



LAKE HAVASU CITY  
**ARIZONA**

---

FISCAL YEAR  
**2019**  
**BUDGET**

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LAKE HAVASU CITY

**Cover Photo:** <https://riverscenemagazine.com/story/entertainment/community-art/2015/07/havasusunset-photo-gallery-71115/attachment/tangerine-tango2/>

Jillian Danielson-July 12, 2015

PLAY  
LIKE  
YOU  
MEAN  
IT.

# TABLE OF CONTENTS



## INTRODUCTION

- 1 Making the Most of this Document
- 2 Budget Message
- 8 City Council
- 9 Organizational Chart
- 10 Community Profile
- 13 Vision | Mission | Core Businesses
- 14 Community Results



## BUDGET OVERVIEW

- 17 Budget Process Overview
- 18 Budget and CIP Calendar
- 19 Budget Basis and Amendments
- 20 Budgetary Law
- 23 Fund Descriptions



## FINANCIAL PROJECTIONS

- 27 10-Year Budget History
- 28 Four-Year Financial Summary - All Funds
- 30 Projected Year-End Available Resources
- 31 Airport Fund
- 32 Capital Project Fund
- 33 General Fund
- 35 Highway User Revenue Fund (HURF)
- 36 Irrigation and Drainage Fund (IDD)
- 37 Refuse Fund
- 38 Wastewater Utility Fund



## REVENUE HIGHLIGHTS

- 40 Revenue History & Projections
- 43 General Fund
- 44 City Sales Tax
- 45 Property Tax Levies and Rates
- 48 Intergovernmental
- 49 Franchise Fees, Licenses and Permits
- 50 Irrigation and Drainage District
- 51 Wastewater
- 52 HURF





## EXPENDITURE HIGHLIGHTS

54	Expenditures by Department
56	Operating Transfers
57	Capital Lease Schedule
58	Debt Service Summary
59	Debt Service Schedule
60	Total Indebtedness
61	General Obligation Debt Limitation



## PERSONNEL BUDGETS

63	Authorized Full -Time Positions
68	Authorized Part-Time Positions
69	Percentage of Personnel Costs
70	Positions to Population Ratio
71	Salary Structure



## DEPARTMENT BUDGETS

79	Administrative Services Department
81	City Attorney
83	City Clerk
85	City Council
86	City Manager
87	Administration
88	Community Affairs
89	Human Resources/Risk Management
91	Community Investment Department
93	Community Services Department
95	Fire Department
97	General Government
98	Municipal Court
100	Operations
100	Administration
102	Airport
104	Havasu Mobility
106	Maintenance Services
108	HURF
110	Vehicle Maintenance
112	Water
114	Wastewater
116	Police Department
118	Improvement Districts Refuse
118	Enterprise Fund
119	Miscellaneous Grant Funds



## CAPITAL BUDGET

- 122 Relationship between  
Capital and Operating
- 123 Capital Outlay Summary
- 124 Capital Budget Process
- 125 Capital Budget Categories
- 126 Community Investment  
Program Summary
- 129 Five-Year CIP - Project Detail Sheets
- 129 Community Investment
- 131 General Government
- 132 Airport
- 133 Drainage
- 138 Parks
- 141 Streets
- 146 Wastewater
- 149 Water



## LEGAL DOCUMENTS

- 164 Official Budget Forms



## APPENDIX

- 175 Acronyms

An aerial photograph of Lake Havasu City, Arizona. In the foreground, a large, multi-story resort building with a red roof and white walls is visible. To the left, a colorful hot air balloon with stripes of red, orange, yellow, and green is floating over the water. In the background, a bridge spans the lake, and a small boat is visible on the water. The sky is clear and blue.

# **INTRODUCTION**

**MAKING THE MOST OF THIS DOCUMENT**  
**BUDGET MESSAGE**  
**CITY COUNCIL**  
**ORGANIZATIONAL CHART**  
**COMMUNITY PROFILE**  
**VISION | MISSION | CORE BUSINESSES**  
**COMMUNITY RESULTS**

# HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community. The following guide is provided to assist the reader in achieving the most benefit from this document:

## INTRODUCTION

This section begins with the budget message from the City Manager and Administrative Services Director which gives an overview of positive trends and current challenges that the City is facing. It introduces key members in the community including the Mayor, City Council, City Manager, and Department Heads. It goes over the City Council's Vision-Mission-Core Businesses and the Organization's Strategic Plan to achieve community results. It also gives interesting facts about the community including the history of developing Lake Havasu City, an overview of attractions, amenities, services offered, and demographics of the community.

## BUDGET OVERVIEW

This section goes over the budget process including the budget calendar, budget basis of accounting, budgetary laws, and the fund descriptions.

## FINANCIAL HIGHLIGHTS

This section shows big picture financial data for the City including the ten-year budget history, a four-year all funds financial summary, and projections for year-end available resources and five-year projections for major funds.

## REVENUE SUMMARY

This section includes historical data and future revenue assumptions. It gives detailed information and easy-to-read charts for major revenue sources.

## EXPENDITURE SUMMARY

This section includes a summary of estimated expenditures by department for FY 17-18 and budgeted for FY 18-19. It gives detailed information regarding the budgeted operating transfers. It also provides history of City debt and outstanding amounts for both bonded and leased debt.

## PERSONNEL BUDGETS

This section provides personnel information including positions budgeted, population to employees ratio, and salary structure.

## DEPARTMENT BUDGETS

This section goes over the Departments within the City. Each Department has a mission statement, description, and budget history to give the reader a sense of the services provided by the City.

## CAPITAL BUDGET

This section explains the relationship between the operating budget and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by funds.

A schedule of the Community Investment Program Five-Year Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated community result, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

## LEGAL DOCUMENTS

This section includes the legal documents adopted by our City Council as required by Arizona Revised Statutes.

## APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document.

# BUDGET MESSAGE

## **Introduction**

Dear Mayor and City Council Members: We are pleased to present the Budget for Fiscal Year (FY) 18-19. Preparing the budget is our most important task of the year, and for elected officials, adopting the coming year's budget supports the City's core services and communicates and establishes the City's priorities and policy direction for another year.

## **Positive Trends for Fiscal Year 18-19**

The economy in Lake Havasu City remains strong. Sales tax revenues were 8.1% higher in FY 17-18 than FY 16-17. The last two months of FY 17-18 reflect sales tax revenues 6.7% above the same two months of the prior year. Local employment and labor force figures continue to improve, and the number of active business licenses issued by the City increased from 4,976 to 5,199 this year over last. The City's primary assessed property values increased 5.8% in FY 18-19. New construction accounted for \$10 million of this \$38 million assessed valuation increase. Additionally, building permit revenue is up approximately 35% in FY 17-18 from prior year.

## **Challenges in the Fiscal Year 18-19**

### **Expenditure Limitation**

The Expenditure Limitation continues to impede the City's ability to manage the budget and plan for the future. The City has issued debt over the last few years for the Community Investment Program (CIP) and for our minimum Public Safety Personnel Retirement System (PSPRS) pension contributions, in order to avoid exceeding the Expenditure Limitation. In FY 16-17, the City issued \$12.2 million in short-term debt for CIP, and in FY 17-18 the City issued \$12.6 million in short-term debt to prepay our FY 17-18 and FY 18-19 minimum pension contributions. The PSPRS debt proceeds were prepaid in hopes of the plan earning a better return on those funds than the City receives.

### **Limited Growth in Revenues**

While the local economy is strong, many of the City's revenues remain flat or have limited growth from year to year. The Council has committed to not increasing water or sewer rates. This means that the only increase in water and wastewater utility revenue comes from adding new accounts or an increase in consumption. The growth of new accounts is estimated to be about 1% in FY 18-19.

The Irrigation Drainage District (IDD) \$268.85 tax per acre has remained the same amount for the last seven years. Similarly, the Council had committed to holding the City's primary property tax levy at the FY 09-10 level. The reduced assessed value (*the result of the recession*) meant that the City's revenue decreased by more than \$800,000 that year. Since then, the Council has increased the levy for "new construction" only, until this budget year. In FY 18-19, the Council decided to increase the levy for new construction plus they held the levy rate the same as FY 17-18. Since property values increased, this resulted in an additional \$256,000 in property tax revenues over the prior year. Even with the increase, the City still has a little over \$1.8 million in available revenue capacity that Council may choose to levy in future years.

# BUDGET MESSAGE

(Continued)

## **Public Safety Personnel Retirement System (PSPRS)**

The City's contribution to the PSPRS increased by 7.8% (\$500,000) to \$6.6 million annually this next budget year. This pension problem is not unique to Lake Havasu City and will continue to be a challenge for our City and other Arizona cities and towns. The City's average unfunded pension liability for fire and police combined increased by \$6.8 million in FY 17-18 from \$60.0 million to \$66.8 million.

## **Employee Healthcare**

The City through the Northwest Arizona Employee Benefit Trust (NAEBT) has managed the cost of healthcare very effectively since 2012, better than the healthcare coverage market. Adjustments to benefits and plans have kept the City and the employee's cost of healthcare affordable; but over the last few years the NAEBT was unable to avoid increases. In FY 17-18, the rates charged to the City increased on average by 5.8% and in FY 18-19 the rates are increasing at an average of 4.5%.

## **Balancing the Budget for 18-19**

The challenges faced with balancing the budget were twofold. We faced challenges with available resources in some of the funds, in addition to issues with staying under the state imposed expenditure limitation. To overcome those challenges, some adjustments were made, such as not funding four authorized full-time positions, limiting training for employees, deferring some non-critical CIP projects to future years, delaying the purchase of police cars, and additional reductions to CIP and operating line-item amounts.

## **Estimated Results for Fiscal Year 17-18**

Overall, year-end estimates for FY 17-18 performed better than budget. During the budget process a year ago, we estimated ending this year with total available resources (*also known as fund balance*) of \$91.0 million. Current projections estimate ending available resources of \$106.6 million, \$15.6 million more than budgeted.

Much of the result is attributed to Community Investment Program (CIP) projects that were budgeted in FY 17-18 but have been delayed, revised or carried forward to FY 18-19, or later. Of the \$33.4 million budgeted, only \$16.0 million is expected to be expended in FY 17-18. Total annual revenues for FY 17-18 are estimated to be lower than budget by \$14.7 million; however, this is largely due to debt proceeds which were budgeted at \$28.0 million, with only \$12.6 million of debt actually issued.



# BUDGET MESSAGE

(Continued)

## Adopted FY 18-19 Operating Budget Highlights

Operating Expenditures/Expenses (in millions)				
Total Financial Program	FY 17-18 Adopted Budget	FY 18-19 Adopted Budget	Variance \$	Variance %
Personnel Services	\$ 47.7	\$ 48.7	\$ 1.0	2.1%
Supplies & Services	\$ 32.7	\$ 33.8	\$ 1.1	3.4%
Total Operating Expenditures	\$ 80.4	\$ 82.5	\$ 2.1	2.6%

The Adopted FY 18-19 operating budget for all funds is \$82.5 million, which is a 2.6% increase over the prior year operating budget. The following are recommended policy decisions and considerations contained in the adopted FY 18-19 operating budget:

- Eligible employees receive a merit step increase on their annual evaluation date.
- 451 full-time positions are authorized, but only 439 are budgeted. 73.7 full-time-equivalents (FTEs) part-time positions are also included in the budget.
- The contributions to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) are budgeted at the increased FY 18-19 amounts.
- The Biennial Cost of the Election in the amount of \$105,500 is included.
- New Radio System maintenance agreement with additional net amount of \$325,000 is included.
- Added Benefits Administration module and Projects module to the Enterprise Resource Planning (ERP) System Software project.
- Grant budget appropriation in the amount of \$765,000 included for 102 self-contained breathing apparatuses.

# BUDGET MESSAGE

(Continued)

## Adopted FY 18-19 Overall Budget Highlights (cont'd)

Expenditures/Expenses (in millions)						
Total Financial Program	FY 17-18 Estimated Actuals	% of Total	FY 17-18 Adopted Budget	% of Budget	FY 18-19 Adopted Budget	% of Budget
Personnel Services	\$ 46.4	38%	\$ 47.7	34%	\$ 48.7	34%
Supplies & Services	30.3	25%	32.7	23%	33.8	24%
CIP & Capital Outlay	17.2	14%	35.2	25%	29.0	20%
Debt & Contingency	27.6	23%	26.0	18%	33.1	22%
Total All Funds	\$ 121.5		\$ 141.6		\$ 144.6	

The total expenditure budget for FY 18-19 is \$144.6 million; this is an increase of \$3.0 million or 2.1% over the FY 17-18 Adopted Budget (excluding depreciation). The decrease in CIP and Capital Outlay is the result of restructuring the 5-year CIP plan to be more in line with available funding and within the expenditure limitation.

The increase in Debt, Depreciation & Contingency is mostly due to the increased debt service resulting from the \$12.6 million 2017 PSPRS debt issuance. The 2017 PSPRS debt issuance is budgeted in FY 18-19 to be paid off early (maturity is August 2019) if more debt coverage capacity is needed. This debt was originally issued to enable the City to continue to operate within the confines of the expenditure limitation. Contingency funds of \$1.8 million are also included, but as always are subject to City Council review and approval prior to spending.

# BUDGET MESSAGE

(Continued)

## Adopted FY 18-19 Revenue Highlights

City-Wide Revenues (in millions)					
Revenue Source	Estimated FY 17-18	Adopted FY 17-18	Adopted FY 18-19	% Total	
Utility Revenues	\$ 40.6	\$ 39.8	\$ 40.4	32.6%	
Local Taxes	35.2	34.9	36.6	29.6%	
Intergovernmental Revenues	23.2	23.7	23.8	19.1%	
Federal & State Grants	1.8	2.8	3.3	2.6%	
Licenses & Permits	2.5	2.0	2.6	2.1%	
Charges for Service	1.8	1.7	1.8	1.4%	
Investment Earnings & Misc.	2.2	1.9	2.3	1.8%	
Fines & Forfeitures	1.2	1.4	1.3	1.0%	
Debt Proceeds	13.8	28.8	12.2	9.8%	
Total	\$ 122.3	\$ 137.0	\$ 124.2	100.0%	

The FY 18-19 revenue projections for all funds are \$12.8 million less than the prior year's budget. Most of the decrease is due to a reduction of debt proceeds. The City intends to issue approximately \$12.2 million in short-term debt to fund CIP, if needed, depending on the outcome of the Expenditure Limitation Permanent Base Adjustment election results. All other revenue categories, except for fines & forfeitures, are estimated in FY 18-19 to be higher than the FY 17-18 adopted budget.

Excluding the debt proceeds, General Fund revenues reflect an increase of \$2.2 million from the FY 17-18 estimated revenues. An increase of just under \$1.1 million or 4.7% in sales tax is the primary reason for this increase. State shared General Fund revenues are estimated to increase by \$517,000 or 3.5%. Property taxes are estimated to increase, for new construction and holding the tax levy rate, by about 5.8% over the prior year's levy. Licenses, permits and other user fees are estimated to increase by \$158,000 over the FY 17-18 estimated amount.

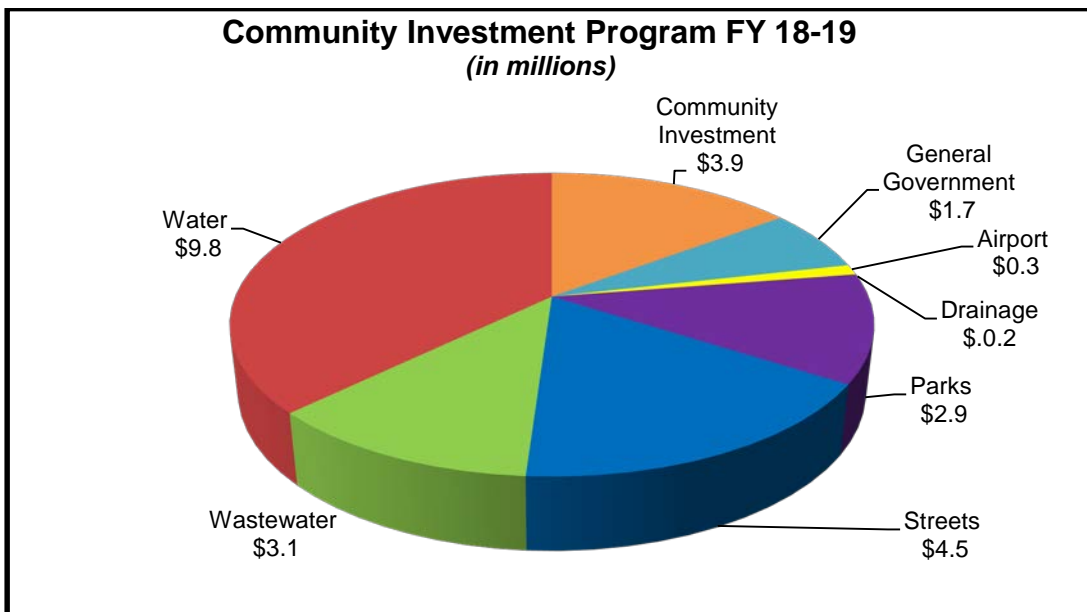
Water and Wastewater rates remain unchanged in FY 18-19, so revenues are budgeted close to flat in comparison to the FY 17-18 adopted budget. Water consumption on average in FY 17-18 has increased significantly in comparison to prior years, but water revenue projections for FY 18-19 have been budgeted conservatively averaging the consumption from the past 3 years. Revenues in the Refuse Fund are budgeted to increase by 4%, but these additional revenues are offset by the cost of an outside service trash and recycling provider.

# BUDGET MESSAGE

(Continued)

## Community Investment Program (CIP) Highlights

The FY 18-19 budget includes \$26.4 million in capital projects. Notable projects include: \$3.5 million for Havasu 280 Infrastructure; \$1.7 million for a new ERP Software System; \$1.6 million for Rotary and London Bridge Park Improvements; \$4.5 million for Street Improvements; \$2.5 million for Water Conservation and Reuse Improvements; \$6.7 million for Water Tank & Booster Station Improvements; \$2.1 million for Water Main Replacements and Improvements; \$1.1 million for a Ranney Well Site.



## Summary

The budget is an important financial plan for City Council and staff. It provides a roadmap for accomplishing many of the City's goals for the next fiscal year. Yet, like any plan, it must be monitored and adjusted when necessary because as always, the budget is contingent upon available resources and revenue.

We take pride in our community. We also pride ourselves in providing transparency and excellence in our local government. This is only possible through talented, dedicated staff acting under the guidance of a caring and visionary Mayor and City Council. By working together, we make a positive impact on this wonderful community.

Respectfully submitted,

Jess Knudson  
 City Manager

Jill Olsen  
 Administrative Services Director

Cassandra Clow  
 Senior Budget Analyst

# CITY COUNCIL



**MAYOR MARK S. NEXSEN**



**CAL SHEEHY**  
VICE MAYOR



**JENI COKE**  
COUNCIL MEMBER



**GORDON GROAT**  
COUNCIL MEMBER



**DAVID LANE**  
COUNCIL MEMBER



**MICHELE LIN**  
COUNCIL MEMBER



**DONNA MCCOY**  
COUNCIL MEMBER

# ORGANIZATIONAL CHART



CITIZENS OF LAKE HAVASU CITY

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MAYOR & CITY COUNCIL

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CITY ATTORNEY  
KELLY GARRY

CITY MANAGER  
JESS KNUDSON

MAGISTRATE  
MITCHELL KALAULI

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ADMINISTRATIVE SERVICES  
DIRECTOR  
JILL OLSEN

• • • • •

CITY CLERK  
KELLY WILLIAMS

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COMMUNITY INVESTMENT  
DIRECTOR  
GREG FROSLIE

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COMMUNITY SERVICES  
MANAGER  
MIKE KEANE

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FIRE CHIEF  
BRIAN DAVIS

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OPERATIONS MANAGER  
MARK CLARK

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POLICE CHIEF  
DAN DOYLE



# COMMUNITY PROFILE



## GOVERNMENT

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is responsible for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.



## HIGHWAY MILES TO MAJOR CITIES

Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

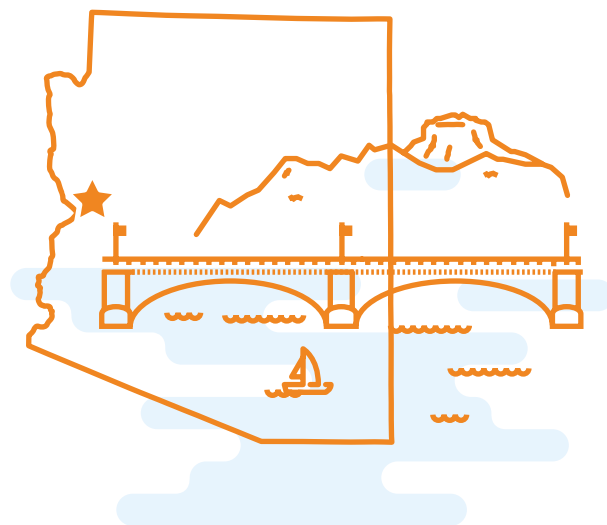
Albuquerque, NM	530
Flagstaff, AZ	200
Las Vegas, NV	150
Los Angeles, CA	320
Phoenix, AZ	200
San Diego, CA	375
San Francisco, CA	600
Tucson, AZ	320



## SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. A total of twenty-four lighthouses can be seen on the shores of the lake.





## COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum.

The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available.

The mall is anchored by Dillard's, J.C. Penney's, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

BMX track	Picnic grounds
Horseshoe pits	Dog parks
Boat & watercraft rentals	Shooting range
Marinas & launch ramps	Fishing areas
Boat repair	Skate park
Model airplane field	Fitness centers
Boat tours	Swimming beaches
Motocross Track	Hiking and nature trails
Bocce ball	Trailer parks
Motor raceway	Golf courses
Campgrounds	Volleyball courts

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.



## VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number 33,726 as of the November 2016 general election.



## EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The College has a total of five campuses in Mohave County. The Lake Havasu City campus houses a library, student learning center and bookstore that are open to the public. Various events are offered each semester and are open to the public. In partnership with more than 15 colleges and universities, MCC offers advanced degrees without leaving the area.

Arizona State University opened a campus in the fall of 2012 and offers a wide variety of Degree Programs including Business, Science and Psychology. ASU Colleges at Lake Havasu City is the realization of some of the most innovative thinking in higher education. ASU is offering a curriculum that connects disciplines resulting in a more holistic view of the world. It is an important part of the ASU model to create the New American University, and Lake Havasu students will be part of a new generation prepared to create a more sustainable culture and enjoy a unique collegiate experience in the process.



## BUSINESS LICENSE

The City's Business License office reports 5,199 active business licenses.



## MEDICAL

Havasu Regional Medical Center is a TJC accredited, licensed 171-bed acute care facility providing health care services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines, including open heart and neurosurgery.

Havasu Surgery Centre is a multi-specialty surgery center for out-patient surgical procedures.



## LODGING AND RESTAURANTS

Lake Havasu City is home to 20 hotels/motels and over 100 restaurants and bars with a wide variety of food options.



