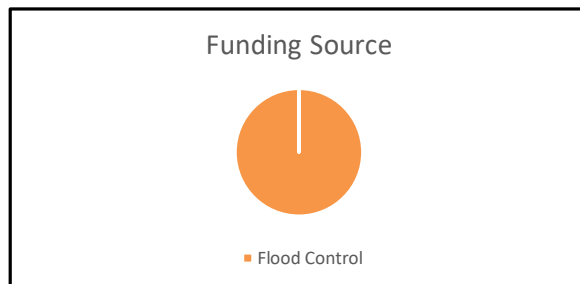
Havasupai Wash 6

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 162,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 162,000
Construction	-	1,820,000	-	-	-	-	1,820,000
Construction Mgmt	-	180,000	-	-	-	-	180,000
Total Expenses	\$ 162,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,162,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control	162,000	2,000,000	-	-	-	-	2,162,000
Total Funding	\$ 162,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,162,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ (1,750)	\$ (1,750)	\$ (1,775)	\$ (5,275)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (1,750)	\$ (1,750)	\$ (1,775)	\$ (5,275)

Project # 105005	Operating Budget Impact/Other:
\$2,162,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.
Total Project Cost	
Project Status	Revised Cost/Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>This project will provide for wash stabilization along Havasupai Wash between Sandwood Dr. and Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>	



FY 2025-29 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Kiowa Drain 3

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Construction	-	1,450,000	-	-	-	-	1,450,000
Construction Mgmt	-	150,000	-	-	-	-	150,000
Total Expenses	\$ 155,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,755,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ 155,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,755,000
Total Funding	\$ 155,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,755,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ (900)	\$ (900)	\$ (900)	\$ (900)	\$ (3,600)
Total Operating Impact	\$ -	\$ -	\$ (900)	\$ (900)	\$ (900)	\$ (900)	\$ (3,600)

Project # 105009	Operating Budget Impact/Other:
\$1,755,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.
Total Project Cost	
Project Status	Revised Cost/Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Design and construction of bank stabilization, concrete drop structures and maintenance access ramps in the Kiowa Drain between Kiowa Avenue and Cactus Wren Lane.	



Funding Source



Start Project
July 2023

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

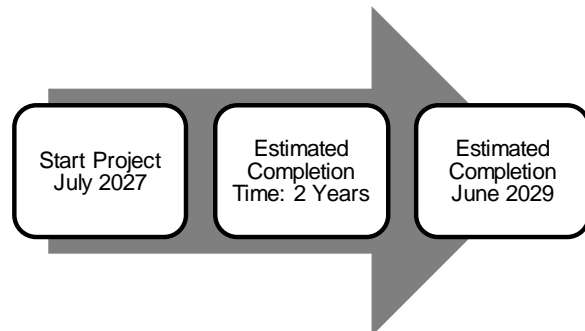
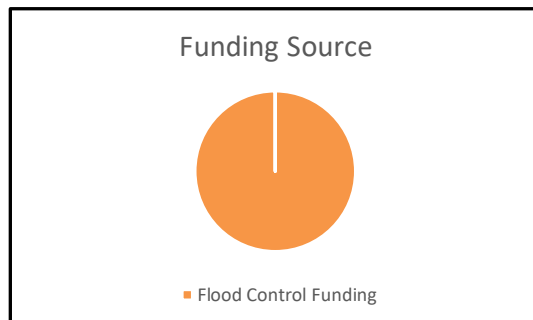
DRAINAGE

Havasupai 2 Levee Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
Construction	-	-	-	-	-	350,000	350,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 350,000	\$ 380,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 350,000	\$ 380,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 350,000	\$ 380,000

Project # 105012		Operating Budget Impact/Other:	
\$380,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This Project is to provide bank stabilization to prevent erosion of the existing embankment and raise the surface of the levee above the 100-year storm water surface elevation. Additional fill material will also be placed over the levee at the road crossing that is currently damaged from off-road vehicle traffic.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

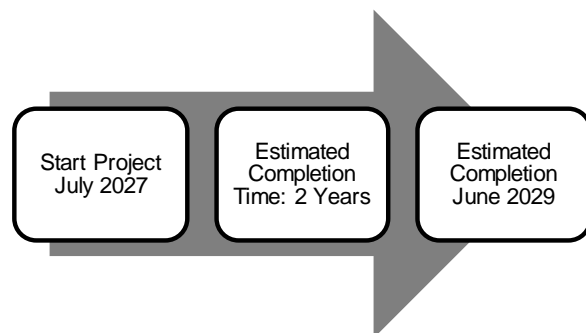
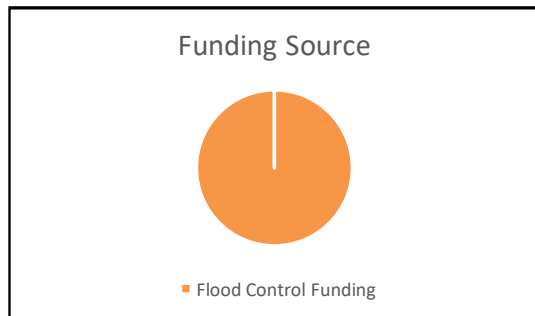
DRAINAGE

El Dorado 2 Levee Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
Construction	-	-	-	-	-	450,000	450,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 450,000	\$ 490,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 450,000	\$ 490,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 450,000	\$ 490,000

Project # 105013		Operating Budget Impact/Other:	
\$490,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This Project is to provide bank stabilization to prevent erosion of the existing embankment and raise the surface of the levee above the 100-year storm water surface elevation.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

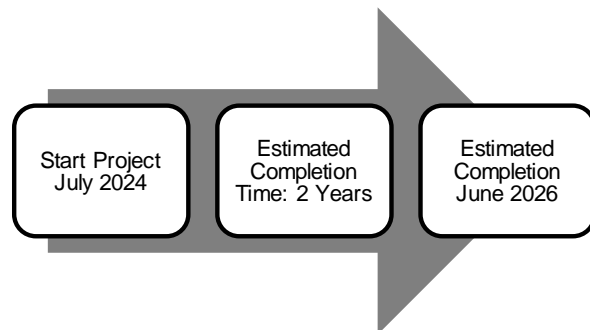
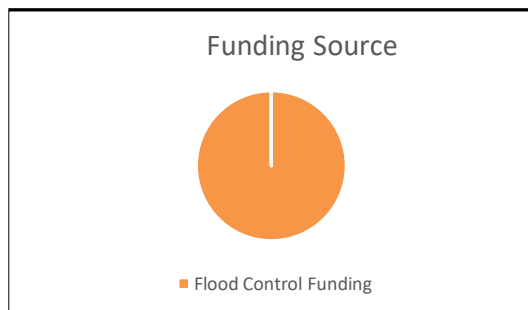
DRAINAGE

Pima Wash Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Construction	-	-	1,625,000	-	-	-	1,625,000
Construction Mgmt	-	-	245,000	-	-	-	245,000
Total Expenses	\$ -	\$ 160,000	\$ 1,870,000	\$ -	\$ -	\$ -	\$ 2,030,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Flood Control Funding	\$ -	\$ 160,000	\$ 1,870,000	\$ -	\$ -	\$ -	\$ 2,030,000
Total Funding	\$ -	\$ 160,000	\$ 1,870,000	\$ -	\$ -	\$ -	\$ 2,030,000

Project # 105014		Operating Budget Impact/Other:
\$2,030,000		There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	No Change	
Priority	Desirable (3 to 5 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Design and construction of bank stabilization of the Pima Wash from approximately 150 feet downstream of the Nelson Drain to Bluewater Drive.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN

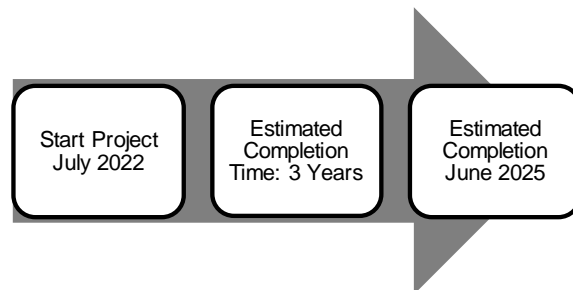
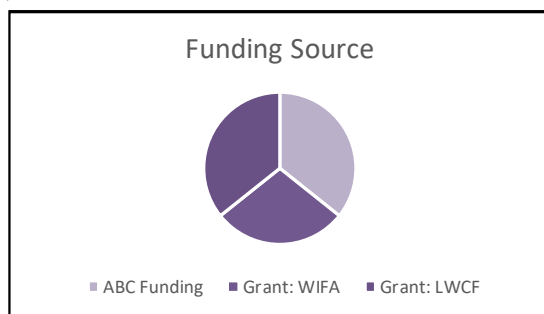
GENERAL GOVERNMENT

Downtown Catalyst/City Park Development

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ 200,000	\$ 3,575,000	\$ -	\$ -	\$ -	\$ -	\$ 3,775,000
Total Expenses	\$ 200,000	\$ 3,575,000	\$ -	\$ -	\$ -	\$ -	\$ 3,775,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ 975,000
ABC Funding	\$ 200,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant: WIFA	-	800,000	-	-	-	-	\$ 800,000
Grant: LWCF	-	1,000,000	-	-	-	-	\$ 1,000,000
Total Funding	\$ 200,000	\$ 3,575,000	\$ -	\$ -	\$ -	\$ -	\$ 3,775,000

Project # 101009		Operating Budget Impact/Other:
\$3,775,000		Operational impacts have not been evaluated and will be dependent on the commitment of partner agencies.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	5 Great Community to Live	
Community Result 2	N/A	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This project includes the City's piece of contributing towards the downtown catalyst as part of the Vision 20/20 Plan developed by the Community. The downtown catalyst will focus on the creation of a vibrant central business district. The City's budget includes design work for the downtown catalyst for costs such as site work, amenities, a bridge, and event center.		




FY 2025-29 CAPITAL IMPROVEMENT PLAN

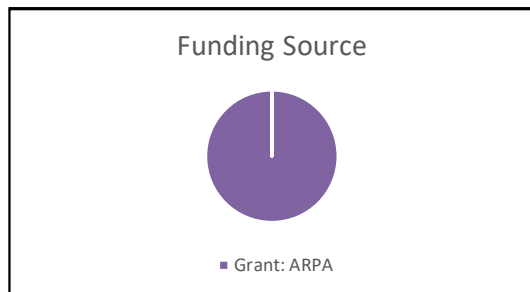
GENERAL GOVERNMENT

Island Path/Grand Island Repave

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ 1,572,860	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 1,922,860
Total Expenses	\$ 1,572,860	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 1,922,860

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: ARPA	\$ 1,572,860	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 1,922,860
Total Funding	\$ 1,572,860	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 1,922,860

Project #102016		Operating Budget Impact/Other:	
\$1,922,860		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
The Island Path is deteriorating and is in need of being repaved. An additional cut across path will be added.			



