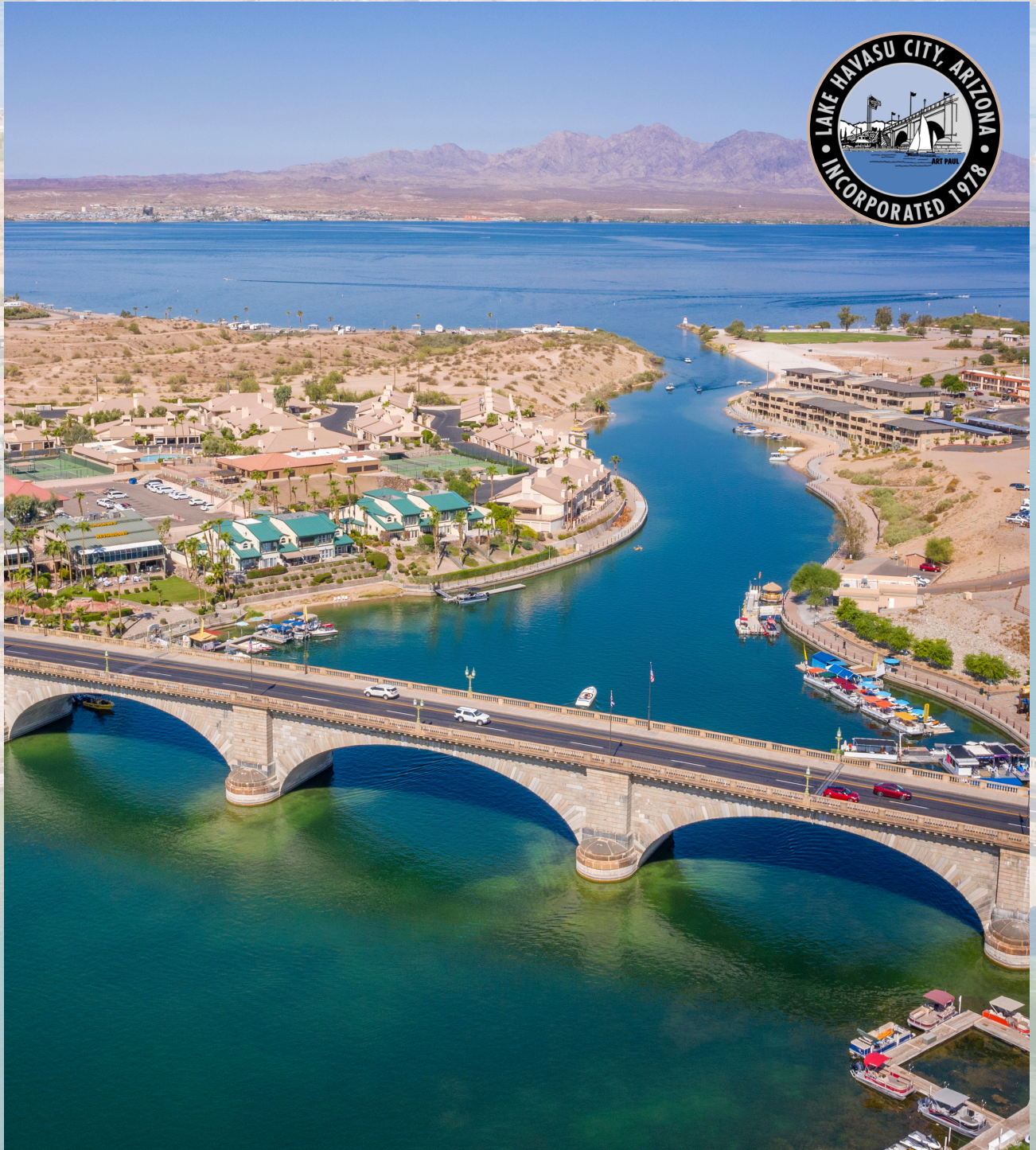


Lake Havasu City **ARIZONA**



FISCAL YEAR 2025-26 BUDGET



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Lake Havasu City
Arizona**

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morrell

Executive Director

LAKE HAVASU CITY, AZ



WE ENRICH THE
COMMUNITY
WE CALL HOME

DEDICATED | CREATIVE | BOLD

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INTRODUCTION

MAKING THE MOST OF THIS
DOCUMENT

BUDGET MESSAGE

CITY COUNCIL

ORGANIZATIONAL CHART

VISION | MISSION | CORE BUSINESS

COMMUNITY RESULTS

HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community. The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section begins with the budget message from the City Manager and Administrative Services Director, providing an overview of positive trends and current challenges facing the city. It introduces key community leaders, including the Mayor, City Council, City Manager, and Department Heads. The section also outlines the City Council's Vision, Mission, Core Businesses, and the Organization's Strategic Plan for achieving community goals. Additionally, it presents interesting facts about the community, including the history of Lake Havasu City's development, as well as an overview of local attractions, amenities, services, and demographics.

BUDGET OVERVIEW

This section outlines the budget process, including the budget calendar, basis of accounting, applicable budgetary laws, and descriptions of all funds.

FINANCIAL HIGHLIGHTS

This section shows big picture financial data for the City including the ten-year budget history, a four-year all funds financial summary, projections for year-end available resources, and five-year forecasts for major funds.

REVENUE SUMMARY

This section includes historical data and future revenue assumptions. It provides detailed information and easy-to-read charts for major revenue sources.

EXPENDITURE SUMMARY

This section includes a summary of estimated expenditures by department for FY 2024–25 and budgeted amounts for FY 2025–26. It provides detailed information on budgeted operating transfers and includes the history of City debt, along with outstanding amounts for both bonded and leased debt.

PERSONNEL BUDGETS

This section provides personnel information, including budgeted positions, percentage of personnel costs, and the population-to-employee ratio.

DEPARTMENT BUDGETS

This section provides an overview of all City departments. Each department includes a mission statement, description, performance measures, and budget history to give the reader a clear understanding of the services provided by the city.

CAPITAL BUDGET

This section explains the relationship between the operating and capital budgets, outlines the capital budgeting process, presents the total capital budget by program, and summarizes capital outlay items by fund.

A schedule of the Five-Year Capital Improvement Plan is summarized by program and funding source, followed by detailed project sheets that include a description and justification for each project, the associated community result, estimated project cost, proposed year of implementation, and the proposed funding source. Operating impacts, if applicable, are also identified.

LEGAL DOCUMENTS

This section contains the legal documents adopted by the City Council as required by the Arizona Revised Statutes.

APPENDIX

The Appendix consists of a list of acronyms used throughout the document.

BUDGET MESSAGE

Introduction

Dear Mayor and City Council Members:

We are pleased to present the Budget for Fiscal Year (FY) 2025-26. Preparing the budget is our most important task of the year. For elected officials, adopting the coming year's budget supports the City's core services, while also communicating and establishing the City's priorities and policy direction for another year.

Accomplishments in Fiscal Year 2024-25

Lake Havasu City successfully completed several Capital Improvement Projects, including the City Core Paving Project. This project cost \$3 million and included repaving McCulloch Boulevard, Smoketree Avenue, Riviera Drive, and Swanson Avenue. The Island Path Repave Project was also completed with a project cost of \$1.8 million, 100% of which was paid for through grant funding.

Other noteworthy accomplishments in FY 2024-25 include:

- Receipt of the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting.
- Receipt of the Government Finance Officers Association Distinguished Budget Presentation Award.
- Partial refinancing of Wastewater Utility Fund bonded debt, reducing the annual debt payment by approximately \$1.2 million.
- Infrastructure Improvements including Rehab Runway Safety Area, Havasupai Wash 6, Street Repaving, Parking Lot Repaving, Lift Station Upgrades, Water Main Replacements, and Water Tank Improvements and Replacements.

Trends for Fiscal Year 2025-26

The economic environment in Lake Havasu City demonstrates stability. Sales tax revenues for FY 2024-25 exceeded budget projections by 4.7%; however, these revenues remained consistent with FY 2023-24 levels and are anticipated to remain relatively flat in FY 2025-26. In response, the City is maintaining a cautious stance regarding revenue projections for FY 2025-26. Primary assessed property values in Lake Havasu City increased by 6.4% in FY 2025-26. Of the total assessed valuation increase of \$64 million, new construction accounted for \$17.3 million.

State shared revenues experienced an 8.6% decrease in FY 2024-25. This reduction is attributed to a one-time surge of approximately \$2.6 million in Urban Revenue Share (income tax) received in FY 2023-24. The surge resulted from a modification to the shared revenue formula implemented one year prior to the introduction of the new flat tax. Urban Revenue Share distributions are based on income tax collections from two fiscal years preceding the year of receipt.

BUDGET MESSAGE

Challenges in Fiscal Year 2025-26

Revenue Outlook

Lake Havasu City's financial stability continues, supported by the strategic allocation of resources designed to both maintain and enhance services for our citizens. As we prepare for FY 2025-26, the City remains committed to navigating the complexities of the current economic landscape through informed decision-making and sustainable financial practices.

Lake Havasu City is experiencing a moderate deceleration in revenue growth compared to the robust expansion observed during the three years following the pandemic. This shift suggests a greater availability of resources for one-time capital expenditures, such as infrastructure projects and departmental vehicle replacements, rather than for ongoing operational expenses. Projected revenue growth is anticipated to remain modest through FY 2025-26 and across the five-year forecast period (FY 2029-30). A conservative and consistent approach to revenue forecasting remains paramount to maintaining the City's financial flexibility and long-term sustainability.

The primary property tax levy amount is increasing by \$430,064 due to an increase in primary assessed property values, maintaining the tax levy rate, and \$17.3 million in new construction. This marks the eighth consecutive year the City Council has committed to holding the levy rate, rather than the levy amount—a practice used in multiple years prior to FY 2018–19. Even with the levy increase, the City still has a little over \$1.3 million in additional revenue capacity available for Council to potentially levy in future years.

Employee Pensions and OPEB

The City's contribution to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) totaled \$15 million this budget year. As of the Fiscal Year 2024 Annual Comprehensive Financial Report, the City's unfunded pension and Other Post-Employment Benefits (OPEB) liability for PSPRS and ASRS is approximately \$102.1 million. This pension challenge is not unique to Lake Havasu City and will continue to be an unfunded liability for our City and other Arizona cities and towns.

Employee Healthcare

The City, through the Northwest Arizona Employee Benefit Trust (NAEBT), has managed the cost of healthcare very effectively since 2012 and is performing better than the healthcare coverage market. Adjustments to benefits and plans have kept the City and the employees' cost of healthcare affordable. Over the past three years, the rates charged to the City have increased by an average of 2.5% per year.

BUDGET MESSAGE

Balancing the Budget for Fiscal Year 2025-26

Excluding grant requests, the City received approximately \$21.6 million in supplemental departmental budget requests, totaling around 290 items. Supplemental items are those items requested that were not part of the prior year base budget. Of the \$21.6 million requested, 79% were approved for funding; of these approved requests, 83% are one-time purchases. The remaining 21% of requests were not funded to ensure the City maintained appropriate spending levels.

The budget was balanced based on ongoing revenues being used for ongoing expenditures and one-time revenues, or fund balance, being used for one-time expenditures. Departments prioritized their supplemental requests and reviewed them with the City Manager before final decisions were made.

Estimated Results for Fiscal Year 2024-25

Overall, year-end estimates for FY 2024-25 performed better than budgeted. During the budget process a year ago, it was estimated to end the year with total available resources (also referred to as fund balance) of \$82 million. Current projections estimate ending available resources of \$173.9 million. These amounts do not include the Budget Stabilization Reserve (BSR) set aside in the General Fund, Wastewater Utility Fund, Water Utility Fund, and the Highway User Revenue Fund (HURF). If the BSR (sometimes referred to as a rainy-day fund) were included as part of available resources, the total ending available resources would be \$221.6 million.

The City's overall expenditures were lower than budgeted in FY 2024-25, largely due to delays, revisions, or deferrals of Capital Improvement Program (CIP) projects. Out of the \$61.7 million allocated for CIP, only \$32.6 million is projected to be expended in FY 2024-25.

A notable financial adjustment involved the \$35 million state appropriation designated for the second bridge. This funding was reclassified from deferred revenue to revenue received in FY 2024-25, as the project commenced during that fiscal year.

Adopted Fiscal Year 2025-26 Operating Budget Highlights

Operating Expenditures/Expenses (in millions)					
	FY 24-25 Adopted Budget	FY 25-26 Adopted Budget	Variance \$	Variance %	
Total Financial Program					
Personnel Services	\$ 77.5	\$ 83.4	\$ 5.9	7.6%	
Supplies & Services	\$ 56.5	\$ 60.2	\$ 3.7	6.5%	
Total Operating Expenditures	\$ 134.0	\$ 143.6	\$ 9.6	7.2%	

BUDGET MESSAGE

The adopted FY 2025-26 operating budget for all funds is \$143.6 million, which is a 7.2% increase over the prior year's operating budget. The increase in services and supplies is due to cost increases and the approval of more one-time supplemental budget items. The following are recommended policy decisions and considerations contained in the adopted FY 2025-26 operating budget:

- Eligible employees receive a merit increase of 3.5% on their annual evaluation date.
- Implementation of the Classification and Compensation study beginning with the first pay period of the fiscal year.
- A total of 550 full-time positions are budgeted, including 11 newly added positions. Part-time positions equivalent to 68.5 full-time-equivalents (FTEs) are also included in the budget.
- Contributions to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) are budgeted at the actuarially required rates.
- \$500,000 allocated for Park amenities and upgrades.
- \$3.9 million allocated for the fire truck replacement and refurbishment program.
- \$5.1 million allocated for vehicle replacements Citywide.

Expenditures/Expenses (in millions)						
Total Financial Program	FY 24-25 Estimated Actuals	% of Total	FY 24-25 Adopted Budget	% of Budget	FY 25-26 Adopted Budget	% of Budget
Personnel Services	\$ 75.7	41%	\$ 77.5	30%	\$ 83.4	30%
Supplies & Services	45.6	25%	56.5	22%	60.2	22%
CIP & Capital Outlay	34.1	18%	80.0	31%	89.1	32%
Debt & Contingency	15.4	8%	27.8	11%	29.8	11%
Depreciation	14.8	8%	16.0	6%	16.3	6%
Total All Funds	\$ 185.6		\$ 257.8		\$ 278.8	

The total expenditure budget for FY 2025-26 is \$278.8 million. This is an increase of \$21 million or 8.2% over the FY 2024-25 Adopted Budget. Unavailable appropriations and contingency funds of \$14 million are included. Of this total, \$2.6 million is standard contingency and \$6 million has been included in case the City's revenues are higher and/or the City receives additional grant funding. As always, these expenditures are subject to City Council review and approval prior to spending, depending on policy authorization levels.

BUDGET MESSAGE

Adopted Fiscal Year 2025-26 Revenue Highlights

City-Wide Revenues (in millions)					
Revenue Source	Estimated FY 24-25	Adopted FY 24-25	Adopted FY 25-26	% Total	
Utility Revenues	\$ 54.9	\$ 52.3	\$ 58.2	30.4%	
Local Taxes	48.3	47.7	49.6	25.9%	
Intergovernmental Revenues	37.3	37.0	37.4	19.5%	
Federal & State Grants	9.2	36.1	19.3	10.1%	
Licenses & Permits	2.9	2.5	3.0	1.6%	
Charges for Service	5.0	5.9	5.8	3.0%	
Investment Earnings & Misc.	10.6	6.6	16.6	8.7%	
Fines & Forfeitures	1.5	1.5	1.5	0.8%	
Total	\$ 169.7	\$ 189.6	\$ 191.4	100.0%	

Overall, FY 2025-26 revenue projections for all funds are \$1.8 million higher than the prior year's budget. The City is taking a conservative approach to ensure we are exercising prudence in our financial planning. Once again, we have included \$6 million dollars in additional revenues for potential grant funding.

The General Fund is expected to experience the most revenue fluctuation. City Sales Tax and Intergovernmental Revenues are projected to remain flat compared to FY 2024-25. Grant revenues are projected to decrease. Although the Property Tax rate is being held steady, Property Tax revenues are estimated to increase by 6.4% over the prior year's levy, due to new construction and increased property values. Licenses, permits and other user fees are estimated to remain consistent with FY 2024-25 estimates.

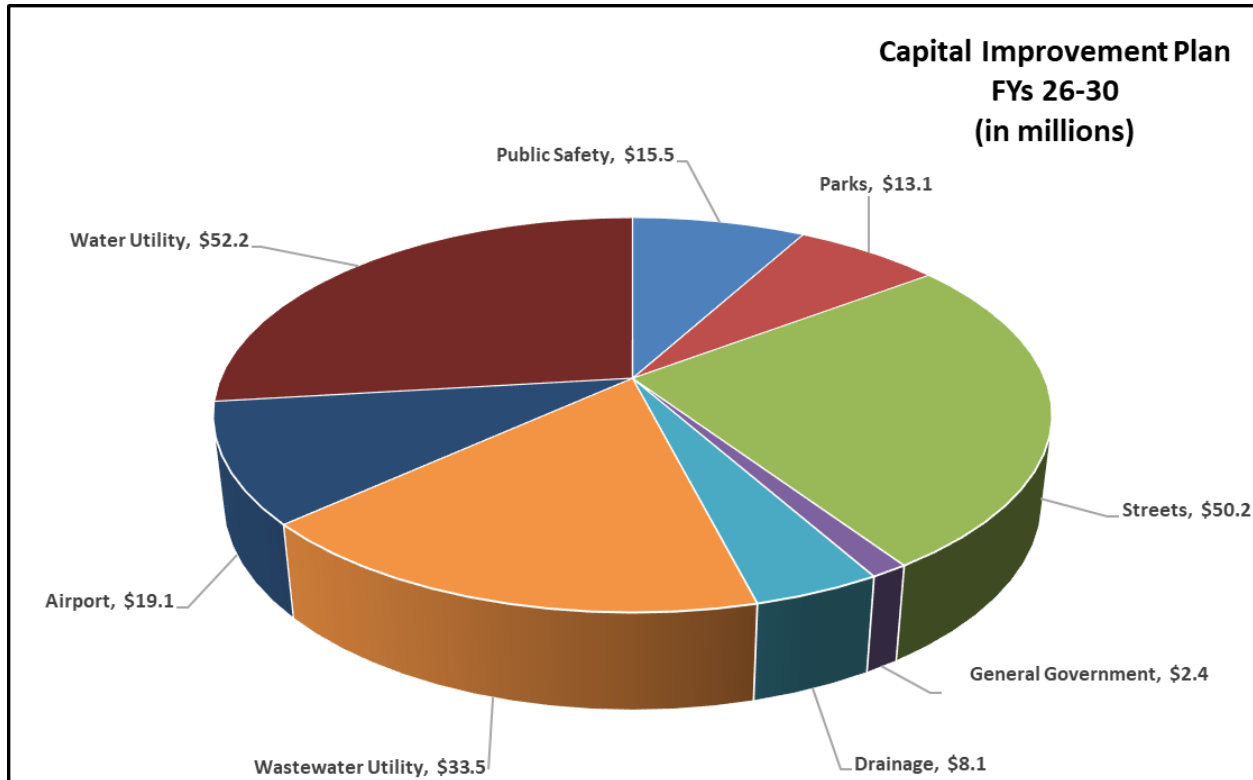
Based on the utility rate study completed in FY 2023-24, the City will phase in rate increases for the Water and Wastewater Utilities. For FY 2025-26, water rates will increase 11% and wastewater rates will increase 5%. The Refuse Fund is budgeted to increase about 6.5% for FY 2025-26. These Refuse Fund revenues offset the cost of contracting with an outside provider for trash and recycling services.

Capital Improvement Plan (CIP) Highlights

The 5-Year CIP includes a \$194.1 million investment in our community. The FY 2025-26 portion of this budget includes \$69.6 million in capital projects. Notable projects within the total 5-Year CIP: \$2.5 million for an Outdoor Pool; \$9 million for the construction of Fire Station 7; \$1.8 million to provide ADA accessibility and a Splash Pad at Rotary Park; \$7 million to add additional Multi-Use Fields in our Parks; \$19 million for airport improvements; \$50.2 million for streets, including \$35.5 million designated for a second bridge; and \$93.7 million for the City's utilities infrastructure (water, wastewater and storm drainage).

BUDGET MESSAGE

Most of the funding designated in the CIP will come from existing balances (funds accumulated from operating and CIP savings in prior years). Beginning in FY 2019-20, construction sales tax was dedicated as an ongoing General Fund funding source for General Government CIP projects.



Summary

The budget is a vital financial plan for City Council and staff, providing a roadmap to achieve many of the City's goals for the next fiscal year. However, like any plan, it must be monitored and adjusted as needed, since the budget is contingent upon available resources and revenue.

We take immense pride in our community and in delivering transparency and excellence in our local government. This is only possible thanks to our talented and dedicated staff, working under the guidance of a thoughtful and visionary Mayor and City Council. Together, we create a positive impact on this great community.

Respectfully submitted,

Jess Knudson
City Manager

Jill Olsen
Administrative Services Director

Angie Bakken
Budget Manager



CITY COUNCIL

NANCY CAMPBELL, COUNCILMEMBER

JIM DOLAN, COUNCILMEMBER

CAMERON MOSES, COUNCILMEMBER

CAL SHEEHY, MAYOR

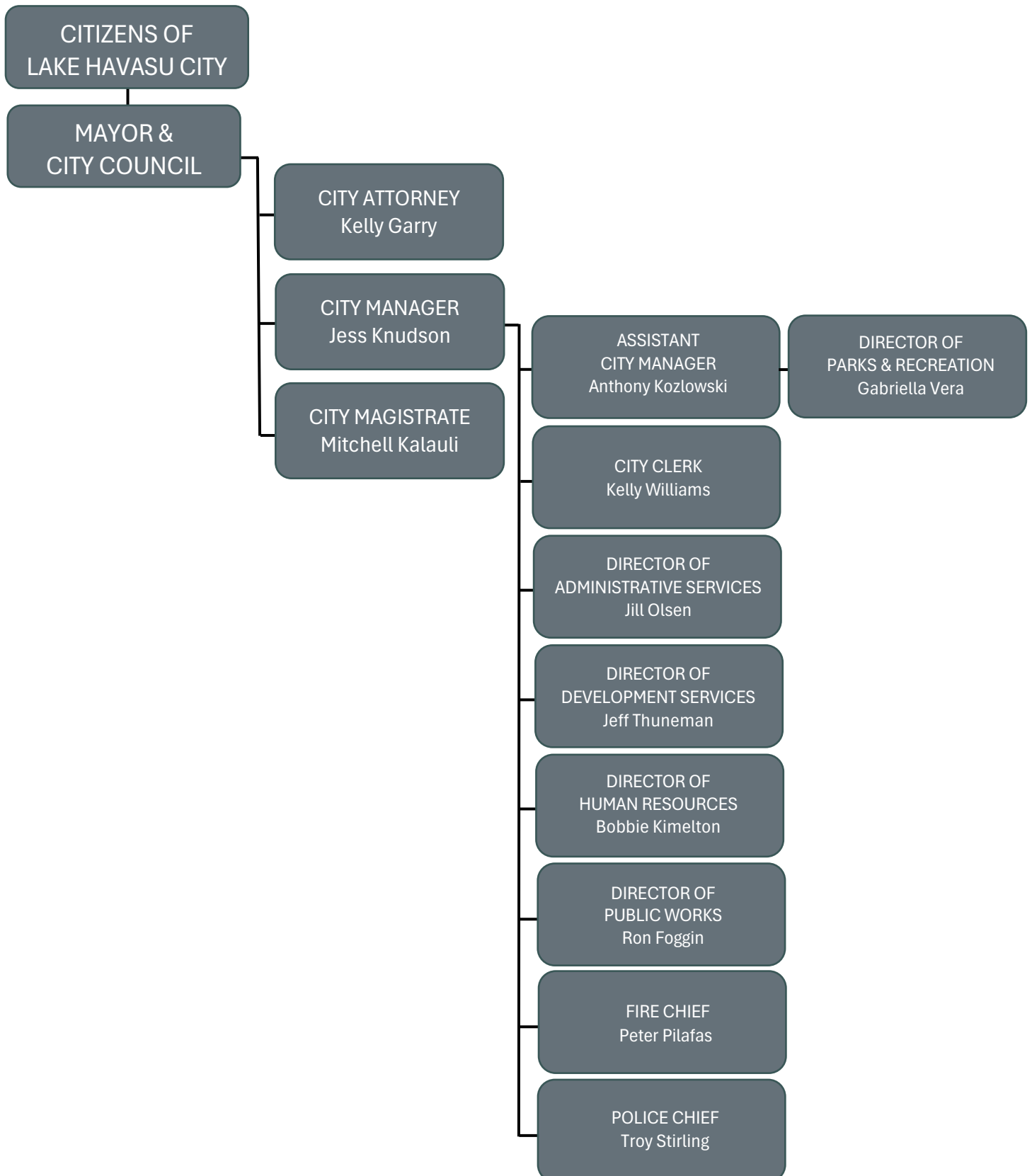
JENI COKE, COUNCILMEMBER

DAVID DIAZ, COUNCILMEMBER

MICHELE LIN, VICE MAYOR

**2330 MCCULLOCH BLVD N. LAKE HAVASU CITY, AZ
(928) 855 - 2116 | WWW.LHCAZ.GOV**

ORGANIZATIONAL CHART



COMMUNITY PROFILE

GOVERNMENT

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu, along the Colorado River border between California and Arizona. The city was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled, shipped by boat from England to the United States, and rebuilt on a peninsula on Lake Havasu. A channel was excavated beneath the bridge, and an English Village replica was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

The city operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the city's policy and direction, and appoints the City Manager, who is responsible for carrying out council policies and administering day-to-day operations. Per the City Code, department directors are appointed by the City Manager.

HIGHWAY MILES TO MAJOR CITIES

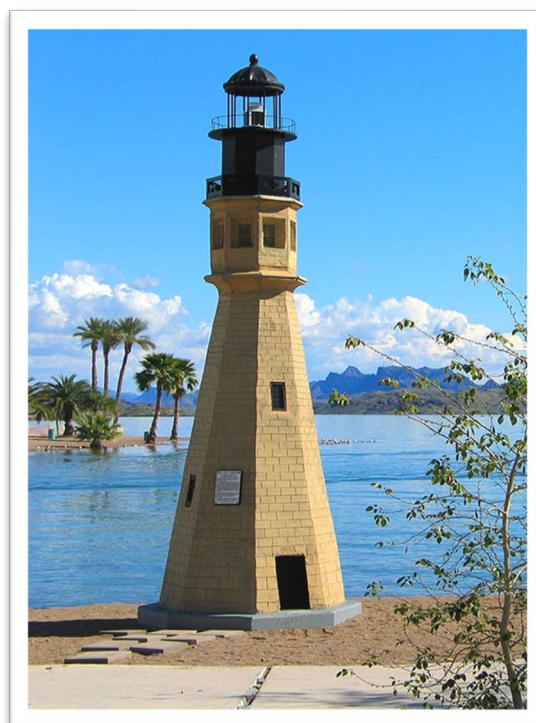
Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off Arizona Highway 95, an 18-mile drive north to Interstate 40, and a 65-mile drive south to Interstate 10.

Albuquerque, NM	530
Flagstaff, AZ	200
Las Vegas, NV	150
Los Angeles, CA	320
Phoenix, AZ	200
San Diego, CA	375
San Francisco, CA	600
Tucson, AZ	320

SCENIC ATTRACTIONS

Visitors are drawn to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile-long Lake Havasu, formed by Parker Dam on the Colorado River, offers a wide range of attractions. The deep blue water, with its coves and inlets, makes the lake an excellent fishing spot for bluegill and crappie. Early mines and mining towns are scattered throughout the desert to the north and east of the city. For those interested in geological phenomena, a variety of specimens—such as volcanic rock, geodes, jasper, obsidian, turquoise, and agate—can be found within a ten-mile radius of Lake Havasu City.

Lake Havasu is home to more lighthouses than any other city in the United States. These one-third-scale replicas are fully functioning navigational aids, built to the specifications of famous lighthouses from both the East and West Coasts. A total of twenty-eight lighthouses can be seen along the shores of the lake.



COMMUNITY PROFILE

COMMUNITY FACILITIES

Lake Havasu City offers a wide range of community facilities, including an airport, regional parks and amenities, two movie theater complexes, a library, and a historical museum. The city is proud to be home to a shopping mall, The Shops at Lake Havasu, which opened in 2008 and offers over 720,000 square feet of commercial space.

The mall is anchored by Dillard's, J.C. Penney, and Super Walmart. Additional shopping opportunities can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District, which also hosts many special events throughout the year. Unique boutiques, salons, nightclubs, restaurants, and performing arts facilities are located throughout the community.

There are city-, state-, and commercially operated recreational facilities that include:

- BMX Track
- Boat & Watercraft Rentals
- Boat Repair
- Boat Tours
- Bocce Ball
- Campgrounds
- Dog Parks
- Fishing Areas
- Fitness Centers
- Golf Courses
- Hiking & Nature Trails
- Horseshoe Pits
- Marinas & Launch Ramps
- Model Airplane Field
- Motocross Track
- Motor Raceway
- Pickle Ball Courts
- Picnic Grounds
- Shooting Range
- Skate Park
- Swimming Beaches
- Trailer Parks
- Volleyball Courts

A municipally owned and operated aquatics complex offers a variety of amenities, including leisure and competitive swimming areas, therapeutic pools, a children's water lagoon, wave action features, a spray park, a water slide, and a large indoor community center with a gymnasium and meeting rooms used for various events.

Lake Havasu City also features several pedestrian and bike paths. A 4-mile path is located on the Island, accessible via the London Bridge. A second path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third path, totaling 1.5 miles, connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area.

VOTER REGISTRATION

At the time of its incorporation in 1978, Lake Havasu City had 6,053 registered voters. As of the August 2024 primary election, the number of registered voters had increased to 39,142.

EDUCATION

Lake Havasu City is served by six elementary schools, one middle school, one high school, as well as several charter and private schools.

Mohave College was established in 1971, became part of the Arizona Community College System in 1974, and received its first accreditation from the North Central Association of Schools and Colleges in 1981. Mohave College operates five campuses across Mohave County. The Lake Havasu City campus includes a library and a student learning center, both open to the public. Various community events are hosted each semester and are open to all. In partnership with more than 15 colleges and universities, it also offers access to advanced degree programs without requiring students to leave the area.



COMMUNITY PROFILE

BUSINESS LICENSE

The City's Business License office reports 4,891 active business licenses.

VACATION RENTALS

State law and City Code require short-term rental property owners to register and obtain a permit for each property before it is offered for rent. This includes acknowledgment of Lake Havasu City Code Chapter 5.20 – Vacation Rentals, which took effect on March 1, 2023.

As of August 2025, there are 891 active vacation rental permits issued.

MEDICAL

Havasu Regional Medical Center is a TJC-accredited, licensed 171-bed acute care facility serving the region. With over 100 physicians and allied health professionals, the center offers a broad range of medical specialties, providing care across all major disciplines, including open-heart surgery and neurosurgery.

Havasu Surgery Center is a multi-specialty outpatient surgery center specializing in same-day surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 19 hotels/motels and over 140 restaurants and bars with a wide variety of food options.

MAJOR EMPLOYERS

1. Havasu Regional Medical Center
2. Lake Havasu School District
3. Lake Havasu City
4. Sterilite Corporation
5. Shugrues Restaurants
6. Walmart
7. London Bridge Resort
8. Anderson Auto Group
9. Basha's/Food City
10. River Medical

CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains, in an area classified as lowland desert. The city and its surrounding region lie at the northern and western boundaries of the Sonoran Desert. Lake Havasu City's elevation ranges from 450 feet above sea level at the lake shoreline to approximately 1,500 feet at the foothills. The nearby Mohave Mountains rise to elevations of over 5,000 feet, just a few miles east of the community.



VISION | MISSION | CORE BUSINESSES



VISION

A RESIDENTIAL AND RESORT COMMUNITY

- BLUE LAKE, BEAUTIFUL MOUNTAINS
- ACTIVE LIFESTYLE
- OPPORTUNITIES TO MAKE A LIVING
- A GREAT PLACE TO LIVE AND WORK



MISSION

LAKE HAVASU CITY STRIVES TO...

- PROVIDE FIRST CLASS SERVICES FOR OUR CITIZENS, BUSINESSES, AND FACILITIES
- DEVELOP AND MAINTAIN A STRONG PARTNERSHIP BETWEEN CITY GOVERNMENT AND THE COMMUNITY
- MAINTAIN A FINANCIALLY HEALTHY AND SUSTAINABLE CITY GOVERNMENT



CORE BUSINESS

OUR CORE BUSINESSES INCLUDE...

- PROTECT CITIZEN SAFETY AND SECURITY
- OPERATE WATER AND SEWER SYSTEMS
- PROVIDE QUALITY OF LIFE FACILITIES AND PROGRAMS FOR ALL CITIZENS
- SUPPORT DIVERSE ECONOMIC EXPANSION AND VITALITY



COMMUNITY RESULTS



Safe and Secure Community

Provide services, supplies, and equipment to reduce harm and save lives and property within and around the community.

Supports a secure, healthy, and well-maintained community.

Provides a visible and approachable public safety presence that supports proactive prevention measures and education.

Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the city.

Enhances the quality of life and safety of municipal infrastructure and facilities. Supports the enforcement of laws and regulations in a fair, just, and timely manner.

Prevents crime and supports crime prevention.



Well-Planned Sustainable Growth and Development

Encourages strategic, sustainable, and practical development through good planning and review processes.

Engages in long-term, comprehensive land use planning that strengthens partnerships and offers a community-driven vision.

Supports reliable and affordable city services.

Creates development standards that promote high-quality development and proactive infrastructure planning.



Reliable Infrastructure and Effective Mobility

Provides a safe transportation network, enhances traffic flow, and offers safe mobility to motorists, cyclists, and pedestrians.

Proactively maintains reliable infrastructure through Asset Management.

Invests in, manages, operates, and continually evaluates the effectiveness and efficiency of its public infrastructure and facilities.

COMMUNITY RESULTS



Clean, Sustainable Environment and Preservation of the Natural Resources

Supports and sustains resource conservation and engages the community in waste reduction, alternative, and renewable energy, and energy conservation efforts.

Preserves, protects, and conserves natural resources and the environment.

Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals.

Ensures effective regulation and enforcement for a well-maintained and healthy environment.



Great Community to Live, Work and Play

Supports educational opportunities for lifelong learning and workforce development.

Offers and supports a variety of recreational programs and activities that promote a healthy and active lifestyle.

Develops, maintains, and enhances beaches, parks, trails, and open spaces, ensuring they are vibrant, attractive, and safe.

Fosters and attracts sustainable, diverse, and economically sound businesses that promote a higher quality of life.

Engages the community in events and activities that promote recreation, culture, education, and social interaction.



Good Governance

Attracts, develops, motivates, and retains a high-quality, engaged, productive, and dedicated workforce focused on service excellence.

Manages regulatory and policy compliance to minimize and mitigate risk.

Ensures fiscal sustainability, promotes continuous improvement, and fosters trust and transparency through accountability, efficiency, effectiveness, innovation, and creativity.

Develops and implements short- and long-term solutions that benefit the community through timely, accurate, and responsible decision-making processes.

Provides timely, accurate, and relevant information to stakeholders and promotes civility, leadership, and cooperation.

Provides responsive and accessible leadership, facilitates timely and effective two-way communication, and utilizes input from all stakeholders.

BUDGET OVERVIEW

BUDGET PROCESS OVERVIEW

BUDGET AND CIP CALENDAR

BUDGET BASIS AND AMENDMENTS

FINANCIAL POLICIES

BUDGETARY LAW

FUND DESCRIPTION

BUDGET PROCESS

OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives, as well as the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least ten months prior, starting with the Capital Improvement Plan and projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision-making process. Both long- and short-range projections are prepared. A five-year financial forecast is developed for each major fund, projecting both revenues and expenditures. As part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council sets the tone for the development of the budget. It identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Five-Year Capital Improvement Plan (CIP), due to its potential impact on the operating budgets. The capital budget process begins with requests for new CIP projects submitted by the departments. These are then prioritized by critical need while maintaining sustainable levels over the next five years, as outlined in a five-year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming year, and guidelines received from the City Manager. The departments submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and the Administrative Services Director review all budget requests with the department directors, and a preliminary budget takes shape. Prior to the budget work sessions, the City Manager submits a proposed budget to the City Council for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the fiscal year. City Council budget work sessions are held in April and May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the five-year CIP and the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, expenditures may not be increased upon final adoption but may be decreased. There is no specific date set by state law for adoption of the final budget; however, for cities with a property tax levy, the deadline for adoption of the levy is the third Monday in August. Adoption of the final budget occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires that it occur not less than fourteen days following the final budget adoption. Adoption of the property tax levies takes place at the first Council meeting in July, which is held on the fourteenth day after adoption of the final budget.

BUDGET AND CIP CALENDAR

Actions and Deadlines

2024	October	2	CIP budget process meeting
		8	ASD Budget office distributes CIP request form to the departments
	November	4	Departments submit all new CIP requests to the Public Works Director with copy to Admin Services (Budget office and Director)
	December	18	ASD Budget analyzes City's ability to fund/support major expenditures
2025	January	10	CIP working group meets to discuss CIP requests
		15-16	Budget training; Departments receive budget instructions
		30	City Council Planning Session with Financial Overview
	February	3	Departments submit operating budget requests and supplemental requests to the ASD Budget office
		7	Departments submit budget carryforward request to the ASD Budget office
		10-14	ASD Budget office reviews budget submittals; confers with departments as needed
	March	6	City Manager and Department Directors receive first draft of Preliminary Budget
		10-14	Departments review Preliminary Budget with the City Manager, ASD Director, and ASD Budget (refer to separate schedule for meeting time)
		17-21	ASD Budget office makes adjustments discussed in the Department budget meetings
		26	Engineering submits CIP project adjustments to ASD Budget office
	April	1	CIP and Department carryforward adjustments are due to the ASD Budget office
		10	City Council Budget/CIP Overview Work Session (9:00 a.m.)
	May	15	City Council 2nd Budget/CIP Work Session (9:00 a.m.)
	June	2	City Council receives Proposed Tentative Budget from Clerk's Office
		10	City Council adopts CIP and Tentative Budget
		24	City Council adopts Final Budget
	July	1	Begin new fiscal year
		8	City Council adopts Property Tax Levy

BUDGET BASIS AND AMENDMENTS

Basis of Accounting

Refers to the timing of the recognition of revenues and expenditures/expenses in the accounts and their reporting in the financial statements. All general government-type funds (e.g., the General Fund) are prepared using the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Expenditures, however, are recorded on a full accrual basis because they are always measurable when incurred.

The Enterprise Funds

Airport, Refuse, Wastewater, and Water are budgeted using the accrual basis of accounting. This means that expenses are recognized when they are incurred, and revenues are recognized when they are earned, regardless of when cash is received or paid.

The City's Annual Comprehensive Financial Report

Presents the status of the City's finances in accordance with Generally Accepted Accounting Principles (GAAP). GAAP refers to the set of rules and standards that accountants follow when preparing financial statements. Lake Havasu City prepares its annual budget using GAAP standards.

Budget Amendments

As specified in Arizona Revised Statutes 42-17106: the City Council may authorize the transfer of monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, the transfer does not result in a violation of the limitations prescribed in article I, sections 19 and 20, Constitution of Arizona, and the majority of the members of the governing body vote affirmatively on the transfer at a public meeting. Under City policy, the Administrative Services Director or designee may transfer unencumbered appropriation balances within a department. These budget transfers are allowed by City policy. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's financial system.

FINANCIAL POLICIES

I. INTRODUCTION

This policy document establishes guidelines for the City's overall fiscal planning and management. The City has an important responsibility to its citizens to account for public funds, to manage its finances, and to plan for the funding of core City services, including the provision and maintenance of public facilities.

Financial goals were developed to foster the financial strength, financial stability, bond rating, credibility with the citizens of Lake Havasu City:

- A. Deliver quality services in an affordable, efficient, and cost-effective manner.
- B. Maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in Lake Havasu City.
- C. Provide essential public facilities and prevent deterioration of the City's public facilities and its capital assets.
- D. Respond to impacts of local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding.
- E. Protect and enhance the City's credit rating in the financial community.
- F. Ensure the legal use of all City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association (GFOA) standards for financial reporting and budgeting, by the Governmental Accounting Standards Board (GASB), as well as other professional standards, and by adherence to State law.

II. BUDGET ADMINISTRATION AND CONTROLS

Every year during the budget preparation process, the City reassesses our goals and objectives and the means to accomplish our short-term and long-term goals and objectives.

- A. The City Manager shall submit to the City Council a proposed annual budget, with recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105.
- B. The adopted budget shall not exceed the expenditure limitation imposed by the Arizona Constitution.
- C. The adopted budget shall be a balanced budget, meaning estimated expenditures do not exceed estimated revenues plus current available resources.

FINANCIAL POLICIES – (Continued)

- D. The City budgets revenues and expenditures on the basis of a fiscal year, which begins July 1 and ends the following June 30.
- E. The City Council adopts the budget no later than the third Monday in July or as set forth in State law.
- F. The City prepares a budget based on the guidelines established by the GFOA, which contains the following:
 - 1. Revenue estimates by major category and by major fund;
 - 2. Expenditure estimates by fund, department, and major expenditure category;
 - 3. Estimated current available resources by major fund;
 - 4. Debt service by issue detailing principal and interest amounts by fund;
 - 5. Proposed personnel staffing levels;
 - 6. A detailed schedule of capital projects.
- G. The Administrative Services Department, in consultation with the City Manager, shall annually provide a budget preparation schedule outlining the preparation timelines for the proposed budget. Budget documents for the preparation of the budget, including forms and instructions, shall be distributed to City departments in a timely manner for the departments' completion. Department officials shall prepare and return the budget requests to the Administrative Services Department, by the end of February, or as required in the budget preparation schedule.
- H. The City uses one-time revenues or current available resources for one-time costs and capital expenditures and not ongoing current expenditures. If financial circumstances require the use of one-time monies or the Budget Stabilization Reserve (BSR) for ongoing expenditures, the City Manager will present a plan for balancing the structural deficit in the long term and a plan for replenishing the BSR.
- I. The City's annual budget includes contingency appropriations in each major fund sufficient to provide for unanticipated costs that may arise throughout the fiscal year. Expenditures from these contingency appropriations may be expended only with approval of the City Manager (up to \$50,000) and ratified by Council action (if over \$50,000). The amount of contingency budgeted per fiscal year is based on historical use and adjusted annually to protect against unknown risks and uncertainty.
- J. The budget is adopted by Council at the fund or department level.
- K. Department Directors cannot approve expenditures that exceed the total departmental expenditure budget, by category.

FINANCIAL POLICIES – (Continued)

- L. Budgetary transfers are granted only with proper approval level, as outlined in the Operating Policies and Procedures (OPP).
- M. Administrative Services Department staff regularly monitors and updates projected annual revenues. If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures or increase revenues. The City may also use contingency appropriations, BSR, or current available resources to the extent necessary to ensure a balanced budget at the close of the fiscal year.
- N. The City Manager may institute a cessation during the fiscal year on hiring, promotions, transfers, travel, capital equipment purchases, wage adjustments, and other similar actions to ensure the proper use of City resources.

III. FUND BALANCE AND NET POSITION OBJECTIVES

- A. Fund balance (Governmental Funds) and Net Position (used to represent Enterprise Fund Net Resources) are important indicators of the City's financial position. Adequate fund balances and Net Position allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.
- B. Government Accounting, Auditing, and Financial Reporting (GAAFR) standards provide that Fund Balance is comprised of Non-spendable, Restricted, Committed, Assigned, and Unassigned (most to least restricted) funding categories. These categories reflect the extent to which fund balance is available for appropriation and the constraints placed on how funds may be spent.
- C. Lake Havasu City General Fund's Fund Balance shall be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue.
- D. Lake Havasu City's Water Utility Fund and Wastewater Utility Fund shall maintain sufficient Unrestricted Net Position to provide those utilities with sufficient working capital, a comfortable margin to address emergencies, and reserves to provide for capital replacement, as needed.

IV. BUDGET STABILIZATION RESERVE

The BSR is a tool used to stabilize a budget when impacted by a shortfall in revenues and/or an unanticipated emergency expense. It is used as a revenue source of last resort to avoid a budget deficit.

- A. The City maintains a BSR in the General Fund of fifty percent (50%) of the average actual fund revenues for the preceding five fiscal years. By action of the City Council, the BSR is Committed Funds for the purpose of maintaining a reserve balance. The BSR is used only if specific action is taken by the City Council and appropriated Contingency Funds and Unassigned Fund Balance are depleted.

FINANCIAL POLICIES – (Continued)

Ongoing funding and, if necessary, replenishment of the BSR occurs under the following circumstances:

1. If General Fund revenues increase 0-5% above budgeted revenues for any year, 50% of the increase in revenues is transferred from Unassigned Fund Balance to the BSR as Committed Fund Balance in the next fiscal year.
 2. If General Fund revenues increase greater than 5% above budgeted revenues for any year, 50% of the increase in revenues is transferred from Unassigned Fund Balance to the BSR as Committed Fund Balance in the next fiscal year.
 3. If General Fund revenues decrease 0-5% from budgeted revenues for any year, then no transfer is made to or from the BSR in the next fiscal year.
 4. If General Fund revenues decrease more than 5% from budgeted revenues for any year, then with the approval of the City Council, a transfer is made from the BSR to the General Fund Unassigned Fund Balance to be included in the Adopted Budget in the next fiscal year.
 5. The balance of the BSR is capped at 50% of the average actual General Fund revenues for the preceding five fiscal years. If the balance of the BSR reaches 50% of the average actual revenues for the preceding five fiscal years, no transfers from Unassigned Fund Balance to the BSR occurs until the balance of the BSR dips below the 50% cap.
- B. Funds in excess of the BSR cap are retained in the Unassigned General Fund balance and may be considered to supplement "pay as you go" capital outlay expenditures or may be used to prepay existing City debt. As a general policy, these funds should not be used to establish or support costs that are recurring in nature.
- C. The City maintains a BSR balance in the Water Utility Fund and Wastewater Utility Fund of fifteen percent (15%) of the average actual revenues for the preceding five fiscal years. The BSR is only used if specific action is taken by the City Council and used to cover emergencies and unplanned capital or infrastructure repairs. If these reserves are expended, the City will increase its revenues or decrease its expenses to the extent necessary to prevent the continued use of these reserves and to restore the funds for future years. Additional funds necessary to restore the fifteen percent (15%) reserve are provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred. The BSR is in addition to any and all reserves or funds required by bond or financing resolutions.
- D. Interfund loans may be made from one fund to another with approval of the City Council. Loans to Special Revenue Funds for negative cash does not require approval of the City Council. Factors considered when evaluating an interfund loan may include the purpose of the loan, the repayment terms, and the financial condition of the borrowing fund.

FINANCIAL POLICIES – (Continued)

V. LONG-TERM FINANCIAL PLANNING

Long-term financial planning is a projection of future revenues and expenditures over a period of at least five years used to avoid a future financial pitfall due to an imbalance of revenues and expenditures. The long-term financial projections are based on assumptions derived from population, economic indicators, information received from other governmental entities, anticipated operational needs, scheduled Capital Improvement Plan (CIP) projects, and debt amortization schedules.

- A. The Administrative Services Department shall annually prepare five-year financial projections for all major funds and present it to the City Council during the budget process.
- B. If financial projections indicate a deficit in any of the major funds within the next five years, corrective action shall be taken to address the deficit before the adoption of the annual final budget by the City Council.

VI. REVENUES AND COLLECTIONS

A. Governmental Funds.

The City must have reliable revenue sources to provide funding for consistent service delivery. Diverse revenues must be collected equitably, timely, and efficiently.

1. The City's goal is a General Fund revenue base balanced between taxes, intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and other miscellaneous revenues.
2. The City strives to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source by doing the following:
 - i. Evaluate the need for new charges and fees, as permitted by law.
 - ii. Pursue legislative change to enhance the City's financial health.
 - iii. Collect all revenues, late penalties and related interest as authorized by Arizona Revised Statutes.
3. The City monitors all tax collections to ensure they are equitably administered, timely and accurate. Fees and charges shall be recovered at the listed percentage of reasonable cost necessary to provide the listed services, products, or regulations as specified by City Code.
4. The City should pursue intergovernmental aid for those programs and activities that address a recognized need and are consistent with the City's long-range objectives. Any decision to pursue intergovernmental aid should include consideration of the following:

FINANCIAL POLICIES – (Continued)

- i. Present and future funding requirements;
 - ii. Cost of administering the funds;
 - iii. Costs associated with special conditions or regulations attached to a grant award.
5. The City will attempt to recover all allowable costs, both direct and indirect, associated with the administration and implementation of programs funded through intergovernmental aid. In the case of other governmental entities and school districts, Council may determine to recover less than full cost of services provided. In the case of state and federally mandated programs, the City will attempt to obtain full funding for the service from the governmental entity requiring the service be provided.

B. Enterprise Funds

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, and airport. User charges are established to offset the cost of providing these services in accordance with the City Code.

1. Separate funds are established and maintained to properly account for each enterprise operation. Enterprise Funds are not used to subsidize the operations of other funds. However, operating transfers are acceptable with proper justification and approval from the City Council. Interfund charges are assessed for the administrative support of the enterprise activity.
2. The City establishes rates and fees at levels that fully cover the total direct and indirect costs, including operations, capital outlay, debt service, and bonded debt coverage requirements for water and wastewater services.
3. All existing water and wastewater rates and charges are reviewed annually to recommend changes in order to maintain a minimum bonded debt coverage of at least 1.2 times. The target debt coverage ratio is 1.5 times.
4. Non-major Enterprise Funds, such as the Airport, may be subsidized by the General Fund with approval from Council through the budget adoption process.

VII. EXPENDITURE CONTROL

Expenditure control ensures expenditures are approved and utilized for the intended purpose. Purchases and expenditures must comply with legal requirements, policies, and procedures set forth by the City.

- A. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process.

FINANCIAL POLICIES – (Continued)

- B. Administrative approval and processing of certain budget transfers within departments is governed by the City OPPs.
- C. The City shall maintain a purchasing system that provides needed materials in a timely manner to avoid interruptions in the delivery of services. All purchases shall be made in accordance with the City's purchasing policies, guidelines and procedures, City Code, and state and federal laws. The City obtains supplies, equipment, and services as economically as possible.
- D. Expenditures shall be controlled through appropriate internal controls and procedures in processing invoices for payment.
- E. The City shall pay applicable contractor invoices in accordance with the requirements of Arizona Revised Statutes (ARS) §34-221.
- F. The State of Arizona sets a limit on the expenditures of local jurisdictions. The City remains in compliance and submits all required reports in a timely manner.

VIII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing, and financial reporting establishes and maintains high standards of accounting practices, provides full transparency to the citizens of the community and provides important information to the City Council, management, citizens, investors, and creditors.

- A. The City complies with generally accepted accounting principles (GAAP) in its accounting and financial reporting, as contained in the following publications:
 - 1. Codification of Governmental Accounting and Financial Reporting Standards, issued by the Governmental Accounting Standard Board (GASB).
 - 2. Governmental Accounting, Auditing, and Financial Reporting (GAAFR), issued by the Government Finance Officers Association (GFOA) of the United States and Canada.
 - 3. Municipal Budget and Finance Manual, prepared by the League of Arizona Cities and Towns.
 - 4. Audits of State and Local Governmental Units, an industry audit guide published by the American Institute of Certified Public Accounts (AICPA).
 - 5. Government Accounting Standards, issued by the Controller General of the United States.
 - 6. U.S. Office of Management and Budget (OMB) Circular A-133, issued by the U.S. Office of Management and Budget.

FINANCIAL POLICIES – (Continued)

- B. Monthly financial reports are prepared summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- C. A system of internal accounting controls and procedures is maintained to provide reasonable assurance of the safeguarding of assets and proper recording of financial transactions of the City and compliance with applicable laws and regulations.
- D. In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984, as amended, and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City prepares its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unmodified opinion from its auditors.
- E. The City prepares an Annual Comprehensive Financial Report (ACFR) in accordance with the principles and guidelines established by the GFOA "Certificate of Achievement for Excellence in Financial Reporting" program. The ACFR is issued by December 31 of each year for the preceding fiscal year or as required by Arizona Revised Statutes.
- F. All departments provide notice of any and all significant events and financial and related matters to the Administrative Services Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. The Administrative Services Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.
- G. The City's ACFR includes the bond-related on-going disclosure requirements and fully discloses all significant events and financial-related issues as provided by the departments to the Administrative Services Director.
- H. The City makes the ACFR available to the appropriate agencies and posts it to the City's website.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

42-17101. ANNUAL COUNTY AND MUNICIPAL FINANCIAL STATEMENT AND ESTIMATE OF EXPENSES

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

- A. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
- B. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
- C. A summary schedule of estimated expenditures and revenues that shall be:
 - 1. Entered in the minutes of the governing body.
 - 2. Prepared according to forms supplied by the auditor general.

42-17102. CONTENTS OF ESTIMATE OF EXPENSES

- A. The annual estimate of expenses of each county, city and town shall include:
 - 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:
 - i. Beginning in fiscal year 2013-2014, the estimated number of full-time employees.
 - ii. Beginning in fiscal year 2013-2014, the total estimated personnel compensation, which shall separately include the employee salaries and employee related expenses for retirement costs and health care costs.
 - 2. The amounts necessary to pay the interest and principal of outstanding bonds.
 - 3. The items and amounts of each special levy provided by law.
 - 4. An amount for unanticipated contingencies or emergencies.
 - 5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
 - 6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
 - 7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.

BUDGETARY LAWS

ARIZONA REVISED STATUTES – (Continued)

8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
 9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
 10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
 17. The total expenditure limitation for the current fiscal year.
 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
- B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
1. The amounts that are estimated as required for each department, public office or official.
 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

BUDGETARY LAWS

ARIZONA REVISED STATUTES– (Continued)

- C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

42-17103. PUBLIC ACCESS TO ESTIMATES OF REVENUES AND EXPENSES; NOTICE OF PUBLIC HEARING; ACCESS TO ADOPTED BUDGET

- A. The governing body of each county, city or town shall publish the estimates of revenues and expenses, or a summary of the estimates of revenues and expenses, and a notice of a public hearing of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth the total estimated revenues and expenditures by fund type, truth in taxation calculations and primary and secondary property tax levies for all districts. A complete copy of the estimates of revenues and expenses shall be made available at the city, town or county libraries and city, town or county administrative offices and shall be posted in a prominent location on the official website of the city, town or county no later than seven business days after the estimates of revenues and expenses are initially presented before the governing body. A complete copy of the budget finally adopted under section 42-17105 shall be posted in a prominent location on the official websites no later than seven business days after final adoption.
- B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official website of the city, town or county for at least sixty months.
- C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
- D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

42-17104. PUBLIC HEARING ON EXPENDITURES AND TAX LEVY

- A. The governing body of each county, city or town shall hold a public hearing on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.
- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

BUDGETARY LAWS

ARIZONA REVISED STATUTES– (Continued)

42-17105. ADOPTION OF BUDGET

- A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.
- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.
- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. EXPENDITURES LIMITED TO BUDGETED PURPOSES; TRANSFER OF MONIES

- A. Except as provided in subsection B, a county, city or town shall not:
 - 1. Spend money for a purpose that is not included in its budget.
 - 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.
- B. A governing body may transfer monies between budget items if all of the following apply:
 - 1. The monies are available.
 - 2. The transfer is in the public interest and based on a demonstrated need.
 - 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
 - 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which are a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification. Although the majority of the City's departments will fall within the General Fund, each fund will have at least one department that is responsible for managing these funds.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has three types of governmental funds: the General Fund, Capital Projects Funds, and Special Revenue Funds.

GENERAL FUND

The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.

CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay items including the acquisition or replacement of land, buildings, and equipment for public safety, parks & recreation, and general government.

FLOOD CONTROL FUNDS

This fund receives revenues from Mohave County's Flood Control Tax District. These revenues are restricted to planning, engineering, constructing, repairing, and maintaining flood control channels within the City.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Community Development Block Grant (CDBG) Fund** This fund includes state and federal CDBG funds. These funds must be used to benefit low-income people, aid in the prevention or elimination of slums or blight or address an urgent need.
- **Grant Funds (Federal and State)** Most grants that are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City, grants which have been applied for and are pending notification of award, and grants that the City may possibly apply for if the opportunity becomes available.

FUND DESCRIPTIONS – (Continued)

- **Highway User Revenue Fund (HURF)** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.
- **Second Bridge Fund** This fund was created to account for the legislative appropriation received by the State of Arizona to build a second bridge that will connect the island to the mainland here in Lake Havasu City.
- **Improvement District Fund** This fund is financed through the assessment of property taxes. The City currently has one active improvement district:
 - **Improvement District No. 2 Fund** Maintenance and improvements to the London Bridge Plaza.
- **Special Programs Funds** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.
 - **Court Enhancement Fund** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.
 - **Fill the Gap Fund** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.
 - **Judicial Collection Enhancement Fund (JCEF)** This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.
 - **Western Arizona Law Enforcement Training Academy (WALETA) Fund** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.
 - **Racketeer Influenced and Corrupt Organizations Act (RICO) Fund** These funds are received through the Federal Equitable Sharing Program and are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.
 - **Opioid Fund** These funds are received through Mohave County and were generated by legal settlements reached with pharmaceutical companies for the role in the opioid epidemic. These funds will be distributed over an 18-year period and are restricted to programs that address the opioid epidemic.