## MAJOR EMPLOYERS

1. Havasu Regional Medical Center
2. Lake Havasu City
3. Lake Havasu Unified School District
4. Sterilite Corporation
5. Shugrue's Restaurants
6. Walmart
7. London Bridge Resort
8. Anderson Auto Group
9. Bashas' (two locations)
10. River Medical



## CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.

# VISION | MISSION | CORE BUSINESSES



## VISION

### A RESIDENTIAL AND RESORT COMMUNITY

- BLUE LAKE, BEAUTIFUL MOUNTAINS
- ACTIVE LIFESTYLE
- OPPORTUNITIES TO MAKE A LIVING
- A GREAT PLACE TO LIVE AND WORK

## MISSION

### LAKE HAVASU CITY STRIVES TO...

- PROVIDE FIRST CLASS SERVICES FOR OUR CITIZENS, BUSINESSES AND GUESTS
- BUILD AND MAINTAIN QUALITY CITY INFRASTRUCTURE AND FACILITIES
- DEVELOP AND MAINTAIN A STRONG PARTNERSHIP BETWEEN CITY GOVERNMENT AND THE COMMUNITY
- MAINTAIN A FINANCIALLY HEALTHY AND SUSTAINABLE CITY GOVERNMENT

## CORE BUSINESSES

### OUR CORE BUSINESSES INCLUDE...

- PROTECT CITIZEN SAFETY AND SECURITY
- OPERATE WATER AND SEWER SYSTEMS
- PROVIDE QUALITY OF LIFE FACILITIES AND PROGRAMS FOR ALL CITIZENS
- SUPPORT DIVERSIFIED ECONOMIC EXPANSION AND VITALITY

# COMMUNITY RESULTS

## SAFE AND SECURE COMMUNITY



Provides services, supplies, and equipment to reduce harms and save lives and property within and around the community

Supports a secure, healthy, and well-maintained community

Provides a visible and approachable public safety presence which supports proactive prevention measures and education

Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Enhances the quality, life and safety of municipal infrastructure and facilities

Supports the enforcement of laws and regulations in a fair, just and timely manner

Prevents crime and supports the prevention of crime

## WELL-PLANNED SUSTAINABLE GROWTH AND DEVELOPMENT



Encourages strategic, sustainable and practical development through good planning and review processes

Engages in long-term comprehensive and land-use planning that strengthens partnerships and offers a community-driven vision

Supports reliable and affordable city services

Creates development standards that promote high quality development and proactive infrastructure planning

## RELIABLE INFRASTRUCTURE AND EFFECTIVE MOBILITY



Provides a safe transportation network, enhances traffic flow and offers safe mobility to motorists, cyclists and pedestrians

Proactively maintain reliable infrastructure through Asset Management

Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

## CLEAN, SUSTAINABLE ENVIRONMENT AND PRESERVATION OF THE NATURAL RESOURCES



Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy, and energy conservation efforts

Preserves, protects, and conserves natural resources and the environment

Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Ensures effective regulation and enforcement for a well-maintained and healthy environment

## GREAT COMMUNITY TO LIVE, WORK AND PLAY



Supports educational opportunities for life-long learning and workforce development

Offers and supports a variety of recreational programs and activities that promotes a healthy and active lifestyle

Develops, maintains and enhances beaches, parks, trails, and open spaces ensuring they are vibrant, attractive and safe

Fosters and attracts sustainable, diverse, and economically sound business that promotes a higher quality of life

Engages the community in events and activities that promote recreation, culture, education and social interaction

## GOOD GOVERNANCE



Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Manages regulatory and policy compliance to minimize and mitigate risk

Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

Develops and implements short and long-term solutions that benefit the community through timely, accurate, responsible decision-making processes

Provides timely, accurate and relevant information to Stakeholders Models and promotes civility, leadership and cooperation

Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders



# **BUDGET OVERVIEW**

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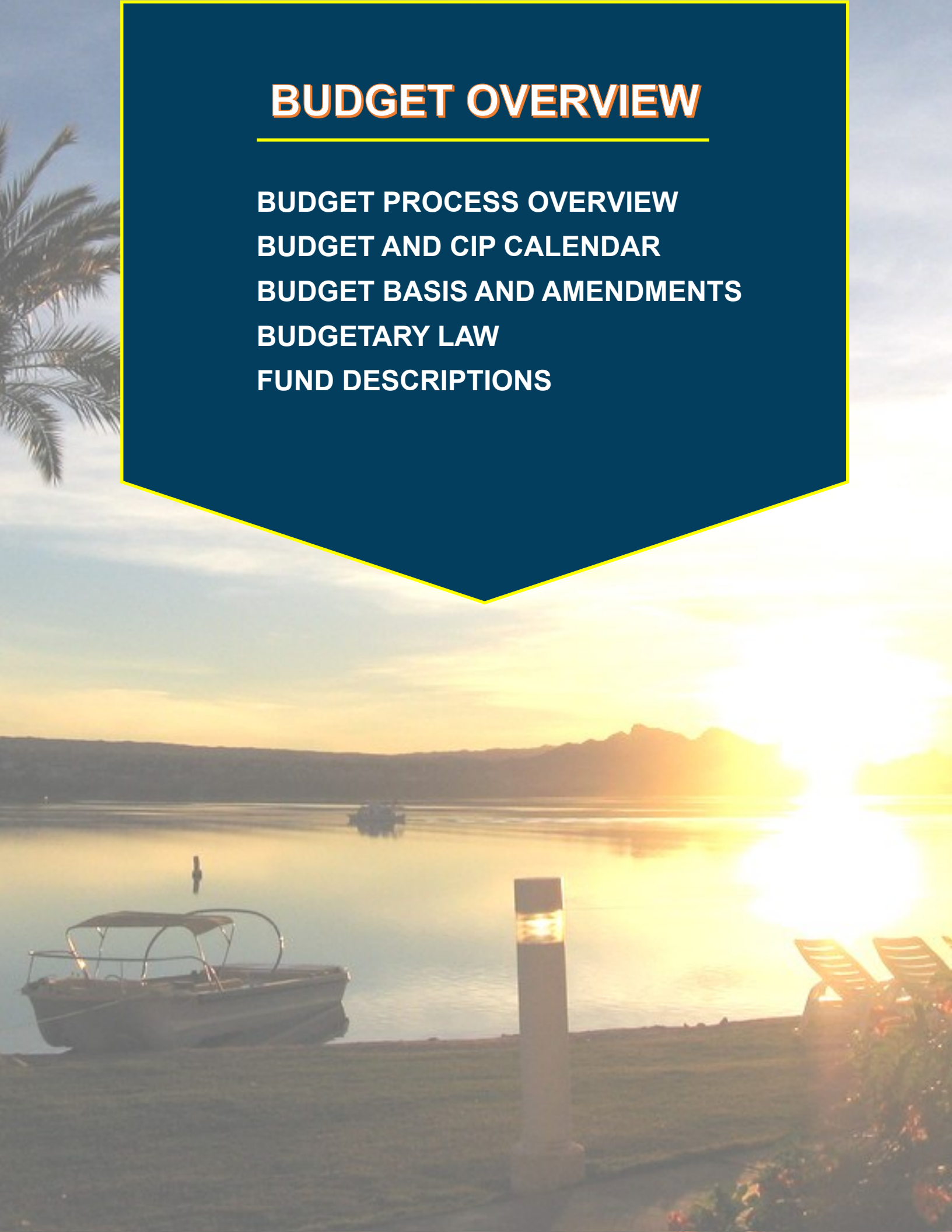
**BUDGET PROCESS OVERVIEW**

**BUDGET AND CIP CALENDAR**

**BUDGET BASIS AND AMENDMENTS**

**BUDGETARY LAW**

**FUND DESCRIPTIONS**



# BUDGET PROCESS OVERVIEW

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Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's Community Results set the tone for the development of the budget. The City Council identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Five-Year Community Investment Program (CIP) due to the potential impact on the operating budgets. The capital budget process begins with a review of the previous CIP plan, in which completion dates and cost estimates for the current year's projects are updated by the Engineers. Requests for new CIP projects and capital items are submitted, prioritized by critical need while maintaining sustainable levels over the next five years as set forth in a five-year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming two years, and guidelines received from the City Manager. Departments then submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and Administrative Services Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the budget fiscal year. City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the five-year CIP and the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, but may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than fourteen days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is on the fourteenth day after adoption of the final budget.

# BUDGET AND CIP CALENDAR

## ACTIONS AND DEADLINES

### 2017

<b>SEPTEMBER</b>	<b>22</b>	Departments submit all new CIP requests to the Assistant City Engineer
<b>NOVEMBER</b>	<b>3</b>	Project Managers meet with Departments regarding CIP requests
<b>DECEMBER</b>	<b>11</b>	Administrative Services analyzes City's ability to fund/support major expenditures

### 2018

<b>JANUARY</b>	<b>12</b> <b>25</b> <b>30-31</b>	Departments receive budget instructions <a href="#">City Council Retreat</a> HTE budget entry training provided
<b>FEBRUARY</b>	<b>16</b> <b>20-23</b>	Departments submit preliminary operating budget requests, carry forwards, and new program requests to Administrative Services Administrative Services reviews budget submittals; confers with Departments as needed
<b>MARCH</b>	<b>9</b> <b>12-16</b> <b>19</b> <b>19-23</b>	City Manager and Department Directors receive first draft of Preliminary Budget Departments review Preliminary Budget with City Manager and Administrative Services Engineering submits CIP project adjustments to Administrative Services Administrative Services reviews budget submittals; confers with Departments as needed
<b>APRIL</b>	<b>2</b> <b>26</b>	Departments carry forwards due to Administrative Services (Significant Items Only) <a href="#">City Council CIP Work Session (9:30 a.m.)</a>
<b>MAY</b>	<b>3</b> <b>23</b> <b>18</b>	<a href="#">City Council Budget Overview Work Session (9:00 a.m.)</a> <a href="#">City Council 2nd Budget Work Session (9:00 a.m.)</a> CIP final carry forward adjustments due to Administrative Services
<b>JUNE</b>	<b>7</b> <b>12</b> <b>26</b>	City Council receives Proposed Tentative Budget from Clerk's Office <a href="#">City Council adopts CIP and Tentative Budget</a> <a href="#">City Council adopts Final Budget</a>
<b>JULY</b>	<b>1</b> <b>10</b>	Begin new fiscal year City Council adopts Property Tax Levy

# BUDGET BASIS AND AMENDMENTS

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**Basis of accounting** refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the General Fund) are prepared on a modified accrual basis. Revenues are recognized when they are both measurable and available. Expenditures, however, are recorded on a full accrual basis because they are always measurable when they are incurred.

**The Enterprise Funds** (Airport, Refuse, Wastewater, and Water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

**The City's Comprehensive Annual Financial Report** (CAFR) presents the status of the City's finances on the basis of **Generally Accepted Accounting Principles** (GAAP). Generally Accepted Accounting Principles are the rules or standards to which accountants abide by when preparing financial statements. Lake Havasu City prepares the annual budget utilizing the GAAP standards.

**Budget Amendments** as specified in Arizona Revised Statutes 42-17106, the City Council may authorize the transfer of monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, the transfer does not result in a violation of the limitations prescribed in article I, sections 19 and 20, Constitution of Arizona, and the majority of the members of the governing body vote affirmatively on the transfer at a public meeting. Under City policy, the Administrative Services Director or designee may transfer unencumbered appropriation balances within a Department. These budget transfers are reviewed and approved by City's policy. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's computerized financial system.

**BUDGETARY LAW**  
**Title 42 – Taxation; Chapter 17 – Levy**  
**Excerpt from Arizona Revised Statutes**  
**[www.azleg.gov/arstitle/](http://www.azleg.gov/arstitle/)**

**42-17101. [Annual county and municipal financial statement and estimate of expenses](#)**

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
  - (a) Entered in the minutes of the governing body.
  - (b) Prepared according to forms supplied by the auditor general.

**42-17102. [Contents of estimate of expenses](#)**

A. The annual estimate of expenses of each county, city and town shall include:

1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:
  - (a) Beginning in fiscal year 2013-2014, the estimated number of full-time employees.
  - (b) Beginning in fiscal year 2013-2014, the total estimated personnel compensation, which shall separately include the employee salaries and employee related expenses for retirement costs and health care costs.
2. The amounts necessary to pay the interest and principal of outstanding bonds.
3. The items and amounts of each special levy provided by law.
4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
17. The total expenditure limitation for the current fiscal year.
18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.

**BUDGETARY LAW**  
**Title 42 – Taxation; Chapter 17 – Levy**  
**Excerpt from Arizona Revised Statutes**  
**[www.azleg.gov/arstitle/](http://www.azleg.gov/arstitle/)**

B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:

1. The amounts that are estimated as required for each department, public office or official.
2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

**42-17103. Public access to estimates of revenues and expenses; notice of public hearing; access to adopted budget**

A. The governing body of each county, city or town shall publish the estimates of revenues and expenses, or a summary of the estimates of revenues and expenses, and a notice of a public hearing of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth the total estimated revenues and expenditures by fund type, truth in taxation calculations and primary and secondary property tax levies for all districts. A complete copy of the estimates of revenues and expenses shall be made available at the city, town or county libraries and city, town or county administrative offices and shall be posted in a prominent location on the official website of the city, town or county no later than seven business days after the estimates of revenues and expenses are initially presented before the governing body. A complete copy of the budget finally adopted under section 42-17105 shall be posted in a prominent location on the official websites no later than seven business days after final adoption.

B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official website of the city, town or county for at least sixty months.

C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.

D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

**42-17104. Public hearing on expenditures and tax levy**

A. The governing body of each county, city or town shall hold a public hearing on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

**42-17105. Adoption of budget**

A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.



**BUDGETARY LAW**  
**Title 42 – Taxation; Chapter 17 – Levy**  
**Excerpt from Arizona Revised Statutes**  
**[www.azleg.gov/arstitle/](http://www.azleg.gov/arstitle/)**

**42-17106. Expenditures limited to budgeted purposes; transfer of monies**

A. Except as provided in subsection B, a county, city or town shall not:

1. Spend money for a purpose that is not included in its budget.
2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

# FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

## GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has three types of governmental funds: the General Fund, Capital Projects Funds, and Special Revenue Funds.

### GENERAL FUND

The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.

### CAPITAL PROJECTS FUNDS (COMMUNITY INVESTMENT FUND AND PROPERTY ACQUISITION FUND)

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay items including the acquisition or replacement of land, buildings, and equipment for public safety, parks & recreation, and general government.

### SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Community Development Block Grant (CDBG) Fund** This fund accounts for all federal CDBG activities. These revenues are to be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.

- **Grant Funds (Federal and State)** Most grants that are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City, grants which have been applied for and are pending notification of award, and grants that the City may possibly apply for if the opportunity becomes available.

- **Highway User Revenue Fund (HURF)** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.

- **Improvement District Funds** These funds are financed through the assessment of property taxes. The City currently has two active improvement districts:

- **Improvement District No. 2 Fund** Maintenance and improvements to the London Bridge Plaza.

- **Improvement District No. 4 Fund** Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on the lower McCulloch Boulevard.

- **Special Programs Funds** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.

- **Court Enhancement Fund** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.

- **Fill the Gap Fund** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.

— **Judicial Collection Enhancement Fund (JCEF)**

This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.

— **WALETA (Western Arizona Law Enforcement Training Academy) Fund** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.

— **Racketeer Influenced and Corrupt Organizations Act Fund (RICO)** This fund accounts for RICO funds which are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.

## FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others.

### METROPOLITAN PLANNING ORGANIZATION FUND

This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation and has an IGA with the City to provide support services.

## PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service.

The accounting principles for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has four proprietary funds which are all enterprise funds; we currently have no internal service funds.

### ENTERPRISE FUNDS

Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.

- **Airport Fund** This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.
- **Irrigation & Drainage District (Water) Fund**  
The main revenue sources in this fund are user charges for water services and a property tax. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.

- **Refuse Fund** This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.
- **Wastewater Utility Fund** This fund reflects activity related to wastewater collection and treatment. User charges are the primary revenue source to fund operating expenses and repayment of debt associated with the recently completed sewer expansion.
- **Internal Service Funds** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis, and predominantly benefits governmental funds.

# **FINANCIAL PROJECTIONS**

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**10-YEAR BUDGET HISTORY**

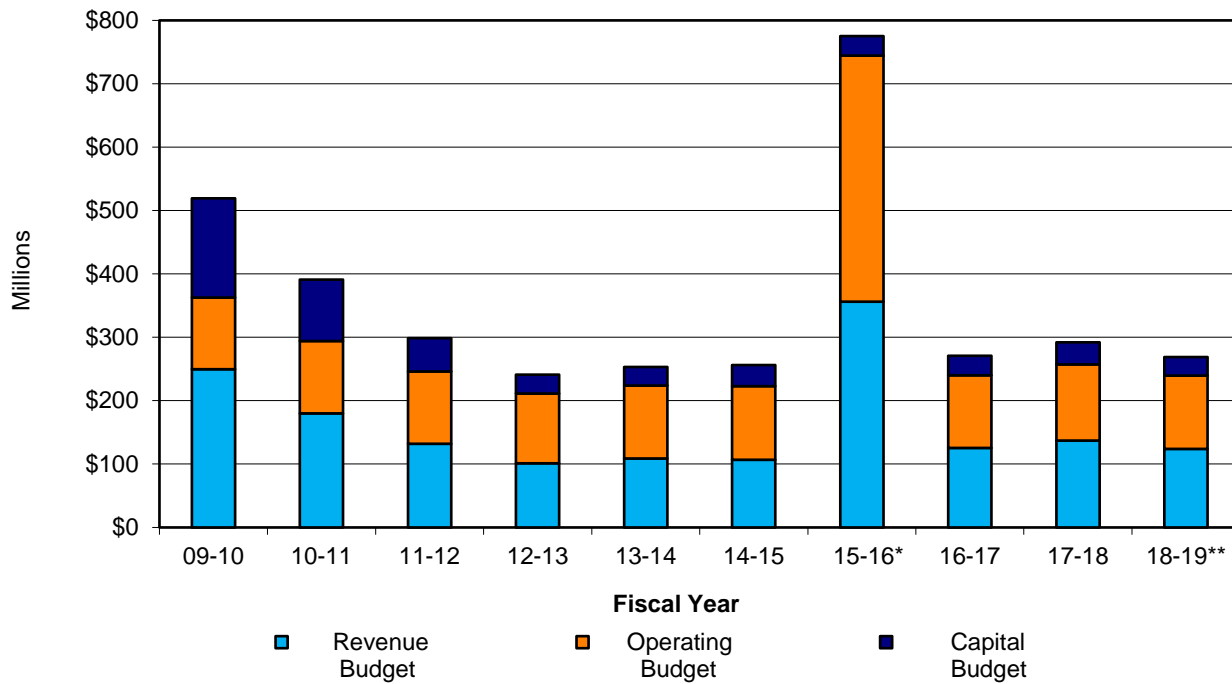
**FOUR-YEAR FINANCIAL SUMMARY—ALL FUNDS**

**PROJECTED YEAR-END AVAILABLE RESOURCES**

**FIVE-YEAR FINANCIAL PROJECTIONS**



## TEN-YEAR BUDGET HISTORY



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
09-10	249,688,363	113,284,271	156,291,925	\$269,576,196
10-11	180,017,463	113,893,150	96,931,822	\$210,824,972
11-12	132,290,269	113,630,922	52,706,698	\$166,337,620
12-13	101,377,971	109,967,311	29,898,370	\$139,865,681
13-14	109,024,482	114,715,640	29,569,291	\$144,284,931
14-15	107,039,375	116,007,817	33,157,470	\$149,165,287
15-16*	356,330,855	388,092,854	30,583,577	\$418,676,431
16-17	125,640,411	114,234,585	30,781,731	\$145,016,316
17-18	137,035,521	119,997,385	35,207,876	\$155,205,261
18-19**	124,216,164	115,571,880	29,013,723	\$144,585,603

\* Fiscal Year 15-16 includes the \$249.6 million Wastewater debt restructuring.

\*\* Depreciation excluded starting in Fiscal Year 18-19.



# FOUR-YEAR FINANCIAL SUMMARY ALL FUNDS

	Actual FY 15-16	Actual FY 16-17	Estimate FY 17-18	Adopted FY 18-19
<b>Revenues by Fund</b>				
General	\$ 44,939,124	\$ 59,629,642	\$ 62,247,000	\$ 64,850,291
Airport	504,489	1,793,992	1,451,000	782,827
CDBG Grant	828,431	428,649	261,000	809,571
Capital Projects	3,085,769	886	215,000	294,120
Debt Service	1,883	240	-	-
Grants: Various	244,377	355,977	571,000	1,987,684
Highway User Revenue (HURF)	4,829,798	5,217,598	5,492,000	5,012,518
Irrigation and Drainage District	19,182,995	18,434,618	21,180,000	19,689,464
LHC Improvement Districts	73,247	87,291	73,000	73,369
Refuse	5,980,911	6,043,842	6,525,000	6,730,000
Special Programs	410,100	855,238	464,000	783,120
Tourism / Economic Development	1,866,654	-	-	-
Vehicle / Equipment Replacement	(51,069)	-	-	-
Wastewater Utility *	268,978,335	24,117,717	23,850,000	23,203,200
<b>Total Revenues</b>	<b>\$ 350,875,044</b>	<b>\$ 116,965,690</b>	<b>\$ 122,329,000</b>	<b>\$ 124,216,164</b>
<b>Expenditures by Fund</b>				
General ***	\$ 43,833,182	\$ 50,257,784	\$ 60,002,739	\$ 68,583,618
Airport	1,404,450	1,524,716	1,755,921	940,108
CDBG Grant	828,430	428,649	260,504	809,571
Capital Projects	3,244,793	5,016,557	5,558,269	8,559,311
Debt Service	236,419	239,318	-	-
Grants: Various	244,364	355,975	571,014	1,987,684
Highway User Revenue (HURF)	4,418,577	4,976,435	4,950,698	8,037,638
Irrigation and Drainage District	15,145,282	16,701,747	17,906,946	21,736,962
LHC Improvement Districts	82,837	82,201	70,444	72,292
Special Programs	351,690	396,708	447,847	995,315
Refuse	5,462,234	5,579,671	5,912,934	6,477,862
Tourism / Economic Development **	1,866,654	-	-	-
Vehicle / Equipment Replacement	854,098	-	-	-
Wastewater Utility *	309,194,156	33,003,027	24,053,166	26,385,242
	\$ 387,167,166	\$ 118,562,788	\$ 121,490,482	\$ 144,585,603
Non-Cash Depreciation & Adjustments	(29,997,702)	(19,142,425)	2,427	-
<b>Total Expenditures</b>	<b>\$ 357,169,464</b>	<b>\$ 99,420,363</b>	<b>\$ 121,492,909</b>	<b>\$ 144,585,603</b>
<b>AVAILABLE RESOURCES</b>	<b>\$ 125,468,713</b>	<b>\$ 125,468,713</b>	<b>\$ 836,091</b>	<b>\$ (20,369,439)</b>
<b>Operating Transfers In/(Out)</b>				
General	\$ 1,175,481	\$ 1,627,232	\$ 1,301,638	\$ 1,395,784
Airport	156,390	185,061	269,000	162,000
Community Investment Program	(6,196,697)	-	-	-
Debt Service	246,000	54,083	-	-
Highway User Revenue (HURF)	-	812,710	-	-
Irrigation and Drainage District	4,800,759	(2,046,697)	(2,505,000)	(3,005,000)
Refuse	-	83,624	-	-
Special Programs	(12,000)	(39,560)	(60,638)	(45,784)
Vehicle / Equipment Replacement Fund	(1,169,933)	(1,914,994)	-	-
Wastewater Utility	1,000,000	1,238,541	995,000	1,493,000
<b>Total Operating Transfers In/(Out)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SUBTOTAL</b>	<b>\$ (6,294,420)</b>	<b>\$ 17,545,327</b>	<b>\$ 836,091</b>	<b>\$ (20,369,439)</b>

# **FOUR-YEAR FINANCIAL SUMMARY ALL FUNDS**

	Actual FY 15-16	Actual FY 16-17	Estimate FY 17-18	Adopted FY 18-19
<b>Beginning Balance</b>	<b>\$ 94,520,441</b>	<b>\$ 88,226,021</b>	<b>\$ 105,771,348</b>	<b>\$ 106,607,439</b>
<b>CIP Transfers In/(Out)</b>				
CIP - Airport	-	3,207	-	-
CIP - Community Investment Program	435,827	3,153,485	4,883,683	6,806,311
CIP - General	(175,344)	(1,765,008)	(4,749,915)	(3,372,250)
CIP - Highway User Revenue (HURF)	-	116,000	1,266	-
CIP - Irrigation and Drainage District	-	(95,533)	(633)	(619,600)
CIP - Refuse	(260,483)	(1,354,151)	(93,768)	(2,216,021)
CIP - Wastewater Utility	-	(58,000)	(40,633)	(598,440)
<b>Total CIP Transfers In/(Out)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENDING AVAILABLE RESOURCES</b>	<b>\$ 88,226,021</b>	<b>\$ 105,771,348</b>	<b>\$ 106,607,439</b>	<b>\$ 86,238,000</b>

\* The large increase to the Wastewater Utility Fund in FY 15-16 is due to the restructuring of the Wastewater debt.

\*\* Funds without revenues or expenditures have been closed and moved to the General Fund.