Start Project
July 2023

Estimated
Completion
Time: 2 Year

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

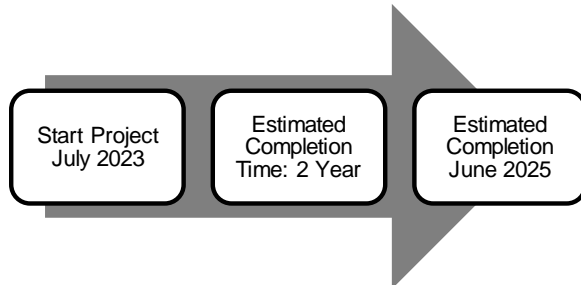
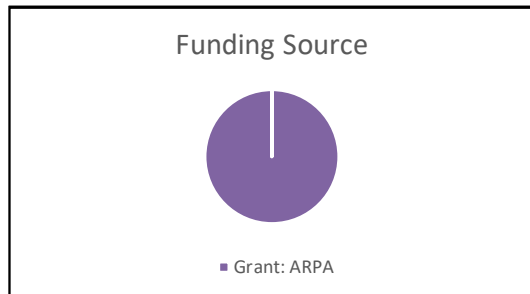
GENERAL GOVERNMENT

City Fuel Facility - Police

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000
Construction	-	1,100,000	-	-	-	-	1,100,000
Total Expenses	\$ 220,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,320,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant: ARPA	\$ 200,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Total Funding	\$ 220,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,320,000

Project # 101010		Operating Budget Impact/Other:
\$1,320,000		Exact operating impact is unknown at this point. The City will have savings in fuel costs due to purchasing fuel in a large volume; and there will be a cost for a Fuel Management System.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
This project is the construction of a fueling facility located at the City Hall Campus between the Police Department and Fire Station 1, for city vehicles & equipment.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN

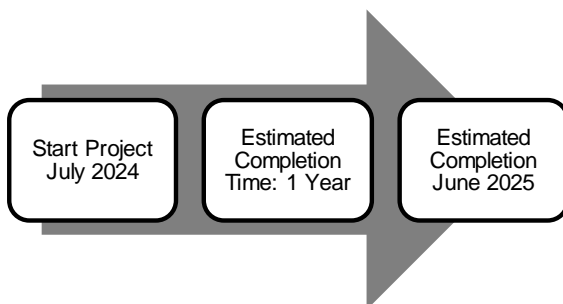
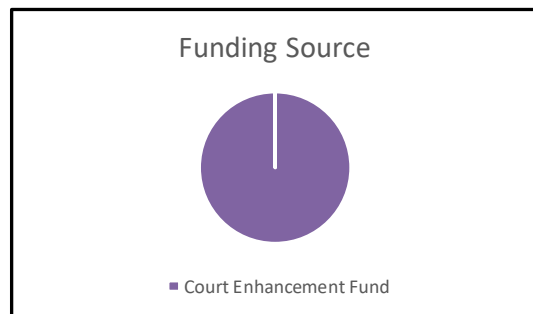
GENERAL GOVERNMENT

Courthouse Covered Parking

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Construction	-	110,000	-	-	-	-	110,000
Total Expenses	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Court Enhancement Fund	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Total Funding	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Project #TBD	Operating Budget Impact/Other:
\$125,000	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	1 Safe Community
Community Result 3	6 Good Governance
Managing Division	Engineering
Project Description & Justification	
Use Municipal Court Grant Funding to Construct 10 covered parking spots in the parking lot of the Municipal Court.	



FY 2025-29 CAPITAL IMPROVEMENT PLAN

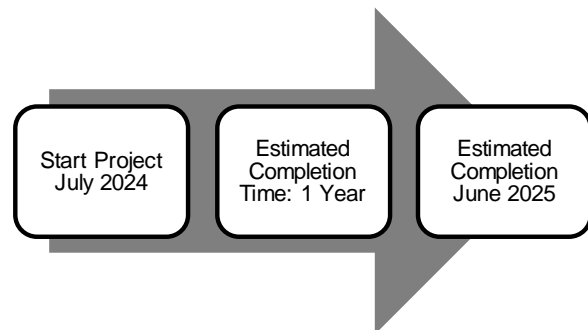
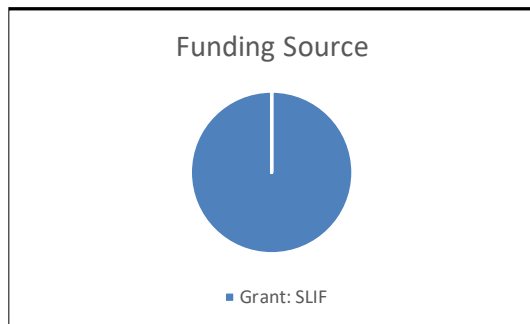
PARKS

Shoreline Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total Expenses	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: SLIF	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total Funding	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project #TBD		Operating Budget Impact/Other:
\$500,000		This project is not anticipated to have an impact on the operating budget. The City will be leveraging a State Park grant to fund this project.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	5 Great Community to Live	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The shoreline near Rotary Park and through the Channel is deteriorating and is in need of repair.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN

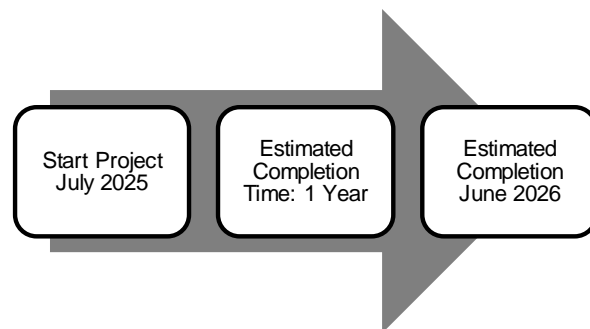
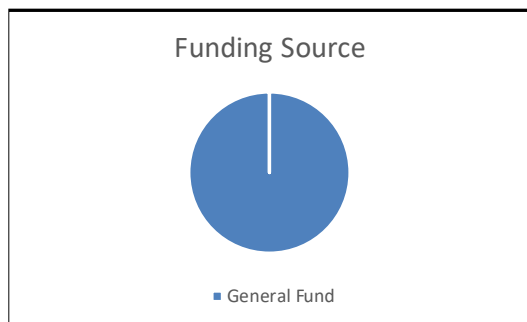
PARKS

Outdoor Pool

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000
Total Expenses	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000
Total Funding	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000

Project # TBD		Operating Budget Impact/Other:	
\$2,500,000		The full impact of the project is still being evaluated. There will be an increase in utilities, chemicals, and lifeguard staff. There will also be an increase in revenue from additional usage.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	5 Great Community to Live		
Community Result 2	N/A		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Construct a new outdoor pool at Aquatic Center including all filtration equipment. This project has been brought forward by the public and user groups of the Aquatic Center.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

PARKS

Site 6 Fishing Dock

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total Expenses	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: SLIF	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total Funding	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Project # 102015		Operating Budget Impact/Other:
\$1,500,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	5 Great Community to Live	
Community Result 2	6 Good Governance	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The fishing dock at Site 6 was installed in 1998 and is in need of renovation. The metal railings and awnings are rusting through, and structure supports are breaking in storms. The floats that hold up the ramp are also in need of replacing the material that holds them all together.		

Funding Source



Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

Fire Station 7

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Construction	-	3,000,000	2,550,000	-	-	-	5,550,000
Total Expenses	\$ -	\$ 3,450,000	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 6,000,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ -	\$ 3,450,000	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 6,000,000
Total Funding	\$ -	\$ 3,450,000	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 6,000,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ 7,150	\$ 15,015	\$ 15,765	\$ 37,930
Personnel	-	-	-	-	402,985	834,175	1,237,160
Utilities	-	-	-	12,810	26,895	28,240	67,945
Total Operating Impact	\$ -	\$ -	\$ -	\$ 19,960	\$ 444,895	\$ 878,180	\$ 1,343,035

Project # 103009	Operating Budget Impact/Other:
\$6,000,000	The operational effects will be comparable to those of the current fire stations. The estimated operational expenses for utilities and supplies are based on historical data plus annual inflation. The personnel cost is assuming Fire Station 7 opens in December 2025. The staffing and deployment model for Station 7 will necessitate six (6) additional Firefighter/Paramedic positions with a minimum daily staffing of 26 personnel. To attain this personnel level, the Fire Administration must modify its time off policies and MOU or consider alternative staffing and deployment strategies.
Total Project Cost	
Project Status	
Priority	
Community Result 1	
Community Result 2	
Community Result 3	
Project Manager	

Project Description & Justification

The fire study recommended the construction of Fire Station 7 at 3846 Sloop Dr due to increased housing developments, inadequate fire/EMS coverage, and longer response times to Havasu Foothills Estates and surrounding areas. Fire Station 7 will allow the fire department to improve response times in the service area, with response times expected to decrease from 6-14 minutes to 2-6 minutes.

Fire Station 7 will serve 11,805 residents and 7,882 parcels, protect over \$2 billion in structures, and cover over 91 miles of street. The design of the Fire Station will strike a balance between function, cost, and seamless integration into the surrounding neighborhood, thereby enhancing the quality of life for those it serves.



Funding Source



■ General Fund

Start Project
July 2024

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2026

FY 2025-29 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

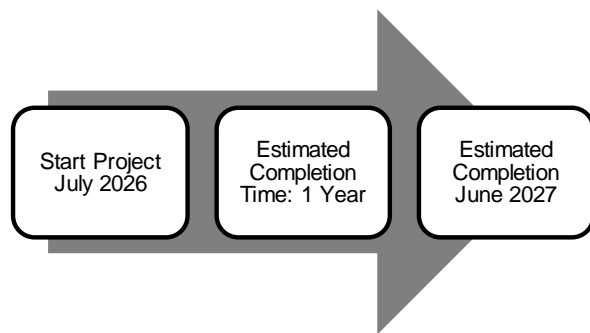
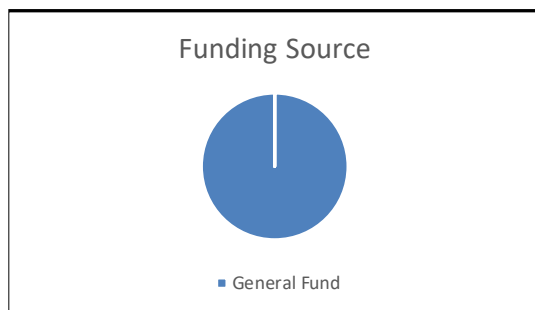
Enclosed Parking Structure

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000
Construction	-	-	-	890,000	-	-	890,000
Total Expenses	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Total Funding	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
Utilities	-	-	-	-	18,000	18,000	36,000
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ 18,000	\$ 18,000	\$ 36,000

Project # TBD	Operating Budget Impact/Other:
\$1,000,000	Operating impact includes one-time expenses for shelving and miscellaneous storage items and ongoing increase in electric costs estimated at \$1,500 per month.
Total Project Cost	
Project Status	
Priority	
Community Result 1	
Community Result 2	
Community Result 3	
Managing Division	
Project Description & Justification	
An enclosed, climate-controlled parking structure is needed to house the Police Department's SWAT and Bomb response vehicles, mobile command vehicle, watercraft, and UTV's to protect these assets from the elements in order to maintain and / or extend their useful lives.	



FY 2025-29 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

PD Facility Rear Parking Lot Rehab & Expansion

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 68,500	\$ -	\$ -	\$ -	\$ -	\$ 68,500
Construction	-	683,500	-	-	-	-	683,500
Total Expenses	\$ -	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ 752,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ -	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ 752,000
Total Funding	\$ -	\$ 752,000	\$ -	\$ -	\$ -	\$ -	\$ 752,000

Project # TBD		Operating Budget Impact/Other:	
\$752,000		This project will enhance and extend the useful life of the parking lot. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	N/A		
Community Result 3	N/A		
Project Manager	Police		
Project Description & Justification			
The rear parking lot at the Police Facility is deteriorating and is not sufficient to accommodate parking for the patrol fleet, employees, and evidentiary vehicles. This project consists of repaving the rear lot and extending the perimeter to create a designated secure area for parking of evidentiary vehicles and the addition of shade structures for current parking spaces.			