FUND DESCRIPTIONS – (Continued)

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others.

METROPOLITAN PLANNING ORGANIZATION FUND

This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation and has an IGA with the City to provide support services.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are like those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service.

The accounting principles for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has four proprietary funds which are all enterprise funds; there are currently no internal service funds.

ENTERPRISE FUNDS

Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.

Airport Fund This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.

Refuse Fund This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.

Wastewater Utility Fund This fund reflects activity related to wastewater collection and treatment. User charges are the primary source of revenue to fund operating expenses and repayment of debt associated with the sewer expansion.

Water Utility Fund The main revenue sources in this fund are user charges for water services. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.



LAKE HAVASU CITY

FINANCIAL PROJECTIONS

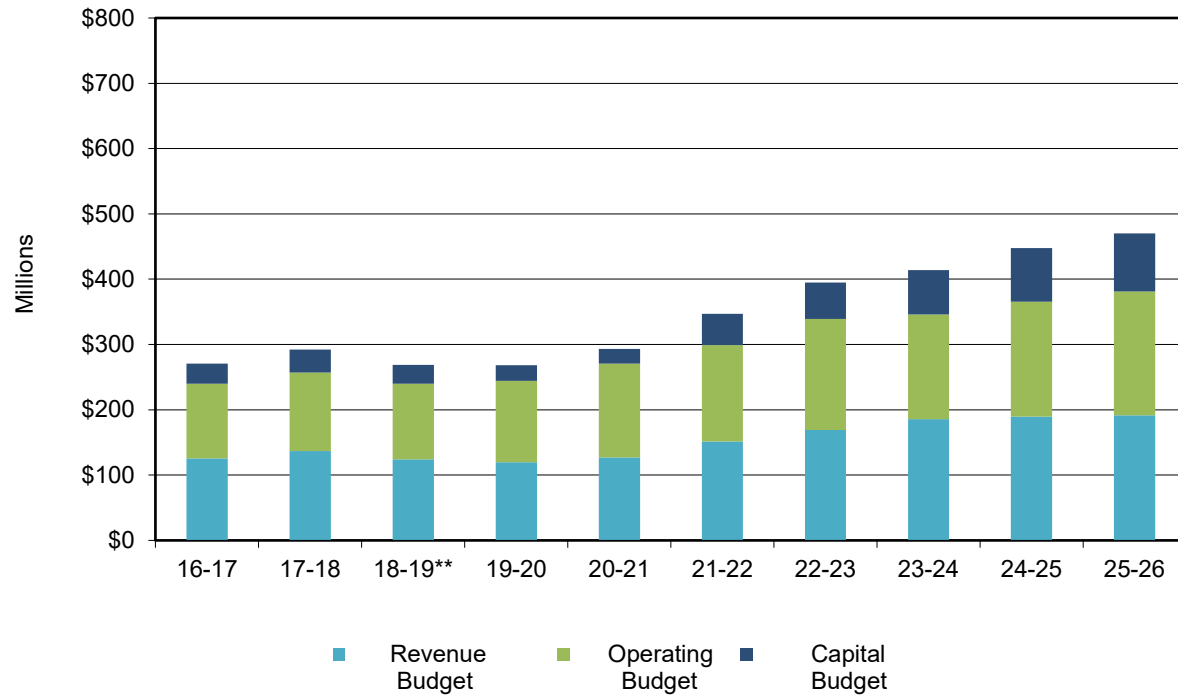
TEN-YEAR BUDGET HISTORY

FOUR-YEAR FINANCIAL SUMMARY –
ALL FUNDS

PROJECTED YEAR-END AVAILABLE
RESOURCES

FIVE-YEAR FINANCIAL PROJECTIONS

TEN-YEAR BUDGET HISTORY – ALL FUNDS



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
16-17	125,640,411	114,234,585	30,781,731	\$145,016,316
17-18	137,035,521	119,997,385	35,207,876	\$155,205,261
18-19**	124,216,164	115,571,880	29,013,723	\$144,585,603
19-20	119,595,846	124,487,786	24,123,602	\$148,611,388
20-21	127,109,185	143,731,309	22,571,927	\$166,303,236
21-22	151,408,397	147,713,119	48,015,994	\$195,729,113
22-23	169,184,915	170,057,315	55,709,553	\$225,766,868
23-24	185,492,421	160,594,767	68,038,188	\$228,632,955
24-25	189,679,155	175,791,722	81,967,760	\$257,759,482
25-26	191,420,780	189,785,885	89,040,755	\$278,826,640

** Depreciation was excluded in Fiscal Year 18-19.

FOUR-YEAR FINANCIAL SUMMARY

ALL FUNDS

	Actual FY 22-23	Actual FY 23-24	Estimate FY 24-25	Adopted FY 25-26
Revenues by Fund				
General	\$ 82,362,058	\$ 94,167,994	\$ 90,512,300	\$ 100,461,155
Airport	6,296,247	1,302,611	1,146,840	2,931,620
Capital Projects	533,752	6,717,713	3,411,695	3,428,625
Grants: Various	2,644,646	2,940,098	2,913,220	9,019,495
Highway User Revenue (HURF)	6,516,607	7,691,471	7,316,625	7,305,990
Second Bridge	-	35,583,874	2,169,320	941,430
Flood Control	2,913,543	3,364,623	3,506,080	3,578,140
Water Utility	12,450,701	16,767,982	18,593,590	21,159,265
LHC Improvement Districts**	80,357	16,661	18,025	18,860
Refuse	8,082,731	9,345,073	9,408,850	9,786,470
Special Programs	425,104	997,906	649,215	851,515
Wastewater Utility	27,252,624	30,028,069	29,819,965	31,938,215
Total Revenues	\$ 149,558,370	\$ 208,924,075	\$ 169,465,725	\$ 191,420,780
Expenditures by Fund				
General	\$ 65,457,481	\$ 73,657,084	\$ 80,574,856	\$ 111,565,050
Airport	7,611,490	2,480,241	2,500,903	5,060,245
Capital Projects	7,188,218	9,345,424	5,813,360	17,629,885
Grants: Various	2,644,646	3,024,649	2,913,220	9,019,495
Highway User Revenue (HURF)	5,859,317	11,327,886	15,992,227	35,634,525
Flood Control	836,716	4,432,833	1,809,619	4,145,205
Water Utility	19,284,799	19,829,878	25,763,370	35,706,535
LHC Improvement Districts**	79,109	12,457	15,364	20,360
Special Programs	296,621	242,670	229,185	627,155
Refuse	7,521,311	7,899,953	8,175,561	8,859,965
Wastewater Utility	41,352,872	40,661,407	41,771,765	50,558,220
	\$ 158,132,580	\$ 172,914,482	\$ 185,559,430	\$ 278,826,640
Non-Cash Depreciation & Adjustments	(17,549,388)	16,226,286	(18,927,590)	(16,304,100)
Total Expenditures	\$ 140,583,192	\$ 189,140,768	\$ 166,631,840	\$ 262,522,540
AVAILABLE RESOURCES	\$ 8,975,178	\$ 19,783,307	\$ 2,833,885	\$ (71,101,760)
Operating Transfers In/(Out)				
General	\$ 289,884	\$ 118,035	\$ 397,500	\$ 77,310
Airport	335,650	196,023	159,000	970,000
Highway User Revenue (HURF)	(40,000)	460,000	460,000	436,000
Water Utility	(20,800)	(91,888)	(170,500)	(235,500)
Flood Control	(500,000)	(500,000)	(500,000)	(500,000)
Special Programs	(11,734)	(37,343)	(96,000)	(462,310)
Wastewater Utility	(53,000)	(144,827)	(250,000)	(285,500)
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 8,975,178	\$ 19,783,307	\$ 2,833,885	\$ (71,101,760)

FOUR-YEAR FINANCIAL SUMMARY – (Continued)

ALL FUNDS

	Actual FY 22-23	Actual FY 23-24	Estimate FY 24-25	Adopted FY 25-26
Beginning Balance	\$ 142,384,215	\$ 151,359,393	\$ 171,142,700	\$ 173,976,585
CIP Transfers In/(Out)				
CIP - Capital Improvement Projects	3,000,000	8,000,000	4,975,000	10,000,000
CIP - General	(13,000,000)	(10,000,000)	(10,975,000)	(16,000,000)
CIP - Highway User Revenue (HURF)	10,000,000	2,000,000	6,000,000	6,000,000
Total CIP Transfers In/(Out)	-	-	-	-
ENDING AVAILABLE RESOURCES	\$ 151,359,393	\$ 171,142,700	\$ 173,976,585	\$ 102,874,825

* Available resources exclude Budget Stabilization Reserve (BSR)

** Dissolution of Improvement District 4 in May of 2023

FY 25-26 PROJECTED YEAR END AVAILABLE RESOURCES

FUND	Estimated Beginning Available Resources* 7/1/2025	PLUS	LESS	LESS	PLUS	LESS	PLUS (LESS)	FY 25-26 Projected Ending Available Resources* 6/30/2026
		FY 25-26 Estimated Revenues	FY 25-26 Estimated Expenditures	FY 25-26 Capital Improvement Expenditures	Estimated Operating Transfers		Non-Cash Included in Expenditures & Adjustments	
					To	From		
Governmental Funds								
General	\$ 43,322,654	\$ 100,461,155	\$ 111,565,050	\$ -	\$ 1,047,310	\$ 16,970,000		\$ 16,296,069
Capital Projects	8,843,779	3,428,625	-	17,629,885	10,325,000	-		4,967,519
Special Revenue Funds								
Grant Funds: Various	-	9,019,495	9,019,495	-	-	-	-	-
Second Bridge	35,393,194	941,430	-	-	-	18,140,000	-	18,194,624
Highway User Revenue (HURF)	17,769,908	7,305,990	11,019,525	24,615,000	24,640,000	64,000	-	14,017,373
Flood Control	6,918,542	3,578,140	515,205	3,630,000	-	500,000	-	5,851,477
LHC Improvement District 2	14,851	18,860	20,360	-	-	-	-	13,351
Special Programs	2,130,646	851,515	627,155	-	-	787,310	-	1,567,696
Proprietary Funds								
Enterprise Funds								
Airport	25,607	2,931,620	2,798,245	2,262,000	970,000	-	1,153,100	20,082
Water Utility	35,615,808	21,159,265	22,986,585	12,719,950	-	235,500	3,500,500	24,333,538
Refuse	8,015,078	9,786,470	8,859,965	-	-	-	-	8,941,583
Wastewater Utility	15,926,518	31,938,215	41,844,995	8,713,225	-	285,500	11,650,500	8,671,513
TOTAL ALL FUNDS	\$ 173,976,585	\$ 191,420,780	\$ 209,256,580	\$ 69,570,060	\$ 36,982,310	\$ 36,982,310	\$ 16,304,100	\$ 102,874,825

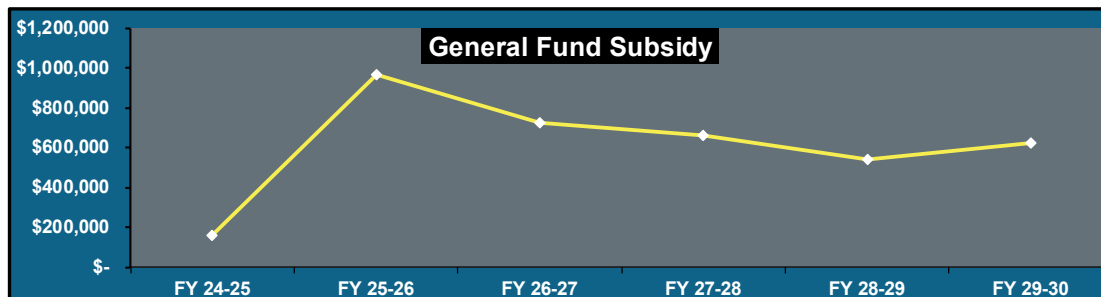
*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total current assets, less inventories and prepaid items, less total current liabilities, less budget stabilization reserve.
- » Proprietary Funds: Total current assets, less net restricted cash, less inventories and prepaid items, less total current liabilities, less budget stabilization reserve.

FINANCIAL PROJECTIONS

AIRPORT FUND

Financial Projections	Projections						
	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
City Sales Tax - Jet Fuel	\$ 14,000	\$ 14,000	\$ 14,500	\$ 14,850	\$ 15,300	\$ 15,750	\$ 16,230
Grants & Contributions	2,958,570	383,900	2,164,295	5,316,260	3,763,885	2,323,190	3,668,350
Airport User Revenue	650,785	708,325	710,705	728,280	742,845	757,700	772,860
Investment Earnings & Miscellaneous	6,840	2,265	3,005	3,200	3,500	3,600	3,700
Rents and Leases	38,500	38,350	39,115	40,055	40,860	41,675	42,505
Total Revenues	\$ 3,668,695	\$ 1,146,840	\$ 2,931,620	\$ 6,102,645	\$ 4,566,390	\$ 3,141,915	\$ 4,503,645
Expenditures							
Personnel	\$ 477,235	\$ 417,705	\$ 469,840	\$ 493,330	\$ 518,000	\$ 543,900	\$ 571,095
Operation & Maintenance (O&M)	171,445	168,610	768,070	283,320	391,820	300,575	309,595
Capital Outlay	113,000	96,000	49,000	-	-	-	-
Capital Improvement Plan	3,232,000	436,000	2,262,000	5,675,000	3,940,000	2,440,000	3,840,000
Contingency	7,000	-	7,000	7,000	7,000	7,000	7,000
Depreciation	980,000	1,048,270	1,153,100	1,210,750	1,271,300	1,334,855	1,401,600
Interfund Cost Allocation - Support Svcs	334,318	334,318	351,235	363,530	376,250	389,420	403,050
	5,314,998	2,500,903	5,060,245	8,032,930	6,504,370	5,015,750	6,532,340
Non-Cash Depreciation & Adjustments	(980,000)	(1,048,270)	(1,153,100)	(1,210,750)	(1,271,300)	(1,334,855)	(1,401,600)
Total Expenditures	\$ 4,334,998	\$ 1,452,633	\$ 3,907,145	\$ 6,822,180	\$ 5,233,070	\$ 3,680,895	\$ 5,130,740
CURRENT YEAR RESOURCES	\$ (666,303)	\$ (305,793)	\$ (975,525)	\$ (719,535)	\$ (666,680)	\$ (538,980)	\$ (627,095)
Operating Transfers In/(Out)							
General Fund	\$ 640,000	\$ 159,000	\$ 970,000	\$ 725,000	\$ 665,000	\$ 540,000	\$ 625,000
Total Operating Transfers In/(Out)	\$ 640,000	\$ 159,000	\$ 970,000	\$ 725,000	\$ 665,000	\$ 540,000	\$ 625,000
SUBTOTAL	\$ (26,303)	\$ (146,793)	\$ (5,525)	\$ 5,465	\$ (1,680)	\$ 1,020	\$ (2,095)
Beginning Available Resources	\$ 51,911	\$ 172,400	\$ 25,607	\$ 20,082	\$ 25,547	\$ 23,867	\$ 24,887
ENDING AVAILABLE RESOURCES	\$ 25,608	\$ 25,607	\$ 20,082	\$ 25,547	\$ 23,867	\$ 24,887	\$ 22,792

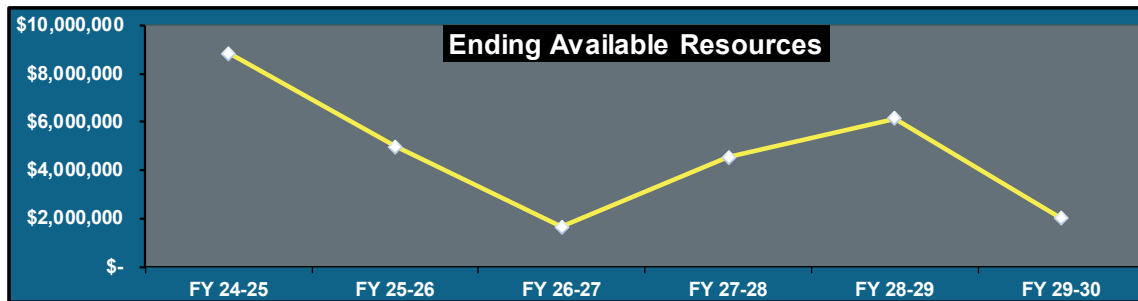


Since the Airport Fund is subsidized by the General Fund, the ending available resource balance is budgeted to be a low amount (under \$50,000). Fluctuation in General Fund subsidy is due to CIP.

FINANCIAL PROJECTIONS

CAPITAL PROJECTS FUNDS

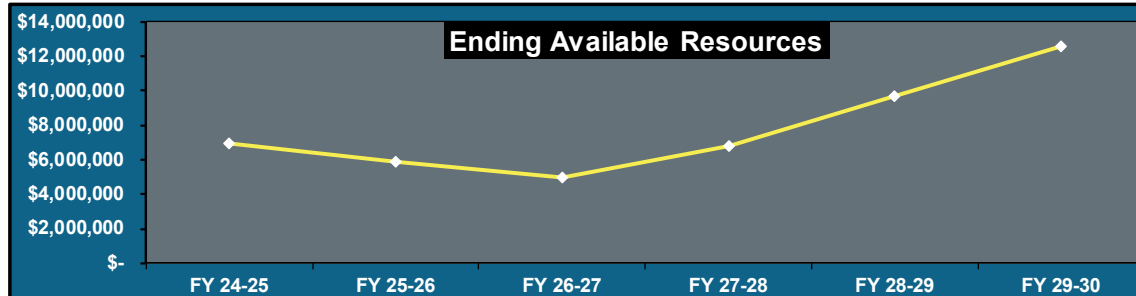
Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Contributions & Donations	795,000	-	-	-	-	-	-
Grants	4,750,000	3,046,075	3,320,000	-	-	-	-
Interest & Miscellaneous	31,795	365,220	108,625	54,300	60,500	62,500	63,500
Total Revenues	\$ 5,576,795	\$ 3,411,295	\$ 3,428,625	\$ 54,300	\$ 60,500	\$ 62,500	\$ 63,500
Expenditures							
Capital Improvement Plan	14,802,000	5,813,360	17,629,885	6,150,000	-	1,250,000	7,000,000
	14,802,000	5,813,360	17,629,885	6,150,000	-	1,250,000	7,000,000
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 14,802,000	\$ 5,813,360	\$ 17,629,885	\$ 6,150,000	\$ -	\$ 1,250,000	\$ 7,000,000
CURRENT YEAR RESOURCES	\$ (9,225,205)	\$ (2,402,065)	\$ (14,201,260)	\$ (6,095,700)	\$ 60,500	\$ (1,187,500)	\$ (6,936,500)
Beginning Available Resources	\$ 5,317,005	\$ 6,270,844	\$ 8,843,779	\$ 4,967,519	\$ 1,671,819	\$ 4,532,319	\$ 6,144,819
CIP Transfers In/(Out)							
CIP - General Fund Construction Sales Tax	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000
CIP - General Fund Additional Infrastructure	975,000	975,000	6,000,000	-	-	-	-
CIP - Court Enhancement Fund	125,000	-	125,000	-	-	-	-
CIP - Opioid Fund - PD Evidence Room	-	-	200,000	-	-	-	-
Total CIP Transfers In/(Out)	\$ 5,100,000	\$ 4,975,000	\$ 10,325,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000
ENDING AVAILABLE RESOURCES	\$ 1,191,800	\$ 8,843,779	\$ 4,967,519	\$ 1,671,819	\$ 4,532,319	\$ 6,144,819	\$ 2,008,319



FINANCIAL PROJECTIONS

FLOOD CONTROL FUND

Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
IGA-Flood Control Funding	3,039,685	3,283,940	\$ 3,448,140	\$ 3,551,585	\$ 3,658,135	\$ 3,767,875	\$ 3,880,915
Interest & Miscellaneous	90,900	222,140	130,000	131,300	132,615	133,940	135,300
Total Revenues	\$ 3,130,585	\$ 3,506,080	\$ 3,578,140	\$ 3,682,885	\$ 3,790,750	\$ 3,901,815	\$ 4,016,215
Expenditures							
Operation & Maintenance (O&M)	\$ -	\$ 750	\$ 198,150	\$ 198,150	\$ 198,150	\$ 198,150	\$ 198,150
Capital Improvement Plan	4,110,000	1,445,000	\$ 3,630,000	\$ 3,565,000	\$ 870,000	\$ -	\$ -
Interfund Cost Allocation	363,869	363,869	317,055	329,735	342,925	356,645	370,910
	4,473,869	1,809,619	4,145,205	4,092,885	1,411,075	554,795	569,060
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 4,473,869	\$ 1,809,619	\$ 4,145,205	\$ 4,092,885	\$ 1,411,075	\$ 554,795	\$ 569,060
CURRENT YEAR RESOURCES	\$ (1,343,284)	\$ 1,696,461	\$ (567,065)	\$ (410,000)	\$ 2,379,675	\$ 3,347,020	\$ 3,447,155
Operating Transfers In/(Out)							
HURF - Wash Crew	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
Total Operating Transfers In/(Out)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
SUBTOTAL	\$ (1,843,284)	\$ 1,196,461	\$ (1,067,065)	\$ (910,000)	\$ 1,879,675	\$ 2,847,020	\$ 2,947,155
Beginning Available Resources	\$ 4,860,644	\$ 5,722,081	\$ 6,918,542	\$ 5,851,477	\$ 4,941,477	\$ 6,821,152	\$ 9,668,172
ENDING AVAILABLE RESOURCES	\$ 3,017,360	\$ 6,918,542	\$ 5,851,477	\$ 4,941,477	\$ 6,821,152	\$ 9,668,172	\$ 12,615,327



FINANCIAL PROJECTIONS

GENERAL FUND

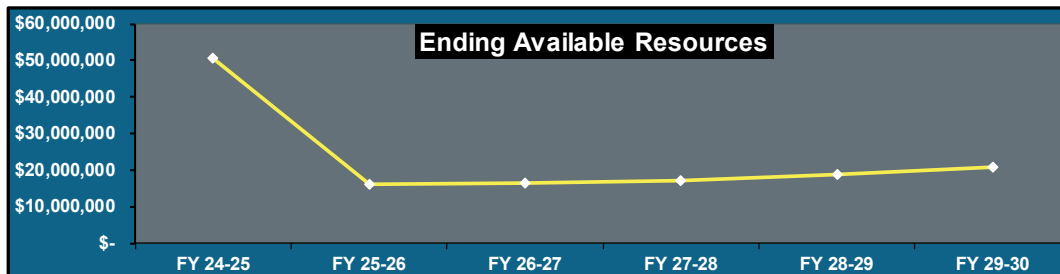
Financial Projections	Projections						
	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Property Tax Levy	\$ 6,814,415	\$ 6,817,160	\$ 7,247,980	\$ 7,407,225	\$ 7,629,440	\$ 7,858,325	\$ 8,094,075
Franchise Fees	2,521,940	2,521,940	2,599,600	2,651,590	2,704,625	2,758,715	2,813,890
City Sales Tax	34,136,800	34,575,300	35,266,805	35,972,140	37,051,305	38,162,845	39,307,730
City Sales Tax - R&B and Bed Tax	3,836,295	3,886,295	3,964,025	3,898,160	3,976,125	4,055,645	4,136,760
Other Taxes	373,850	487,850	497,605	506,575	507,600	512,675	517,805
Grants	5,286,760	2,286,760	3,571,000	400,000	375,000	375,000	400,000
License & Permits-Other	931,255	1,002,780	1,022,835	1,043,290	1,064,160	1,085,440	1,107,150
License & Permits - Building	1,567,750	1,889,430	1,943,925	1,982,800	2,022,455	2,062,905	2,104,160
State Shared - Auto	4,955,600	5,199,585	5,300,370	5,330,350	5,436,960	5,545,700	5,656,615
State Shared - Sales Tax	8,855,575	8,937,860	9,134,165	9,207,780	9,391,935	9,579,775	9,771,370
State Shared - Income Tax	12,655,560	12,655,560	11,791,015	11,916,215	12,530,805	13,204,260	13,732,430
State Shared - Prop 207 Excise Tax	435,900	444,335	457,665	471,395	485,540	500,105	515,105
Transit Revenue	84,000	77,500	79,875	81,025	82,240	83,470	84,725
Public Safety Revenue	4,122,250	2,972,315	3,750,555	3,800,050	3,990,050	4,189,555	4,399,035
Recreation Revenue	1,042,115	1,206,255	1,213,825	1,073,590	1,095,060	1,116,960	1,128,125
Fines & Forfeitures	1,407,910	1,380,895	1,408,520	1,493,650	1,538,460	1,584,615	1,632,160
Investment Earnings	1,513,790	3,596,490	3,193,895	2,397,845	2,445,805	2,489,825	2,532,155
Miscellaneous	1,192,900	573,990	8,017,495	1,216,875	1,229,050	1,241,340	1,253,750
Total Revenues	\$ 91,734,665	\$ 90,512,300	\$ 100,461,155	\$ 90,850,555	\$ 93,556,615	\$ 96,407,155	\$ 99,187,040
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 36,228,965	\$ 34,480,675	\$ 39,501,450	\$ 40,884,000	\$ 42,314,940	\$ 43,795,965	\$ 45,328,825
Overtime	2,642,050	3,002,870	2,869,785	2,970,225	3,074,185	3,181,780	3,293,145
Healthcare Costs	8,642,950	8,461,200	9,186,050	9,369,770	9,557,165	9,748,310	9,943,275
Payroll Taxes	1,865,830	1,774,755	2,041,930	2,113,400	2,187,365	2,263,925	2,343,160
Retirement - ASRS	2,471,335	2,328,940	2,676,940	2,770,635	2,867,605	2,967,970	3,071,850
Retirement - PSPRS	12,686,860	12,622,330	13,069,960	13,592,755	14,136,470	14,701,925	15,290,005
Supplies & Services:							
Utility Services	2,907,130	2,771,540	3,026,570	3,118,600	3,212,160	3,308,525	3,407,780
Operating Services	9,093,535	9,600,945	11,654,645	7,498,575	7,761,025	8,032,660	8,313,805
Insurance & Claims	772,305	661,500	852,470	875,025	901,275	925,310	1,021,140
Meeting, Training & Travel	483,240	434,845	612,185	426,565	435,095	443,800	452,675
Operating & Maintenance Supplies	4,123,670	3,661,385	5,974,625	3,963,500	4,102,250	4,245,835	4,394,440
Bad Debt Expense	56,600	545,000	885,300	894,150	903,095	912,125	921,250
Outside Agency Contracts	1,444,690	1,541,510	1,962,690	1,982,315	2,002,140	2,022,160	2,042,385
Development Agreements	150,000	355,505	-	-	-	-	-
CVB & PED Payouts	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Capital (Includes Leases):							
Capital Outlay	10,202,735	4,832,260	14,117,695	1,000,000	1,000,000	1,000,000	1,000,000
Contingency:							
Unavailable Budget Appropriation/Grants	11,917,500	-	8,359,995	-	-	-	-
Contingency	1,000,000	300,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Leases & Bonds/Loans							
Principal & interest	973,740	884,255	1,393,150	1,000,000	1,000,000	1,000,000	1,000,000
Interfund Cost Allocation:							
Interfund Cost Allocations - Labor Attrition	(800,000)	-	(800,000)	(800,000)	(800,000)	(800,000)	(800,000)
Interfund Cost Allocations - Support Svcs	(7,582,560)	(7,784,659)	(8,920,390)	(9,366,410)	(9,834,730)	(10,326,465)	(10,842,785)
	101,380,575	82,574,856	111,565,050	85,393,105	87,920,040	90,523,825	93,280,950
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 101,380,575	\$ 82,574,856	\$ 111,565,050	\$ 85,393,105	\$ 87,920,040	\$ 90,523,825	\$ 93,280,950

FINANCIAL PROJECTIONS

GENERAL FUND

CONTINUED FROM PREVIOUS PAGE

Financial Projections	Projections						
	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30
CURRENT YEAR RESOURCES	\$ (9,645,910)	\$ 7,937,444	\$(11,103,895)	\$ 5,457,450	\$ 5,636,575	\$ 5,883,330	\$ 5,906,090
Airport Fund	\$ (640,000)	\$ (159,000)	\$ (970,000)	\$ (725,000)	\$ (665,000)	\$ (540,000)	\$ (625,000)
Opioid Fund	\$ -	\$ 81,000	\$ 335,600	\$ 280,000	\$ 280,000	\$ 280,000	\$ 280,000
Court Enhancement Fund	15,000	15,000	67,000	15,000	15,000	15,000	15,000
Court Fill the Gap	-	-	59,710	-	-	-	-
Water Fund - Maintenance	50,000	170,500	235,500	120,000	100,000	100,000	100,000
Wastewater Fund - Maintenance	65,000	250,000	285,500	190,000	180,000	170,000	170,000
HURF - Maintenance	40,000	40,000	64,000	40,000	40,000	40,000	40,000
Total Operating Transfers In/(Out)	\$ (470,000)	\$ 397,500	\$ 77,310	\$ (80,000)	\$ (50,000)	\$ 65,000	\$ (20,000)
SUBTOTAL	\$ (10,115,910)	\$ 8,334,944	\$(11,026,585)	\$ 5,377,450	\$ 5,586,575	\$ 5,948,330	\$ 5,886,090
Beginning Balance	\$ 79,843,271	\$ 86,041,385	\$ 83,401,329	\$ 56,374,744	\$ 58,052,194	\$ 59,988,769	\$ 62,287,099
CIP Transfers In/(Out)							
CIP - HURF	(6,000,000)	(6,000,000)	(6,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
CIP - Other	(4,000,000)	(4,000,000)	(4,000,000)	(2,700,000)	(2,650,000)	(2,650,000)	(3,000,000)
CIP - Additional Infrastructure	(975,000)	(975,000)	(6,000,000)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (10,975,000)	\$ (10,975,000)	\$ (16,000,000)	\$ (3,700,000)	\$ (3,650,000)	\$ (3,650,000)	\$ (4,000,000)
RESOURCES AVAILABLE BEFORE BSR	\$ 58,752,361	\$ 83,401,329	\$ 56,374,744	\$ 58,052,194	\$ 59,988,769	\$ 62,287,099	\$ 64,173,189
BUDGET STABILIZATION RESERVE (BSR)	\$ (32,664,380)	\$ (32,664,380)	\$ (40,078,675)	\$ (41,422,165)	\$ (42,688,130)	\$ (43,292,625)	\$ (43,345,640)
RESOURCES AVAILABLE AFTER BSR	\$ 26,087,981	\$ 50,736,949	\$ 16,296,069	\$ 16,630,029	\$ 17,300,639	\$ 18,994,474	\$ 20,827,549

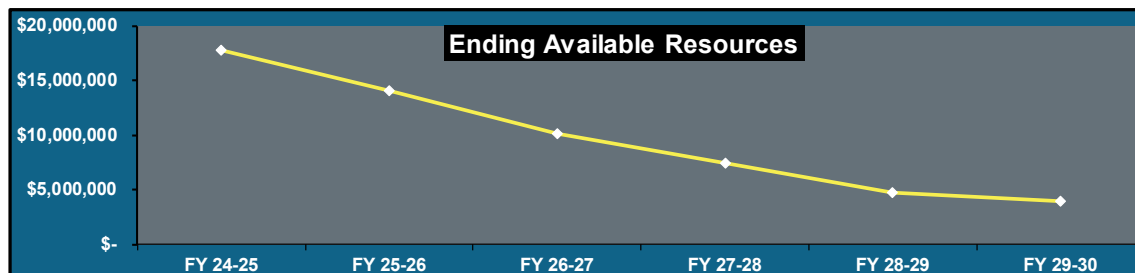


Available resources are budgeted to decrease in FY 25-26 due to CIP transfers for infrastructure improvements and capital outlay carryforwards.

FINANCIAL PROJECTIONS

HIGHWAY USER REVENUE FUND

Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Gasoline Tax	\$ 6,500,500	\$ 6,599,990	\$ 6,797,990	\$ 6,933,950	\$ 7,072,630	\$ 7,214,080	\$ 7,358,365
Grants	5,500,000	-	-	-	-	-	-
Interest & Miscellaneous	255,625	716,635	508,000	400,000	350,000	300,000	300,000
Total Revenues	\$ 12,256,125	\$ 7,316,625	\$ 7,305,990	\$ 7,333,950	\$ 7,422,630	\$ 7,514,080	\$ 7,658,365
Expenditures							
Personnel	\$ 2,464,900	\$ 2,297,530	\$ 2,868,880	\$ 3,012,235	\$ 3,162,940	\$ 3,321,085	\$ 3,487,145
Operation & Maintenance (O&M)	1,792,375	1,610,760	1,690,750	1,688,965	1,722,745	1,757,200	1,792,345
Capital Outlay	1,831,000	1,327,000	442,000	300,000	300,000	300,000	300,000
Capital Improvement Plan	11,473,915	6,943,310	24,615,000	19,250,000	2,800,000	2,800,000	715,000
Contingency	50,000	-	50,000	50,000	50,000	50,000	50,000
Interfund Cost Allocation - Support Svcs	988,627	988,627	1,237,895	1,281,314	1,326,160	1,372,575	1,420,615
Interfund Cost Allocation - Labor Attrition	(25,000)	-	(25,000)	(27,000)	(28,000)	(31,000)	(32,500)
Other Expenses:							
Street Maintenance Program	3,190,000	2,825,000	4,755,000	2,130,000	2,130,000	2,130,000	2,130,000
Total Expenditures	\$ 21,765,817	\$ 15,992,227	\$ 35,634,525	\$ 27,685,514	\$ 11,463,845	\$ 11,699,860	\$ 9,862,605
CURRENT YEAR RESOURCES	\$ (9,509,692)	\$ (8,675,602)	\$ (28,328,535)	\$ (20,351,564)	\$ (4,041,215)	\$ (4,185,780)	\$ (2,204,240)
Operating Transfers In/(Out)							
General Fund - Maintenance	\$ (40,000)	\$ (40,000)	\$ (64,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)
General Fund - CIP Street Paving	6,000,000	6,000,000	6,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Second Bridge Fund - CIP Bridge	-	2,360,000	18,140,000	15,000,000	-	-	-
Flood Control - Wash Crew	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Total Operating Transfers In/(Out)	\$ 6,460,000	\$ 8,820,000	\$ 24,576,000	\$ 16,460,000	\$ 1,460,000	\$ 1,460,000	\$ 1,460,000
SUBTOTAL	\$ (3,049,692)	\$ 144,398	\$ (3,752,535)	\$ (3,891,564)	\$ (2,581,215)	\$ (2,725,780)	\$ (744,240)
Beginning Available Resources	\$ 17,292,617	\$ 18,553,785	\$ 18,698,183	\$ 14,945,648	\$ 11,054,084	\$ 8,472,869	\$ 5,747,089
AVAILABLE RESOURCES BEFORE BSR	\$ 14,242,925	\$ 18,698,183	\$ 14,945,648	\$ 11,054,084	\$ 8,472,869	\$ 5,747,089	\$ 5,002,849
RESERVE FUND 15%	(958,280)	(958,280)	(928,275)	(951,205)	(987,415)	(1,000,745)	(1,016,580)
AVAILABLE RESOURCES AFTER BSR	\$ 13,284,645	\$ 17,739,903	\$ 14,017,373	\$ 10,102,879	\$ 7,485,454	\$ 4,746,344	\$ 3,986,269

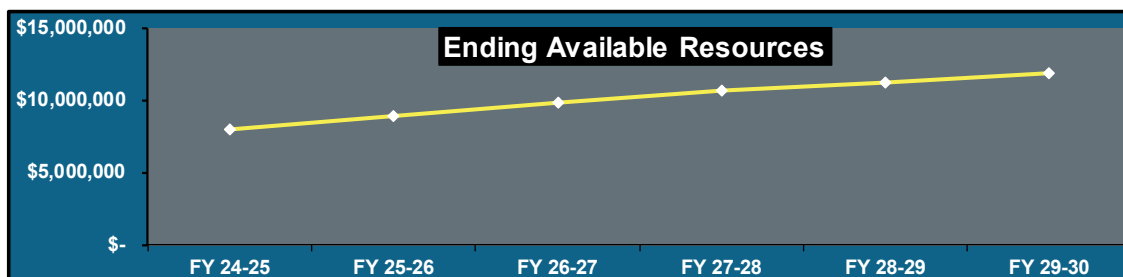


Available resources are budgeted to decrease due to funding CIP projects.

FINANCIAL PROJECTIONS

REFUSE FUND

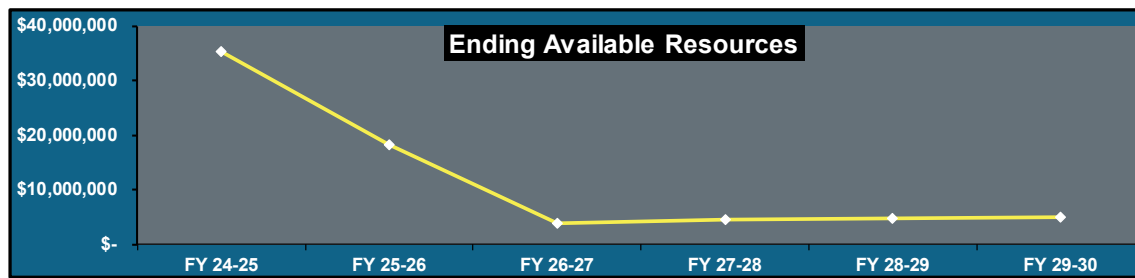
Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Administration Fee	\$ 7,581,520	\$ 8,321,255	\$ 8,730,840	\$ 8,905,455	\$ 9,083,565	\$ 9,265,235	\$ 9,450,540
Interest & Miscellaneous	283,350	386,835	344,360	347,805	351,280	354,795	358,340
Landfill Disposal Fees	697,340	700,760	711,270	718,385	725,565	732,820	740,150
Total Revenues	\$ 8,562,210	\$ 9,408,850	\$ 9,786,470	\$ 9,971,645	\$ 10,160,410	\$ 10,352,850	\$ 10,549,030
Expenditures							
Operation & Maintenance (O&M)	\$ 7,742,965	\$ 7,689,715	\$ 8,194,075	\$ 8,413,595	\$ 8,708,065	\$ 9,012,850	\$ 9,328,300
Contingency	100,000	-	100,000	100,000	100,000	100,000	100,000
Interfund Cost Allocation	485,846	485,846	565,890	555,805	578,040	601,160	525,210
	8,328,811	8,175,561	8,859,965	9,069,400	9,386,105	9,714,010	9,953,510
Non-Cash Depreciation & Adjustments*	-	-	-	-	-	-	-
Total Expenditures	\$ 8,328,811	\$ 8,175,561	\$ 8,859,965	\$ 9,069,400	\$ 9,386,105	\$ 9,714,010	\$ 9,953,510
CURRENT YEAR RESOURCES	\$ 233,399	\$ 1,233,289	\$ 926,505	\$ 902,245	\$ 774,305	\$ 638,840	\$ 595,520
Beginning Available Resources	\$ 6,092,639	\$ 6,781,789	\$ 8,015,078	\$ 8,941,583	\$ 9,843,828	\$ 10,618,133	\$ 11,256,973
ENDING AVAILABLE RESOURCES	\$ 6,326,038	\$ 8,015,078	\$ 8,941,583	\$ 9,843,828	\$ 10,618,133	\$ 11,256,973	\$11,852,493



FINANCIAL PROJECTIONS

SECOND BRIDGE FUND

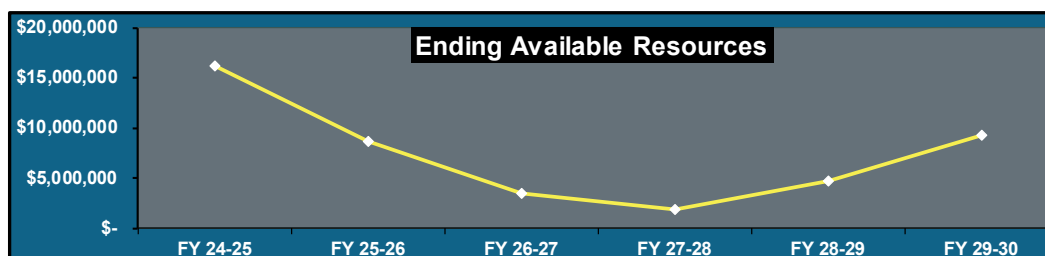
Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Interest & Miscellaneous	-	2,169,320	941,430	753,144	602,515	301,260	150,630
Total Revenues	\$ -	\$ 2,169,320	\$ 941,430	\$ 753,144	\$ 602,515	\$ 301,260	\$ 150,630
CURRENT YEAR RESOURCES	\$ -	\$ 2,169,320	\$ 941,430	\$ 753,144	\$ 602,515	\$ 301,260	\$ 150,630
Operating Transfers In/(Out)							
CIP - HURF	\$ -	\$ (2,360,000)	\$ (18,140,000)	\$ (15,000,000)	\$ -	\$ -	\$ -
Total Operating Transfers In/(Out)	\$ -	\$ (2,360,000)	\$ (18,140,000)	\$ (15,000,000)	\$ -	\$ -	\$ -
SUBTOTAL	\$ -	\$ (190,680)	\$ (17,198,570)	\$ (14,246,856)	\$ 602,515	\$ 301,260	\$ 150,630
Beginning Available Resources	\$ 35,583,874	\$ 35,583,874	\$ 35,393,194	\$ 18,194,624	\$ 3,947,768	\$ 4,550,283	\$ 4,851,543
ENDING AVAILABLE RESOURCES	\$ 35,583,874	\$ 35,393,194	\$ 18,194,624	\$ 3,947,768	\$ 4,550,283	\$ 4,851,543	\$ 5,002,173



FINANCIAL PROJECTIONS

WASTEWATER UTILITY FUND

Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Interest & Miscellaneous	\$ 1,095,685	\$ 900,140	\$ 1,413,760	\$ 566,940	\$ 575,440	\$ 584,075	\$ 592,835
Grants	-	-	187,500	1,837,500	-	-	-
Misc. Sewer Fees / Connection Fee	928,870	1,544,360	1,592,715	1,624,570	1,657,060	1,690,200	1,724,010
User Fees / Charges	27,939,535	27,375,465	28,744,240	30,181,450	31,690,525	32,958,150	33,617,310
Total Revenues	\$ 29,964,090	\$ 29,819,965	\$ 31,938,215	\$ 34,210,460	\$ 33,923,025	\$ 35,232,425	\$ 35,934,155
Expenditures							
Personnel	\$ 3,772,810	\$ 3,562,115	\$ 4,009,615	\$ 4,159,525	\$ 4,367,500	\$ 4,585,875	\$ 4,815,170
Operation & Maintenance (O&M)	6,061,140	5,382,900	6,220,580	5,466,550	5,630,550	5,799,465	5,973,450
Capital Outlay	1,905,730	1,161,635	1,893,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Plan	10,723,120	4,583,130	8,713,225	11,743,820	7,231,680	3,681,385	2,122,895
Contingency	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Depreciation	11,550,000	10,793,060	11,650,500	11,899,350	12,256,330	12,624,020	13,002,740
Interfund Cost Allocation - Labor Attrition	(53,000)	-	(35,000)	(37,000)	(40,000)	(43,000)	(45,500)
Interfund Cost Allocation - Support Svcs	2,718,900	2,718,900	3,270,055	3,400,855	3,536,890	3,678,365	3,825,500
Other Expenses:							
Debt Service	13,570,025	13,570,025	13,836,245	12,428,575	12,423,850	12,387,090	12,372,535
	51,248,725	41,771,765	50,558,220	51,061,675	47,406,800	44,713,200	44,066,790
Non-Cash Depreciation & Adjustments	(11,550,000)	(10,793,060)	(11,650,500)	(11,899,350)	(12,256,330)	(12,624,020)	(13,002,740)
Total Expenditures	\$ 39,698,725	\$ 30,978,705	\$ 38,907,720	\$ 39,162,325	\$ 35,150,470	\$ 32,089,180	\$ 31,064,050
CURRENT YEAR RESOURCES	\$ (9,734,635)	\$ (1,158,740)	\$ (6,969,505)	\$ (4,951,865)	\$ (1,227,445)	\$ 3,143,245	\$ 4,870,105
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	\$ (65,000)	\$ (250,000)	\$ (285,500)	\$ (190,000)	\$ (180,000)	\$ (170,000)	\$ (170,000)
Total Operating Transfers In/(Out)	\$ (65,000)	\$ (250,000)	\$ (285,500)	\$ (190,000)	\$ (180,000)	\$ (170,000)	\$ (170,000)
SUBTOTAL	\$ (9,799,635)	\$ (1,408,740)	\$ (7,255,005)	\$ (5,141,865)	\$ (1,407,445)	\$ 2,973,245	\$ 4,700,105
Beginning Available Resources*	\$ 21,060,847	\$ 21,336,613	\$ 19,927,873	\$ 12,672,868	\$ 7,531,003	\$ 6,123,558	\$ 9,096,803
AVAILABLE RESOURCES BEFORE BSR	\$ 11,261,212	\$ 19,927,873	\$ 12,672,868	\$ 7,531,003	\$ 6,123,558	\$ 9,096,803	\$ 13,796,908
RESERVE FUND 15%	(3,801,600)	(3,801,600)	(4,001,355)	(4,098,485)	(4,241,890)	(4,375,025)	(4,528,495)
AVAILABLE RESOURCES AFTER BSR	\$ 7,459,612	\$ 16,126,273	\$ 8,671,513	\$ 3,432,518	\$ 1,881,668	\$ 4,721,778	\$ 9,268,413

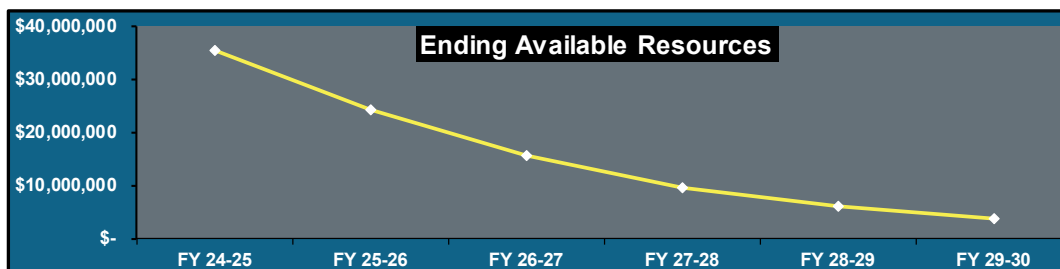


Available Resources are budgeted to decrease in FY 24-25 due to the funding of CIP projects and capital outlay.

FINANCIAL PROJECTIONS

WATER UTILITY FUND

Financial Projections	Adopted FY 24-25	Estimated FY 24-25	Adopted FY 25-26	Projections			
				FY 26-27	FY 27-28	FY 28-29	FY 29-30
Revenues							
Interest & Miscellaneous	1,303,500	1,287,885	1,912,680	950,500	969,510	988,900	1,008,675
Grants	6,225,000	500,000	1,000,000	1,000,000	500,000	-	-
Water Use Fees/Charges	15,042,730	16,805,705	18,246,585	19,859,700	21,623,655	23,552,730	25,444,065
Total Revenues	\$ 22,571,230	\$ 18,593,590	\$ 21,159,265	\$ 21,810,200	\$ 23,093,165	\$ 24,541,630	\$ 26,452,740
Expenditures							
Personnel	\$ 5,223,780	\$ 4,979,645	\$ 5,622,040	\$ 5,903,140	\$ 6,198,300	\$ 6,508,215	\$ 6,833,625
Operation & Maintenance (O&M)	6,765,830	7,014,450	7,621,815	6,779,300	7,016,575	7,262,150	7,516,335
Capital Outlay	1,590,000	738,825	1,862,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Plan	17,330,700	6,435,690	12,719,950	12,288,000	9,926,000	8,555,500	8,670,000
Contingency	500,000	-	500,000	500,000	500,000	500,000	500,000
Depreciation	3,450,500	2,931,105	3,500,500	3,675,525	3,859,300	4,052,265	4,254,880
Water Allocation	165,000	165,000	-	-	-	-	-
Interfund Cost Allocation - Labor Attrition	(52,000)	-	(47,000)	(51,000)	(52,000)	(53,500)	(54,500)
Interfund Cost Allocation - Support Svcs	2,902,450	2,902,450	3,331,590	3,464,855	3,603,450	3,747,585	3,897,490
Other Expenses:							
Debt Service	596,205	596,205	595,640	595,060	594,455	206,700	203,675
	38,472,465	25,763,370	35,706,535	34,154,880	32,646,080	31,778,915	32,821,505
Non-Cash Depreciation & Adjustments	(3,450,500)	(2,931,105)	(3,500,500)	(3,675,525)	(3,859,300)	(4,052,265)	(4,254,880)
Total Expenditures	\$ 35,021,965	\$ 22,832,265	\$ 32,206,035	\$ 30,479,355	\$ 28,786,780	\$ 27,726,650	\$ 28,566,625
CURRENT YEAR RESOURCES	\$ (12,450,735)	\$ (4,238,675)	\$ (11,046,770)	\$ (8,669,155)	\$ (5,693,615)	\$ (3,185,020)	\$ (2,113,885)
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	(50,000)	(170,500)	(235,500)	(120,000)	(100,000)	(100,000)	(100,000)
Total Operating Transfers In/(Out)	\$ (50,000)	\$ (170,500)	\$ (235,500)	\$ (120,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)
SUBTOTAL	\$ (12,500,735)	\$ (4,409,175)	\$ (11,282,270)	\$ (8,789,155)	\$ (5,793,615)	\$ (3,285,020)	\$ (2,213,885)
Beginning Available Resources	\$ 41,985,116	\$ 42,618,393	\$ 38,209,218	\$ 26,926,948	\$ 18,137,793	\$ 12,344,178	\$ 9,059,158
AVAILABLE RESOURCES BEFORE BSR	\$ 29,484,381	\$ 38,209,218	\$ 26,926,948	\$ 18,137,793	\$ 12,344,178	\$ 9,059,158	\$ 6,845,273
RESERVE FUND 15%	(2,661,160)	(2,661,160)	(2,593,410)	(2,542,425)	(2,612,380)	(2,910,750)	(3,118,870)
AVAILABLE RESOURCES AFTER BSR	\$ 26,823,221	\$ 35,548,058	\$ 24,333,538	\$ 15,595,368	\$ 9,731,798	\$ 6,148,408	\$ 3,726,403



Available Resources are budgeted to decrease in FY 24-25 due to the funding of CIP projects.