## FY 18-19 PROJECTED YEAR-END AVAILABLE RESOURCES

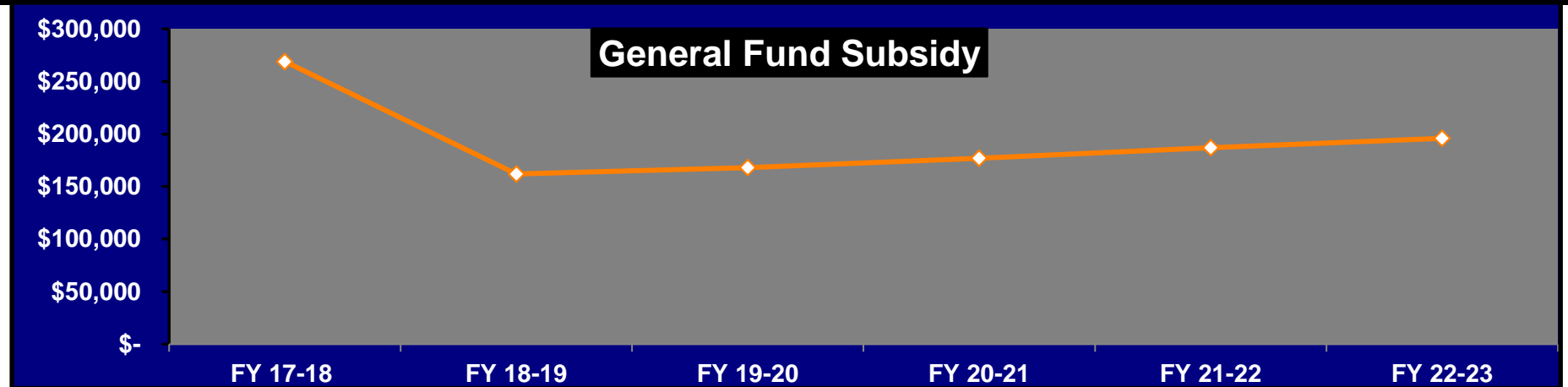
FUND	Estimated Beginning Available Resources* 7/1/2018	PLUS	LESS	LESS	PLUS	LESS	FY 18-19 Projected Ending Available Resources* 6/30/2019
		FY 18-19 Estimated Revenues	FY 18-19 Estimated Expenditures	FY 18-19 Community Investment Expenditures	Estimated Operating Transfers		
					To	From	
Governmental Funds							
General	\$ 37,548,000	\$ 64,850,000	\$ 68,583,000	\$ -	\$ 1,558,000	\$ 4,800,000	\$ 30,573,000
Capital Projects	326,000	294,000	-	8,559,000	8,072,000	-	133,000
Special Revenue Funds							
CDBG Grant	-	810,000	810,000	-	-	-	-
Grant Funds: Various	-	1,988,000	1,853,000	135,000	-	-	-
Highway User Revenue (HURF)	4,708,000	5,013,000	4,836,000	3,201,000	-	-	1,684,000
LHC Improvement District 2	11,000	16,000	16,000	-	-	-	11,000
LHC Improvement District 4	15,000	57,000	56,000	-	-	-	16,000
Special Programs	763,000	783,000	996,000	-	-	46,000	504,000
Proprietary Funds							
Enterprise Funds							
Airport	6,000	783,000	652,000	288,000	162,000	-	11,000
Irrigation & Drainage District	41,069,000	19,689,000	11,148,000	10,539,000	-	3,625,000	35,446,000
Refuse	2,388,000	6,730,000	6,478,000	-	-	2,216,000	424,000
Wastewater Utility	19,773,000	23,203,000	22,760,000	3,675,000	1,500,000	605,000	17,436,000
TOTAL ALL FUNDS	\$ 106,607,000	\$ 124,216,000	\$ 118,188,000	\$ 26,397,000	\$ 11,292,000	\$ 11,292,000	\$ 86,238,000

\*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total current assets, less inventories and prepaid items, less total current liabilities
- » Proprietary Funds: Total current assets, less net restricted cash, less inventories and prepaid items, less total current liabilities

## FINANCIAL PROJECTIONS - AIRPORT FUND

Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
City Sales Tax - Jet Fuel	-	15,000	16,000	16,000	16,000	16,000	16,000
Grants & Contributions	1,217,000	948,000	275,000	-	-	-	-
Airport User Revenue	469,000	449,000	453,000	462,000	471,000	480,000	490,000
Investment Earnings	1,000	2,000	1,000	1,000	1,000	1,000	1,000
Rents and Leases	30,000	37,000	38,000	39,000	40,000	41,000	42,000
<b>Total Revenues</b>	\$ 1,717,000	\$ 1,451,000	\$ 783,000	\$ 518,000	\$ 528,000	\$ 538,000	\$ 549,000
<b>Expenditures</b>							
Personnel	\$ 196,000	\$ 196,000	\$ 351,000	\$ 363,000	\$ 375,000	\$ 388,000	\$ 401,000
Operation & Maintenance (O&M)	164,000	132,000	160,000	179,000	183,000	187,000	191,000
Community Investment Program	1,397,000	1,109,000	288,000	-	-	-	-
Contingency	7,000	-	7,000	7,000	7,000	7,000	7,000
Depreciation	796,000	-	-	-	-	-	-
Interfund Cost Allocation - Support Svcs	283,000	279,000	134,000	137,000	140,000	143,000	146,000
Debt Expense	37,000	40,000	-	-	-	-	-
	2,880,000	1,756,000	940,000	686,000	705,000	725,000	745,000
Non-Cash Depreciation & Adjustments	(796,000)	-	-	-	-	-	-
<b>Total Expenditures</b>	\$ 2,084,000	\$ 1,756,000	\$ 940,000	\$ 686,000	\$ 705,000	\$ 725,000	\$ 745,000
<b>CURRENT YEAR RESOURCES</b>	\$ (367,000)	\$ (305,000)	\$ (157,000)	\$ (168,000)	\$ (177,000)	\$ (187,000)	\$ (196,000)
<b>Operating Transfers In/(Out)</b>							
General Fund	\$ 337,000	\$ 269,000	\$ 162,000	\$ 168,000	\$ 177,000	\$ 187,000	\$ 196,000
<b>Total Operating Transfers In/(Out)</b>	\$ 337,000	\$ 269,000	\$ 162,000	\$ 168,000	\$ 177,000	\$ 187,000	\$ 196,000
<b>SUBTOTAL</b>	\$ (30,000)	\$ (36,000)	\$ 5,000	\$ -	\$ -	\$ -	\$ -
<b>Beginning Available Resources</b>	\$ 41,983	\$ 42,000	\$ 6,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
<b>ENDING AVAILABLE RESOURCES</b>	\$ 11,983	\$ 6,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000



## FINANCIAL PROJECTIONS - CAPITAL PROJECTS FUNDS

Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
Contributions & Donations	\$ -	\$ 207,000	\$ 293,000	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	3,000	8,000	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues</b>	\$ 3,000	\$ 215,000	\$ 294,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
<b>Expenditures</b>							
Community Investment Program	9,392,000	5,559,000	8,559,000	4,350,000	1,600,000	-	-
<b>Total Expenditures</b>	\$ 9,392,000	\$ 5,559,000	\$ 8,559,000	\$ 4,350,000	\$ 1,600,000	\$ -	\$ -
<b>CURRENT YEAR RESOURCES</b>	<b>\$ (9,389,000)</b>	<b>\$ (5,344,000)</b>	<b>\$ (8,265,000)</b>	<b>\$ (4,349,000)</b>	<b>\$ (1,599,000)</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>Beginning Available Resources</b>	<b>\$ 846,093</b>	<b>\$ 786,000</b>	<b>\$ 326,000</b>	<b>\$ 133,000</b>	<b>\$ 134,000</b>	<b>\$ 135,000</b>	<b>\$ 136,000</b>
<b>CIP Transfers In/(Out)</b>							
CIP - General Fund	\$ 6,565,000	\$ 4,750,000	\$ 4,638,000	\$ 4,350,000	\$ 1,600,000	\$ -	\$ -
CIP - IDD Fund	-	-	620,000	-	-	-	-
CIP - Wastewater Utility Fund	-	40,000	598,000	-	-	-	-
CIP - Refuse Fund	2,221,000	94,000	2,216,000	-	-	-	-
<b>Total CIP Transfers In/(Out)</b>	<b>\$ 8,786,000</b>	<b>\$ 4,884,000</b>	<b>\$ 8,072,000</b>	<b>\$ 4,350,000</b>	<b>\$ 1,600,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING AVAILABLE RESOURCES</b>	<b>\$ 243,093</b>	<b>\$ 326,000</b>	<b>\$ 133,000</b>	<b>\$ 134,000</b>	<b>\$ 135,000</b>	<b>\$ 136,000</b>	<b>\$ 137,000</b>

\$350,000  
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### Ending Available Resources

FY 17-18

FY 18-19

FY 19-20

FY 20-21

FY 21-22

FY 22-23

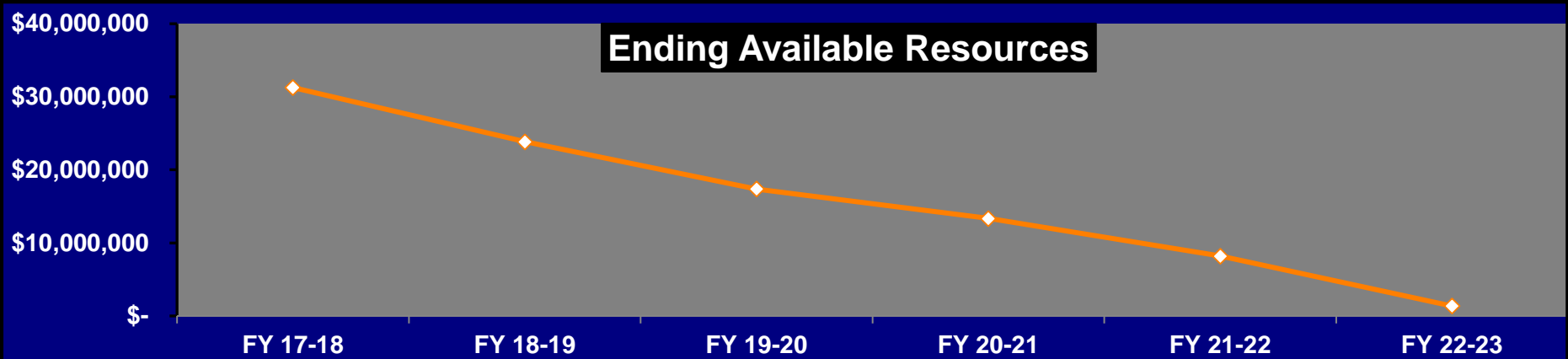
## FINANCIAL PROJECTIONS - GENERAL FUND (continued on next page)

Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
Property Tax Levy	\$ 4,441,000	\$ 4,390,000	\$ 4,696,000	\$ 4,780,000	\$ 4,864,000	\$ 4,949,000	\$ 5,036,000
Franchise Fees	2,060,000	1,864,000	1,898,000	1,936,000	1,975,000	2,015,000	2,055,000
City Sales Tax	20,320,000	20,702,000	21,668,000	22,318,000	22,876,000	23,334,000	23,684,000
City Sales Tax - Tourism Portion	2,152,000	2,253,000	2,366,000	2,437,000	2,498,000	2,548,000	2,586,000
Other Taxes	215,000	221,000	224,000	233,000	241,000	248,000	254,000
License & Permits-Other	415,000	425,000	441,000	452,000	463,000	475,000	487,000
License & Permits - Building	1,563,000	2,061,000	2,200,000	2,244,000	2,289,000	2,335,000	2,382,000
State Shared - Auto	3,236,000	3,236,000	3,517,000	3,640,000	3,767,000	3,880,000	3,996,000
State Shared - Sales Tax	5,040,000	5,040,000	5,334,000	5,494,000	5,631,000	5,744,000	5,830,000
State Shared - Income Tax	6,656,000	6,656,000	6,598,000	6,664,000	6,731,000	6,798,000	6,866,000
IGA	570,000	584,000	556,000	573,000	590,000	608,000	626,000
Transit Revenue	12,000	15,000	15,000	15,000	15,000	15,000	15,000
Public Safety Revenue	228,000	294,000	315,000	323,000	331,000	339,000	347,000
Recreation Revenue	980,000	966,000	985,000	1,010,000	1,035,000	1,061,000	1,088,000
Fines & Forfeitures	1,298,000	1,173,000	1,196,000	1,220,000	1,244,000	1,269,000	1,294,000
Investment Earnings	376,000	369,000	415,000	611,000	491,000	417,000	321,000
Miscellaneous	202,000	233,000	226,000	230,000	235,000	240,000	245,000
Debt Proceeds	28,051,000	11,765,000	12,200,000	-	-	-	-
<b>Total Revenues</b>	<b>\$ 77,815,000</b>	<b>\$ 62,247,000</b>	<b>\$ 64,850,000</b>	<b>\$ 54,180,000</b>	<b>\$ 55,276,000</b>	<b>\$ 56,275,000</b>	<b>\$ 57,112,000</b>
<b>Expenditures</b>							
<b>Personnel Services:</b>							
Salaries & Wages	\$ 23,976,000	\$ 23,240,000	\$ 24,120,000	\$ 24,844,000	\$ 25,672,000	\$ 26,442,000	\$ 27,235,000
Overtime	1,347,000	1,400,000	1,387,000	1,429,000	1,472,000	1,516,000	1,561,000
Healthcare Costs	6,334,000	6,191,000	6,565,000	6,860,000	7,169,000	7,492,000	7,829,000
Payroll Taxes	1,156,000	1,115,000	1,156,000	1,191,000	1,227,000	1,264,000	1,302,000
Retirement - ASRS	1,500,000	1,415,000	1,564,000	1,627,000	1,692,000	1,760,000	1,830,000
Retirement - PSPRS	6,052,000	6,052,000	6,534,000	6,795,000	7,033,000	7,279,000	7,570,000
<b>Supplies &amp; Services:</b>							
Utility Services	1,724,000	1,822,000	1,862,000	1,903,000	2,045,000	2,090,000	2,136,000
Operating Services	4,060,000	3,729,000	4,430,000	4,234,000	4,424,000	4,424,000	4,618,000
Insurance & Claims	322,000	346,000	366,000	374,000	382,000	390,000	399,000
Meeting, Training & Travel	219,000	196,000	199,000	203,000	207,000	212,000	217,000
Operating & Maintenance Supplies	2,441,000	2,313,000	2,166,000	2,214,000	2,280,000	2,330,000	2,381,000
Bad Debt Expense	27,000	6,000	12,000	12,000	12,000	12,000	12,000
Outside Agency Contracts	710,000	710,000	710,000	728,000	746,000	765,000	784,000
Outside Agency Grant Funding	17,000	14,000	3,000	-	-	-	-
Development Agreements	1,125,000	1,181,000	1,200,000	1,205,000	395,000	320,000	247,000
CVB & PED Payouts	2,152,000	2,253,000	2,353,000	2,424,000	2,485,000	2,535,000	2,573,000
<b>Capital:</b>							
Capital Outlay	1,243,000	266,000	201,000	1,905,000	1,297,000	1,326,000	1,355,000
<b>Contingency:</b>							
Contingency	500,000	-	500,000	500,000	500,000	500,000	500,000
<b>Capital Leases &amp; Bonds/Loans</b>							
Principal & Interest	10,049,000	12,092,000	17,737,000	3,414,000	3,414,000	3,414,000	3,183,000
<b>Interfund Cost Allocation:</b>							
Interfund Cost Allocations - Labor Attrition	(257,000)	-	(482,000)	(497,000)	(513,000)	(529,000)	(545,000)
Interfund Cost Allocations - Support Svcs	(4,513,000)	(4,338,000)	(4,000,000)	(4,088,000)	(4,178,000)	(4,270,000)	(4,364,000)
<b>Total Expenditures</b>	<b>\$ 60,184,000</b>	<b>\$ 60,003,000</b>	<b>\$ 68,583,000</b>	<b>\$ 57,277,000</b>	<b>\$ 57,761,000</b>	<b>\$ 59,272,000</b>	<b>\$ 60,823,000</b>

FINANCIAL PROJECTIONS - GENERAL FUND

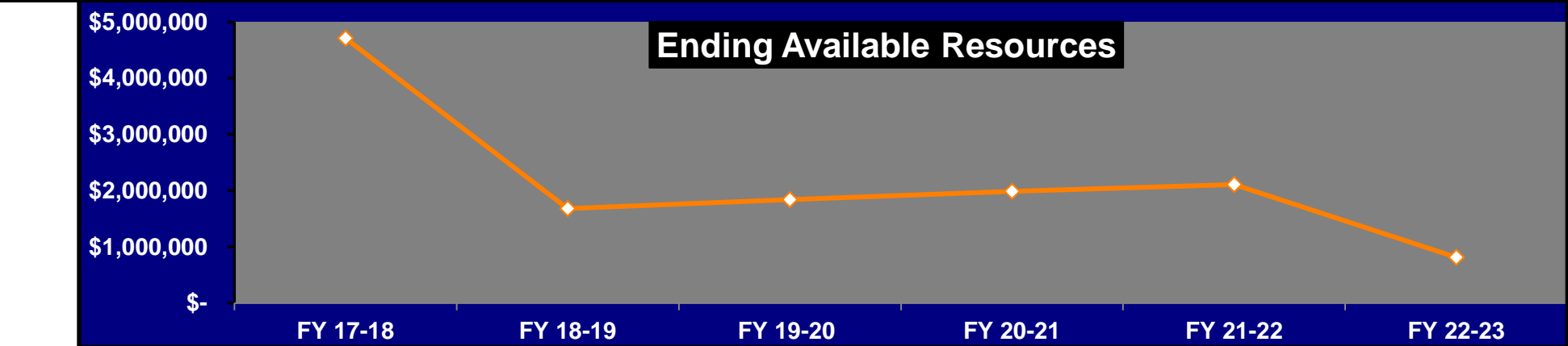
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Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
CURRENT YEAR RESOURCES	\$ 17,631,000	\$ 2,244,000	\$ (3,733,000)	\$ (3,097,000)	\$ (2,485,000)	\$ (2,997,000)	\$ (3,711,000)
Airport Fund - O&M	\$ (337,000)	\$ (269,000)	\$ (162,000)	\$ (168,000)	\$ (177,000)	\$ (187,000)	\$ (196,000)
Court Enhancement Fund	72,000	53,000	46,000	40,000	45,000	50,000	55,000
Court Fill the Gap	12,500	-	-	20,000	22,000	24,000	26,000
Court JCEF	8,700	7,000	-	10,000	10,000	10,000	10,000
Flood Control	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Park & Rec Memorial Tree Fund	-	26,000	-	-	-	-	-
PD Vehicle Towing Fund	-	83,000	-	-	-	-	-
Irrigation & Drainage District	1,010,000	1,005,000	1,005,000	1,005,000	5,000	5,000	5,000
Wastewater Utility Fund - Parking Lot Rehab	14,000	5,000	7,000	7,000	7,000	7,000	7,000
Total Operating Transfers In/(Out)	\$ 1,280,200	\$ 1,410,000	\$ 1,396,000	\$ 1,414,000	\$ 412,000	\$ 409,000	\$ 407,000
SUBTOTAL	\$ 18,911,200	\$ 3,654,000	\$ (2,337,000)	\$ (1,683,000)	\$ (2,073,000)	\$ (2,588,000)	\$ (3,304,000)
Beginning Balance	\$ 37,433,000	\$ 38,644,000	\$ 37,548,000	\$ 30,573,000	\$ 24,540,000	\$ 20,867,000	\$ 16,029,000
CIP Transfers In/(Out)							
CIP - Other	(6,765,000)	(4,750,000)	(4,638,000)	(4,350,000)	(1,600,000)	(2,250,000)	(3,300,000)
Total CIP Transfers In/(Out)	\$ (6,765,000)	\$ (4,750,000)	\$ (4,638,000)	\$ (4,350,000)	\$ (1,600,000)	\$ (2,250,000)	\$ (3,300,000)
RESOURCES AVAILABLE BEFORE BSR	\$ 49,579,200	\$ 37,548,000	\$ 30,573,000	\$ 24,540,000	\$ 20,867,000	\$ 16,029,000	\$ 9,425,000
BUDGET STABILIZATION RESERVE (BSR)	\$ (6,285,000)	\$ (6,286,000)	\$ (6,729,000)	\$ (7,177,000)	\$ (7,525,000)	\$ (7,835,000)	\$ (8,066,000)
RESOURCES AVAILABLE AFTER BSR	\$ 43,294,200	\$ 31,262,000	\$ 23,844,000	\$ 17,363,000	\$ 13,342,000	\$ 8,194,000	\$ 1,359,000



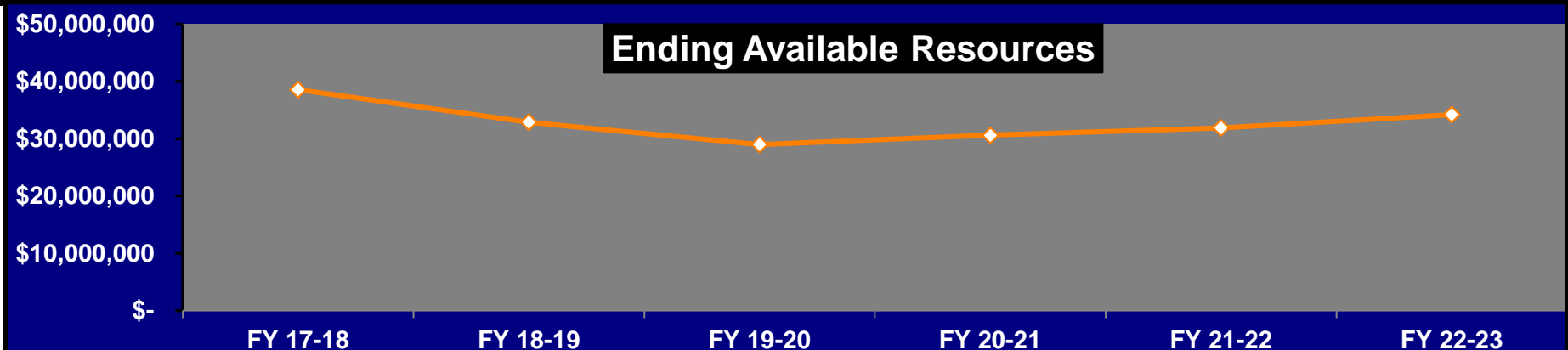
# FINANCIAL PROJECTIONS - HIGHWAY USER REVENUE FUND (HURF)

Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
Debt Proceeds	\$ -	\$ 157,000	\$ -	\$ -	\$ -	\$ -	\$ -
Gasoline Tax	5,273,000	5,273,000	4,988,000	5,088,000	5,190,000	5,294,000	5,400,000
Grants	-	-	-	-	-	-	-
Interest & Miscellaneous	52,000	61,000	25,000	26,000	27,000	28,000	29,000
<b>Total Revenues</b>	\$ 5,325,000	\$ 5,491,000	\$ 5,013,000	\$ 5,114,000	\$ 5,217,000	\$ 5,322,000	\$ 5,429,000
<b>Expenditures</b>							
Personnel	\$ 1,382,000	\$ 1,307,000	\$ 1,380,000	\$ 1,427,000	\$ 1,476,000	\$ 1,526,000	\$ 1,578,000
Operation & Maintenance (O&M)	1,147,000	1,052,000	1,176,000	1,203,100	1,230,256	1,257,448	1,285,654
Capital Outlay	70,000	60,000	222,000	222,000	222,000	222,000	222,000
Community Investment Program	3,899,000	253,000	3,201,000	-	-	2,250,000	4,700,000
Contingency	92,000	-	92,000	92,000	92,000	92,000	92,000
Interfund Cost Allocation - Support Svcs	39,000	30,000	33,000	34,000	35,000	36,000	37,000
Interfund Cost Allocation - Labor Attrition	(14,000)	-	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Debt Expense	111,000	49,000	-	-	-	-	-
Other Expenses: Street Maintenance Program	2,200,000	2,200,000	1,950,000	1,992,900	2,036,744	2,081,552	2,127,346
<b>Total Expenditures</b>	\$ 8,926,000	\$ 4,951,000	\$ 8,037,000	\$ 4,954,000	\$ 5,075,000	\$ 7,448,000	\$ 10,025,000
<b>CURRENT YEAR RESOURCES</b>	\$ (3,601,000)	\$ 540,000	\$ (3,024,000)	\$ 160,000	\$ 142,000	\$ (2,126,000)	\$ (4,596,000)
<b>Beginning Available Resources</b>	\$ 3,769,000	\$ 4,166,000	\$ 4,708,000	\$ 1,684,000	\$ 1,844,000	\$ 1,986,000	\$ 2,110,000
<b>CIP Transfers In/(Out)</b>							
Community Investment Program	1,350,000	2,000	-	-	-	2,250,000	3,300,000
<b>Total CIP Transfers In/(Out)</b>	\$ 1,350,000	\$ 2,000	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 3,300,000
<b>ENDING AVAILABLE RESOURCES</b>	\$ 1,518,000	\$ 4,708,000	\$ 1,684,000	\$ 1,844,000	\$ 1,986,000	\$ 2,110,000	\$ 814,000



# FINANCIAL PROJECTIONS - IRRIGATION AND DRAINAGE DISTRICT FUND

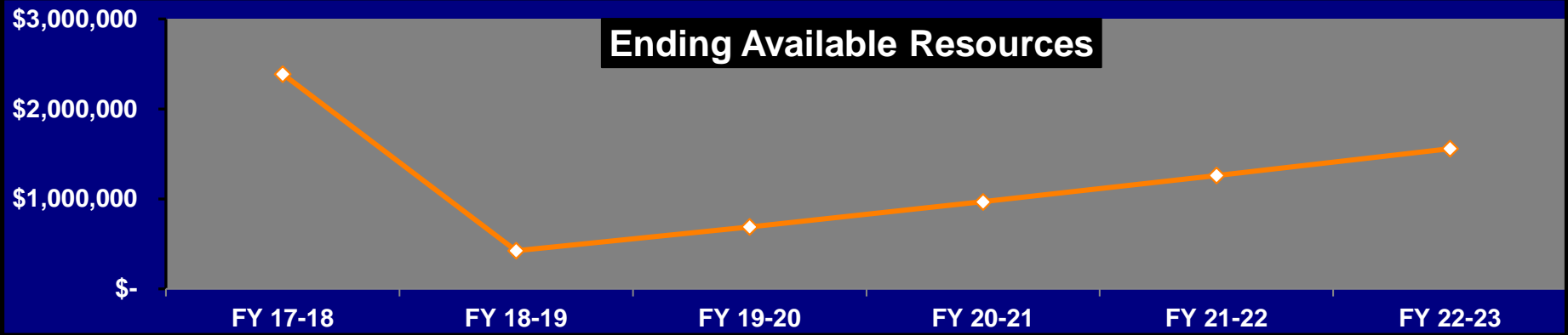
Financial Projections	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	Projections			
				FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
Debt Proceeds	\$ 751,000	\$ 1,235,000	\$ -	\$ -	\$ -	\$ -	\$ -
IGA-Flood Control Funding	2,100,000	2,100,000	2,142,000	2,163,000	2,185,000	2,207,000	2,229,000
Interest & Miscellaneous	618,000	766,000	740,000	766,000	871,000	989,000	1,002,000
Grants	106,000	24,000	192,000	65,000	65,000	65,000	65,000
Property Tax Levy	5,685,000	5,685,000	5,685,000	5,685,000	5,685,000	5,685,000	5,685,000
Water Use Fees/Charges	10,576,000	11,370,000	10,930,000	10,986,000	11,052,000	11,119,000	11,186,000
<b>Total Revenues</b>	<b>\$ 19,836,000</b>	<b>\$ 21,180,000</b>	<b>\$ 19,689,000</b>	<b>\$ 19,665,000</b>	<b>\$ 19,858,000</b>	<b>\$ 20,065,000</b>	<b>\$ 20,167,000</b>
<b>Expenditures</b>							
Personnel	\$ 3,281,000	\$ 2,845,000	\$ 3,217,000	\$ 3,325,000	\$ 3,436,000	\$ 3,551,000	\$ 3,669,000
Operation & Maintenance (O&M)	4,367,000	3,760,000	4,002,000	4,090,000	4,239,000	4,272,000	4,265,000
Capital Outlay	356,000	215,000	357,000	220,000	232,000	244,000	257,000
Community Investment Program	14,143,000	7,829,000	10,538,000	11,160,000	6,445,000	6,825,000	5,695,000
Contingency	600,000	114,000	620,000	275,000	275,000	275,000	275,000
Depreciation	2,600,000	-	-	-	-	-	-
Water Allocation	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Interfund Cost Allocation - Labor Attrition	(33,000)	-	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)
Interfund Cost Allocation - Support Svcs	2,381,000	2,261,000	2,220,000	2,269,000	2,319,000	2,370,000	2,422,000
Other Expenses:							
Debt Service	716,000	718,000	612,000	611,000	610,000	608,000	607,000
	28,576,000	17,907,000	21,687,000	22,070,000	17,675,000	18,263,000	17,307,000
Non-Cash Depreciation & Adjustments	(2,600,000)	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 25,976,000</b>	<b>\$ 17,907,000</b>	<b>\$ 21,687,000</b>	<b>\$ 22,070,000</b>	<b>\$ 17,675,000</b>	<b>\$ 18,263,000</b>	<b>\$ 17,307,000</b>
<b>CURRENT YEAR RESOURCES</b>	<b>\$ (6,140,000)</b>	<b>\$ 3,273,000</b>	<b>\$ (1,998,000)</b>	<b>\$ (2,405,000)</b>	<b>\$ 2,183,000</b>	<b>\$ 1,802,000</b>	<b>\$ 2,860,000</b>
<b>Operating Transfers In/(Out)</b>							
General Fund - Wash Crew	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
General Fund - Water Treatment Plant	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	-	-	-
General Fund - Parking Lot Rehab	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Wastewater Fund	(1,000,000)	(1,000,000)	(1,500,000)	-	-	-	-
<b>Total Operating Transfers In/(Out)</b>	<b>\$ (2,510,000)</b>	<b>\$ (2,505,000)</b>	<b>\$ (3,005,000)</b>	<b>\$ (1,505,000)</b>	<b>\$ (505,000)</b>	<b>\$ (505,000)</b>	<b>\$ (505,000)</b>
<b>SUBTOTAL</b>	<b>\$ (8,650,000)</b>	<b>\$ 768,000</b>	<b>\$ (5,003,000)</b>	<b>\$ (3,910,000)</b>	<b>\$ 1,678,000</b>	<b>\$ 1,297,000</b>	<b>\$ 2,355,000</b>
<b>Beginning Available Resources</b>	<b>\$ 39,493,088</b>	<b>\$ 40,302,000</b>	<b>\$ 41,069,000</b>	<b>\$ 35,446,000</b>	<b>\$ 31,536,000</b>	<b>\$ 33,214,000</b>	<b>\$ 34,511,000</b>
<b>CIP Transfers In/(Out)</b>							
Community Investment Program	\$ (575,000)	\$ (1,000)	\$ (620,000)	\$ -	\$ -	\$ -	\$ -
<b>Total CIP Transfers In/(Out)</b>	<b>\$ (575,000)</b>	<b>\$ (1,000)</b>	<b>\$ (620,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>AVAILABLE RESOURCES BEFORE BSR</b>	<b>\$ 30,268,088</b>	<b>\$ 41,069,000</b>	<b>\$ 35,446,000</b>	<b>\$ 31,536,000</b>	<b>\$ 33,214,000</b>	<b>\$ 34,511,000</b>	<b>\$ 36,866,000</b>
<b>RESERVE FUND 15%</b>	<b>(2,496,000)</b>	<b>(2,489,000)</b>	<b>(2,533,000)</b>	<b>(2,552,000)</b>	<b>(2,596,000)</b>	<b>(2,614,000)</b>	<b>(2,653,000)</b>
<b>AVAILABLE RESOURCES AFTER BSR</b>	<b>\$ 27,772,088</b>	<b>\$ 38,580,000</b>	<b>\$ 32,913,000</b>	<b>\$ 28,984,000</b>	<b>\$ 30,618,000</b>	<b>\$ 31,897,000</b>	<b>\$ 34,213,000</b>