Funding Source



■ General Fund

Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

PD Facility & Jail Rehab

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 211,500	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 261,500
Construction	3,678,929	3,400,000	-	-	-	-	7,078,929
Total Expenses	\$ 3,890,429	\$ 3,450,000	\$ -	\$ -	\$ -	\$ -	\$ 7,340,429

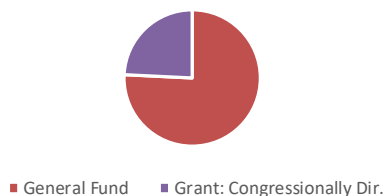
Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
General Fund	\$ 2,112,429	\$ 3,450,000	\$ -	\$ -	\$ -	\$ -	\$ 5,562,429
Grant: Congressionally Dir.	1,778,000	-	-	-	-	-	1,778,000
Total Funding	\$ 3,890,429	\$ 3,450,000	\$ -	\$ -	\$ -	\$ -	\$ 7,340,429

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ (26,000)	\$ (22,000)	\$ (18,000)	\$ (15,000)	\$ (81,000)
Total Operating Impact	\$ -	\$ -	\$ (26,000)	\$ (22,000)	\$ (18,000)	\$ (15,000)	\$ (81,000)

Project # 103006	Operating Budget Impact/Other:
\$7,340,429	A reduction in repairs and maintenance will be realized with the facility refurbishment.
Total Project Cost	
Project Status	
Priority	
Community Result 1	
Community Result 2	
Community Result 3	
Managing Division	
Project Description & Justification	
The Police Facility, which was constructed in 1994, is in need of repairs and improvements in various areas such as plumbing, roof, HVAC systems, and the jail area. A building condition analysis was performed in 2021 by Selberg Associates, Inc. which documented the need for significant repairs to the facility.	



Funding Source



Start Project
July 2022

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

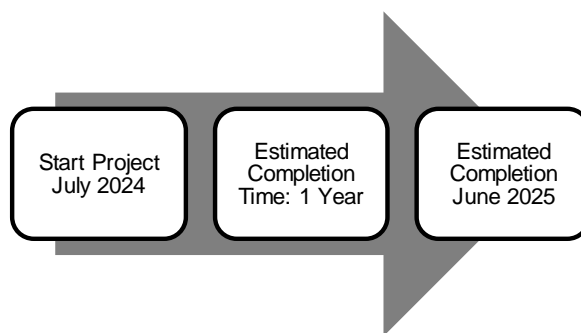
STREETS

London Bridge Deck Repair

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total Expenses	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total Funding	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Project # TBD		Operating Budget Impact/Other:	
\$350,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	Revised Cost		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
The Arizona Department of Transportation performed their bi-annual bridge inspection of the London Bridge. During that inspection it was noted that the bridge deck was in need of rehabilitation in terms of new asphalt. It is anticipated a roto-mill will occur with an overlay to follow.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

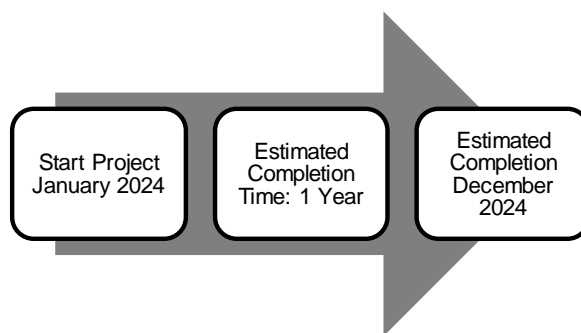
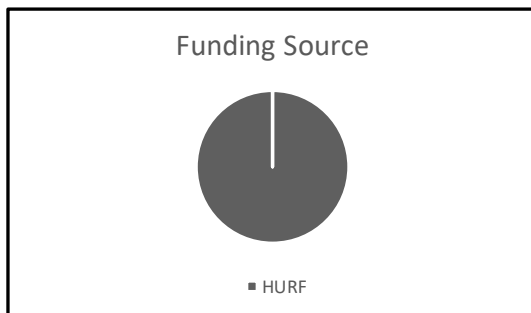
STREETS

Industrial Avenue Paving

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$1,076,735	\$ 308,700	\$ -	\$ -	\$ -	\$ -	\$ 1,385,435
Total Expenses	\$1,076,735	\$ 308,700	\$ -	\$ -	\$ -	\$ -	\$ 1,385,435

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$1,076,735	\$ 308,700	\$ -	\$ -	\$ -	\$ -	\$ 1,385,435
Total Funding	\$1,076,735	\$ 308,700	\$ -	\$ -	\$ -	\$ -	\$ 1,385,435

Project # 106013		Operating Budget Impact/Other:
\$1,385,435		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them according to their PCI.		




FY 2025-29 CAPITAL IMPROVEMENT PLAN

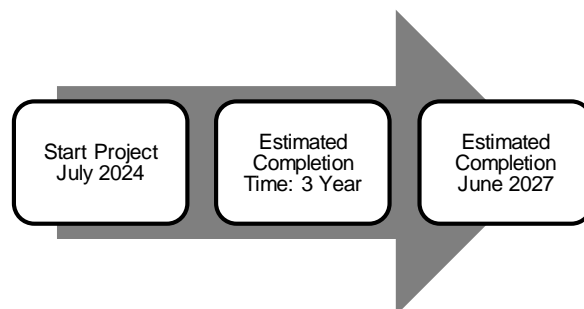
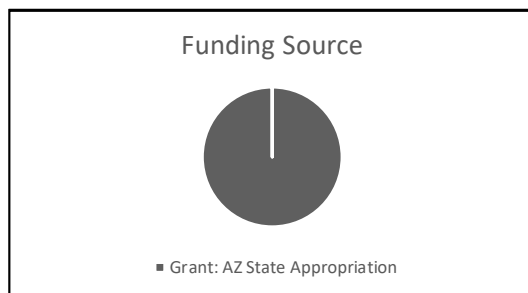
STREETS

Second Bridge

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
Construction	-	-	15,000,000	15,000,000	-	-	30,000,000
Total Expenses	\$ -	\$ 5,500,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 35,500,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: AZ State Appropriation	\$ -	\$ 5,500,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 35,500,000
Total Funding	\$ -	\$ 5,500,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 35,500,000

Project # 106015		Operating Budget Impact/Other:
\$35,500,000		The City is in the process of doing a feasibility study for this project. The full impact of this project is still being evaluated.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
A second connection to the island. The purpose of the study is to meet the intent of House Bill 2676 (of the 55th Legislature) and identify preliminary design options, constraints and cost estimates that will allow the improvement to advance to design and construction that was authorized by the legislature for construction of the facility. Typical sections, alignments, profiles and technical reports will be prepared for the roadway and bridge improvements for a continuous corridor between State Route 95 on the mainland and McCulloch Boulevard on the island.		




FY 2025-29 CAPITAL IMPROVEMENT PLAN

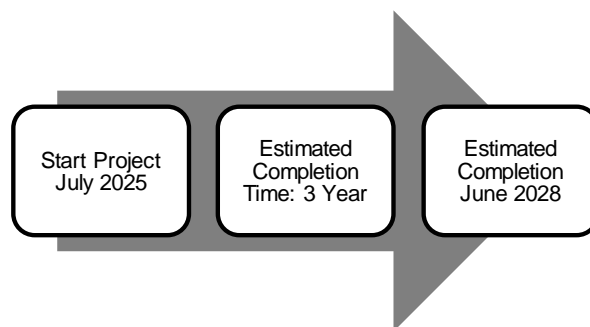
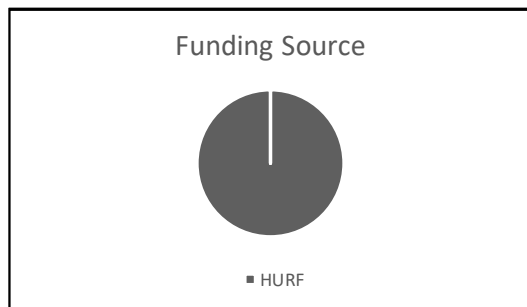
STREETS

Acoma Blvd

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	3,000,000	1,500,000	-	4,500,000
Total Expenses	\$ -	\$ -	\$ 100,000	\$ 3,000,000	\$ 1,500,000	\$ -	\$ 4,600,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$ -	\$ -	\$ 100,000	\$ 3,000,000	\$ 1,500,000	\$ -	\$ 4,600,000
Total Funding	\$ -	\$ -	\$ 100,000	\$ 3,000,000	\$ 1,500,000	\$ -	\$ 4,600,000

Project # TBD		Operating Budget Impact/Other:	
\$4,600,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them according to their PCI.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

STREETS

City Core Paving Project

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 165,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,535
Construction	1,854,250	1,740,215	-	-	-	-	3,594,465
Total Expenses	\$2,019,785	\$ 1,740,215	\$ -	\$ -	\$ -	\$ -	\$ 3,760,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$2,019,785	\$ 1,740,215	\$ -	\$ -	\$ -	\$ -	\$ 3,760,000
Total Funding	\$2,019,785	\$ 1,740,215	\$ -	\$ -	\$ -	\$ -	\$ 3,760,000

Project # 106014		Operating Budget Impact/Other:
\$3,760,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	Revised Cost	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 23-24 Project will have their life cycles extended and save maintenance dollars. The following streets included are: McCulloch from Smoketree to London Bridge Rd, Swanson to Hwy 95 to Smoketree, Smoketree to Swanson to Mesquite, and Riviera from Swanson to Palo Verde South.		

Funding Source



■ HURF

Start Project
December
2022

Estimated
Completion
Time: 2.5
Years

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

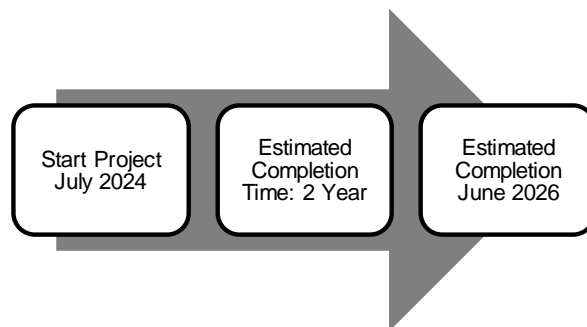
STREETS

Jamaica Blvd South

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Construction	-	-	3,300,000	-	-	-	3,300,000
Total Expenses	\$ -	\$ 75,000	\$ 3,300,000	\$ -	\$ -	\$ -	\$ 3,375,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$ -	\$ 75,000	\$ 3,300,000	\$ -	\$ -	\$ -	\$ 3,375,000
Total Funding	\$ -	\$ 75,000	\$ 3,300,000	\$ -	\$ -	\$ -	\$ 3,375,000

Project # TBD		Operating Budget Impact/Other:
\$3,375,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them according to their PCI. Streets involved in this FY 25-26 Project will have their life cycles extended and save maintenance dollars. Jamaica was identified on the PCI.		




FY 2025-29 CAPITAL IMPROVEMENT PLAN

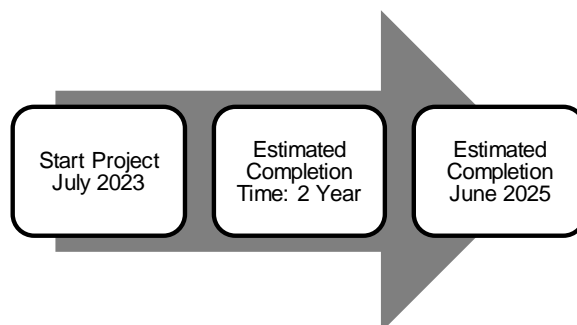
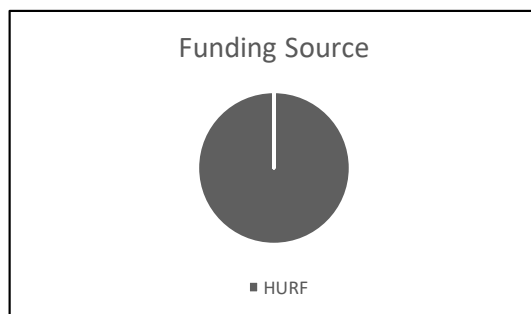
STREETS

Lake Havasu Ave & Mesquite

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Construction	-	3,500,000	-	-	-	-	3,500,000
Total Expenses	\$ 75,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,575,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$ 75,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,575,000
Total Funding	\$ 75,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,575,000

Project # 106017		Operating Budget Impact/Other:
\$3,575,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 24-25 Project will have their life cycles extended and save maintenance dollars.		