LAKE HAVASU CITY

REVENUE HIGHLIGHTS

REVENUE HISTORY & PROJECTIONS

FUND REVENUE SUMMARY

PROPERTY TAX LEVIES

REVENUE HISTORY AND PROJECTIONS

General Fund	Actual	Budget	Estimate	Budget	
	FY 23-24	FY 23-24	FY 24-25	FY 24-25	FY 25-26
TAXES					
Property	\$ 6,364,014	\$ 6,403,025	\$ 6,817,160	\$ 6,814,415	\$ 7,247,980
City Sales	35,559,243	33,450,000	34,575,300	34,136,800	35,266,805
Restaurant & Bar / Bed	4,218,471	4,100,000	3,886,295	3,836,295	3,964,025
Fire Insurance Premium Tax	366,992	265,800	487,850	373,850	497,605
<i>Total Taxes</i>	46,508,720	44,218,825	45,766,605	45,161,360	46,976,415
LICENSES & PERMITS	2,813,751	2,205,000	2,892,210	2,499,005	2,966,760
INTERGOVERNMENTAL REVENUES					
Auto Lieu	4,985,085	5,139,000	5,199,585	4,955,600	5,300,370
State Sales	8,903,135	8,774,025	8,937,860	8,855,575	9,134,165
Urban Revenue Sharing	15,614,891	15,629,800	12,655,560	12,655,560	11,791,015
Prop 207 Excise Tax	443,007	400,000	444,335	435,900	457,665
<i>Total Intergovernmental Revenues</i>	29,946,118	29,942,825	27,237,340	26,902,635	26,683,215
CHARGES FOR SERVICES					
Fire / Police Department	632,536	1,550,450	2,972,315	4,122,250	3,750,555
Recreation / Aquatics	1,056,283	954,200	1,206,255	1,042,115	1,213,825
Transit Services	78,728	57,500	77,500	84,000	79,875
General Government	488	600	850	500	900
<i>Total Charges for Services</i>	1,768,035	2,562,750	4,256,920	5,248,865	5,045,155
FINES & FORFEITURES	1,421,074	1,494,800	1,380,895	1,407,910	1,408,520
OTHER REVENUES					
Interest	4,826,170	684,085	3,596,490	1,513,790	3,193,895
Sale of Assets	21,488	25,000	45,000	10,000	30,000
Grants	3,446,569	3,816,600	2,286,760	5,286,760	3,571,000
Franchise Fees	2,498,944	2,280,000	2,521,940	2,521,940	2,599,600
Miscellaneous	950,055	611,055	528,140	1,182,400	7,986,595
<i>Total Other Revenues</i>	11,743,226	7,416,740	8,978,330	10,514,890	17,381,090
TOTAL GENERAL FUND REVENUES	\$ 94,200,924	\$ 87,840,940	\$ 90,512,300	\$ 91,734,665	\$ 100,461,155
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 6,508,455	\$ 6,767,535	\$ 6,599,990	\$ 6,500,500	\$ 6,797,990
Grants	326,073	5,269,115	-	5,500,000	-
Interest & Miscellaneous	856,943	84,575	716,635	255,625	508,000
<i>Total HURF</i>	7,691,471	12,121,225	7,316,625	12,256,125	7,305,990
SECOND BRIDGE FUND					
Grants	\$ 35,583,874	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	-	-	2,169,320	-	941,430
<i>Total Second Bridge</i>	35,583,874	-	2,169,320	-	941,430
FLOOD CONTROL					
Mohave County Flood Control Tax	\$ 3,070,143	\$ 2,951,150	\$ 3,283,940	\$ 3,039,685	\$ 3,448,140
Grants	-	4,130,000	-	-	-
Interest & Miscellaneous	294,480	47,345	222,140	90,900	130,000
<i>Total Flood Control</i>	3,364,623	7,128,495	3,506,080	3,130,585	3,578,140
COURT ENHANCEMENT (COURTS)	57,845	47,470	49,845	47,000	50,980
FILL THE GAP (COURTS)	21,963	15,275	18,160	14,350	18,040
JCEF (COURTS)	28,769	19,945	25,720	19,800	25,395
OPIOID SETTLEMENT FUND	660,291	-	235,250	-	145,500

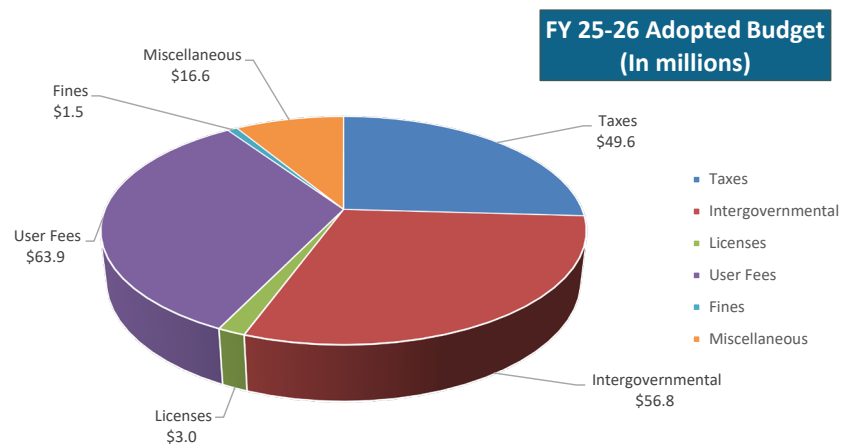
REVENUE HISTORY AND PROJECTIONS

Special Revenue Funds (cont'd)	Actual	Budget	Estimate	Budget	
	FY 23-24	FY 23-24	FY 24-25	FY 24-25	FY 25-26
RICO	22,814	100,000	37,500	156,000	30,000
WALETA	206,224	579,375	282,740	581,600	581,600
GRANT - ACJC (COURT)	15,013		25,000	-	-
GRANT - AOC (COURT)	4,958				
GRANT - CSI (COURT)	-	50,000		20,000	
GRANT - JCEF & FTG (COURT)	-	100,000		150,000	
GRANT - NCHIP (COURT)	-	58,500	16,575	40,000	10,000
GRANT - BJA (COURT)	79,658	410,655	86,100	382,460	967,460
GRANT - SAMHSA (COURT)	-			400,000	400,000
GRANT - NON-SPECIFIC (PD)	4,350		-	950,000	500,000
GRANT - AZ GOHS (PD)	23,137	136,000	43,010	59,200	63,500
GRANT - AZDEMA BORDER SECURITY (PD)	121,007	303,000	86,995	78,000	
GRANT - AZDEMA ANTI HUMAN TRAFFIC (PD)	1,805	41,300	9,085	41,300	29,505
GRANT - BULLET PROOF VEST (PD)	3,841	12,100	13,250	33,750	20,505
GRANT - LEMHWA (PD)		100,000	36,740	90,000	47,325
GRANT - 100 CLUB (PD)				25,000	
GRANT - AZDOHS Bollard Grant (PD)					134,000
GRANT - COPS (PD)	30,355		42,675		
GRANT - HOMELAND SECURITY (PD)	47,478				
GRANT - STATE LAKE IMPROVEMENT (PD)	743,859	311,870		55,000	
GRANT - ICAC (PD)			2,150		
GRANT - STATE LAKE IMPROVEMENT (FD)		488,130			
GRANT - DHS AFG (FD)		1,416,680	72,665	1,170,000	80,000
GRANT - HOMELAND SECURITY (FD)				106,000	
GRANT - AZDOHS (PD)		47,500			
GRANT - MAGNET (PD)	48,904	300,000	68,000	150,000	125,000
GRANT - NON-SPECIFIC GRANTS		3,000,000	-	3,000,000	3,000,000
GRANT - SAFER (FD)	1,264,954	1,528,955	1,512,765	1,593,740	1,654,095
GRANT - AZ GOHS (FD)			30,640	37,630	
GRANT - NON-SPECIFIC (FD)				22,000	225,000
GRANT - CDBG & SSP (CM)	307,503	1,760,715	306,890	1,898,855	1,535,115
GRANT - AZ PARKS	13,408	35,000	10,755		150,000
GRANT - USDA, DOL, EDD (HR)		180,000			
GRANT - ARPA	61,233		483,050		
GRANT - WIFA WATER CONSERVATION				1,000,000	
GRANT - VOCA (ATTORNEY)	52,511	85,115	66,875	75,445	77,990
GRANT - ADOT	116,126				
TOTAL SPECIAL REVENUE FUNDS	\$ 50,577,974	\$ 30,377,305	\$ 16,554,460	\$ 27,583,840	\$ 21,696,570
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 666,106	\$ 614,200	\$ 708,325	\$ 650,785	\$ 710,705
Grants - Capital	554,409	3,905,030	383,900	2,958,570	2,164,295
City Sales Tax	14,253	14,000	14,000	14,000	14,500
Interest & Miscellaneous	67,847	78,425	40,615	45,340	42,120
<i>Total Airport O&M Fund</i>	1,302,615	4,611,655	1,146,840	3,668,695	2,931,620
WATER FUND					
User Fees	13,687,815	13,674,250	16,805,705	15,042,730	18,246,585
Interest & Miscellaneous	3,080,165	792,010	1,287,885	1,303,500	1,912,680
Grants - Operating & CIP	-	400,000	500,000	6,225,000	1,000,000
<i>Total IDD Fund (Water)</i>	16,767,980	14,866,260	18,593,590	22,571,230	21,159,265

REVENUE HISTORY AND PROJECTIONS

Enterprise Funds (cont'd)	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget	
				FY 24-25	FY 25-26
REFUSE FUND					
Administration Fees	\$ 8,217,552	\$ 7,465,680	\$ 8,479,035	\$ 7,581,520	\$ 8,890,200
Landfill Disposal	648,058	665,410	700,760	841,675	711,270
Interest & Miscellaneous	479,462	78,020	229,055	139,015	185,000
<i>Total Refuse Fund</i>	9,345,072	8,209,110	9,408,850	8,562,210	9,786,470
WASTEWATER					
User Fees	\$ 26,576,660	\$ 27,775,700	\$ 27,728,075	\$ 27,690,805	\$ 29,103,905
Effluent Charges	449,593	575,000	493,225	570,800	520,550
Treatment Capacity Fees	518,080	675,000	698,525	606,800	712,500
Interest & Miscellaneous	2,483,732	903,890	900,140	1,095,685	1,413,760
Grants	-	2,950,000	-	-	187,500
<i>Total Wastewater Utility Fund</i>	30,028,065	32,879,590	29,819,965	29,964,090	31,938,215
TOTAL ENTERPRISE FUNDS REVENUES	\$ 57,443,732	\$ 60,566,615	\$ 58,969,245	\$ 64,766,225	\$ 65,815,570
Other Funds					
LHC Improvement Districts #2	\$ 16,663	\$ 17,095	\$ 18,025	\$ 17,630	\$ 18,860
TOTAL OTHER FUNDS REVENUES	\$ 16,663	\$ 17,095	\$ 18,025	\$ 17,630	\$ 18,860
Capital Projects Funds					
CIP Fund - General City					
Grants	\$ 3,753,608	\$ 5,863,680	\$ 3,046,475	\$ 4,750,000	\$ 3,320,000
Donations, Interest & Miscellaneous	2,964,104	826,785	365,220	826,795	108,625
<i>Total CIP Fund - General City</i>	6,717,712	6,690,465	3,411,695	5,576,795	3,428,625
TOTAL CAPITAL PROJECTS REVENUES	\$ 6,717,712	\$ 6,690,465	\$ 3,411,695	\$ 5,576,795	\$ 3,428,625

Total Revenues **\$ 208,957,005** **\$ 185,492,420** **\$ 169,465,725** **\$ 189,679,155** **\$ 191,420,780**

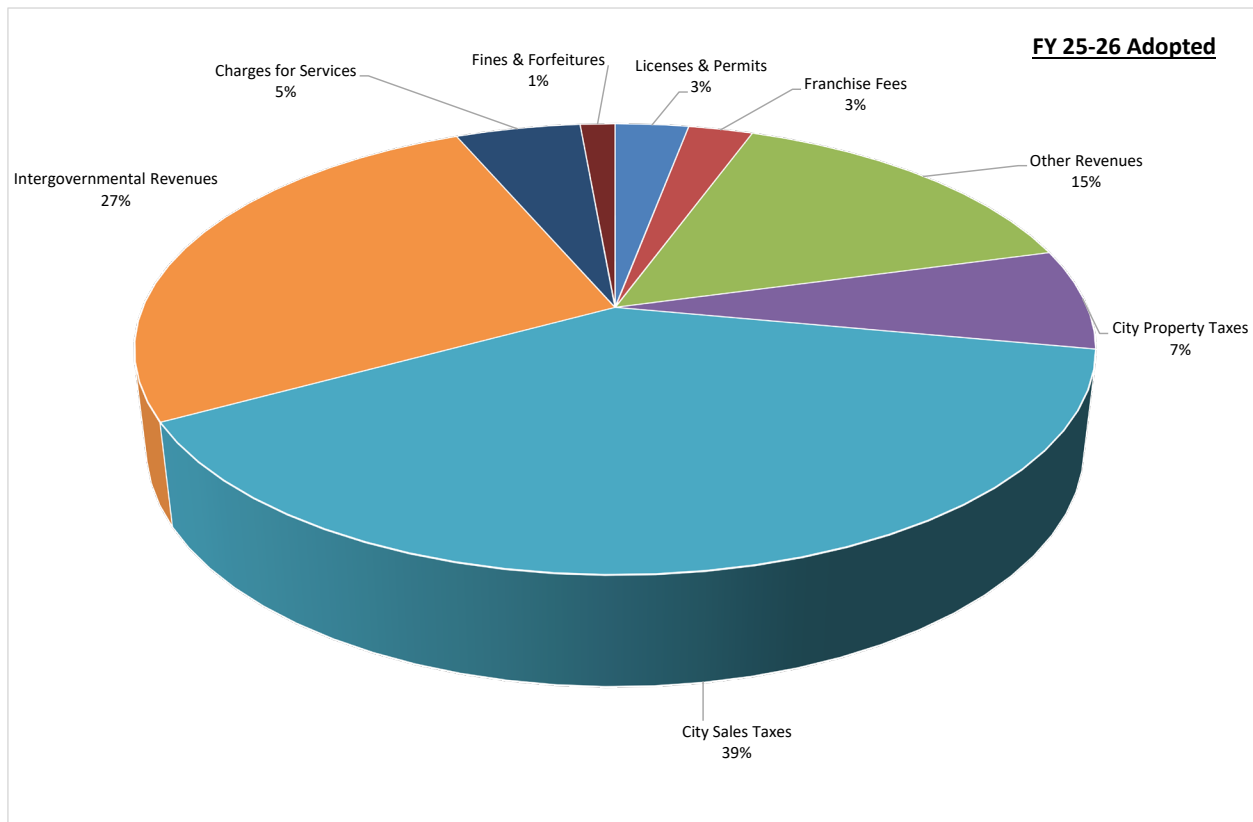


REVENUE HISTORY

GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property tax, intergovernmental revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. The General Fund revenues for FY 2024-25 are projected at \$90.5 million and \$100.5 million for FY 2025-26.

Revenue Source	Estimated FY 24-25	Adopted FY 25-26
City Sales Taxes	\$38,461,595	\$39,230,830
City Property Taxes	6,817,160	7,247,980
Charges for Services	4,256,920	5,045,155
Intergovernmental Revenues	27,237,340	26,683,215
Licenses & Permits	2,892,210	2,966,760
Fines & Forfeitures	1,380,895	1,408,520
Franchise Fees	2,521,940	2,599,600
Other Revenues	6,944,240	15,279,095
Total	\$90,512,300	\$100,461,155



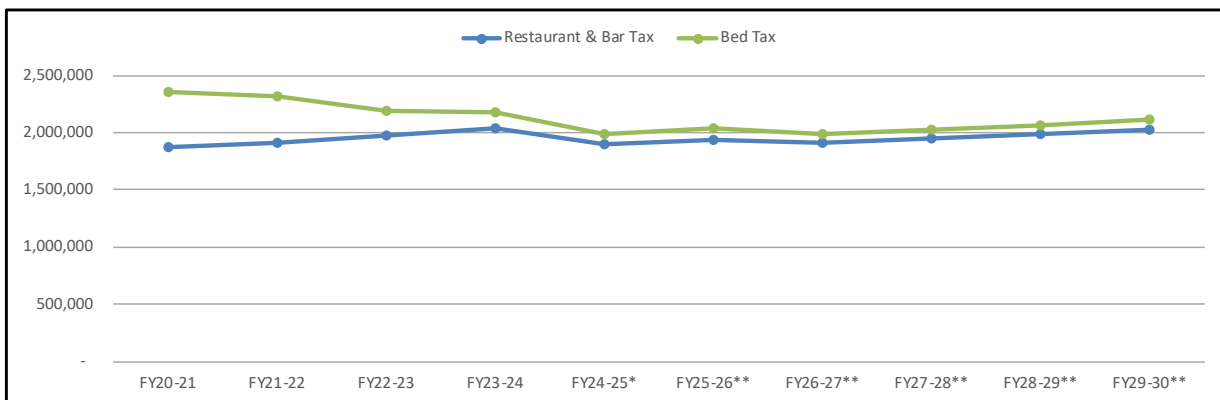
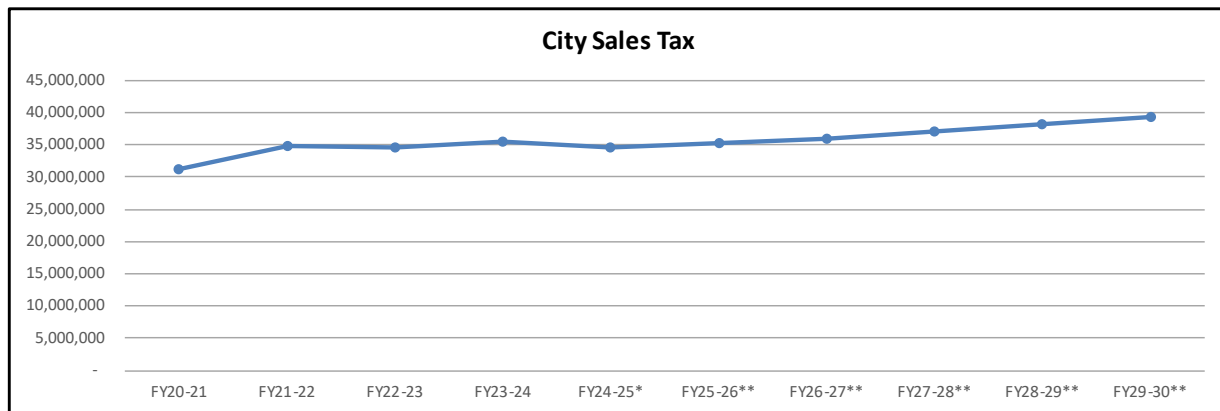
*Other revenues are higher in FY26 due to potential grant funding.

REVENUE SUMMARY

CITY SALES TAX

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund. In FY 2025-26, we are projecting that sales tax revenues will increase approximately 2% as compared to FY 2024-25. The assumption is that revenue will have modest growth over the next few years.

The City also has an additional 3% transient lodging tax (bed tax) and a 1% restaurant and bar tax (R&B tax). In 1996, the City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. In 2021, the City Council revised the mandate to these investments, to set amounts regardless of the revenues generated by these additional taxes. The revenues are distributed, via contract, with a flat monthly payment of \$133,333 to the Lake Havasu Convention and Visitors Bureau (Go Lake Havasu) and a flat quarterly amount of \$125,000 to the Partnership for Economic Development.



*Estimated

**Projected

REVENUE SUMMARY

CITY PROPERTY TAX

The property tax is levied each year on or before the third Monday in August based on the assessed property value as determined by the Mohave County Assessor's Office. Starting in FY 2015-16, the tax calculation was changed from using full cash property value to limited property value.

General Fund

The General Fund property tax levy helps support City services such as Police, Fire, and Parks & Recreation. The levy adopted for the General Fund for FY 25-26 reflects holding the tax rate from the prior year. A rate of \$0.6718 per \$100 of assessed value increases the levy from approximately \$6.76 million in FY 2024-25 to \$7.19 million in FY 2025-26. The City had the opportunity to levy a higher amount while complying with the state statute but opted to hold the levy rate in an effort to provide tax relief to citizens. Per state statute the maximum levy amount cannot exceed the prior year maximum levy amount by more than 2%, plus any amounts attributable to new construction. The City has accumulated capacity of just over \$1.3 million, should a future Council decide to increase the levy rate to the legally allowable amount.

Irrigation and Drainage District

The Irrigation and Drainage District property tax levy was tied to refunding bonds issued in February 1993. The bonds were payable solely from tax assessments on the property owners. This levy paid for the principal and interest payments on the bonds along with partially funding the Irrigation and Drainage District operations, resulting in lower water user charges for citizens. The bonded debt was paid off on July 1, 2022, at which time the levy ended.

Improvement District #2

The Improvement District #2 property tax levy is for the London Bridge Plaza and includes electric lights, water service, and landscaping service for the betterment and beautification of the plaza. Only properties within this district are charged this property tax.

PROPERTY TAX LEVIES AND RATES

GENERAL FUND	PROPERTY TAX LEVY			TAX RATE (per \$100 AV)
	Primary	Secondary	Total	
2025-26 Adopted	7,191,481			
2024-25	6,761,417		6,761,417	0.6718
2023-24	6,355,025		6,355,025	0.6718
2022-23	5,995,742		5,995,742	0.6718
2021-22	5,607,695		5,607,695	0.6718
2020-21	5,279,553		5,279,553	0.6718
2019-20	4,964,545		4,964,545	0.6718
2018-19	4,661,841		4,661,841	0.6718
2017-18	4,405,892		4,405,892	0.6718
2016-17	4,338,921		4,338,921	0.7000
2015-16	4,282,670		4,282,670	0.7235

IRRIGATION & DRAINAGE DISTRICT	PROPERTY TAX LEVY			TAX RATE (per acre)
	Primary	Secondary	Total	
2021-22	5,673,901	10,663	5,684,564	268.85
2020-21	5,673,239	11,325	5,684,564	268.85
2019-20	5,672,576	11,988	5,684,564	268.85
2018-19	5,671,914	12,650	5,684,564	268.85
2017-18	5,671,251	13,313	5,684,564	268.85
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85

Note: The bonded debt tied to the Irrigation and Drainage District tax levy was paid off on July 1, 2022, and the district has expired.

ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

		Adopted		% of Change
		FY 24-25	FY 25-26	
General Fund				
	Primary Assessed Value	1,006,462,783	1,070,479,459	6.4%
	Tax Levy	6,761,417	7,191,481	6.4%
	Rate Per \$100	0.6718	0.6718	0.0%
Improvement Districts				
Dist. #2:	Primary Assessed Value	2,332,165	2,479,591	6.3%
	Tax Levy	17,188	18,275	6.3%
	Tax Rate Per \$100	0.7370	0.7370	0.0%

#2=London Bridge Plaza

REVENUE SUMMARY

INTERGOVERNMENTAL REVENUES

Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from five different state revenue sources: vehicle license tax, state sales tax, state income tax, Prop 207, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Prop 207 revenues are to be used for Public Safety expenses. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year.

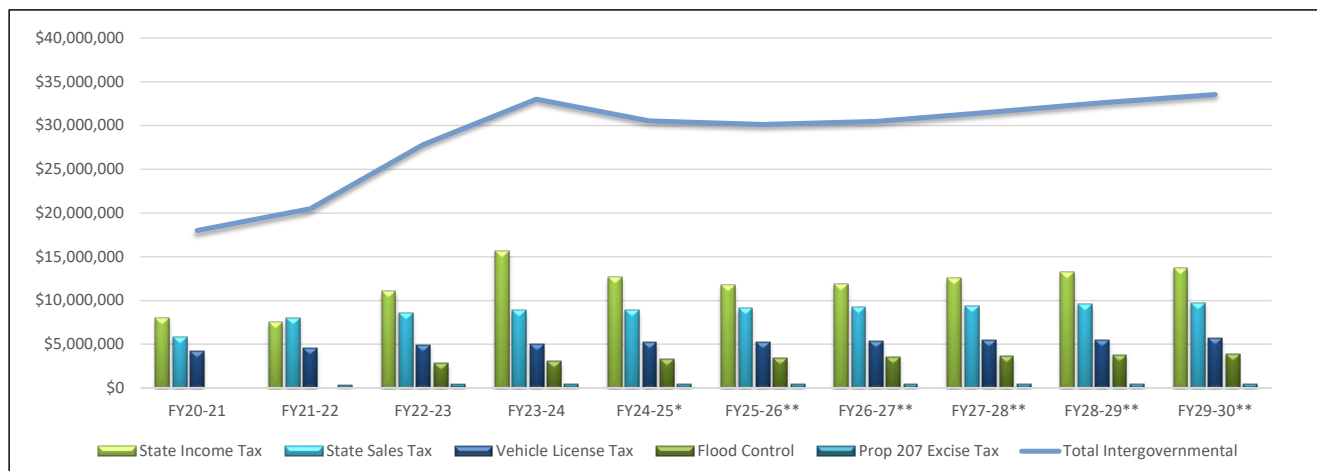
The vehicle license tax (VLT) revenues are based on the population in relation to the total incorporated population of the County.

The current state sales tax rate is 5.6% in which Lake Havasu City receives a portion based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census.

State income tax, more commonly referred to as urban revenue sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. In 2023, the State increased the cities and towns share to 18%. The distribution of this revenue source is calculated using the same method as the State Sales Tax and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds.

Proposition 207 also known as Smart and Safe Arizona Act, was passed in 2020. Revenues are based on the Cities Police and Fire departments enrollment in the Public Safety Personnel Retirement System.

Flood Control is another Intergovernmental Agreement with Mohave County. This funding is restricted to planning, engineering, constructing, repairing and maintaining flood control channels.



*Estimated

**Projected

REVENUE SUMMARY

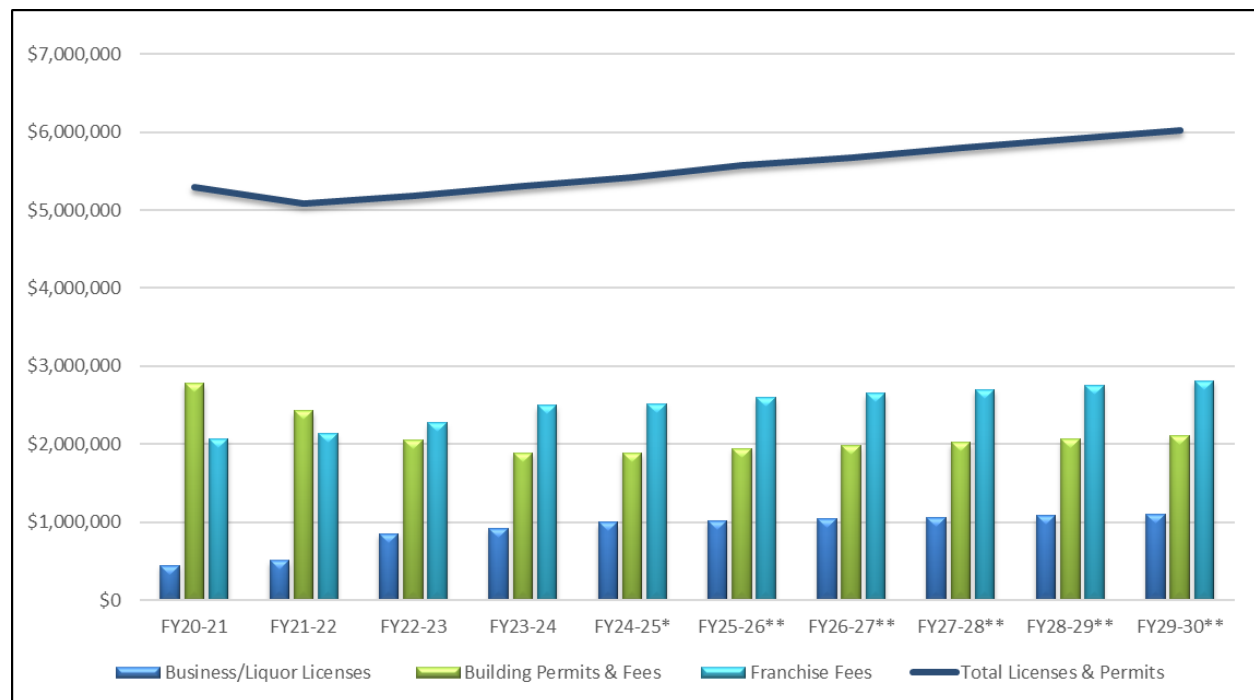
FRANCHISE FEE, LICENSES, AND PERMITS

Franchise fees, business / liquor licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue.

Business license fees are primarily used to regulate the types of businesses within the City and are an annual fee. The fee for a business license is \$188 per new license issued. The annual renewal fee is \$134. Also included in this category, liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. The fee for a liquor license is \$731 for posting & application fee, plus a \$22 state fingerprinting fee.

Building permits and fees are issued for new construction associated with both residential and commercial development. The permit fees vary depending on the type of permit.



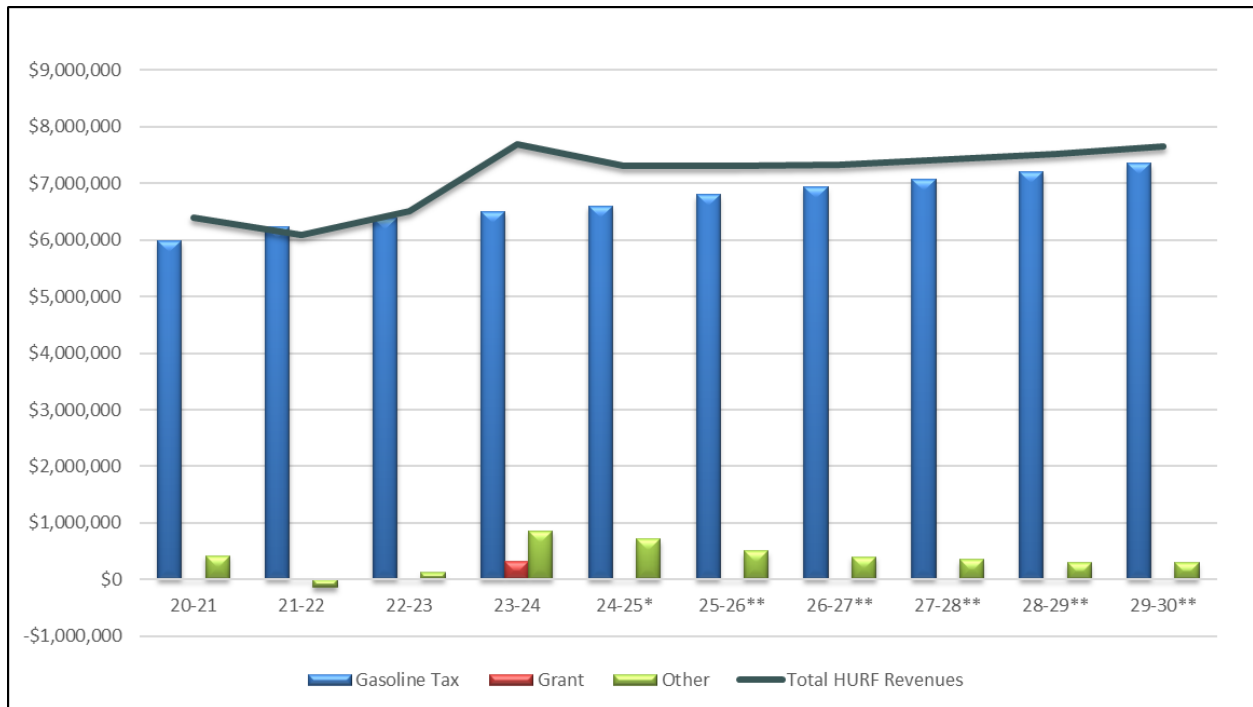
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REVENUE SUMMARY

HIGHWAY USER REVENUE FUND (HURF)

The proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires them to be used solely for street and highway purposes. Lake Havasu City's Street maintenance and improvements are funded with HURF revenues.



*Estimated

**Projected

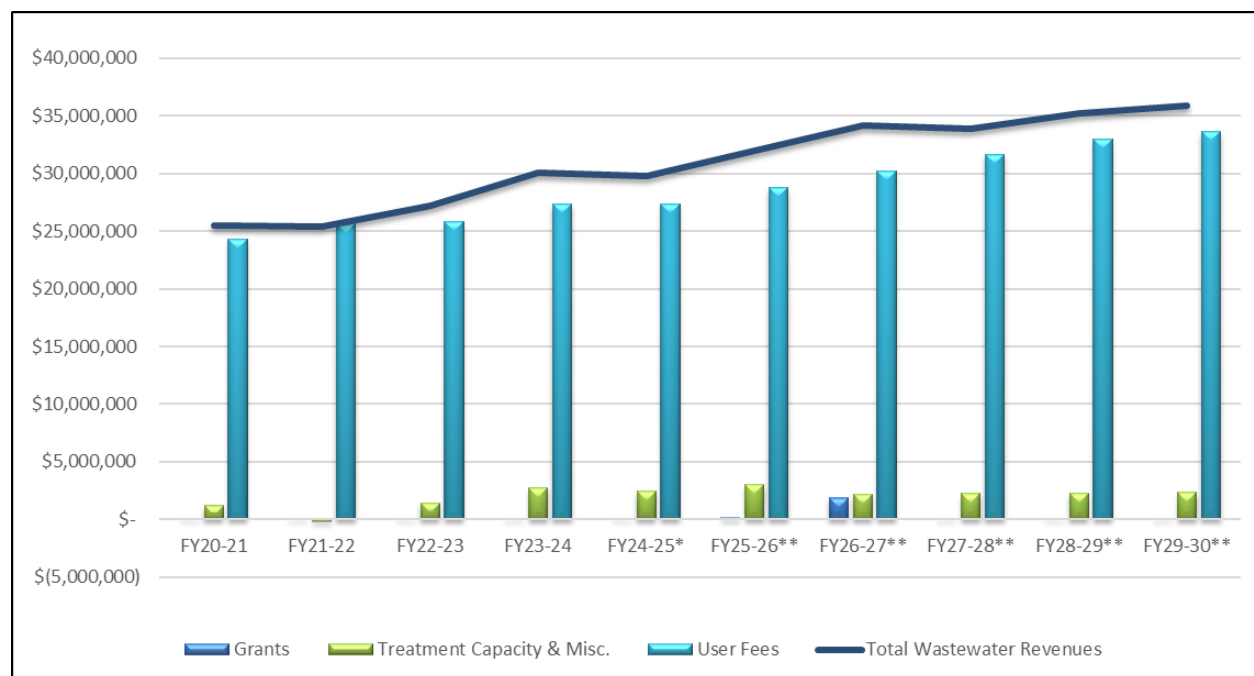
REVENUE SUMMARY

WASTEWATER UTILITY FUND

The principal revenue for operating and managing the City's wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged based on water consumption, as applicable. In FY 2020-21, a rate study was completed to help determine future rates. Based on that study a 3% rate increase began in FY 2021-22. Another rate study was started in FY 2022-23 to determine the future rates needed to sustain the system.

The second-rate study showed that the Wastewater Utility Fund would need a large rate increase to sustain the system. The City Council adopted a phase-in of rate increases over the next five years, to decrease the impact on the citizens. The rate study also changed the base fee which now includes the first 500 cubic feet of water usage then applies a fee for additional consumption.

The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity.



*Estimated

**Projected

REVENUE SUMMARY

WATER UTILITY FUND

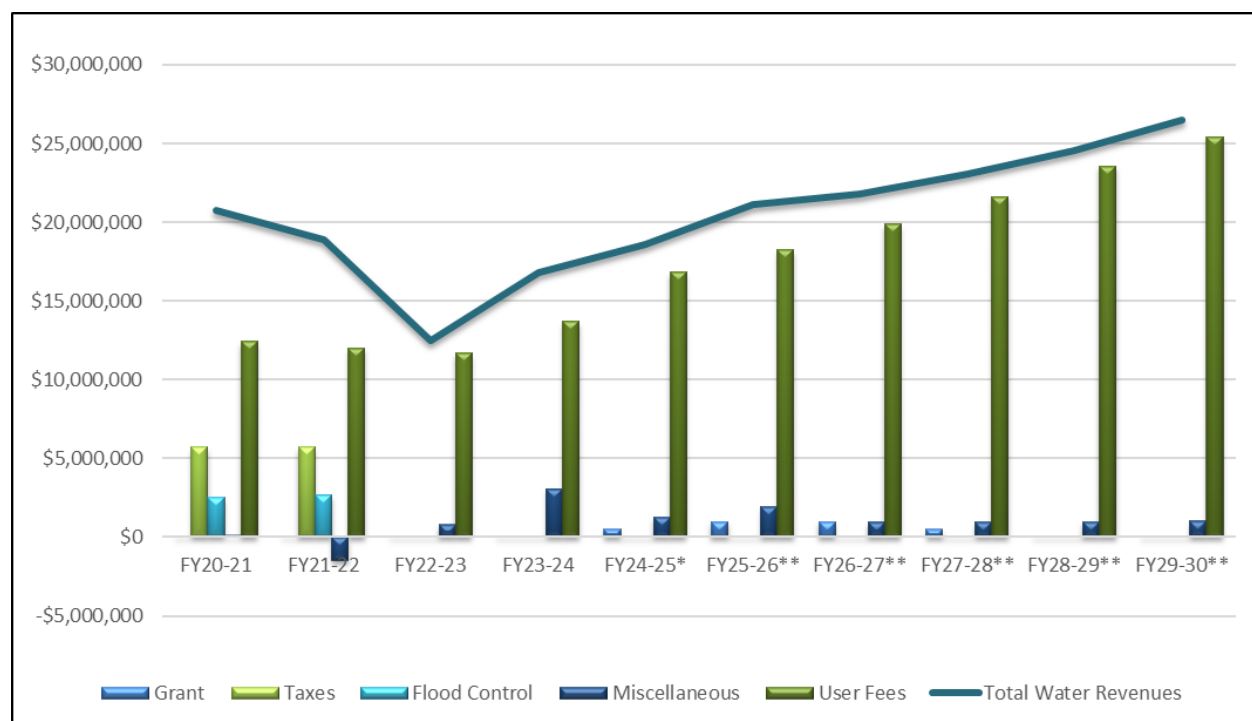
The current principal revenue for operating and managing the City's water system is derived from user fees for water services.

User fees include water charges and backflow permit fees, as well as various other meter related fees. In FY 2020-21 a rate study was performed to determine the new rates needed to sustain the water system after the Irrigation and Drainage District tax ended. It was determined that a rate increase of 15% would be needed in FY 2021-22 and additional increases would be needed going forward. Another rate study was conducted FY 2022-23 to establish new water rates needed to sustain the system and make up for lost revenue from the Irrigation and Drainage District tax.

The second-rate study showed that the Water Utility Fund would need a significant rate increase to sustain the system. The City Council adopted a phase-in of rate increases over the next five years, to decrease the impact on the citizens.

The Irrigation and Drainage District property tax levy was reinstated in Fiscal Year 1997 to help offset the need for an increase in user fees. The City recognized approximately \$5,684,564 in revenue each year. There is no property tax levy for the Irrigation and Drainage District in FY 2022-23, as this levy ended in FY 2021-22 with the last principal payment for the 1993 Bond Series.

Beginning with FY 2022-23 Flood Control is reported separately from the Water Utility fund. Flood Control funding is used for Capital Improvement Drainage Projects.



*Estimated

**Projected

EXPENDITURE HIGHLIGHTS

EXPENDITURE BY DEPARTMENT

OPERATING TRANSFERS

CAPTIAL LEASE SCHEDULE

DEBT SERVICE SUMMARY

DEBT SERVICE SCHEDULE

TOTAL INDEBTEDNESS

GENERAL OBLIGATION DEBT LIMITATION

EXPENDITURES BY DEPARTMENT-BY-FUND

FY 24-25 ESTIMATED

Department	Salaries and Wages	Benefits	Utilities	Services	Supplies	Miscellaneous	Outside Contracts	Debt	Capital Outlay	Capital Improvement Program	Depreciation	Contingency Expenditures	Intercost	FY 24-25 Total
General Fund														
1500:Administrative Services	3,893,455	1,545,405	1,200	3,314,695	581,740	-	44,000	839,545	1,805,590	-	-	-	(4,103,619)	7,922,011
1600:City Attorney	942,500	404,020	-	71,095	16,230	-	-	-	-	-	-	-	(116,840)	1,317,005
1200:City Clerk	265,545	102,960	-	105,520	2,900	-	-	-	-	-	-	-	(92,975)	383,950
1100:City Council	143,475	105,090	-	110,660	4,025	5,095	2,300	-	-	-	-	-	(112,239)	258,406
1400:City Manager	730,160	280,880	-	180,715	31,950	30,000	-	-	-	-	-	-	(191,826)	1,061,879
1490:Human Resources	691,300	243,230	-	431,480	43,775	2,500	-	-	-	-	-	-	(353,172)	1,059,113
2100:Development Services	1,286,400	567,520	-	195,285	24,280	-	-	-	42,225	-	-	-	(120,068)	1,995,642
4500:Fire Department	9,145,915	9,159,510	163,800	712,140	742,910	501,000	-	-	1,343,545	-	-	-	-	21,768,820
1700:General Operations	-	-	75,250	842,950	12,110	43,000	359,505	44,710	64,500	-	-	300,000	(107,598)	1,634,427
2200:Tourism and Promotion	-	-	-	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
1300:Court	1,338,880	503,785	93,000	519,385	30,740	-	141,875	-	-	-	-	-	-	2,627,665
5000:Culture and Recreation	4,124,620	1,358,235	2,111,710	374,745	1,026,755	3,100	74,335	-	487,000	-	-	-	-	9,560,500
3010:PW Administration	455,160	263,585	79,880	20,015	9,815	-	-	-	-	-	-	-	(829,071)	(616)
3020:Vehicle Maintenance	760,220	318,540	17,100	97,450	28,000	-	-	-	152,000	-	-	-	(281,215)	1,092,095
3520:Transit	437,440	141,890	9,450	97,585	54,540	-	-	-	156,630	-	-	-	-	897,535
3100:Maintenance Services	728,035	347,320	800	1,141,805	398,800	-	-	-	176,000	-	-	-	(464,421)	2,328,339
2130:PW Engineering	616,280	251,035	-	40,550	9,950	-	-	-	90,000	-	-	-	(1,011,615)	(3,800)
4100:Police Department	11,924,160	9,594,220	219,350	441,215	592,460	10,710	1,275,000	-	514,770	-	-	-	-	24,571,885
General Fund Total	37,483,545	25,187,225	2,771,540	8,697,290	3,610,980	595,405	3,997,015	884,255	4,832,260	-	-	300,000	(7,784,659)	80,574,856
Special Revenue Funds														
6200:Capital Projects CIP	-	-	-	650	-	-	-	-	-	5,812,710	-	-	-	5,813,360
3510:Street Maintenance	1,498,685	798,845	82,250	3,124,150	1,229,360	-	-	-	1,327,000	6,943,310	-	-	988,627	15,992,227
3030:Flood Control	-	-	750	-	-	-	-	-	-	1,445,000	-	-	363,869	1,809,619
2300:Improvement Districts	-	-	5,090	6,375	-	-	-	-	-	-	-	-	3,899	15,364
RICO	-	-	-	3,540	-	-	-	-	-	-	-	-	-	3,540
4300:WALETA	-	-	34,720	179,360	11,065	500	-	-	-	-	-	-	-	225,645
Grants	999,930	781,375	-	145,180	413,700	-	312,990	-	273,295	-	-	-	(13,250)	2,913,220
Special Revenue Total	2,498,615	1,580,220	122,810	3,459,255	1,654,125	500	312,990	-	1,600,295	14,201,020	-	-	1,343,145	26,772,975
Enterprise Funds														
7800:Airport	309,795	107,910	75,590	70,470	22,400	150	-	-	96,000	436,000	1,048,270	-	334,318	2,500,903
7100:Water	3,420,745	1,558,900	3,074,400	2,388,000	1,686,550	25,000	5,500	596,205	738,825	6,435,690	2,931,105	-	2,902,450	25,763,370
7010:Refuse	-	-	37,465	180,000	-	28,000	7,444,250	-	-	-	-	-	485,846	8,175,561
7600:Wastewater	2,412,235	1,149,880	1,682,855	1,407,210	2,249,135	43,700	-	13,570,025	1,161,635	4,583,130	10,793,060	-	2,718,900	41,771,765
7BUS:Business Type Activities	6,142,775	2,816,690	4,870,310	4,045,680	3,958,085	96,850	7,449,750	14,166,230	1,996,460	11,454,820	14,772,435	-	6,441,514	78,211,599
Total All Funds	46,124,935	29,584,135	7,764,660	16,202,225	9,223,190	692,755	11,759,755	15,050,485	8,429,015	25,655,840	14,772,435	300,000	-	185,559,430

EXPENDITURES BY DEPARTMENT-BY-FUND

FY 25-26 BUDGETED

Department	Salaries and Wages	Benefits	Utilities	Services	Supplies	Miscellaneous	Outside Contracts	Debt	Capital Outlay	Capital Improvement Program	Depreciation	Contingency Expenditures	Intercost	FY 25-26 Total
General Fund														
1500:Administrative Services	4,323,620	1,722,840	1,800	4,447,630	2,283,330	-	44,190	1,344,850	5,365,965	-	-	90,000	(4,722,035)	14,902,190
1600:City Attorney	1,096,105	450,945	-	111,965	17,675	-	-	-	-	-	-	62,795	(128,735)	1,610,750
1200:City Clerk	280,615	107,430	-	29,790	2,900	-	-	-	-	-	-	-	(71,105)	349,630
1100:City Council	148,855	115,450	-	115,305	4,600	7,500	4,600	-	-	-	-	-	(113,960)	282,350
1400:City Manager	803,400	306,100	-	262,535	43,925	30,000	-	-	-	-	-	-	(213,945)	1,232,015
1490:Human Resources	851,555	286,480	-	545,485	28,780	3,045	-	-	30,000	-	-	-	(393,320)	1,352,025
2100:Development Services	1,526,010	653,880	-	340,045	31,160	-	-	-	38,000	-	-	-	(123,825)	2,465,270
4500:Fire Department	10,908,370	9,487,750	187,400	786,735	861,515	829,000	-	-	4,221,000	-	-	-	-	27,281,770
1700:General Operations	(800,000)	-	89,500	1,202,870	20,150	79,000	137,000	48,300	-	-	-	8,295,000	(14,685)	9,057,135
2200:Tourism and Promotion	-	-	-	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
1300:Court	1,480,860	553,590	108,700	642,845	48,215	-	251,875	-	72,730	-	-	15,000	-	3,173,815
5000:Culture and Recreation	4,774,065	1,631,495	2,265,250	1,453,505	999,265	5,300	85,025	-	598,000	-	-	500,000	-	12,311,905
3010:PW Administration	784,105	395,345	89,300	23,040	16,750	-	-	-	198,000	-	-	-	(1,321,435)	185,105
3020:Vehicle Maintenance	910,040	371,875	19,820	128,150	59,000	-	120,000	-	13,000	-	-	297,200	(408,460)	1,510,625
3520:Transit	557,270	188,770	10,750	115,975	63,050	-	-	-	360,000	-	-	-	-	1,295,815
3100:Maintenance Services	904,830	429,290	1,100	2,198,010	685,110	-	-	-	143,000	-	-	-	(734,785)	3,626,555
2130:PW Engineering	462,110	188,720	-	70,650	13,900	-	-	-	49,000	-	-	-	(698,100)	86,280
4100:Police Department	12,559,425	10,084,920	252,950	644,765	739,205	11,550	1,320,000	-	3,029,000	-	-	100,000	-	28,741,815
General Fund Total	41,571,235	26,974,880	3,026,570	13,119,300	5,918,530	965,395	4,062,690	1,393,150	14,117,695	-	-	9,359,995	(8,944,390)	111,565,050
Special Revenue Funds														
6200:Capital Projects CIP	-	-	-	1,000	-	-	-	-	-	17,628,885	-	-	-	17,629,885
3510:Street Maintenance	1,844,995	998,885	90,500	5,216,440	1,138,285	525	-	-	442,000	24,615,000	-	50,000	1,237,895	35,634,525
3030:Flood Control	-	-	750	197,400	-	-	-	-	-	3,630,000	-	-	317,055	4,145,205
2300:Improvement Districts	-	-	6,700	9,485	-	-	-	-	-	-	-	-	4,175	20,360
RICO	-	-	-	5,000	25,000	-	-	-	120,000	-	-	-	-	150,000
4300:WALETA	-	-	36,450	417,100	22,305	1,300	-	-	-	-	-	-	-	477,155
Grants	1,145,155	842,545	-	1,308,290	763,510	-	1,105,500	-	988,000	-	-	3,000,000	(133,505)	9,019,495
Special Revenue Total	2,990,150	1,841,430	134,400	7,154,715	1,949,100	1,825	1,105,500	-	1,550,000	45,873,885	-	3,050,000	1,425,620	67,076,625
Enterprise Funds														
7800:Airport	333,890	135,950	84,300	647,970	35,400	400	-	-	49,000	2,262,000	1,153,100	7,000	351,235	5,060,245
7100:Water	3,862,595	1,712,445	3,526,400	2,280,055	1,779,860	30,000	5,500	595,640	1,862,000	12,719,950	3,500,500	500,000	3,331,590	35,706,535
7010:Refuse	-	-	3,000	239,465	-	32,500	7,919,110	-	-	-	-	100,000	565,890	8,859,965
7600:Wastewater	2,690,930	1,283,685	1,841,890	2,046,340	2,282,850	49,500	-	13,836,245	1,893,000	8,713,225	11,650,500	1,000,000	3,270,055	50,558,220
7BUS:Business Type Activities	6,887,415	3,132,080	5,455,590	5,213,830	4,098,110	112,400	7,924,610	14,431,885	3,804,000	23,695,175	16,304,100	1,607,000	7,518,770	100,184,965
Total All Funds	51,448,800	31,948,390	8,616,560	25,487,845	11,965,740	1,079,620	13,092,800	15,825,035	19,471,695	69,569,060	16,304,100	14,016,995	-	278,826,640

OPERATING TRANSFERS

FY 25-26

TRANSFERS IN	TRANSFERS OUT						
	General (A)	HURF (B)	Water (C)	Special Programs (D)	Wastewater (E)	Flood Control (F)	
Airport (1)	970,000						\$ 970,000
CIP (2)	4,000,000			325,000			\$ 4,325,000
CIP (3)	6,000,000						\$ 6,000,000
HURF (4)	6,000,000			18,140,000		500,000	\$ 24,640,000
General (5)		64,000	235,500	462,310	285,500		\$ 1,047,310
	\$ 16,970,000	\$ 64,000	\$ 235,500	\$ 18,927,310	\$ 285,500	\$ 500,000	\$ 36,982,310

Monthly (Budget)
Actuals
Monthly Trued up @ Yr End

A1: Operating Subsidy
 A2: Construction Sales Tax to Fund CIP
 A:3 Additional Funding for CIP
 A:4 Funding for Street Paving
 B5: Facilities Maintenance Services
 C5: Facilities Maintenance Services
 D2: Special Revenue Fund Transfers
 D4: Second Bridge Fund Transfer
 D5: Special Revenue Fund Transfers
 E5: Facilities Maintenance Services
 F4: Flood Control - Washcrew

CAPITAL LEASE SCHEDULE

Description of Borrowing	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-25	FY 25-26		
						Principal	Interest	Total
Capital Lease General Government								
Dell Lease	2021	882,435	0.00%	9/1/25	176,487	176,487	-	176,487
Total General Government Leases		\$ 6,478,445			\$ 176,487	\$ 176,487	\$ -	\$ 176,487

Total Outstanding Leases

\$ 176,487

Total Fiscal Year 25-26 Leases

\$ 176,487 \$ - \$ 176,487

DEBT SERVICE SUMMARY

Water Utility

2007 Senior Drinking Water

Received \$5,700,000 in borrowing authority from Water Infrastructure Financing Authority (WIFA) to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

2010 Senior Drinking Water

Received \$11,400,000 in borrowing authority from WIFA of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount was forgiven through a federal grant from Arizona Department of Environmental Quality (ADEQ), resulting in a total principal repayment amount of \$3,222,300.

Wastewater Utility

2025 Revenue Refunding GO Bonds \$104.4 million

2015 B Revenue Bonds \$25.8 million

2015 WIFA Loan A-1 & A-2 \$60.3 million

On April 17, 2025, the City refinanced the remaining A General Obligation Bonds along with part of the 2015 B Revenue Bonds by issuing \$104.4 million in Revenue General Obligation Refunding Bonds. As a result of the restructure, the City reduced its average annual debt service requirement for Wastewater by \$1.2 million and reduced the average life by 1.3 years. The Wastewater debt restructuring alleviates pressure on rate increased for future years.

Bond Rating

Rating agencies are instrumental in determining debt capacity of the City. The City works with these agencies to improve its overall rating to assure the soundness of its ability to obtain favorable interest rates in the financial markets. During this process, Lake Havasu City received an affirmed rating of AA with an outlook of stable from S&P Global and AAA with an outlook of Stable from Fitch Ratings, Inc.

DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-25	FY 25-26		
						Principal	Interest	Total
Water Utility Fund								
WIFA Senior	2007	5,700,000	3.504	7/1/27	1,123,940	361,820	26,705	388,525
WIFA Senior	2010	3,222,300	2.775	7/1/30	1,157,652	179,984	27,130	207,114
Total Water Utility Fund		\$ 13,042,300			\$ 2,281,592	\$ 541,804	\$ 53,835	\$ 595,639
Wastewater Utility								
2025 Revenue Refunding GO Bonds	2025	\$ 104,415,000	4.00 - 5.00	7/1/43	\$ 104,415,000	\$ 1,450,000	\$ 6,138,689	\$ 7,588,689
2015 B Revenue Bonds	2015	98,300,000	4.00 - 5.00	7/1/45	25,815,000	-	1,032,600	1,032,600
2016 WIFA Loan A-1 & A-2	2015	60,269,432	2.368	7/1/35	37,199,727	3,071,153	809,846	3,880,999
Total Wastewater Utility Debt		\$ 262,984,432			\$ 167,429,727	\$ 4,521,153	\$ 7,981,135	\$ 12,502,288

Total Outstanding Debt **\$ 169,711,319**

Total FY 25-26 Debt Service **\$ 5,062,957** **\$ 8,034,970** **\$ 13,097,927**

TOTAL INDEBTEDNESS

This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt including leases by fiscal year.

Fiscal Year	GENERAL GOVERNMENT		WATER		WASTEWATER		TOTAL	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2026	176,487	-	541,804	53,835	3,000,110	7,981,136	3,718,401	8,034,971
2027	-	-	559,477	35,579	4,521,153	6,789,222	5,080,630	6,824,801
2028	-	-	577,733	16,722	5,713,877	6,586,275	6,291,610	6,602,997
2029	-	-	195,387	11,300	5,918,324	6,375,065	6,113,712	6,386,365
2030	-	-	200,809	2,864	6,124,534	6,155,550	6,325,344	6,158,414
2031	-	-	206,382	-	6,347,549	5,926,938	6,553,931	5,926,938
2032	-	-	-	-	6,572,411	5,689,185	6,572,411	5,689,185
2033	-	-	-	-	6,814,164	5,441,496	6,814,164	5,441,496
2034	-	-	-	-	7,057,853	5,183,826	7,057,853	5,183,826
2035	-	-	-	-	7,318,524	4,915,376	7,318,524	4,915,376
2036	-	-	-	-	7,586,223	4,654,600	7,586,223	4,654,600
2037	-	-	-	-	7,820,000	4,263,600	7,820,000	4,263,600
2038	-	-	-	-	8,205,000	3,853,350	8,205,000	3,853,350
2039	-	-	-	-	8,620,000	3,422,350	8,620,000	3,422,350
2040	-	-	-	-	9,045,000	2,970,100	9,045,000	2,970,100
2041	-	-	-	-	9,500,000	2,495,100	9,500,000	2,495,100
2042	-	-	-	-	9,975,000	1,996,350	9,975,000	1,996,350
2043	-	-	-	-	10,475,000	1,472,600	10,475,000	1,472,600
2044	-	-	-	-	11,000,000	1,032,600	11,000,000	1,032,600
2045	-	-	-	-	12,655,000	526,400	12,655,000	526,400
2046	-	-	-	-	13,160,000	-	13,160,000	-
Total	\$ 176,487	\$ -	\$ 2,281,592	\$ 120,300	\$167,429,722	\$ 87,731,119	\$169,887,802	\$ 87,851,419

TOTAL PRINCIPAL AND INTEREST FOR ALL FUNDS

\$ 257,739,221

STATUTORY GENERAL OBLIGATION DEBT LIMITATION

TAX YEAR 2025 SECONDARY ASSESSED VALUE	\$ 1,854,839,728
(1) Debt limit 6% of assessed value	\$ 111,290,384
Bonds Outstanding at June 30, 2025	<u>-</u>
Excess available at June 30, 2025	\$ 111,290,384
(2) Debt limit 20% of assessed value	\$ 370,967,946
Bonds Outstanding at June 30, 2025	<u>162,908,574 *</u>
Excess available at June 30, 2025	\$ 208,059,372
Total Bonding Capacity	<u>\$ 319,349,755</u>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

* Reflects reduction of July 1, 2025, principal payments.