FINANCIAL PROJECTIONS - REFUSE FUND

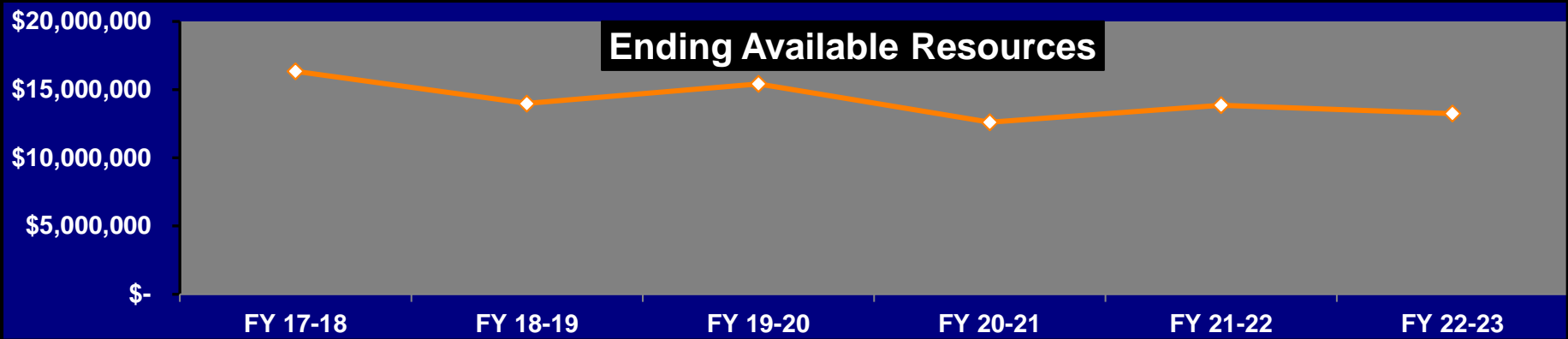
Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
Administration Fee	\$ 5,550,000	\$ 5,648,000	\$ 5,890,000	\$ 6,061,000	\$ 6,231,000	\$ 6,418,000	\$ 6,546,000
Interest & Miscellaneous	275,000	195,000	60,000	61,000	62,000	63,000	64,000
Landfill Disposal Fees	615,000	665,000	780,000	803,000	825,000	850,000	867,000
Recycling	20,000	17,000	-	-	-	-	-
<b>Total Revenues</b>	\$ 6,460,000	\$ 6,525,000	\$ 6,730,000	\$ 6,925,000	\$ 7,118,000	\$ 7,331,000	\$ 7,477,000
<b>Expenditures</b>							
Operation & Maintenance (O&M)	\$ 5,550,000	\$ 5,497,000	\$ 5,985,000	\$ 6,157,000	\$ 6,329,000	\$ 6,518,000	\$ 6,649,000
Contingency	100,000	-	100,000	100,000	100,000	100,000	100,000
Depreciation	1,000	-	-	-	-	-	-
Interfund Cost Allocation	269,000	269,000	257,000	263,000	269,000	275,000	281,000
Landfill Closure Reserve	127,000	133,000	136,000	139,000	142,000	145,000	148,000
Other Expenses: Recycling/Waste Disposal Program	30,000	14,000	-	-	-	-	-
	6,077,000	5,913,000	6,478,000	6,659,000	6,840,000	7,038,000	7,178,000
Non-Cash Depreciation & Adjustments	(1,000)						
<b>Total Expenditures</b>	\$ 6,076,000	\$ 5,913,000	\$ 6,478,000	\$ 6,659,000	\$ 6,840,000	\$ 7,038,000	\$ 7,178,000
<b>CURRENT YEAR RESOURCES</b>	\$ 384,000	\$ 612,000	\$ 252,000	\$ 266,000	\$ 278,000	\$ 293,000	\$ 299,000
<b>Beginning Available Resources*</b>	\$ 1,853,705	\$ 1,870,000	\$ 2,388,000	\$ 424,000	\$ 690,000	\$ 968,000	\$ 1,261,000
<b>Transfers In/(Out)</b>							
Community Investment Fund	(2,221,000)	(94,000)	(2,216,000)	-	-	-	-
<b>Total Transfers In/(Out)</b>	\$ (2,221,000)	\$ (94,000)	\$ (2,216,000)	\$ -	\$ -	\$ -	\$ -
<b>ENDING AVAILABLE RESOURCES</b>	\$ 16,705	\$ 2,388,000	\$ 424,000	\$ 690,000	\$ 968,000	\$ 1,261,000	\$ 1,560,000



\*Beginning Available Resources excludes the Landfill closure reserve of \$3.2 million

FINANCIAL PROJECTIONS - WASTEWATER UTILITY FUND

Financial Projections	Projections						
	Adopted FY 17-18	Estimate FY 17-18	Adopted FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Revenues</b>							
Debt Proceeds	\$ -	\$ 691,000	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	366,000	394,000	431,000	469,000	498,000	567,000	573,000
Misc. Sewer Fees / Connection Fee	563,000	656,000	563,000	563,000	563,000	566,000	572,000
User Fees / Charges	22,454,000	22,109,000	22,209,000	22,398,000	22,588,000	22,781,000	22,975,000
<b>Total Revenues</b>	\$ 23,383,000	\$ 23,850,000	\$ 23,203,000	\$ 23,430,000	\$ 23,649,000	\$ 23,914,000	\$ 24,120,000
<b>Expenditures</b>							
Personnel	\$ 2,531,000	\$ 2,329,000	\$ 2,543,000	\$ 2,630,000	\$ 2,719,000	\$ 2,795,000	\$ 2,874,000
Operation & Maintenance (O&M)	4,275,000	4,563,000	4,085,000	4,198,000	4,348,000	4,383,000	4,477,000
Capital Outlay	1,579,000	485,000	1,289,000	174,000	1,231,000	724,000	1,492,000
Community Investment Program	2,863,000	603,000	3,675,000	285,000	3,420,000	-	1,070,000
Contingency	500,000	114,000	520,000	355,000	355,000	355,000	355,000
Depreciation	10,200,000	-	-	-	-	-	-
Interfund Cost Allocation - Labor Attrition	(26,000)	-	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)
Interfund Cost Allocation - Support Svcs	1,531,000	1,496,000	1,457,000	1,486,000	1,516,000	1,546,000	1,577,000
Other Expenses:							
Debt Service	13,279,000	14,463,000	12,899,000	12,894,000	12,883,000	12,877,000	12,870,000
	36,732,000	24,053,000	26,435,000	21,988,000	26,437,000	22,644,000	24,678,000
Non-Cash Depreciation & Adjustments	(10,200,000)	-	-	-	-	-	-
<b>Total Expenditures</b>	\$ 26,532,000	\$ 24,053,000	\$ 26,435,000	\$ 21,988,000	\$ 26,437,000	\$ 22,644,000	\$ 24,678,000
<b>CURRENT YEAR RESOURCES</b>	\$ (3,149,000)	\$ (203,000)	\$ (3,232,000)	\$ 1,442,000	\$ (2,788,000)	\$ 1,270,000	\$ (558,000)
<b>Operating Transfers In/(Out)</b>							
General Fund - Parking Lot Rehab	\$ (14,000)	\$ (5,000)	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,000)
IDD Fund	1,000,000	1,000,000	1,500,000	-	-	-	-
<b>Total Operating Transfers In/(Out)</b>	\$ 986,000	\$ 995,000	\$ 1,493,000	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,000)
<b>SUBTOTAL</b>	\$ (2,163,000)	\$ 792,000	\$ (1,739,000)	\$ 1,435,000	\$ (2,795,000)	\$ 1,263,000	\$ (565,000)
<b>Beginning Available Resources</b>	\$ 11,455,000	\$ 19,022,000	\$ 19,773,000	\$ 17,436,000	\$ 18,871,000	\$ 16,076,000	\$ 17,339,000
<b>CIP Transfers In/(Out)</b>							
Community Investment Program	(575,000)	(41,000)	(598,000)	-	-	-	-
<b>Total CIP Transfers In/(Out)</b>	\$ (575,000)	\$ (41,000)	\$ (598,000)	\$ -	\$ -	\$ -	\$ -
<b>AVAILABLE RESOURCES BEFORE BSR</b>	\$ 8,717,000	\$ 19,773,000	\$ 17,436,000	\$ 18,871,000	\$ 16,076,000	\$ 17,339,000	\$ 16,774,000
<b>RESERVE FUND 15%</b>	(3,454,000)	(3,429,000)	(3,449,000)	(3,452,000)	(3,462,000)	(3,480,000)	(3,521,000)
<b>AVAILABLE RESOURCES AFTER BSR</b>	\$ 5,263,000	\$ 16,344,000	\$ 13,987,000	\$ 15,419,000	\$ 12,614,000	\$ 13,859,000	\$ 13,253,000





LAKE HAVASU CITY

# **REVENUE HIGHLIGHTS**

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**REVENUE HISTORY & PROJECTIONS**

**FUND REVENUE SUMMARY**

**PROPERTY TAX LEVIES**

## REVENUE HISTORY AND PROJECTIONS

General Fund	Budget				
	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	FY 17-18	FY 18-19
TAXES					
Property	\$ 4,271,615	\$ 4,338,921	\$ 4,340,000	\$ 4,405,892	\$ 4,661,841
Personal Property	47,079	89,079	50,000	35,000	35,000
City Sales	19,532,091	21,612,000	20,702,000	20,320,000	21,668,000
Restaurant & Bar / Bed	2,011,889	-	2,253,000	2,152,000	2,366,000
Less: CVB & PED Payments	-	(2,000,000)	-	-	-
Less: Developer Agreements	-	(1,368,000)	-	-	-
Fire Insurance Premium Tax	206,939	182,000	221,000	215,000	224,000
<i>Total Taxes</i>	26,069,613	22,854,000	27,566,000	27,127,892	28,954,841
LICENSES & PERMITS	2,109,403	2,047,250	2,486,000	1,978,000	2,644,000
INTERGOVERNMENTAL REVENUES					
Auto Lieu	3,114,874	2,978,000	3,236,000	3,236,000	3,517,000
State Sales	4,903,171	5,048,000	5,040,000	5,040,000	5,334,000
Urban Revenue Sharing	6,551,824	6,561,000	6,656,000	6,656,000	6,598,000
Court IGA with Mohave County	576,996	500,000	545,000	540,000	556,000
ECM Rebate	82,271	86,000	39,000	30,000	-
<i>Total Intergovernmental Revenues</i>	15,229,136	15,173,000	15,516,000	15,502,000	16,005,000
CHARGES FOR SERVICES					
Fire / Police Department	264,836	259,400	294,000	228,000	315,400
Mobility Services	11,386	10,800	15,000	12,000	15,000
Recreation / Aquatics	1,070,337	1,004,000	966,000	980,000	984,800
General Government	47,415	42,100	44,000	45,000	28,000
<i>Total Charges for Services</i>	1,393,974	1,316,300	1,319,000	1,265,000	1,343,200
FINES & FORFEITURES	1,325,687	1,130,000	1,173,000	1,298,000	1,196,000
OTHER REVENUES					
Interest	111,095	265,000	369,000	376,000	415,000
Debt Proceeds	11,048,653	17,800,234	11,765,000	28,051,000	12,200,000
Franchise Fees	2,017,919	1,994,000	1,864,000	2,060,000	1,898,000
Miscellaneous	324,162	142,000	189,000	157,000	194,250
<i>Total Other Revenues</i>	13,501,829	20,201,234	14,187,000	30,644,000	14,707,250
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 59,629,642</b>	<b>\$ 62,721,784</b>	<b>\$ 62,247,000</b>	<b>\$ 77,814,892</b>	<b>\$ 64,850,291</b>
<b>Special Revenue Funds</b>					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 4,981,079	\$ 4,950,000	\$ 5,273,000	\$ 5,273,000	\$ 4,987,518
Debt Proceeds	230,786	336,000	158,000	-	-
Interest & Miscellaneous	5,733	31,500	61,000	51,600	25,000
<i>Total HURF</i>	5,217,598	5,317,500	5,492,000	5,324,600	5,012,518
COURT ENHANCEMENT (COURTS)	47,324	39,653	38,000	45,300	43,700
FILL THE GAP (COURTS)	9,836	10,929	12,000	12,019	12,160
JCEF (COURTS)	17,146	20,512	17,000	21,516	17,725
MEMORIAL TREE FUND (P&R)	5,130	4,417	-	7,000	-

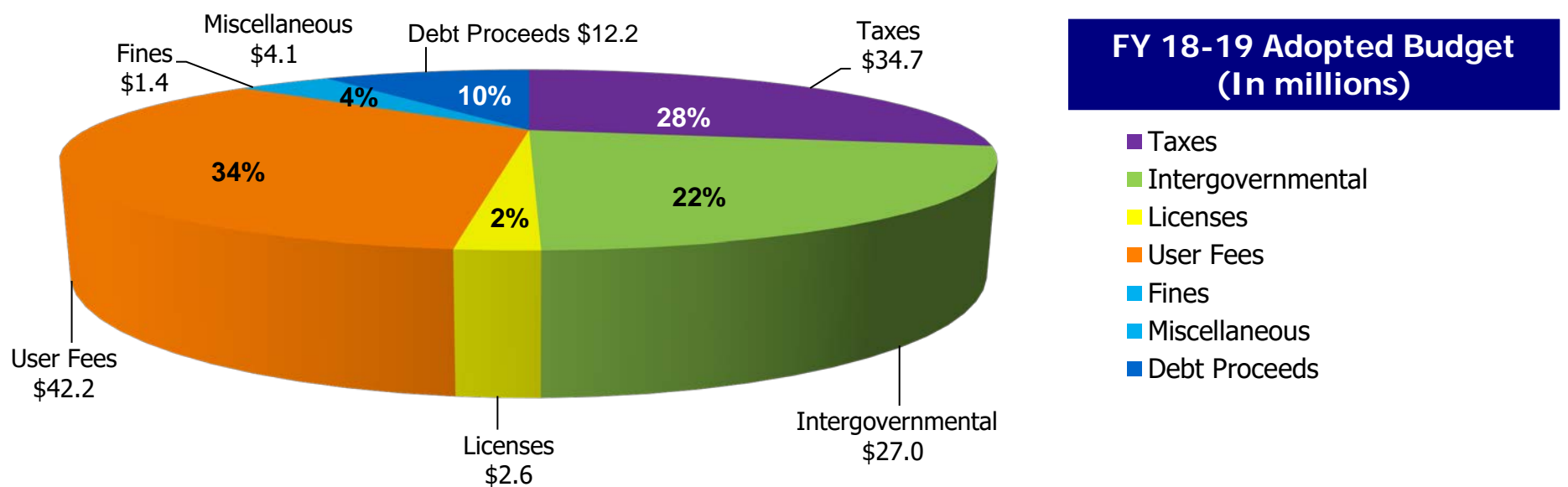
## REVENUE HISTORY AND PROJECTIONS

Special Revenue Funds (cont'd)	Actual FY 16-17	Adopted FY 16-17	Estimated FY 17-18	Budget	
				FY 17-18	FY 18-19
PD VEHICLE TOWING 28-3511	15,593	14,125	-	14,725	-
RICO	182,672	93,000	90,000	90,000	90,000
WALETA	577,537	545,797	307,000	780,300	619,535
GRANT - ACJC (COURT)	-	-	-	-	52,000
GRANT - AZ DOHS (FD/PD)	24,592	-	21,000	-	-
GRANT - AZ GOHS (PD)	38,147	-	39,000	69,800	28,000
GRANT - AZ POST (PD)	1,617	25,000	2,000	-	1,500
GRANT - BULLET PROOF VEST (PD)	11,997	7,200	13,000	12,648	15,177
GRANT - HSIP (STREETS)	82,045	228,764	-	-	135,000
GRANT - MAGNET (PD)	182,184	142,732	158,000	158,199	185,000
GRANT - NON-SPECIFIC GRANTS	-	1,278,933	-	407,000	1,143,986
GRANT - ADOT (MOBILITY)	-	1,550	79,000	-	36,995
GRANT - CDBG (ADMIN SVCS)	428,649	1,687,611	261,000	771,894	809,571
GRANT - US DEPT OF JUSTICE (PD)	-	-	-	18,000	-
GRANT - VETERANS TREATMENT COURT	-	-	244,000	-	371,472
GRANT - VOCA (ATTORNEY)	15,395	17,345	15,000	15,349	18,554
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 6,857,462</b>	<b>\$ 9,435,068</b>	<b>\$ 6,788,000</b>	<b>\$ 7,748,350</b>	<b>\$ 8,592,893</b>
<b>Enterprise Funds</b>					
<b>AIRPORT O&amp;M FUND</b>					
User Fees	\$ 453,339	\$ 450,800	\$ 449,000	\$ 470,000	\$ 453,200
Grants - Capital	64,858	1,060,400	948,000	1,217,000	275,127
City Sales Tax	15,187	-	15,000	-	15,500
Debt Proceeds	4,943	90,000	-	-	-
Contributions & Donations	1,225,754	-	-	-	-
Miscellaneous	29,911	29,800	39,000	30,000	39,000
<i>Total Airport O&amp;M Fund</i>	1,793,992	1,631,000	1,451,000	1,717,000	782,827
<b>IDD FUND (Water)</b>					
Property Taxes - O&M	5,687,297	5,670,589	5,671,000	5,671,251	5,671,914
Property Taxes - Debt Service	13,975	13,975	14,000	13,313	12,650
User Fees	10,354,237	10,477,800	11,404,000	10,576,000	10,966,000
Flood Control Funding	2,042,842	1,755,552	2,100,000	2,100,000	2,142,000
Interest & Miscellaneous	435,448	361,695	732,000	618,400	685,400
Sale of Other Assets	38,550	-	-	-	20,000
Bond Proceeds - CIP	(183,972)	1,051,000	1,235,000	751,000	-
Grants - Operating & CIP	46,241	135,500	24,000	106,416	191,500
<i>Total IDD Fund (Water)</i>	18,434,618	19,466,111	21,180,000	19,836,380	19,689,464

## REVENUE HISTORY AND PROJECTIONS

Enterprise Funds (cont'd)	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>REFUSE FUND</b>					
Administration Fees	5,601,764	5,300,000	5,702,000	5,615,000	5,890,000
Landfill Disposal	351,797	339,000	665,000	615,000	780,000
Recycling	78,050	43,000	17,000	20,000	-
Interest & Miscellaneous	12,231	378,000	141,000	210,000	60,000
<i>Total Refuse Fund</i>	6,043,842	6,060,000	6,525,000	6,460,000	6,730,000
<b>WASTEWATER</b>					
User Fees	21,837,855	21,006,000	21,569,000	21,964,000	21,658,000
Effluent Charges	720,471	694,000	540,000	490,000	551,000
Treatment Capacity Fees	647,687	569,000	656,000	563,000	563,000
Interest & Miscellaneous	15,086	92,700	394,000	366,000	431,200
Debt Proceeds	896,618	3,621,600	691,000	-	-
Grants	-	148,500	-	-	-
<i>Total Wastewater Utility Fund</i>	24,117,717	26,131,800	23,850,000	23,383,000	23,203,200
<b>TOTAL ENTERPRISE FUNDS REVENUES</b>	<b>\$ 50,390,169</b>	<b>\$ 53,288,911</b>	<b>\$ 53,006,000</b>	<b>\$ 51,396,380</b>	<b>\$ 50,405,491</b>
<b>Other Funds</b>					
Debt Service Fund	\$ 240	\$ 694	\$ -	\$ -	\$ -
LHC Improvement Districts #2 & #4	87,291	86,760	73,000	73,349	73,369
Vehicle/Equipment Replacement	-	-	-	-	-
<b>TOTAL OTHER FUNDS REVENUES</b>	<b>\$ 87,531</b>	<b>\$ 87,454</b>	<b>\$ 73,000</b>	<b>\$ 73,349</b>	<b>\$ 73,369</b>
<b>Capital Projects Funds</b>					
CIP Fund - General City					
Grants	\$ -	\$ 50,512	\$ -	\$ -	\$ -
Donations, Interest & Miscellaneous	886	56,682	215,000	2,550	294,120
<i>Total CIP Fund - General City</i>	886	107,194	215,000	2,550	294,120
<b>TOTAL CAPITAL PROJECTS REVENUES</b>	<b>\$ 886</b>	<b>\$ 107,194</b>	<b>\$ 215,000</b>	<b>\$ 2,550</b>	<b>\$ 294,120</b>

**Total Revenues**                      **\$ 116,965,690**    **\$ 125,640,411**    **\$ 122,329,000**    **\$ 137,035,521**    **\$ 124,216,164**



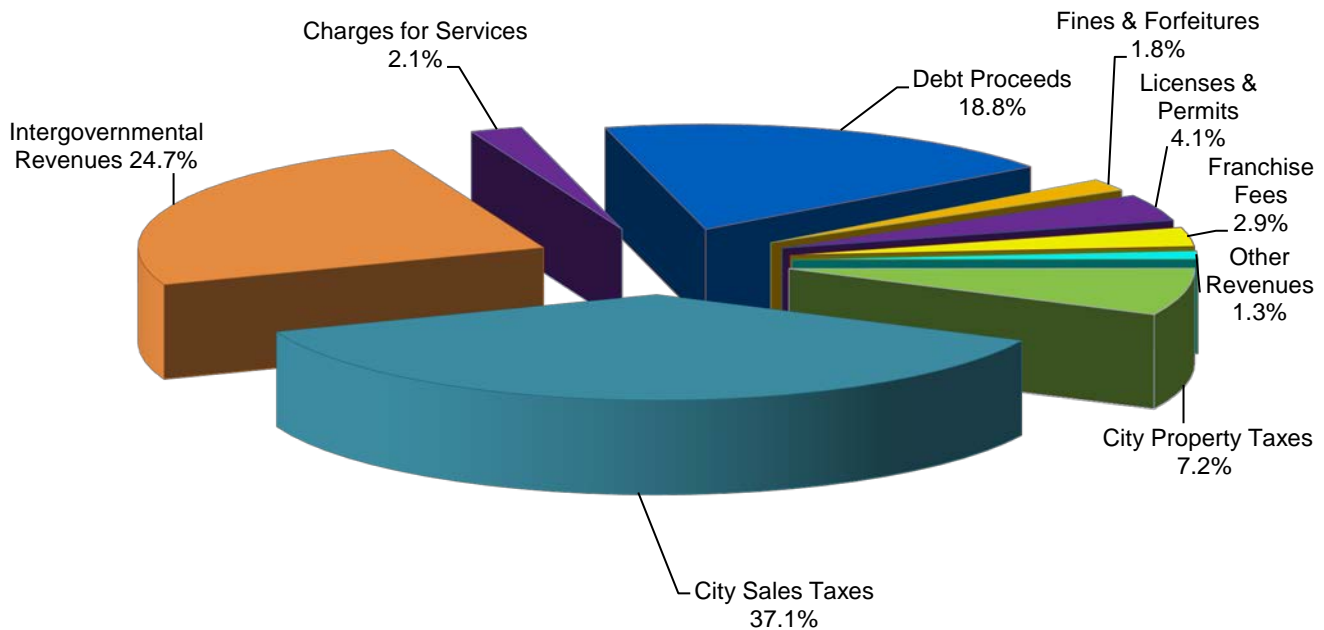


## REVENUE HISTORY GENERAL FUND

### GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property tax, intergovernmental revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. The General Fund revenues for FY 17-18 are projected at \$62,247,000 and \$64,850,291 for FY 18-19.