FY 2025-29 CAPITAL IMPROVEMENT PLAN

STREETS

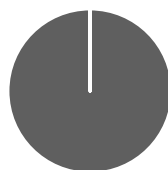
Kiowa

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
Construction	-	-	-	-	-	2,800,000	2,800,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 2,800,000	\$ 2,875,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
HURF	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 2,800,000	\$ 2,875,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 2,800,000	\$ 2,875,000

Project # TBD		Operating Budget Impact/Other:	
\$2,875,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them according to their PCI.			

Funding Source



■ HURF

Start Project
July 2027

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2029


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

South Intake Influent Screen

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Construction	-	200,000	-	-	-	-	200,000
Total Expenses	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Total Funding	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000

Project # 107012		Operating Budget Impact/Other:
\$225,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The last time the submerged South Intake influent screen structure was inspected was in 2006, at that time the screen previously installed had disintegrated. In FY 16-17, two new pumps were added to the south intake and the third was rebuilt. In order to protect the investment of the new pumps from quagga mussels, fish, and other organics, a new influent screen should be installed.		

Funding Source



■ Wastewater Fund

Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

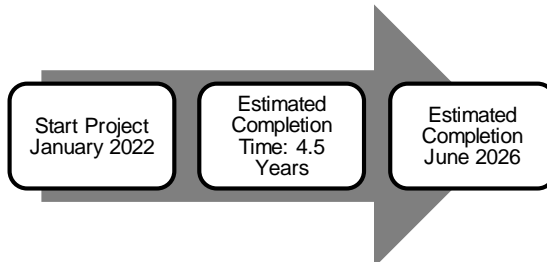
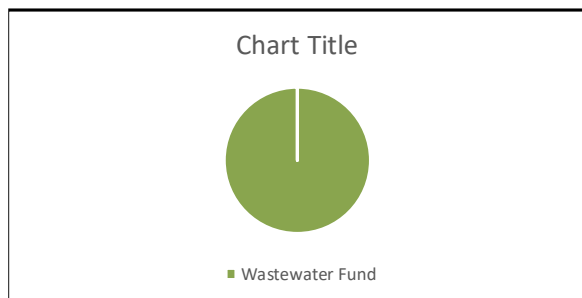
WASTEWATER

Vadose Well Design and Expansion

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 359,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 359,875
Construction	465,000	2,100,000	1,375,000	-	-	-	3,940,000
Construction Mgmt	35,000	200,000	125,000	-	-	-	360,000
Total Expenses	\$ 859,875	\$ 2,300,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,659,875

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ 859,875	\$ 2,300,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,659,875
Total Funding	\$ 859,875	\$ 2,300,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,659,875

Project # 107015		Operating Budget Impact/Other:
\$4,659,875		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Cost	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Design and construct new wells to inject effluent into the Vadose zone for effluent disposal. The wastewater treatment plants generate approximately 4 million gallons of effluent per day and the vadose wells are a significant part of the effluent disposal system.		




FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Mulberry Treatment Plant Aeration Basin Repair

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 153,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,660
Construction	650,000	670,000	-	-	-	-	1,320,000
Construction Mgmt	45,000	65,000	-	-	-	-	110,000
Total Expenses	\$ 848,660	\$ 735,000	\$ -	\$ -	\$ -	\$ -	\$ 1,583,660

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ 848,660	\$ 735,000	\$ -	\$ -	\$ -	\$ -	\$ 1,583,660
Total Funding	\$ 848,660	\$ 735,000	\$ -	\$ -	\$ -	\$ -	\$ 1,583,660

Project # 107018		Operating Budget Impact/Other:	
\$1,583,660		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
The concrete walls on aeration basin are cracked and spalling along the rolling surface for the aerator's rollers. Removal and replacement of the damaged concrete is required for proper operation. The project will also upgrade the Motor Control Center (MCC) that provides power to the aeration basin and other components of the treatment process.			

Funding Source



■ Wastewater Fund

Start Project
January 2022

Estimated
Completion
Time: 3.5
Years

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

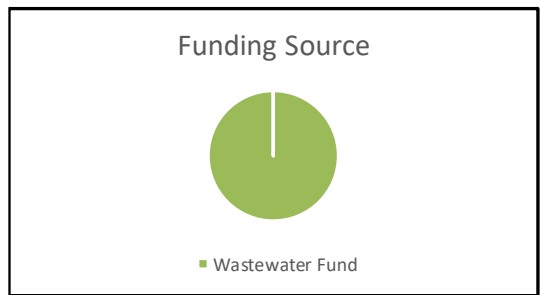
MTP Roof Replacement

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Construction	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total Expenses	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total Funding	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Project # 107017	Operating Budget Impact/Other:
\$300,000	This project is not anticipated to have an impact on the operating budget.

Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
Replacement of the Headwork's Building built-up asphalt roof with new single ply membrane roof. Additionally address the abandoned roof drains and rain leaders and replace with new.	



Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Park Avenue Lift Station Renovation

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 155,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,900
Construction	-	1,300,000	-	-	-	-	1,300,000
Construction Mgmt	-	130,000	-	-	-	-	130,000
Total Expenses	\$ 155,900	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ 1,585,900

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ 155,900	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ 1,585,900
Total Funding	\$ 155,900	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ 1,585,900

Project # 107019		Operating Budget Impact/Other:
\$1,585,900		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
Replace the existing aging lift station with a new larger capacity lift station to manage the increased sewer flow rate from new development in the area.		



Funding Source



■ Wastewater Fund

Start Project
July 2022

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Metal Storage Building

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	150,000	-	-	-	-	150,000
Total Expenses	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Total Funding	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project # TBD		Operating Budget Impact/Other:	
\$200,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Construct a new metal storage building at the Island Treatment Plant to store spare lift station pumps and appurtenances.			

Funding Source



■ Wastewater Fund

Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Aeration Basin Upgrades

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Construction	-	400,000	-	-	-	-	400,000
Total Expenses	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000
Total Funding	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Utilities	\$ -	\$ -	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (40,000)
Total Operating Impact	\$ -	\$ -	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (40,000)

Project # TBD		Operating Budget Impact/Other:	
\$475,000		Convert the rotating aeration equipment to fixed aeration equipment to reduce electric usage on rotating equipment.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade aeration equipment to fixed diffusers and piping eliminating rotating equipment.			



Funding Source



■ Wastewater Fund

Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

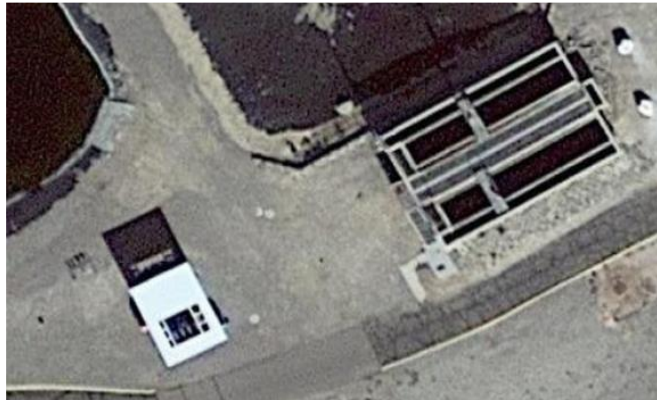
WASTEWATER

ITP Upgrade Filters

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	600,000	-	-	-	-	600,000
Total Expenses	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Total Funding	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Project # TBD		Operating Budget Impact/Other:	
\$700,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade and rehab the existing sand filters to cloth media filters. Removing the 5 Star media filters will reduce the filter system from two separate systems to a single system.			



Funding Source



■ Wastewater Fund

Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025


FY 2025-29 CAPITAL IMPROVEMENT PLAN

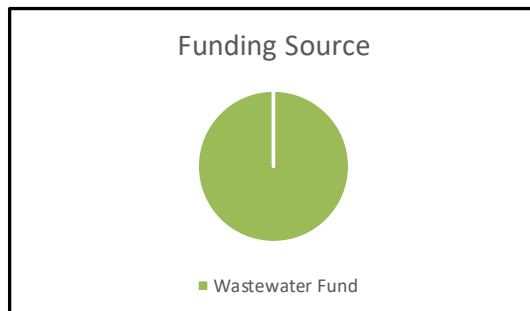
WASTEWATER

ITP Effluent Upgrades

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	300,000	-	-	-	300,000
Total Expenses	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000
Total Funding	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Project # TBD		Operating Budget Impact/Other:	
\$450,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allow for more efficient delivery of effluent to users.			



Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

MTP Effluent & Recharge Pond Upgrades

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Construction	-	-	-	-	300,000	-	300,000
Total Expenses	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ 400,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ 400,000
Total Funding	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ 400,000

Project # TBD		Operating Budget Impact/Other:	
\$400,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			

Funding Source



■ Wastewater Fund

Start Project
July 2026

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2028


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

N RTP Effluent & Recharge Upgrades

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	-	150,000	-	-	150,000
Total Expenses	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 300,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 300,000
Total Funding	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 300,000

Project # TBD		Operating Budget Impact/Other:	
\$300,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			

Funding Source



■ Wastewater Fund

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

North End Wastewater System Expansion

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 97,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,380
Construction	-	2,432,620	1,000,000	-	-	-	3,432,620
Total Expenses	\$ 97,380	\$ 2,432,620	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 3,530,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ 97,380	\$ 2,432,620	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 3,530,000
Total Funding	\$ 97,380	\$ 2,432,620	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 3,530,000

Project # 107016	Operating Budget Impact/Other:
\$3,530,000	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	Revised Schedule
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Project Manager	Engineering

Project Description & Justification

This project will develop the wastewater infrastructure required to serve the Victoria Farms Rd area. It will also address the lift stations at Canterbury and Refuge and develop solutions to pump into a new lift station (or expanded IPS).



Funding Source



■ Wastewater Fund

Start Project
January 2022

Estimated
Completion
Time: 4.5
Years

Estimated
Completion
June 2026

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Island Treatment Plant (ITP) Headworks Improvement

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Professional Services	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
Design	-	-	-	4,000,000	-	-	4,000,000
Construction	-	-	-	500,000	-	-	500,000
Total Expenses	\$ -	\$ -	\$ 500,000	\$ 4,500,000	\$ -	\$ -	\$ 5,000,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ -	\$ 500,000	\$ 4,500,000	\$ -	\$ -	\$ 5,000,000
Total Funding	\$ -	\$ -	\$ 500,000	\$ 4,500,000	\$ -	\$ -	\$ 5,000,000

Project # TBD	Operating Budget Impact/Other:
\$5,000,000	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Project Manager	Engineering

Project Description & Justification

This project is intended to obtain the full capacity of FEB at the IWWTP while addressing the replacement of screens and added stability of the building. A new framework is needed at headworks to fully utilize the FEB.