LAKE HAVASU CITY

PERSONNEL BUDGETS

AUTHORIZED FULL-TIME POSITIONS

AUTHORIZED PART-TIME POSITIONS

PERCENTAGE OF PERSONNEL COSTS

POSITION TO POPULATION COSTS

POSITION TO POPULATION RATIO

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
ADMINISTRATIVE SERVICES DEPARTMENT			
Accountant	3.0	3.0	3.0
Accountant, Senior	2.0	2.0	1.0
Accounting Specialist	2.0	2.0	3.0
Accounting Supervisor	0.0	0.0	1.0
Administrative Assistant	1.0	1.0	0.0
Administrative Specialist I	0.0	0.0	1.0
Administrative Specialist II	2.0	0.0	0.0
Application Services Manager	0.0	1.0	1.0
Application Support Analyst	1.0	2.0	2.0
Budget Analyst	1.0	1.0	1.0
Budget Manager	1.0	1.0	1.0
Business Analyst	2.0	2.0	2.0
Chief Information Officer	0.0	1.0	1.0
Computer Operations Specialist	5.0	4.0	4.0
Computer Operations Supervisor	1.0	1.0	1.0
Contract Specialist	1.0	1.0	1.0
Customer Service Division Manager	0.0	0.0	1.0
Customer Service Manager	1.0	1.0	0.0
Customer Service Specialist	7.0	7.0	0.0
Customer Service Specialist I	0.0	0.0	4.0
Customer Service Specialist II	0.0	0.0	3.0
Customer Service Specialist Lead	0.0	1.0	1.0
Director of Administrative Services	1.0	1.0	1.0
Finance Division Manager	1.0	1.0	1.0
Finance Specialist	1.0	1.0	0.0
GIS Coordinator	1.0	1.0	1.0
Infrastructure Services Manager	0.0	1.0	1.0
IT Division Manager	1.0	0.0	0.0
Management Analyst	1.0	0.0	0.0
Management Specialist	1.0	2.0	2.0
Meter Reader	6.0	6.0	6.0
Meter Reader Field Supervisor	1.0	1.0	1.0
Network Administrator	2.0	2.0	2.0
Network Administrator, Senior	1.0	1.0	1.0
Network Engineer	2.0	0.0	0.0
Payroll Coordinator	1.0	1.0	1.0
Procurement Official	1.0	1.0	1.0
Procurement Specialist	1.0	1.0	1.0
Procurement Specialist, Senior	2.0	2.0	3.0
Programmer Analyst	1.0	1.0	1.0
System Administrator	0.0	1.0	1.0
Technical Project Administrator - Finance	0.0	1.0	1.0
TOTAL	55.0	56.0	57.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
CITY ATTORNEY			
Assistant City Prosecutor	2.0	2.0	2.0
City Attorney	1.0	1.0	1.0
City Prosecutor	1.0	1.0	1.0
Legal Specialist	2.0	2.0	2.0
Legal Specialist Lead	1.0	1.0	1.0
Legal Supervisor	1.0	1.0	1.0
Legal Technician	1.0	1.0	1.0
Victim Services Specialist	1.0	2.0	2.0
TOTAL	10.0	11.0	11.0
CITY CLERK			
Administrative Assistant	1.0	1.0	0.0
Administrative Specialist I	0.0	0.0	1.0
City Clerk	1.0	1.0	1.0
City Clerk Assistant	1.0	1.0	0.0
City Clerk Specialist	0.0	0.0	1.0
TOTAL	3.0	3.0	3.0
CITY MANAGER			
Assistant City Manager	0.0	1.0	1.0
Assistant to the City Manager	1.0	0.0	0.0
City Manager	1.0	1.0	1.0
Community Engagement Officer	0.0	1.0	1.0
Digital Media Coordinator	1.0	1.0	1.0
Executive Assistant to City Manager and Council	1.0	1.0	1.0
Grants Manager	1.0	1.0	1.0
Grants Specialist	1.0	1.0	1.0
Water Sustainability Program Manager	1.0	0.0	0.0
TOTAL	7.0	7.0	7.0
DEVELOPMENT SERVICES			
Administrative Specialist II	1.0	1.0	0.0
Building Inspector	3.0	2.0	2.0
Building Official	1.0	1.0	1.0
Code Enforcement Manager	0.0	0.0	1.0
Code Enforcement Officer	2.0	2.0	2.0
Code Enforcement Officer, Senior	1.0	1.0	0.0
Combination Inspector/Plans Examiner	0.0	2.0	2.0
Director of Development Services	1.0	1.0	1.0
Executive Assistant	1.0	1.0	0.0
Management Analyst	0.0	0.0	1.0
Permit Technician	3.0	2.0	2.0
Permit Technician Lead	0.0	1.0	1.0
Planner	1.0	1.0	0.0
Planner II	0.0	0.0	1.0
Planning Coordinator	0.0	0.0	1.0
Planning Division Manager	1.0	1.0	1.0
Planning Technician	0.0	0.0	1.0
Plans Examiner	3.0	3.0	3.0
Plans Examiner II	1.0	0.0	0.0
TOTAL	19.0	19.0	20.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
FIRE DEPARTMENT			
Administrative Specialist I	2.0	2.0	2.0
Administrative Specialist II	0.0	1.0	1.0
Battalion Chief	5.0	5.0	5.0
Deputy Fire Chief of Administration	1.0	1.0	1.0
Deputy Fire Chief of Operations	1.0	1.0	1.0
Fire and EMS Training Coordinator	1.0	1.0	1.0
Fire Captain	6.0	6.0	6.0
Fire Captain/Paramedic	12.0	12.0	12.0
Fire Chief	1.0	1.0	1.0
Fire Division Chief - Fire Prevention	0.0	0.0	1.0
Fire Engineer	5.0	3.0	3.0
Fire Engineer/Paramedic	13.0	15.0	15.0
Fire Inspector	1.0	1.0	1.0
Fire Inspector/Investigator	0.0	1.0	1.0
Fire Marshal	1.0	1.0	0.0
Fire Prevention Officer	1.0	1.0	1.0
Firefighter	14.0	9.0	9.0
Firefighter/Paramedic	31.0	36.0	36.0
Management Analyst	1.0	1.0	1.0
Management Specialist	1.0	1.0	1.0
Public Education Specialist	1.0	1.0	1.0
TOTAL	98.0	100.0	100.0
HUMAN RESOURCES DEPARTMENT			
Administrative Assistant	1.0	0.0	0.0
Administrative Specialist I	0.0	1.0	1.0
Director of Human Resources	1.0	1.0	1.0
Human Resources Administrator	2.0	0.0	0.0
Human Resources Business Partner	0.0	0.0	2.0
Human Resources Generalist	2.0	2.0	0.0
Human Resources Manager	0.0	1.0	1.0
Human Resources Supervisor	0.0	1.0	1.0
Risk Manager	0.0	1.0	1.0
Safety Manager	1.0	1.0	1.0
TOTAL	7.0	8.0	8.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
MUNICIPAL COURT			
Case Management Clerk	6.0	6.0	4.0
Case Management Clerk, Senior	0.0	0.0	2.0
City Magistrate	1.0	1.0	1.0
Civil Traffic Clerk	1.0	1.0	0.0
Counter Clerk	2.0	3.0	0.0
Court Administrator	1.0	1.0	1.0
Court Clerk	0.0	0.0	3.0
Court Clerk, Senior	0.0	0.0	1.0
Court Financial Analyst	0.0	0.0	1.0
Court Operations Lead	1.0	1.0	0.0
Court Supervisor	0.0	0.0	1.0
Courtroom Clerk	2.0	2.0	1.0
Courtroom Clerk, Senior	0.0	0.0	1.0
Deputy Court Administrator	0.0	0.0	1.0
Management Specialist	1.0	1.0	0.0
Specialty Court Lead	1.0	1.0	0.0
TOTAL	16.0	17.0	17.0
PARKS & RECREATION DEPARTMENT			
Administrative Assistant	1.0	0.0	0.0
Administrative Specialist I	1.0	1.0	1.0
Administrative Specialist II	1.0	1.0	1.0
Administrative Supervisor	1.0	1.0	0.0
Aquatics Program Coordinator	0.0	0.0	1.0
Aquatics Supervisor	1.0	1.0	1.0
Director of Parks and Recreation	1.0	1.0	1.0
Management Specialist	0.0	0.0	1.0
Parks Field Supervisor	3.0	3.0	3.0
Parks Maintenance Crew Lead	7.0	7.0	7.0
Parks Maintenance Specialist	6.0	7.0	7.0
Parks Maintenance Superintendent	1.0	1.0	1.0
Parks Maintenance Technician	14.0	14.0	18.0
Recreation Program Coordinator	3.0	3.0	2.0
Recreation Superintendent	0.0	1.0	1.0
TOTAL	40.0	41.0	45.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
POLICE DEPARTMENT			
Administrative Specialist I	2.0	3.0	3.0
Administrative Specialist II	1.0	1.0	1.0
Animal Control Officer	3.0	3.0	3.0
Animal Control Officer, Senior	1.0	1.0	1.0
Background Investigator	0.0	1.0	1.0
Crime Scene Specialist	1.0	1.0	1.0
Detention Officer	11.0	11.0	11.0
Detention Supervisor	1.0	1.0	1.0
Executive Assistant	1.0	1.0	1.0
Logistics Technician	0.0	0.0	1.0
Management Analyst	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0
Police Chief	1.0	1.0	1.0
Police Lieutenant	5.0	5.0	5.0
Police Officer	65.0	65.0	65.0
Police Records Clerk	5.0	5.0	5.0
Police Records Supervisor	1.0	1.0	1.0
Police Sergeant	11.0	11.0	11.0
Police Service Technician	1.0	1.0	0.0
Property/Evidence Technician	1.0	1.0	1.0
Public Safety Dispatch Supervisor	2.0	2.0	2.0
Public Safety Dispatcher	14.0	14.0	14.0
TOTAL	130.0	132.0	132.0
PUBLIC WORKS - ADMINISTRATION			
Capital Asset Administrator	0.0	0.0	1.0
Capital Program Manager	0.0	1.0	1.0
Capital Projects Inspector	0.0	0.0	1.0
Deputy Director of Public Works	0.0	1.0	2.0
Director of Public Works	1.0	1.0	1.0
Management Analyst	1.0	1.0	1.0
Project Manager	3.0	2.0	2.0
Transportation & Maintenance Superintendent	1.0	1.0	0.0
TOTAL	6.0	7.0	9.0
PUBLIC WORKS - AIRPORT			
Administrative Specialist I	1.0	0.0	0.0
Administrative Specialist II	0.0	1.0	1.0
Airport Manager	1.0	1.0	1.0
Airport Maintenance Specialist	1.0	1.0	1.0
Airport Operations Supervisor	1.0	1.0	1.0
TOTAL	4.0	4.0	4.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

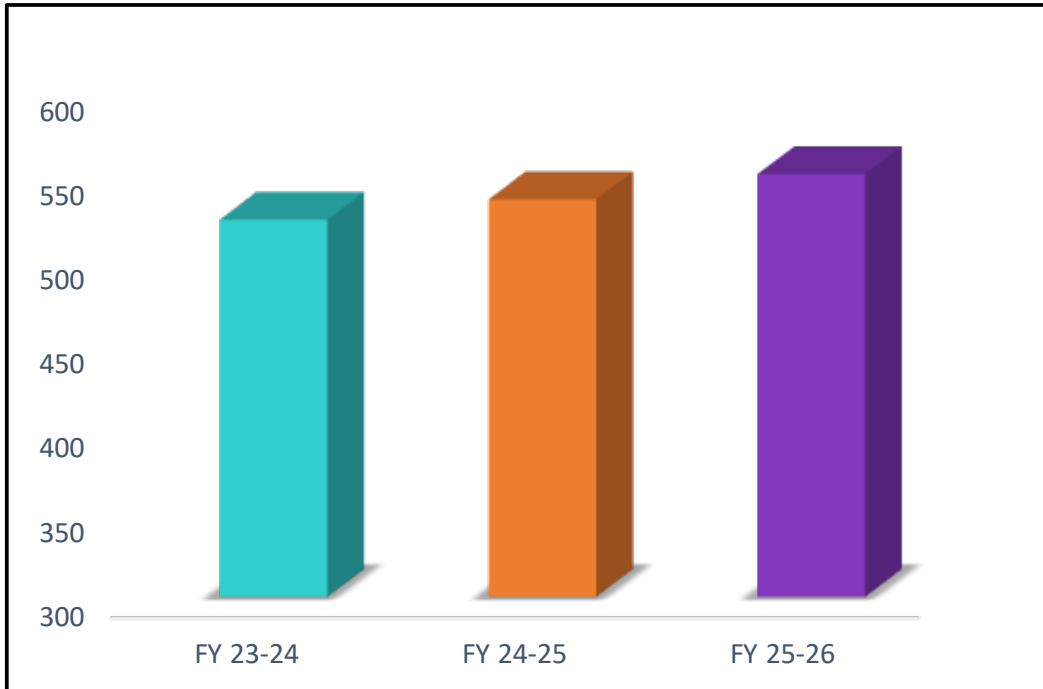
DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
PUBLIC WORKS - ENGINEERING			
Capital Asset Administrator	1.0	1.0	0.0
Civil Engineer	1.0	1.0	1.0
Engineering Manager	1.0	1.0	1.0
Engineering Technician	2.0	2.0	2.0
TOTAL	5.0	5.0	4.0
PUBLIC WORKS - FACILITIES MAINTENANCE			
Administrative Specialist II	1.0	1.0	1.0
Custodian	2.0	4.0	4.0
Facilities Field Supervisor	1.0	1.0	1.0
Facilities Maintenance Crew Lead	2.0	2.0	2.0
Facilities Maintenance Specialist	4.0	4.0	5.0
Facilities Maintenance Supervisor	0.0	0.0	1.0
Facilities Maintenance Technician	1.0	1.0	1.0
Maintenance Supervisor	1.0	1.0	0.0
TOTAL	12.0	14.0	15.0
PUBLIC WORKS - STREET MAINTENANCE (HURF)			
Administrative Specialist II	1.0	1.0	1.0
Streets Maintenance Crew Lead	3.0	3.0	3.0
Streets Maintenance Field Supervisor	2.0	2.0	2.0
Streets Maintenance Specialist	10.0	10.0	11.0
Streets Maintenance Supervisor	1.0	1.0	1.0
Streets Maintenance Technician	3.0	3.0	6.0
Streets Superintendent	0.0	0.0	1.0
Transportation Specialist	3.0	3.0	3.0
TOTAL	23.0	23.0	28.0
PUBLIC WORKS - VEHICLE MAINTENANCE			
Administrative Specialist II	1.0	1.0	1.0
Fleet Maintenance Supervisor	1.0	1.0	1.0
Fleet Mechanic I	4.0	3.0	3.0
Fleet Mechanic II	4.0	5.0	4.0
Fleet Mechanic III	0.0	0.0	1.0
Lead Fleet Mechanic	0.0	0.0	1.0
Shop Foreman	1.0	1.0	0.0
TOTAL	11.0	11.0	11.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
PUBLIC WORKS - WASTEWATER			
Administrative Specialist II	1.0	1.0	1.0
Industrial Utilities Electrician	1.0	1.0	1.0
Industrial Waste Inspector	1.0	1.0	1.0
Instrumentation and Control Specialist	1.0	1.0	1.0
Laboratory Supervisor	1.0	1.0	1.0
Laboratory Technician	2.0	2.0	2.0
Wastewater Plant Operator	4.0	4.0	4.0
Wastewater Plant Operator Lead	3.0	3.0	3.0
Scada Communication Specialist	1.0	1.0	1.0
Scada Supervisor	1.0	1.0	1.0
Wastewater Crew Lead	1.0	1.0	1.0
Wastewater Field Supervisor	1.0	1.0	1.0
Wastewater Superintendent	1.0	1.0	1.0
Wastewater Supervisor	2.0	2.0	2.0
Wastewater Utility Locator	1.0	1.0	1.0
Wastewater Utility Specialist I	5.0	5.0	5.0
Wastewater Utility Specialist II	9.0	9.0	9.0
TOTAL	36.0	36.0	36.0
PUBLIC WORKS - WATER			
Administrative Assistant	1.0	0.0	0.0
Administrative Specialist I	0.0	1.0	1.0
Administrative Specialist II	1.0	1.0	1.0
Cross Connection Control Specialist	1.0	1.0	1.0
Water Plant Operator	2.0	2.0	2.0
Water Plant Operator Lead	1.0	1.0	1.0
Plant Mechanic	2.0	2.0	1.0
Senior Water Crew Leader	0.0	0.0	1.0
Utility Foreperson	1.0	1.0	1.0
Water Compliance Specialist	1.0	1.0	1.0
Water Crew Lead	4.0	4.0	4.0
Water Field Supervisor	2.0	2.0	2.0
Water Superintendent	1.0	1.0	1.0
Water Supervisor	2.0	2.0	2.0
Water Utility Locator	1.0	1.0	1.0
Water Utility Specialist I	8.0	8.0	8.0
Water Utility Specialist II	10.0	10.0	11.0
TOTAL	38.0	38.0	39.0
TRANSIT			
Administrative Specialist I	0.0	0.0	1.0
Grants Specialist	0.0	0.0	1.0
Transit Dispatcher	1.0	1.0	1.0
Transit Manager	1.0	1.0	1.0
Transit Specialist	1.0	1.0	0.0
TOTAL	3.0	3.0	4.0
TOTAL BUDGETED POSITIONS	523.0	535.0	550.0

TOTAL BUDGETED FULL-TIME POSITIONS

Total Number of Budgeted Positions



In FY 25–26, a total of eleven full-time positions were added across various departments. These include one position each in Administrative Services, Development Services, and Transit, along with eight positions in Public Works. Additionally, four apprentice positions were created: two in the Fire Department, one in the Police Department, and one in Vehicle Maintenance.

SCHEDULE OF BUDGETED APPRENTICE POSTIONS BY DEPARMTENT

DEPARTMENT POSITION TITLE	FY 23-24 Budgeted	FY 24-25 Budgeted	FY 25-26 Budgeted
FIRE DEPARTMENT			
Paramedic/Firefighter	0.0	0.0	2.0
TOTAL	0.0	0.0	2.0
POLICE			
Police Service Assistant Apprentice	0.0	2.0	3.0
TOTAL	0.0	2.0	3.0
PUBLIC WORKS - VEHICLE MAINTENANCE			
Fleet Mechanic I	0.0	0.0	1.0
TOTAL	0.0	0.0	1.0
TOTAL BUDGETED APPRENTICE POSITIONS	0.0	2.0	6.0

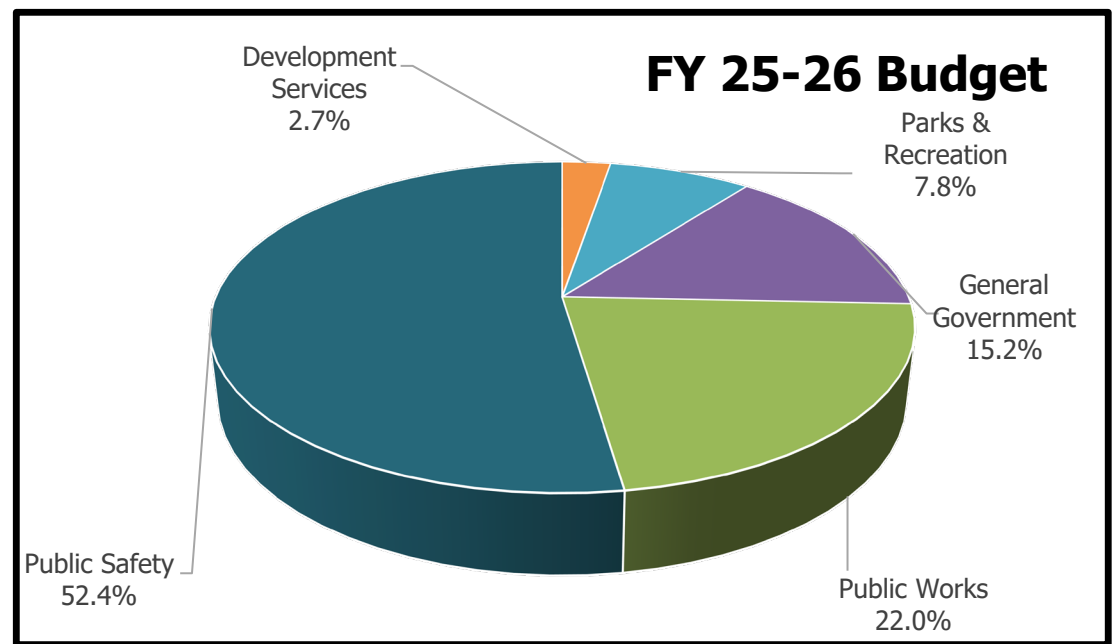
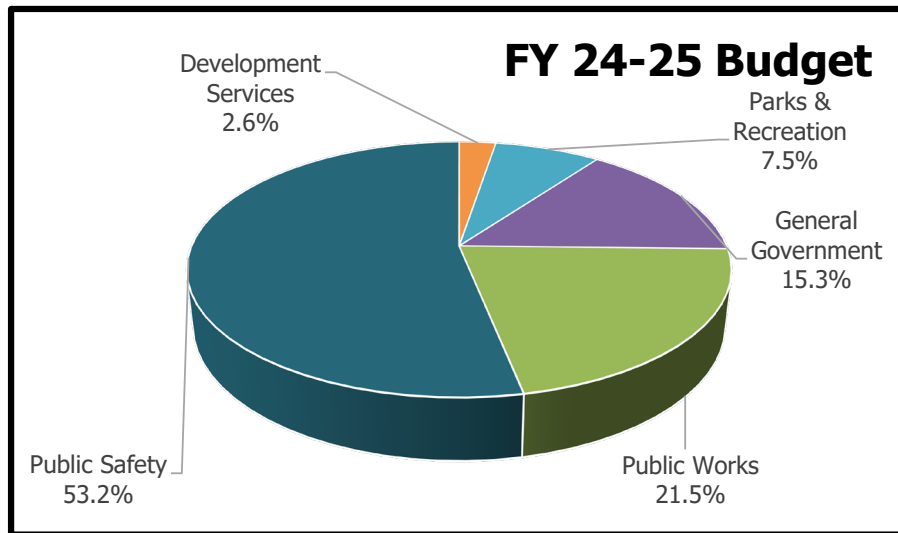
SCHEDULE OF BUDGETED PART-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 24-25 Budgeted	FY 25-26 Budgeted
ADMINISTRATIVE SERVICES DEPARTMENT		
Customer Service Technician	0.3	0.0
TOTAL	0.3	0.0
CITY MANAGER		
Administrative Specialist I	0.0	0.5
Clerical Office Aide	0.5	0.0
TOTAL	0.5	0.5
DEVELOPMENT SERVICES		
Administrative Specialist I	0.0	0.7
Permit Aide	0.7	0.0
TOTAL	0.7	0.7
FIRE DEPARTMENT		
7g CTE Instructor - Fire Program	0.2	0.2
7g CTE Instructor - EMS Program	0.0	0.2
7g Fire Hydrant Testing & Inspection	0.8	0.8
7g Fire Inspector Program	0.8	0.8
Logistics Technician	0.0	0.5
Service Aide	0.5	0.0
TOTAL	2.3	2.5
HUMAN RESOURCES DEPARTMENT		
Administrative Specialist I	0.0	0.5
Clerical Office Aide	0.5	0.0
TOTAL	0.5	0.5
MUNICIPAL COURT		
Administrative Specialist I	0.0	0.6
Associate Magistrate	1.8	0.0
Associate Magistrate I	0.0	1.0
Associate Magistrate II	0.0	0.7
Case Management Clerk	0.0	0.6
Court Records Clerk	0.0	0.6
Clerical Office Aide	1.9	0.0
TOTAL	3.7	3.5

SCHEDULE OF BUDGETED PART-TIME POSITIONS BY DEPARTMENT

DEPARTMENT POSITION TITLE	FY 24-25 Budgeted	FY 25-26 Budgeted
PARKS & RECREATION DEPARTMENT		
Administrative Specialist I	0	2.4
Bartender	0.2	0.2
Cashier	2.0	0.0
Fitness Instructor	1.4	1.4
Laborer	7.6	0.0
Lead Lifeguard	3.1	3.1
Lifeguard	7.7	7.7
Parks Maintenance Assistant	0.0	1.0
Recreation Aide	16.0	19.2
Recreation leader	9.4	12.0
TOTAL	47.4	47.0
POLICE DEPARTMENT		
Accreditation Specialist	0.7	0.7
Background Investigator	0.7	0.7
Police Records Clerk	1.5	1.5
Property / Evidence Technician	0.7	0.7
TOTAL	3.6	3.6
PUBLIC WORKS - STREET MAINTENANCE (HURF)		
Streets Maintenance Assistant	0.0	0.7
Laborer	0.7	0.0
TOTAL	0.7	0.7
PUBLIC WORKS - VEHICLE MAINTENANCE		
Fleet Mechanic III	0.7	0.7
Fleet Maintenance Assistant	0.0	0.7
Laborer	0.7	0.0
TOTAL	1.4	1.4
PUBLIC WORKS - WATER		
Water Utility Technician	3.0	3.0
TOTAL	3.0	3.0
TRANSIT		
Transit Driver/Dispatch	6.0	5.0
TOTAL	6.0	5.0
TOTAL AUTHORIZED FULL-TIME EQUIVALENT (FTE) POSITIONS	70.1	68.5

PERCENT OF PERSONNEL COSTS



POSITIONS TO POPULATION RATIO

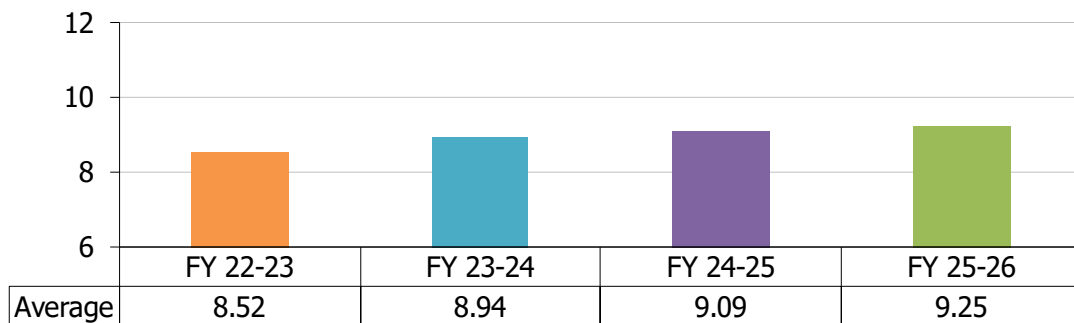
Lake Havasu City	Population Estimates				Percent Change FY 24-25 to FY 25-26
	FY 22-23	FY 23-24	FY 24-25	FY 25-26	
Estimated Population*	57,974	58,506	58,975	59,484	0.86 %
Positions Per 1,000 Population	8.52	8.94	9.07	9.25	1.92 %

*Source: Arizona's Economy www.azeconomy.org

Program	Positions Per 1,000 Population				Percent Change FY 24-25 to FY 25-26
	FY 22-23	FY 23-24	FY 24-25	FY 25-26	
Development Services	0.31	0.32	0.32	0.34	0.04
Parks & Recreation	0.64	0.68	0.70	0.76	0.09
General Government	1.60	1.68	1.73	1.73	0.00
Public Works	2.16	2.36	2.39	2.52	0.05
Public Safety	3.81	3.90	3.93	3.90	-0.01
Positions Per 1,000 Population	8.52	8.94	9.07	9.25	1.92 %

Program	Full-Time Budgeted Positions				Percent Change FY 24-25 to FY 25-26
	FY 22-23	FY 23-24	FY 24-25	FY 25-26	
Development Services	18	19	19	20	5.26
Parks & Recreation	37	40	41	45	9.76
General Government	93	98	102	103	0.98
Public Works	125	138	141	150	6.38
Public Safety	221	228	232	232	0.00
Total Authorized Positions	494	523	535	550	2.80 %

Number of Employees Per 1,000 Population				
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DEPARTMENT BUDGETS

ADMINISTRATIVE SERVICES

CITY ATTORNEY

CITY CLERK

CITY COUNCIL

CITY MANAGER

DEVELOPMENT SERVICES

FIRE

GENERAL GOVERNMENT

HUMAN RESOURCES

MUNICIPAL COURT

PARKS & RECREATION

POLICE

PUBLIC WORKS

IMPROVEMENT DISTRICT, REFUSE &
FLOOD CONTROL

GRANTS

ADMINISTRATIVE SERVICES DEPARTMENT

MISSION STATEMENT

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable policies, systems and internal controls that ensure legal compliance and fiscal stability, as well as providing consistent support to our business partners through the use of technology innovations. Administrative Services provides customer service to citizens and vendors together with providing support for the operations of City departments. Administrative Services provides advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City and continues the commitment to obtain cost-effective technologies that will increase efficiencies for the City.

DESCRIPTION

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, Procurement and Information Technology. Other responsibilities include City Hall switchboard services, City mail services and general clerical support and management functions.

The Budget function provides revenue and expenditure analyses, forecasting, and compilation of the Annual City Budget, including the Capital Improvement Plan.

Customer Service provides meter reading, billing, and payment service to all water, trash, and sewer customers, as well as the processing of business licenses, special events and mobile vendor permits, vacation rental registrations, and other payments received for the city.

The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include City payroll, financial analyses, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on administration of the Citywide financial system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax Code, and response to taxpayer questions. The division is responsible for preparing monthly financial reports, including the Annual Comprehensive Financial Report.

The Procurement function provides procurement support to all departments. The services provided include assistance with proposal requests for services, review of bid documents for supplies and equipment, and general oversight of procurement as it relates to complying with the City's Code, policies and Arizona Revised Statutes.

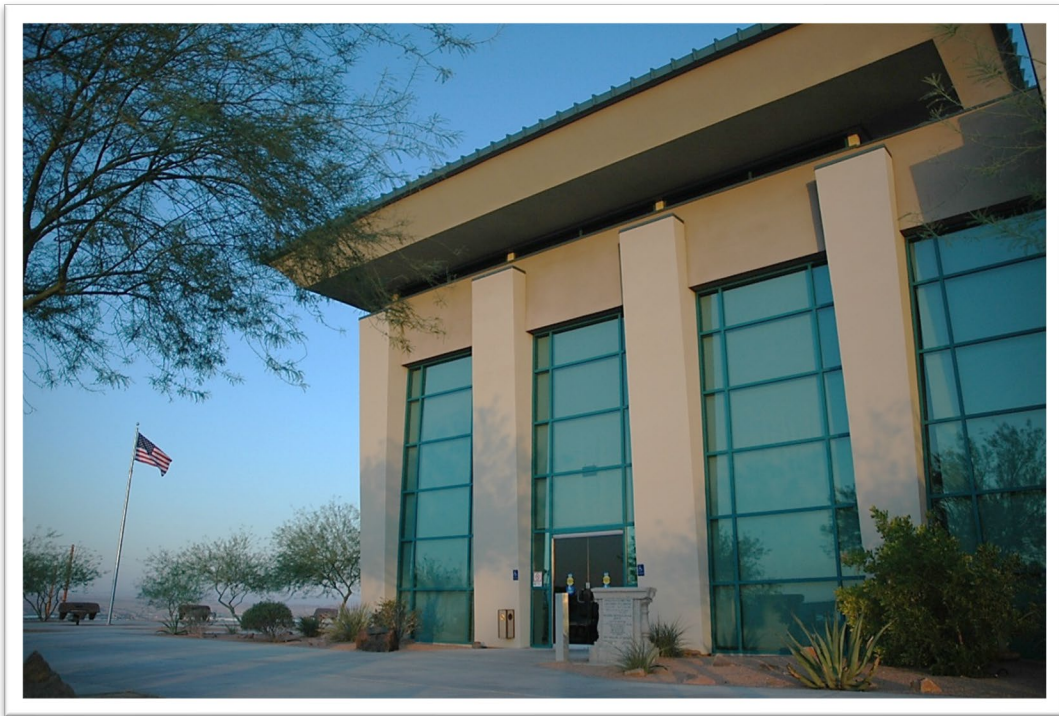
The Information Technology (IT) function provides services to include the installation and maintenance of all software and hardware, technical support for all desktops, mobile devices and telephones, as well as the City's network and server environments. This division also enforces IT security and disaster recovery policies.

ADMINISTRATIVE SERVICES DEPARTMENT

ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 24-25

- MaintStar Land Management Software System.
 - Customer Portal activated for business licensing and vacation rental registrations.
 - System and software improvements and enhancements:
 - Continued Oracle implementations.
 - Selection of new Computer-Aided Dispatch (CAD) system.
 - Continued to improve security standards (avoid security breaches).
 - Improved/added WiFi at all City locations.
 - Received the GFOA Distinguished Budget Presentation Award for the City's budget document for fiscal year ending June 30, 2024.
 - Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ending June 30, 2023.
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ADMINISTRATIVE SERVICES DEPARTMENT

PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Accountant	3	3	3
Accountant, Senior	2	2	1
Accounting Specialist	2	2	3
Accounting Supervisor			1
Administrative Assistant	1	1	
Administrative Specialist I			1
Administrative Specialist II	2		
Application Services Manager		1	1
Application Support Analyst	1	2	2
Budget Analyst	1	1	1
Budget Manager	1	1	1
Business Analyst	2	2	2
Chief Information Officer		1	1
Computer Operations Specialist	5	4	4
Computer Operations Supervisor	1	1	1
Contracts Specialist	1	1	1
Customer Service Division Manager			1
Customer Service Manager	1	1	
Customer Service Specialist	7	7	
Customer Service Specialist I			4
Customer Service Specialist II			3
Customer Service Specialist Lead		1	1
Director of Administrative Services	1	1	1
Finance Division Manager	1	1	1
Finance Specialist	1	1	
GIS Coordinator	1	1	1
Infrastructure Services Manager		1	1
IT Division Manager	1		
Management Analyst	1		
Management Specialist	1	2	2
Meter Reader	6.7	6.3	6
Meter Reader Field Supervisor	1	1	1
Network Administrator	2	2	2
Network Administrator, Senior	1	1	1
Network Engineer	2		
Payroll Coordinator	1	1	1
Procurement Official	1	1	1
Procurement Specialist	1	1	1
Procurement Specialist, Senior	2	2	3
Programmer Analyst	1	1	1
System Administrator		1	1
Technical Project Administrator-Finance		1	1
Total Positions	55.7	56.3	57

ADMINISTRATIVE SERVICES

GOALS AND PERFORMANCE MEASURES

Goal: Well-Planned, Sustainable Growth and Development

Objective: Encourages strategic, sustainable and practical development through good planning and review processes

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Effective Information to City Council, Management, and the Community			
Develop, adopt, and approve the City's budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes
Provide monthly Sales Tax reports by the last day of the month or sooner	100%	100%	100%
Issue quarterly financial summary report by the end of the month following close of the quarters books	100%	100%	100%

Objective: Supports reliable and affordable City services

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Protect the City's Financial Resources			
Number of audit findings, reportable conditions, and/or violation notices	4	0	0
City investments comply with the City's Investment Policy	Yes	Yes	Yes
City investments perform at or above a standard index or similar investment	Yes	Yes	Yes

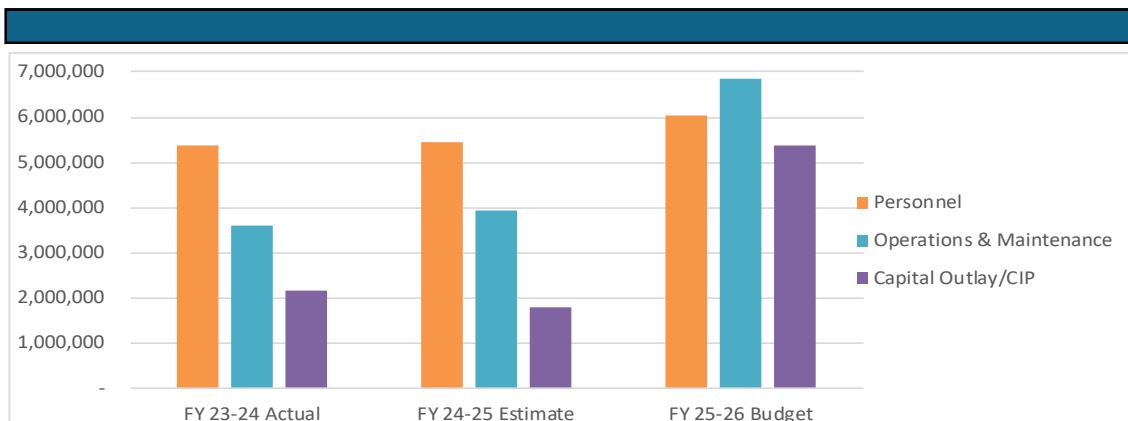
Goal: Good Governance

Objective: Provides timely, accurate and relevant information to Stakeholders

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Utilize Best Practices When Preparing a Communication Device, Policy Document, Financial Plan, and Operations			
Achievement of GFOA Budget Award	Yes	Yes	Yes
Achievement of GFOA Annual Comprehensive Financial Report	Yes	Yes	Yes
Single Audit Report with no findings (no material weakness)	No	Yes	Yes
Expenditure limitation requirement met	Yes	Yes	Yes

ADMINISTRATIVE SERVICES DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	3,764,001	3,974,760	3,893,455	4,009,380	4,323,620
Benefits	1,603,633	1,700,975	1,545,405	1,623,635	1,722,840
Compensation	5,367,634	5,675,735	5,438,860	5,633,015	6,046,460
Operations & Maintenance					
Utilities	(651)	1,800	1,200	1,800	1,800
Services	2,541,098	4,454,775	3,314,695	3,904,945	4,447,630
Supplies	1,040,256	2,385,685	581,740	750,545	2,283,330
Outside Contracts	38,152	48,190	44,000	44,190	44,190
Other	-	-	-	50,000	90,000
Operations & Maintenance	3,618,855	6,890,450	3,941,635	4,751,480	6,866,950
Non-Operating					
Capital Outlay	1,891,315	1,472,050	1,805,590	2,776,620	5,365,965
Capital Improvement Program	273,701	-	-	-	-
Non-Operating Expenditures	2,165,016	1,472,050	1,805,590	2,776,620	5,365,965
Debt					
Intercost	(4,718,396)	(4,718,396)	(4,103,619)	(4,224,467)	(4,722,035)
Total Expenditures	7,416,015	9,834,936	7,922,011	9,865,278	14,902,190



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Services	Increase reflects contractual carryforward items and maintenance service agreements
Supplies	Supplies increased to support the Fire Station Alerting System, Asset Management System, and park irrigation control upgrades
Capital Outlay	Per GASB requirement full cost of PD CAD system must be recorded, however, this is not a true expense
Debt	Per GASB requirement lease expenses are recorded under debt

CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation, effective prosecution, and support to victims of crime to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of four divisions.

Civil. The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The Criminal Division also assists with cases processed through Veteran's Court.

Victim Assistance. The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Services Specialist interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Services Specialist also attends a variety of court hearings either with victims or on their behalf and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

Contract Management. The Contract Management Division is responsible for managing agreements for the City, including reviewing and verifying certificates of insurance, coordinating renewal, and monitoring expiration and cancellation of insurance. This Division performs special project activities such as preparing complex reports, utilizing and maintaining specialized computer databases and software, conducting surveys, performing research, and preparing documents. This Division also assists with researching contract issues and provides recommendations for resolutions and helps ensure that agreements are on file with the City Clerk's Office.

CITY ATTORNEY

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY 24-25

- Continued efforts to limit the City's exposure to potential claims and liabilities by revising City documents and encouraging proper legal accountability in all areas of municipal activity by all departments and officials.
 - Continued to assist in the creation of additional Specialty Courts and assisted in organizing and attending Specialty Court group events.
 - Continued efforts to cross-train staff to provide effective coverage and promote efficiencies.
 - Continued efforts to enhance our Case Management and Contract Management Systems.
 - Continued to assist City with water related issues.
 - Continued to assist Human Resources/Risk Management with major litigation matters.
-

Position Title	FY 23-24	FY 24-25	FY 25-26
Assistant City Prosecutor	2	2	2
City Attorney	1	1	1
City Prosecutor	1	1	1
Legal Specialist	2	2	2
Legal Specialist Lead	1	1	1
Legal Supervisor	1	1	1
Legal Technician	1	1	1
Victim Services Specialist	1	2	2
Total Positions	10	11	11

CITY ATTORNEY

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Prosecute and Adjudicate Criminal Cases by Zealously Representing the State in All Misdemeanor Criminal Matters			
Criminal cases received and processed	1303	1331	1351
Veterans Court cases received and processed	59	65	69
Jury & bench trials conducted	27	28	29

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Direct Services to Victims of Crime by Having an Advocate Personally Assist Crime Victims Through All Phases of the Criminal Justice Process			
Number of victim cases receiving direct services	957	959	961

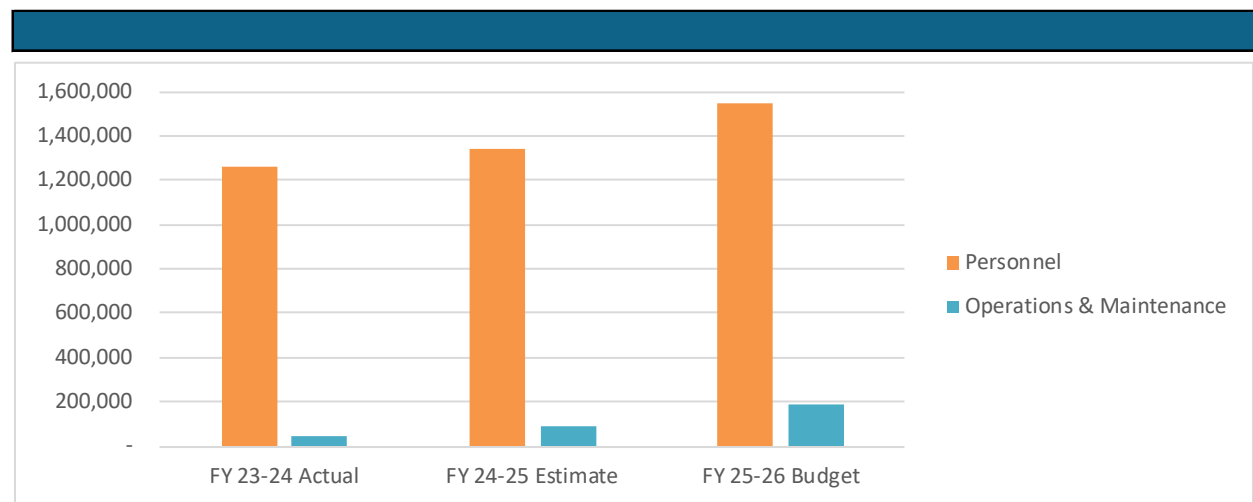
Goal: Good Governance

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provides Legal Representation and Advice to City Officials and Departments in a Timely Manner			
Respond to Requests for Legal Services within the requested time frame	923	935	955

CITY ATTORNEY DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	871,731	937,650	942,500	1,021,455	1,096,105
Benefits	386,577	400,050	404,020	428,165	450,945
Compensation	1,258,308	1,337,700	1,346,520	1,449,620	1,547,050
Operations & Maintenance					
Services	39,081	108,865	71,095	108,965	111,965
Supplies	9,954	17,400	16,230	19,175	17,675
Other	-	-	-	61,500	62,795
Operations & Maintenance	49,035	126,265	87,325	189,640	192,435
Intercost	(115,104)	(115,105)	(116,840)	(116,840)	(128,735)
Total Expenditures	1,192,239	1,348,860	1,317,005	1,522,420	1,610,750



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Other	Unavailable budget for potential personnel

CITY CLERK

MISSION STATEMENT

The City Clerk's office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

The City Clerk's office provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the City's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; serves as the Public Safety Personnel Retirement System Local Police and Fire Board Secretary, and performs all functions necessary to issue liquor licenses, and other licenses and permits for recommended approval/disapproval to the State.

ACCOMPLISHMENTS FY 24-25

- Conducted the 2024 Lake Havasu City Primary Election with assistance from the Mohave County Elections Department for the election of three (3) Councilmembers.
- Received and processed over 4,800 Lake Havasu City public records requests.
- Processed 47 new liquor licenses, permanent/temporary extension of premises, and acquisition/agent change applications.
- Assisted in implementing a new Lake Havasu City Voluntary Invocation Speaker Application process.
- Coordinated, prepared, and submitted all City essential records lists to the Arizona State Library, Archives, and Public Records.
- Conducted internal staff training on public records requests, essential records, and records management, and continued efforts to cross-train staff to provide effective coverage and promote efficiency.

CITY CLERK

PERSONNEL | GOALS AND PERFORMANCE MEASURES

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Assistant	1	1	
Administrative Specialist I			1
City Clerk	1	1	1
City Clerk Assistant	1	1	
City Clerk Specialist			1
Total Positions	3	3	3

Goal: Good Governance

Objective: Provides timely accurate and relevant information to Stakeholders

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Courteous, Efficient and Responsive Customer Services to the Community			
Number of Public Record Requests received, processed, and completed	5,093	5,500	6,000
Number of records scanned, microfilmed and indexed for permanent archiving in accordance with Arizona State Library Archives and Public Records retention schedules	15,000	10,000	10,000

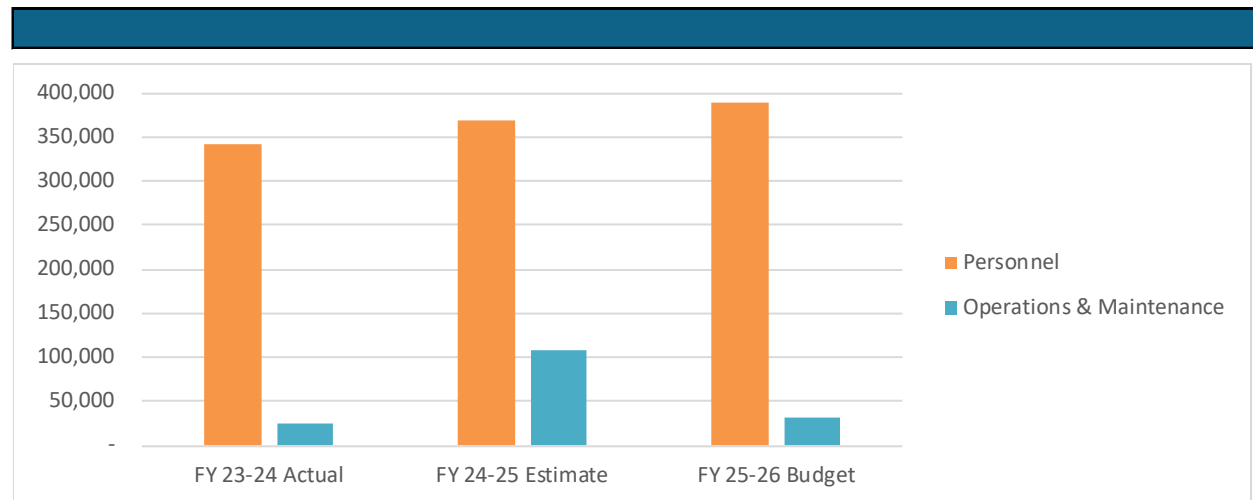
Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Administer All City Council Meetings and Related Responsibilities Effectively While Efficiently Serving as the Citizen's Link to Local Government			
Percentage of Council agendas and supporting documentation distributed to the City Council and the public 4-days prior to the Council meeting	100%	100%	100%
Percentage of minutes posted to the City website within 48-hours of City Council approval	100%	100%	100%
Percentage of City Council synopses completed and posted online within 24-hours of a Council meeting	100%	100%	100%
Percentage of videos posted to the City website within 24-hours of City Council meeting	100%	100%	100%

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Process All Liquor License Applications in an Efficient and Timely Manner, and in Accordance with Arizona Revised Statutes			
Percentage of liquor license applications brought before the City Council for recommended approval/disapproval within 60-days of initial receipt of application	100%	100%	100%
Percentage of temporary/permanent extension liquor license applications received and processed within 30-days of initial receipt of application	100%	95%	95%

CITY CLERK

DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	245,178	250,385	265,545	267,795	280,615
Benefits	96,011	95,315	102,960	103,140	107,430
Compensation	341,189	345,700	368,505	370,935	388,045
Operations & Maintenance					
Services	22,670	22,415	105,520	176,315	29,790
Supplies	1,617	2,900	2,900	2,900	2,900
Operations & Maintenance	24,287	25,315	108,420	179,215	32,690
Intercost	(62,701)	(62,701)	(92,975)	(92,975)	(71,105)
Total Expenditures	302,775	308,314	383,950	457,175	349,630



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Change in election costs every other year

CITY COUNCIL

MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and ensure orderly development of Lake Havasu City.

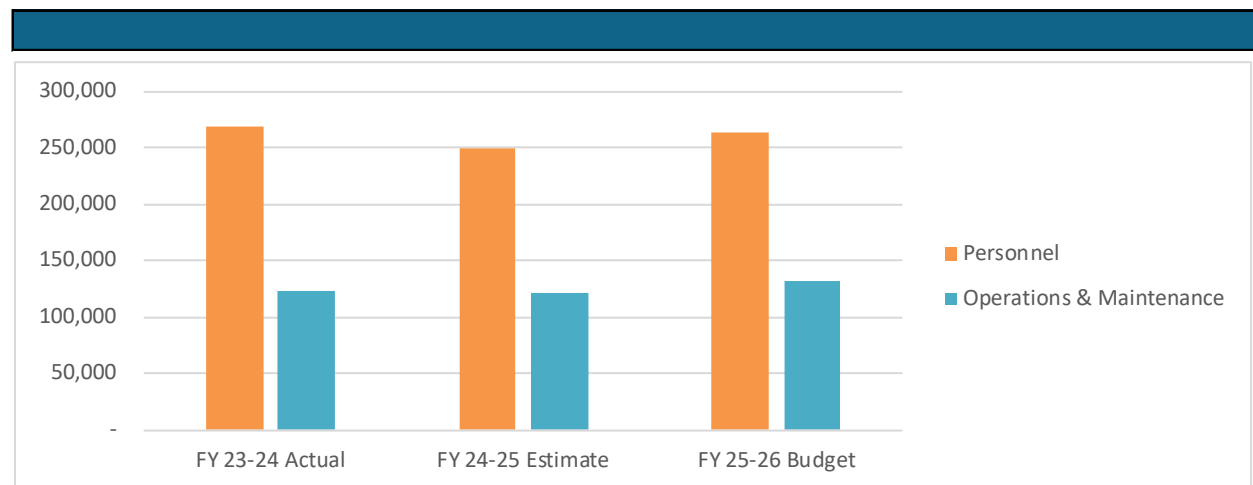
DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 5:30 p.m. on the second and fourth Tuesday of each month at the Lake Havasu Municipal Courthouse.



CITY COUNCIL DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	154,731	155,065	143,475	145,220	148,855
Benefits	114,169	117,480	105,090	115,060	115,450
Compensation	268,900	272,545	248,565	260,280	264,305
Operations & Maintenance					
Services	107,918	128,170	110,660	112,740	115,305
Supplies	4,421	3,500	4,025	3,500	4,600
Miscellaneous	5,351	5,000	5,095	5,000	7,500
Outside Contracts	4,585	4,600	2,300	4,600	4,600
Operations & Maintenance	122,275	141,270	122,080	125,840	132,005
Intercost	(130,180)	(130,180)	(112,239)	(112,239)	(113,960)
Total Expenditures	260,995	283,635	258,406	273,881	282,350



CITY MANAGER

MISSION STATEMENT

ADMINISTRATION

Carry out the policies of the City Council, provide leadership and direction to City staff, and ensure responsive local government services are provided to the residents.

COMMUNITY ENGAGEMENT

To create and share content that educates and informs the citizens of Lake Havasu City.

DESCRIPTION

ADMINISTRATION

The City Manager is the chief administrative officer of the city. The City Manager assists the Mayor and City Council in prioritizing the strategic goals of the city. The City Manager ensures that the City's daily operations are performed effectively, efficiently, economically, and equitably, and delivered in a manner that meets the expectations of the City Council and our residents.

COMMUNITY ENGAGEMENT

The use of web technology, video, and social media is used to provide fast, up-to-date, and accurate information; to provide the public with easy-to-use online services; and maximize transparency and citizen outreach.

CITY MANAGER

ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 24-25

ADMINISTRATION

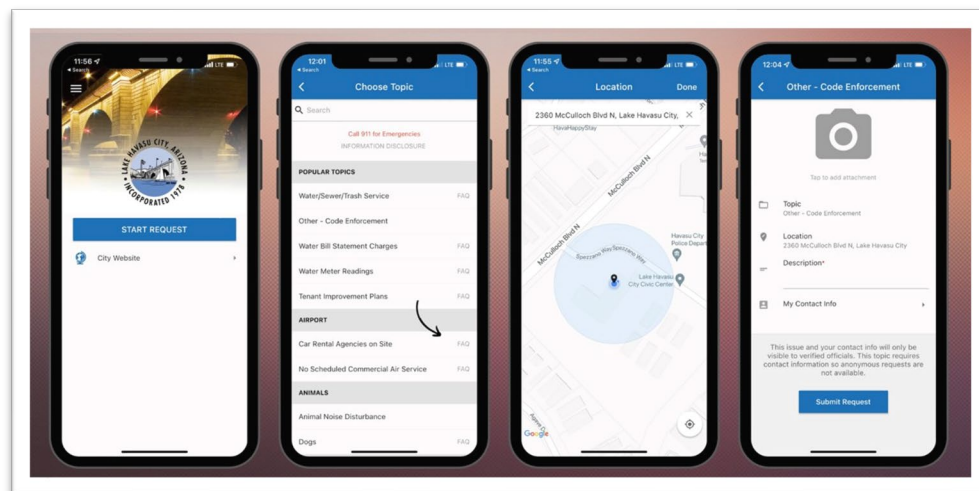
- Fully funded CIP and fiscally conservative budget with emphasis on grants, presented to City Council.
- Continued development of a one team approach with the Executive Team, Employee Appreciation Committee, and implementation of a Supervisor Excellence Academy.
- Established the Community Engagement Division to enhance transparency, improve communication, and strengthen trust between the City and its residents.
- Successfully implemented new transit software using Via and led the rebrand of the City's transit system to LHC Direct, improving service efficiency and user experience.
- Successfully refinanced wastewater utility bonds, resulting in significant savings and reinvestment into critical infrastructure improvements without extending or increasing the City's debt.

COMMUNITY ENGAGEMENT

- Added Community Engagement Officer to continue to improve responsiveness and foster trust.
- Migrated LHCTV Channel 4 equipment and servers to new Council Chambers.
- Migrated paper applications and tracking of Special Events to electronic applications and tracking in MaintStar to be ready for launch.
- Produced a number of videos and started some new video series including Faces of Havasu and What's Up Lake Havasu.
- Launched LHCTV Channel 4 on Roku application.
- Negotiated and launched CivicPlus new website project.
- Added GoNotify to HavasuNOW app.
- Increased digital media engagement and reach
 - YouTube subscribers increased by 37%
 - Facebook Followers increased by 35%
 - Total Social Media Followers increased by 32%
 - HavasuNOW Requests increased by 60%
 - YouTube Views increased by 34%
 - Facebook reached 2,074,087 people
 - Website visits increased to 402,739
 - Total Social Media Engagement increased by 52%

CITY MANAGER PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist I			0.5
Assistant City Manager		1	1
Assistant to the City Manager	1		
City Manager	1	1	1
Clerical Office Aide	0.5	0.5	
Community Engagement Officer		1	1
Digital Media Coordinator	1	1	1
Executive Assistant to City Manager and Council	1	1	1
Grants Manager	1	1	1
Grants Specialist	1	1	1
Water Sustainability Program Manager	1		
Total Positions	7.5	7.5	7.5



CITY MANAGER

GOALS AND PERFORMANCE MEASURES

Goal: Great Community to Live, Work and Play

Objective: Fosters and attracts sustainable, diverse and economically sound business that promotes a higher quality of life

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Open Communication With Key Organizations Within the Community			
Coordinate Monthly Manager Meetings with PED, CVB, LHUSD, Chamber of Commerce, Hospitality, and LH Marine Association.	10	10	10

Goal: Good Governance

Objective: Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Open Communication With the Public			
Respond to every citizen call or contact within 24 hours	98%	98%	98%
Monthly Coffee with the Mayor and City Manager Public Meetings	10	10	10

Objective: Provides timely, accurate and relevant information to stakeholders

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Transparency: Provides Public With Timely and Accurate Info			
Monthly KNTR Speakout Radio Shows	10	10	10

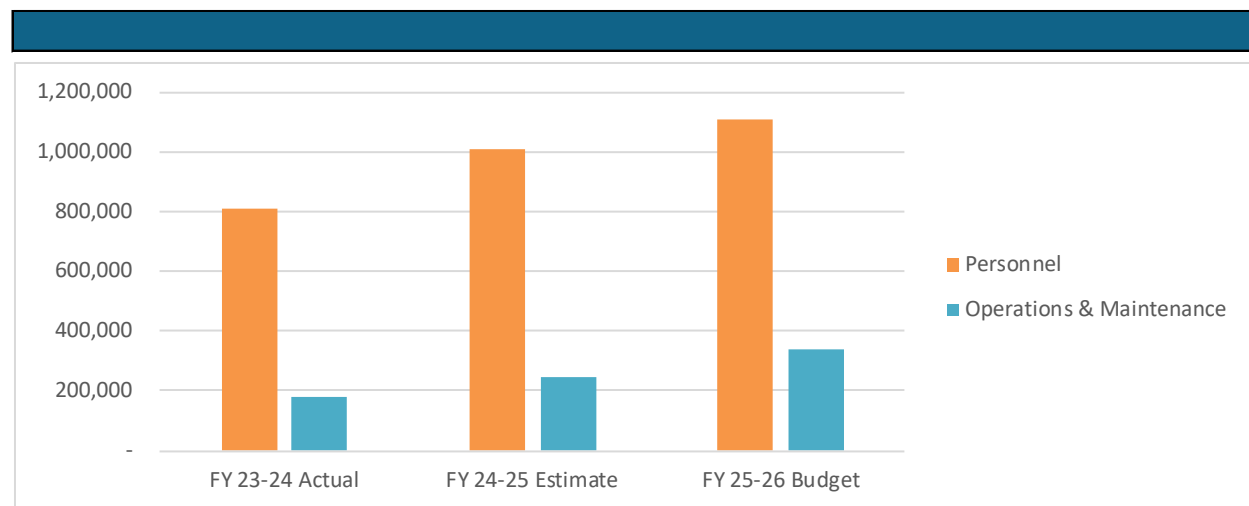
Objective: Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Excellent Customer Service			
Emails/Questions/Feedback from Website	307	371	250
Social Media Comments/Messages	16,329	9,630	10,000
HavasunOW Requests	838	965	1,000
Website Requests	395	318	300

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Communications for Public Viewing			
Record city meetings and other Channel 4 content	64	53	70
Social media outreach - Social Media Posts (Facebook Only)	522	608	550
Social media outreach - Total Engagement (likes, shares, retweets, etc.)	580,967	866,088	600,000
Maintain and expand city website - Website Views (Sessions)	565,191	341,965	550,000
Total website email subscribers	7,492	7,600	8,000

CITY MANAGER DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	571,948	588,260	730,160	737,520	803,400
Benefits	240,623	256,025	280,880	300,780	306,100
Compensation	812,571	844,285	1,011,040	1,038,300	1,109,500
Operations & Maintenance					
Services	126,816	143,575	180,715	194,425	262,535
Supplies	27,792	28,950	31,950	36,605	43,925
Miscellaneous	24,096	25,000	30,000	30,000	30,000
Operations & Maintenance	178,704	197,525	242,665	261,030	336,460
Intercost	(147,245)	(147,245)	(191,826)	(191,826)	(213,945)
Total Expenditures	844,030	894,565	1,061,879	1,107,504	1,232,015



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	ASU Urban Management Fellowship and one-time funds for a Citizen Survey

DEVELOPMENT SERVICES DEPARTMENT

MISSION STATEMENT

The mission of the Development Services Department is to proactively guide and assist in the orderly development of Lake Havasu City by providing quality land use planning, building plan review, building inspection, and code compliance services related to applicable codes, regulations, and the 2016 General Plan.

DESCRIPTION

The Development Services Department provides consolidated development services and is comprised of three divisions: Building, Planning, and Code Enforcement. These divisions are responsible for the building permit process, planning and zoning project processing, and code compliance, as well as coordinating with all other City Departments on development projects.

ACCOMPLISHMENTS FY 24-25

- Implemented 100% of the new Land Management Software System (MaintStar).
- Secured Logan Simpson Design Inc. for the 2026 General Plan Update.
- Code Enforcement is on track to receive 1,164 new cases and close approximately 775 cases in FY 24/25, closing an average of 67% within 45 days.
- The most notable Planning and Zoning items were:
 - Review of Multiple Subdivisions:
 - Island View Estates
 - Villas at Havasu Foothills Estates
 - Phases 6, 7, and 8 at Havasu Riviera
 - Window Rock Estates
 - Development Code Amendments:
 - Removed lot coverage.
 - Density range increases in R-3 zoning district.
 - Height increases in R-SGD zoning district.
 - Allowance for backyard fowl in residential zoning districts.
 - Zoning Amendments:
 - Amended zoning to allow single family and multi-family at Retail Centre Blvd, Inlet Dr, and McCulloch Blvd N.
 - Anderson Powersports - 10-acre commercial dealership located at 2801 N. Highway 95.
 - The Center - 10-acre commercial site located at 6701 N. Highway 95.
 - Waterfront - 90-acre mixed use development located on the Island.
- The Building Division performed plan review, building inspections, and/or issued Certificate of Occupancies for 1,400 construction projects throughout the community.

DEVELOPMENT SERVICES DEPARTMENT PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist I			0.7
Administrative Specialist II	1	1	
Building Inspector	3	2	2
Building Official	1	1	1
Code Enforcement Manager			1
Code Enforcement Officer	2	2	2
Code Enforcement Officer, Senior	1	1	
Combination Inspector/Plans Examiner		2	2
Director of Development Services	1	1	1
Executive Assistant	1	1	
Management Analyst			1
Permit Aide	0.7	0.7	
Permit Technician	3	2	2
Permit Technician Lead		1	1
Planner	1	1	
Planner II			1
Planning Coordinator			1
Planning Division Manager	1	1	1
Planning Technician			1
Plans Examiner	3	3	3
Plans Examiner II	1		
Total Positions	19.7	19.7	20.7



DEVELOPMENT SERVICES DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Supports a secure, healthy, and well-maintained community

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Code Enforcement - Promote and Preserve the Integrity and Safety of the Community			
Provide prompt response time; respond to all complaints within 72 hours	95%	95%	95%
Resolve cases in a timely manner; resolve cases within 45 days	85%	85%	85%
Obtain voluntary compliance; settle cases without requiring prosecution	99%	99%	99%

Goal: Well-Planned, Sustainable Growth and Development

Objective: Creates development standards that promote high quality development and proactive infrastructure

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Timely Processing of Planning Applications and Planning Permits			
Route all pre-application submittals seven days prior to pre-application meeting	95%	95%	95%
All pre-application meetings held within one week of submittal	99%	99%	99%
Inspect all requesting commercial projects for issuance of Certificate of Occupancy within two days of request	100%	100%	100%
Design review for compliance with approved site plan within two weeks of receipt	99%	99%	99%
Review residential plans within 30 business days (first review)	95%	95%	95%
Review commercial plans within 35 business days (first review)	95%	95%	95%
Review of grading, standard detail retaining walls, and established standard plans within 10 business days (first review)	95%	95%	95%

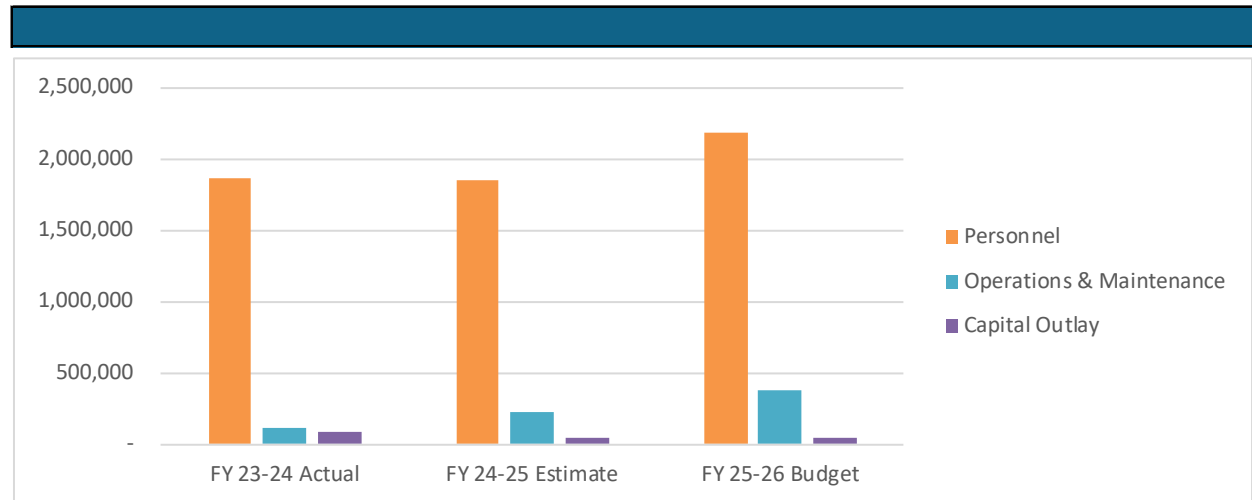
Objective: Engages in long-term comprehensive and land-use planning that strengthens partnerships and offers a community-driven vision

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintenance and Updating the General Plan as Necessary			
Number of major general plan amendments processed	0	2	0
Number of minor general plan amendments processed	1	4	3

DEVELOPMENT SERVICES DEPARTMENT

DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	1,296,649	1,410,450	1,286,400	1,388,665	1,526,010
Benefits	560,372	610,855	567,520	594,400	653,880
Compensation	1,857,021	2,021,305	1,853,920	1,983,065	2,179,890
Operations & Maintenance					
Services	89,210	252,210	195,285	405,660	340,045
Supplies	25,559	36,020	24,280	29,500	31,160
Miscellaneous	121	-	-	-	-
Operations & Maintenance	114,890	288,230	219,565	435,160	371,205
Non-Operating					
Capital Outlay	79,588	117,945	42,225	38,900	38,000
Non-Operating Expenditures	79,588	117,945	42,225	38,900	38,000
Intercost	(109,656)	(109,657)	(120,068)	(120,068)	(123,825)
Total Expenditures	1,941,843	2,317,823	1,995,642	2,337,057	2,465,270



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Supplies	One-time funds for 2024 Building Code Update books

FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost-effective service to those in need.