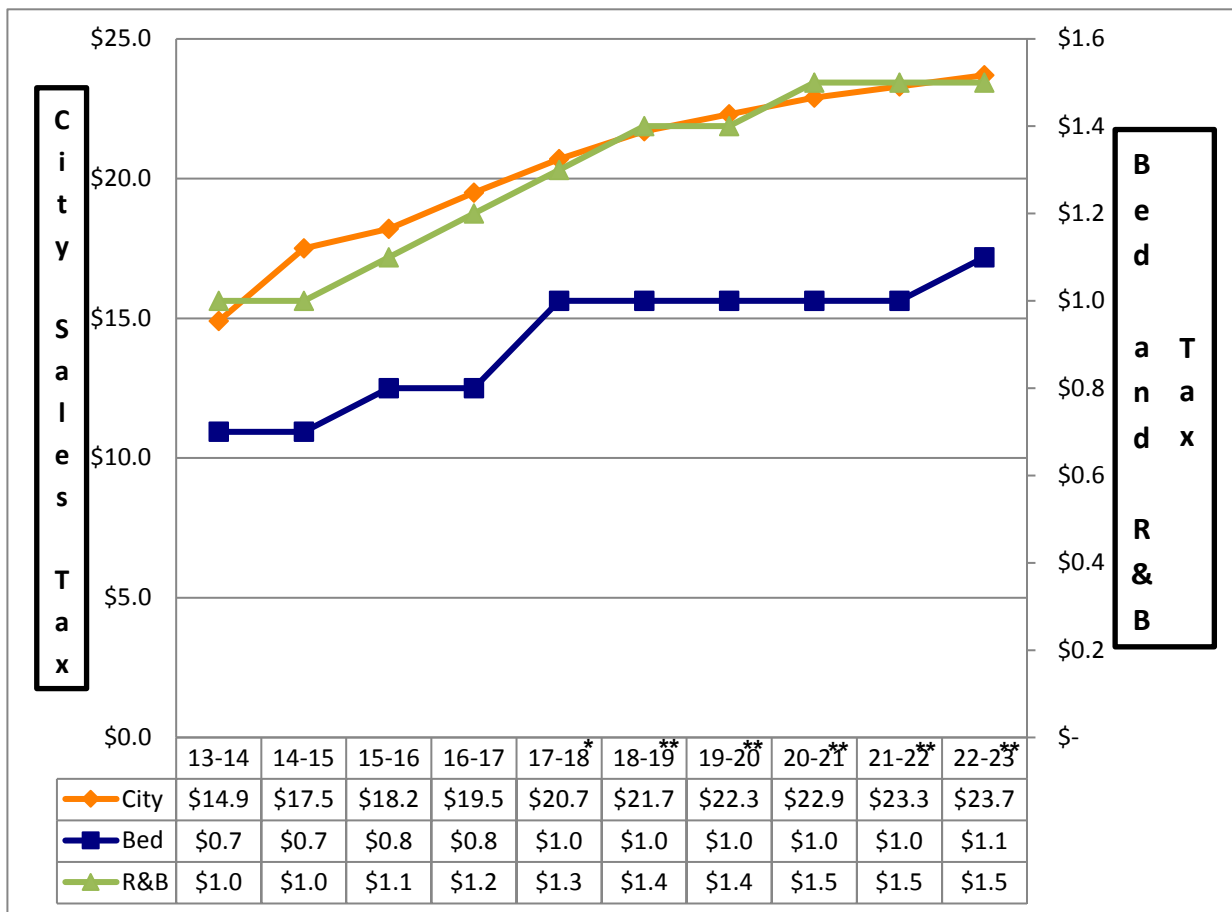
Revenue Source	Estimated FY 17-18	Adopted FY 18-19
City Sales Taxes	\$22,955,000	\$24,034,000
City Property Taxes	4,390,000	4,696,841
Charges for Services	1,319,000	1,343,200
Debt Proceeds	11,765,000	12,200,000
Intergovernmental Revenues	15,516,000	16,005,000
Licenses & Permits	2,486,000	2,644,000
Fines & Forfeitures	1,173,000	1,196,000
Franchise Fees	1,864,000	1,898,000
Other Revenues	779,000	833,250
<b>Total</b>	<b>\$62,247,000</b>	<b>\$64,850,291</b>



## REVENUE SUMMARY CITY SALES TAX

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund.

The City also has a 3% transient lodging tax (bed tax) and a 1% restaurant and bar tax (R&B tax). In 1996, the City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. The revenues generated from these two taxes are distributed in a 75% / 25% split between the Lake Havasu Convention and Visitors Bureau and the Partnership for Economic Development.



\* Estimated

\*\* Projected

## REVENUE SUMMARY

### CITY PROPERTY TAX

The property tax is levied each year on or before the third Monday in August based on the assessed property value as determined by the Mohave County Assessor's Office. Starting in FY 15-16, the tax calculation was changed from using full cash property value to limited property value.

#### General Fund

The General Fund property tax levy helps support City services such as Police, Fire, and Parks & Recreation. The levy adopted for the General Fund for FY 18-19 reflects holding the tax rate from the prior year. A rate of \$0.6718 per \$100 of assessed value increases the levy from approximately \$4.4 million in FY 17-18 to \$4.7 million in FY 18-19. The City had the opportunity to levy a higher amount while complying with the state statute, but opted to only hold the levy rate in an effort to provide tax relief to citizens. Per state statute the maximum levy amount cannot exceed the prior year maximum levy amount by more than 2%, plus any amounts attributable to new construction. The City has banked capacity of just under \$1.9 million, should a future Council decide to increase the levy rate to the legally allowable amount.

#### Irrigation & Drainage District

The Irrigation & Drainage District property tax levy is tied to refunding bonds issued in February 1993. The bonds are payable solely from tax assessments on the property owners. This levy pays for the principal and interest payments on the bonds along with partially funding the Irrigation and Drainage District operations, resulting in lower water user charges for citizens. The bonded debt is scheduled to be paid off on July 1, 2022 which at that time the levy will end.

#### Improvement District #2

The Improvement District #2 property tax levy is for the London Bridge Plaza and includes electric lights, water service, and landscaping service for the betterment and beautification of the plaza. Only properties within this district will be charged the property tax rate.

#### Improvement District #4

The Improvement District #4 property tax levy is for the Civic Center. It includes electricity, water, and grounds maintenance in the McCulloch Median from Smoketree Avenue to Lake Havasu Avenue. It also includes the maintenance of Wheeler Park. Only properties within this district will be charged the property tax rate.

## PROPERTY TAX LEVIES AND RATES

GENERAL FUND	PROPERTY TAX LEVY			TAX RATE (per \$100 AV)
	Primary	Secondary	Total	
2018-19 Adopted	4,661,841		4,661,841	0.6718
2017-18	4,405,892		4,405,892	0.6718
2016-17	4,338,921		4,338,921	0.7000
2015-16	4,282,670		4,282,670	0.7235
2014-15	4,232,725		4,232,725	0.7408
2013-14	4,178,275		4,178,275	0.7381
2012-13	4,134,174		4,134,174	0.7332
2011-12	4,096,228		4,096,228	0.7264
2010-11	4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704

IRRIGATION & DRAINAGE DISTRICT	PROPERTY TAX LEVY			TAX RATE (per acre)
	Primary	Secondary	Total	
2018-19 Adopted	5,671,914	12,650	5,684,564	268.85
2017-18	5,671,251	13,313	5,684,564	268.85
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85
2014-15	5,669,264	15,300	5,684,564	268.85
2013-14	5,668,601	15,963	5,684,564	268.85
2012-13	5,667,939	16,625	5,684,564	268.85
2011-12	5,667,276	17,288	5,684,564	268.85
2010-11	4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74

## ASSESSED VALUATION & PROPERTY TAX RATE COMPARISON

		Adopted FY 17-18	Adopted FY 18-19	% of Change
<b>General Fund</b>				
	Primary Assessed Value	655,833,860	693,932,809	5.8%
	Tax Levy	4,405,892	4,661,841	5.8%
	Rate Per \$100	0.6718	0.6718	0.0%
<b>Irrigation &amp; Drainage District</b>				
	Basis for Levy-Estimated Acres	21,144.00	21,144.00	0.0%
	Tax Levy	5,684,564	5,684,564	0.0%
	Rate Per Acre:			
	IDD Equipment, CIP, Depr.	268.22	268.25	0.0%
	Debt Service	<u>0.63</u>	<u>0.60</u>	(5.0%)
	Total Rate Per Acre	268.85	268.85	(0.0%)
	Levy Amount Collected for:			
	IDD Equipment, CIP, Depr.	5,671,251	5,671,914	0.0%
	Debt Service	<u>13,313</u>	<u>12,650</u>	(5.0%)
	Total	5,684,564	5,684,564	0.0%
<b>Improvement Districts</b>				
Dist. #2:	Primary Assessed Value	1,916,344	2,067,294	7.9%
	Tax Levy	16,000	16,001	0.0%
	Tax Rate Per \$100	0.8349	0.7740	(7.3%)
Dist. #4:	Primary Assessed Value	10,447,831	11,310,258	8.3%
	Tax Levy	57,003	57,004	0.0%
	Tax Rate Per \$100	0.5456	0.5040	(7.6%)

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*#2=London Bridge Plaza; #4=McCulloch Median*

## REVENUE SUMMARY INTERGOVERNMENTAL REVENUES

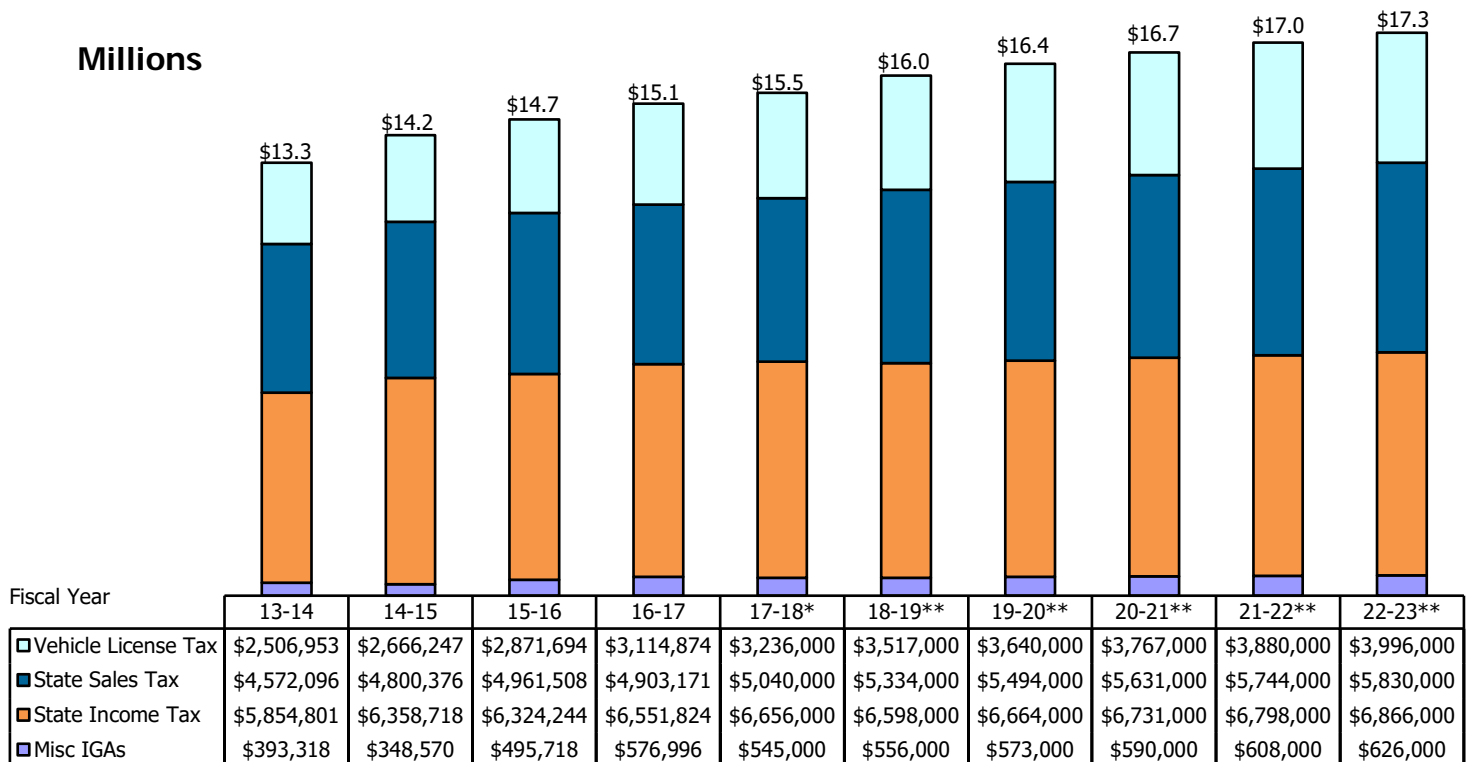
Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from four different state revenue sources: vehicle license tax, state sales tax, state income tax, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year.

The vehicle license tax (VLT) revenues are based on the population in relation to the total incorporated population of the County.

The current state sales tax rate is 5.6% in which Lake Havasu City receives a portion based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census.

State income tax, more commonly referred to as urban revenue sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. The distribution of this revenue source is calculated using the same method as the State Sales Tax, and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds.

The Miscellaneous Intergovernmental Agreements (IGAs) category is comprised of an agreement between the City and Mohave County for the City to administer and operate a consolidated Municipal Court and Justice Court. The County reimburses the City for a percentage of the total Court expenditures for the City administering the Justice Court cases.



\* Estimated

\*\* Projected

## REVENUE SUMMARY

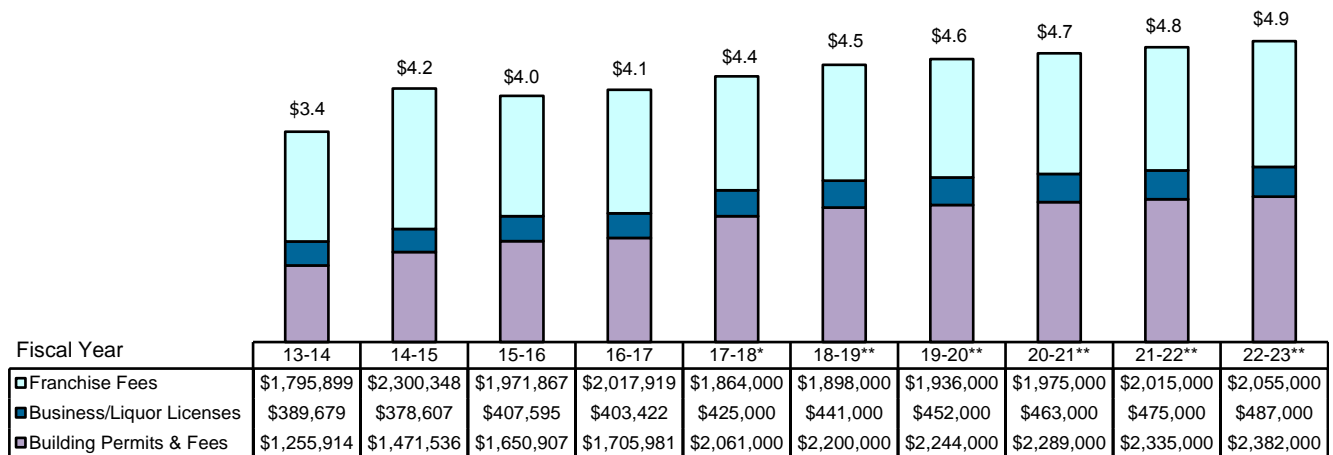
### FRANCHISE FEES, LICENSES AND PERMITS

Franchise fees, business / liquor licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue.

Business license fees are primarily used to regulate the types of businesses within the City and are an annual fee. The fee for a business license is \$101 per new license issued, and the annual renewal fee is \$77. Also included in this category, liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. The fee for a liquor license is \$518 for posting & application fee, plus a \$22 state fingerprinting fee.

Building permits and fees are issued for new construction associated with both residential and commercial development. The permit fees vary depending on the type of permit.



\* Estimated

\*\* Projected



# REVENUE SUMMARY ENTERPRISE FUNDS

## IRRIGATION AND DRAINAGE DISTRICT SUMMARY

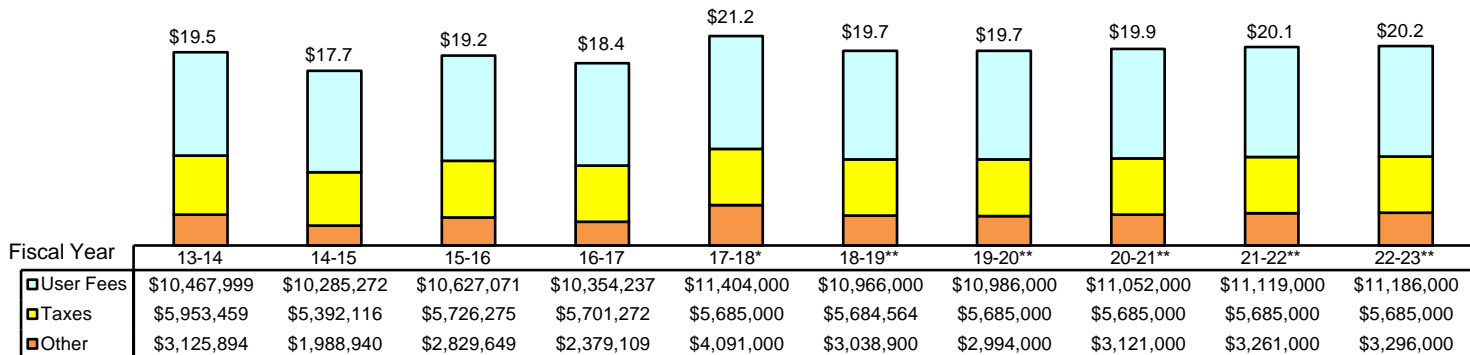
The principal revenue for operating and managing the City's water system is derived from a combination of user fees for water services and the Irrigation and Drainage District property tax.

User fees include water charges and backflow permit fees, as well as various other meter related fees. A rate study was performed in FY 07-08, which identified the need for a 9% rate increase for the residential customer class. This increase was implemented in FY 08-09; another rate study was completed in FY 15-16 in conjunction with the Wastewater debt restructuring, but no immediate increases were anticipated.

The property tax levy adopted for the Irrigation and Drainage District in FY 17-18 maintains the rate that was approved by the City Council in FY 11-12, and continues for the five-year forecast through FY 22-23. The per-acre tax of \$268.86, which is equivalent to the rate that was adopted in Fiscal Year 1997, is expected to realize \$5,684,564 in revenue annually. This reinstatement of the property tax levy to the Fiscal Year 1997 level assisted with offsetting the need for an increase in the user fees for the foreseeable future.

This property tax levy will sunset in FY 22-23 with the last principal payment of the 1993 Bond Series. At that time, rates will most likely have to be increased to make up for the loss in revenues.

### Millions



\* Estimated

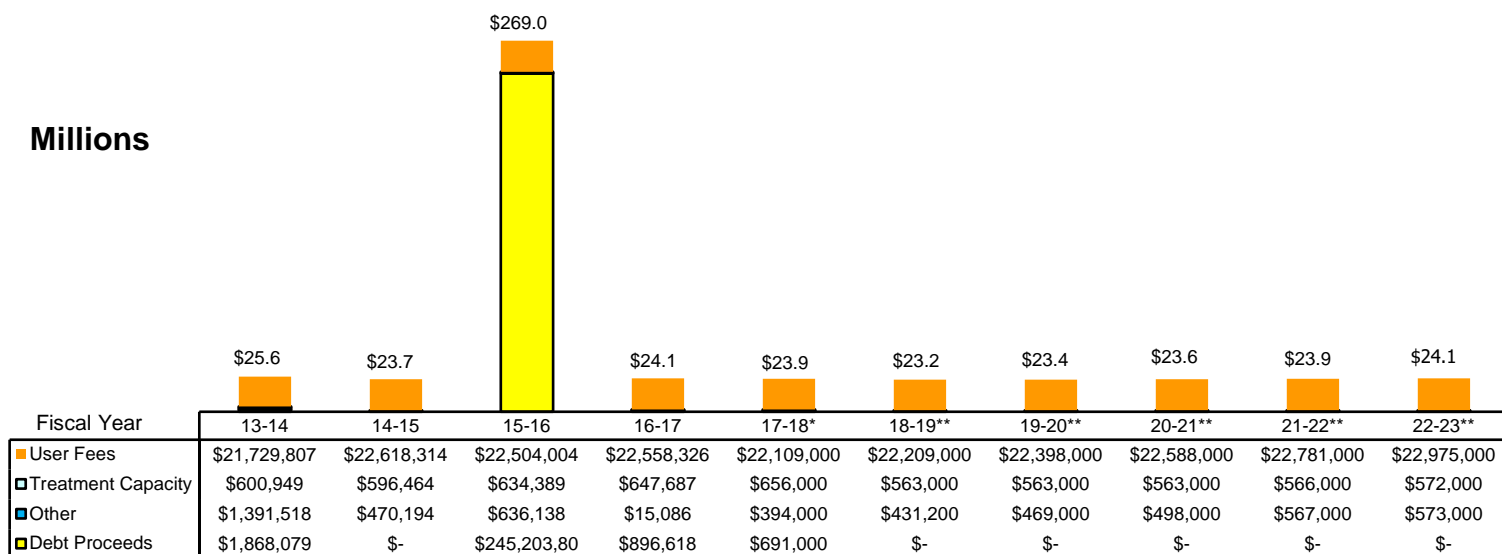
\*\* Projected

# REVENUE SUMMARY ENTERPRISE FUNDS

## WASTEWATER SUMMARY

The principal revenue for operating and managing the City's wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged on the basis of water consumption. Residential customer charges are based on average water consumption for the prior winter months (December through March). All other customers are billed based on actual monthly water usage unless they can measurably separate the quantity of water that does not reach the wastewater system. An increase in sewer user fee rates of 12% occurred in FY 09-10. Using the results from an extensive review of the Wastewater Rate Model, rate increases were deferred for several years. The deferment of rate increases was accomplished by a restructuring of the debt. No rate increases are anticipated in the near future.

The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity. The City completed the final customer connections of a massive wastewater system expansion program in FY 11-12 resulting in nearly 23,500 new sewer customers. When homeowners were connected to the sewer system, they were given the option to pay the \$2,000 connection fee in full or over a 10-year loan at 4% interest.



\* Estimated

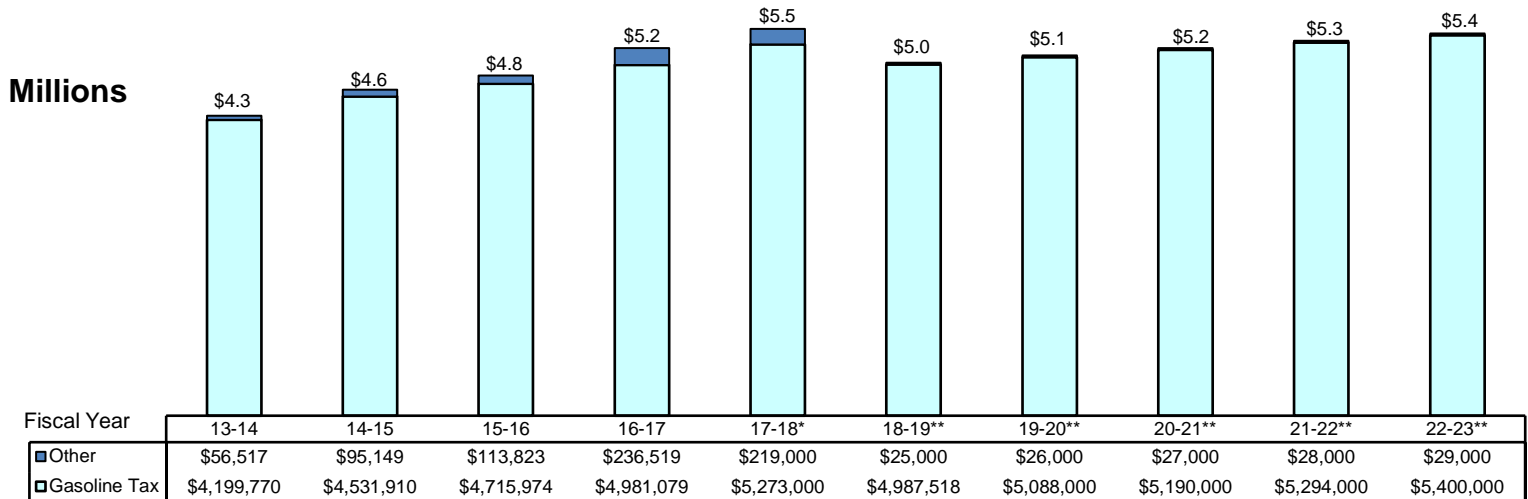
\*\* Projected

NOTE: The large spike in bond proceeds in FY 15-16 is due to debt restructuring.

## REVENUE SUMMARY SPECIAL REVENUE FUNDS

### HIGHWAY USER REVENUE FUND (HURF) SUMMARY

The proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's Street Section is funded almost entirely with HURF revenues, even though funding is occasionally needed from the General Fund for Community Investment Program (CIP) projects.