Funding Source



■ Wastewater Fund

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027


FY 2025-29 CAPITAL IMPROVEMENT PLAN

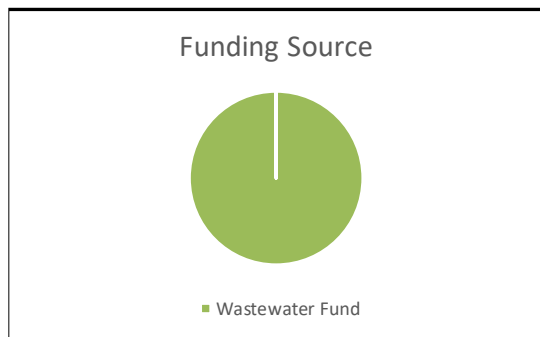
WASTEWATER

Lift Station Upgrade Program

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 154,500	\$ 159,135	\$ 163,910	\$ 168,825	\$ 173,890	\$ 820,260
Construction	-	618,000	618,000	655,635	675,305	695,565	3,262,505
Construction Mgmt	-	103,000	106,090	109,275	112,550	115,930	546,845
Total Expenses	\$ -	\$ 875,500	\$ 883,225	\$ 928,820	\$ 956,680	\$ 985,385	\$ 4,629,610

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 875,500	\$ 883,225	\$ 928,820	\$ 956,680	\$ 985,385	\$ 4,629,610
Total Funding	\$ -	\$ 875,500	\$ 883,225	\$ 928,820	\$ 956,680	\$ 985,385	\$ 4,629,610

Project # 107022		Operating Budget Impact/Other:	
\$4,629,610		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
With over 70 wastewater lift stations throughout the City, this project will address upgrades to pumps, electrical systems, generators, odor control, SCADA, and other necessary improvements at lift stations based on age or capacity needs.			



Start Project
July 2024

Estimated
Completion
Time: 5 Year

Estimated
Completion
June 2029

FY 2025-29 CAPITAL IMPROVEMENT PLAN

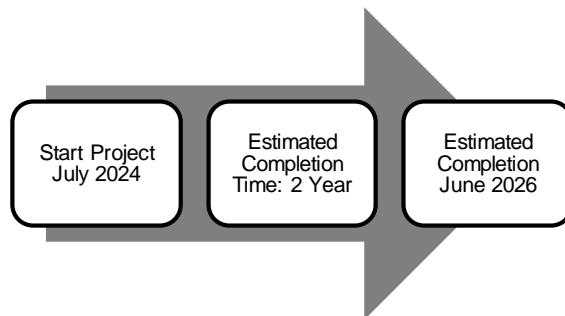
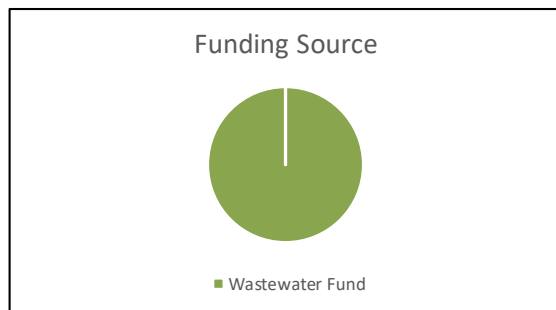
WASTEWATER

Water Conservation & Reuse Improvements at Cypress Park

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	2,450,000	-	-	-	2,450,000
Total Expenses	\$ -	\$ 250,000	\$ 2,450,000	\$ -	\$ -	\$ -	\$ 2,700,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 250,000	\$ 2,450,000	\$ -	\$ -	\$ -	\$ 2,700,000
Total Funding	\$ -	\$ 250,000	\$ 2,450,000	\$ -	\$ -	\$ -	\$ 2,700,000

Project # 107023		Operating Budget Impact/Other:	
\$2,700,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
This project will make final reclaimed water upgrades and installations necessary to provide reclaimed water to Cypress Park. This project conforms with the Lake Havasu City General Plan, the Wastewater Master Plan, and the Reclaimed Water Management Study.			



FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Influent Pump Station Surge Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Construction	-	-	-	-	650,000	-	650,000
Total Expenses	\$ 75,000	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ 725,000

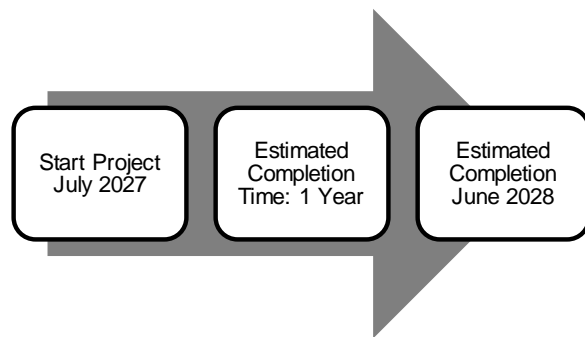
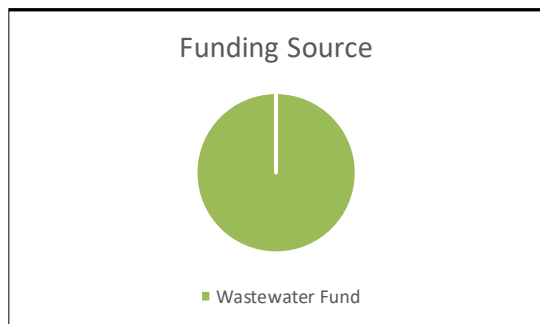
Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ 725,000
Total Funding	\$ 75,000	\$ -	\$ -	\$ -	\$ 650,000	\$ -	\$ 725,000

Project # 107006	Operating Budget Impact/Other:
\$725,000	This project is not anticipated to have an impact on the operating budget.

Total Project Cost	
Project Status	No Change
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Project Manager	Engineering

Project Description & Justification

The IPS has had 3 major failures since it was constructed 12 years ago. Due to these failures a surge analysis was performed on the lift station in 2016 and three possible solutions were considered and evaluated. The recommendation and most cost-effective scenario is to install a 600-cubic foot air chamber (surge tank) within the lift station site including a hydraulic connection to the Lift Station discharge header.



FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Effluent Pond Liners

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,000	\$ 78,000
Construction	-	-	-	-	-	390,000	390,000
Construction Mgmt	-	-	-	-	-	78,000	78,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 546,000	\$ 546,000

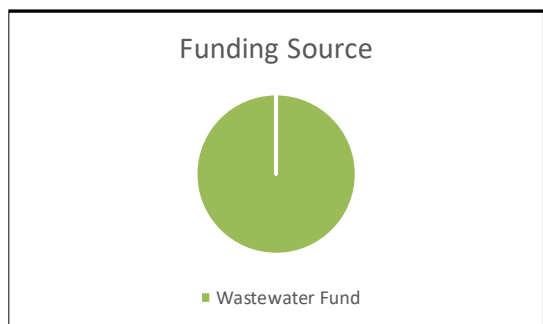
Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 546,000	\$ 546,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 546,000	\$ 546,000

Project # 107009	Operating Budget Impact/Other:
\$546,000	This project is not anticipated to have an impact on the operating budget.

Total Project Cost	
Project Status	Revised Schedule
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Project Manager	Engineering

Project Description & Justification

The Island Treatment Plant (ITP) has two Effluent ponds that supply reuse water to customers on the Island. With growing concerns of water shortages these ponds will be a necessity to provide reuse water consistently. Currently only one is lined, the other has some percolation similar to the two percolation ponds. Screens should be increased in size on both.



Start Project
July 2028

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2029

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WASTEWATER

New Laboratory Building

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 58,000	\$ -	\$ -	\$ -	\$ -	\$ 58,000
Construction	-	675,000	-	-	-	-	675,000
Construction Mgmt	-	67,000	-	-	-	-	67,000
Total Expenses	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Wastewater Fund	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Total Funding	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

Project # 107011		Operating Budget Impact/Other:
\$800,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
The City's existing laboratory is located in an area of the Mulberry Treatment Plant building and was originally part of the treatment process prior to being converted to a laboratory. In February 2023 a safety inspection was performed, and it was determined in order to better meet regulatory compliance a new laboratory facility should be constructed.		

Funding Source



■ Wastewater Fund

Start Project
July 2024

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

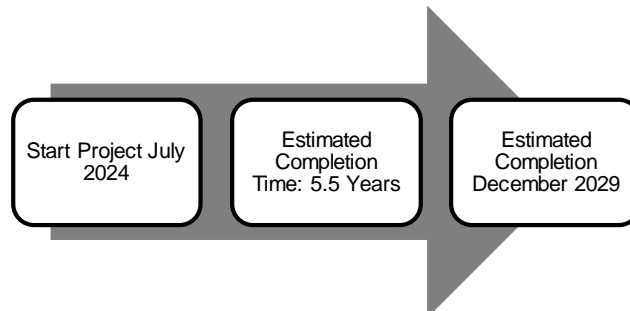
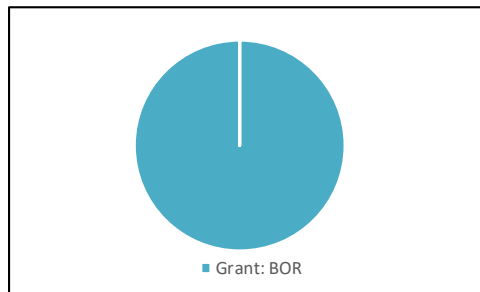
WATER

New Water Treatment Plant and Rehab Existing Plant

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 5,025,000	\$ 5,025,000	\$ -	\$ -	\$ -	\$ 10,050,000
Construction	-	-	-	42,000,000	42,000,000	-	84,000,000
Construction Mgmt	-	-	-	8,000,000	8,000,000	42,000,000	58,000,000
Total Expenses	\$ -	\$ 5,025,000	\$ 5,025,000	\$ 50,000,000	\$ 50,000,000	\$ 42,000,000	\$ 152,050,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Grant: BOR	\$ -	\$ 5,025,000	\$ 5,025,000	\$ 50,000,000	\$ 50,000,000	\$ 42,000,000	\$ 152,050,000
Total Funding	\$ -	\$ 5,025,000	\$ 5,025,000	\$ 50,000,000	\$ 50,000,000	\$ 42,000,000	\$ 152,050,000

Project # 108033		Operating Budget Impact/Other:
\$152,050,000		New Water Treatment Plant and Improvements to the Existing Water Treatment Plant. BOR project for the Lower Colorado River Basin Conservation and Efficiency Program. Operating impact will be assessed when the project is close to completion. This project will be contingent on grant funding.
Total Project Cost		
Project Status	New	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
A long-term durable system efficiency improvement project that will result in saving 800 acre feet of water every year.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN


WATER

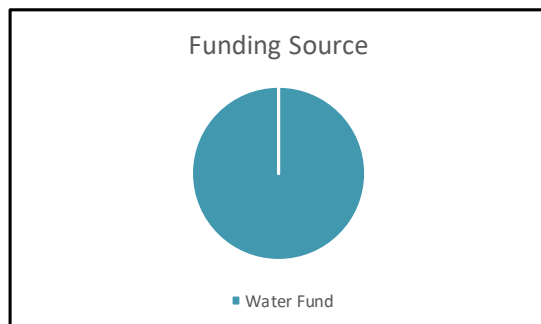
Water Main Replacement Program

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 1,000,000	\$ 650,000	\$ 800,000	\$ 530,000	\$ 530,000	\$ 3,510,000
Construction	-	4,383,000	3,050,000	3,355,000	2,270,000	2,270,000	15,328,000
Construction Mgmt	-	400,000	300,000	320,000	210,000	210,000	1,440,000
Total Expenses	\$ -	\$ 5,783,000	\$ 4,000,000	\$ 4,475,000	\$ 3,010,000	\$ 3,010,000	\$ 20,278,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ -	\$ 5,783,000	\$ 4,000,000	\$ 4,475,000	\$ 3,010,000	\$ 3,010,000	\$ 20,278,000
Total Funding	\$ -	\$ 5,783,000	\$ 4,000,000	\$ 4,475,000	\$ 3,010,000	\$ 3,010,000	\$ 20,278,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)
Total Operating Impact	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)

Project # 108019		Operating Budget Impact/Other:	
\$20,278,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work to the existing mains.	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. This project conforms with the Lake Havasu City master plan.			