DESCRIPTION

The Lake Havasu City Fire Department is an all-hazard department, responsible for responding to and mitigating incidents involving fire, medical emergencies, hazardous materials, aircraft emergencies, technical, water and desert rescues. The Department consists of seven divisions, which include Fire Administration, Fire Operations, Fire Prevention/Community Risk Reduction, Support Services, Emergency Medical Service, Training, and Special Operations.

The Department operates six fire stations, from which it deploys one Battalion Chief, five paramedic engine companies, one paramedic cross-staffed engine/truck company, and one paramedic medic unit. The department also has specialized equipment consisting of two desert rescue units, two rescue units for technical rescue, fireboat, one unmanned aerial vehicle, hazardous material unit, and aircraft rescue and firefighting unit. Engine and Truck companies are staffed with a minimum of three personnel.

FIRE ADMINISTRATION

The Fire Administration Division is to provide the department with leadership and direction that is consistent with the City Council's goals and community expectations; support the success of our personnel by budgeting for training and development opportunities and state-of-the-art equipment; and maintain a safe community by improving the quality of life of all residents and visitors through innovative and progressive fire, rescue and emergency medical services.

Fire Administration's responsibilities include management of budget, payroll, procurement, grants, personnel actions, strategic planning, setting policies & procedures, and information technology management. Fire Administration also aims to maintain relationships and partnerships with other City departments, community groups, professional organizations, and other government entities in ways that lead to the best possible service delivery to our customers.

FIRE OPERATIONS

The Operations Division is responsible for the daily activities of all non-emergency/emergency response and incident mitigation for fires, medical emergencies, hazardous materials incidents, search and rescue, and other emergencies throughout the city. They are also responsible for developing pre-fire plans of target hazard occupancies, businesses and apartment complexes; participating in continuing education and skills training; maintaining their equipment and station; presenting public education messages at schools, community events, and station tours.

FIRE PREVENTION/COMMUNITY RISK REDUCTION

The Fire Prevention/Community Risk Reduction (CRR) Division's primary responsibilities are the enforcement of all applicable Arizona State and local fire codes and standards, fire investigations and public education. This is accomplished through the review/approval of building and facility plans, and inspection of completed work. This division also oversees business/commercial/school inspections, plan reviews, special events inspections, and handling of hazardous materials and substances. The Fire Prevention/CRR Division also provides public education to the community in various formats. Through community outreach and risk reduction efforts we strive to provide effective fire and life safety education to the community.

SUPPORT SERVICES

The Fire Support Services Division is responsible for budgeting, maintenance, and repair of all vehicles, tools/equipment, and department facilities. Also, for the procurement of all equipment, materials, and supplies for fire operations, emergency medical services, training and special operations.

EMERGENCY MEDICAL SERVICES

The Emergency Medical Services (EMS) Division is responsible for supporting the highest quality of advanced life pre-hospital care to the residents and visitors of Lake Havasu City. All EMS personnel operate under a medical director and are authorized to perform state-of-the-art advanced medical procedures in the field through a comprehensive medical protocol system. This is accomplished by equipping five engine companies, one truck, and two medic units with transport capabilities, advanced life support equipment, and firefighters/paramedics 24 hours a day for our community. The EMS Coordinator ensures that all continuing education meets the state-mandated minimum requirements for all the Emergency Medical Technicians and Paramedics in the Department. The EMS Coordinator is the department's liaison to the transport service and base hospital.

TRAINING

The Training Division is charged with ensuring that all members of the department meet established training guidelines, so the Department can meet any emergency response challenge, e.g., emergency medical services, fire suppression, technical rescue, hazardous materials, etc. The Training Division provides the support, oversight, and coordination of training plans, exercises, curriculum and delivery methods, by conducting regular exercises, live fire drills, and specialized training to ensure consistent and effective emergency services continue.

SPECIAL OPERATIONS

The Special Operations Division ensures that LHCFD's specialty teams maintain their certification and training levels. Special Operations has encompassed the following: technical rescue team, hazardous materials team, fireboat/water rescue, unmanned aerial unit, aircraft rescue & firefighting, and fire rehab unit/community emergency response team (CERT).

The Lake Havasu City Community Emergency Response Team (CERT) is an all-volunteer organization that provides thousands of hours each year and whose members receive training to prepare them to assist in the event of a disaster. These unsung heroes also provide assistance to the Fire Department at large emergencies and aid the Police Department during SWAT incidents. As a community service, CERT provides first aid stations for various special events throughout the year and manages the residential Lock Box (Knox) program.

FIRE DEPARTMENT ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 24-25

- On June 11, 2024, the Arizona Department of Health Services awarded Certificate of Necessity (CON#159) to Lake Havasu City, dba Lake Havasu City Fire, Rescue & EMS. This certificate authorizes the provision of 911 ground ambulance transport services within the city limits, enhancing the community's emergency response capabilities.
 - Grants Awarded:
 - Received funding from the Arizona Department of Homeland Security for the acquisition of hazardous materials equipment.
 - Secured a grant from the Governor's Office of Highway Safety for the purchase of an extrication rescue tool.
 - The Insurance Services Office (ISO) conducted a re-evaluation of the City's Public Protection Classification Rating, confirming its status as a Class 2 Rating as of November 1, 2024.
 - Developed and implemented Fire Officer I and Qualified Engineer Training programs to enhance professional development within the department.
 - Successfully enrolled nine Firefighter/Paramedic trainees in a paramedic program through Mohave College and the School of EMS, fostering the growth of our emergency medical services team.
-



FIRE DEPARTMENT PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
7g CTE Instructor - EMS Program			0.2
7g CTE Instructor - Fire Program	0.2	0.2	0.2
7g Fire Hydrant Testing & Inspection		0.8	0.8
7g Fire Inspector Program	0.8	0.8	0.8
Administrative Specialist I	2	2	2
Administrative Specialist II		1	1
Battalion Chief	5	5	5
Clerical Office Aide	0.7		
Deputy Fire Chief of Administration	1	1	1
Deputy Fire Chief of Operations	1	1	1
Fire and EMS Training Coordinator	1	1	1
Fire Captain	6	6	6
Fire Captain/Paramedic	12	12	12
Fire Chief	1	1	1
Fire Division Chief - Fire Prevention			1
Fire Engineer	5	3	3
Fire Engineer/Paramedic	13	15	15
Fire Inspector	1	1	1
Fire Inspector/Investigator		1	1
Fire Marshal	1	1	
Fire Prevention Officer	1	1	1
Firefighter	14	9	9
Firefighter/Paramedic	31	36	36
Logistics Technician			0.5
Management Analyst	1	1	1
Management Specialist	1	1	1
Paramedic/Firefighter Apprentice			2
Public Education Specialist	1	1	1
Service Aide	0.7	0.5	
Total Positions	100.4	102.3	104.5

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Note: Calendar year stats are used to consistently align with annual state and federal reporting.

Fire Operations Goal: Achieve prompt, yet safe emergency response times set by NFPA 1710 to prevent further harm to life, property, and the environment. *Turnout Times: 90% of all fire and special operations responses turned out in less than 80 seconds. 90% of all EMS responses turned out in 60 seconds.*

Objective: Monitor and track response times of all emergency incidents, while addressing factors that affect turnout time and travel time (i.e. traffic, time of day, and unit availability).

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Percentage of all fire responses turned out in 80 seconds or less	90%	90%	90%
Percentage of all EMS responses turned out in 60 seconds or less	90%	90%	90%
Average EMS response (Travel) time (min:sec)	4:56	5:06	5:00
Average FIRE response (Travel) time (min:sec)	6:09	5:47	5:30

Objective: Monitor and track containment of fires from the point of origin.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Percent of single family homes where fire is contained to the room of origin	33%	33%	33%
Percent of multi-family dwellings or multi-unit commercial structures where	100%	50%	50%
Total 1 or 2 family dwellings with Object of Origin not blank	26	36	36
Subtotal of above with fire spread code and description 3,4 and 5	10	12	12
Total Multi-family dwellings with Object of Origin not blank	10	2	2
Subtotal of above with fire spread code and description 3, 4 and 5	2	2	2

Fire Prevention/Community Risk Reduction Goal: In effort to reduce loss of lives and property, and to ensure business economic continuity, the department must provide efficient and effective fire prevention & public education to the community.

Objective: Perform risk-based business, hazardous facilities, and hazardous operations fire inspections in a timely manner based on all state and local fire codes.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Count of Fire Safety Inspections Total (Business & Construction Permit)	2,757	1,909	2,380
Count of Fire Inspections from Business Occupancies	1,282	724	864
Percentage of businesses inspected out of total facility locations	18%	12%	18%
Percentage of High-risk facilities inspected	68%	40%	58%
Count of New Business License Inspections	262	302	294

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Objective: Review life safety/fire protection plans, issue and track fire permits, and complete new construction fire protection system inspections based on all state and local fire codes.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Count of applications reviewed: Residential Single & Multi-Unit	112	164	283
Count of applications reviewed: Commercial New Construction	86	116	166
Count of applications reviewed: Fire Only (Repair, Alteration, Additions, and Operational)	240	363	174
Count of Fire Permits Issued	596	508	704
Count of Fire Permit Fire Protection System Inspections	1,475	1,185	1,516

Objective: Maintain life safety and fire protection system infrastructure in partnership with facility owners in compliance with all state and local fire codes.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Count of Commercial Fire Protection System Total inventory	2,440	2,464	2,490
Percentage of Past Due Systems in need annual testing	35%	36%	29%
Percentage of Systems reported as Deficient	9%	7%	13%

Objective: Perform fire investigations, inspections on hazardous materials (LPG tanks), and special events in a timely manner based on all state and local fire codes.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Count of Fire Incidents responded to by a Fire Investigator	26	23	21
Count of Fire Investigator Total on-scene time in hours	301	50	108
Count of Fire Incidents Total with fire spread beyond first material ignited	33	28	40
Percentage of Completed Investigation Reports vs Investigation Count	79%	64%	28%

Objective: Perform Public Education through Community Outreach Programs.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Public education classes	400	400	400
Public education students	9,000	10,000	10,000

Objective: Inspect and test fire hydrants annually to ensure reliability during a fire emergency. Identify and address issues promptly.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Number of Fire Hydrants tested	1297	933	600
Number of Fire Hydrants repaired/maintenance completed	46	30	25

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Emergency Medical Services Goal: Provide high quality Emergency Medical Intervention utilizing medical industry standards to meet all state and base hospital treatment protocols.

Objective: Provide basic and advanced life support patient care.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Number of patients provided Basic Life Support Treatment	438	500	500
Number of patients provided Advanced Life Support Treatment	5,648	6,100	6,350
Number of times Lake Havasu City Paramedics continued patient care to hospital while AMR transported.	1,909	800	800
Number of Patients Transported by Lake Havasu City Medic Units	50	3000	3100

Objective: Ensure higher probability of return of spontaneous circulation in cardiac arrest patients through proper patient assessment, treatment, quality cardiopulmonary resuscitation, intravenous drug administration, and timely defibrillation when necessary.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Percent of time there is a return of spontaneous circulation on a patient in witnessed cardiac arrest where CCR is performed. National statistic for out of hospital rosc with bystander CPR is 45%	44%	45%	45%

Training Goal: To ensure all firefighters are proficient in all types of emergency operations in order to maintain a trained workforce that meets departmental and NFPA standards.

Objective: Provide the appropriate amount of training to all Fire Department personnel, per NFPA, ISO and OSHA standards and established Job Performance Requirements (JPR's).

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Number of hours for in-service training	12,000	12,000	12,000
Number of hours for mandatory trainings includes: EMS	10,000	10,000	10,000
Number of hours for Officer Development/Leadership	4,600	4,600	5,000
Number of hours for special operations training: Hazardous Materials, Technical Rescue, ARFF, Fire Boat & Water Rescue	2,285	2,300	2,400
Number of multi-company drill hours	625	700	800

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Support Services Goal: Fire Apparatus & Equipment: Provide adequate maintenance and certification of all Fire apparatus and equipment as part of an ongoing effort to achieve maximum effectiveness and lifespan of fleet resources.

Objective: Maintain the service schedule of all emergency apparatus in accordance with manufacturers recommendations.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Number of annual preventative maintenance checks on all fire department vehicles.	2	2	2
Average number of days a frontline apparatus is out of service due to mechanical problems	46	46	46

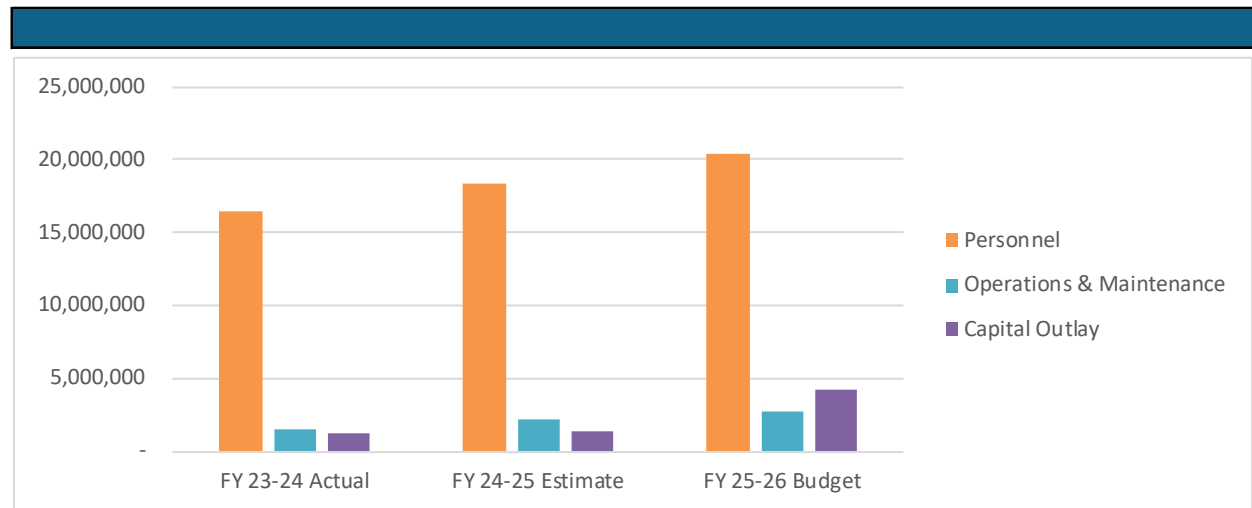
Objective: Perform NFPA required annual service test of all Engines and Truck Apparatus.

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Number of annual pumper service tests performed on engine companies	8	9	9
Number of annual certification tests performed on truck companies	2	2	3



FIRE DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	8,064,469	9,168,855	9,145,915	10,052,080	10,908,370
Benefits	8,418,583	8,587,295	9,159,510	9,217,445	9,487,750
Compensation	16,483,052	17,756,150	18,305,425	19,269,525	20,396,120
Operations & Maintenance					
Utilities	154,709	141,000	163,800	156,800	187,400
Services	551,286	547,570	712,140	618,155	786,735
Supplies	767,443	759,165	742,910	788,280	861,515
Miscellaneous	965	1,000	501,000	1,000	829,000
Other	-	2,458,500	-	3,700,000	-
Operations & Maintenance	1,474,403	3,907,235	2,119,850	5,264,235	2,664,650
Non-Operating					
Capital Outlay	1,288,611	1,718,435	1,343,545	4,763,845	4,221,000
Non-Operating Expenditures	1,288,611	1,718,435	1,343,545	4,763,845	4,221,000
Debt	143,669	145,530	-	-	-
Total Expenditures	19,389,735	23,527,350	21,768,820	29,297,605	27,281,770



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	2 Paramedic/Firefighter Apprentice Positions
Services	Increase due to EMS service billing
Supplies	Increase in first aid supplies for ambulance transport program and fire training tower
Miscellaneous	Bad debt reporting required due to new EMS services

GENERAL GOVERNMENT NON-DEPARTMENTAL BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	-	(800,000)	-	(800,000)	(800,000)
Compensation	-	(800,000)	-	(800,000)	(800,000)
Operations & Maintenance					
Utilities	67,813	83,250	75,250	86,500	89,500
Services	823,428	897,845	842,950	1,011,705	1,202,870
Supplies	9,961	18,900	12,110	19,950	20,150
Miscellaneous	39,751	24,500	43,000	55,000	55,000
Outside Contracts	1,019,077	1,000,000	359,505	154,000	137,000
Other	-	3,977,000	-	7,000,000	7,295,000
Operations & Maintenance	1,960,030	6,001,495	1,332,815	8,327,155	8,799,520
Non-Operating					
Capital Outlay	-	65,000	64,500	71,575	-
Contingency	324,034	1,000,000	300,000	1,000,000	1,000,000
Non-Operating Expenditures	324,034	1,065,000	364,500	1,071,575	1,000,000
Debt					
Intercost	43,227	16,700	44,710	45,110	48,300
Intercost	(101,895)	70,419	(107,598)	215,350	9,315
Total Expenditures	2,225,396	6,353,614	1,634,427	8,859,190	9,057,135



HUMAN RESOURCES

MISSION STATEMENT

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce and fosters a healthy, safe, and productive work environment for employees, their families, departments, and the public in order to maximize individual and organizational potential and position Lake Havasu City as an employer of choice.

DESCRIPTION

The Human Resources Department is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The department directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards
 - Recruitment activities
 - Performance evaluation processes
 - Health Coverage Benefit programs
 - Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries
 - Grievance and discipline procedures
 - Employee development and training
 - Citizen claims and lawsuits
 - Incident reporting to identify trends and track damage to City assets
 - Programs dealing with safety, OSHA regulations, FLSA regulations, etc.
-

ACCOMPLISHMENTS FY 24-25

- Successfully conducted a city-wide comprehensive compensation and classification study, including the completion of 1,005 Position Analysis Questionnaires, 150 position audits, and recommended compensation structures for public safety, non-public safety, and unclassified plans, as well as a market review of benefits offerings.
- Successfully negotiated the renewal of health care benefits with the Northwest Arizona Employee Benefit Trust (NAEBT), including an increase in basic life insurance to \$100,000.
- Successfully implemented the creation of a Total Compensation Statement.
- Successfully implemented the Oracle Recruiting Module, HR Help Desk Module, and Health and Safety Module.
- Successfully completed the Supervisor Excellence Academy (SEA²).

HUMAN RESOURCES

PERSONNEL | GOALS AND PERFORMANCE MEASURES

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Assistant	1		
Administrative Specialist I		1	1.5
Clerical Office Aide	0.5	0.5	
Director of Human Resources	1	1	1
Human Resources Administrator	2		
Human Resources Business Partner			2
Human Resources Generalist	2	2	
Human Resources Manager		1	1
Human Resources Supervisor		1	1
Risk Manager		1	1
Safety Manager	1	1	1
Total Positions	7.5	8.5	8.5

Goal: Good Governance

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

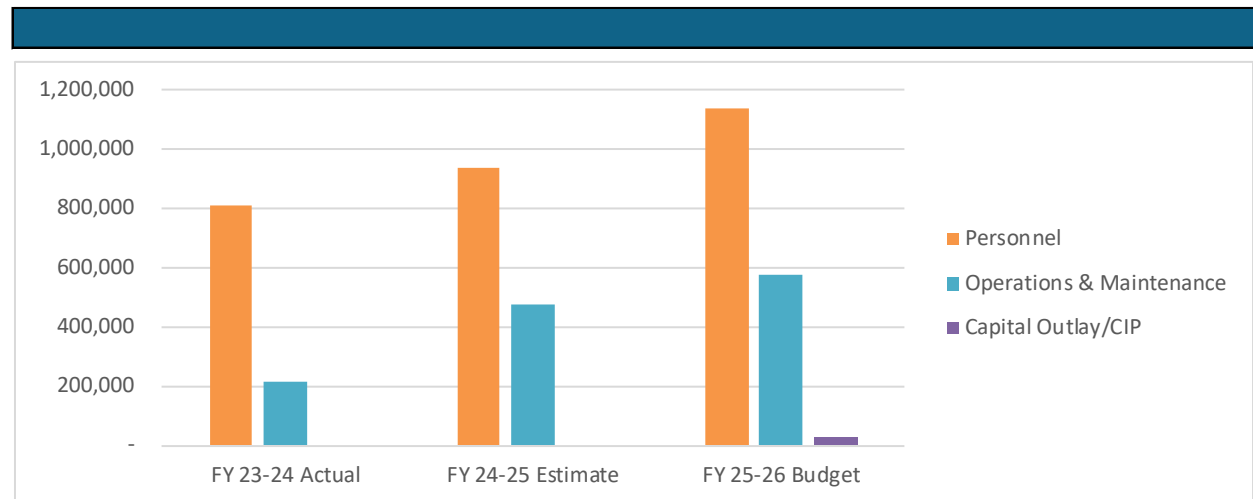
Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Review and Provide Active Case Management for Workers' Compensation and Leave Administration			
Workers' Compensation - Medical Only	20	31	22
Time Lost Claims	6	5	5

Objective: Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Review and Improve Recruitment Process to Ensure Diverse Pools of Qualified Applicants			
Number of Recruitments	138	132	137
Number of Applicants	3,865	3,640	3,950
Average days to fill competitive recruitments	45	42	43
Turnover	13.9%	10.6%	11.5%

HUMAN RESOURCES DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	598,214	582,305	691,300	772,225	851,555
Benefits	209,172	242,675	243,230	260,560	286,480
Compensation	807,386	824,980	934,530	1,032,785	1,138,035
Operations & Maintenance					
Services	207,804	314,005	431,480	444,295	545,485
Supplies	3,662	5,800	43,775	44,715	28,780
Miscellaneous	-	-	2,500	500	3,045
Operations & Maintenance	211,466	319,805	477,755	489,510	577,310
Non-Operating					
Capital Outlay	-	-	-	-	30,000
Non-Operating Expenditures	-	-	-	-	30,000
Intercost	(260,949)	(260,948)	(353,172)	(353,172)	(393,320)
Total Expenditures	757,903	883,837	1,059,113	1,169,123	1,352,025



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	One-time funds for a Citywide Arc Flash Study and Customer Service Training
Capital Outlay	One-time funds for Rolling File Cabinets

MUNICIPAL COURT

MISSION STATEMENT

As the judicial branch of government, our mission is to administer fair and impartial justice. The Municipal Court is committed to providing efficient, accurate, and accessible services.

DESCRIPTION

The Lake Havasu Municipal Court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court for Lake Havasu City.

The Municipal Court is located in the City Government Complex. The Lake Havasu City Municipal Court handles cases that consist of Criminal Misdemeanors, Criminal Traffic/DUI, Civil Traffic, Civil Offenses, Petty Offenses, Local Ordinances, and Water Violations. Our Court offers additional services such as Record Searches, Weddings, Search Warrants, Notary, Law Library, Meeting room space and Protection Orders.

In 2021, the Lake Havasu Municipal Court established the Lake Havasu City Problem Solving Courts which currently consists of three specialty courts: Youth Court, Veterans Treatment Court, Arizona State Inmate Release Program. The Youth and Veterans Treatment Courts have made significant and measurable differences in their participants' lives by assisting with treatment and peer support programs that promote sobriety, recovery, and stability over the last 10 years. The Youth and Veterans Treatment Court have been proven to reduce recidivism among its participants, which has benefited the Lake Havasu City community and the criminal justice system. In 2023, the Arizona State Inmate Release Program was established. The Municipal Court was a part of the pilot in 2022 that was adopted by the Administrative Office of the Courts to assist with Inmates transitioning into society.



MUNICIPAL COURT ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 24-25

- Leading in technological advancements featuring lobby kiosk, law library, courtroom and security.
 - Successfully administrated the 3rd year of the BJA Grant for Vet Court and the 1st year of the NCHIP Grant for case backlog.
 - Awarded/completed the Court Security Grant.
 - Awarded GOHS Grant for Training.
 - Lake Havasu City Problem Solving Courts
 - Nationally Certified to Conduct the ORAS Risk Assessment
 - Trained/certified local agencies, Kingman Municipal Court, and Nogales Justice Court
 - National DWI Treatment Court Implementation Program Training
 - Future DUI Court
 - Planning and process stage of the Building Bridges Court
 - Co-occurring Court
 - Lake Havasu City Youth Court
 - Since inception: 540 juveniles admitted; 373 successfully completed the program.
 - Lake Havasu City Veterans Treatment Court
 - Since inception: 530 veterans admitted; 267 successfully completed the program.
-



MUNICIPAL COURT PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist I			0.6
Associate Magistrate	1.7	1.8	
Associate Magistrate I			1
Assocaite Magistrate II			0.7
Case Management Clerk	6	6	4.6
Case Management Clerk Senior			2
City Magistrate	1	1	1
Civil Traffic Clerk	1	1	
Clerical Office Aide	1.9	1.9	
Counter Clerk	2	3	
Court Administrator	1	1	1
Court Clerk			3
Court Clerk, Senior			1
Court Financial Analyst			1
Court Operations Lead	1	1	
Court Record Clerk			0.6
Court Supervisor			1
Courtroom Clerk	2	2	1
Courtroom Clerk, Senior			1
Deputy Court Administrator			1
Management Specialist	1	1	
Specialty Court Lead	1	1	
Total Positions	19.6	20.7	20.5

MUNICIPAL COURT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Supports the enforcement of laws and regulations in a fair, just and timely manner

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Continue to Execute Cases in a Timely Manner as Required to Use Resources Effectively in Delivering Desired Outcomes			
Total Number of Open Court cases	27,863	31,000	33,500
Total number of Closed Court cases	5,633	6,000	6,250
Average arraignment processing time within 60 days	93%	90%	90%

Objective: Supports a secure, healthy and well-maintained community

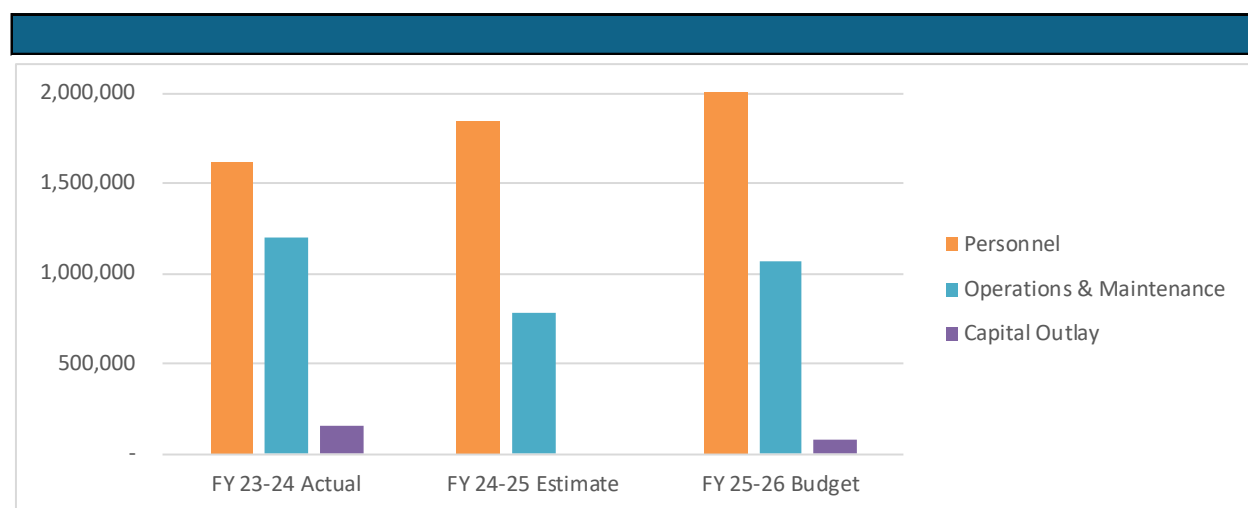
Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Better Customer Service to All Litigants Entering the Courthouse			
Number of payments made by mail, counter or phone payment line	11,199	11,750	12,000
Number of payments made online	9,970	10,750	11,000
Percentage of new hires receiving on-boarding training within 30 days of hire date	100%	100%	100%

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Offers Programs to Help Prevent Future Criminal Acts			
Specialty Court programs	4	5	6
Number of New Veterans Court cases	23	40	50
Number of New Youth Court cases	116	90	100

MUNICIPAL COURT DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	1,166,928	1,272,585	1,338,880	1,361,880	1,480,860
Benefits	444,974	549,365	503,785	519,090	553,590
Compensation	1,611,902	1,821,950	1,842,665	1,880,970	2,034,450
Operations & Maintenance					
Utilities	39,844	61,150	93,000	176,150	108,700
Services	451,656	569,735	519,385	550,200	642,845
Supplies	622,970	965,625	30,740	30,860	48,215
Outside Contracts	79,793	105,000	141,875	141,875	251,875
Other	-	-	-	35,000	15,000
Operations & Maintenance	1,194,263	1,701,510	785,000	934,085	1,066,635
Non-Operating					
Capital Outlay	156,931	86,770	-	-	72,730
Non-Operating Expenditures	156,931	86,770	-	-	72,730
Total Expenditures	2,963,096	3,610,230	2,627,665	2,815,055	3,173,815



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Increased funding for services supporting the Building Bridges and Problem Solving Court programs
Supplies	Installation of parking lot cameras
Outside Contracts	External contracts for deposit transportation, multipurpose room microphone integration, and courtroom Zoom system enhancements
Other	Unavailable budget for Appointed Conflict Public Defender contracts

PARKS & RECREATION DEPARTMENT

MISSION STATEMENT

To provide exceptional parks, facilities, and recreational programs that enrich lives, promote wellness, and strengthen community connections for all who live, work, and play in Lake Havasu City.

DESCRIPTION

The Parks and Recreation Department consists of four divisions: Aquatics, Parks, Administration, and Recreation. The Parks and Recreation Department offices are located inside the Aquatic/Community Center. This is where you can register for offered activities and programs, reserve park ramadas and facility meeting rooms.

The Aquatic side of the Aquatic/Community Center features an indoor wave and lap pool, a whirlpool, a therapy pool, an outdoor splash pad, a slide, and fun shore features. The Aquatic division is responsible for overseeing the pools, slide, and splash pad which are used regularly during open swim, lap swim, exercise classes and swim lessons, in addition to summer youth activities like the junior lifeguard program and summer swim league. The Community Center houses a variety of rooms both large and small, which are available for use in a multitude of ways. Room offerings range from a full commercial kitchen, and four meeting rooms, to a gym capable of seating 1,000 people.

The Recreation division oversees a variety of activities and programs which include the after-school program, seasonal camps, sports, and events with schools, clubs, and outside organizations as well as several community events throughout the year.

Our Parks division maintains 17 parks throughout the city, each with family-friendly amenities. These amenities include play structures, water features, outdoor pickleball and bocce ball courts, and horseshoe pits. Three of the parks have reservable ramadas. Throughout these parks, 15-lit multi-use fields are used by both adult and youth leagues for baseball, football, soccer, and softball. The Patrick Tinnell Memorial Sports complex is a 40,000-square-foot lakefront multi-use skate park located in Rotary Community Park. The Site Six launch ramp, located on the island, is the only free public launch ramp within Lake Havasu City. It offers courtesy docks as well as a popular fishing pier and fish cleaning station. The Parks division maintains three dog parks located at Avalon Park, London Bridge Beach, and S.A.R.A. Park. These dog parks allow owners and dogs to socialize while enjoying the outdoors.

PARKS & RECREATION ACCOMPLISHMENTS

ACCOMPLISHMENTS FY 24-25

- Installed a new playground at Jack Hardie Park.
 - Began grading the ball fields at SARA Park.
 - Secured a contract for the Site 6 Fishing Dock project.
 - Introduced adaptive swim lessons.
 - Installed a new HVAC system at the Aquatic Center.
 - Upgraded signage throughout SARA Park.
 - Opened Main Street Commons.
 - Hosted major community events including Halloween Spooktacular, Truck-a-palooza, Teen Break, Concerts in the Park, Fall Fun Fair, Sledding with Santa, and the Itty-Bitty Golf Open.
 - Recognized as a Provider for the American Red Cross Centennial Campaign.
 - Hired a new Recreation Superintendent.
-



PARKS & RECREATION PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Assistant	1		
Administrative Specialist I	1	1	3.4
Administrative Specialist II	1	1	1
Administrative Supervisor	1	1	
Aquatics Program Coordinator			1
Aquatics Supervisor	1	1	1
Bartender	0.2	0.2	0.2
Cashier	2	2	
Director of Parks and Recreation	1	1	1
Fitness Instructor	1.4	1.4	1.4
Laborer	7.6	7.6	
Lead Lifeguard	2.4	3.1	3.1
Lifeguard	7.1	7.7	7.7
Management Specialist			1
Parks Field Supervisor	3	3	3
Parks Maintenance Assistant			1
Parks Maintenance Crew Lead	7	7	7
Parks Maintenance Specialist	6	7	8
Parks Maintenance Superintendent	1	1	1
Parks Maintenance Technician	14	14	17
Recreation Aide	16	16	19.2
Recreation Leader	9.2	9.4	12
Recreation Program Coordinator	3	3	2
Recreation Superintendent		1	1
Total Positions	85.9	88.4	92

PARKS & RECREATION

GOALS AND PERFORMANCE MEASURES

Goal: Great Community to Live, Work and Play

Objective: Offers and supports a variety of recreational programs and activities that promote a healthy and active lifestyle

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Offer a Variety of Exercise and Enrichment Programs for All Ages			
Number of Community Center rentals	586	650	590
Number of sport program registered participants	146	165	300
Number of open gym session participants	3,254	3,300	3,500
Number of exercise class participants	18,410	18,500	18,600
Number of lap swim session participants	6,521	6,700	6,800
Number of open swim session participants	64,315	66,000	67,000
Number of swim lesson participants	183	200	400
Hours of private pool rental	324	350	375

Objective: Engages the community in events and activities that promote recreation, culture, education and social interaction

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Special Events That Give Families, Residents, and Visitors an Opportunity to Participate in a Variety of Activities			
Number of special events conducted	5	12	13
Number of special events assisted	0	0	0

Objective: Supports educational opportunities for life-long learning and workforce development

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Offer Affordable After School Program (ASP) and Summer Camp Child Care to Help Working Parents			
Average after school program daily attendance	415	460	515
Average number of households in ASP	349	360	375
Average number of households per session receiving assistance	117	135	145
Average summer camp daily attendance	134	250	350

PARKS & RECREATION

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Enhances the quality, life and safety of municipal infrastructure and facilities

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Utilize Cost Effective Procedures in Maintaining and Repairing the Facilities for Safe Use			
Annual cost per acre Parks Maintenance measured (951 Acres not including ROW Landscape)	\$5,938	\$5,745	\$5,500

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Safe, Clean, and Aesthetically Pleasing Parks, Rights-of-Way, and Municipal Landscapes for Citizens and Visitors in Lake Havasu City			
Monthly playground inspections are 100% completed; and grade B or better.	90%	90%	90%
Monthly sports field inspections are 75% completed and grade C or better.	90%	90%	90%

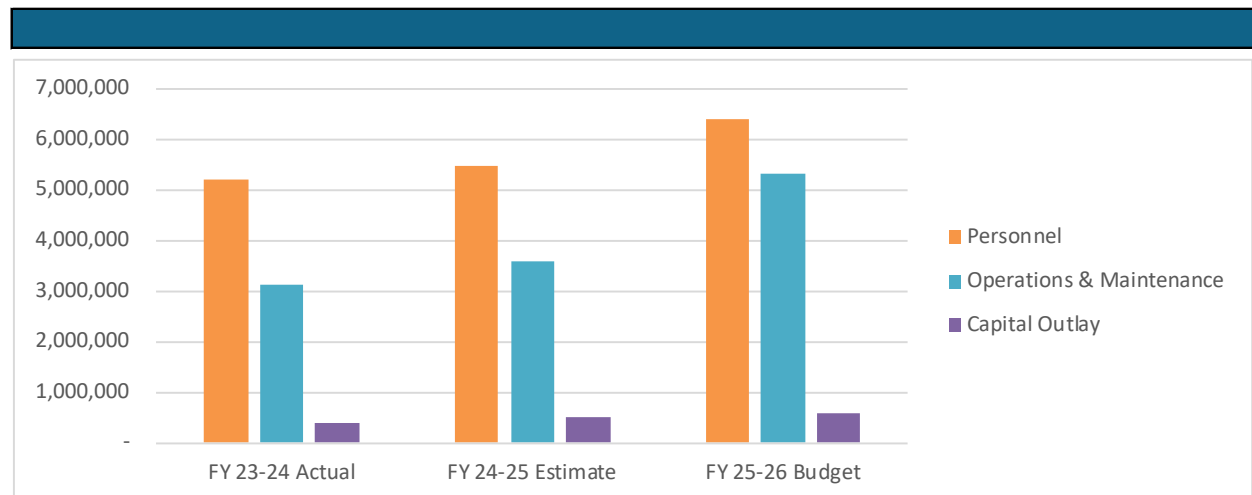
Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Preserves, protects and conserves natural resources and the environment

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintain and Develop Irrigation Systems to Deliver Optimum Water to Each Plant Type at the Lowest Cost with Maximum Resource Conservation			
Annually increase percent of system on updated Motorola controllers with goal of 100% in 2025	88%	89%	95%
Record and analyze annual water usage (per 1,000 cubic feet) through regular water audits with goal of 70% efficiency and completing 2 water audits per quarter	0%	25%	50%

PARKS & RECREATION DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	3,902,260	3,701,980	4,124,620	4,235,920	4,774,065
Benefits	1,306,352	1,357,000	1,358,235	1,476,690	1,631,495
Compensation	5,208,612	5,058,980	5,482,855	5,712,610	6,405,560
Operations & Maintenance					
Utilities	1,808,155	1,857,550	2,111,710	2,119,100	2,265,250
Services	419,415	349,150	374,745	375,650	1,453,505
Supplies	825,585	686,830	1,026,755	1,270,765	999,265
Miscellaneous	1,993	3,100	3,100	4,600	5,300
Outside Contracts	67,726	90,025	74,335	90,025	85,025
Other	0	600,000	-	60,000	500,000
Operations & Maintenance	3,122,874	3,586,655	3,590,645	3,920,140	5,308,345
Non-Operating					
Capital Outlay	371,707	795,000	487,000	562,000	598,000
Non-Operating Expenditures	371,707	795,000	487,000	562,000	598,000
Total Expenditures	8,703,193	9,440,635	9,560,500	10,194,750	12,311,905



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	One-time funding for a Parks & Recreation Master Plan and ballfield lighting replacement at Rotary and SARA Parks
Other	\$500K set aside in unavailable for Park improvements and maintenance

POLICE DEPARTMENT

MISSION STATEMENT

Ensure a safe and secure community with the vision of being recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department is dedicated to ensuring public safety through a broad range of services, including maintaining public order, providing emergency response, and promptly addressing citizen calls for service. Our team is committed to delivering high-quality policing while prioritizing the well-being and quality of life of our residents. Through proactive crime prevention initiatives and a relentless focus on suppressing criminal activity and reducing the fear of crime, we strive to create a safer community.

We are firmly committed to Community Oriented Policing, a philosophy that fosters proactive partnerships between law enforcement and the community to address the root causes of crime, fear, and other public safety concerns. This approach is embedded in every aspect of our operations and is the responsibility of every department member. Our commitment to community engagement is demonstrated through initiatives such as Neighborhood Watch, Senior Citizen Crime Prevention Programs, Youth Programs, the Citizens Police Academy, Sexual Offender Website Notifications, and Volunteer Programs.

ACCOMPLISHMENTS FY 24-25

- The department conducted a Citizens on Patrol (COP) Academy, the first in nearly eight years. From numerous applications, ten volunteers were carefully vetted and selected to attend the customized academy. The program was designed to equip them with the skills to assist police officers by handling tasks that do not require the presence of a certified officer. Upon completing the academy and undergoing field training alongside officers, COPs are assigned duties primarily related to parking enforcement and prisoner transport. Several COPs also regularly volunteer at local events in addition to their assigned responsibilities. Since July 2024, this dedicated group has contributed over 650 hours of volunteer service.
- In Arizona, police officer candidates must be at least 21 years old to graduate from a training academy. To bridge the gap between the ages of 18 and 21, the department partnered with the Human Resources Department to create an apprenticeship program. Leveraging funding from the Arizona at Work Program and formalizing it through an employment contract, the Police Service Assistant position was established. This opportunity is available to eligible individuals who have participated in the department's Cadet Program for at least six months and demonstrated a commitment to becoming future Lake Havasu City police officers. Participants serve in this role until they are eligible to attend the academy. During the program, apprentices complete mandatory training, meet minimum standards, and achieve key developmental milestones.

ACCOMPLISHMENTS FY 24-25 (Continued)

- The department expanded its wellness initiative by requiring every member to attend a one-hour visit with a healthcare professional. Additionally, employees began attending a five-day post-traumatic growth class hosted by Boulder Crest, titled *Struggle Well*. This training focuses on two key objectives: normalizing the challenges faced by first responders and building the resilience to "struggle well." The program empowers participants to turn adversity into strength and growth, benefiting themselves, their families, the community, and the nation. Employees were also granted access to the Dave Ramsey Financial Wellness application, further supporting holistic well-being. These initiatives were made possible through the Law Enforcement Mental Health and Wellness Grant awarded to the department.
- K-9 Echo has proven to be an invaluable asset since joining the department in July 2024 alongside his handler, Detective Robert Draper. Specializing in drug detection, Echo has played a crucial role in disrupting illegal drug activity, leading to the seizure of over 23,000 fentanyl pills, two pounds of methamphetamine, 52 grams of fentanyl powder, 50 grams of cocaine, 30 grams of heroin, and more than \$73,000 in U.S. currency. Echo's contributions have significantly enhanced public safety by removing dangerous drugs from our streets. Beyond enforcement, Echo serves as a visible deterrent to drug trafficking in both the community and local schools. His effectiveness underscores the importance of maintaining a strong K-9 program. Continued investment in Echo and the broader K-9 unit is vital to sustaining these essential enforcement efforts.
- The acquisition of the Motorola Spillman Flex CAD, RMS, and JMS systems represents a major milestone for the department, significantly improving operational efficiency and data management. This integrated system enhances communication, streamlines reporting, and enables real-time information sharing between officers and dispatchers—leading to faster, more effective emergency responses. The Records Management System (RMS) ensures accurate, organized case documentation, improving investigative capabilities. The Jail Management System (JMS) strengthens inmate tracking and facility operations, increasing safety and efficiency. By modernizing our technology infrastructure, the department is enhancing officer safety, reducing administrative burdens, and ensuring compliance with evolving reporting standards. This investment supports our mission to serve the community effectively and positions us for continued progress in law enforcement operations.



POLICE DEPARTMENT PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Accreditation Specialist		0.7	0.7
Administrative Specialist I	2.7	3	3
Administrative Specialist II	1	1	1
Animal Control Officer	3	3	3
Animal Control Officer, Senior	1	1	1
Background Investigator	0.7	1.7	1.7
Crime Scene Specialist	1	1	1
Detention Officer	12.5	11	11
Detention Supervisor	1	1	1
Executive Assistant	1	1	1
Logistics Technician			1
Management Analyst	1	1	1
Police Captain	2	2	2
Police Chief	1	1	1
Police Lieutenant	5	5	5
Police Officer	65	65	65
Police Records Clerk	5	5	6.5
Police Records Supervisor	1	1	1
Police Sergeant	11	11	11
Police Service Assistant Apprentice		2	3
Police Service Technician	1	1	
Property/Evidence Technician	1.7	1.7	1.7
Public Safety Dispatch Supervisor	2	2	2
Public Safety Dispatcher	14	14	14
Total Positions	133.6	136.1	138.6



POLICE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Provides services, supplies and equipment to reduce harm and save lives and property within and around the community

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Monitor the Computer Aided Dispatch Response Time Data for Priority 1 (Emergency) Calls			
Average time call received until dispatched (min:sec)	2:14	2:12	2:10
Average time officer dispatched until on scene (min:sec)	5:51	5:55	5:50

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Perform Background Investigations on City Employees and Volunteers, and Peddlers Requesting to Sell Door-to-Door and Vendors Requesting to Conduct Business at Recreation Events within the Community.			
Number of City employee and volunteer background investigations conducted	527	497	509
Number of Peddler Permit and vendor background investigations conducted	130	107	119

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Market Continued Growth and Improvements for the Neighborhood Watch Program			
Number of neighborhood groups	94	92	92
Number of members	535*	465	488

*Updated to reflect removal of inactive members in FY 23/24

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Animal Control Services to Ensure Animal Health and Protection of the Citizens; Reduce the Number of Animals Impounded by Increasing Licensing of Pets			
Number of calls for service	2,275	2,500	2,750
Number of animal licenses issued or renewed	2,923	2,600	3,000
Number of animals impounded	290	300	300
Number of animals returned to owner, not requiring impound	65	70	70

Goal: Safe and Secure Community (Continued)

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintain Constant Vigilance Towards the Apprehension of Serious Criminal Offenders; Reduce Crime by Supporting the Exchange of Intelligence Information, Proper Crime Scene Investigations, and Sound Investigative Practices			
Number of Group A offenses reported	2,757	2,722	2,687
Number of Group A offenses cleared	1,310	1,321	1,332
Percent of Group A reported offenses cleared**	48%	49%	50%

**Cases reported and cleared may cross fiscal years

POLICE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community (Continued)

Objective: Supports the enforcement of laws and regulations in a fair, just and timely manner

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Safe Streets with Traffic Enforcement as a Means to Reduce Traffic Accidents			
Accident ratio per 1,000 population	17.2	15.9	16.7
Total Accidents Reported	1,002	945	992
Traffic Enforcement Activity - Number of Traffic Stops	9,552	9,112	9,568
Total hours dedicated to traffic enforcement	2,479	2,004	2,104

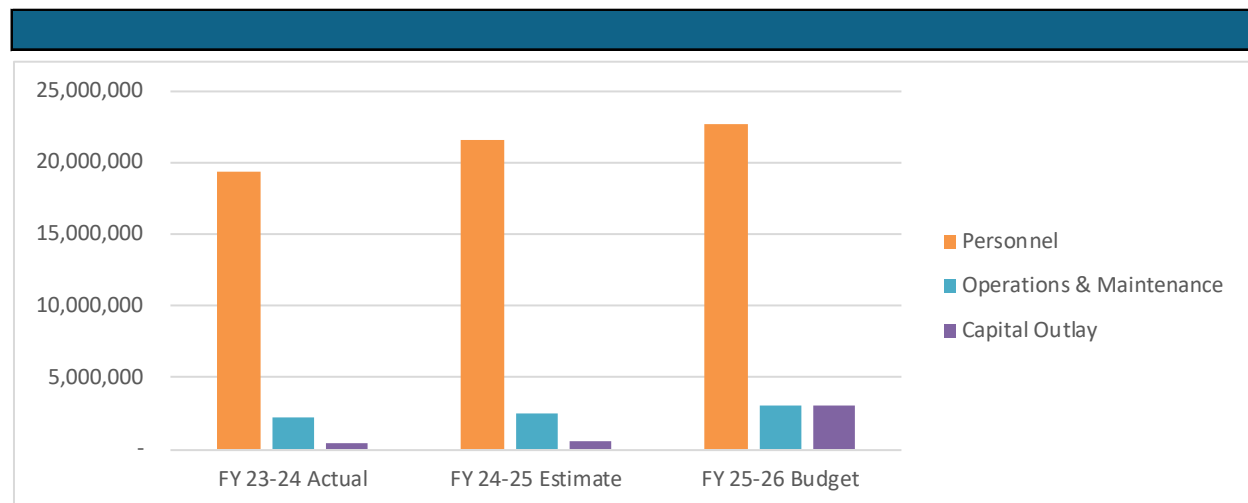
Objective: Provides a visible and approachable public safety presence which supports proactive prevention measures and education

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Continually Educate the Community Through Various Means Including Community Oriented Policing			
Number of 5th, 7th and 9th grade students provided NOVA Program Instruction (Nurturing, Opportunities, Values, Accountability)	1,199	1,204	1,209



POLICE DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	10,807,885	10,777,035	11,924,160	11,713,410	12,559,425
Benefits	8,592,864	8,917,295	9,594,220	9,611,105	10,084,920
Compensation	19,400,749	19,694,330	21,518,380	21,324,515	22,644,345
Operations & Maintenance					
Utilities	198,950	234,815	219,350	239,800	252,950
Services	481,134	529,355	441,215	541,900	644,765
Supplies	550,341	799,670	592,460	678,275	739,205
Miscellaneous	10,536	7,800	10,710	12,800	11,550
Outside Contracts	990,004	820,000	1,275,000	1,135,000	1,320,000
Other	-	35,000	-	100,125	100,000
Operations & Maintenance	2,230,965	2,426,640	2,538,735	2,707,900	3,068,470
Non-Operating					
Capital Outlay	465,596	866,835	514,770	1,325,177	3,029,000
Non-Operating Expenditures	465,596	866,835	514,770	1,325,177	3,029,000
Total Expenditures	22,097,310	22,987,805	24,571,885	25,357,592	28,741,815



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new Police Service Assistant Apprentice
Services	Increase in services for professional development and staff training
Supplies	Purchase of electric bikes for patrol
Capital Outlay	Purchase of all new handheld radios, 11 new vehicles and drone

PUBLIC WORKS - GENERAL FUND

MISSION STATEMENT

ADMINISTRATION

The Administration Division coordinates and manages efforts to preserve and enhance the quality of life, health, welfare, and safety of Lake Havasu City residents. Through oversight of the Public Works Department's Divisions and Areas—including Water, Wastewater, Airport, Engineering, Facilities Maintenance, Vehicle Maintenance, and Streets Maintenance, Administration ensures effective and efficient service delivery to the community.

ENGINEERING

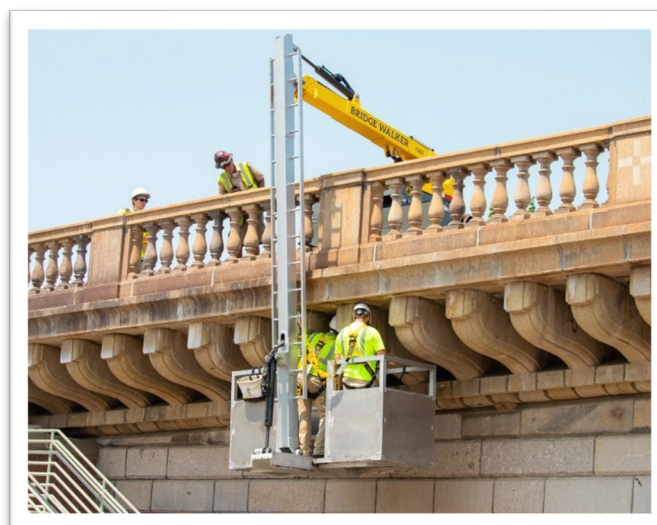
The Engineering Division provides high-quality design, inspection, and engineering services to support Lake Havasu City's infrastructure, safety, and growth. By preparing project plans, managing engineering standards, overseeing stormwater and floodplain regulations, and reviewing development projects, the Division ensures compliance, efficiency, and sustainability. Operating under the Public Works Director, it serves the city with integrity and professionalism.

FACILITIES MAINTENANCE

The Facilities Maintenance Division ensures City buildings offer a safe, functional, and welcoming environment for staff and visitors. By implementing proactive maintenance strategies, the division preserves City assets, enhances operational efficiency, and supports a productive workplace for all departments.

VEHICLE MAINTENANCE

The Vehicle Maintenance Division is responsible for the safe, efficient, and effective management, maintenance, and repair of the City's fleet. By supporting departmental transportation needs, the division plays a critical role in enabling city operations and ensuring reliable service delivery across all functions.



PUBLIC WORKS - GENERAL FUND

DESCRIPTION

ADMINISTRATION

Public Works Administration oversees Engineering, Maintenance Services (Streets, Facilities Maintenance, and Vehicle Maintenance), Wastewater, Water, and Airport.

ENGINEERING

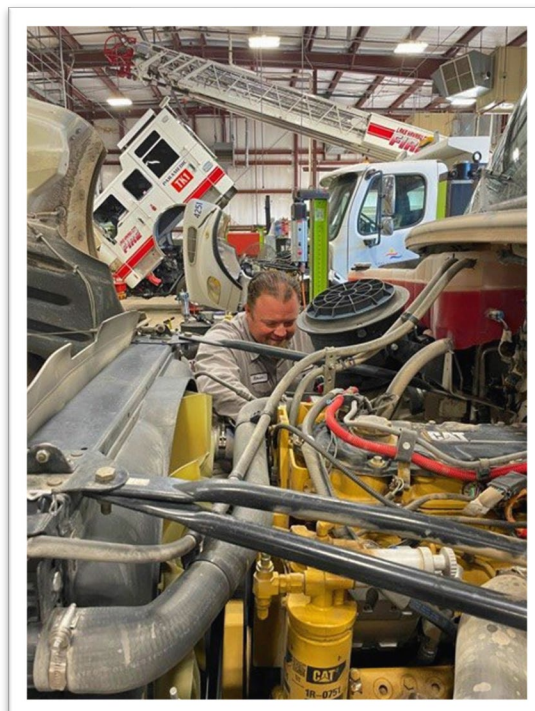
Engineering provides safe and efficient public streets, storm drainage, sanitary sewer systems, high-quality drinking water, and public transportation services. This is achieved through cost-effective planning, design, and construction of physical infrastructure.

FACILITIES MAINTENANCE

Facilities Maintenance delivers daily preventive maintenance and repairs for all City facilities and equipment. Ensuring a safer and healthier environment is our top priority. We identify needs, implement solutions, and consistently provide exceptional customer service.

VEHICLE MAINTENANCE

Vehicle Maintenance is responsible for the purchase and disposal of City vehicles, as well as providing preventive maintenance, emergency repairs, and administrative services—including Fleet Management—for all City vehicles and equipment.



PUBLIC WORKS - GENERAL FUND

ACCOMPLISHMENTS FY 24-25

ADMINISTRATION

- Started developing a safety culture for all Public Works Divisions.
- Implemented quarterly performance conversations for all Public Works employees.
- Assisted with the Water and Sewer Divisions' City Code revisions.
- Worked with the Fire Department to establish a fire hydrant inspection and testing program.
- Reorganized the Public Work's leadership structure.
- Improved and strengthened working relationships with other City Departments.

ENGINEERING

- Provided engineering support and PS&E development for internal Public Works and Parks projects, including Site Six Fishing Dock (under construction), Jamaica Blvd Pavement Rehab (bid-ready), and the New Lab Building Civil Sitework (bidding). Also supported LHMPO signal coordination.
- Managed flood control projects such as completing Queens Bay and Havasupai Washes, bidding Kiowa Drain 3 and drafting a Wash Management Plan identifying top 10 priority projects.
- Completed MS-4 permit audit prep, revised City Stormwater Management Plan, implemented stormwater BMP procedures, restructured inspections, and initiated post-construction BMP facility inspections on private properties.
- Integrated the Maintstar system for reviewing and approving engineering, stormwater, and ROW permits, as well as for inspection processes across Engineering and DSD functions.
- Successfully transitioned and reorganized the Engineering Division to shift Capital Improvement Project (CIP) management under Public Works.

FACILITIES MAINTENANCE

- Trained personnel for Generator Inspection and Service.
- Trained personnel for Fire suppression inspection and repairs.
- In-house remodels for ten areas covering 2,275 sf.
- City Hall roof repair and Urethane recoat.
- 41 in house maintenance programs completed.
- Crack-fill and sealing of 10 City owned parking lots.

VEHICLE MAINTENANCE

- Rolled out RTA Fleet Management Software and began implementing a new fuel management system.
- Completed annual certifications for lifts, bucket trucks, scissor lifts, and cranes.
- Technicians attended Pierce fire engine and Hale pump training in preparation for EVT certifications.
- Ordered 43 new vehicles, with most arriving before June 30; auctioned 16 units, with 20 more planned for auction.
- Projecting 900 preventative maintenance services and 2,100 work orders, with 81% completed within 5 days.