\* Estimated

\*\* Projected



# **EXPENDITURE HIGHLIGHTS**

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**EXPENDITURES BY DEPARTMENT**

**OPERATING TRANSFERS**

**CAPITAL LEASE SCHEDULE**

**DEBT SERVICE SUMMARY**

**DEBT SERVICE SCHEDULE**

**TOTAL INDEBTEDNESS**

**GENERAL OBLIGATION DEBT LIMITATION**

## EXPENDITURES BY DEPARTMENT - BY FUND FY 17-18 ESTIMATED

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Capital Lease Debt & Interest	Interfund Cost Allocation	FY 17-18 Estimated Total
<b>General Fund</b>											
Administrative Services	\$ 1,751,262	\$ 751,437	\$ 1,490,186	\$ 508,243	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ (2,368,965)	\$ 2,136,163
City Attorney	606,591	244,486	85,510	12,502	-	-	-	-	-	(98,476)	850,613
City Clerk	188,861	75,304	12,697	2,067	-	-	-	-	-	(47,453)	231,476
City Council	83,906	86,311	53,405	4,650	6,600	-	-	-	-	(40,109)	194,763
City Manager	251,189	91,303	18,144	1,050	-	-	-	-	-	(49,781)	311,905
Community Affairs	70,525	26,296	17,530	400	-	-	-	-	-	(19,508)	95,243
Human Resources	342,531	126,670	90,361	5,350	11,050	-	-	-	-	(139,034)	436,928
Community Investment	1,607,101	670,076	125,584	27,257	-	63,630	-	-	-	(683,162)	1,810,486
Community Services	1,583,239	438,815	879,931	212,120	85,339	-	-	-	1,046,670	-	4,246,114
Fire	6,347,182	4,952,271	425,324	378,406	-	10,434	-	-	418,451	-	12,532,068
General Services	-	-	845,290	19,850	3,488,256	-	-	-	10,026,901	(231,671)	14,148,626
Municipal Court	993,532	399,973	354,869	76,750	33,110	-	-	-	-	-	1,858,234
Operations Administration	65,180	54,181	81,556	7,900	50,000	30,000	-	-	-	(288,530)	287
Havasu Mobility	179,374	68,566	21,226	21,900	3,000	-	-	-	-	-	294,066
Maintenance Services:											
Maintenance Services	2,166,041	949,292	930,710	470,063	-	162,085	-	-	-	(224,843)	4,453,348
Vehicle Maintenance	500,360	239,877	39,850	23,050	-	-	-	-	-	(181,322)	621,815
Police	7,905,430	5,597,760	619,747	430,893	627,024	-	-	-	599,750	-	15,780,604
<b>General Fund Total</b>	<b>\$ 24,642,304</b>	<b>\$ 14,772,618</b>	<b>\$ 6,091,920</b>	<b>\$ 2,202,451</b>	<b>\$ 4,308,379</b>	<b>\$ 266,149</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,091,772</b>	<b>\$ (4,372,854)</b>	<b>\$ 60,002,739</b>
<b>Other Funds</b>											
Airport	\$ 141,007	\$ 54,975	\$ 103,944	\$ 27,203	\$ 500	\$ -	\$ 1,108,769	\$ -	\$ 40,035	\$ 279,488	\$ 1,755,921
Capital Projects	-	-	-	-	-	-	5,558,269	-	-	-	5,558,269
HURF Funded (Street)	845,181	461,688	2,643,256	605,500	2,000	60,152	253,211	-	49,493	30,217	4,950,698
Irrigation & Drainage District (Water)	1,979,975	864,567	2,624,566	816,562	55,500	215,050	8,258,044	113,750	718,198	2,260,734	17,906,946
LHC Improvement Districts	-	-	15,920	-	-	-	-	-	-	54,524	70,444
Refuse	-	-	293,988	-	5,350,080	-	-	-	-	268,866	5,912,934
RICO	-	-	6,000	106,000	-	-	-	-	-	-	112,000
WALETA	-	-	302,292	31,852	1,703	-	-	-	-	-	335,847
Wastewater Utility	1,593,215	736,125	2,461,619	1,802,025	35,250	485,340	866,304	113,750	14,463,198	1,496,340	24,053,166
<b>Other Funds Total</b>	<b>\$ 4,559,378</b>	<b>\$ 2,117,355</b>	<b>\$ 8,451,585</b>	<b>\$ 3,389,142</b>	<b>\$ 5,445,033</b>	<b>\$ 760,542</b>	<b>\$ 16,044,597</b>	<b>\$ 227,500</b>	<b>\$ 15,270,924</b>	<b>\$ 4,390,169</b>	<b>\$ 60,656,225</b>
<b>Grant Funds</b>											
AZ GOHS	\$ 18,730	\$ 3,069	\$ -	\$ 17,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,934
AZ Post (Police)	-	-	1,500	-	-	-	-	-	-	-	1,500
Bullet Proof Vest (Police)	-	-	-	25,296	-	-	-	-	-	(12,648)	12,648
CDBG, Home, SSP (Comm Services)	64,143	21,131	-	-	169,317	-	-	-	-	5,913	260,504
Fire DOHS	-	-	-	21,223	-	-	-	-	-	-	21,223
Havasu Mobility 5310 Grant	-	-	-	-	-	89,927	-	-	-	(10,580)	79,347
MAGNET (Police)	112,238	45,961	-	-	-	-	-	-	-	-	158,199
Veterans Treatment Court	28,802	13,625	187,527	13,860	-	-	-	-	-	-	243,814
Victims of Crime Act (Attorney)	15,349	-	-	-	-	-	-	-	-	-	15,349
<b>Grant Funds Total</b>	<b>\$ 239,262</b>	<b>\$ 83,786</b>	<b>\$ 189,027</b>	<b>\$ 77,514</b>	<b>\$ 169,317</b>	<b>\$ 89,927</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (17,315)</b>	<b>\$ 831,518</b>
<b>Total All Funds</b>	<b>\$ 29,440,944</b>	<b>\$ 16,973,759</b>	<b>\$ 14,732,532</b>	<b>\$ 5,669,107</b>	<b>\$ 9,922,729</b>	<b>\$ 1,116,618</b>	<b>\$ 16,044,597</b>	<b>\$ 227,500</b>	<b>\$ 27,362,696</b>	<b>\$ -</b>	<b>\$ 121,490,482</b>

# EXPENDITURES BY DEPARTMENT - BY FUND FY 18-19

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Capital Lease Debt & Interest	Interfund Cost Allocation	FY 18-19 Adopted Total
<b>General Fund</b>											
Administrative Services	\$ 1,907,561	\$ 835,524	\$ 2,088,349	\$ 521,272	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ (2,332,667)	\$ 3,024,039
City Attorney	615,177	258,061	101,905	14,700	-	-	-	-	-	(103,856)	885,987
City Clerk	196,050	72,237	129,215	2,700	-	-	-	-	-	(68,035)	332,167
City Council	85,160	89,190	58,373	7,500	10,600	-	-	-	-	(42,640)	208,183
City Manager	191,727	72,266	9,298	2,650	-	-	-	-	-	(40,840)	235,101
Community Affairs	73,768	28,392	11,530	400	-	-	-	-	-	(19,395)	94,695
Human Resources	363,321	137,752	109,461	5,400	11,250	-	-	-	-	(145,506)	481,678
Community Investment	1,767,111	741,781	118,359	26,950	-	35,000	-	-	-	(670,520)	2,018,681
Community Services	1,597,823	474,064	890,350	225,170	67,235	10,000	-	-	-	-	3,264,642
Fire	6,637,696	5,435,717	461,530	379,700	-	-	-	-	6,391,435	-	19,306,078
General Services	(483,000)	-	796,291	18,750	3,610,292	-	-	500,000	4,270,716	12,836	8,725,885
Municipal Court	1,040,687	418,557	381,260	23,200	33,100	-	-	-	-	-	1,896,804
Operations Administration	137,309	83,648	92,350	8,750	50,000	-	-	-	-	(349,846)	22,211
Havasu Mobility	174,542	56,535	20,246	21,900	3,000	-	-	-	-	-	276,223
Maintenance Services:											
Maintenance Services	2,073,895	974,793	943,450	391,900	-	131,000	-	-	-	(65,003)	4,450,035
Vehicle Maintenance	503,656	244,425	37,950	26,050	-	-	-	-	-	(217,789)	594,292
Police	8,141,290	5,896,718	607,397	394,350	627,024	25,000	-	-	7,075,138	-	22,766,917
<b>General Fund Total</b>	<b>\$ 25,023,773</b>	<b>\$ 15,819,660</b>	<b>\$ 6,857,314</b>	<b>\$ 2,071,342</b>	<b>\$ 4,416,501</b>	<b>\$ 201,000</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 17,737,289</b>	<b>\$ (4,043,261)</b>	<b>\$ 68,583,618</b>
<b>Other Funds</b>											
Airport	\$ 249,784	\$ 100,515	\$ 131,634	\$ 28,552	\$ 500	\$ -	\$ 288,000	\$ 7,000	\$ -	\$ 134,123	\$ 940,108
Capital Projects	-	-	-	-	-	-	8,559,311	-	-	-	8,559,311
HURF Funded (Street)	876,297	486,785	2,452,930	671,600	2,000	222,000	3,201,235	92,000	-	32,791	8,037,638
Irrigation & Drainage District (Water)	2,187,554	986,413	3,118,202	842,878	205,500	357,000	10,538,278	620,000	611,877	2,219,510	21,687,212
LHC Improvement Districts	-	-	17,585	-	-	-	-	-	-	54,707	72,292
Refuse	-	-	245,896	-	5,875,000	-	-	100,000	-	256,966	6,477,862
RICO	-	-	5,000	107,000	-	-	-	-	-	-	112,000
WALETA	-	-	332,707	48,658	1,950	500,000	-	-	-	-	883,315
Wastewater Utility	1,700,610	809,723	2,613,800	1,421,537	50,140	1,288,520	3,675,000	520,000	12,898,937	1,456,725	26,434,992
<b>Other Funds Total</b>	<b>\$ 5,014,245</b>	<b>\$ 2,383,436</b>	<b>\$ 8,917,754</b>	<b>\$ 3,120,225</b>	<b>\$ 6,135,090</b>	<b>\$ 2,367,520</b>	<b>\$ 26,261,824</b>	<b>\$ 1,339,000</b>	<b>\$ 13,510,814</b>	<b>\$ 4,154,822</b>	<b>\$ 73,204,730</b>
<b>Grant Funds</b>											
ACJC Grant (Court)	\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,000
AZ Post (Police)	-	-	1,500	-	-	-	-	-	-	-	1,500
AZ GOHS	68,000	-	-	-	-	-	-	-	-	-	68,000
Bullet Proof Vest (Police)	-	-	-	30,354	-	-	-	-	-	(15,177)	15,177
CDBG, Home, SSP (Comm Services)	63,629	21,240	-	-	724,702	-	-	-	-	-	809,571
Fire Non-Specific	-	-	-	870,944	-	-	-	-	-	(85,000)	785,944
General Government Non-Specific	-	-	-	300,000	-	-	-	-	-	-	300,000
Havasu Mobility 5310 Grant	-	-	-	-	-	48,379	-	-	-	(11,384)	36,995
HSIP Grant	-	-	-	-	-	-	135,000	-	-	-	135,000
MAGNET (Police)	128,952	53,997	2,051	-	-	-	-	-	-	-	185,000
Police Non-Specific	18,042	-	-	-	-	-	-	-	-	-	18,042
Veterans Treatment Court	21,264	7,973	342,235	-	-	-	-	-	-	-	371,472
Victims of Crime Act (Attorney)	12,678	5,876	-	-	-	-	-	-	-	-	18,554
<b>Grant Funds Total</b>	<b>\$ 364,565</b>	<b>\$ 89,086</b>	<b>\$ 345,786</b>	<b>\$ 1,201,298</b>	<b>\$ 724,702</b>	<b>\$ 48,379</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (111,561)</b>	<b>\$ 2,797,255</b>
<b>Total All Funds</b>	<b>\$ 30,402,583</b>	<b>\$ 18,292,182</b>	<b>\$ 16,120,854</b>	<b>\$ 6,392,865</b>	<b>\$ 11,276,293</b>	<b>\$ 2,616,899</b>	<b>\$ 26,396,824</b>	<b>\$ 1,839,000</b>	<b>\$ 31,248,103</b>	<b>\$ -</b>	<b>\$ 144,585,603</b>

## OPERATING TRANSFERS FY 18-19

TRANSFERS IN	TRANSFERS OUT						
	General (A)	IDD (B)	IDD Flood (C)	Refuse (D)	Special Programs (E)	Wastewater Utility (F)	
Airport (1)	162,000						\$ 162,000
CIP (2)	4,638,250	619,600		2,216,021		598,440	\$ 8,072,311
General (3)		1,000,000	500,000		45,784	7,000	\$ 1,557,784
		5,000					
Wastewater Utility (4)		1,500,000					\$ 1,500,000
	\$ 4,800,250	\$ 3,124,600	\$ 500,000	\$ 2,216,021	\$ 45,784	\$ 605,440	\$ 11,292,095

Monthly O & M (Budget)
Actuals O & M
Actuals CIP
Monthly Trued up @ Yr End O & M

A1:	Operating Subsidy
A2:	FA1060 Rotary & London Bridge Improvements \$1,550,290 PR2070 Havasu 280 Infrastructure \$1,300,000 IT1502 ERP Software \$521,960 PR1060 Rotary Community Park Expansion \$1,266,000
B2:	IT1502 ERP Software \$619,600
B3:	Repayment of Water Treatment Plant \$1,000,000 Pavement Rehab \$5,000
B4:	Citizen Shared Cost Transfer from IDD to WW
C3:	Flood Control - Washcrew
D2:	PR2070 Havasu 280 Infrastructure \$2,216,021
E3:	Court Special Revenue Fund Transfers
F2:	IT1502 ERP Software \$598,440
F3:	Pavement Rehab \$7,000



## CAPITAL LEASE SCHEDULE

Description of Borrowing	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-18	FY 18-19		
						Principal	Interest	Total
Capital Lease								
General Government								
Technology Lease	2014	1,365,000	1.67%	7/11/18	141,664	141,664	-	141,664
Fire Apparatus Lease	2014	2,550,000	2.59%	7/11/23	1,483,189	254,306	33,461	287,767
Radio Lease	2015	3,046,010	1.78%	9/25/22	2,001,256	431,035	31,796	462,831
Total General Government Leases		\$ 6,961,010			\$ 3,626,109	\$ 827,005	\$ 65,257	\$ 892,262

**Total Outstanding Leases** **\$ 3,626,109**

**Total Fiscal Year 18-19 Leases** **\$ 827,005 \$ 65,257 \$ 892,262**

# DEBT SERVICE SUMMARY

## General Government

### 2008A GADA Bonds

Issued \$2,615,000 in New Revenue Bonds to provide funds for the Freedom Bridge land acquisition. This issuance is budgeted to be paid off early in August 2018.

### 2017 PSPRS Prepayment Bonds

Issued Excise Tax Revenue Bonds to prepay the PSPRS contributions for both Fire and Police for FY 17-18 & 18-19. This allowed the contributions to be excluded from the City's expenditure limitation and hopefully PSPRS will be able to obtain a higher investment rate of return and will help decrease the City's large unfunded liability. This issuance is budgeted in FY 18-19 to be paid off early, if the 2018 CIP Bonds are issued and more debt coverage capacity is needed.

### 2018 CIP Bonds

The 2018 CIP Bonds is a new bond issuance placeholder included in the FY 18-19 budget. The issuance of the bonds depends on the outcome of the expenditure limitation permanent base adjustment vote.

## Irrigation & Drainage District

### 2007 SR Drinking Water

Received \$5,700,000 in borrowing authority from WIFA to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

### 1993 IDD Refunding Bonds

Issued \$4,120,000 in Refunding Bonds.

### 2010 SR Drinking Water

Received \$11,400,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount was forgiven through a federal grant from ADEQ, resulting in a total principal repayment amount of \$3,222,300.

## Wastewater Utility

### 2015 A GO Bonds \$71.2 million

### 2015 B Revenue Bonds \$98.3 million

### 2015 WIFA Loan A-1 & A-2 \$60.3 million

On September 15, 2015, the City refinanced the remaining WIFA Wastewater Loans and the Greater Arizona Development Authority (GADA) Bonds totaling \$245.2 million by issuing \$71.2 million in general obligation bonds, \$98.3 million of Wastewater revenue debt and \$60.3 million as a general obligation loan. As a result of the restructuring, the City reduced its average annual debt service requirement for Wastewater by \$4 million and extended the average life from 11.8 years to 18.1 years. The Wastewater debt restructuring alleviates pressure on rate increase for future years.

## DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-18	FY 18-19		
						Principal	Interest	Total
Long Term Debt General Government								
GADA - Land Acquisition*	2008	\$ 2,615,000	3.00 - 5.00	8/1/23	\$ 1,260,000	\$ 1,260,000	\$ 4,676	\$ 1,264,676
PSPRS Prepayment *	2017	12,614,000	2.23	8/1/19	12,614,000	12,614,000	101,975	12,715,975
2018 CIP Bonds **	2018	12,200,000	3.000	6/30/23	-	2,297,926	366,000	2,663,926
Total General Government Debt		\$ 27,429,000			\$ 13,874,000	\$ 16,171,926	\$ 472,651	\$ 16,644,577
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	6.00 - 6.625	7/1/22	\$ 50,000	\$ 10,000	\$ 2,650	\$ 12,650
WIFA Senior	2007	5,700,000	3.504	7/1/27	3,335,977	284,311	106,930	391,241
WIFA Senior	2010	3,222,300	2.775	7/1/30	2,288,573	148,601	59,385	207,986
Total IDD Debt		\$ 13,042,300			\$ 5,674,550	\$ 442,912	\$ 168,965	\$ 611,877
Wastewater Utility								
2015 A GO Bonds	2015	\$ 71,775,000	3.00 - 5.00	7/1/37	\$ 65,595,000	\$ 2,070,000	\$ 3,010,076	\$ 5,080,076
2015 B Revenue Bonds	2015	98,300,000	4.00 - 5.00	7/1/45	98,300,000	-	4,656,850	4,656,850
2015 WIFA Loan A-1 & A-2	2015	60,269,432	2.368	7/1/35	56,344,661	2,546,758	1,273,934	3,820,692
Premium - 2015 A GO Bonds	2015					-	(401,426)	(401,426)
Premium - 2015 B Revenue Bonds	2015					-	(200,933)	(200,933)
Premium - Prior Debt GADA	2006					-	(95,258)	(95,258)
Total Wastewater Utility Debt		\$ 230,344,432			\$ 220,239,661	\$ 4,616,758	\$ 8,243,243	\$ 12,860,001

**Total Outstanding Debt \$ 239,788,211**

**Total FY 18-19 Debt Service \$ 21,231,596 \$ 8,884,859 \$ 30,116,455**

\* The GADA - Land Acquisition and the PSPRS prepayment is budgeted in FY 18-19 to be paid off.

\*\* 2018 CIP Bonds may be a new bond issuance in FY 18-19 depending on the expenditure limitation.

## TOTAL INDEBTEDNESS

This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt including leases by fiscal year.

Fiscal Year	GENERAL GOVERNMENT		IDD (WATER)		WASTEWATER		TOTAL	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2019	14,701,004	328,832	442,912	168,965	4,616,758	8,243,241	19,760,673	8,741,038
2020	699,672	50,805	456,997	153,753	4,782,065	8,072,756	5,938,734	8,277,314
2021	714,313	36,040	471,547	138,062	4,948,800	7,895,559	6,134,660	8,069,662
2022	729,271	20,956	486,575	121,876	5,126,997	7,711,115	6,342,844	7,853,948
2023	512,180	6,579	502,098	105,179	5,311,691	7,519,140	6,325,970	7,630,898
2024	143,670	-	508,133	88,616	5,502,917	7,319,346	6,154,719	7,407,963
2025	-	-	524,696	71,508	5,705,711	7,166,696	6,230,406	7,238,204
2026	-	-	541,804	53,835	5,855,110	6,995,729	6,396,914	7,049,564
2027	-	-	559,477	35,579	6,026,153	6,804,804	6,585,630	6,840,384
2028	-	-	577,733	16,722	6,218,877	6,607,357	6,796,610	6,624,079
2029	-	-	195,387	11,300	6,418,324	6,371,147	6,613,712	6,382,447
2030	-	-	200,809	5,727	6,649,534	6,125,382	6,850,344	6,131,110
2031	-	-	206,382	-	6,897,549	5,869,270	7,103,931	5,869,270
2032	-	-	-	-	7,152,411	5,602,517	7,152,411	5,602,517
2033	-	-	-	-	7,419,164	5,324,578	7,419,164	5,324,578
2034	-	-	-	-	7,697,853	5,034,908	7,697,853	5,034,908
2035	-	-	-	-	7,988,524	4,732,958	7,988,524	4,732,958
2036	-	-	-	-	8,291,223	4,418,182	8,291,223	4,418,182
2037	-	-	-	-	8,575,000	3,989,432	8,575,000	3,989,432
2038	-	-	-	-	9,000,000	3,642,240	9,000,000	3,642,240
2039	-	-	-	-	9,445,000	3,571,417	9,445,000	3,571,417
2040	-	-	-	-	9,915,000	3,075,667	9,915,000	3,075,667
2041	-	-	-	-	10,410,000	2,555,167	10,410,000	2,555,167
2042	-	-	-	-	10,935,000	2,008,417	10,935,000	2,008,417
2043	-	-	-	-	11,480,000	1,434,417	11,480,000	1,434,417
2044	-	-	-	-	12,055,000	831,667	12,055,000	831,667
2045	-	-	-	-	12,655,000	325,467	12,655,000	325,467
2046	-	-	-	-	13,160,000	(200,933)	13,160,000	(200,933)
<b>Total</b>	17,500,109	443,211	5,674,550	971,121	220,239,662	139,047,653	243,414,321	140,461,986

**TOTAL PRINCIPAL AND INTEREST FOR ALL FUNDS**

**\$ 383,876,307**

# **STATUTORY GENERAL OBLIGATION DEBT LIMITATION**

<b>TAX YEAR 2018 SECONDARY ASSESSED VALUE</b>	<b>\$ 693,932,809</b>
(1) Debt limit 6% of assessed value	\$ 41,635,969
Bonds Outstanding at June 30, 2018	<u>-</u>
Excess available at June 30, 2018	<b>\$ 41,635,969</b>
(2) Debt limit 20% of assessed value	\$ 138,786,562
Bonds Outstanding at June 30, 2018	<u>117,322,903 *</u>
Excess available at June 30, 2018	<b>\$ 21,463,659</b>
Total Bonding Capacity	<b><u>\$ 63,099,627</u></b>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

\* Reflects reduction of July 1, 2018, principal payments.