Start Project
July 2024

Estimated
Completion
Time: 5 Years

Estimated
Completion
June 2029


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Smart Meter Installations

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Professional Services	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Capital Outlay	-	1,500,000	1,400,000	750,000	-	-	3,650,000
Total Expenses	\$ 100,000	\$ 1,500,000	\$ 1,400,000	\$ 750,000	\$ -	\$ -	\$ 3,750,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ 22,000	\$ 300,000	\$ 275,000	\$ 153,000	\$ -	\$ -	\$ 750,000
Grant: BOR	78,000	1,200,000	1,125,000	597,000	-	-	3,000,000
Total Funding	\$ 100,000	\$ 1,500,000	\$ 1,400,000	\$ 750,000	\$ -	\$ -	\$ 3,750,000

Project # TBD		Operating Budget Impact/Other:
\$3,750,000		It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water booster station upgrades will be made to station 5A based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These upgrades meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.		

Funding Source



■ Water Fund

Start Project
January 2024

Estimated
Completion
Time: 3.5
years

Estimated
Completion
June 2027

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER


Booster Station 4 Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 149,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 149,320
Construction	350,680	880,000	-	-	-	-	1,230,680
Construction Mgmt	-	120,000	-	-	-	-	120,000
Total Expenses	\$ 500,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ 500,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total Funding	\$ 500,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (100,000)
Total Operating Impact	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (100,000)

Project # 108029		Operating Budget Impact/Other:
\$1,500,000		It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water booster station improvements will be made to station 4 based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.		





Funding Source



■ Water Fund

Start Project
July 2023

Estimated
Completion
Time: 2 Year

Estimated
Completion
June 2025

FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Booster Station 2A Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ 227,500	\$ -	\$ -	\$ -	\$ 227,500
Construction	-	-	-	1,040,000	-	-	1,040,000
Construction Mgmt	-	-	-	130,000	-	-	130,000
Total Expenses	\$ -	\$ -	\$ 227,500	\$ 1,170,000	\$ -	\$ -	\$ 1,397,500

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ -	\$ -	\$ 227,500	\$ 1,170,000	\$ -	\$ -	\$ 1,397,500
Total Funding	\$ -	\$ -	\$ 227,500	\$ 1,170,000	\$ -	\$ -	\$ 1,397,500

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (30,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (30,000)

Project # TBD	Operating Budget Impact/Other:
\$1,397,500	It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Water booster station improvements will be made to station 2A based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These improvements involve electrical and generator improvements and meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.	



Funding Source



■ Water Fund

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Tank N-4A-11 Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 111,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,700
Construction	-	-	1,105,000	-	-	-	1,105,000
Construction Mgmt	-	-	195,000	-	-	-	195,000
Total Expenses	\$ 111,700	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,411,700

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ 111,700	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,411,700
Total Funding	\$ 111,700	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,411,700

Project # 108024		Operating Budget Impact/Other:
\$1,411,700		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water tank improvements will be made to tank N-4A-11 based on recommendations from an overall system analysis of the tanks performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.		

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 1 Years

Estimated
Completion
June 2026

FY 2025-29 CAPITAL IMPROVEMENT PLAN

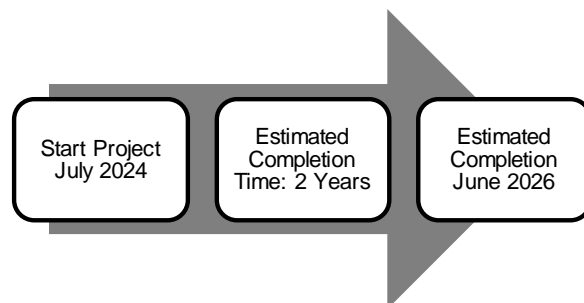
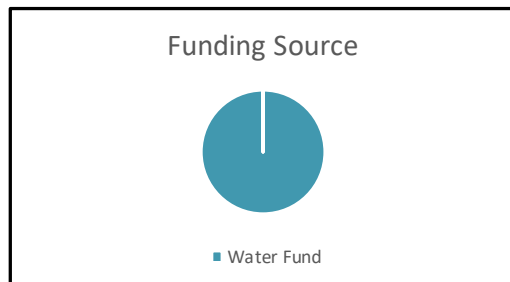
WATER

Water Treatment Plant Improvements

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Construction	-	1,560,000	1,560,000	-	-	-	3,120,000
Construction Mgmt	-	130,000	130,000	-	-	-	260,000
Total Expenses	\$ -	\$ 2,015,000	\$ 1,690,000	\$ -	\$ -	\$ -	\$ 3,705,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ -	\$ 2,015,000	\$ 1,690,000	\$ -	\$ -	\$ -	\$ 3,705,000
Total Funding	\$ -	\$ 2,015,000	\$ 1,690,000	\$ -	\$ -	\$ -	\$ 3,705,000

Project # 108025		Operating Budget Impact/Other:
\$3,705,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		Project Description & Justification
Project Status	No Change	There are three main treatment plant improvements identified in the Water Master Plan that are in need of upgrades. The first is to construct enclosures over certain treatment components of the water treatment plant to limit the intrusion of dust and debris into the Biological Filters and Cascade Aerator. The second improvement is to install a flow meter on the 18-inch bypass pipe within the plant footprint. This will provide more accurate flow meter data, during times of isolation or repairs. The third improvement is related to the chlorine disinfection system. The Water Master Plan also recommends that the City evaluate ways to minimize handling of the one-ton chlorine cylinders, replacement of existing shade structure with a new chlorine building and switch from gaseous chlorine to liquid sodium hypochlorite. These are related to safety as well.
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	




FY 2025-29 CAPITAL IMPROVEMENT PLAN

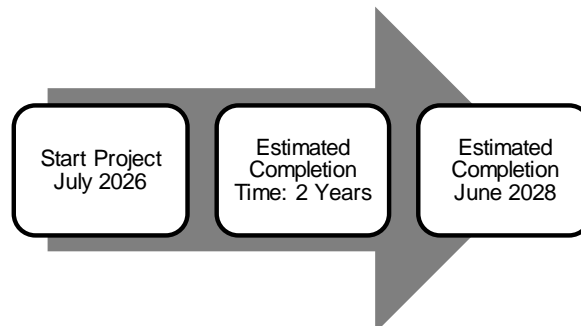
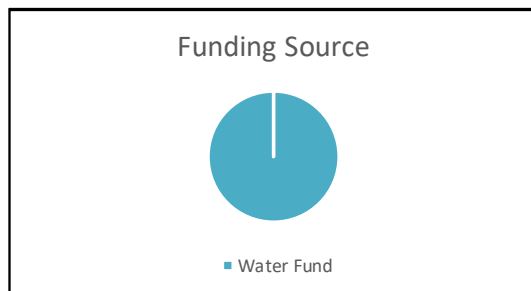
WATER

Tank C-2-18 Replacement & Upsize

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ 104,000	\$ -	\$ -	\$ 104,000
Construction	-	-	-	-	1,560,000	-	1,560,000
Construction Mgmt	-	-	-	-	156,000	-	156,000
Total Expenses	\$ -	\$ -	\$ -	\$ 104,000	\$ 1,716,000	\$ -	\$ 1,820,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ -	\$ -	\$ -	\$ 104,000	\$ 1,716,000	\$ -	\$ 1,820,000
Total Funding	\$ -	\$ -	\$ -	\$ 104,000	\$ 1,716,000	\$ -	\$ 1,820,000

Project # 108026		Operating Budget Impact/Other:	
\$1,820,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will replace the existing tank C-2-18, a 0.25 MG water tank built in 1965, with a new tank increased to the size 0.5 MG water tank. This project is required due to the poor condition of the existing tank and the need to replace it to increase capacity for operational enhancement.			




FY 2025-29 CAPITAL IMPROVEMENT PLAN

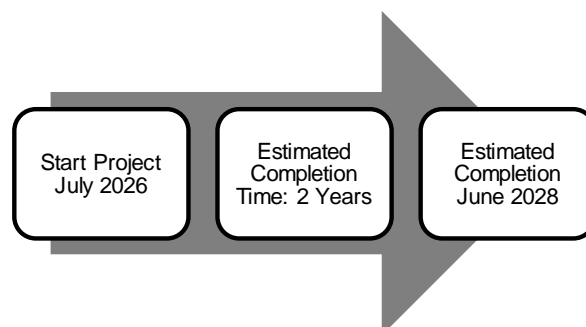
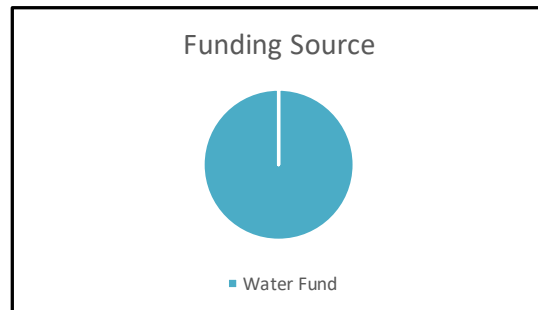
WATER

Tank C-3-19 Replacement & Upsize

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ 104,000	\$ -	\$ -	\$ 104,000
Construction	-	-	-	-	910,000	-	910,000
Construction Mgmt	-	-	-	-	130,000	-	130,000
Total Expenses	\$ -	\$ -	\$ -	\$ 104,000	\$ 1,040,000	\$ -	\$ 1,144,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ -	\$ -	\$ -	\$ 104,000	\$ 1,040,000	\$ -	\$ 1,144,000
Total Funding	\$ -	\$ -	\$ -	\$ 104,000	\$ 1,040,000	\$ -	\$ 1,144,000

Project # 108027		Operating Budget Impact/Other:
\$1,144,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This project will replace existing tank C-3-19, 0.25 MG water tank built in 1965 , with a new tank increased to the size 0.5 MG water tank. This project is required due to the poor condition of the existing tank and the need to replace it to increase capacity for operational enhancement.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN


WATER

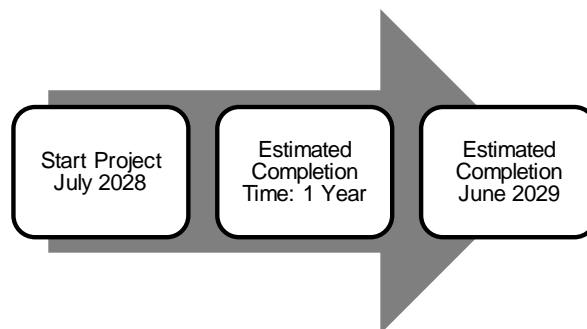
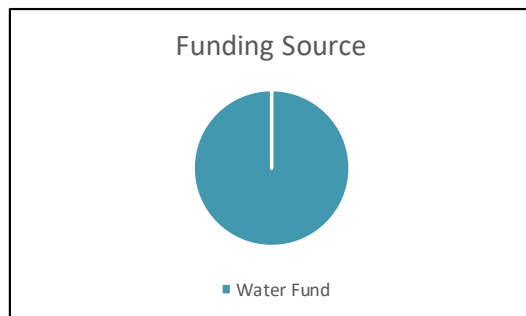
Tank S-1C-24 Replacement

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	-	-	2,325,500	2,325,500
Construction Mgmt	-	-	-	-	-	220,000	220,000
Total Expenses	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,545,500	\$ 2,645,500

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,545,500	\$ 2,645,500
Total Funding	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,545,500	\$ 2,645,500

Project #108028		Operating Budget Impact/Other:
\$2,645,500		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
This project will replace existing tank S-1C-24 , a 1.0 MG water tank built in 1980, with a new tank of same size. This project is required due to the poor condition of the existing tank discovered during its rehabilitation. It is needed to be replaced to maintain service reliability, system redundancy and lowering of operating and maintenance costs.		