PUBLIC WORKS

GENERAL FUND PERSONNEL

Administration Total Positions	FY 23-24	FY 24-25	FY 25-26
Capital Asset Administrator			1
Capital Program Manager		1	1
Capital Projects Inspector			1
Deputy Director of Public Works		1	2
Director of Public Works	1	1	1
Management Analyst	1	1	1
Project Manager	3	2	2
Transportation & Maintenance Superintendent	1	1	
Administration Total Positions	6	7	9
Engineering	FY 23-24	FY 24-25	FY 25-26
Capital Asset Administrator	1	1	
Civil Engineer	1	1	1
Engineering Manager	1	1	1
Engineering Technician	2	2	2
Engineering Total Positions	5	5	4
Facilities Maintenance	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist II	1	1	1
Custodian	2	4	4
Facilities Field Supervisor	1	1	1
Facilities Maintenance Crew Lead	2	2	2
Facilities Maintenance Specialist	4	4	5
Facilities Maintenance Supervisor			1
Facilities Maintenance Technician	1	1	1
Maintenance Supervisor	1	1	
Facilities Maintenance Total Positions	12	14	15
Vehicle Maintenance	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist II	1	1	1
Fleet Maintenance Supervisor	1	1	1
Fleet Mechanic I	4	3	3
Fleet Mechanic II	4	5	4
Fleet Mechanic III	0	0	1.7
Lead Fleet Mechanic			1
Laborer	0.3	0.7	
Maintenance Assistant			0.7
Shop Foreman	1	1	
Vehicle Maintenance Total Positions	11.3	11.7	12.4
Public Works General Fund Total Positions	34.3	37.7	40.4

PUBLIC WORKS – GENERAL FUND

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Enhances the quality, life and safety of municipal infrastructure and facilities

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Utilize Cost Effective Procedures in Maintaining and Repairing the Facilities for Safe Use			
Annual cost per square foot of facility maintenance measured (294,474 Sq Ft Facilities)	\$6.80	\$9.65	\$10.50
Facility work orders completed within 1 day	63%	59%	60%
Facility work orders completed within 5 working days (95%)	85%	84%	85%

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Asset Management Plans in place for 75% of facilities	50%	50%	60%

Goal: Reliable Infrastructure and Effective Mobility

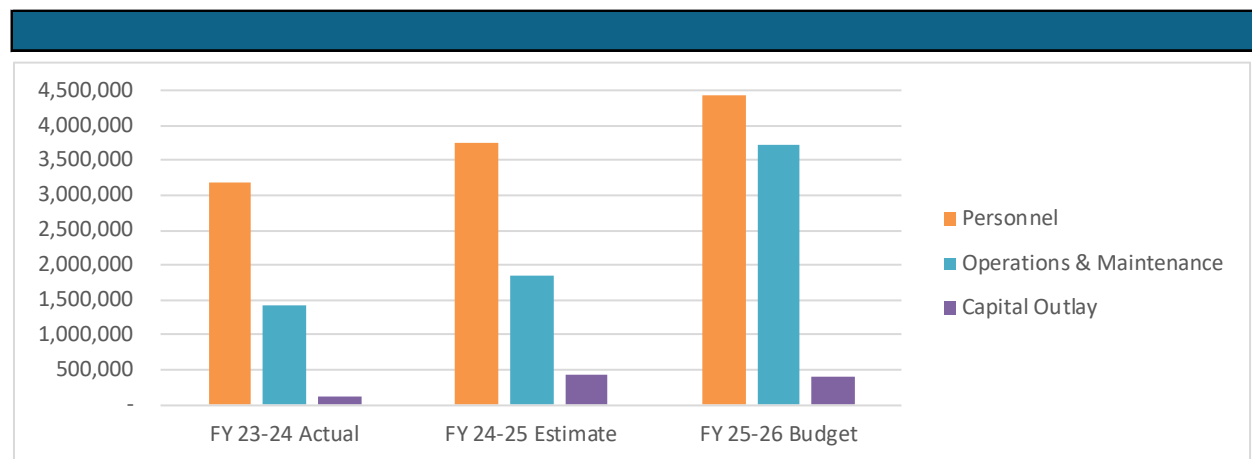
Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Vehicle Maintenance Service and Fleet Management for Lake Havasu City in the Most Efficient and Effective Manner Possible			
Repair vehicles within five days of work order being opened	80%	81%	83%
Preventative maintenance completed on time, within one month due	85%	89%	89%
Vehicle and equipment items available for use (%)	96%	97%	97%
Preventative maintenance versus repair	46%	43%	46%

PUBLIC WORKS – GENERAL FUND

DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	2,178,662	2,376,080	2,559,695	2,716,830	3,061,085
Benefits	993,515	1,138,115	1,180,480	1,256,690	1,385,230
Compensation	3,172,177	3,514,195	3,740,175	3,973,520	4,446,315
Operations & Maintenance					
Utilities	92,950	92,350	97,780	118,150	110,220
Services	825,421	975,400	1,299,820	1,864,115	2,419,850
Supplies	512,873	1,065,095	446,565	812,745	774,760
Outside Contracts	-	50,000	-	50,000	120,000
Other	-	296,500	-	296,500	297,200
Operations & Maintenance	1,431,244	2,479,345	1,844,165	3,141,510	3,722,030
Non-Operating					
Capital Outlay	107,195	107,000	418,000	480,000	403,000
Non-Operating Expenditures	107,195	107,000	418,000	480,000	403,000
Debt					
Intercost	(2,235,827)	(2,235,831)	(2,586,322)	(2,586,322)	(3,162,780)
Total Expenditures	2,474,789	3,864,709	3,416,018	5,008,708	5,408,565



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	3 new full-time positions which includes 1 Fleet Mechanic
Services	Increase in services for Citywide maintenance and repair

PUBLIC WORKS

AIRPORT

MISSION STATEMENT

Our mission is to provide safe and efficient aviation facilities for the citizens, businesses, and visitors of Lake Havasu City. To facilitate regional economic development by providing a modern, efficiently operated and compliant aviation facility. To consider all available funding sources to aid in making the airport as self-sustaining as possible. To maintain and develop the airport in an environmentally sound manner, as a vital part of the local, state and national economy.

DESCRIPTION

The Airport Division is responsible for customer-friendly administration, maintenance, planning, development, public outreach, and monitoring of flight operations at a medium-sized commercial/general aviation airfield facility. Two commercial freight carriers, one rental car agency, two multi-service fixed-base operators, and various specialty fixed-based operators are based here. The airport is a primary gateway to the city and is open to the flying public, freight carrier operators and corporations 24 hours a day, 7 days a week, 365 days a year.

ACCOMPLISHMENTS FY 24-25

- Completed inspections of 100% of the Airport to ensure compliance with all regulations and the FAA rules for aeronautical uses at a federally funded airport.
- Replaced Runway Safety Area (RSA) hydrants with recessed units.
- Installed a new Automated Weather Observing System (AWOS).
- Reached 30% design completion for Phase 2 RSA improvements.
- Finalized 100% design and FAA submission for Runway Lights and Signs project: to be advertised April 1, 2025, with award to follow.
- Hired a new Airport Operations Supervisor.
- Completed the Airport's Disadvantaged Business Enterprise (DBE) goal and methodology and overall plan in accordance with FAA mandates.
- Hosted month-long T-6 training detachment for 15 aircraft and 125+ personnel.
- Advertised RFP for SASO Maintenance Facility in City Hangar 59; three bids received, with negotiations in progress.
- Launched Consultant Task Order for planning City hangar development.
- Continued development with Fixed Base Operator (FBO) Havasu Air Center (HAC) for South Area hangar and airport development as a follow-up to their Request for Proposal (RFP) submission.

PUBLIC WORKS AIRPORT PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist I	1		
Administrative Specialist II		1	1
Airport Manager	1	1	1
Airport Maintenance Specialist	1	1	1
Airport Operations Supervisor	1	1	1
Total Positions	4	4	4



PUBLIC WORKS AIRPORT

GOALS AND PERFORMANCE MEASURES

Goal: Reliable Infrastructure and Effective Mobility

Objective: Provides a safe transportation network, enhances traffic flow and offers safe mobility to aeronautical users and general public

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintain Safety and Security of Facility			
Conduct daily airfield safety inspections (total annual inspections)	261	261	261
Conduct emergency safety repairs within 24-48 hours	100%	100%	100%
Take corrective action for deficiencies within 14 days of notification	100%	100%	100%

Goal: Well-Planned, Sustainable Growth and Development

Objective: Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Host Aeronautical Use Events at the Airport			
Number of events	3	3	3

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provides Customer Service to Fixed Based Operator's (FBO's) and Private Individuals			
Number of FBO's	2	2	2

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Meets with FAA/ADOT to Develop CIP Plan and Maximize Grant Opportunities			
Number of meetings	1	2	3
Number of scheduled CIP projects	2	2	3

Goal: Good Governance

Objective: Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Seek Grant Funding Opportunities			
Apply for build/design improvement Grants	1	2	3

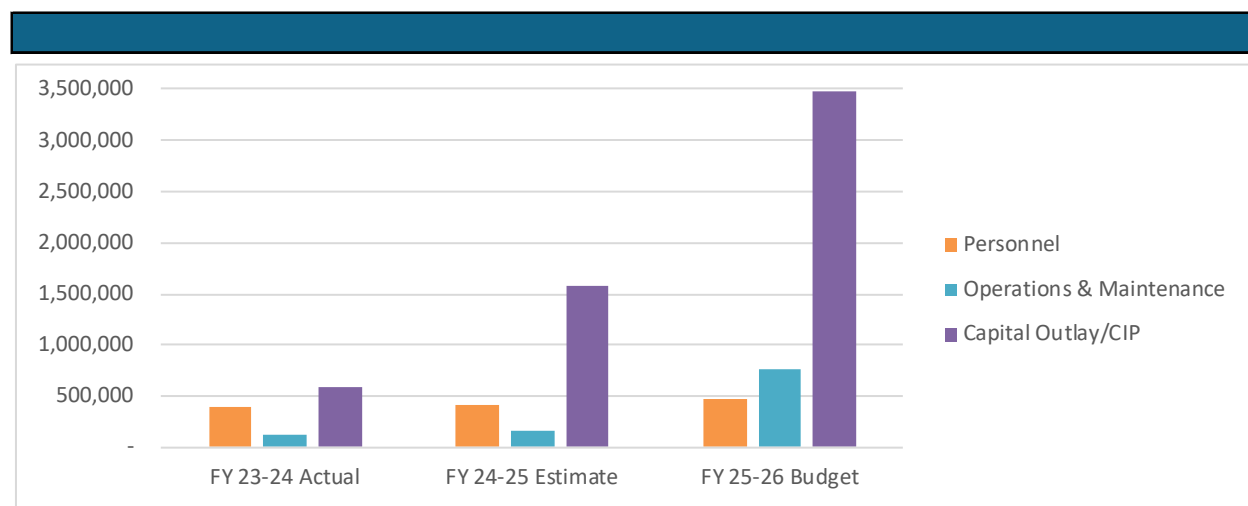
Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Ensure Hangar Policy Enforcement			
Apply Hangar policy and inspections	121	121	121

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Effective and Efficient Hangar Development			
Hangar Wait List Total	125	145	145

PUBLIC WORKS AIRPORT DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	294,722	314,820	309,795	338,290	333,890
Benefits	107,852	151,765	107,910	138,945	135,950
Compensation	402,574	466,585	417,705	477,235	469,840
Operations & Maintenance					
Utilities	69,658	68,675	75,590	73,675	84,300
Services	20,873	55,470	70,470	65,470	647,970
Supplies	29,481	44,900	22,400	31,900	35,400
Miscellaneous	143	400	150	400	400
Operations & Maintenance	120,155	169,445	168,610	171,445	768,070
Non-Operating					
Capital Outlay	-	-	96,000	113,000	49,000
Capital Improvement Program	599,484	4,185,000	436,000	3,232,000	2,262,000
Contingency	-	7,000	-	7,000	7,000
Depreciation	-	965,000	1,048,270	980,000	1,153,100
Non-Operating Expenditures	599,484	5,157,000	1,580,270	4,332,000	3,471,100
Intercost	309,752	309,752	334,318	334,318	351,235
Total Expenditures	1,431,965	6,102,782	2,500,903	5,314,998	5,060,245



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	One-time funds for airfield pavement preventative maintenance and special aviation projects consulting

PUBLIC WORKS

STREETS – HURF FUNDED

MISSION STATEMENT

To maintain, construct, and administer safe and effective Highway User Revenue Fund (HURF)-eligible public right-of-way facilities (streets) throughout the City.

DESCRIPTION

The Maintenance Services Division – HURF-funded – is responsible for the administration, maintenance, and minor construction of all activities related to the City’s roadways and HURF-eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals, and striping. This division also handles signage and traffic control for many special events, including marathons and the London Bridge Days parade and related activities. It is responsible for conducting traffic studies, operating and maintaining traffic signals and streetlights, performing pavement condition assessments, and planning and administering contracts for pavement repair, rehabilitation, and sealing projects.

ACCOMPLISHMENTS FY 24-25

- Concrete – 139 Jobs – 14,132 sq. ft.
- Patching – 213 Patches – 29,795 sq. ft.
- Storm Clean-Up – 2 Storms- Light clean-up.
- Grading Projects – Main Street Commons, Cypress Overflow Parking,
- and Cypress Lab Site
- Construct City Fuel Facility
- Built Meter Reader Parking Lot
- HA5 coverage - 155,174 sq. yd.
- Chip Seal coverage – 267,946 sq. yd.
- CQS coverage – 638,349 sq. yd.
- Crack fill coverage - 767,360 sq. yd.
- New Asphalt – 144,610 sq. yd.

PUBLIC WORKS STREETS – HURF FUNDED

PERSONNEL | GOALS AND PERFORMANCE MEASURES

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist II	1	1	1
Laborer	0.7	0.7	
Streets Maintenance Assistant			0.7
Streets Maintenance Crew Lead	3	3	3
Streets Maintenance Field Supervisor	2	2	2
Streets Maintenance Specialist	10	10	11
Streets Maintenance Supervisor	1	1	1
Streets Maintenance Technician	3	3	6
Streets Superintendent			1
Transportation Specialist	3	3	3
Total Positions	23.7	23.7	28.7

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

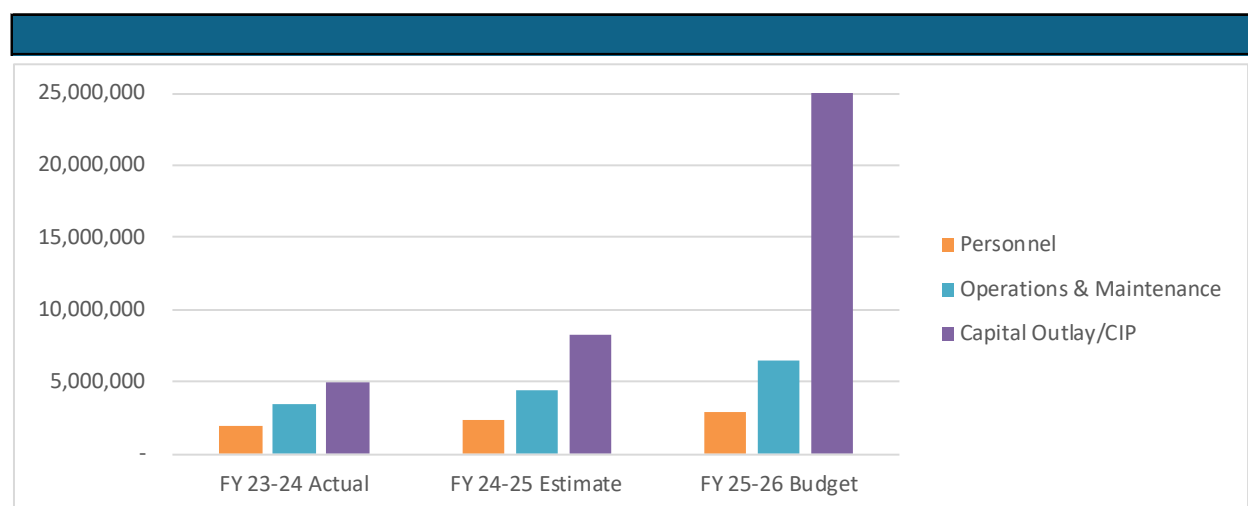
Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintain Lake Havasu City Roadways at a Cost of Less than \$1.60 Per Square Yard for Pavement While Maintaining a Pavement Condition Index (PCI) Greater than 75 and Maintaining Other Measures at a Greater than 90%			
Square yard cost of roadway maintenance, including Chip Seal, pavement maintenance labor for crack filing, patching, and materials for same	\$4.65	\$4.69	\$4.95
Percent of utility patches done within three days of receipt of notice from utility	25%	15%	20%
Percent of roadways cleared of large storm debris within two weeks of event	100%	100%	100%
Percent of lane striping completed annually	40%	75%	75%
A measure of the traffic signal flow actuated rather than in recall due to loop/video failure	99%	99%	99%
Pavement Condition Index	70.7	71	70

Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Asset Management Plan Implementation and Maintenance	30%	45%	50%

PUBLIC WORKS STREETS – HURF FUNDED DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	1,280,915	1,447,070	1,498,685	1,578,540	1,844,995
Benefits	715,029	819,800	798,845	861,360	998,885
Compensation	1,995,944	2,266,870	2,297,530	2,439,900	2,843,880
Operations & Maintenance					
Utilities	81,293	84,000	82,250	87,000	90,500
Services	2,586,073	2,848,990	3,124,150	3,594,150	5,216,440
Supplies	722,838	791,200	1,229,360	1,300,700	1,138,285
Miscellaneous	-	525	-	525	525
Operations & Maintenance	3,390,204	3,724,715	4,435,760	4,982,375	6,445,750
Non-Operating					
Capital Outlay	879,454	2,470,155	1,327,000	1,831,000	442,000
Capital Improvement Program	4,097,599	10,239,745	6,943,310	11,473,915	24,615,000
Contingency	-	50,000	-	50,000	50,000
Non-Operating Expenditures	4,977,053	12,759,900	8,270,310	13,354,915	25,107,000
Intercost	964,684	964,685	988,627	988,627	1,237,895
Total Expenditures	11,327,885	19,716,170	15,992,227	21,765,817	35,634,525



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	5 new full-time positions
Services	One-time increase for additional asphalt maintenance and repair

PUBLIC WORKS

WASTEWATER

MISSION STATEMENT

To serve the citizens of Lake Havasu City by collecting, transporting, treating, and recycling wastewater in a safe, reliable, efficient, cost-effective, and environmentally responsible manner, while providing excellent service to our customers.

DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all sewage generated in the city that is connected to the sewer system. Gravity sewer lines collect the sewage from homes and direct it to the lowest practical areas. More than 70 lift stations are positioned in these low areas to pump the sewage to three (3) separate wastewater treatment plants. The collected sewage is then treated biologically. The water is reused for irrigation, and the solids are further processed before being disposed of in the landfill. The service also includes a laboratory for testing the performance of wastewater plant operations and ensuring compliance with the Aquifer Protection Permits for all wastewater facilities.

ACCOMPLISHMENTS FY 24-25

- Installed and began operation of Vadose Wells 8 and 9.
- Used former Nautical Golf Course for effluent delivery.
- Submitted AXPDES Permit Application.
- Completed SCADA Equipment upgrades in wastewater and water CIP projects.
- Treated over 1.5 billion gallons of influent wastewater.
- Recycled 331 million gallons for irrigation and groundwater injection.
- Converted to biological odor control at Mulberry and North Regional Treatment Plants.
- Completed rehabilitation of Clarifier #1 at Mulberry Treatment Plant.
- Renovated Park Avenue Lift Station.
- Lift Station Rehab Program completed 3 stations.
- Operators continue to pursue professional development through certification testing.

PUBLIC WORKS WASTEWATER

PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist II	1	1	1
Industrial Utilities Electrician	1	1	1
Industrial Waste Inspector	1	1	1
Instrumentation and Control Specialist	1	1	1
Laboratory Supervisor	1	1	1
Laboratory Technician	2	2	2
Scada Communication Specialist	1	1	1
Scada Supervisor	1	1	1
Wastewater Crew Lead	1	1	1
Wastewater Field Supervisor	1	1	1
Wastewater Plant Operator	4	4	4
Wastewater Plant Operator Lead	3	3	3
Wastewater Superintendent	1	1	1
Wastewater Supervisor	2	2	2
Wastewater Utility Locator	1	1	1
Wastewater Utility Specialist I	5	5	5
Wastewater Utility Specialist II	9	9	9
Total Positions	36	36	36



PUBLIC WORKS WASTEWATER

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Ensures access to a reliable utility infrastructure that effectively manages wastewater treatment and delivers safe reclaimed water, while reducing dependency on chemicals

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Wastewater Treated and Disposed			
Total treated flow, Million Gallons (MG) (3 treatment plants)	1,548	1,575	1,600
Miles of sewer	415	418	420
Number of Liftstations	78	78	78
Amount of reclaimed water delivered to users, MG	642	550	525
Injection of reclaimed water to Vadose Wells & Percolation Ponds, MG	905	1,025	1,075
Biosolids delivered to City Landfill, Tons	7,238	7,300	7,350

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintain and Repair Existing Assets			
Number of times lift stations cleaned	880	880	850
Miles of sewer lines cleaned	90	100	100
Sewer lines treated for roots (in feet)	8,000	8,000	8,000
Number of manholes treated for pests	2,800	2,830	2,850
Number of sewer main breaks	2	0	0
Number of reported pools drained into the sewer (instead of the streets)	80	80	80

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Prompt Service Installation and Customer Service			
Blue stake locator requests	9,000	12,000	10,000
Number of new sewer taps	15	15	15
Number of odor complaints responses	20	25	20

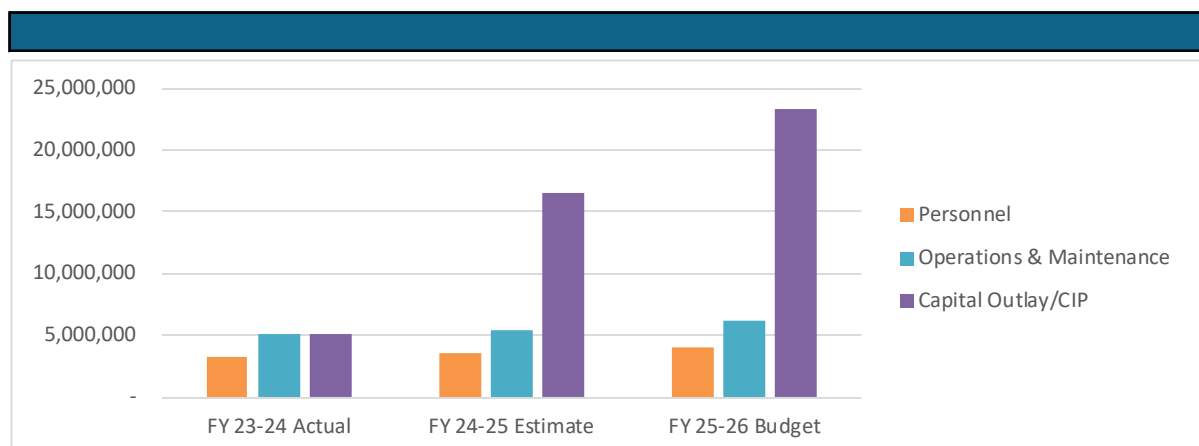
Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Ensures effective regulation and enforcement for a well-maintained and healthy environment

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Comply with all Federal and State Regulations for Environmental Quality			
Number of compliance data points	13,323	14,043	14,043
Number of compliance data points violated	85	57	71
Number of sewer spills	2	2	0
Number of ADEQ & ADHS audits	4	1	1
Percentage of passed ADEQ & ADHS audits	100%	100%	100%

PUBLIC WORKS WASTEWATER DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	2,223,921	2,360,175	2,412,235	2,497,770	2,690,930
Benefits	1,040,097	1,241,425	1,149,880	1,222,040	1,283,685
Compensation	3,264,018	3,601,600	3,562,115	3,719,810	3,974,615
Operations & Maintenance					
Utilities	1,799,738	1,559,400	1,682,855	1,660,300	1,841,890
Services	1,258,979	1,282,890	1,407,210	1,977,990	2,046,340
Supplies	2,027,278	2,094,080	2,249,135	2,377,850	2,282,850
Miscellaneous	38,438	40,000	43,700	45,000	49,500
Other	-	1,582,915	-	-	-
Operations & Maintenance	5,124,433	6,559,285	5,382,900	6,061,140	6,220,580
Non-Operating					
Capital Outlay	1,170,405	1,601,665	1,161,635	1,905,730	1,893,000
Capital Improvement Program	3,977,866	8,195,500	4,583,130	10,723,120	8,713,225
Contingency	-	1,000,000	-	1,000,000	1,000,000
Depreciation	-	11,140,000	10,793,060	11,550,000	11,650,500
Non-Operating Expenditures	5,148,271	21,937,165	16,537,825	25,178,850	23,256,725
Debt					
Intercost	2,635,576	2,635,577	2,718,900	2,718,900	3,270,055
Total Expenditures	29,692,181	48,253,507	41,771,765	51,248,725	50,558,220



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	One-time funding for well inspections, recycle pump replacement, flapper check valve installations, and bar screen rehabilitation

PUBLIC WORKS

WATER

MISSION STATEMENT

Provide great customer service, safe water in ample supply to meet the needs of the consumer while adhering to Federal and State drinking water standards.

DESCRIPTION

The Water Division provides safe water to the City's residents and operates and maintains the water treatment plant, wells, pump stations, storage reservoirs, and over 500 miles of water mains. Sampling of the water for a multitude of constituents occurs on a continuous basis to ensure safe drinking water. Conservation and efficient use of water is an ongoing effort.

The Division's goals are that a customer can go to their water faucet at any time of the day and get a glass of water without thought or hesitation. When people do not have to think about the service we provide, we have successfully performed our job.

ACCOMPLISHMENTS FY 24-25

- Completed update to Risk Management Plan.
- Began update to Water Master Plan.
- Installed service to new lab building site.
- Began Water Meter Upgrade Program.
- Provided support to Water Main Replacement Program - over 15,000 linear feet replaced.
- Treated and delivered 4.63 billion gallons of water.
- High Service Pump Program completed work on two of twelve pumps.
- Well Rehabilitation Program completed work at Well No. 9.
- Cleaned three reservoir tanks.
- Upgrades to Booster Station 5A completed.
- Valve Maintenance Program initiated with 596 valves completed in first year.
- Responded to 257 leaks (mains and service lines).
- Fourteen employees successfully passed a combined total of 23 certification tests.

PUBLIC WORKS WATER PERSONNEL

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Assistant	1		
Administrative Specialist I		1	1
Administrative Specialist II	1	1	1
Cross Connection Control Specialist	1	1	1
Plant Mechanic	2	2	1
Senior Water Crew Leader			1
Utility Foreperson	1	1	1
Water Compliance Specialist	1	1	1
Water Crew Lead	4	4	4
Water Field Supervisor	2	2	2
Water Plant Operator	2	2	2
Water Plant Operator Lead	1	1	1
Water Superintendent	1	1	1
Water Supervisor	2	2	2
Water Utility Locator	1	1	1
Water Utility Specialist I	8	8	8
Water Utility Specialist II	10	10	11
Water Utility Technician	2.2	3	3
Total Positions	40.2	41	42



PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Comply with All Federal and State Regulations for Water Quality			
Percentage of samples taken within regulated timeframe	100%	100%	100%
Number of bacteriological compliance violations	0	0	0
Percentage of compliance with maximum arsenic parameters	100%	100%	100%

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide Clean Water to the Community			
Billions of gallons of Treated Drinking Water annually	4.509	4.630	4.718

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Maintain and Repair Existing Assets within a Reasonable Time-frame			
Percentage of broken service line repairs made within <u>7</u> working days: <i>Note: In 2023 there were 257 main and service leaks, 110 of which were emergency repairs. This is a 52% increase from 2017.</i>	100%	100%	100%
Percentage of emergency service line and water main breaks responded to within <u>2</u> hours. <i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three-tier cell phone system.</i>	100%	100%	100%

Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Prompt Service Installation - New Water Meters			
Number of work orders completed on average by Water Distribution Crew, Customer Service, and Bluestake Locator			
Water workorders performed	3,486	3,600	4,000
Overage meter exchange	790	1,200	4,000
New meter installs	207	232	235
Bluestake Locator	8,350	7,500	6,500

PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURES

Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy and energy conservation efforts

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Ensures a Robust Water Portfolio Through Efficient Water Consumption			
Evaluate high water users, and conduct water audits to reduce their annual consumption (<i>Number of water audits conducted</i>)	45	62	65
Rainwater harvesting systems on select buildings in the City to capture both rainwater and water used by evaporative coolers to reuse for landscaping (<i>Water captured in gallons</i>)	500,000	400,000	450,000
Use of reclaimed water for outdoor irrigation (<i>Percentage of reclaimed water directed to landscaping</i>)	65%	60%	60%
Ensure the proper disposal of waste water (i.e.. pool water) (<i>Percentage of waste water disposed properly</i>)	65%	65%	65%
Injection of reclaimed water to groundwater storage to increase groundwater supply, offset our usage, and to have another source of water to rely on (<i>Amount percolated in acre feet</i>)	325	550	575

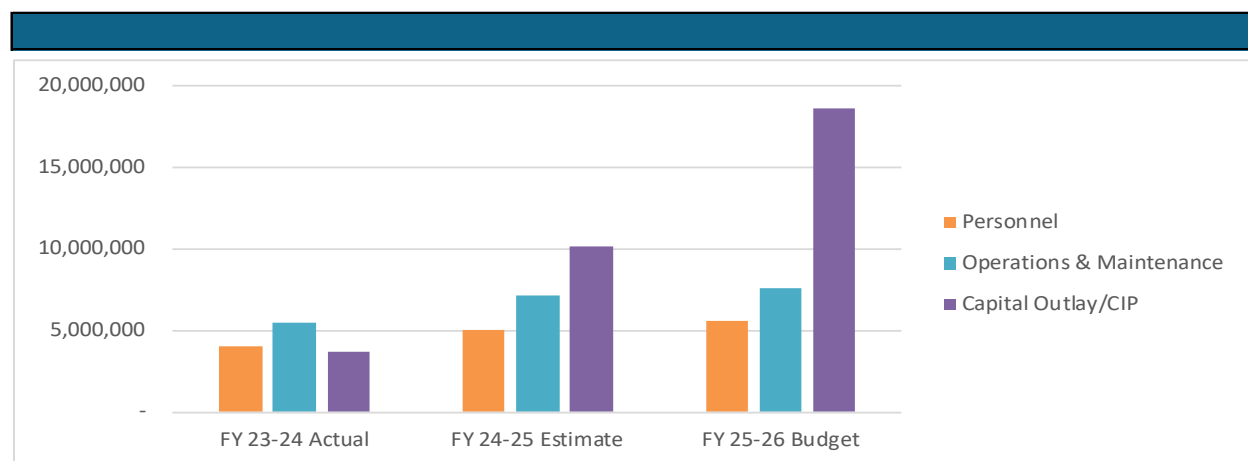
Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Preserves, Protects and Conserves Natural Resources and the Environment			
Monitoring for nitrates in groundwater (<i>Number of Samples</i>)	4	4	4

Objective: Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Support the Clean Colorado River Sustainability Coalition and Their Main Mission to Protect Water Quality on the Lower Colorado River			
Lake Havasu City Staff Time Dedicated	150 hrs	150 hrs	150 hrs

PUBLIC WORKS WATER DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	2,795,978	2,921,320	3,420,745	3,562,330	3,862,595
Benefits	1,268,220	1,383,005	1,558,900	1,609,450	1,712,445
Compensation	4,064,198	4,304,325	4,979,645	5,171,780	5,575,040
Operations & Maintenance					
Utilities	2,966,098	2,121,250	3,074,400	2,821,400	3,526,400
Services	1,233,690	1,581,780	2,388,000	2,221,330	2,280,055
Supplies	1,206,831	1,697,600	1,686,550	1,862,600	1,779,860
Miscellaneous	24,135	20,000	25,000	20,000	30,000
Outside Contracts	4,910	5,500	5,500	5,500	5,500
Other	-	1,266,315	-	-	-
Operations & Maintenance	5,435,664	6,692,445	7,179,450	6,930,830	7,621,815
Non-Operating					
Capital Outlay	-	-	738,825	1,590,000	1,862,000
Capital Improvement Program	3,647,597	5,522,700	6,435,690	17,330,700	12,719,950
Contingency	-	500,000	-	500,000	500,000
Depreciation	-	3,133,500	2,931,105	3,450,500	3,500,500
Non-Operating Expenditures	3,647,597	9,156,200	10,105,620	22,871,200	18,582,450
Debt					
Intercost	596,749	596,755	596,205	596,205	595,640
Total Expenditures	17,551,950	23,944,155	25,763,370	38,472,465	35,706,535



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Utilities	Additional budget due to increase in electricity costs
Personnel	1 new full-time position

TRANSIT

MISSION STATEMENT

To deliver safe, professional, and accessible public transportation that fits the needs of Lake Havasu City's residents and visitors. Establish an innovative public transportation system that encourages residents and visitors to select Lake Havasu City Transit DIRECT when seeking an option for commuting within the City limits.

DESCRIPTION

Lake Havasu City Transit provides a unique solution when it comes to delivering public transportation. The Transit Division has developed a dynamic demand response service that fulfills both a Micro transit and Paratransit need for the community.

ACCOMPLISHMENTS FY 24-25

- Completed the 5-Year Transit Plan to deliver a public transit system by 2024.
 - Successfully transitioned UBER service to Via in June. Via launched on May 1, 2024, and UBER ended on May 15, 2024.
 - Took delivery of the first EV transit vehicle and installed the first EV charging station at the Public Works Yard.
 - Took delivery of a 2023 Dodge ProMaster BraunAbility ADA van with bus doors.
 - Increased DIRECT trips by 33% in FY23-FY24.
-



TRANSIT PERSONNEL | PERFORMANCE MEASURES

Position Title	FY 23-24	FY 24-25	FY 25-26
Administrative Specialist I			1
Grants Specialist			1
Transit Dispatcher	1	1	1
Transit Driver/Dispatch	6	6	5
Transit Manager	1	1	1
Transit Specialist	1	1	
Total Positions	9	9	9

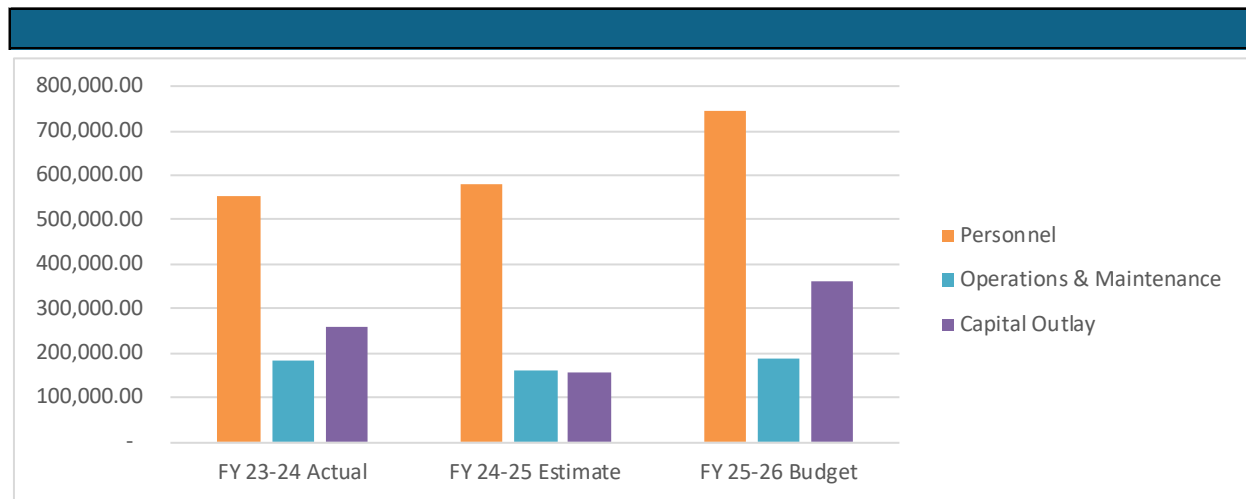
Goal: Is to deliver a level of public transit service that meets or exceeds expectations of the community.

Objective: Deliver a multi-service type public transit system that is able to meet the unique needs of Lake Havasu City's growing community

Measures	Actual FY 23-24	Estimated FY 24-25	Projected FY 25-26
Provide a Safe, Reliable Public Transportation Service to Our Community			
Number of trips provided Direct	21,612	27,300	27,300
Number of riders Direct	22,514	29,000	29,000
Fleet Revenue Miles driven by Direct	146,635	200,000	200,000
First Aid/CPR Training	0	10	4
Defensive Driver Training	0	12	0
PASS ADA-Certification ADOT	6	7	7

TRANSIT DEPARTMENT BUDGET

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Personnel					
Salaries and Wages	415,615	433,895	437,440	448,635	557,270
Benefits	136,910	148,510	141,890	160,215	188,770
Compensation	552,525	582,405	579,330	608,850	746,040
Operations & Maintenance					
Utilities	6,386	6,090	9,450	8,830	10,750
Services	85,524	70,035	97,585	110,510	115,975
Supplies	92,149	58,050	54,540	58,050	63,050
Other	-	-	-	64,500	-
Operations & Maintenance	184,059	134,175	161,575	241,890	189,775
Non-Operating					
Capital Outlay	257,026	398,983	156,630	164,500	360,000
Non-Operating Expenditures	257,026	398,983	156,630	164,500	360,000
Total Expenditures	993,610	1,115,563	897,535	1,015,240	1,295,815



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Capital Outlay	Purchase of 2 new vehicles

MISCELLANEOUS BUDGETS

IMPROVEMENT DISTRICTS | REFUSE | FLOOD CONTROL

IMPROVEMENT DISTRICT

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
#2 London Bride Plaza	12,457	18,898	15,364	19,464	20,360
Total Expenditures	12,457	18,898	15,364	19,464	20,360

REFUSE ENTERPRISE FUND

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Operations & Maintenance					
Utilities	48,636	15,500	37,465	35,000	3,000
Services	173,796	166,000	180,000	225,665	239,465
Miscellaneous	21,675	8,000	28,000	22,000	32,500
Outside Contracts	7,199,240	7,201,350	7,444,250	7,460,300	7,919,110
Operations & Maintenance	7,443,347	7,390,850	7,689,715	7,742,965	8,194,075
Non-Operating					
Contingency	-	100,000	-	100,000	100,000
Depreciation	-	-	-	-	-
Non-Operating Expenditures	-	100,000	-	100,000	100,000
Intercost	456,605	456,605	485,846	485,846	565,890
Total Expenditures	7,899,952	7,947,455	8,175,561	8,328,811	8,859,965

FLOOD CONTROL

Expenditures	Actual FY 23-24	Budget FY 23-24	Estimate FY 24-25	Budget FY 24-25	Budget FY 25-26
Operations & Maintenance					
Utilities	1,088	-	750	-	750
Services	18,075	-	-	-	197,400
Operations & Maintenance	19,163	-	750	-	198,150
Non-Operating					
Capital Improvement Program	4,087,227	6,375,000	1,445,000	4,110,000	3,630,000
Non-Operating Expenditures	4,087,227	6,375,000	1,445,000	4,110,000	3,630,000
Intercost	321,782	321,782	363,869	363,869	317,055
Total Expenditures	4,428,172	6,375,000	1,809,619	4,473,869	4,145,205

FY 25-26 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

ADMINISTRATIVE SERVICES DEPARTMENT

Non-Specific City-Wide Grants - \$3,000,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE

VOCA Grant - \$77,990

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

CITY MANAGER

CDBG Funds - \$535,115

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing. These funds are used for the administration and actual costs of CDBG eligible activities, including substantial housing rehabilitation.

State Special Projects - \$1,000,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is open to entities for competitive grants. These funds can be used for any CDBG eligible activities.

COURT

BJA Grant - \$967,460

The Bureau of Justice Assistance grant provides funding for Veteran's substance abuse treatment and peer-support services.

NCHIP Grant - \$10,000

The National Criminal History Data Clean-up, funding to assist with improving reporting for the National Instant Criminal Background Check System.

SAMHSA Grant- \$400,000

Funding to expand substance abuse treatment capacity in adult treatment drug courts and enhance substance use disorder treatment services in existing courts, including recovery support services, screening, assessment, case management, and program coordination to defendants/offenders.

FY 25-26 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

FIRE DEPARTMENT

SAFER Grant - \$1,654,095

Funding for additional staffing for Fire and Emergency Response personnel.

DHS/AFG Grant - \$80,000

Funding for training and equipment, the funding will be used to purchase a new fire engine.

Non-Specific Grant - \$225,000

Funding for additional EMS and other safety supplies.

POLICE DEPARTMENT

AZ Governor's Office of Highway Safety - \$52,000

Funding for DUI and traffic enforcement program equipment and overtime.

AZ Governor's Office of Highway Safety - \$11,500

Funding for crash data recorder and training for \$6000, and purchase of ten I-800 portable breathalyzers.

AZ DEMA Grant - \$29,505

Funding for training and travel to combat illegal activity related to border security for the purpose of performing investigations to identify and target human trafficking and exploitation.

AZDOHS - \$134,000

Funding for purchase of 40 crash rated removable bollards and flat top covers for security measures at outdoor special events.

AZ Parks - \$150,000

Funding to purchase 2 fully outfitted Polaris Ranger OHV's.

Bullet Proof Vests - \$20,505

Funding to reimburse the city 50% of the cost of compliant armored vests.

LEMHWA Grant - \$47,325

Federal funding from LEMHWA to assist with implementation or enhancement of existing programs that train officers on emotional, mental health, suicide prevention, stress reduction, and support services.

FY 24-25 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

POLICE DEPARTMENT – CONT.

MAGNET - \$125,000

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

Non-Specific Grant - \$500,000

Funding for purchase of a command vehicle.

***Grants listed above include awarded grants, applied for grants, and grants that the City may apply for if the opportunity becomes available.**



LAKE HAVASU CITY

CAPITAL BUDGETS

RELATIONSHIP BETWEEN CAPITAL &
OPERATING

CAPITAL OUTLAY SUMMARY

CAPTIAL BUDGET PROCESS

CAPTIAL BUDGET CATEGORIES

CAPITAL IMPROVEMENT PLAN (CIP)
SUMMARY

FIVE-YEAR CIP DETAIL

RELATIONSHIP BETWEEN CAPITAL AND OPERATING

The capital budget for Lake Havasu City FY 2025-26 totals \$83.2 million. This total represents \$69.6 million for the Capital Improvement Plan and \$13.6 million for capital outlay. The Five-Year Capital Improvement Plan totals \$194.1 million.

The Relationship between Capital and Operating Budgets:

The Capital Budget includes the Capital Improvement Plan (CIP) and capital outlay. The CIP is a blueprint for planning the City's capital expenditures. It is a comprehensive five-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The FY 2025-26 CIP budget represents the first year of the Five-Year Capital Improvement Plan.

A capital project is defined as a physical improvement or any major non-recurring expenditure (over \$50,000), which results in a permanent addition to the City's assets or infrastructure with a useful life of five years or more. CIP projects are new or expanded physical facilities, large-scale rehabilitation or replacement of existing facilities. CIP projects may also include the acquisition of land, or cost of engineering or architectural studies and services related to public improvement. Capital outlay includes items that have a value greater than \$10,000 and a useful life of more than one year. Examples of capital outlay items include motor vehicles, boats, machinery, equipment, and small building improvements. The classification of items as a CIP versus capital outlay, or operational maintenance, can be determined by the following criteria: cost, frequency, engineering and construction requirements or a combination of any of the criteria.

Lake Havasu City prepares a capital budget separate from the operating budget; however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal years must be absorbed in the operating budget. Operating costs include personnel services, professional services, operational services, maintenance supplies, and debt service payments. These ongoing costs are adjusted annually to cover inflation, improve services or institute reductions when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Capital Improvement Plan Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from taxes, user fees, grants, and current available resources. Starting in Fiscal Year 2019-20, construction sales tax is being dedicated as the funding source going forward for General Government Projects.

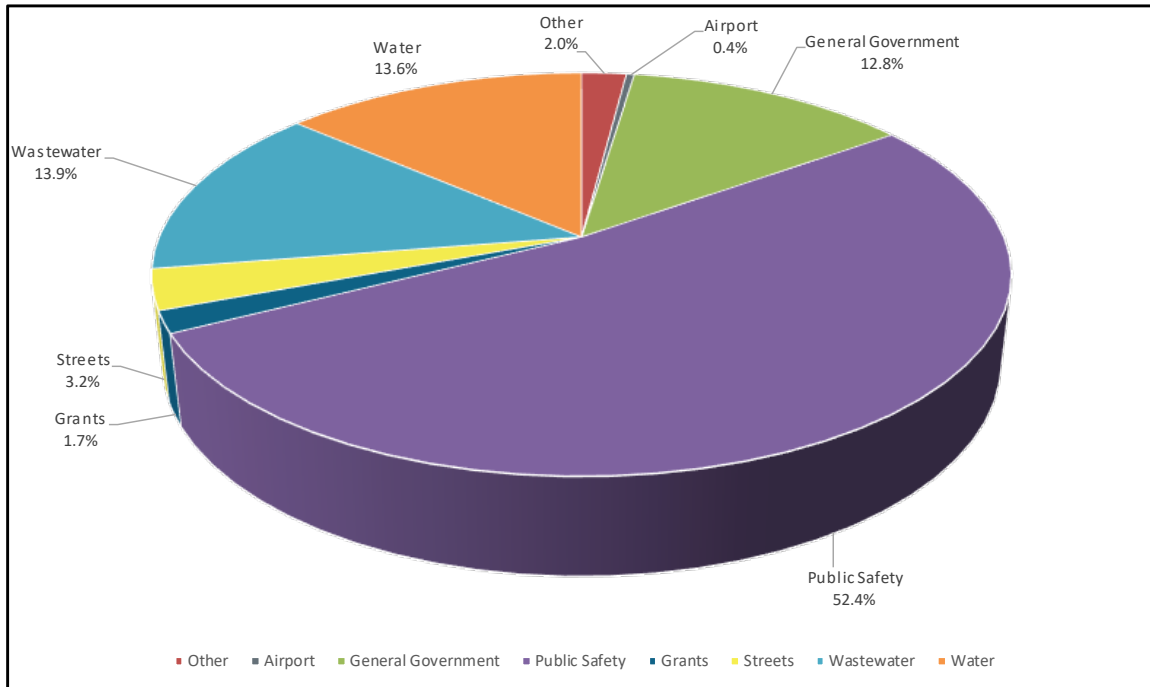
CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Adopted FY 25-26
GENERAL FUND		
Administrative Services		
Controller Upgrades - Parks & Recreation - FY25 Carry Forward	Replacement	28,000
Facilities Security Upgrades - Parks - FY25 Carry Forward	Replacement	200,000
GIS Drone - FY24 Carry Forward	New	25,500
Street Saver Software	New	35,450
		288,950
Development Services		
Motor Vehicles (1)	Replacement	38,000
		38,000
Fire		
Advanced Life Support Equipment	New	80,000
Ambulance Cot	Replacement	40,000
Engine/Truck Refurbishment - FY25 Carry Forward	Improvement	900,000
Engine/Truck Refurbishment	Improvement	510,000
Fire Engine Replacement - FY24 Carry Forward	Replacement	1,276,000
Fire Engine Replacement Program - FY25 Carry Forward	Replacement	1,260,000
Motor Vehicles - Rapid Response Unit	New	115,000
Motor Vehicles - Desert Rescue Unit - Station 4	Replacement	40,000
		4,221,000
Human Resources		
Rolling File Cabinets - FY25 Carry Forward	New	30,000
		30,000
Municipal Court		
Multi-Purpose Room	New	23,020
		23,020
Parks & Recreation		
14 ft Hydraulic Dump Trailer	New	15,000
Bobcat Toolcat with A/C	Replacement	98,000
F550 with Chipper Bed	Replacement	105,000
LED Holiday Tree at Wheeler Park	New	80,000
Motor Vehicles (5)	Replacement	266,000
Polaris Ranger	Replacement	34,000
		598,000
Police		
APX NEXT Handheld Radios	Replacement	1,480,000
Animal Control Vehicle	Replacement	118,500
Crime Scene Vehicle Replacement	Replacement	30,000
Cubicle Replacements - FY25 Carry Forward	Replacement	500,000
Detention Van - FY25 Carry Forward	Replacement	98,000
Motor Vehicles (1)	New	33,000
Patrol Motor Vehicles (3)	Replacement	298,500
Patrol Motor Vehicles (3) - FY25 Carry Forward	Replacement	206,000
Patrol Motor Vehicles Refurbishment (4)	Improvement	160,000
		2,924,000
Public Works		
ADA Vehicle (2)	Replacement	360,000
Emergency Portable Generator	New	85,000
Handheld GPS	New	18,000
Motor Vehicles (1) - FY25 Carry Forward	Replacement	36,000
Motor Vehicles (5)	Replacement	251,000
Vehicle Scan Tool	New	13,000
		763,000
TOTAL GENERAL FUND		\$ 8,885,970

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Adopted FY 25-26
OTHER FUNDS		
Airport		
Motor Vehicles (1)	Replacement	49,000
		49,000
Fill the Gap		
Courthouse Multi-Purpose Room	New	23,020
Courtroom Zoom	New	26,690
		49,710
Grants		
AFG - Automatic Chest Compression Device	New	88,000
AZ State Parks OHV - 2 Fully Outfitted Polaris Rangers	New	150,000
		238,000
Highway User Revenue Fund		
Excavator Trailer - FY25 Carry Forward	New	50,000
Freightliner Dump Truck (2)	Replacement	392,000
		442,000
Opioid Fund		
Crime Scene Vehicle Replacement	Replacement	30,000
Drone for SIU	New	25,000
Shelving for Evidence Room	Improvement	50,000
		105,000
RICO		
Machinery and Equipment	New	120,000
		120,000
Wastewater		
Compact Gas Powered Jet Rodder	New	50,000
Dump Truck	New	200,000
Motor Vehicles (1)	Replacement	153,000
Recycle Pump 2 at NRP	Replacement	145,000
Vactor Truck	New	700,000
Vactor Truck - FY24 Carry Forward	Replacement	645,000
		1,893,000
Water		
F550 Service Truck with Crane - FY24 Carry Forward	Replacement	120,000
F550 Service Truck with Crane - FY25 Carry Forward	Replacement	125,000
F650 with Vactor Equipment - FY25 Carry Forward	Replacement	205,000
F650 with Vactor Equipment	New	185,000
Hydro Excavator	New	700,000
Hyster Forklift	Replacement	37,000
Motor Vehicles (5)	Replacement	358,000
Polaris Ranger (4)	Replacement	132,000
		1,862,000
TOTAL OTHER FUNDS		\$ 4,758,710
TOTAL CAPITAL OUTLAY		\$ 13,644,680

CAPITAL OUTLAY SUMMARY



CAPITAL IMPROVEMENT PLAN BUDGET

BUDGET PROCESS

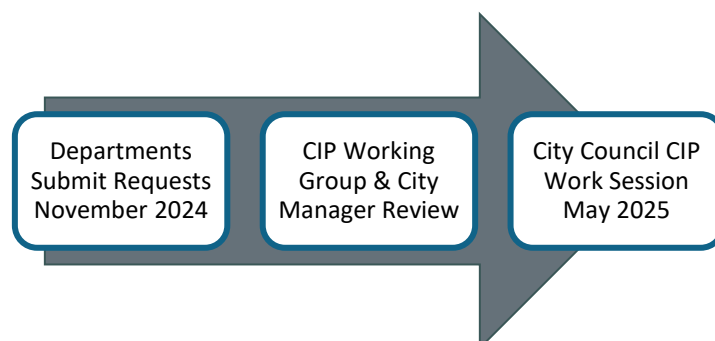
The Capital Improvement Plan (CIP) budget process began with departments submitting new project proposals to Administrative Services and the Public Works Department. All new projects submitted, along with previously approved projects that had not yet started, were then reviewed by the CIP working group and ranked based on the following criteria categories:

- Legal Mandate
- Public Health and Safety
- Age of Existing Asset
- Level of Maintenance of Existing Asset
- Operating Budget Impact: Cost/Benefit
- Conformity to City Goals and Plans
- Economic Impact
- Recreational, Cultural, or Aesthetic Value
- Percent of Population Benefiting
- Conformity to Department Goals and Plans
- Community Support
- Environmental Impact
- Project Cost
- Funding
- Project Readiness

After the projects were ranked, a review of the previous Capital Improvement Plan (CIP) was completed, during which completion statuses and cost estimates for the current year's projects were updated. The capital project requests were then reviewed by the Administrative Services Department and the City Manager, based on available funding. The Five-Year CIP was subsequently developed to align with sustainable funding levels over the next five years, as outlined in the five-year forecast and based on project rankings.

The proposed Five-Year CIP was presented to the City Council for review and discussion, and it was adopted by the Council prior to the adoption of the final budget.

CIP projects were categorized by category or division (see table on the next page). Each CIP project was linked to a City Council Community Result and included a description and justification, cost estimate, funding source(s), and, if applicable, operating and maintenance impacts. All projects included in the Five-Year CIP were reviewed and updated annually.