LAKE HAVASU CITY

# **PERSONNEL BUDGETS**

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**AUTHORIZED FULL-TIME POSITIONS**

**AUTHORIZED PART-TIME POSITIONS**

**POSITION TO POPULATION RATIO**

**SALARY STRUCTURE**



## SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 16-17	FY 17-18		FY 18-19	
			Authorized	Budgeted	Authorized	Budgeted
<b>Administrative Services Department</b>	Department Director	1.0	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0	2.0
	Network Administrator, Senior	1.0	1.0	1.0	1.0	1.0
	Customer Service Supervisor	1.0	1.0	1.0	1.0	1.0
	Accountant, Senior	2.0	1.0	1.0	1.0	1.0
	Budget Analyst, Senior	1.0	1.0	1.0	1.0	1.0
	GIS Administrator				1.0	1.0
	Management Analyst		1.0	1.0	1.0	1.0
	Network Administrator	3.0	2.0	2.0	2.0	2.0
	Program Analyst	1.0	1.0	1.0	1.0	1.0
	Computer Ops Supervisor		1.0	1.0	1.0	1.0
	Accountant	2.0	2.0	2.0	2.0	2.0
	Grants Administrator	1.0	1.0	1.0	1.0	1.0
	Sales Tax Analyst	1.0				
	Management Specialist		1.0	1.0	1.0	1.0
	Revenue Specialist		1.0	1.0	1.0	1.0
	Computer Ops Spec. II	1.0	1.0			
	Computer Ops Spec. I	2.0	2.0	3.0	3.0	3.0
	GIS Specialist	1.0	1.0	1.0		
	Accounting Specialist	2.0	2.0	2.0	2.0	2.0
	Administrative Specialist I	1.0				
	Customer Service Specialist	6.0	6.0	6.0	6.0	6.0
	Administrative Technician	4.0	4.0	3.0	4.0	3.0
	<b>TOTAL POSITIONS</b>	<b>33.0</b>	<b>33.0</b>	<b>32.0</b>	<b>33.0</b>	<b>32.0</b>
<b>City Attorney</b>	City Attorney	1.0	1.0	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	2.0	2.0	1.0	2.0	1.0
	Legal Supervisor	1.0	1.0	1.0	1.0	1.0
	Victim Services Specialist	1.0	1.0	1.0	1.0	1.0
	Legal Specialist	1.0	2.0	2.0	2.0	2.0
	Administrative Specialist I	1.0				
	Administrative Technician	1.0	1.0	1.0	1.0	1.0
	Legal Assistant		1.0		1.0	
	<b>TOTAL POSITIONS</b>	<b>9.0</b>	<b>10.0</b>	<b>8.0</b>	<b>10.0</b>	<b>8.0</b>
<b>City Clerk</b>	City Clerk	1.0	1.0	1.0	1.0	1.0
	City Clerk Assistant	1.0	1.0	1.0	1.0	1.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0
	<b>TOTAL POSITIONS</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>
<b>City Manager - Administration</b>	City Manager	1.0	1.0	1.0	1.0	1.0
	Executive Assistant	1.0	1.0	1.0	1.0	1.0
	<b>TOTAL POSITIONS</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>

## SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 16-17	FY 17-18		FY 18-19	
			Authorized	Budgeted	Authorized	Budgeted
<b>City Manager - Human Resources/ Risk Management Division</b>	HR/Risk Manager	1.0	1.0	1.0	1.0	1.0
	HR/RM Supervisor	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	2.0	2.0	2.0	2.0	2.0
	<b>TOTAL POSITIONS</b>	6.0	6.0	6.0	6.0	6.0
<b>Community Affairs Division</b>	Web Services/Media Coord.	1.0	1.0	1.0	1.0	1.0
	Public Information Officer	1.0	1.0		1.0	
	<b>TOTAL POSITIONS</b>	2.0	2.0	1.0	2.0	1.0
<b>Community Investment Department</b>	Department Director	1.0	1.0	1.0	1.0	1.0
	Assistant City Engineer	1.0	1.0	1.0	1.0	1.0
	Division Manager	1.0	1.0	1.0	1.0	1.0
	Procurement Official	1.0	1.0	1.0	1.0	1.0
	Zoning Administrator	1.0	1.0	1.0	1.0	1.0
	Project Manager	3.0	3.0	3.0	3.0	3.0
	Capital Asset Administrator		1.0	1.0	1.0	1.0
	City Planner	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0		
	Plans Examiner II	1.0	1.0	1.0	1.0	1.0
	Plans Examiner I	2.0	2.0	2.0	2.0	2.0
	Stormwater Specialist	1.0	1.0	1.0	1.0	1.0
	Capital Asset Coordinator	1.0				
	Contract Specialist	1.0	1.0	1.0	1.0	1.0
	Procurement Specialist	1.0	1.0	1.0		
	Engineering Tech Coordinator	2.0	2.0	2.0	2.0	2.0
	Building Inspector II	2.0	2.0	2.0	2.0	2.0
	Development Specialist	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist II				1.0	1.0
	Code Enforcement Specialist	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I		1.0	1.0	1.0	1.0
	Customer Service Specialist	3.0	3.0	3.0	3.0	3.0
	<b>TOTAL POSITIONS</b>	26.0	27.0	27.0	26.0	26.0
<b>Community Services Department Recreation / Aquatic Center</b>	Recreation Services Manager	1.0	1.0	1.0	1.0	1.0
	Aquatics Supervisor	1.0	1.0	1.0	1.0	1.0
	Recreation Supervisor	1.0	1.0	1.0	1.0	1.0
	Events Coordinator	1.0	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0	1.0
	Program Coordinator	3.0	3.0	3.0	3.0	3.0
	Administrative Specialist I	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	2.0	2.0	2.0	1.0	1.0
	<b>TOTAL POSITIONS</b>	12.0	12.0	12.0	11.0	11.0

## SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 16-17	FY 17-18		FY 18-19	
			Authorized	Budgeted	Authorized	Budgeted
Fire Department	Fire Chief	1.0	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0	2.0
	Battalion Commander	4.0	4.0	4.0	4.0	4.0
	Fire Captain/Paramedic	12.0	12.0	12.0	11.0	11.0
	Fire Captain	6.0	6.0	6.0	7.0	7.0
	Fire Engineer/Paramedic	11.0	11.0	11.0	10.0	10.0
	Fire Engineer	7.0	7.0	7.0	8.0	8.0
	Firefighter/Paramedic	17.0	17.0	17.0	17.0	17.0
	Firefighter	19.0	19.0	19.0	19.0	19.0
	Fire Prevention Officer	1.0	1.0	1.0	1.0	1.0
	Management Specialist	1.0	2.0	2.0	2.0	2.0
	Administrative Supervisor	1.0				
	Administrative Specialist I	2.0	2.0	2.0	1.0	1.0
	Public Education Specialist	1.0	1.0	1.0	1.0	1.0
	Fire Prevention Position*				1.0	1.0
	Administrative Technician				1.0	1.0
	<b>TOTAL POSITIONS</b>	85.0	85.0	85.0	86.0	86.0
Municipal Court	Magistrate	1.0	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0	1.0
	Probation Officer	1.0	1.0		1.0	
	Court Clerk Lead	2.0	2.0	2.0	2.0	2.0
	Court Clerk IV				1.0	1.0
	Court Clerk III	2.0	2.0	2.0	1.0	1.0
	Court Clerk II	7.0	7.0	7.0	7.0	7.0
	Court Clerk I	5.0	5.0	5.0	5.0	5.0
	<b>TOTAL POSITIONS</b>	19.0	19.0	18.0	19.0	18.0
Police Department	Police Chief	1.0	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0	2.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Communications Supervisor	1.0	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0	11.0
	Police Officer, Senior	20.0	18.0	18.0	14.0	14.0
	Police Officer	45.0	47.0	45.0	51.0	48.0
	Detention Supervisor	1.0	1.0	1.0	1.0	1.0
	Records Supervisor	1.0	1.0	1.0	1.0	1.0
	Public Safety Dispatch Spvr.	2.0	2.0	1.0	2.0	1.0
	Administrative Specialist II	2.0	2.0	2.0	2.0	2.0
	Property/Evidence Technician	1.0	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0	1.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0	13.0
	Crime Scene Technician	1.0	1.0	1.0	1.0	1.0
	Animal Control Officer	2.0	2.0	2.0	2.0	2.0
	Detention Officer	9.0	9.0	9.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0	3.0
	Police Service Technician		1.0	1.0	1.0	1.0
	<b>TOTAL POSITIONS</b>	121.0	122.0	119.0	122.0	118.0

\* New Position - Title name is in the process of being evaluated and determined

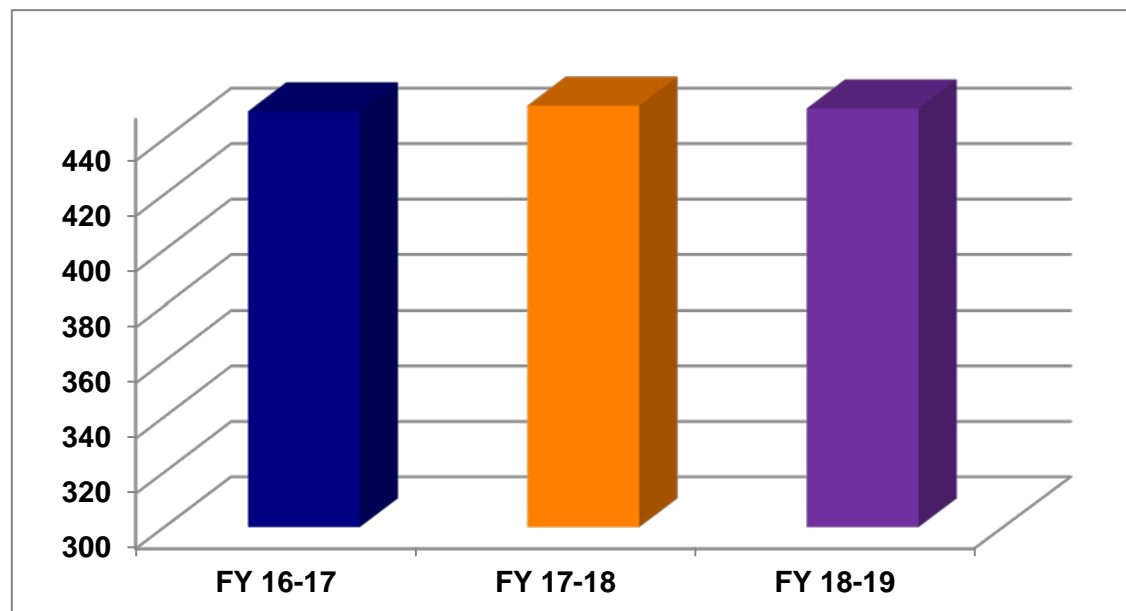
## SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 16-17	FY 17-18		FY 18-19	
			Authorized	Budgeted	Authorized	Budgeted
Operations - Administration	Department Director	1.0	1.0	1.0	1.0	1.0
	Management Specialist		1.0	1.0	1.0	
	Administrative Specialist I	1.0				
	<b>TOTAL POSITIONS</b>	2.0	2.0	2.0	2.0	1.0
Operations - Havasu Mobility	Mobility Program Supervisor	1.0	1.0	1.0	1.0	1.0
	<b>TOTAL POSITIONS</b>	1.0	1.0	1.0	1.0	1.0
Operations - Airport Division	Airport Supervisor	1.0	1.0	1.0	1.0	1.0
	Maintenance Lead				1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0
	Maintenance Specialist				1.0	1.0
	<b>TOTAL POSITIONS</b>	2.0	2.0	2.0	4.0	4.0
Operations - Maintenance Services Division	Transportation Engineer	1.0	1.0	1.0		
	Transp. & Maint. Superintendent				1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0	1.0
	Field Operations Supervisor		1.0	1.0		
	Maintenance Supervisor	1.0			1.0	1.0
	Transportation Specialist	3.0	3.0	3.0	3.0	3.0
	Field Supervisor	6.0	6.0	6.0	5.0	5.0
	Maintenance Lead	12.0	12.0	12.0	11.0	11.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0
	Maintenance Specialist	18.0	18.0	17.0	18.0	17.0
	Maintenance Technician	10.0	10.0	10.0	10.0	10.0
	<b>TOTAL POSITIONS</b>	53.0	53.0	52.0	51.0	50.0
Operations - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
	Maintenance Lead	1.0	1.0			
	Equipment Mechanic II	2.0	2.0	3.0	3.0	3.0
	Equipment Mechanic I	4.0	4.0	4.0	4.0	4.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0
	<b>TOTAL POSITIONS</b>	9.0	9.0	9.0	9.0	9.0
Operations - Utilities Division	Superintendent, Water & WW		1.0	1.0	1.0	
	Water Resources Coordinator		1.0	1.0		
	Management Specialist		1.0	1.0		
	Scada Supervisor		1.0	1.0		
	<b>TOTAL POSITIONS</b>	0.0	4.0	4.0	1.0	0.0

## SCHEDULE OF AUTHORIZED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 16-17	FY 17-18		FY 18-19	
			Authorized	Budgeted	Authorized	Budgeted
Operations - Wastewater Section	Division Manager	1.0				
	Chemist	1.0	1.0	1.0	1.0	1.0
	Scada Supervisor				1.0	1.0
	Management Specialist	1.0			1.0	1.0
	Utility Supervisor	3.0	2.0	2.0	2.0	2.0
	Field Supervisor				1.0	1.0
	Utility Lead	4.0	4.0	4.0	4.0	4.0
	Scada Communication Spec.	1.0	1.0	1.0	1.0	1.0
	Utility Worker II	7.0	7.0	7.0	7.0	7.0
	Plant Operator	4.0	4.0	4.0	4.0	4.0
	Administrative Specialist I				1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0	2.0
	Utility Worker I	5.0	5.0	5.0	5.0	5.0
	Administrative Technician	1.0	1.0	1.0		
	<b>TOTAL POSITIONS</b>	<b>30.0</b>	<b>27.0</b>	<b>27.0</b>	<b>30.0</b>	<b>30.0</b>
Operations - Water Section	Division Manager	1.0				
	Water Resources Coordinator	1.0			1.0	1.0
	Utility Supervisor	2.0	2.0	2.0	2.0	2.0
	Field Supervisor				1.0	1.0
	Utility Lead	4.0	4.0	4.0	3.0	3.0
	Utility Worker II	13.0	13.0	13.0	12.0	12.0
	Administrative Specialist II	1.0	1.0	1.0	1.0	1.0
	Plant Operator	3.0	3.0	3.0	3.0	3.0
	Water Conservation Specialist	1.0	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0	1.0
	Utility Worker I	6.0	6.0	6.0	6.0	6.0
	<b>TOTAL POSITIONS</b>	<b>35.0</b>	<b>33.0</b>	<b>33.0</b>	<b>33.0</b>	<b>33.0</b>
<b>TOTAL AUTHORIZED POSITIONS</b>		<b>450.0</b>	<b>452.0</b>	<b>443.0</b>	<b>451.0</b>	<b>439.0</b>

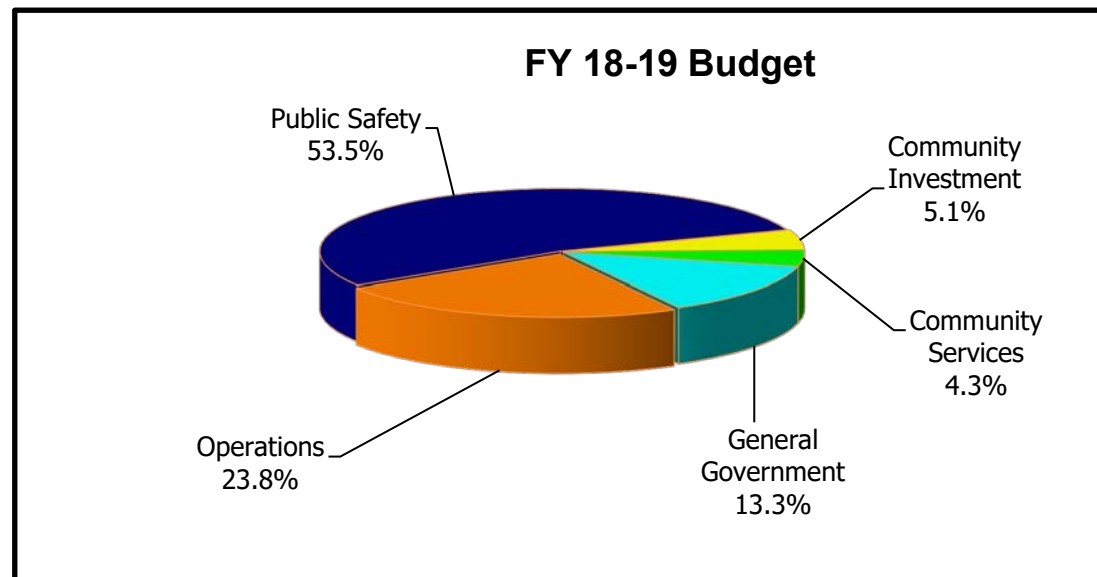
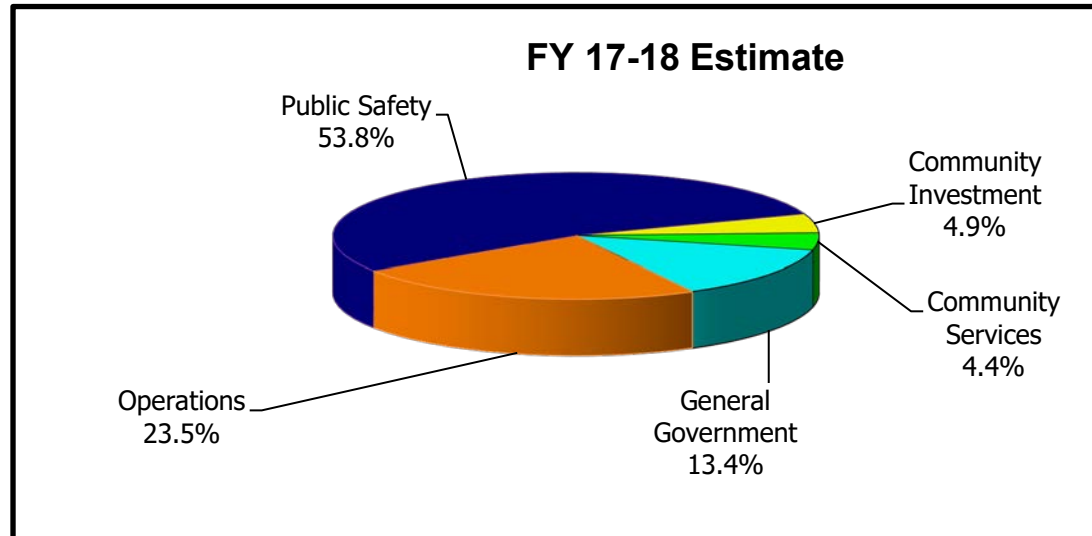
### Total Number of Authorized Positions



## SCHEDULE OF AUTHORIZED PART-TIME POSITIONS BY DEPARTMENT

Department	Position Title	FY 18-19
Administrative Services Department	Meter Readers	4.3
	TOTAL POSITIONS	4.3
Community Investment Department	Engineering Aide	0.8
	Plan Review Aide	0.5
	TOTAL POSITIONS	1.3
Community Services Department (Recreation / Aquatic Center)	Cashier	3.3
	Lifeguard I	2.9
	Lifeguard II	3.7
	Lifeguard III	2.1
	Recreation Leader I	8.2
	Recreation Leader II	8.2
	Recreation Leader III	7.5
	Recreation Leader IV	1.4
	Service Aide	0.4
	Water Exercise Instructor	0.5
	TOTAL POSITIONS	38.2
Fire Department	Clerical Office Aide	0.6
	Service Aide	0.6
	TOTAL POSITIONS	1.2
Municipal Court	Associate Magistrate	0.7
	Clerical Office Aide	2.2
	TOTAL POSITIONS	2.9
Police Department	Background Investigator	0.7
	Clerical Office Aide	3.5
	Police Project Analyst	0.7
	Police Service Assistant	3.6
	TOTAL POSITIONS	8.5
Operations - Havasu Mobility	Mobility Prg Driver/Dispatch	4.4
	TOTAL POSITIONS	4.4
Operations - Maintenance Services Division	Laborer	9.8
	Transportation Aide	0.8
	TOTAL POSITIONS	10.6
Operations - Vehicle Maintenance	Laborer	0.5
	TOTAL POSITIONS	0.5
Operations - Water Division (IDD Fund)	Laborer	1.8
	TOTAL POSITIONS	1.8
TOTAL AUTHORIZED FULL-TIME EQUIVALENT (FTE) POSITIONS		73.7

## PERCENTAGE OF PERSONNEL COSTS





## POSITIONS TO POPULATION RATIO

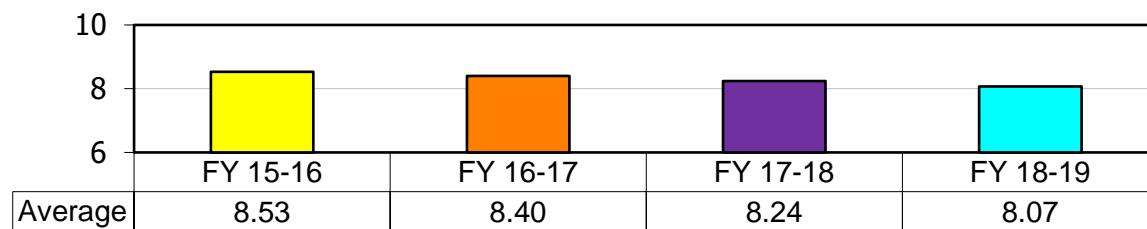
Lake Havasu City	Population Estimates				Percent Change FY 17-18 to FY 18-19
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	
Estimated Population*	52,527	53,553	53,743	54,411	1.24 %
Positions Per 1,000 Population	8.22	8.40	8.24	8.07	-2.12 %

\*Source: League of Arizona Cities and Towns

Program	Positions Per 1,000 Population				Percent Change FY 17-18 to FY 18-19
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	
Community Investment	0.00	0.49	0.50	0.48	-0.05
Community Services	0.19	0.22	0.22	0.20	-0.09
General Government	1.41	1.38	1.30	1.29	-0.01
Operations	2.70	2.46	2.42	2.35	-0.03
Public Safety	3.92	3.85	3.80	3.75	-0.01
<b>Positions Per 1,000 Population</b>	<b>8.22</b>	<b>8.40</b>	<b>8.24</b>	<b>8.07</b>	<b>-2.12 %</b>

Program	Full-Time Budgeted Positions				Percent Change FY 17-18 to FY 18-19
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	
Community Investment	0	26	27	26	-3.70
Community Services	10	12	12	11	-8.33
General Government	74	74	70	70	0.00
Operations	142	132	130	128	-1.54
Public Safety	206	206	204	204	0.00
<b>Total Authorized Positions</b>	<b>432</b>	<b>450</b>	<b>443</b>	<b>439</b>	<b>-0.90 %</b>

### Number of Employees Per 1,000 Population



**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

<b>615</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Administrative Technician	Hrly	\$16.12	\$16.73	\$17.37	\$18.03	\$18.71	\$19.42	\$20.16	\$20.93	\$21.72	\$22.57
Court Clerk I	B-Wkly	\$1,289.60	\$1,338.40	\$1,389.60	\$1,442.40	\$1,496.80	\$1,553.60	\$1,612.80	\$1,674.40	\$1,737.60	\$1,805.60
Legal Assistant	<b>Annual</b>	<b>\$33,530</b>	<b>\$34,798</b>	<b>\$36,130</b>	<b>\$37,502</b>	<b>\$38,917</b>	<b>\$40,394</b>	<b>\$41,933</b>	<b>\$43,534</b>	<b>\$45,178</b>	<b>\$46,946</b>
Maintenance Technician											
Police Service Technician											
Utility Technician											
<b>616</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Animal Control Officer	Hrly	\$17.00	\$17.65	\$18.32	\$19.02	\$19.74	\$20.49	\$21.27	\$22.08	\$22.92	\$23.81
Court Clerk II	B-Wkly	\$1,360.00	\$1,412.00	\$1,465.60	\$1,521.60	\$1,579.20	\$1,639.20	\$1,701.60	\$1,766.40	\$1,833.60	\$1,904.80
Detention Officer	<b>Annual</b>	<b>\$35,360</b>	<b>\$36,712</b>	<b>\$38,106</b>	<b>\$39,562</b>	<b>\$41,059</b>	<b>\$42,619</b>	<b>\$44,242</b>	<b>\$45,926</b>	<b>\$47,674</b>	<b>\$49,525</b>
Utility Worker I											
<b>617</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Admin Specialist I	Hrly	\$17.94	\$18.62	\$19.33	\$20.06	\$20.83	\$21.62	\$22.44	\$23.29	\$24.18	\$25.12
Court Clerk III	B-Wkly	\$1,435.20	\$1,489.60	\$1,546.40	\$1,604.80	\$1,666.40	\$1,729.60	\$1,795.20	\$1,863.20	\$1,934.40	\$2,009.60
Customer Svc Specialist	<b>Annual</b>	<b>\$37,315</b>	<b>\$38,730</b>	<b>\$40,206</b>	<b>\$41,725</b>	<b>\$43,326</b>	<b>\$44,970</b>	<b>\$46,675</b>	<b>\$48,443</b>	<b>\$50,294</b>	<b>\$52,250</b>
Laboratory Technician											
Legal Specialist											
Maintenance Mechanic											
Utility Mechanic											
<b>618</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Accounting Specialist	Hrly	\$18.93	\$19.65	\$20.39	\$21.17	\$21.97	\$22.81	\$23.67	\$24.57	\$25.51	\$26.50
Code Enf Specialist	B-Wkly	\$1,514.40	\$1,572.00	\$1,631.20	\$1,693.60	\$1,757.60	\$1,824.80	\$1,893.60	\$1,965.60	\$2,040.80	\$2,120.00
Court Clerk IV	<b>Annual</b>	<b>\$39,374</b>	<b>\$40,872</b>	<b>\$42,411</b>	<b>\$44,034</b>	<b>\$45,698</b>	<b>\$47,445</b>	<b>\$49,234</b>	<b>\$51,106</b>	<b>\$53,061</b>	<b>\$55,120</b>
Crime Scene Technician											
Engineering Technician											
Equipment Mechanic I											
Maintenance Specialist											
Public Ed Specialist											
Public Safety Dispatcher											
Water Conservation Spec											
<b>619</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Admin Specialist II	Hrly	\$19.97	\$20.73	\$21.51	\$22.33	\$23.18	\$24.06	\$24.98	\$25.92	\$26.91	\$27.95
City Clerk Assistant	B-Wkly	\$1,597.60	\$1,658.40	\$1,720.80	\$1,786.40	\$1,854.40	\$1,924.80	\$1,998.40	\$2,073.60	\$2,152.80	\$2,236.00
Computer Ops Specialist I	<b>Annual</b>	<b>\$41,538</b>	<b>\$43,118</b>	<b>\$44,741</b>	<b>\$46,446</b>	<b>\$48,214</b>	<b>\$50,045</b>	<b>\$51,958</b>	<b>\$53,914</b>	<b>\$55,973</b>	<b>\$58,136</b>
Court Clerk Lead											
Plant Operator											
Property/Evidence Tech											
SCADA Comm. Spec.											
Stormwater Specialist											
Utility Worker II											