FY 2025-29 CAPITAL IMPROVEMENT PLAN

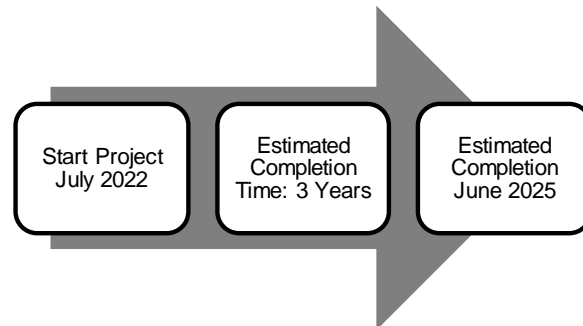
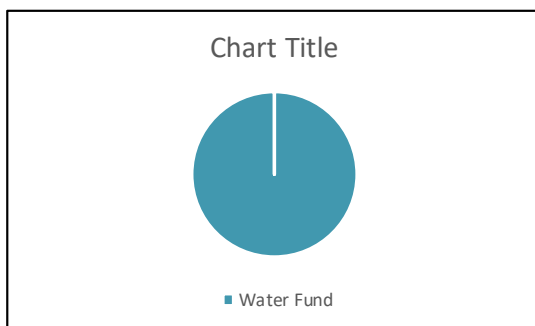
WATER

North Havasu Additional Tank & Distribution Line

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	1,105,000	-	-	-	-	1,105,000
Construction Mgmt	-	195,000	-	-	-	-	195,000
Total Expenses	\$ 150,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ 150,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000
Total Funding	\$ 150,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000

Project # 108031		Operating Budget Impact/Other:
\$1,450,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Provide additional tank (.5 MG) and distribution line to provide improvements to water quality and fire flows.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Horizontal Collector Well Redevelopment

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ 272,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 272,080
Construction	-	654,700	745,300	-	-	-	1,400,000
Construction Mgmt	-	53,000	47,000	-	-	-	100,000
Total Expenses	\$ 272,080	\$ 707,700	\$ 792,300	\$ -	\$ -	\$ -	\$ 1,772,080

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ 272,080	\$ 707,700	\$ 792,300	\$ -	\$ -	\$ -	\$ 1,772,080
Total Funding	\$ 272,080	\$ 707,700	\$ 792,300	\$ -	\$ -	\$ -	\$ 1,772,080

Operating Impact	Prior	24-25	25-26	26-27	27-28	28-29	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (45,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (45,000)

Project # 108030		Operating Budget Impact/Other:	
\$1,772,080		It is anticipated that this much needed maintenance will improve the overall efficiency of the well and reduce future Maintenance costs.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
The Horizontal Collector Well was first constructed in FY 99/00 with a collector caisson inner diameter of sixteen (16) feet and fourteen (14) stainless steel lateral screens projected horizontally. Over the years two of the screens have experienced siltation requiring maintenance. This project will shut down the HCW for a period up to three months and allow for this much needed maintenance.			



Funding Source



■ Water Fund

Start Project
July 2021

Estimated
Completion
Time: 5 Years

Estimated
Completion
June 2026

FY 2025-29 CAPITAL IMPROVEMENT PLAN


WATER

Pipeline - State Hwy 95 Crossing to Sara Park

Expenses	Prior	24-25	25-26	26-27	27-28	28-29	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Construction	-	-	-	-	750,000	-	750,000
Construction Mgmt	-	-	-	-	50,000	-	50,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ 900,000

Funding Source	Prior	24-25	25-26	26-27	27-28	28-29	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ 900,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ 900,000

Project # TBD		Operating Budget Impact/Other:
\$900,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The purpose of this project is to replace what used to be the sole source of water for SARA Park. The existing main is a 6" diameter AC main, under very high system pressures. The line was constructed through an existing culvert in order to cross SR95 several years ago as a temporary repair. The water main replacement was designed in 2019. This project will require ADOT permitting and coordination and a directional bore.		



Funding Source



■ Water Fund

Start Project
July 2027

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2028



LAKE HAVASU CITY

LEGAL DOCUMENTS

- OFFICIAL BUDGET FORMS



Official Budget Forms
City/Town of Lake Havasu
Fiscal year 2025

City/Town of Lake Havasu
Summary Schedule of estimated revenues and expenditures/expenses
Fiscal year 2025

Fiscal year		S c h		Funds							
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total all funds
2024	Adopted/adjusted budgeted expenditures/expenses*	E	1	88,871,876	37,336,675		16,176,505		86,247,899		228,632,955
2024	Actual expenditures/expenses**	E	2	72,832,681	20,515,565		9,706,515		70,285,099		173,339,860
2025	Beginning fund balance/(deficit) or net position/(deficit) at July 1***		3	79,843,271	23,229,971		5,317,005		69,190,513		177,580,760
2025	Primary property tax levy	B	4	6,761,417							6,761,417
2025	Secondary property tax levy	B	5		17,185						17,185
2025	Estimated revenues other than property taxes	C	6	84,973,250	27,584,285		5,576,795		64,766,225		182,900,555
2025	Other financing sources	D	7								0
2025	Other financing (uses)	D	8								0
2025	Interfund transfers in	D	9	170,000	6,500,000		5,100,000		640,000		12,410,000
2025	Interfund Transfers (out)	D	10	11,615,000	680,000				115,000		12,410,000
2025	Line 11: Reduction for fund balance reserved for future budget year expenditures		11								
	Maintained for future debt retirement										0
	Maintained for future capital projects										0
	Maintained for future financial stability			36,025,520	958,280			6,462,760		43,446,560	
	Maintained for future retirement contributions									0	
										0	
2025	Total financial resources available		12	124,107,418	55,693,161		15,993,800		128,018,978		323,813,357
2025	Budgeted expenditures/expenses	E	13	101,380,578	38,211,905		14,802,000		103,364,999		257,759,482

Expenditure limitation comparison

1	Budgeted expenditures/expenses
2	Add/subtract: estimated net reconciling items
3	Budgeted expenditures/expenses adjusted for reconciling items
4	Less: estimated exclusions
5	Amount subject to the expenditure limitation
6	EEC expenditure limitation or voter-approved alternative expenditure limitation

2024	2025
\$ 228,632,955	\$ 257,759,482
(15,582,423)	(26,230,405)
213,050,532	231,529,077
80,615,408	80,750,581
\$ 132,435,124	\$ 150,778,496
\$ 155,426,702	\$ 161,557,176

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund). See the Instructions tab, cell C17 for more information about the amounts that should and should not be included on this line.

City/Town of Lake Havasu
Tax levy and tax rate information
Fiscal year 2025

	<u>2024</u>	<u>2025</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>7,896,009</u>	\$ <u>8,180,530</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>6,355,025</u>	\$ <u>6,761,417</u>
Property tax judgment	_____	_____
B. Secondary property taxes	_____	_____
Property tax judgment	_____	_____
C. Total property tax levy amounts	\$ <u>6,355,025</u>	\$ <u>6,761,417</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>6,355,025</u>	
(2) Prior years' levies		
(3) Total primary property taxes	\$ <u>6,355,025</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>6,355,025</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	_____ 0.6718	_____ 0.6718
Property tax judgment	_____	_____
(2) Secondary property tax rate	_____	_____
Property tax judgment	_____	_____
(3) Total city/town tax rate	_____ 0.6718	_____ 0.6718
B. Special assessment district tax rates		
Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating <u>1</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City/Town of Lake Havasu
Revenues other than property taxes
Fiscal Year 2025

Source of revenues	Estimated revenues 2024	Actual revenues* 2024	Estimated revenues 2025
General Fund			
Local taxes			
City Sales Tax	\$ 37,550,000	\$ 37,973,095	\$ 37,973,095
Personal Property Tax	48,000	53,930	53,000
Licenses and permits			
Licenses and Permits	2,205,000	2,760,970	2,499,005
Intergovernmental			
Auto Lieu	5,139,000	4,905,555	4,955,600
State Sales Tax	8,774,025	8,905,575	8,855,575
Urban Revenue Share	15,629,800	15,629,800	12,655,560
Marijuana Excise Tax	400,000	423,215	435,900
Charges for services			
Charges for Service	2,562,750	1,391,815	5,248,865
Fines and forfeits			
Fines and Forfeits	1,494,800	1,365,940	1,407,910
Interest on investments			
Investment Earnings	684,085	2,926,755	1,513,790
Miscellaneous			
Miscellaneous	901,855	1,346,705	1,566,250
Grants, IGA's and Reimbursements	6,096,600	3,048,735	7,808,700
Total General Fund	\$ 81,485,915	\$ 80,732,090	\$ 84,973,250
Special revenue funds			
Grant Fund	\$ 10,365,521	\$ 3,175,060	\$ 11,378,380
Highway User Revenue Fund	12,121,225	7,076,750	12,256,125
Improvement District #2	230	745	445
Court Enhancement Fund	47,470	50,060	47,000
	\$ 22,534,446	\$ 10,302,615	\$ 23,681,950
Fill the Gap Fund	\$ 15,275	\$ 15,100	\$ 14,350
JCEF Fund	19,945	23,000	19,800
RICO Fund	100,000	41,200	156,000
WALETA Fund	579,375	282,155	581,600
	\$ 714,595	\$ 361,455	\$ 771,750
Flood Control	\$ 7,128,495	\$ 3,113,860	\$ 3,130,585
Total special revenue funds	\$ 30,377,536	\$ 13,777,930	\$ 27,584,285
Capital projects funds			
Capital Projects Funds	\$ 6,690,465	\$ 4,824,260	\$ 5,576,795
	\$ 6,690,465	\$ 4,824,260	\$ 5,576,795
Total capital projects funds	\$ 6,690,465	\$ 4,824,260	\$ 5,576,795
Enterprise funds			
Airport Fund	\$ 4,611,655	\$ 1,130,815	\$ 3,668,695
Water Fund	14,866,260	15,967,270	22,571,230
Refuse Fund	8,209,110	8,535,830	8,562,210
Wastewater Fund	32,879,590	28,942,505	29,964,090
	\$ 60,566,615	\$ 54,576,420	\$ 64,766,225
Total enterprise funds	\$ 60,566,615	\$ 54,576,420	\$ 64,766,225
Total all funds	\$ 179,120,531	\$ 153,910,700	\$ 182,900,555

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City/Town of Lake Havasu
Other financing sources/(uses) and interfund transfers
Fiscal year 2025

Fund	Other financing 2025		Interfund transfers 2025	
	Sources	(Uses)	In	(Out)
General Fund				
General Fund	\$	\$	\$ 170,000	\$ 11,615,000
Total General Fund	\$	\$	\$ 170,000	\$ 11,615,000
Special revenue funds				
Court Enhancement Fund	\$	\$	\$	\$ 140,000
HURF Fund			6,500,000	40,000
Flood Control Fund				500,000
Total special revenue funds	\$	\$	\$ 6,500,000	\$ 680,000
Capital projects funds				
Capital Projects Funds	\$	\$	\$ 5,100,000	\$
Total capital projects funds	\$	\$	\$ 5,100,000	\$
Enterprise funds				
Airport Fund	\$	\$	\$ 640,000	\$
Water Fund				50,000
Wastewater Fund				65,000
Total enterprise funds	\$	\$	\$ 640,000	\$ 115,000
Total all funds	\$	\$	\$ 12,410,000	\$ 12,410,000