CAPITAL BUDGET CATEGORIES

CITY COUNCIL COMMUNITY RESULTS

- 1 Safe Community**
- 2 Growth and Development**
- 3 Reliable Infrastructure**
- 4 Clean Environment**
- 5 Great Community to Live**
- 6 Good Governance**

Category	Division
General Government	Non-Departmental
Parks & Recreation	Parks
Public Safety	Fire Police
Public Works	Airport Drainage Parks Streets Wastewater Water

Priority Ratings of Projects

Priority 1	Essential (Start within 1 year)	Critical situation to remedy or prevent a major health/safety hazard; material or equipment has already failed; required to comply with court order or law
Priority 2	Necessary (Start 1-3 years)	Project conforms to Master plans; essential to remedy or prevents major health/safety hazard; essential to avoid a predicated material failure in the immediate future; grants at greater than 80%; project significantly improves service delivery to the community
Priority 3	Desirable (Start 3-5 years)	Deferral of project would increase significant level of hazard; necessary maintenance or replacement, deferral will result in increased cost; project conforms with a written established departmental/agency plan/policy; project is an annual program necessary to avoid predicated failure

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	25-26	26-27	27-28	28-29	29-30	FY 26-30 CIP Total	With Prior CIP Total
Airport									
104016	Aircraft Parking Apron Reconstruction	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ -	\$ -	\$ 7,550,000	\$ 7,550,000
104008	Runway Vertical/Visual Guidance System	-	-	400,000	-	-	-	400,000	400,000
104017	North Area Hangar Development	-	999,775	-	-	-	-	999,775	999,775
104012	Runway Rehabilitation - Safety Area	98,000	1,202,000	1,500,000	-	-	-	2,702,000	2,800,000
104018	Construct Runway Distance Remaining Signs	30,000	270,000	-	-	-	-	270,000	300,000
104019	Terminal Apron Pavement Reconstruction	-	-	150,000	-	2,300,000	-	2,450,000	2,450,000
104020	Central Hangar Area Pavement Reconstruction	-	-	-	140,000	-	1,840,000	1,980,000	1,980,000
104013	Taxiway C Reconstruction	-	-	125,000	-	-	-	125,000	125,000
104021	Construct Runway Lights	30,000	270,000	-	-	-	-	270,000	300,000
104022	Construct Runway End Lights	30,000	270,000	-	-	-	-	270,000	300,000
104023	North Apron Pavement Reconstruction	-	-	-	-	140,000	2,000,000	2,140,000	2,140,000
Total Airport		188,000	3,261,775	5,675,000	3,940,000	2,440,000	3,840,000	19,156,775	19,344,775
Drainage									
105010	Havasupai Wash 5	-	-	3,565,000	-	-	-	3,565,000	3,565,000
105009	Kiowa Drain 3	155,000	1,600,000	-	-	-	-	1,600,000	1,755,000
105012	Havasupai 2 Levee Improvements	-	-	-	380,000	-	-	380,000	380,000
105013	El Dorado 2 Levee Improvements	-	-	-	490,000	-	-	490,000	490,000
105014	Pima Wash Improvements	-	2,030,000	-	-	-	-	2,030,000	2,030,000
Total Drainage		155,000	3,630,000	3,565,000	870,000	-	-	8,065,000	8,220,000
General Government									
101015	Courthouse Covered Parking	-	125,000	-	-	-	-	125,000	125,000
101010	City Fuel Facility	950,000	370,000	-	-	-	-	370,000	1,320,000
101009	Main Street Commons	2,802,000	1,873,000	-	-	-	-	1,873,000	4,675,000
Total General Government		3,752,000	2,368,000	-	-	-	-	2,368,000	6,120,000
Parks									
102019	Channel Restrooms	-	355,000	-	-	-	-	355,000	355,000
102020	Rotary Park Splash Pad	-	-	800,000	-	-	-	800,000	800,000
102021	Rotary Park ADA Accessibility	-	1,000,000	-	-	-	-	1,000,000	1,000,000
102022	Outdoor Pool	-	2,500,000	-	-	-	-	2,500,000	2,500,000
102015	Site 6 Fishing Dock	100,000	1,500,000	-	-	-	-	1,500,000	1,600,000
102023	Multi-Use Fields	-	-	-	-	-	7,000,000	7,000,000	7,000,000
Total Parks		100,000	5,355,000	800,000	-	-	7,000,000	13,155,000	13,255,000

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	25-26	26-27	27-28	28-29	29-30	FY 26-30 CIP Total	With Prior CIP Total
Public Safety									
103009	Fire Station 7	450,000	4,500,000	4,050,000	-	-	-	8,550,000	9,000,000
103011	PD Property Evidence Room Expansion	-	200,000	-	-	-	-	200,000	200,000
103012	Enclosed Parking Structure	-	-	1,300,000	-	-	-	1,300,000	1,300,000
103013	PD Facility Training Center	-	-	-	-	1,250,000	-	1,250,000	1,250,000
103010	PD Facility Rear Parking Lot Rehab & Expansion	-	850,000	-	-	-	-	850,000	850,000
103007	PD Facility & Jail Rehab	4,039,515	3,356,110	-	-	-	-	3,356,110	7,395,625
Total Public Safety		4,489,515	8,906,110	5,350,000	-	1,250,000	-	15,506,110	19,995,625
Streets									
106015	Second Bridge	2,360,000	18,140,000	15,000,000	-	-	-	33,140,000	35,500,000
106021	Acoma Blvd	-	3,100,000	3,800,000	-	-	-	6,900,000	6,900,000
106019	Jamaica Blvd South	-	3,375,000	-	-	-	-	3,375,000	3,375,000
106023	Kiowa Blvd., Phase 1	-	-	-	2,800,000	-	-	2,800,000	2,800,000
106024	Kiowa Blvd., Phase 2	-	-	-	-	2,800,000	-	2,800,000	2,800,000
106025	Lake Havasu Ave.	-	-	450,000	-	-	-	450,000	450,000
106026	McCulloch Blvd.	-	-	-	-	-	715,000	715,000	715,000
Total Streets		2,360,000	24,615,000	19,250,000	2,800,000	2,800,000	715,000	50,180,000	52,540,000
Wastewater									
107012	South Intake Influent Screen	254,535	800,000	-	-	-	-	800,000	1,054,535
107015	Vadose Well Design and Expansion	2,958,755	1,100,000	1,200,000	-	-	-	2,300,000	5,258,755
107017	MTP Roof Replacment	-	300,000	-	-	-	-	300,000	300,000
107033	WWTP UV Disinfection Replacement	-	1,330,000	1,390,000	1,450,000	-	-	4,170,000	4,170,000
107034	Second Bridge, Wastewater Utility Infrastructure	-	-	2,900,000	-	-	-	2,900,000	2,900,000
107035	North WWTP Grit Removal System	-	-	100,000	800,000	-	-	900,000	900,000
107036	North WWTP FEB Cleanout Replacement	-	-	-	575,000	-	-	575,000	575,000
107037	North WWTP Reclaimed Water Tank Rehab	-	-	-	-	150,000	1,120,000	1,270,000	1,270,000
107026	ITP Upgrade Filters	250,000	1,400,000	-	-	-	-	1,400,000	1,650,000
107038	ITP Effluent Upgrades	-	-	450,000	-	-	-	450,000	450,000
107039	MTP Effluent & Recharge Pond Upgrades	-	-	100,000	300,000	-	-	400,000	400,000
107040	NRTP Effluent & Recharge Upgrades	-	150,000	150,000	-	-	-	300,000	300,000
107016	North End Wastewater System Expansion	1,127,545	1,400,000	1,500,000	-	-	-	2,900,000	4,027,545
107041	Island Treatment Plant (ITP) Headworks Improvement	-	-	500,000	2,500,000	2,000,000	-	5,000,000	5,000,000
107022	Lift Station Upgrade Program	-	883,225	928,820	956,680	985,385	1,002,895	4,757,005	4,757,005
107023	Water Conservation & Reuse Improvements at Cypress Park	-	250,000	2,450,000	-	-	-	2,700,000	2,700,000
107006	Influent Pump Station Surge Improvements	-	-	75,000	650,000	-	-	725,000	725,000
107009	ITP Effluent Pond Liners	-	-	-	-	546,000	-	546,000	546,000
107032	New Laboratory Building	58,000	1,100,000	-	-	-	-	1,100,000	1,158,000
Total Wastewater		4,648,835	8,713,225	11,743,820	7,231,680	3,681,385	2,122,895	33,493,005	38,141,840

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	25-26	26-27	27-28	28-29	29-30	FY 26-30 CIP Total	With Prior CIP Total
Water									
108037	Water Main Replacement Program	-	4,740,000	5,210,000	5,570,000	5,570,000	5,570,000	26,660,000	26,660,000
108038	Advanced Metering Infrastructure	700,000	1,200,000	1,200,000	700,000	200,000	200,000	3,500,000	4,200,000
108039	Water Tank C-4-21 Rehabilitation	-	90,000	1,450,000	-	-	-	1,540,000	1,540,000
108040	Second Bridge, Water Utility Infrastructure	-	330,000	1,670,000	-	-	-	2,000,000	2,000,000
108041	Booster Station 2A Improvements	-	227,500	1,170,000	-	-	-	1,397,500	1,397,500
108024	Tank N-4A-11 Improvements	-	1,411,700	-	-	-	-	1,411,700	1,411,700
108025	Water Treatment Plant Improvements	475,000	1,850,000	1,380,000	-	-	-	3,230,000	3,705,000
108026	Tank C-2-18 Replacement & Upsize	-	-	104,000	1,716,000	-	-	1,820,000	1,820,000
108027	Tank C-3-19 Replacement & Upsize	-	-	104,000	1,040,000	-	-	1,144,000	1,144,000
108028	Tank S-1C-24 Replacement	-	-	-	-	2,645,500	-	2,645,500	2,645,500
108031	North Havasu Additional Tank & Distribution Line	78,730	1,371,270	-	-	-	-	1,371,270	1,450,000
108030	Horizontal Collector Well Redevelopment	272,600	1,499,480	-	-	-	-	1,499,480	1,772,080
108042	Water Tank N-5A-13 Rehabilitation	-	-	-	-	50,000	1,450,000	1,500,000	1,500,000
108043	Water Tank S-3C-29 Rehabilitation	-	-	-	-	90,000	1,450,000	1,540,000	1,540,000
108044	Pipeline - State Hwy 95 Crossing to SARA Park	-	-	-	900,000	-	-	900,000	900,000
Total Water		1,526,330	12,719,950	12,288,000	9,926,000	8,555,500	8,670,000	52,159,450	53,685,780
Total Capital Improvement Plan		\$ 17,219,680	\$ 69,569,060	\$ 58,671,820	\$ 24,767,680	\$ 18,726,885	\$ 22,347,895	\$ 194,083,340	\$ 211,303,020
Funding									
ABC Funding	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Airport Fund	13,823	167,582	358,743	176,118	116,810	171,648	990,901	1,004,724	
Opioid Funding	-	200,000	-	-	-	-	200,000	200,000	
Court Enhancement Fund	-	125,000	-	-	-	-	125,000	125,000	
Flood Control Fund	155,000	3,630,000	3,565,000	870,000	-	-	8,065,000	8,220,000	
General Fund	2,731,515	13,585,885	6,150,000	-	1,250,000	7,000,000	27,985,885	30,717,400	
Grant: BOR	500,000	1,000,000	1,000,000	500,000	-	-	2,500,000	3,000,000	
Grant: SLIF	-	950,000	-	-	-	-	950,000	950,000	
Grant: ADOT 4.47%	4,023	47,382	168,743	169,860	102,810	171,648	660,443	664,466	
Grant: ADOT 90.0%	88,200	1,081,800	1,710,000	6,258	126,000	-	2,924,058	3,012,258	
Grant: ARPA	930,000	370,000	-	-	-	-	370,000	1,300,000	
Grant: ARPA-Mohave County	100,000	1,500,000	-	-	-	-	1,500,000	1,600,000	
Grant: Army Corps IJIA	-	187,500	1,837,500	-	-	-	2,025,000	2,025,000	
Grant: AZ State Appropriation	2,360,000	18,140,000	15,000,000	-	-	-	33,140,000	35,500,000	
Grant: Congressional Direct	1,778,000	-	-	-	-	-	-	1,778,000	
Grant: FAA 91.06%	81,954	965,236	3,437,515	3,587,764	2,094,380	3,496,704	13,581,599	13,663,553	
Grant: LWCF	1,000,000	500,000	-	-	-	-	500,000	1,500,000	
Community Donations	2,000	398,000	-	-	-	-	398,000	400,000	
Grant: WIFA	800,000	-	-	-	-	-	-	800,000	
HURF	-	6,475,000	4,250,000	2,800,000	2,800,000	715,000	17,040,000	17,040,000	
Wastewater Fund	4,648,835	8,525,725	9,906,320	7,231,680	3,681,385	2,122,895	31,468,005	36,116,840	
Water Fund	1,026,330	11,719,950	11,288,000	9,426,000	8,555,500	8,670,000	49,659,450	50,685,780	
Total Funding	\$ 17,219,680	\$ 69,569,060	\$ 58,671,820	\$ 24,767,680	\$ 18,726,885	\$ 22,347,895	\$ 194,083,340	\$ 211,303,020	


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

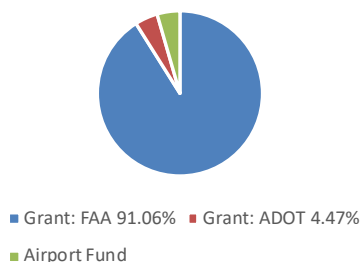
Aircraft Parking Apron Reconstruction

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	3,250,000	3,550,000	-	-	6,800,000
Construction Mgmt	-	-	250,000	250,000	-	-	500,000
Total Expenses	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ -	\$ -	\$ 7,550,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: FAA 91.06%	\$ -	\$ 227,650	\$ 3,187,100	\$ 3,460,280	\$ -	\$ -	\$ 6,875,030
Grant: ADOT 4.47%	-	11,175	156,450	169,860	-	-	337,485
Airport Fund	-	11,175	156,450	169,860	-	-	337,485
Total Funding	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ -	\$ -	\$ 7,550,000

Project # 104016		Operating Budget Impact/Other:	
\$7,550,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Reconstruction/rehabilitation of approximately 105,000 square yards of the main aircraft parking apron.			

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

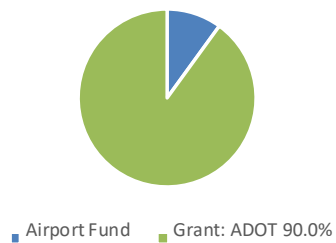
Runway Vertical/Visual Guidance System

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Construction	-	-	330,000	-	-	-	330,000
Construction Mgmt	-	-	40,000	-	-	-	40,000
Total Expenses	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Grant: ADOT 90.0%	-	-	360,000	-	-	-	360,000
Total Funding	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000

Project # 104008		Operating Budget Impact/Other:
\$400,000		Arizona Department of Transportation (ADOT) grant funding will be leveraged (90%) to design this improvement.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	2 Sustainable Growth	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Design and Construct Replacement of Runway 32 Precision Approach Path Indicator (PAPI). The PAPI's have reached their design life, are failing, and need to be replaced.		

Funding Source



Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

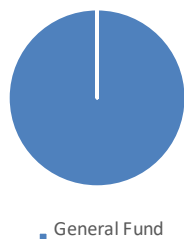
North Area Hangar Development

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Construction	-	699,775	-	-	-	-	699,775
Construction Mgmt	-	170,000	-	-	-	-	170,000
Total Expenses	\$ -	\$ 999,775	\$ -	\$ -	\$ -	\$ -	\$ 999,775

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ 999,775	\$ -	\$ -	\$ -	\$ -	\$ 999,775
Total Funding	\$ -	\$ 999,775	\$ -	\$ -	\$ -	\$ -	\$ 999,775

Project # 104017		Operating Budget Impact/Other:	
\$999,775		Operating budget impacts are being evaluated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
The Airport has a hangar wait list of over 145 parties. Based on market conditions and economic projections, a project for City-developed hangars would be economically feasible and executable through the Airport Fund. The project would include selling hangars, pre-paid leases and retaining hangars for short and long-term leases. The project would increase City-ownership of revenue-producing assets while satisfying hangar wait list requirements.			

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026


FY 2026-30 CAPITAL IMPROVEMENT PLAN

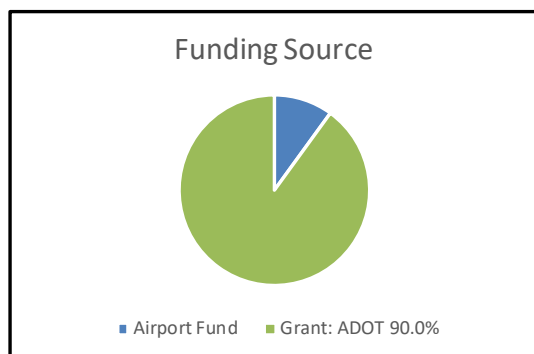
AIRPORT

Runway Rehabilitation - Safety Area

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 98,000	\$ 32,000	\$ -	\$ -	\$ -	\$ -	130,000
Construction	-	1,040,000	1,350,000	-	-	-	2,390,000
Construction Mgmt	-	130,000	150,000	-	-	-	280,000
Total Expenses	\$ 98,000	\$ 1,202,000	\$ 1,500,000	\$ -	\$ -	\$ -	2,800,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ 9,800	\$ 120,200	\$ 150,000	\$ -	\$ -	\$ -	280,000
Grant: ADOT 90.0%	88,200	1,081,800	1,350,000	-	-	-	2,520,000
Total Funding	\$ 98,000	\$ 1,202,000	\$ 1,500,000	\$ -	\$ -	\$ -	2,800,000

Project # 104012		Operating Budget Impact/Other:
\$2,800,000		Arizona Department of Transportation (ADOT) grant funding will be leveraged (90%) to design and construct this improvement. No operating impact is anticipated.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	2 Sustainable Growth	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Design Runway Safety Area Improvements (144,000 SY) and construct Phase 1 of Runway Safety Area Improvements (48,000 SY). The Infield area soil cement is beyond its useful life and is generating large amounts of Foreign Object Debris (FOD). Place erosion protection rock to match other infield areas.		



Start Project
December
2023

Estimated
Completion
Time: 3.5
Years

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

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Construct Runway Distance Remaining Signs

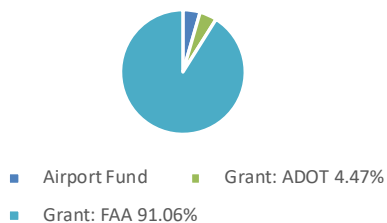
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
Construction	-	240,000	-	-	-	-	240,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -	\$ -	300,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ 1,341	\$ 12,069	\$ -	\$ -	\$ -	\$ -	13,410
Grant: ADOT 4.47%	1,341	12,069	-	-	-	-	13,410
Grant: FAA 91.06%	27,318	245,862	-	-	-	-	273,180
Total Funding	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -	\$ -	300,000

Project # 104018		Operating Budget Impact/Other:	
\$300,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	2 Sustainable Growth		
Managing Division	Engineering		
Project Description & Justification			
Construct runway distance remaining signs. Remove and replace legacy incandescent distance remaining signs with LED. Legacy distance remaining signs are beyond useful service life, are inefficient and becoming harder to maintain and are in need of replacement.			



Funding Source



Start Project
April 2024

Estimated
Completion
Time: 1.5
Year

Estimated
Completion
December
2025


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

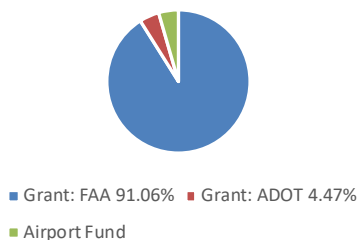
Terminal Apron Pavement Reconstruction

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	-	-	2,070,000	-	2,070,000
Construction Mgmt	-	-	-	-	230,000	-	230,000
Total Expenses	\$ -	\$ -	\$ 150,000	\$ -	\$ 2,300,000	\$ -	\$ 2,450,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ 136,590	\$ -	\$ 2,094,380	\$ -	\$ 2,230,970
Grant: ADOT 4.47%	-	-	6,705	-	102,810	-	109,515
Airport Fund	-	-	6,705	-	102,810	-	109,515
Total Funding	\$ -	\$ -	\$ 150,000	\$ -	\$ 2,300,000	\$ -	\$ 2,450,000

Project # 104019		Operating Budget Impact/Other:	
\$2,450,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of the aircraft parking apron associated with the main airport terminal area. The terminal apron has a Pavement Condition Index (PCI) of 43-44 (estimated to be 38 in 2024) and is in need of reconstruction.			

Funding Source



Start Project
July 2026

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2029


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

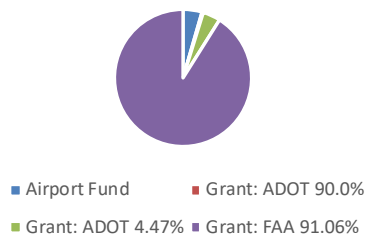
Central Hangar Area Pavement Reconstruction

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ -	\$ 140,000
Construction	-	-	-	-	-	1,680,000	1,680,000
Construction Mgmt	-	-	-	-	-	160,000	160,000
Total Expenses	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 1,840,000	\$ 1,980,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ -	\$ -	\$ -	\$ 6,258	\$ -	\$ 82,248	\$ 88,506
Grant: ADOT 90.0%	-	-	-	6,258	-	-	6,258
Grant: ADOT 4.47%	-	-	-	-	-	82,248	82,248
Grant: FAA 91.06%	-	-	-	127,484	-	1,675,504	1,802,988
Total Funding	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 1,840,000	\$ 1,980,000

Project # 104020		Operating Budget Impact/Other:	
\$1,980,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of the aircraft parking apron associated with the Central Hangar Area (approximately 25,500 square yards). The Central Hangar Area Pavement has a Pavement Condition Index (PCI) estimated to be 39 in 2029 and is in need of reconstruction.			

Funding Source



Start Project
July 2027

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2030


FY 2026-30 CAPITAL IMPROVEMENT PLAN

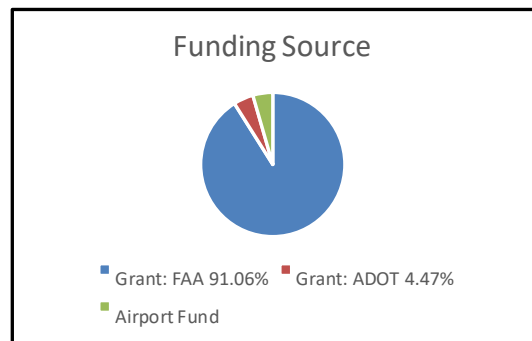
AIRPORT

Taxiway C Reconstruction

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Total Expenses	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ 113,825	\$ -	\$ -	\$ -	\$ 113,825
Grant: ADOT 4.47%	-	-	5,588	-	-	-	5,588
Airport Fund	-	-	5,588	-	-	-	5,588
Total Funding	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000

Project # 104013		Operating Budget Impact/Other:
\$125,000		Arizona Department of Transportation (ADOT) grant funding will be leveraged (90%) to design this improvement. There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	2 Sustainable Growth	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Design for the possible rehabilitation of the existing Taxiway C pavement, which covers approximately 32,000 square yards. The current Pavement Condition Index (PCI) of this area is 41, and its structural section will continue to deteriorate with age.		



Start Project
July 2026

Estimated
Completion
Time: 6
Months

Estimated
Completion
December
2026


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

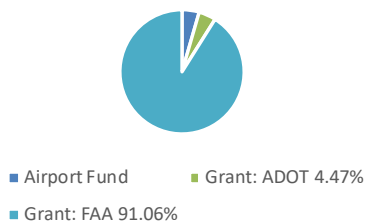
Construct Runway Lights

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
Construction	-	240,000	-	-	-	-	240,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -	\$ -	300,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ 1,341	\$ 12,069	\$ -	\$ -	\$ -	\$ -	13,410
Grant: ADOT 4.47%	1,341	12,069	-	-	-	-	13,410
Grant: FAA 91.06%	27,318	245,862	-	-	-	-	273,180
Total Funding	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -	\$ -	300,000

Project # 104021		Operating Budget Impact/Other:
\$300,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
Construct runway lights. Remove and replace legacy incandescent runway lights with LED. Legacy runway lights are beyond useful service life, are inefficient and becoming harder to maintain and are in need of replacement.		

Funding Source



Start Project
April 2024

Estimated
Completion
Time: 1.5
Year

Estimated
Completion
December
2025


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

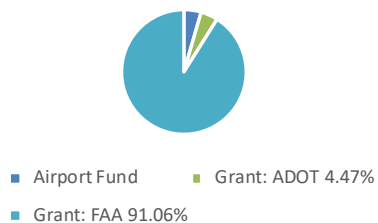
Construct Runway End Lights

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
Construction	-	240,000	-	-	-	-	240,000
Construction Mgmt	-	30,000	-	-	-	-	30,000
Total Expenses	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -	\$ -	300,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ 1,341	\$ 12,069	\$ -	\$ -	\$ -	\$ -	13,410
Grant: ADOT 4.47%	1,341	12,069	-	-	-	-	13,410
Grant: FAA 91.06%	27,318	245,862	-	-	-	-	273,180
Total Funding	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -	\$ -	300,000

Project # 104022		Operating Budget Impact/Other:	
\$300,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	2 Sustainable Growth		
Managing Division	Engineering		
Project Description & Justification			
Construct runway end identifier lights. The lights are beyond useful service life, and are getting harder to maintain, and are in need of replacement.			

Funding Source



Start Project
April 2024

Estimated
Completion
Time: 1.5
Year

Estimated
Completion
December
2025


FY 2026-30 CAPITAL IMPROVEMENT PLAN

AIRPORT

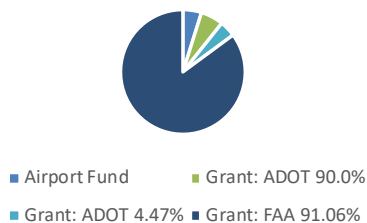
North Apron Pavement Reconstruction

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 140,000
Construction	-	-	-	-	-	2,000,000	2,000,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 2,000,000	\$ 2,140,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 89,400	\$ 103,400
Grant: ADOT 90.0%	-	-	-	-	126,000	-	126,000
Grant: ADOT 4.47%	-	-	-	-	-	89,400	89,400
Grant: FAA 91.06%	-	-	-	-	-	1,821,200	1,821,200
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 2,000,000	\$ 2,140,000

Project # 104023		Operating Budget Impact/Other:	
\$2,140,000		Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) grant funding will be leveraged (95%) to design and construct this improvement. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	2 Sustainable Growth		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of the aircraft parking apron associated with the North Apron area (approximately 25,600 square yards). The North Apron has a Pavement Condition Index (PCI) estimated to be 35 and 21 in 2029 and is in need of reconstruction.			

Funding Source



Start Project
July 2028

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2030

FY 2026-30 CAPITAL IMPROVEMENT PLAN


DRAINAGE

Havasupai Wash 5

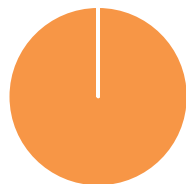
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ 310,000
Construction	-	-	3,255,000	-	-	-	3,255,000
Total Expenses	\$ -	\$ -	\$ 3,565,000	\$ -	\$ -	\$ -	\$ 3,565,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Flood Control Fund	\$ -	\$ -	\$ 3,565,000	\$ -	\$ -	\$ -	\$ 3,565,000
Total Funding	\$ -	\$ -	\$ 3,565,000	\$ -	\$ -	\$ -	\$ 3,565,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ (1,800)	\$ (1,800)	\$ (1,800)	\$ (5,400)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (1,800)	\$ (1,800)	\$ (1,800)	\$ (5,400)

Project # 105010		Operating Budget Impact/Other:	
\$3,565,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of bank stabilization and concrete drop structures along Havasupai Wash between the Hillside Drain and the Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. These improvements were identified in the top 10 projects.			

Funding Source



■ Flood Control Fund

Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Kiowa Drain 3

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Construction	-	1,450,000	-	-	-	-	1,450,000
Construction Mgmt	-	150,000	-	-	-	-	150,000
Total Expenses	\$ 155,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,755,000

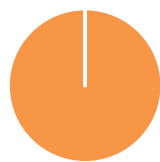
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Flood Control Fund	\$ 155,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,755,000
Total Funding	\$ 155,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,755,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ (900)	\$ (900)	\$ (900)	\$ (900)	\$ (3,600)
Total Operating Impact	\$ -	\$ -	\$ (900)	\$ (900)	\$ (900)	\$ (900)	\$ (3,600)

Project # 105009	Operating Budget Impact/Other:
\$1,755,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.
Total Project Cost	
Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Design and construction of bank stabilization, concrete drop structures and maintenance access ramps in the Kiowa Drain between Kiowa Avenue and Cactus Wren Lane.	



Funding Source



■ Flood Control Fund

Start Project
July 2024

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2026


FY 2026-30 CAPITAL IMPROVEMENT PLAN

DRAINAGE

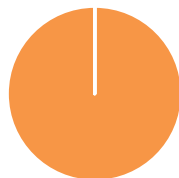
Havasupai 2 Levee Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Construction	-	-	-	350,000	-	-	350,000
Total Expenses	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ -	\$ 380,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Flood Control Fund	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ -	\$ 380,000
Total Funding	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ -	\$ 380,000

Project # 105012		Operating Budget Impact/Other:
\$380,000		There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	No Change	
Priority	Desirable (3 to 5 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This Project is to provide bank stabilization to prevent erosion of the existing embankment and raise the surface of the levee above the 100-year storm water surface elevation. Additional fill material will also be placed over the levee at the road crossing that is currently damaged from off-road vehicle traffic.		

Funding Source



■ Flood Control Fund

Start Project
July 2027

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

DRAINAGE

El Dorado 2 Levee Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Construction	-	-	-	450,000	-	-	450,000
Total Expenses	\$ -	\$ -	\$ -	\$ 490,000	\$ -	\$ -	\$ 490,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Flood Control Fund	\$ -	\$ -	\$ -	\$ 490,000	\$ -	\$ -	\$ 490,000
Total Funding	\$ -	\$ -	\$ -	\$ 490,000	\$ -	\$ -	\$ 490,000

Project # 105013		Operating Budget Impact/Other:	
\$490,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This Project is to provide bank stabilization to prevent erosion of the existing embankment and raise the surface of the levee above the 100-year storm water surface elevation.			

Funding Source



■ Flood Control Fund

Start Project
July 2027

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

DRAINAGE

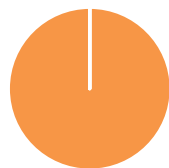
Pima Wash Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Construction	-	1,625,000	-	-	-	-	1,625,000
Construction Mgmt	-	245,000	-	-	-	-	245,000
Total Expenses	\$ -	\$ 2,030,000	\$ -	\$ -	\$ -	\$ -	\$ 2,030,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Flood Control Fund	\$ -	\$ 2,030,000	\$ -	\$ -	\$ -	\$ -	\$ 2,030,000
Total Funding	\$ -	\$ 2,030,000	\$ -	\$ -	\$ -	\$ -	\$ 2,030,000

Project # 105014		Operating Budget Impact/Other:	
\$2,030,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of bank stabilization of the Pima Wash from approximately 150 feet downstream of the Nelson Drain to Bluewater Drive.			

Funding Source



■ Flood Control Fund

Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

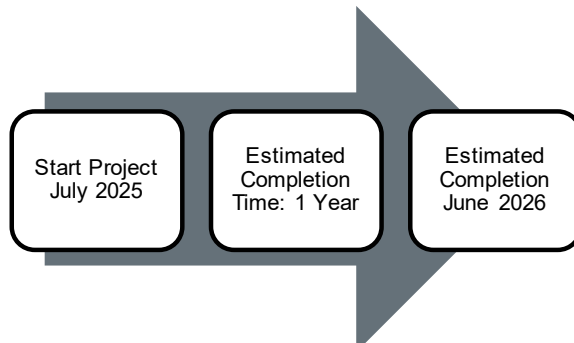
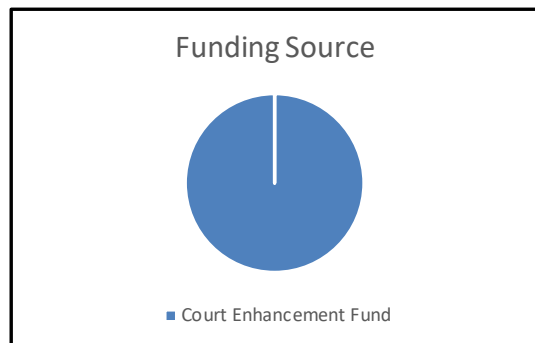
GENERAL GOVERNMENT

Courthouse Covered Parking

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Construction	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Total Expenses	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Court Enhancement Fund	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Total Funding	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Project # 101015		Operating Budget Impact/Other:
\$125,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	1 Safe Community	
Community Result 3	6 Good Governance	
Managing Division	Engineering	
Project Description & Justification		
Use Municipal Court Grant Funding to Construct 10 covered parking spots in the parking lot of the Municipal Court.		



FY 2026-30 CAPITAL IMPROVEMENT PLAN

GENERAL GOVERNMENT

City Fuel Facility

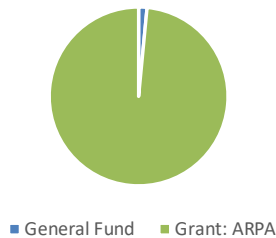
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Construction	\$ 820,000	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ 1,190,000
Total Expenses	\$ 950,000	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ 1,320,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant: ARPA	\$ 930,000	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Total Funding	\$ 950,000	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ 1,320,000

Project #101010	Operating Budget Impact/Other:
\$1,320,000	Exact operating impact is unknown at this point. The City will have savings in fuel costs due to purchasing fuel in a large volume; and there will be a cost for a Fuel Management System.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	2 Sustainable Growth
Community Result 3	5 Great Community to Live
Managing Division	Engineering
Project Description & Justification	
This project is the construction of a fueling facility located at the City Hall Campus between the Police Department and Fire Station 1, for city vehicles & equipment.	



Funding Source



Start Project
September
2023

Estimated
Completion
Time: 2 Years

Estimated
Completion
August 2025

FY 2026-30 CAPITAL IMPROVEMENT PLAN

GENERAL GOVERNMENT

Main Street Commons

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Professional Services	125,275	-	-	-	-	-	125,275
Construction	\$ 2,626,725	\$ 1,843,000	\$ -	\$ -	\$ -	\$ -	\$ 4,469,725
Construction Mgmt	50,000	30,000	-	-	-	-	80,000
Total Expenses	\$ 2,802,000	\$ 1,873,000	\$ -	\$ -	\$ -	\$ -	\$ 4,675,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Community Donations	\$ 2,000	\$ 398,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
ABC Funding	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant: WIFA	800,000	-	-	-	-	-	\$ 800,000
Grant: LWCF	1,000,000	500,000	-	-	-	-	\$ 1,500,000
Total Funding	\$ 2,802,000	\$ 1,873,000	\$ -	\$ -	\$ -	\$ -	\$ 4,675,000

Project # 101009	Operating Budget Impact/Other:
\$4,675,000	Operational impacts have not been evaluated and will be dependent on the commitment of partner agencies.
Total Project Cost	

Project Status	Revised Cost/Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	5 Great Community to Live
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Engineering

Project Description & Justification

To-date, the construction is overwhelmingly funded through outside dollars, which includes the removal of excess dirt, grading, concrete walkway, shade structures, lighting, drainage, electrical infrastructure to accommodate food trucks and vendors, and a grass area for event users. Future improvements may (or may not) include restrooms, concession building, shade structures or a pedestrian bridge, depending on available funding and Council direction.



Funding Source



- General Fund
- Community Donations
- ABC Funding
- Grant: WIFA
- Grant: LWCF

Start Project
July 2022

Estimated
Completion
Time: 3.5
Years

Estimated
Completion
December
2025

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PARKS

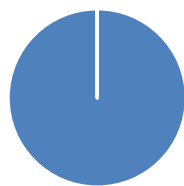
Channel Restrooms

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ -	\$ 355,000	\$ -	\$ -	\$ -	\$ -	\$ 355,000
Total Expenses	\$ -	\$ 355,000	\$ -	\$ -	\$ -	\$ -	\$ 355,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ 355,000	\$ -	\$ -	\$ -	\$ -	\$ 355,000
Total Funding	\$ -	\$ 355,000	\$ -	\$ -	\$ -	\$ -	\$ 355,000

Project # 102019		Operating Budget Impact/Other:
\$355,000		There will be an increase in personnel, utilities, supplies and service.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	2 Sustainable Growth	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
New men's restroom and women's restroom, including a storage/supply room. CMU design with a metal roof to match the existing structure. A 1,200-gallon, 2-stage automatic pump lift station. 1,190 linear feet of 4-inch forced main sewer line to the gravity well interceptor. ADA-compliant design with access from the channel walkway.		

Funding Source



■ General Fund

Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PARKS

Rotary Park Splash Pad

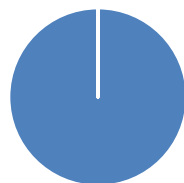
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000
Total Expenses	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000
Total Funding	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Personnel	-	-	-	24,000	24,000	24,000	72,000
Utilities	-	-	-	19,000	19,000	19,000	57,000
Supplies & Services	-	-	-	11,800	11,800	11,800	35,400
Total Operating Impact	\$ -	\$ -	\$ -	\$ 54,800	\$ 54,800	\$ 54,800	\$ 164,400

Project # 102020		Operating Budget Impact/Other:	
\$800,000		There will be a moderate increase in maintenance, water, electric, supplies, and services.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
With Lake Havasu's high temperatures, especially during the summer months, residents need more family-friendly outdoor cooling spaces. A splash pad offers a safe, fun, and water-efficient recreational activity that families can enjoy. Additionally, the City lacks an inclusive water play facility tailored for young children, seniors, and individuals with disabilities. The splash pad's accessibility features ensure that all community members, regardless of age or ability, can participate.			

Funding Source



■ General Fund

Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PARKS

Rotary Park ADA Accessibility

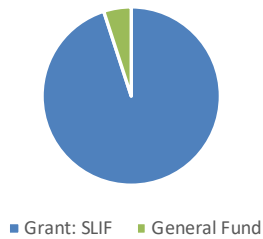
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total Expenses	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: SLIF	\$ -	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000
General Fund	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total Funding	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Personnel	-	-	24,000	24,000	24,000	24,000	96,000
Utilities	-	-	3,500	3,500	3,500	3,500	14,000
Supplies & Services	-	-	5,100	5,100	5,100	5,100	20,400
Total Operating Impact	\$ -	\$ -	\$ 32,600	\$ 32,600	\$ 32,600	\$ 32,600	\$ 130,400

Project # 102021		Operating Budget Impact/Other:	
\$1,000,000		There will be a moderate increase in maintenance, water, electric, supplies, and services.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
The purpose of the project is to enhance and expand the ADA-accessible recreation facilities at Rotary Park. In order to improve the quality of life for our residents and visitors with differing abilities and special needs. This project will consist of ADA seating, bathrooms, sidewalks, and shading. The parking lot will also be repaved and ADA parking added.			

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PARKS

Outdoor Pool

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total Expenses	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total Funding	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Personnel	\$ -	\$ -	\$ 235,420	\$ 235,420	\$ 235,420	\$ 235,420	\$ 941,680
Utilities	-	-	85,000	85,000	85,000	85,000	340,000
Supplies & Services	-	-	75,000	75,000	75,000	75,000	300,000
Total Operating Impact	\$ -	\$ -	\$ 395,420	\$ 395,420	\$ 395,420	\$ 395,420	\$ 1,581,680

Project # 102022		Operating Budget Impact/Other:
\$2,500,000		The full impact of the project is still being evaluated. There will be an increase in utilities, chemicals, and lifeguard staff. There will also be an increase in revenue from additional usage.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	5 Great Community to Live	
Community Result 2	N/A	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Construct a new outdoor pool at Aquatic Center including all filtration equipment. This project has been brought forward by the public and user groups of the Aquatic Center.		

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026


FY 2026-30 CAPITAL IMPROVEMENT PLAN

PARKS

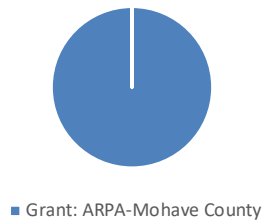
Site 6 Fishing Dock

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ 100,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Total Expenses	\$ 100,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: ARPA-Mohave County	\$ 100,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
Total Funding	\$ 100,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Project # 102015		Operating Budget Impact/Other:
\$1,600,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	5 Great Community to Live	
Community Result 2	6 Good Governance	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
<p>The fishing dock at Site 6 was installed in 1998 and is in need of renovation. The metal railings and awnings are rusting through, and structure supports are breaking in storms. The floats that hold up the ramp are also in need of replacing the material that holds them all together.</p>		

Funding Source



Start Project
July 2024

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PARKS

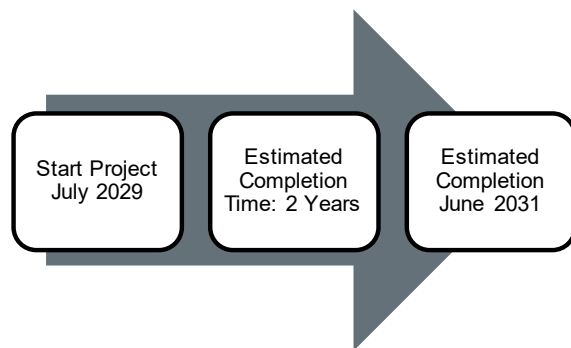
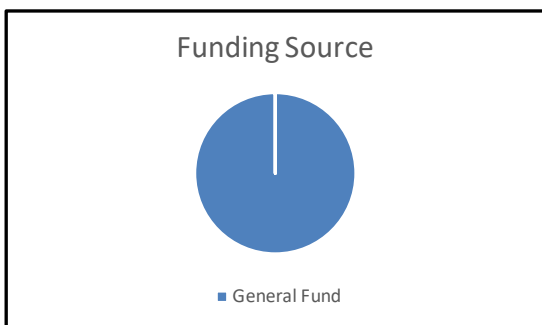
Multi-Use Fields

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 7,000,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 7,000,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 7,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 7,000,000

Project # 102023	Operating Budget Impact/Other:
\$7,000,000	The total operating impacts are being evaluated and will be added to budget upon completion of the project.

Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	5 Great Community to Live
Community Result 2	2 Sustainable Growth
Community Result 3	1 Safe Community
Managing Division	Engineering
Project Description & Justification	
Youth sports represent one of the largest user groups in Lake Havasu City, and field space is consistently in high demand. Constructing additional fields will help alleviate the overuse of existing facilities and better support the growing needs of our community.	



FY 2026-30 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

Fire Station 7

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Construction	-	4,500,000	4,050,000	-	-	-	8,550,000
Total Expenses	\$ 450,000	\$ 4,500,000	\$ 4,050,000	\$ -	\$ -	\$ -	\$ 9,000,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ 450,000	\$ 4,500,000	\$ 4,050,000	\$ -	\$ -	\$ -	\$ 9,000,000
Total Funding	\$ 450,000	\$ 4,500,000	\$ 4,050,000	\$ -	\$ -	\$ -	\$ 9,000,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ 15,015	\$ 15,765	\$ 16,555	\$ 17,385	\$ 64,720
Personnel	-	-	402,985	834,175	863,375	893,590	2,994,125
Utilities	-	-	26,895	28,240	29,655	32,620	117,410
Total Operating Impact	\$ -	\$ -	\$ 444,895	\$ 878,180	\$ 909,585	\$ 943,595	\$ 3,176,255

Project # 103009		Operating Budget Impact/Other:
\$9,000,000		The operational impacts of Fire Station 7 will align closely with those of existing fire stations. Projected operational expenses for utilities and supplies have been calculated using historical data, adjusted for annual inflation. Personnel costs are based on the assumption that Fire Station 7 will become operational in December 2026 or the first quarter of 2027. To effectively staff and operate Fire Station 7, six (6) additional Firefighter/Paramedic positions will be required, with a minimum daily staffing level of three (3) personnel.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	2 Sustainable Growth	
Project Manager	Engineering	

Project Description & Justification

The fire study recommended the construction of Fire Station 7 at 3846 Sloop Dr due to increased housing developments, inadequate Fire/EMS coverage, and longer response times to Havasu Foothills Estates and surrounding areas. Fire Station 7 will allow the fire department to improve response times in the service area, with response times expected to decrease from 6-14 minutes to 2-6 minutes.

Fire Station 7 is designed to serve approximately 12,000 residents and 8,000 parcels, providing protection for over \$2 billion in assets and covering more than 91 miles of roadway. The design of the station will achieve a balance between functionality, cost-effectiveness, and seamless integration into the surrounding community, thereby enhancing the overall quality of life for the residents it serves.



Funding Source



■ General Fund

Start Project
January 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
December
2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

PD Property Evidence Room Expansion

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	20,000
Construction	-	180,000	-	-	-	-	180,000
Total Expenses	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Opioid Funding	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000
Total Funding	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	200,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Capital Outlay	-	50,000	-	-	-	-	50,000
Total Operating Impact	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	50,000

Project # 103011		Operating Budget Impact/Other:	
\$200,000		A negligible increase in electric costs are expected for this expansion. Operating impacts include the purchase of shelving and other equipment.	
Total Project Cost			
Project Status	New		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	6 Good Governance		
Community Result 3	3 Reliable Infrastructure		
Managing Division	Engineering		
Project Description & Justification			
This project would expand the current Property and Evidence storage room by adding an approximate 12' x 16' expansion to the rear of the current location. Accreditation for the Property and Evidence Room requires enhanced security for high risk items, such as weapons and drugs, and also mandates these items be packaged and stored separately from other evidentiary items.			

Funding Source



■ Opioid Funding

Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

Enclosed Parking Structure

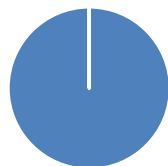
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ 110,000
Construction	-	-	1,190,000	-	-	-	1,190,000
Total Expenses	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000
Total Funding	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Utilities	-	-	-	18,000	18,540	19,095	55,635
Total Operating Impact	\$ -	\$ -	\$ -	\$ 18,000	\$ 18,540	\$ 19,095	\$ 55,635

Project # 103012		Operating Budget Impact/Other:
\$1,300,000		Operating impact includes one-time expenses for shelving and miscellaneous storage items and ongoing increase in electric costs estimated at \$1,500 per month.
Total Project Cost		
Project Status	Revised Cost	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	2 Sustainable Growth	
Community Result 3	3 Reliable Infrastructure	
Managing Division	Engineering	
Project Description & Justification		
An enclosed, climate-controlled parking structure is needed to house the Police Department's SWAT and Bomb response vehicles, mobile command vehicle, watercraft, and UTV's to protect these assets from the elements in order to maintain and / or extend their useful lives.		

Funding Source



■ General Fund

Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

PD Facility Training Center

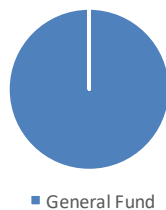
Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ 125,000
Construction	-	-	-	-	1,125,000	-	1,125,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -	\$ 1,250,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -	\$ 1,250,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -	\$ 1,250,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Capital Outlay	-	-	-	-	200,000	-	200,000
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000

Project # 103013	Operating Budget Impact/Other:
\$1,250,000	Operating impacts include the purchase of gym mats and equipment for virtual hosted training events.
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Police
Project Description & Justification	
The Lake Havasu City Police Department requires the space necessary to properly train our law enforcement professionals. Classroom training and hands-on training provides our law enforcement professionals with the tools, training and resources needed to protect the public. Currently, the Police Department utilizes the training room at the Police Station for classroom-type instruction and the space at the facility on Pima Drive for hands-on tactical training. Having the space at the Police Station to provide classroom and hands-on training will provide a seamless process when moving from classroom to mat training. The proposed project would provide sufficient space to accommodate smaller classes and larger academy classes.	

Funding Source



Start Project
July 2028

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2029

FY 2026-30 CAPITAL IMPROVEMENT PLAN


PUBLIC SAFETY

PD Facility Rear Parking Lot Rehab & Expansion

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	800,000	-	-	-	-	800,000
Total Expenses	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

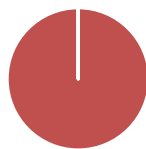
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Total Funding	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Project # 103010		Operating Budget Impact/Other:
\$850,000		This project will enhance and extend the useful life of the parking lot. There is no additional impact on the operating budget anticipated.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	N/A	
Community Result 3	N/A	
Project Manager	Police	
Project Description & Justification		
The rear parking lot at the Police Facility is deteriorating and is not sufficient to accommodate parking for the patrol fleet, employees, and evidentiary vehicles. This project consists of repaving the rear lot and extending the perimeter to create a designated secure area for parking of evidentiary vehicles and the addition of shade structures for current parking spaces.		





Funding Source



■ General Fund

Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

PD Facility & Jail Rehab

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 231,950	\$ -	\$ -	\$ -	\$ -	\$ -	231,950
Construction	3,778,015	3,326,110	-	-	-	-	7,104,125
Construction Mgmt	29,550	30,000	-	-	-	-	59,550
Total Expenses	\$ 4,039,515	\$ 3,356,110	\$ -	\$ -	\$ -	\$ -	7,395,625

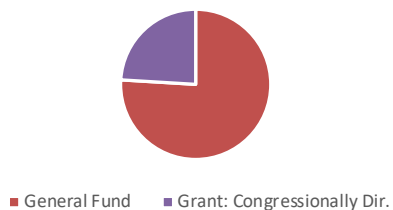
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
General Fund	\$ 2,261,515	\$ 3,356,110	\$ -	\$ -	\$ -	\$ -	5,617,625
Grant: Congressionally Dir.	1,778,000	-	-	-	-	-	1,778,000
Total Funding	\$ 4,039,515	\$ 3,356,110	\$ -	\$ -	\$ -	\$ -	7,395,625

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ (26,000)	\$ (22,000)	\$ (18,000)	\$ (15,000)	\$ (10,000)	(91,000)
Total Operating Impact	\$ -	\$ (26,000)	\$ (22,000)	\$ (18,000)	\$ (15,000)	\$ (10,000)	(91,000)

Project # 103007	Operating Budget Impact/Other:
\$7,395,625	A reduction in repairs and maintenance will be realized with the facility refurbishment.
Total Project Cost	
Project Status	Revised Cost/Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Police
Project Description & Justification	
The Police Facility, which was constructed in 1994, is in need of repairs and improvements in various areas such as plumbing, roof, HVAC systems, and the jail area. A building condition analysis was performed in 2021 by Selberg Associates, Inc. which documented the need for significant repairs to the facility.	



Funding Source



Start Project
July 2022

Estimated
Completion
Time: 4 Years

Estimated
Completion
June 2026


FY 2026-30 CAPITAL IMPROVEMENT PLAN

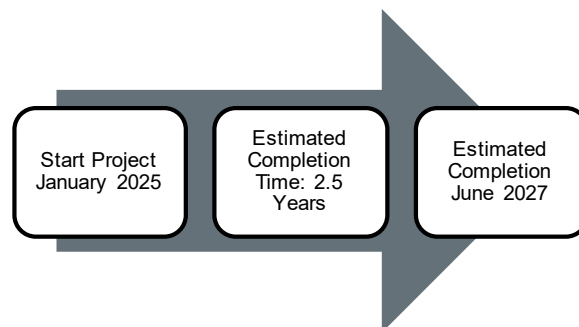
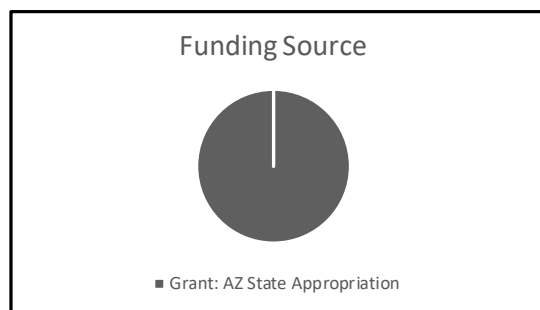
STREETS

Second Bridge

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 1,900,000	\$ 3,600,000	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
Construction	460,000	14,540,000	15,000,000	-	-	-	30,000,000
Total Expenses	\$ 2,360,000	\$ 18,140,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 35,500,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: AZ State Appropriation	\$ 2,360,000	\$ 18,140,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 35,500,000
Total Funding	\$ 2,360,000	\$ 18,140,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 35,500,000

Project # 106015		Operating Budget Impact/Other:
\$35,500,000		The City is in the process of doing a feasibility study for this project. The full impact of this project is still being evaluated.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves constructing a new bridge over the English channel at a location just west of the Kings View Condos with new roads being constructed on each side. The northerly approach will come off of the London Bridge Road at its location of the existing city owned parking lot just outside of Windsor State Park. The southerly approach will come off of the McCulloch Blvd. at its location of the existing city owned parking lot prior to its intersection with Beachcomber Blvd. The project will include the bridge structure, roads to the bridge with multiuse path and bike lanes.		




FY 2026-30 CAPITAL IMPROVEMENT PLAN

STREETS

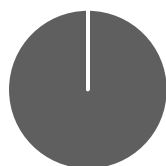
Acoma Blvd

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	3,000,000	3,800,000	-	-	-	6,800,000
Total Expenses	\$ -	\$ 3,100,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ 6,900,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
HURF	\$ -	\$ 3,100,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ 6,900,000
Total Funding	\$ -	\$ 3,100,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ 6,900,000

Project # 106021		Operating Budget Impact/Other:
\$6,900,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves repaving Acoma Blvd. from its intersection with US 95 N to its intersection with the US 95 S. Lake Havasu City streets were evaluated and ranked with this section of roadway rising to the top as needing pavement rehabilitation based on the Pavement Condition Index and traffic counts.		

Funding Source



■ HURF

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN


STREETS

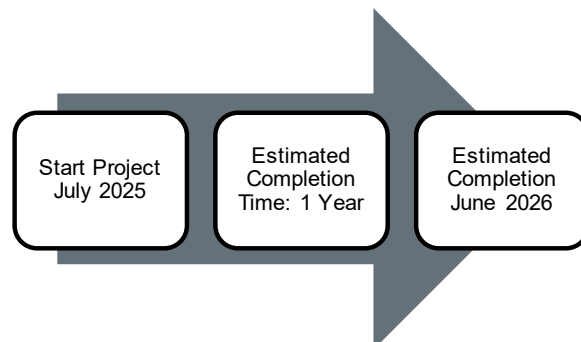
Jamaica Blvd South

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Construction	-	3,300,000	-	-	-	-	3,300,000
Total Expenses	\$ -	\$ 3,375,000	\$ -	\$ -	\$ -	\$ -	\$ 3,375,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
HURF	\$ -	\$ 3,375,000	\$ -	\$ -	\$ -	\$ -	\$ 3,375,000
Total Funding	\$ -	\$ 3,375,000	\$ -	\$ -	\$ -	\$ -	\$ 3,375,000

Project # 106019		Operating Budget Impact/Other:
\$3,375,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves repaving Jamaica Blvd. South from its intersection with Pena Lane to its intersection with Saddleback Drive. Lake Havasu City streets were evaluated and ranked with this section of roadway rising to the top as needing pavement rehabilitation based on the Pavement Condition Index and traffic counts.		

	
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FY 2026-30 CAPITAL IMPROVEMENT PLAN

STREETS

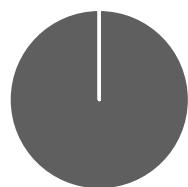
Kiowa Blvd., Phase 1

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Construction	-	-	-	2,750,000	-	-	2,750,000
Total Expenses	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ 2,800,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
HURF	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ 2,800,000
Total Funding	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ 2,800,000

Project # 106023		Operating Budget Impact/Other:
\$2,800,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves repaving Kiowa Blvd. from its intersection with US 95 N to it intersection with Avalon Avenue. Lake Havasu City streets were evaluated and ranked with this section of roadway rising to the top as needing pavement rehabilitation based on Pavement Condition Index, traffic counts, etc.		

Funding Source



■ HURF

Start Project
July 2027

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

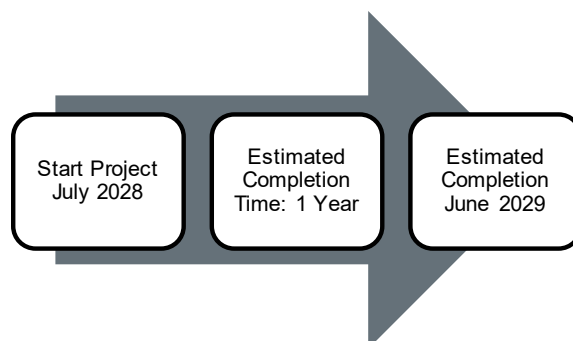
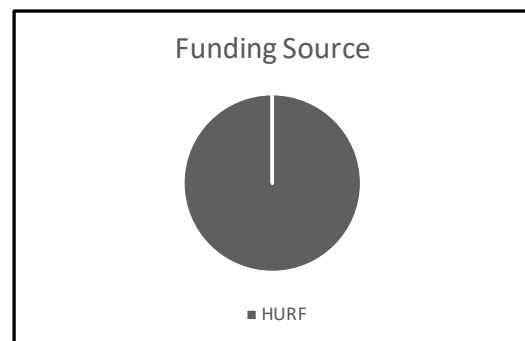
STREETS

Kiowa Blvd., Phase 2

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Construction	-	-	-	-	2,750,000	-	2,750,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ 2,800,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
HURF	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ 2,800,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ 2,800,000

Project # 106024		Operating Budget Impact/Other:
\$2,800,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves repaving Kiowa Blvd. from its intersection with Avalon to its intersection with Palo Verde N. Lake Havasu City streets were evaluated and ranked with this section of roadway rising to the top as needing pavement rehabilitation based on Pavement Condition Index, traffic counts, etc.		




FY 2026-30 CAPITAL IMPROVEMENT PLAN STREETS

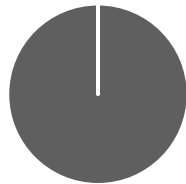
Lake Havasu Ave.

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000
Construction	-	-	435,000	-	-	-	435,000
Total Expenses	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
HURF	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000
Total Funding	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Project # 106025		Operating Budget Impact/Other:
\$450,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves replacing water main and repaving on Lake Havasu Avenue from its intersection with Willow Avenue to its intersection with Mesquite Avenue.		

Funding Source



■ HURF

Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

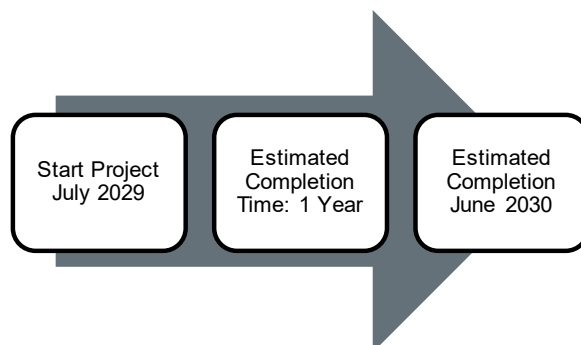
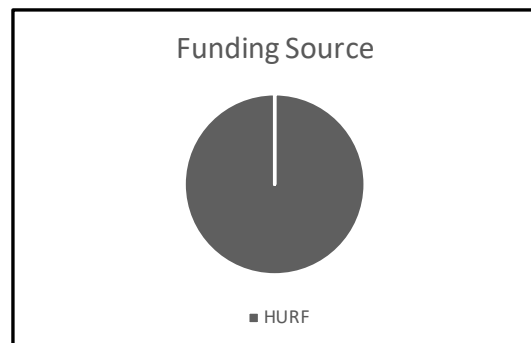
STREETS

McCulloch Blvd.

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
Construction	-	-	-	-	-	665,000	665,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 715,000	\$ 715,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
HURF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 715,000	\$ 715,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 715,000	\$ 715,000

Project # 106026		Operating Budget Impact/Other:
\$715,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.
Total Project Cost		
Project Status	New	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	5 Great Community to Live	
Managing Division	Engineering	
Project Description & Justification		
This project involves repaving McCulloch Blvd. from its intersection with Jamaica Blvd. to it intersection with Cherry Tree Blvd. Lake Havasu City streets were evaluated and ranked with this section of roadway rising to the top as needing pavement rehabilitation based on Pavement Condition Index, traffic counts, etc.		




FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

South Intake Influent Screen

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 254,535	\$ -	\$ -	\$ -	\$ -	\$ -	254,535
Construction	-	800,000	-	-	-	-	800,000
Total Expenses	\$ 254,535	\$ 800,000	\$ -	\$ -	\$ -	\$ -	1,054,535

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ 254,535	\$ 800,000	\$ -	\$ -	\$ -	\$ -	1,054,535
Total Funding	\$ 254,535	\$ 800,000	\$ -	\$ -	\$ -	\$ -	1,054,535

Project # 107012		Operating Budget Impact/Other:
\$1,054,535		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The last time the submerged South Intake influent screen structure was inspected was in 2006, at that time the screen previously installed had disintegrated. In FY 16-17, two new pumps were added to the south intake and the third was rebuilt. In order to protect the investment of the new pumps from quagga mussels, fish, and other organics, a new influent screen should be installed.		

Funding Source



■ Wastewater Fund

Start Project
July 2024

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN


WASTEWATER

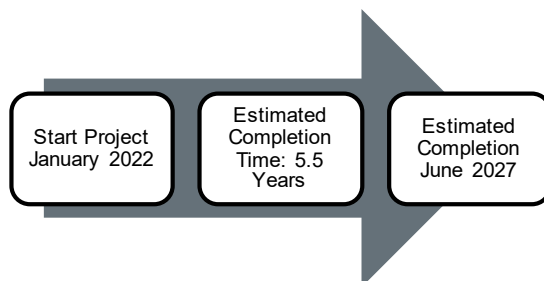
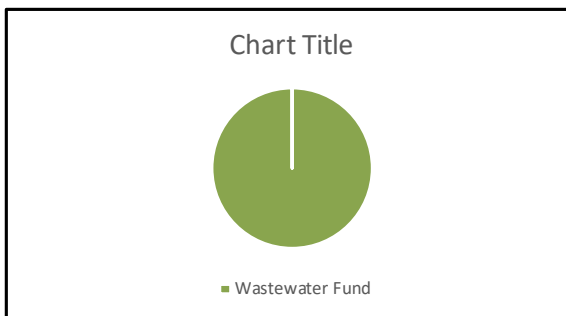
Vadose Well Design and Expansion

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 346,585	\$ -	\$ -	\$ -	\$ -	\$ -	346,585
Construction	2,612,170	1,100,000	1,200,000	-	-	-	4,912,170
Total Expenses	\$ 2,958,755	\$ 1,100,000	\$ 1,200,000	\$ -	\$ -	\$ -	5,258,755

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ 2,958,755	\$ 1,100,000	\$ 1,200,000	\$ -	\$ -	\$ -	5,258,755
Total Funding	\$ 2,958,755	\$ 1,100,000	\$ 1,200,000	\$ -	\$ -	\$ -	5,258,755

Project # 107015		Operating Budget Impact/Other:
\$5,258,755		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Design and construct new wells to inject effluent into the Vadose zone for effluent disposal. The wastewater treatment plants generate approximately 4 million gallons of effluent per day and the vadose wells are a significant part of the effluent disposal system.		






FY 2026-30 CAPITAL IMPROVEMENT PLAN

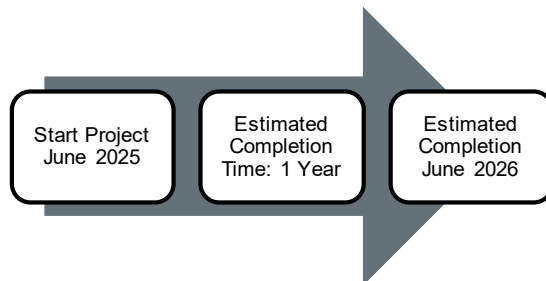
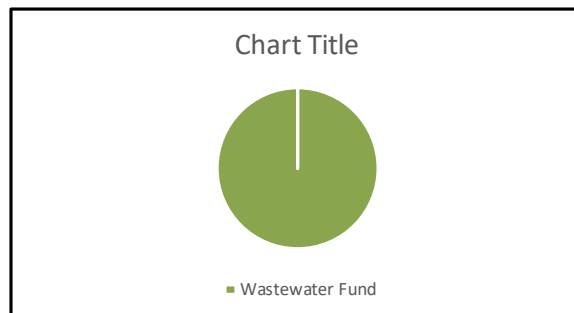
WASTEWATER

MTP Roof Replacmenent

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	-	300,000	-	-	-	-	300,000
Total Expenses	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total Funding	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Project # 107017		Operating Budget Impact/Other:
\$300,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Replacement of the Headwork's Building built-up asphalt roof with new single ply membrane roof. Additionally address the abandoned roof drains and rain leaders and replace with new.		



FY 2026-30 CAPITAL IMPROVEMENT PLAN


WASTEWATER

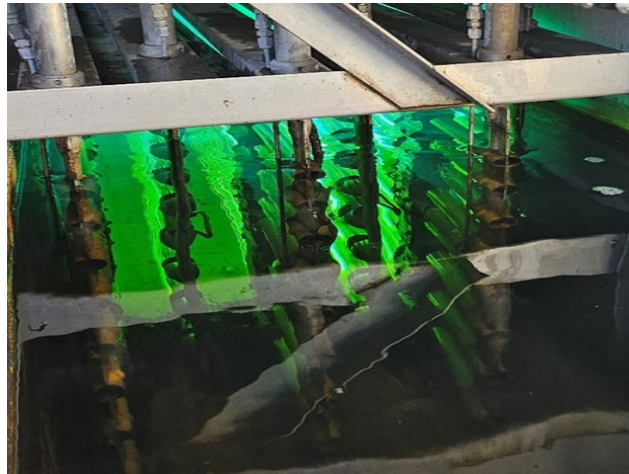
WWTP UV Disinfection Replacement

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 80,000	\$ 85,000	\$ 90,000	\$ -	\$ -	\$ 255,000
Construction	-	1,200,000	1,250,000	1,300,000	-	-	3,750,000
Construction Mgmt	-	50,000	55,000	60,000	-	-	165,000
Total Expenses	\$ -	\$ 1,330,000	\$ 1,390,000	\$ 1,450,000	\$ -	\$ -	\$ 4,170,000

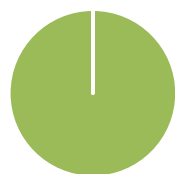
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ 1,330,000	\$ 1,390,000	\$ 1,450,000	\$ -	\$ -	\$ 4,170,000
Total Funding	\$ -	\$ 1,330,000	\$ 1,390,000	\$ 1,450,000	\$ -	\$ -	\$ 4,170,000

Project # 107033		Operating Budget Impact/Other:
\$4,170,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	6 Good Governance	
Managing Division	Engineering	
Project Description & Justification		
This project would involve the complete replacement of the UV system at the three WWTP over a three year period. The systems are over 18 years old and the replacement parts are very hard to find.		





Funding Source



■ Wastewater Fund

Start Project
July 2025

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2028

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Second Bridge, Wastewater Utility Infrastructure

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	\$ -	\$ -	\$ 2,640,000	\$ -	\$ -	\$ -	\$ 2,640,000
Construction Mgmt	-	-	260,000	-	-	-	260,000
Total Expenses	\$ -	\$ -	\$ 2,900,000	\$ -	\$ -	\$ -	\$ 2,900,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ 2,900,000	\$ -	\$ -	\$ -	\$ 2,900,000
Total Funding	\$ -	\$ -	\$ 2,900,000	\$ -	\$ -	\$ -	\$ 2,900,000

Project # 107034	Operating Budget Impact/Other:
\$2,900,000	This City is in the process of evaluating the impact of the project. It is anticipated there will be an increase in maintenance costs.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	2 Sustainable Growth
Project Manager	Engineering
Project Description & Justification	
The installation of the second bridge allows for a redundant sewer main to go onto the island. Approximately 2,500' of 16" wastewater main is needed for the sewer. Installation of this main will ensure redundant sewer main in the future.	

Funding Source



■ Wastewater Fund

Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

North WWTP Grit Removal System

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	800,000	-	-	800,000
Construction Mgmt	-	-	-	-	-	-	-
Total Expenses	\$ -	\$ -	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ 900,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ 900,000
Total Funding	\$ -	\$ -	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ 900,000

Project # 107035		Operating Budget Impact/Other:	
\$900,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	2 Sustainable Growth		
Project Manager	Engineering		
Project Description & Justification			
This project will construct a grit removal system at the North WWTP.			

Funding Source



■ Wastewater Fund

Start Project
January 2027

Estimated
Completion
Time: 9
Months

Estimated
Completion
September
2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

North WWTP FEB Cleanout Replacement

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Construction	-	-	-	500,000	-	-	500,000
Total Expenses	\$ -	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000
Total Funding	\$ -	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ 575,000

Project # 107036		Operating Budget Impact/Other:
\$575,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	New	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	2 Sustainable Growth	
Project Manager	Engineering	
Project Description & Justification		
This project will replace existing cleanout system at the North WWTP.		

Funding Source



■ Wastewater Fund

Start Project
July 2027

Estimated
Completion
Time: 9
Months

Estimated
Completion
March 2028

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

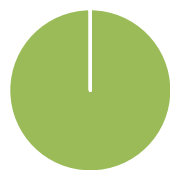
North WWTP Reclaimed Water Tank Rehab

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Construction	-	-	-	-	-	1,000,000	1,000,000
Construction Mgmt	-	-	-	-	-	120,000	120,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,120,000	\$ 1,270,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,120,000	\$ 1,270,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,120,000	\$ 1,270,000

Project # 107037		Operating Budget Impact/Other:	
\$1,270,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	2 Sustainable Growth		
Project Manager	Engineering		
Project Description & Justification			
The existing reclaimed water tank reservoir at the North WWTP is in need of rehabilitation as most recent inspection showed interior paint issues, etc.			

Funding Source



■ Wastewater Fund

Start Project
January 2029

Estimated
Completion
Time: 1.5
Year

Estimated
Completion
June 2030

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Upgrade Filters

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Construction	150,000	1,400,000	-	-	-	-	1,550,000
Total Expenses	\$ 250,000	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	1,650,000

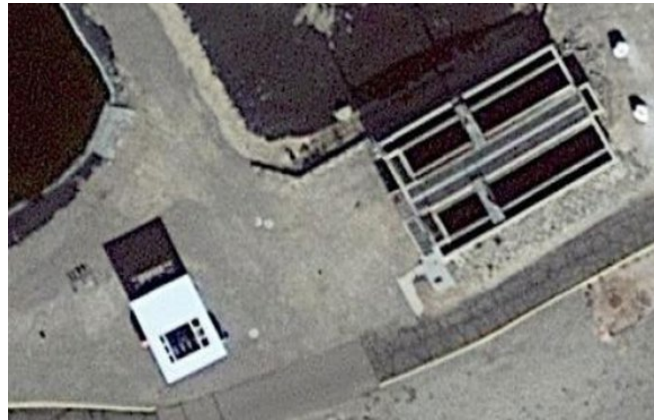
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ 250,000	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	1,650,000
Total Funding	\$ 250,000	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	1,650,000

Project # 107026	Operating Budget Impact/Other:
\$1,650,000	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering

Project Description & Justification

Upgrade and rehab the existing sand filters to cloth media filters. Removing the 5 Star media filters will reduce the filter system from two separate systems to a single system.



Funding Source



■ Wastewater Fund

Start Project
January 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
December
2025

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Effluent Upgrades

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	300,000	-	-	-	300,000
Total Expenses	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000
Total Funding	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Project # 107038	Operating Budget Impact/Other:
\$450,000	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering

Project Description & Justification

Upgrade the Effluent Reuse pumping and delivery systems to allow for more efficient delivery of effluent to users.



Funding Source



■ Wastewater Fund

Start Project
July 2026

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

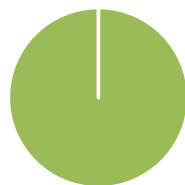
MTP Effluent & Recharge Pond Upgrades

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	300,000	-	-	300,000
Total Expenses	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ 400,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ 400,000
Total Funding	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ 400,000

Project # 107039		Operating Budget Impact/Other:	
\$400,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			

Funding Source



■ Wastewater Fund

Start Project
July 2026

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

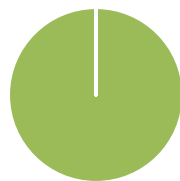
NRTP Effluent & Recharge Upgrades

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	150,000	-	-	-	150,000
Total Expenses	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
Total Funding	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000

Project # 107040		Operating Budget Impact/Other:	
\$300,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			

Funding Source



■ Wastewater Fund

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN


WASTEWATER

North End Wastewater System Expansion

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 184,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,000
Construction	943,545	1,400,000	1,500,000	-	-	-	3,843,545
Total Expenses	\$ 1,127,545	\$ 1,400,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,027,545

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ 1,127,545	\$ 1,400,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,027,545
Total Funding	\$ 1,127,545	\$ 1,400,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,027,545

Project # 107016		Operating Budget Impact/Other:
\$4,027,545		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Cost/Scope	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
This project will develop the wastewater infrastructure required to serve the Victoria Farms Rd area. It will also address the lift stations at Canterbury and Refuge and develop solutions to pump into a new lift station (or expanded IPS).		

	
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Funding Source



■ Wastewater Fund

Start Project
January 2022

Estimated
Completion
Time: 5.5
Years

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Island Treatment Plant (ITP) Headworks Improvement

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
Construction	-	-	-	2,250,000	1,800,000	-	4,050,000
Construction Mgmt.	-	-	-	250,000	200,000	-	450,000
Total Expenses	\$ -	\$ -	\$ 500,000	\$ 2,500,000	\$ 2,000,000	\$ -	\$ 5,000,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ 500,000	\$ 2,500,000	\$ 2,000,000	\$ -	\$ 5,000,000
Total Funding	\$ -	\$ -	\$ 500,000	\$ 2,500,000	\$ 2,000,000	\$ -	\$ 5,000,000

Project # 107041		Operating Budget Impact/Other:	
\$5,000,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
This project is intended to obtain the full capacity of FEB at the IWWTP while addressing the replacement of screens and added stability of the building. A new framework is needed at headworks to fully utilize the FEB.			

Funding Source



■ Wastewater Fund

Start Project
July 2026

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2029

FY 2026-30 CAPITAL IMPROVEMENT PLAN

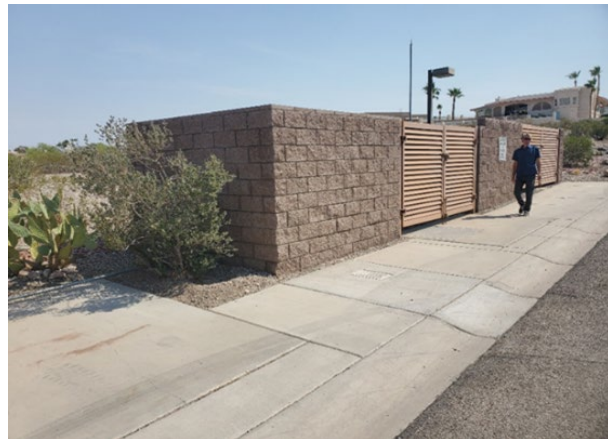
WASTEWATER

Lift Station Upgrade Program

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 159,135	\$ 163,910	\$ 168,825	\$ 173,890	\$ 178,900	\$ 844,660
Construction	-	618,000	655,635	675,305	695,565	705,065	3,349,570
Construction Mgmt	-	106,090	109,275	112,550	115,930	118,930	562,775
Total Expenses	\$ -	\$ 883,225	\$ 928,820	\$ 956,680	\$ 985,385	\$ 1,002,895	\$ 4,757,005

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ 883,225	\$ 928,820	\$ 956,680	\$ 985,385	\$ 1,002,895	\$ 4,757,005
Total Funding	\$ -	\$ 883,225	\$ 928,820	\$ 956,680	\$ 985,385	\$ 1,002,895	\$ 4,757,005

Project # 107022		Operating Budget Impact/Other:	
\$4,757,005		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
With over 70 wastewater lift stations throughout the City, this project will address upgrades to pumps, electrical systems, generators, odor control, SCADA, and other necessary improvements at lift stations based on age or capacity needs.			



Funding Source



■ Wastewater Fund

Start Project
July 2025

Estimated
Completion
Time: 5 Years

Estimated
Completion
June 2030

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

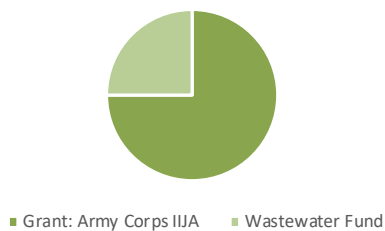
Water Conservation & Reuse Improvements at Cypress Park

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	2,450,000	-	-	-	2,450,000
Total Expenses	\$ -	\$ 250,000	\$ 2,450,000	\$ -	\$ -	\$ -	\$ 2,700,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Grant: Army Corps IIJA	\$ -	\$ 187,500	\$ 1,837,500	\$ -	\$ -	\$ -	\$ 2,025,000
Wastewater Fund	-	62,500	612,500	-	-	-	675,000
Total Funding	\$ -	\$ 250,000	\$ 2,450,000	\$ -	\$ -	\$ -	\$ 2,700,000

Project # 107023		Operating Budget Impact/Other:	
\$2,700,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
This project will make final reclaimed water upgrades and installations necessary to provide reclaimed water to Cypress Park. This project conforms with the Lake Havasu City General Plan, the Wastewater Master Plan, and the Reclaimed Water Management Study.			

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Influent Pump Station Surge Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Construction	-	-	-	650,000	-	-	650,000
Total Expenses	\$ -	\$ -	\$ 75,000	\$ 650,000	\$ -	\$ -	\$ 725,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ 75,000	\$ 650,000	\$ -	\$ -	\$ 725,000
Total Funding	\$ -	\$ -	\$ 75,000	\$ 650,000	\$ -	\$ -	\$ 725,000

Project # 107006		Operating Budget Impact/Other:
\$725,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
The IPS has had 3 major failures since it was constructed 12 years ago. Due to these failures a surge analysis was performed on the lift station in 2016 and three possible solutions were considered and evaluated. The recommendation and most cost-effective scenario is to install a 600-cubic foot air chamber (surge tank) within the lift station site including a hydraulic connection to the Lift Station discharge header.		

Funding Source



■ Wastewater Fund

Start Project
July 2026

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2028

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Effluent Pond Liners

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 78,000	\$ -	\$ 78,000
Construction	-	-	-	-	390,000	-	390,000
Construction Mgmt	-	-	-	-	78,000	-	78,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 546,000	\$ -	\$ 546,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ 546,000	\$ -	\$ 546,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 546,000	\$ -	\$ 546,000

Project # 107009		Operating Budget Impact/Other:	
\$546,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
The Island Treatment Plant (ITP) has two Effluent ponds that supply reuse water to customers on the Island. With growing concerns of water shortages these ponds will be a necessity to provide reuse water consistently. Currently only one is lined, the other has some percolation similar to the two percolation ponds. Screens should be increased in size on both.			



Funding Source



■ Wastewater Fund

Start Project
July 2028

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2029


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WASTEWATER

New Laboratory Building

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 58,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,000
Construction	-	1,080,000	-	-	-	-	1,080,000
Construction Mgmt	-	20,000	-	-	-	-	20,000
Total Expenses	\$ 58,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,158,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Wastewater Fund	\$ 58,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,158,000
Total Funding	\$ 58,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,158,000

Project # 107032		Operating Budget Impact/Other:
\$1,158,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
The City's existing laboratory is located in an area of the Mulberry Treatment Plant building and was originally part of the treatment process prior to being converted to a laboratory. In February 2023 a safety inspection was performed, and it was determined in order to better meet regulatory compliance a new laboratory facility should be constructed.		

Funding Source



■ Wastewater Fund

Start Project
January 2025

Estimated
Completion
Time: 1.5
Year

Estimated
Completion
June 2026

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Water Main Replacement Program

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 320,000	\$ 330,000	\$ 340,000	\$ 360,000	\$ 380,000	\$ 1,730,000
Construction	-	4,200,000	4,650,000	4,990,000	4,950,000	4,910,000	23,700,000
Construction Mgmt	-	220,000	230,000	240,000	260,000	280,000	1,230,000
Total Expenses	\$ -	\$ 4,740,000	\$ 5,210,000	\$ 5,570,000	\$ 5,570,000	\$ 5,570,000	\$ 26,660,000

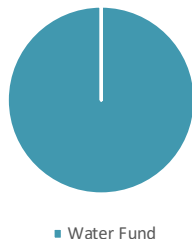
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ 4,740,000	\$ 5,210,000	\$ 5,570,000	\$ 5,570,000	\$ 5,570,000	\$ 26,660,000
Total Funding	\$ -	\$ 4,740,000	\$ 5,210,000	\$ 5,570,000	\$ 5,570,000	\$ 5,570,000	\$ 26,660,000

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)
Total Operating Impact	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)

Project # 108037	Operating Budget Impact/Other:
\$26,660,000	A reduction in operations and maintenance costs is anticipated due to the reduction in repair work to the existing mains.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	1 Safe Community
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Project consists of water main replacement in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), lengths(s), is identified during the early design phase. This project conforms with the Lake Havasu City water master plan.	



Funding Source



Start Project
July 2025

Estimated
Completion
Time: 5 Years

Estimated
Completion
June 2030

FY 2026-30 CAPITAL IMPROVEMENT PLAN


WATER

Advanced Metering Infrastructure

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Construction	700,000	1,200,000	1,200,000	700,000	200,000	200,000	4,200,000
Total Expenses	\$ 700,000	\$ 1,200,000	\$ 1,200,000	\$ 700,000	\$ 200,000	\$ 200,000	\$ 4,200,000

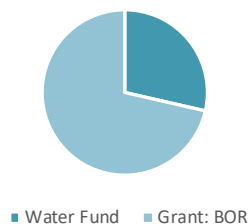
Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,200,000
Grant: BOR	500,000	1,000,000	1,000,000	500,000	-	-	3,000,000
Total Funding	\$ 700,000	\$ 1,200,000	\$ 1,200,000	\$ 700,000	\$ 200,000	\$ 200,000	\$ 4,200,000

Project # 108038		Operating Budget Impact/Other:
\$4,200,000		It is anticipated that improvements to these sites will reduce current operations and maintenance costs and potentially provide more accurate water use data.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This project will upgrade the existing water meters with the latest in Advanced Metering Infrastructure. The goal is to replace all water meters within the water service areas over the next 10 years. This upgrade will allow for better tracking of water use and help to identify leaks causing inefficient use.		





Funding Source



Start Project
January 2024

Estimated
Completion
Time: 6 Years

Estimated
Completion
June 2030


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Water Tank C-4-21 Rehabilitation

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Construction	-	-	1,385,000	-	-	-	1,385,000
Construction Mgmt	-	-	65,000	-	-	-	65,000
Total Expenses	\$ -	\$ 90,000	\$ 1,450,000	\$ -	\$ -	\$ -	\$ 1,540,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ 90,000	\$ 1,450,000	\$ -	\$ -	\$ -	\$ 1,540,000
Total Funding	\$ -	\$ 90,000	\$ 1,450,000	\$ -	\$ -	\$ -	\$ 1,540,000

Project # 108039		Operating Budget Impact/Other:
\$1,540,000		This project is anticipated to have a small savings in maintenance cost of the operating budget.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
Water Tank improvements will be made to tank C-4-21 based on recommendations from the tanks analysis performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of the service reliability and lowering cost of operations and maintenance.		

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Second Bridge, Water Utility Infrastructure

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000
Construction	-	-	1,525,000	-	-	-	1,525,000
Construction Mgmt	-	-	145,000	-	-	-	145,000
Total Expenses	\$ -	\$ 330,000	\$ 1,670,000	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ 330,000	\$ 1,670,000	\$ -	\$ -	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ 330,000	\$ 1,670,000	\$ -	\$ -	\$ -	\$ 2,000,000

Project # 108040		Operating Budget Impact/Other:
\$2,000,000		This City is in the process of evaluating the impact of the project. It is anticipated there will be an increase in maintenance costs.
Total Project Cost		
Project Status	New	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
The installation of the second bridge allows a additional water supply to go onto the island and a second raw water line to go off of the island. Approximately 4,500' of 18" water main is needed for the potable water and 2,900' of 36" water line for the raw water. Installation of these mains will ensure adequate water supply in the future.		

Funding Source



Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027

FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Booster Station 2A Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 227,500	\$ -	\$ -	\$ -	\$ -	\$ 227,500
Construction	-	-	1,040,000	-	-	-	1,040,000
Construction Mgmt	-	-	130,000	-	-	-	130,000
Total Expenses	\$ -	\$ 227,500	\$ 1,170,000	\$ -	\$ -	\$ -	\$ 1,397,500

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ 227,500	\$ 1,170,000	\$ -	\$ -	\$ -	\$ 1,397,500
Total Funding	\$ -	\$ 227,500	\$ 1,170,000	\$ -	\$ -	\$ -	\$ 1,397,500

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (45,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (45,000)

Project # 108041	Operating Budget Impact/Other:
\$1,397,500	It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost	
Project Status	No Change
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Water booster station improvements will be made to station 2A based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These improvements involve electrical and generator improvements and meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.	



Funding Source



■ Water Fund

Start Project
July 2025

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Tank N-4A-11 Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ 111,700	\$ -	\$ -	\$ -	\$ -	\$ 111,700
Construction	-	1,202,000	-	-	-	-	1,202,000
Construction Mgmt	-	98,000	-	-	-	-	98,000
Total Expenses	\$ -	\$ 1,411,700	\$ -	\$ -	\$ -	\$ -	\$ 1,411,700

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ 1,411,700	\$ -	\$ -	\$ -	\$ -	\$ 1,411,700
Total Funding	\$ -	\$ 1,411,700	\$ -	\$ -	\$ -	\$ -	\$ 1,411,700

Project # 108024		Operating Budget Impact/Other:
\$1,411,700		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water tank improvements will be made to tank N-4A-11 based on recommendations from an overall system analysis of the tanks performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.		

Funding Source



■ Water Fund

Start Project
July 2025

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2026


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Water Treatment Plant Improvements

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Construction	150,000	1,700,000	1,260,000	-	-	-	3,110,000
Construction Mgmt	-	150,000	120,000	-	-	-	270,000
Total Expenses	\$ 475,000	\$ 1,850,000	\$ 1,380,000	\$ -	\$ -	\$ -	\$ 3,705,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ 475,000	\$ 1,850,000	\$ 1,380,000	\$ -	\$ -	\$ -	\$ 3,705,000
Total Funding	\$ 475,000	\$ 1,850,000	\$ 1,380,000	\$ -	\$ -	\$ -	\$ 3,705,000

Project # 108025		Operating Budget Impact/Other:
\$3,705,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
<p>There are three main treatment plant improvements identified in the Water Master Plan that are in need of upgrades. The first is to construct enclosures over certain treatment components of the water treatment plant to limit the intrusion of dust and debris into the Biological Filters and Cascade Aerator. The second improvement is to install a flow meter on the 18-inch bypass pipe within the plant footprint. This will provide more accurate flow meter data, during times of isolation or repairs. The third improvement is related to the chlorine disinfection system. The Water Master Plan also recommends that the City evaluate ways to minimize handling of the one-ton chlorine cylinders, replacement of existing shade structure with a new chlorine building and switch from gaseous chlorine to liquid sodium hypochlorite. These are related to safety as well.</p>		



Funding Source



Start Project
July 2024

Estimated
Completion
Time: 3 Years

Estimated
Completion
June 2027


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Tank C-2-18 Replacement & Upsize

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 104,000	\$ -	\$ -	\$ -	\$ 104,000
Construction	-	-	-	1,641,000	-	-	1,641,000
Construction Mgmt	-	-	-	75,000	-	-	75,000
Total Expenses	\$ -	\$ -	\$ 104,000	\$ 1,716,000	\$ -	\$ -	\$ 1,820,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ -	\$ 104,000	\$ 1,716,000	\$ -	\$ -	\$ 1,820,000
Total Funding	\$ -	\$ -	\$ 104,000	\$ 1,716,000	\$ -	\$ -	\$ 1,820,000

Project # 108026		Operating Budget Impact/Other:	
\$1,820,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will replace the existing tank C-2-18, a 0.25 MG water tank built in 1965, with a new tank increased to the size 0.5 MG water tank. This project is required due to the poor condition of the existing tank and the need to replace it to increase capacity for operational enhancement.			

Funding Source



■ Water Fund

Start Project
July 2026

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Tank C-3-19 Replacement & Upsize

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ 104,000	\$ -	\$ -	\$ -	\$ 104,000
Construction	-	-	-	975,000	-	-	975,000
Construction Mgmt	-	-	-	65,000	-	-	65,000
Total Expenses	\$ -	\$ -	\$ 104,000	\$ 1,040,000	\$ -	\$ -	\$ 1,144,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ -	\$ 104,000	\$ 1,040,000	\$ -	\$ -	\$ 1,144,000
Total Funding	\$ -	\$ -	\$ 104,000	\$ 1,040,000	\$ -	\$ -	\$ 1,144,000

Project # 108027		Operating Budget Impact/Other:
\$1,144,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This project will replace existing tank C-3-19, 0.25 MG water tank built in 1965 , with a new tank increased to the size 0.5 MG water tank. This project is required due to the poor condition of the existing tank and the need to replace it to increase capacity for operational enhancement.		



Funding Source



■ Water Fund

Start Project
July 2026

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2028


FY 2026-30 CAPITAL IMPROVEMENT PLAN

WATER

Tank S-1C-24 Replacement

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Construction	-	-	-	-	2,435,500	-	2,435,500
Construction Mgmt	-	-	-	-	110,000	-	110,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 2,645,500	\$ -	\$ 2,645,500

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 2,645,500	\$ -	\$ 2,645,500
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 2,645,500	\$ -	\$ 2,645,500

Project #108028		Operating Budget Impact/Other:
\$2,645,500		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
This project will replace existing tank S-1C-24 , a 1.0 MG water tank built in 1980, with a new tank of same size. This project is required due to the poor condition of the existing tank discovered during its rehabilitation. It is needed to be replaced to maintain service reliability, system redundancy and lowering of operating and maintenance costs.		



Funding Source



■ Water Fund

Start Project
July 2028

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2029


FY 2025-29 CAPITAL IMPROVEMENT PLAN

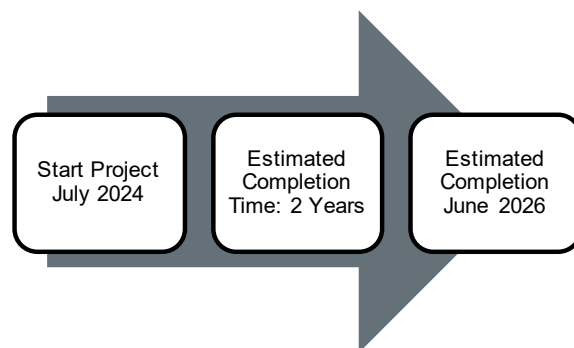
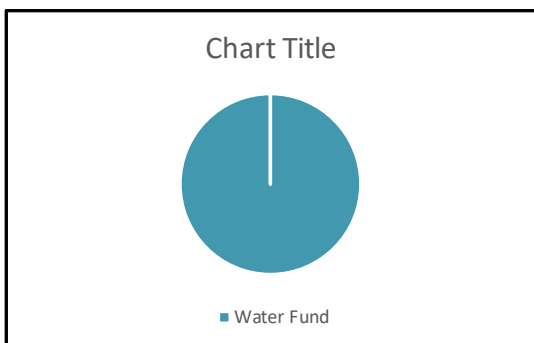
WATER

North Havasu Additional Tank & Distribution Line

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 78,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,730
Construction	-	1,176,270	-	-	-	-	1,176,270
Construction Mgmt	-	195,000	-	-	-	-	195,000
Total Expenses	\$ 78,730	\$ 1,371,270	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ 78,730	\$ 1,371,270	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000
Total Funding	\$ 78,730	\$ 1,371,270	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000

Project # 108031		Operating Budget Impact/Other:
\$1,450,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Provide additional tank (.5 MG) and distribution line to provide improvements to water quality and fire flows.		



FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Horizontal Collector Well Redevelopment

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ 232,600	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 297,600
Construction	40,000	1,359,480	-	-	-	-	1,399,480
Construction Mgmt	-	75,000	-	-	-	-	75,000
Total Expenses	\$ 272,600	\$ 1,499,480	\$ -	\$ -	\$ -	\$ -	\$ 1,772,080

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ 272,600	\$ 1,499,480	\$ -	\$ -	\$ -	\$ -	\$ 1,772,080
Total Funding	\$ 272,600	\$ 1,499,480	\$ -	\$ -	\$ -	\$ -	\$ 1,772,080

Operating Impact	Prior	25-26	26-27	27-28	28-29	29-30	Total
Supplies & Services	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (60,000)
Total Operating Impact	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (60,000)

Project # 108030	Operating Budget Impact/Other:
\$1,772,080	It is anticipated that this much needed maintenance will improve the overall efficiency of the well and reduce future Maintenance costs.
Total Project Cost	
Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
<p>The Horizontal Collector Well (HCW) was first constructed with a collector caisson inner diameter of sixteen (16) feet and fourteen (14) stainless steel lateral screens projected horizontally. Over the years two of the screens have experienced siltation requiring maintenance. This project will shut down the HCW for a period up to three months and allow for this much needed maintenance.</p>	



Funding Source



Start Project
July 2024

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2026


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Water Tank N-5A-13 Rehabilitation

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Construction	-	-	-	-	-	1,385,000	1,385,000
Construction Mgmt	-	-	-	-	-	65,000	65,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,450,000	\$ 1,500,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,450,000	\$ 1,500,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,450,000	\$ 1,500,000

Project # 108042		Operating Budget Impact/Other:
\$1,500,000		This project is anticipated to have a small savings in maintenance cost of the operating budget.
Total Project Cost		
Project Status	New	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
Water tank improvements will be made to tank N-5A-13 based on recommendations from the tanks analysis performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of the service reliability and lowering cost of operations and maintenance. This is a 250,000 gallon tank.		

Funding Source



■ Water Fund

Start Project
July 2028

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2030


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

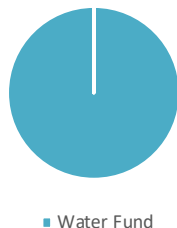
Water Tank S-3C-29 Rehabilitation

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ 90,000
Construction	-	-	-	-	-	1,385,000	1,385,000
Construction Mgmt	-	-	-	-	-	65,000	65,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 1,450,000	\$ 1,540,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 1,450,000	\$ 1,540,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 1,450,000	\$ 1,540,000

Project # 108043		Operating Budget Impact/Other:
\$1,540,000		This project is anticipated to have a small savings in maintenance cost of the operating budget.
Total Project Cost		
Project Status	New	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	2 Sustainable Growth	
Managing Division	Engineering	
Project Description & Justification		
Water tank improvements will be made to tank S-3C-29 based on recommendations from the tanks analysis performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of the service reliability, storage redundancy, and lowering of operations and maintenance.		

Funding Source



Start Project
July 2028

Estimated
Completion
Time: 2 Years

Estimated
Completion
June 2030


FY 2025-29 CAPITAL IMPROVEMENT PLAN

WATER

Pipeline - State Hwy 95 Crossing to SARA Park

Expenses	Prior	25-26	26-27	27-28	28-29	29-30	Total
Design	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Construction	-	-	-	750,000	-	-	750,000
Construction Mgmt	-	-	-	50,000	-	-	50,000
Total Expenses	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ 900,000

Funding Source	Prior	25-26	26-27	27-28	28-29	29-30	Total
Water Fund	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ 900,000
Total Funding	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ 900,000

Project # 108044		Operating Budget Impact/Other:
\$900,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	No Change	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The purpose of this project is to replace what used to be the sole source of water for SARA Park. The existing main is a 6" diameter AC main, under very high system pressures. The line was constructed through an existing culvert in order to cross SR95 several years ago as a temporary repair. The water main replacement was designed in 2019. This project will require ADOT permitting and coordination and a directional bore.		

Funding Source



■ Water Fund

Start Project
July 2027

Estimated
Completion
Time: 1 Year

Estimated
Completion
June 2028

LEGAL DOCUMENTS

OFFICIAL BUDGET FORMS

Official Budget Forms
City/Town of Lake Havasu City
Fiscal year 2026

City/Town of Lake Havasu City
Summary Schedule of estimated revenues and expenditures/expenses
Fiscal year 2026

Fiscal year	S c h	Funds							
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total all funds
2025 Adopted/adjusted budgeted expenditures/expenses*	E	1	101,380,578	38,211,905		14,802,000		103,364,999	257,759,482
2025 Actual expenditures/expenses**	E	2	80,574,856	20,959,615		5,813,360		78,211,599	185,559,430
2026 Beginning fund balance/(deficit) or net position/(deficit) at July 1***		3	83,401,329	63,155,416		8,843,779		66,177,776	221,578,300
2026 Primary property tax levy	B	4	7,191,481						7,191,481
2026 Secondary property tax levy	B	5		18,275					18,275
2026 Estimated revenues other than property taxes	C	6	93,269,675	21,697,155		3,428,625		65,815,570	184,211,025
2026 Other financing sources	D	7							0
2026 Other financing (uses)	D	8							0
2026 Interfund transfers in	D	9	1,047,310	24,640,000		10,325,000		970,000	36,982,310
2026 Interfund Transfers (out)	D	10	16,970,000	19,491,310				521,000	36,982,310
2026 Line 11: Reduction for fund balance reserved for future budget year expenditures		11							
Maintained for future debt retirement									0
Maintained for future capital projects									0
Maintained for future financial stability			40,078,675	928,275			6,594,745		47,601,695
Maintained for future retirement contributions									0
									0
2026 Total financial resources available		12	127,861,120	89,091,261		22,597,404		125,847,601	365,397,386
2026 Budgeted expenditures/expenses	E	13	111,565,050	49,446,740		17,629,885		100,184,965	278,826,640

Expenditure limitation comparison

1 Budgeted expenditures/expenses
2 Add/subtract: estimated net reconciling items
3 Budgeted expenditures/expenses adjusted for reconciling items
4 Less: estimated exclusions
5 Amount subject to the expenditure limitation
6 EEC expenditure limitation or voter-approved alternative expenditure limitation

2025	2026
\$ 257,759,482	\$ 278,826,640
(26,230,405)	(27,061,787)
231,529,077	251,764,853
80,750,581	86,099,790
\$ 150,778,496	\$ 165,665,063
\$ 161,557,176	\$ 166,892,293

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund). See the Instructions tab, cell C17 for more information about the amounts that should and should not be included on this line.

City/Town of Lake Havasu City
Tax levy and tax rate information
Fiscal year 2026

	2025	2026
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 8,180,530	\$ 8,481,409
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 6,761,417	\$ 7,191,481
Property tax judgment		
B. Secondary property taxes		
Property tax judgment		
C. Total property tax levy amounts	\$ 6,761,417	\$ 7,191,481
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 6,761,417	
(2) Prior years' levies		
(3) Total primary property taxes	\$ 6,761,417	
B. Secondary property taxes		
(1) Current year's levy	\$	
(2) Prior years' levies		
(3) Total secondary property taxes	\$	
C. Total property taxes collected	\$ 6,761,417	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.6718	0.6718
Property tax judgment		
(2) Secondary property tax rate		
Property tax judgment		
(3) Total city/town tax rate	0.6718	0.6718
B. Special assessment district tax rates		
Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating <u>1</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City/Town of Lake Havasu City
Revenues other than property taxes
Fiscal Year 2026

Source of revenues	Estimated revenues 2025	Actual revenues* 2025	Estimated revenues 2026
General Fund			
Local taxes			
City Sales Tax	\$ 37,973,095	\$ 38,461,595	\$ 39,230,830
Personal Property Tax	53,000	55,745	56,500
Licenses and permits			
Licenses and Permits	2,499,005	2,892,210	2,966,760
Intergovernmental			
Auto Lieu	4,955,600	5,199,585	5,300,370
State Sales Tax	8,855,575	8,937,860	9,134,165
Urban Revenue Share	12,655,560	12,655,560	11,791,015
Marijuana Excise Tax	435,900	444,335	457,665
Charges for services			
Charges for Service	5,248,865	4,256,920	5,045,155
Fines and forfeits			
Fines and Forfeits	1,407,910	1,380,895	1,408,520
Interest on investments			
Investments	1,513,790	3,596,490	3,193,895
Miscellaneous			
Miscellaneous	1,566,250	1,060,990	8,514,200
Grants, IGA's and Reimbursements	7,808,700	4,808,700	6,170,600
Total General Fund	\$ 84,973,250	\$ 83,750,885	\$ 93,269,675
Special revenue funds			
Grant Fund	\$ 11,378,380	\$ 2,913,220	\$ 9,019,495
Highway User Revenue Fund	12,256,125	7,316,625	7,305,990
Improvement District #2	445	840	585
Court Enhancement Fund	47,000	49,845	50,980
Fill the GAP Fund	14,350	18,160	18,040
JCEF Fund	19,800	25,720	25,395
RICO Fund	156,000	37,500	30,000
WALETA Fund	581,600	282,740	581,600
Opioid Settlement Fund		235,250	145,500
Flood Control	3,130,585	3,506,080	3,578,140
Second Bridge Fund		2,169,320	941,430
Total special revenue funds	\$ 27,584,285	\$ 16,555,300	\$ 21,697,155
Capital projects funds			
Capital Projects Fund	\$ 5,576,795	\$ 3,411,695	\$ 3,428,625
	\$ 5,576,795	\$ 3,411,695	\$ 3,428,625
Total capital projects funds	\$ 5,576,795	\$ 3,411,695	\$ 3,428,625
Enterprise funds			
Airport Fund	\$ 3,668,695	\$ 1,146,840	\$ 2,931,620
Water Utility Fund	22,571,230	18,593,590	21,159,265
Refuse Fund	8,562,210	9,408,850	9,786,470
Wastewater Utility Fund	29,964,090	29,819,965	31,938,215
	\$ 64,766,225	\$ 58,969,245	\$ 65,815,570
Total enterprise funds	\$ 64,766,225	\$ 58,969,245	\$ 65,815,570
Total all funds	\$ 182,900,555	\$ 162,687,125	\$ 184,211,025

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City/Town of Lake Havasu City
Other financing sources/(uses) and interfund transfers
Fiscal year 2026

Fund	Other financing 2026		Interfund transfers 2026	
	Sources	(Uses)	In	(Out)
General Fund				
General Fund	\$	\$	\$ 1,047,310	\$ 16,970,000
Total General Fund	\$	\$	\$ 1,047,310	\$ 16,970,000
Special revenue funds				
Court Enhancement Fund	\$	\$	\$	\$ 192,000
Fill the GAP Fund				59,710
Opioid Fund				535,600
HURF Fund			24,640,000	64,000
Second Bridge Fund				18,140,000
Flood Control Fund				500,000
Total special revenue funds	\$	\$	\$ 24,640,000	\$ 19,491,310
Capital projects funds				
Capital projects funds	\$	\$	\$ 10,325,000	\$
Total capital projects funds	\$	\$	\$ 10,325,000	\$
Enterprise funds				
Airport Fund	\$	\$	\$ 970,000	\$
Water Utility Fund				235,500
Wastewater Utility Fund				285,500
Total enterprise funds	\$	\$	\$ 970,000	\$ 521,000
Total all funds	\$	\$	\$ 36,982,310	\$ 36,982,310

**City/Town of Lake Havasu City
Expenditures/expenses by fund
Fiscal year 2026**

Fund/Department	Adopted budgeted expenditures/ expenses 2025	Expenditure/ expense adjustments approved 2025	Actual expenditures/ expenses* 2025	Budgeted expenditures/ expenses 2026
General Fund				
Administrative Services	\$ 9,865,278	\$	\$ 7,922,011	\$ 14,902,190
City Attorney	1,522,420		1,317,005	1,610,750
City Clerk	457,175		383,950	349,630
City Council	273,881		258,406	282,350
City Manager	1,107,504		1,061,879	1,232,015
Development Services	2,337,057		1,995,642	2,465,270
Fire	29,297,605		21,768,820	27,281,770
Non-Departmental	9,959,190		3,434,427	10,157,135
Human Resources	1,169,123		1,059,113	1,352,025
Municipal Court	2,815,055		2,627,665	3,173,815
Parks and Recreation	10,194,750		9,560,500	12,311,905
Police	25,357,592		24,571,885	28,741,815
Public Works	6,023,948		4,313,553	6,704,380
Contingency	1,000,000		300,000	1,000,000
Total General Fund	\$ 101,380,578	\$	\$ 80,574,856	\$ 111,565,050
Special revenue funds				
Highway User Revenue Fund				
Operations, Maintenance, Capital	\$ 21,715,817	\$	\$ 15,992,227	\$ 35,584,525
Contingency	50,000			50,000
Improvement District #2	19,464		15,364	20,360
Miscellaneous Grant Fund	11,378,380		2,913,220	9,019,495
RICO Fund	150,000		3,540	150,000
WALETA Police Academy	424,375		225,645	477,155
Flood Control	4,473,869		1,809,619	4,145,205
Total special revenue funds	\$ 38,211,905	\$	\$ 20,959,615	\$ 49,446,740
Capital projects funds				
Capital Projects Fund	\$ 14,802,000	\$	\$ 5,813,360	\$ 17,629,885
Total capital projects funds	\$ 14,802,000	\$	\$ 5,813,360	\$ 17,629,885
Enterprise funds				
Airport Fund				
Operations, Maintenance, Capital	\$ 5,307,998	\$	\$ 2,500,903	\$ 5,053,245
Contingency	7,000			7,000
Water Utility Fund				
Operations, Maintenance, Capital	37,972,465		25,763,370	35,206,535
Contingency	500,000			500,000
Refuse Fund				
Operations, Maintenance	8,228,811		8,175,561	8,759,965
Contingency	100,000			100,000
Wastewater Utility Fund				
Operations, Maintenance, Capital	50,248,725		41,771,765	49,558,220
Contingency	1,000,000			1,000,000
Total enterprise funds	\$ 103,364,999	\$	\$ 78,211,599	\$ 100,184,965
Total all funds	\$ 257,759,482	\$	\$ 185,559,430	\$ 278,826,640

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City/Town of Lake Havasu City
Expenditures/expenses by department
Fiscal year 2026**

Department/Fund	Adopted budgeted expenditures/ expenses	Expenditure/ expense adjustments approved	Actual expenditures/ expenses*	Budgeted expenditures/ expenses
	2025	2025	2025	2026
Administrative Services				
General Fund	\$ 9,865,278	\$	\$ 7,922,011	\$ 14,902,190
Department total	<u>\$ 9,865,278</u>	<u>\$</u>	<u>\$ 7,922,011</u>	<u>\$ 14,902,190</u>
City Attorney				
General Fund	\$ 1,522,420	\$	\$ 1,317,005	\$ 1,610,750
Department total	<u>\$ 1,522,420</u>	<u>\$</u>	<u>\$ 1,317,005</u>	<u>\$ 1,610,750</u>
City Clerk				
General Fund	\$ 457,175	\$	\$ 383,950	\$ 349,630
Department total	<u>\$ 457,175</u>	<u>\$</u>	<u>\$ 383,950</u>	<u>\$ 349,630</u>
City Council				
General Fund	\$ 273,881	\$	\$ 258,406	\$ 282,350
Department total	<u>\$ 273,881</u>	<u>\$</u>	<u>\$ 258,406</u>	<u>\$ 282,350</u>
City Manager				
General Fund	\$ 1,107,504	\$	\$ 1,061,879	\$ 1,232,015
Department total	<u>\$ 1,107,504</u>	<u>\$</u>	<u>\$ 1,061,879</u>	<u>\$ 1,232,015</u>
Development Services				
General Fund	\$ 2,337,057	\$	\$ 1,995,642	\$ 2,465,270
Department total	<u>\$ 2,337,057</u>	<u>\$</u>	<u>\$ 1,995,642</u>	<u>\$ 2,465,270</u>
Fire				
General Fund	\$ 29,297,605	\$	\$ 21,768,820	\$ 27,281,770
General Capital Projects Fund	3,450,000		450,000	4,500,000
Department total	<u>\$ 32,747,605</u>	<u>\$</u>	<u>\$ 22,218,820</u>	<u>\$ 31,781,770</u>
Human Resources				
General Fund	\$ 1,169,123	\$	\$ 1,059,113	\$ 1,352,025
Department total	<u>\$ 1,169,123</u>	<u>\$</u>	<u>\$ 1,059,113</u>	<u>\$ 1,352,025</u>
Municipal Court				
General Fund	\$ 2,815,055	\$	\$ 2,627,665	\$ 3,173,815
Department total	<u>\$ 2,815,055</u>	<u>\$</u>	<u>\$ 2,627,665</u>	<u>\$ 3,173,815</u>
Non-Departmental				
General Fund	\$ 10,759,190	\$	\$ 3,434,427	\$ 10,957,135
General Fund Labor Attrition	(800,000)			(800,000)
Miscellaneous Grant Funds	11,378,380		2,913,220	9,019,495
General Capital Project Funds	5,150,000		3,861,360	3,368,775
Department total	<u>\$ 26,487,570</u>	<u>\$</u>	<u>\$ 10,209,007</u>	<u>\$ 22,545,405</u>
Park and Recreation				
General Fund	\$ 10,194,750	\$	\$ 9,560,500	\$ 12,311,905
General Capital Projects Fund	2,000,000		100,000	5,355,000
Department total	<u>\$ 12,194,750</u>	<u>\$</u>	<u>\$ 9,660,500</u>	<u>\$ 17,666,905</u>
Police				
General Fund	\$ 25,357,592	\$	\$ 24,571,885	\$ 28,741,815
General Capital Projects Fund	4,202,000		1,402,000	4,406,110
RICO Fund	150,000		3,540	150,000
WALETA Academy Fund	424,375		225,645	477,155
Department total	<u>\$ 30,133,967</u>	<u>\$</u>	<u>\$ 26,203,070</u>	<u>\$ 33,775,080</u>
Public Works				
General Fund	6,023,948		4,313,553	6,704,380
Airport Fund	5,307,998		2,500,903	5,053,245
Highway User Revenue Fund	21,715,817		15,992,227	35,584,525
Improvement District #2	19,464		15,364	20,360
Flood Control Fund	4,473,869		1,809,619	4,145,205
Refuse Fund	8,228,811		8,175,561	8,759,965
Water Utility Fund	37,972,465		25,763,370	35,206,535
Wastewater Utility Fund	50,248,725		41,771,765	49,558,220
Department total	<u>\$ 133,991,097</u>	<u>\$</u>	<u>\$ 100,342,362</u>	<u>\$ 145,032,435</u>
Contingencies				
Airport Fund	7,000			7,000
General Fund	1,000,000		300,000	1,000,000
Highway User Revenue Fund	50,000			50,000
Refuse Fund	100,000			100,000
Water Utility Fund	500,000			500,000
Wastewater Utility Fund	1,000,000			1,000,000
Department total	<u>\$ 2,657,000</u>	<u>\$</u>	<u>\$ 300,000</u>	<u>\$ 2,657,000</u>

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City/Town of Lake Havasu City
Full-time employees and personnel compensation
Fiscal year 2026

	Full-time equivalent (FTE)	Employee salaries and hourly costs	Retirement costs	Healthcare costs	Other benefit costs	Total estimated personnel compensation
Fund	2026	2026	2026	2026	2026	2026
General Fund	501.6	\$ 41,571,235	\$ 15,746,900	\$ 6,812,025	\$ 4,415,955	\$ 68,546,115
Special revenue funds						
Highway User Revenue Fund	28.7	\$ 1,844,995	\$ 226,810	\$ 410,315	\$ 361,760	\$ 2,843,880
Miscellaneous Grant Fund	12.1	1,145,155	607,770	173,000	61,775	1,987,700
Total special revenue funds	40.8	\$ 2,990,150	\$ 834,580	\$ 583,315	\$ 423,535	\$ 4,831,580
Enterprise funds						
Airport Fund	\$ 4.0	\$ 333,890	\$ 40,530	\$ 48,500	\$ 46,920	\$ 469,840
Water Utility Fund	42.0	3,862,595	467,810	741,110	503,525	5,575,040
Wastewater Utility Fund	37.0	2,690,930	325,735	556,500	401,450	3,974,615
Total enterprise funds	83.0	\$ 6,887,415	\$ 834,075	\$ 1,346,110	\$ 951,895	\$ 10,019,495
Total all funds	625.4	\$ 51,448,800	\$ 17,415,555	\$ 8,741,450	\$ 5,791,385	\$ 83,397,190



LAKE HAVASU CITY

APPENDIX

ACRONYMS

GLOSSARY OF TERMS

ACRONYMS

ACFR	Annual Comprehensive Financial Report
ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
AFG	Assistance to Firefighters Grant
AICPA	American Institute of Certified Public Accountants
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARPA	American Rescue Plan Act
ARS	Arizona Revised Statutes
ASLAPR	Arizona State Library Archives and Public Records
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officers Standards and Training
BFP	Belt Filter Press
BOR	Bureau of Reclamation
BSR	Budget Stabilization Reserve
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CERT	Community Emergency Response Team
CF	Carry Forward
CIP	Capital Improvement Plan
CO	Certificate of Occupancy
CVB	Convention & Visitors Bureau
DARE	Drug Abuse Resistance Education
DEA	Drug Enforcement Administration
DES	Department of Economic Security
DPS	Department of Public Safety
DHS	Department of Homeland Security
DUI	Driving Under the Influence
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal

ACRONYMS

EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FASB	Financial Accounting Standards Board
FBO	Fixed Based Operation
FHWA	Federal Highway Administration
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FOD	Foreign Object Debris
FTA	Federal Transit Administration
FTE	Full Time Equivalents
FTG	Fill The Gap
FY	Fiscal Year
GAAFR	Government Accounting, Auditing, and Financial Reporting
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
GIS	Geographical Information Systems
GO	General Obligation
HAWK	High Intensity Actuated Crosswalk Beacon
HR	Human Resources
HR/RM	Human Resources/Risk Management
HSIP	Highway Safety Improvement Program
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
INF	Influent
IP	Internet Protocol
IPS	Influent Pump Station
ISO	Insurance Service Organization
IT	Information Technology

ACRONYMS

ITP	Island Treatment Plant
JCEF	Judicial Collection Enhancement Fund
JTED	Joint Technology Education District
L/S	Lift Station
LB	London Bridge
LHC	Lake Havasu City
LHCPD	Lake Havasu City Police Department
LHMPO	Lake Havasu Metropolitan Planning Organization
LHUSD	Lake Havasu Unified School District
LOS	Level of Service
LRTP	Long Range Transportation Plan
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFCDD	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MOV	Motor Operated Values
MPC	Municipal Property Corporation
MPO	Metropolitan Planning Organization
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NCHIP	National Criminal History Improvement Program
NFPA	National Fire Protection Association
NOVA	Nurturing, Opportunity, Values, Accountability
NRP	North Regional Plant
NRPA	National Recreation and Park Association
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OC	Odor Control
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures
OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
P&I	Principal and Interest
P&R	Parks and Recreation
PAPI	Precision Approach Path Indicator

ACRONYMS

PARA	Planning Assistance for Rural Area
PARF	Prosecution Assessment Recovery Fees
PBB	Priority Based Budgeting
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PIP	Public Involvement Plan
PRV	Pressure Reducing Valves
PSPRS	Public Safety Personnel Retirement System
PVC	Polyvinyl Chloride
PW	Public Works
R&B	Restaurant and Bar
RA	Residential Agricultural
RAS	Return Activated Sludge
REIL	Runway End Identifier Lights
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right of Way
RSAT	Runway Safety Action Team
SAFER	Staffing for Adequate Fire and Emergency Response
SAMHSA	Substance Abuse and Mental Health Services Administration
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
STSP	Strategic Transportation Safety Plan
SWAT	Special Weapons and Tactics
SY	Square Yard
TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Transportation Improvement Program

ACRONYMS

TJC	The Joint Commission
TP	Treatment Plant
TraCS	Traffic and Criminal Software
UV	Ultra Violet
VLT	Vehicle License Tax
VOCA	Victims of Crime Act
VSS	Victim Services Specialist
VTC	Veterans Treatment Court
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WTP	Water Treatment Plant
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant

GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash-basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. The difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses incurred by the end of the fiscal year.

Adoption. Formal action by the City Council that sets the spending limits for the fiscal year.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Balanced Budget. A prepared budget in which revenues plus available resources are sufficient to cover expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and reissuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones that the City follows in the preparation, adoption, and administration of the budget.

Budget Message. The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming year.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available resources.

Capital Budget. The capital budget consists of the Five-Year Capital Improvement Plan (CIP) and the capital outlay needs for the current fiscal year.

GLOSSARY OF TERMS

Capital Improvement Plan (CIP). The CIP is a comprehensive five-year plan of capital projects that identifies priorities based on need, method of financing, project costs, and anticipated revenues. The program serves as a guide for identifying current and future fiscal year requirements and forms the basis for determining the annual capital budget. The capital plan for the upcoming year must be formally adopted during the budget process.

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department. The basic organizational unit of government that is functionally unique in its delivery of services.

Depreciation. The expiration of the service life of capital assets due to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for the replacement of capital assets.

Expenditure Limitation. A constitutional amendment imposed by the Arizona State Legislature that limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds for the purchase of assets, goods, or services.

Financial Policy. A government's policies regarding revenues, spending, and debt management as they relate to government services, programs, and capital investment. Financial policy provides an agreed-upon set of principles for planning and programming government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has designated July 1 through June 30 as its fiscal year.

Franchise Fees. A fee (or tax) imposed on utility companies, such as gas and cable providers, for their use of City rights-of-way. The fee is typically based on a percentage of the company's gross receipts.

Fund. A set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. The fund structure includes Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detailed descriptions of these can be found in the Fund Descriptions section of the Budget Overview.

Generally Accepted Accounting Principles (GAAP). GAAP refers to the uniform minimum standards and guidelines for financial accounting and reporting. These principles govern the form and content of an entity's basic financial statements. GAAP encompasses the conventions, rules, and procedures that define accepted accounting practices at a given time. It includes both broad guidelines of general application and detailed practices and procedures. GAAP provides a standardized framework by which financial presentations can be measured and evaluated.

GLOSSARY OF TERMS

Grant. A contribution by a government or other organization to support a specific function or project. Grants may be classified as either operational or capital, depending on their intended use by the recipient (grantee).

Infrastructure. The physical assets owned and maintained by a government, such as streets, water and sewer systems, public buildings, and parks.

Interfund Cost Allocation. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund, which is reimbursed (credited).

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Levy. To impose taxes for the support of government activities.

Long-Term Debt. Debt with a maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Operating Budget. The portion of the budget that pertains to daily operations providing basic governmental services. The operating budget contains appropriations for expenditures such as personnel, supplies, maintenance costs, travel, and fuel.

Operating Transfers. The movement of monies between funds of the same governmental entity.

Performance Measures. Specific quantitative and qualitative measures of work performed as objectives of the department.

Short-Term Debt. Debt with a maturity of one year or less.

Unavailable Budget Appropriation. Budgeted but deferred expenditures and potential grant funding that cannot be expensed without City Manager approval.

User Charges. The payment of a fee for the direct receipt of a public service by the party benefiting from the services.