City/Town of Lake Havasu
Expenditures/expenses by fund
Fiscal year 2025

Fund/Department	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
General Fund				
Administrative Services	\$ 9,834,936	\$	\$ 7,469,999	\$ 9,865,278
City Attorney	1,348,860	(10,000)	1,185,640	1,522,420
City Clerk	308,314	10,000	302,439	457,175
City Council	283,635		254,250	273,881
City Manager	894,565		867,660	1,107,504
Development Services	2,317,823		1,954,328	2,337,057
Fire	23,527,350		18,064,445	29,297,605
Non-Departmental	7,453,614		4,107,104	9,959,190
Human Resources	883,837		784,257	1,169,123
Municipal Court	3,610,230		3,217,175	2,815,055
Parks and Recreation	9,440,635		8,406,220	10,194,750
Police	22,987,805		22,176,165	25,357,592
Public Works	4,980,272		3,892,999	6,023,948
Contingency	1,000,000		150,000	1,000,000
Total General Fund	\$ 88,871,876	\$	\$ 72,832,681	\$ 101,380,578
Special revenue funds				
Highway User Revenue Fund				
Operations, Maintenance, Capital	\$ 19,666,170	\$	\$ 11,974,225	21,715,817
Contingency	50,000			50,000
Improvement District #2	18,898		17,438	19,464
Miscellaneous Grant Fund	10,365,521		3,175,060	11,378,380
RICO Fund	100,000		35,000	150,000
WALETA Police Academy	439,304		270,335	424,375
Flood Control Fund	6,696,782		5,043,507	4,473,869
Total special revenue funds	\$ 37,336,675	\$	\$ 20,515,565	\$ 38,211,905
Capital projects funds				
Capital Projects Fund	\$ 16,176,505	\$	\$ 9,706,515	\$ 14,802,000
Total capital projects funds	\$ 16,176,505	\$	\$ 9,706,515	\$ 14,802,000
Enterprise funds				
Airport Fund				
Operations, Maintenance, Capital	6,095,782		2,312,947	5,307,998
Contingency	7,000			7,000
Water Fund				
Operations, Maintenance, Capital	23,444,155		19,512,835	37,972,465
Contingency	500,000			500,000
Refuse Fund				
Operations, Maintenance	7,847,455		7,779,860	8,228,811
Contingency	100,000			100,000
Wastewater Fund				
Operations, Maintenance, Capital	47,253,507		40,679,457	50,248,725
Contingency	1,000,000			1,000,000
Total enterprise funds	\$ 86,247,899	\$	\$ 70,285,099	\$ 103,364,999
Total all funds	\$ 228,632,955	\$	\$ 173,339,860	\$ 257,759,482

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City/Town of Lake Havasu
Expenditures/expenses by department
Fiscal year 2025

Department/Fund	Adopted budgeted expenditures/ expenses	Expenditure/ expense adjustments approved	Actual expenditures/ expenses*	Budgeted expenditures/ expenses
	2024	2024	2024	2025
Administrative Services				
General Fund	\$ 9,834,936	\$	\$ 7,469,999	\$ 9,865,278
Department total	\$ 9,834,936	\$	\$ 7,469,999	\$ 9,865,278
City Attorney				
General Fund	1,348,860	(10,000)	1,185,640	1,522,420
Department total	\$ 1,348,860	\$ (10,000)	\$ 1,185,640	\$ 1,522,420
City Clerk				
General Fund	308,314	10,000	302,439	457,175
Department total	\$ 308,314	\$ 10,000	\$ 302,439	\$ 457,175
City Council				
General Fund	283,635		254,250	273,881
Department total	\$ 283,635	\$	\$ 254,250	\$ 273,881
City Manager				
General Fund	894,565		867,660	1,107,504
Department total	\$ 894,565	\$	\$ 867,660	\$ 1,107,504
Development Services				
General Fund	2,317,823		1,954,328	2,337,057
Capital Projects	16,176,505		9,706,515	
Department total	\$ 18,494,328	\$	\$ 11,660,843	\$ 2,337,057
Fire				
General Fund	23,527,350		18,064,445	29,297,605
General Capital Projects Fund				3,450,000
Department total	\$ 23,527,350	\$	\$ 18,064,445	\$ 32,747,605
Human Resources				
General Fund	883,837		784,257	1,169,123
Department total	\$ 883,837	\$	\$ 784,257	\$ 1,169,123
Municipal Court				
General Fund	3,610,230		3,217,175	2,815,055
Department total	\$ 3,610,230	\$	\$ 3,217,175	\$ 2,815,055
Non-Departmental				
General Fund	8,253,614		4,107,104	10,759,190
General Fund Labor Attrition	(800,000)			(800,000)
Miscellaneous Grant Funds	10,365,521		3,175,060	11,378,380
General Capital Projects Fund				5,150,000
Department total	\$ 17,819,135	\$	\$ 7,282,164	\$ 26,487,570
Parks and Recreation				
General Fund	9,440,635		8,406,220	10,194,750
General Capital Projects Fund				2,000,000
Department total	\$ 9,440,635	\$	\$ 8,406,220	\$ 12,194,750
Police				
General Fund	22,987,805		22,176,165	25,357,592
General Capital Projects Fund				4,202,000
RICO	100,000		35,000	150,000
WALETA Academy	439,304		270,335	424,375
Department total	\$ 23,527,109	\$	\$ 22,481,500	\$ 30,133,967
Public Works				
General Fund	4,980,272		3,892,999	6,023,948
Airport Fund	6,095,782		2,312,947	5,307,998
Highway User Revenue Fund	19,666,170		11,974,225	21,715,817
Improvement District #2	18,898		17,438	19,464
Flood Control Fund	6,696,782		5,043,507	4,473,869
Refuse Fund	7,847,455		7,779,860	8,228,811
Water Fund	23,444,155		19,512,835	37,972,465
Wastewater Fund	47,253,507		40,679,457	50,248,725
Department total	\$ 116,003,021	\$	\$ 91,213,268	\$ 133,991,097
Contingencies				
Airport Fund	7,000			7,000
General Fund	1,000,000		150,000	1,000,000
Highway User Revenue Fund	50,000			50,000
Refuse Fund	100,000			100,000
Water Fund	500,000			500,000
Wastewater Fund	1,000,000			1,000,000
Department total	\$ 2,657,000	\$	\$ 150,000	\$ 2,657,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City/Town of Lake Havasu
Full-time employees and personnel compensation
Fiscal year 2025

	Full-time equivalent (FTE)	Employee salaries and hourly costs	Retirement costs	Healthcare costs	Other benefit costs	Total estimated personnel compensation
Fund	2025	2025	2025	2025	2025	2025
General Fund	488.3	\$ 38,071,015	\$ 15,158,195	\$ 6,334,230	\$ 4,174,550	\$ 63,737,990
Special revenue funds						
Highway User Revenue Fund	23.7	\$ 1,578,540	\$ 196,255	\$ 339,365	\$ 325,740	\$ 2,439,900
Miscellaneous Grant Fund	12.6	1,142,735	601,235	171,875	64,025	1,979,870
Total special revenue funds	36.3	\$ 2,721,275	\$ 797,490	\$ 511,240	\$ 389,765	\$ 4,419,770
Enterprise funds						
Airport Fund	4.0	\$ 338,290	\$ 40,860	\$ 48,500	\$ 49,585	\$ 477,235
Water Fund	41.0	3,562,330	443,235	675,120	491,095	5,171,780
Wastewater Fund	36.0	2,497,770	312,060	501,050	408,930	3,719,810
Total enterprise funds	81.0	\$ 6,398,390	\$ 796,155	\$ 1,224,670	\$ 949,610	\$ 9,368,825
Total all funds	605.6	\$ 47,190,680	\$ 16,751,840	\$ 8,070,140	\$ 5,513,925	\$ 77,526,585



LAKE HAVASU CITY

APPENDIX

- ACRONYMS
- GLOSSARY OF TERMS



ACRONYMS

ACFR	Annual Comprehensive Financial Report
ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
AFG	Assistance to Firefighters Grant
AICPA	American Institute of Certified Public Accountants
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARPA	American Rescue Plan Act
ARS	Arizona Revised Statutes
ASLAPR	Arizona State Library Archives and Public Records
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officers Standards and Training
BFP	Belt Filter Press
BOR	Bureau of Reclamation
BSR	Budget Stabilization Reserve
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CERT	Community Emergency Response Team
CF	Carry Forward
CIP	Capital Improvement Plan
CO	Certificate of Occupancy
CVB	Convention & Visitors Bureau
DARE	Drug Abuse Resistance Education
DEA	Drug Enforcement Administration
DES	Department of Economic Security
DPS	Department of Public Safety
DHS	Department of Homeland Security
DUI	Driving Under the Influence
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal

ACRONYMS

EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FASB	Financial Accounting Standards Board
FBO	Fixed Based Operation
FHWA	Federal Highway Administration
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FOD	Foreign Object Debris
FTA	Federal Transit Administration
FTE	Full Time Equivalents
FTG	Fill The Gap
FY	Fiscal Year
GAAFR	Government Accounting, Auditing, and Financial Reporting
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
GIS	Geographical Information Systems
GO	General Obligation
HAWK	High Intensity Actuated Crosswalk Beacon
HR	Human Resources
HR/RM	Human Resources/Risk Management
HSIP	Highway Safety Improvement Program
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
INF	Influent
IP	Internet Protocol
IPS	Influent Pump Station
ISO	Insurance Service Organization
IT	Information Technology

ACRONYMS

ITP	Island Treatment Plant
JCEF	Judicial Collection Enhancement Fund
JTED	Joint Technology Education District
L/S	Lift Station
LB	London Bridge
LHC	Lake Havasu City
LHCPD	Lake Havasu City Police Department
LHMPO	Lake Havasu Metropolitan Planning Organization
LHUSD	Lake Havasu Unified School District
LOS	Level of Service
LRTP	Long Range Transportation Plan
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFCDD	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MOV	Motor Operated Values
MPC	Municipal Property Corporation
MPO	Metropolitan Planning Organization
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NCHIP	National Criminal History Improvement Program
NFPA	National Fire Protection Association
NOVA	Nurturing, Opportunity, Values, Accountability
NRP	North Regional Plant
NRPA	National Recreation and Park Association
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OC	Odor Control
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures
OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
P&I	Principal and Interest
P&R	Parks and Recreation
PAPI	Precision Approach Path Indicator

ACRONYMS

PARA	Planning Assistance for Rural Area
PARF	Prosecution Assessment Recovery Fees
PBB	Priority Based Budgeting
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PIP	Public Involvement Plan
PRV	Pressure Reducing Valves
PSPRS	Public Safety Personnel Retirement System
PVC	Polyvinyl Chloride
PW	Public Works
R&B	Restaurant and Bar
RA	Residential Agricultural
RAS	Return Activated Sludge
REIL	Runway End Identifier Lights
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right of Way
RSAT	Runway Safety Action Team
SAFER	Staffing for Adequate Fire and Emergency Response
SAMHSA	Substance Abuse and Mental Health Services Administration
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
STSP	Strategic Transportation Safety Plan
SWAT	Special Weapons and Tactics
SY	Square Yard
TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Transportation Improvement Program

ACRONYMS

TJC	The Joint Commission
TP	Treatment Plant
TraCS	Traffic and Criminal Software
UV	Ultra Violet
VLT	Vehicle License Tax
VOCA	Victims of Crime Act
VSS	Victim Services Specialist
VTC	Veterans Treatment Court
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WTP	Water Treatment Plant
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant

GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Balanced Budget. A prepared budget in which revenues plus available resources are sufficient to cover expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming year.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available resources.

Capital Budget. The capital budget consists of the Five-Year Capital Improvement Plan (CIP) and the capital outlay needs for the current fiscal year.

GLOSSARY OF TERMS

Capital Improvement Plan (CIP). The CIP is a comprehensive five-year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay. Expenditures which result in the acquisition of or adoption to fixed assets. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year and add to the capital assets of the city.

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department. The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

Expenditure Limitation. The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained goods and services acquired.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Franchise Fees. A fee (or tax) on utility companies such as gas and cable companies for their use of City right-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these can be found in the Fund Descriptions explanations in the Budget Overview section of this document.

GLOSSARY OF TERMS

Generally Accepted Accounting Principles

(GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

Grant. A contribution by a government of other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Cost Allocation. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund is reimbursed (credited).

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Levy. To impose taxes for the support of government activities.

Long-Term Debt. Debt with maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Transfers. The movement of monies between funds of the same governmental entity.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Short-Term Debt. Debt with a maturity of one year or less.

Unavailable Budget Appropriation. Budgeted but deferred expenditures and potential grant funding that cannot be expensed without City Manager approval.

User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the services.