**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

<b>620</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Admin Supervisor	Hrly	\$21.07	\$21.87	\$22.70	\$23.56	\$24.45	\$25.38	\$26.35	\$27.35	\$28.39	\$29.49
Equipment Mechanic II	B-Wkly	\$1,685.60	\$1,749.60	\$1,816.00	\$1,884.80	\$1,956.00	\$2,030.40	\$2,108.00	\$2,188.00	\$2,271.20	\$2,359.20
Maintenance Lead	<b>Annual</b>	<b>\$43,826</b>	<b>\$45,490</b>	<b>\$47,216</b>	<b>\$49,005</b>	<b>\$50,856</b>	<b>\$52,790</b>	<b>\$54,808</b>	<b>\$56,888</b>	<b>\$59,051</b>	<b>\$61,339</b>
Mobility Program Supv.											
Program Coordinator											
Utility Lead											
Victim Services Specialist											
<b>621</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Building Inspector II	Hrly	\$22.22	\$23.07	\$23.95	\$24.86	\$25.80	\$26.78	\$27.80	\$28.85	\$29.95	\$31.11
Computer Ops Spec II	B-Wkly	\$1,777.60	\$1,845.60	\$1,916.00	\$1,988.80	\$2,064.00	\$2,142.40	\$2,224.00	\$2,308.00	\$2,396.00	\$2,488.80
Development Specialist	<b>Annual</b>	<b>\$46,218</b>	<b>\$47,986</b>	<b>\$49,816</b>	<b>\$51,709</b>	<b>\$53,664</b>	<b>\$55,702</b>	<b>\$57,824</b>	<b>\$60,008</b>	<b>\$62,296</b>	<b>\$64,709</b>
Field Supervisor											
Plans Examiner I											
<b>622</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Contract Specialist	Hrly	\$23.45	\$24.34	\$25.26	\$26.22	\$27.22	\$28.25	\$29.33	\$30.44	\$31.60	\$32.83
Eng Tech/Coordinator	B-Wkly	\$1,876.00	\$1,947.20	\$2,020.80	\$2,097.60	\$2,177.60	\$2,260.00	\$2,346.40	\$2,435.20	\$2,528.00	\$2,626.40
Fire Prevention Officer	<b>Annual</b>	<b>\$48,776</b>	<b>\$50,627</b>	<b>\$52,541</b>	<b>\$54,538</b>	<b>\$56,618</b>	<b>\$58,760</b>	<b>\$61,006</b>	<b>\$63,315</b>	<b>\$65,728</b>	<b>\$68,286</b>
Plans Examiner II											
Procurement Specialist											
Revenue Specialist											
Transportation Specialist											
<b>623</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Detention Ofcr Supv.	Hrly	\$24.74	\$25.68	\$26.65	\$27.66	\$28.72	\$29.81	\$30.94	\$32.12	\$33.34	\$34.63
Executive Assistant	B-Wkly	\$1,979.20	\$2,054.40	\$2,132.00	\$2,212.80	\$2,297.60	\$2,384.80	\$2,475.20	\$2,569.60	\$2,667.20	\$2,770.40
Management Specialist	<b>Annual</b>	<b>\$51,459</b>	<b>\$53,414</b>	<b>\$55,432</b>	<b>\$57,533</b>	<b>\$59,738</b>	<b>\$62,005</b>	<b>\$64,355</b>	<b>\$66,810</b>	<b>\$69,347</b>	<b>\$72,030</b>
Maintenance Supervisor											
Pub Safety Dispatch Supv.											
Records Supervisor											
<b>624</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Utility Supervisor	Hrly	\$27.37	\$28.41	\$29.49	\$30.61	\$31.77	\$32.98	\$34.23	\$35.53	\$36.89	\$38.29
SCADA Supervisor	B-Wkly	\$2,189.60	\$2,272.80	\$2,359.17	\$2,448.82	\$2,541.88	\$2,638.47	\$2,738.73	\$2,842.80	\$2,950.83	\$3,062.96
	<b>Annual</b>	<b>\$56,930</b>	<b>\$59,093</b>	<b>\$61,338</b>	<b>\$63,669</b>	<b>\$66,089</b>	<b>\$68,600</b>	<b>\$71,207</b>	<b>\$73,913</b>	<b>\$76,721</b>	<b>\$79,637</b>
<b>625</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Field Operations Supv.	Hrly	\$29.65	\$30.78	\$31.95	\$33.16	\$34.42	\$35.73	\$37.09	\$38.50	\$39.96	\$41.48
	B-Wkly	\$2,372.00	\$2,462.14	\$2,555.70	\$2,652.81	\$2,753.62	\$2,858.26	\$2,966.87	\$3,079.61	\$3,196.64	\$3,318.11
	<b>Annual</b>	<b>\$61,672</b>	<b>\$64,016</b>	<b>\$66,448</b>	<b>\$68,973</b>	<b>\$71,594</b>	<b>\$74,315</b>	<b>\$77,139</b>	<b>\$80,070</b>	<b>\$83,113</b>	<b>\$86,271</b>

**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

<b>917</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Accountant	Hrly	\$25.31	\$26.47	\$27.69	\$28.96	\$30.29	\$31.68	\$33.14	\$34.66	\$36.25	\$37.92
Grants Administrator	B-Wkly	\$2,024.80	\$2,117.60	\$2,215.20	\$2,316.80	\$2,423.20	\$2,534.40	\$2,651.20	\$2,772.80	\$2,900.00	\$3,033.60
	<b>Annual</b>	<b>\$52,645</b>	<b>\$55,058</b>	<b>\$57,595</b>	<b>\$60,237</b>	<b>\$63,003</b>	<b>\$65,894</b>	<b>\$68,931</b>	<b>\$72,093</b>	<b>\$75,400</b>	<b>\$78,874</b>
<b>918</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Computer Ops Supervisor	Hrly	\$25.90	\$27.10	\$28.34	\$29.65	\$31.01	\$32.44	\$33.93	\$35.49	\$37.12	\$38.86
HR/RM Supervisor	B-Wkly	\$2,072.00	\$2,168.00	\$2,267.20	\$2,372.00	\$2,480.80	\$2,595.20	\$2,714.40	\$2,839.20	\$2,969.60	\$3,108.80
Legal Supervisor	<b>Annual</b>	<b>\$53,872</b>	<b>\$56,368</b>	<b>\$58,947</b>	<b>\$61,672</b>	<b>\$64,501</b>	<b>\$67,475</b>	<b>\$70,574</b>	<b>\$73,819</b>	<b>\$77,210</b>	<b>\$80,829</b>
<b>919</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Accountant, Senior	Hrly	\$28.11	\$29.40	\$30.75	\$32.17	\$33.64	\$35.19	\$36.81	\$38.50	\$40.28	\$42.16
Budget Analyst, Senior	B-Wkly	\$2,248.80	\$2,352.00	\$2,460.00	\$2,573.60	\$2,691.20	\$2,815.20	\$2,944.80	\$3,080.00	\$3,222.40	\$3,372.80
Capital Asset Administrator	<b>Annual</b>	<b>\$58,469</b>	<b>\$61,152</b>	<b>\$63,960</b>	<b>\$66,914</b>	<b>\$69,971</b>	<b>\$73,195</b>	<b>\$76,565</b>	<b>\$80,080</b>	<b>\$83,782</b>	<b>\$87,693</b>
Chemist											
Events Coordinator											
Management Analyst											
Network Administrator											
Planner											
Programmer Analyst											
Web Serv./Media Cord.											
<b>920</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Airport Supervisor	Hrly	\$30.78	\$32.19	\$33.67	\$35.22	\$36.84	\$38.54	\$40.31	\$42.16	\$44.10	\$46.16
Aquatic Supervisor	B-Wkly	\$2,462.40	\$2,575.20	\$2,693.60	\$2,817.60	\$2,947.20	\$3,083.20	\$3,224.80	\$3,372.80	\$3,528.00	\$3,692.80
Asst City Prosecutor	<b>Annual</b>	<b>\$64,022</b>	<b>\$66,955</b>	<b>\$70,034</b>	<b>\$73,258</b>	<b>\$76,627</b>	<b>\$80,163</b>	<b>\$83,845</b>	<b>\$87,693</b>	<b>\$91,728</b>	<b>\$96,013</b>
Communications Supv.											
Court Supervisor											
Cust Service Supervisor											
Recreation Supervisor											
<b>921</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
GIS Administrator	Hrly	\$33.85	\$35.41	\$37.04	\$38.74	\$40.53	\$42.39	\$44.34	\$46.38	\$48.51	\$50.78
Network Administrator, Sr.	B-Wkly	\$2,708.00	\$2,832.80	\$2,963.20	\$3,099.20	\$3,242.40	\$3,391.20	\$3,547.20	\$3,710.40	\$3,880.80	\$4,062.40
Project Manager	<b>Annual</b>	<b>\$70,408</b>	<b>\$73,653</b>	<b>\$77,043</b>	<b>\$80,579</b>	<b>\$84,302</b>	<b>\$88,171</b>	<b>\$92,227</b>	<b>\$96,470</b>	<b>\$100,901</b>	<b>\$105,622</b>
<b>922</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Assistant City Engineer	Hrly	\$37.58	\$39.31	\$41.11	\$43.00	\$44.98	\$47.05	\$49.22	\$51.48	\$53.85	\$56.37
City Prosecutor	B-Wkly	\$3,006.40	\$3,144.80	\$3,288.80	\$3,440.00	\$3,598.40	\$3,764.00	\$3,937.60	\$4,118.40	\$4,308.00	\$4,509.60
Division Manager	<b>Annual</b>	<b>\$78,166</b>	<b>\$81,765</b>	<b>\$85,509</b>	<b>\$89,440</b>	<b>\$93,558</b>	<b>\$97,864</b>	<b>\$102,378</b>	<b>\$107,078</b>	<b>\$112,008</b>	<b>\$117,250</b>
Procurement Official											
Water Resources Coord.											
Zoning Administrator											

**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

<b>923</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
	Hrly	\$42.84	\$44.81	\$46.87	\$49.03	\$51.28	\$53.64	\$56.11	\$58.69	\$61.39	\$64.26
Fire Division Chief	B-Wkly	\$3,427.20	\$3,584.80	\$3,749.60	\$3,922.40	\$4,102.40	\$4,291.20	\$4,488.80	\$4,695.20	\$4,911.20	\$5,140.80
Police Captain	Annual	\$89,107	\$93,205	\$97,490	\$101,982	\$106,662	\$111,571	\$116,709	\$122,075	\$127,691	\$133,661
Transportation/Maint Superintendent											
Utility Systems Superintendent											
<b>924</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
City Clerk	Hrly	\$48.84	\$51.08	\$53.43	\$55.89	\$58.46	\$61.15	\$63.96	\$66.90	\$69.98	\$73.25
HR/Risk Manager	B-Wkly	\$3,907.20	\$4,086.40	\$4,274.40	\$4,471.20	\$4,676.80	\$4,892.00	\$5,116.80	\$5,352.00	\$5,598.40	\$5,860.00
Operations Manager	Annual	\$101,587	\$106,246	\$111,134	\$116,251	\$121,597	\$127,192	\$133,037	\$139,152	\$145,558	\$152,360
Recreation Svcs Manager											
<b>925</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Dir of Admin Services	Hrly	\$51.28	\$53.64	\$56.10	\$58.68	\$61.38	\$64.21	\$67.16	\$70.25	\$73.48	\$76.86
Dir of Community Investment	B-Wkly	\$4,102.40	\$4,291.20	\$4,488.00	\$4,694.40	\$4,910.40	\$5,136.80	\$5,372.80	\$5,620.00	\$5,878.40	\$6,148.80
Police Chief	Annual	\$106,662	\$111,571	\$116,688	\$122,054	\$127,670	\$133,557	\$139,693	\$146,120	\$152,838	\$159,869
Fire Chief											

**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

SHIFT ASSIGNMENT											
<b>F11</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Firefighter	Hrly	\$14.31	\$14.86	\$15.42	\$16.01	\$16.62	\$17.25	\$17.90	\$18.58	\$19.29	\$20.04
	Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
<b>F12</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Firefighter/Paramedic	Hrly	\$16.31	\$16.86	\$17.42	\$18.01	\$18.62	\$19.25	\$19.90	\$20.58	\$21.29	\$22.04
	Annual	\$47,756	\$49,366	\$51,006	\$52,733	\$54,519	\$56,364	\$58,267	\$60,258	\$62,337	\$64,533
<b>F22</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Fire Engineer	Hrly	\$18.55	\$19.26	\$19.99	\$20.75	\$21.54	\$22.35	\$23.21	\$24.09	\$25.00	\$25.98
	Annual	\$54,314	\$56,393	\$58,531	\$60,756	\$63,069	\$65,441	\$67,959	\$70,536	\$73,200	\$76,069
<b>F23</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Fire Engineer/Paramedic	Hrly	\$20.55	\$21.26	\$21.99	\$22.75	\$23.54	\$24.35	\$25.21	\$26.09	\$27.00	\$27.98
	Annual	\$60,170	\$62,249	\$64,387	\$66,612	\$68,925	\$71,297	\$73,815	\$76,392	\$79,056	\$81,925
<b>F33</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Fire Captain	Hrly	\$21.70	\$22.52	\$23.38	\$24.27	\$25.19	\$26.15	\$27.14	\$28.17	\$29.24	\$30.38
	Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
<b>F34</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Fire Captain/Paramedic	Hrly	\$23.70	\$24.52	\$25.38	\$26.27	\$27.19	\$28.15	\$29.14	\$30.17	\$31.24	\$32.38
	Annual	\$69,394	\$71,795	\$74,313	\$76,919	\$79,612	\$82,423	\$85,322	\$88,338	\$91,471	\$94,809
<b>F44</b>	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
Battalion Commander	Hrly	\$25.70	\$26.67	\$27.69	\$28.74	\$29.83	\$30.96	\$32.14	\$33.36	\$34.63	\$35.97
	Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320



**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

		DAY ASSIGNMENT									
F11	STEP	1	2	3	4	5	6	7	8	9	10
Firefighter	Hrly	\$20.14	\$20.92	\$21.71	\$22.54	\$23.40	\$24.28	\$25.20	\$26.15	\$27.15	\$28.21
	Bi-Wkly	\$1,611.53	\$1,673.46	\$1,736.53	\$1,802.97	\$1,871.67	\$1,942.62	\$2,015.82	\$2,092.39	\$2,172.35	\$2,256.81
	Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
F12	STEP	1	2	3	4	5	6	7	8	9	10
Firefighter/Paramedic	Hrly	\$22.96	\$23.73	\$24.52	\$25.35	\$26.21	\$27.10	\$28.01	\$28.97	\$29.97	\$31.03
	Bi-Wkly	\$1,836.76	\$1,898.70	\$1,961.76	\$2,028.20	\$2,096.90	\$2,167.85	\$2,241.05	\$2,317.62	\$2,397.58	\$2,482.04
	Annual	\$47,756	\$49,366	\$51,006	\$52,733	\$54,519	\$56,364	\$58,267	\$60,258	\$62,337	\$64,533
F22	STEP	1	2	3	4	5	6	7	8	9	10
Fire Engineer	Hrly	\$26.11	\$27.11	\$28.14	\$29.21	\$30.32	\$31.46	\$32.67	\$33.91	\$35.19	\$36.57
	Bi-Wkly	\$2,089.02	\$2,168.97	\$2,251.18	\$2,336.77	\$2,425.74	\$2,516.95	\$2,613.80	\$2,712.90	\$2,815.38	\$2,925.75
	Annual	\$54,314	\$56,393	\$58,531	\$60,756	\$63,069	\$65,441	\$67,959	\$70,536	\$73,200	\$76,069
F23	STEP	1	2	3	4	5	6	7	8	9	10
Fire Engineer/Paramedic	Hrly	\$28.93	\$29.93	\$30.96	\$32.03	\$33.14	\$34.28	\$35.49	\$36.73	\$38.01	\$39.39
	Bi-Wkly	\$2,314.25	\$2,394.20	\$2,476.41	\$2,562.00	\$2,650.97	\$2,742.18	\$2,839.03	\$2,938.14	\$3,040.62	\$3,150.98
	Annual	\$60,170	\$62,249	\$64,387	\$66,612	\$68,925	\$71,297	\$73,815	\$76,392	\$79,056	\$81,925
F33	STEP	1	2	3	4	5	6	7	8	9	10
Fire Captain	Hrly	\$30.55	\$31.70	\$32.91	\$34.16	\$35.46	\$36.81	\$38.20	\$39.65	\$41.16	\$42.77
	Bi-Wkly	\$2,443.75	\$2,536.10	\$2,632.95	\$2,733.18	\$2,836.78	\$2,944.89	\$3,056.38	\$3,172.38	\$3,292.87	\$3,421.26
	Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
F34	STEP	1	2	3	4	5	6	7	8	9	10
Fire Captain/Paramedic	Hrly	\$33.36	\$34.52	\$35.73	\$36.98	\$38.28	\$39.63	\$41.02	\$42.47	\$43.98	\$45.58
	Bi-Wkly	\$2,668.98	\$2,761.33	\$2,858.18	\$2,958.41	\$3,062.01	\$3,170.12	\$3,281.61	\$3,397.61	\$3,518.10	\$3,646.49
	Annual	\$69,394	\$71,795	\$74,313	\$76,919	\$79,612	\$82,423	\$85,322	\$88,338	\$91,471	\$94,809
F44	STEP	1	2	3	4	5	6	7	8	9	10
Battalion Commander	Hrly	\$36.18	\$37.54	\$38.98	\$40.46	\$41.99	\$43.58	\$45.24	\$46.96	\$48.75	\$50.63
	Bi-Wkly	\$2,894.22	\$3,003.45	\$3,118.32	\$3,236.57	\$3,359.32	\$3,486.57	\$3,619.46	\$3,756.85	\$3,899.87	\$4,050.78
	Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320



**LAKE HAVASU CITY**  
**18-19 SALARY STRUCTURE EFF 7/1/18**

<b>P11</b> Police Officer	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
	Hrly	\$22.66	\$23.45	\$24.27	\$25.12	\$26.00	\$26.91	\$27.85	\$28.83	\$29.84	\$30.88
	Bi-Wkly	\$1,812.80	\$1,876.00	\$1,941.60	\$2,009.60	\$2,080.00	\$2,152.80	\$2,228.00	\$2,306.40	\$2,387.20	\$2,470.40
	<b>Annual</b>	<b>\$47,133</b>	<b>\$48,776</b>	<b>\$50,482</b>	<b>\$52,250</b>	<b>\$54,080</b>	<b>\$55,973</b>	<b>\$57,928</b>	<b>\$59,966</b>	<b>\$62,067</b>	<b>\$64,230</b>
<b>P22</b> Police Officer, Senior	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
	Hrly	\$24.92	\$25.79	\$26.69	\$27.63	\$28.60	\$29.60	\$30.63	\$31.71	\$32.81	\$33.96
	Bi-Wkly	\$1,993.60	\$2,063.20	\$2,135.20	\$2,210.40	\$2,288.00	\$2,368.00	\$2,450.40	\$2,536.80	\$2,624.80	\$2,716.80
	<b>Annual</b>	<b>\$51,834</b>	<b>\$53,643</b>	<b>\$55,515</b>	<b>\$57,470</b>	<b>\$59,488</b>	<b>\$61,568</b>	<b>\$63,710</b>	<b>\$65,957</b>	<b>\$68,245</b>	<b>\$70,637</b>
<b>P33</b> Police Sergeant	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
	Hrly	\$32.14	\$33.26	\$34.43	\$35.63	\$36.88	\$38.17	\$39.51	\$40.89	\$42.32	\$43.80
	Bi-Wkly	\$2,571.20	\$2,660.80	\$2,754.40	\$2,850.40	\$2,950.40	\$3,053.60	\$3,160.80	\$3,271.20	\$3,385.60	\$3,504.00
	<b>Annual</b>	<b>\$66,851</b>	<b>\$69,181</b>	<b>\$71,614</b>	<b>\$74,110</b>	<b>\$76,710</b>	<b>\$79,394</b>	<b>\$82,181</b>	<b>\$85,051</b>	<b>\$88,026</b>	<b>\$91,104</b>
<b>P44</b> Police Lieutenant	<b>STEP</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>10</b>
	Hrly	\$38.09	\$39.42	\$40.80	\$42.23	\$43.71	\$45.24	\$46.82	\$48.46	\$50.16	\$51.91
	Bi-Wkly	\$3,047.20	\$3,153.60	\$3,264.00	\$3,378.40	\$3,496.80	\$3,619.20	\$3,745.60	\$3,876.80	\$4,012.80	\$4,152.80
	<b>Annual</b>	<b>\$79,227</b>	<b>\$81,994</b>	<b>\$84,864</b>	<b>\$87,838</b>	<b>\$90,917</b>	<b>\$94,099</b>	<b>\$97,386</b>	<b>\$100,797</b>	<b>\$104,333</b>	<b>\$107,973</b>

# DEPARTMENT BUDGETS

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ADMINISTRATIVE SERVICES  
CITY ATTORNEY  
CITY CLERK  
CITY COUNCIL  
CITY MANAGER  
COMMUNITY INVESTMENT  
COMMUNITY SERVICES  
FIRE  
GENERAL GOVERNMENT  
MUNICIPAL COURT  
OPERATIONS  
POLICE  
IMPROVEMENT DISTRICTS  
REFUSE  
MISCELLANEOUS GRANTS



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## **ADMINISTRATIVE SERVICES DEPARTMENT**

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### **MISSION STATEMENT**

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability as well as provides consistent support to our business partners through the use of technology innovations. Administrative Services provides customer service to citizens and vendors along with providing support for the operations of City departments. Administrative Services provides advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City and continues their commitment to obtain cost effective technologies that will increase efficiencies for the City.

### **DESCRIPTION**

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, and Information Technology. The Administration function is also responsible for management of all grants applied for and/or awarded Citywide, as well as centralization of City contracts. Other responsibilities include City Hall switchboard services, citywide mail services and general clerical support and general management functions.

The Budget function provides revenue analysis and forecasting, expenditure analysis and compilation of the Budget and Community Investment Program.

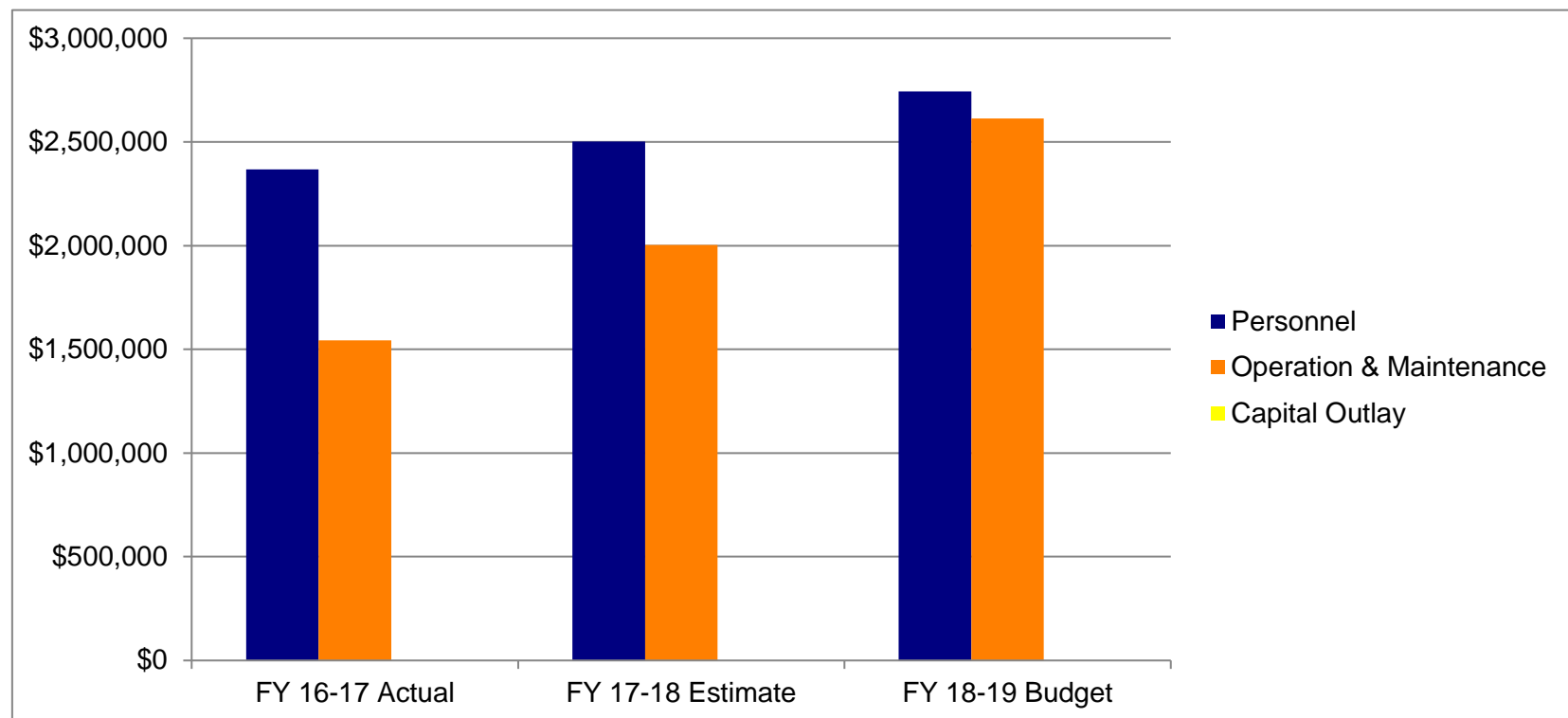
Customer Service provides meter reading, billing, and payment service to all water, trash, and sewer customers as well as the processing of business licenses and all payments received Citywide. Other responsibilities include billing and collection of amounts due to the City for sewer connection accounts and delinquency notices to customers.

The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include City payroll, financial analysis, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on administration of the Citywide financial software system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax Codes, and responding to taxpayer questions. The division is responsible for preparing monthly financial reports, including the annual Comprehensive Annual Financial Report (CAFR).

The Information Technology (IT) function provides services to include the installation and maintenance of all software and hardware, technical support for all desktops, mobile devices and telephones and the City's network, server environments and enforces IT security and disaster recovery policies.

## ADMINISTRATIVE SERVICES DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 1,648,310	\$ 1,797,899	\$ 1,721,214	\$ 1,843,022	\$ 1,904,715
Salaries - Part-Time	93	753	12,000	-	-
OT, Standby & Shift Differential	4,399	2,406	2,460	2,060	2,122
Benefits & Taxes	687,533	792,226	739,437	786,604	820,524
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	26,936	12,562	27,588	15,897	15,724
	2,367,271	2,605,846	2,502,699	2,647,583	2,743,085
<b>Operation &amp; Maintenance</b>					
Professional Services	1,059,411	1,153,029	1,285,987	1,363,772	1,849,004
Utilities	2,464	6,630	4,276	4,276	3,876
Equipment Leases	-	-	143,867	143,867	168,622
Repairs & Maintenance (including cleaning)	3,835	5,030	2,590	2,670	2,719
Meetings, Training & Travel	11,093	25,410	12,750	17,530	20,240
Supplies	424,056	464,815	508,243	596,818	521,272
Outside Contracts	4,000	4,000	4,000	4,000	4,000
Other	39,140	46,526	40,716	42,709	43,888
	1,543,999	1,705,440	2,002,429	2,175,642	2,613,621
<b>Capital Outlay</b>	-	390,000	-	936,000	-
<b>Subtotal Expenditures</b>	\$ 3,911,270	\$ 4,701,286	\$ 4,505,128	\$ 5,759,225	\$ 5,356,706
Interfund Cost Allocation	(1,422,234)	(1,402,691)	(2,368,965)	(2,172,743)	(2,332,667)
<b>TOTAL EXPENDITURES</b>	\$ 2,489,036	\$ 3,298,595	\$ 2,136,163	\$ 3,586,482	\$ 3,024,039





## CITY ATTORNEY

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### **MISSION STATEMENT**

Provide sound legal guidance and representation, effective prosecution, and support to victims of crime to serve the needs of the community.

### **DESCRIPTION**

The Office of the City Attorney is comprised of three divisions.

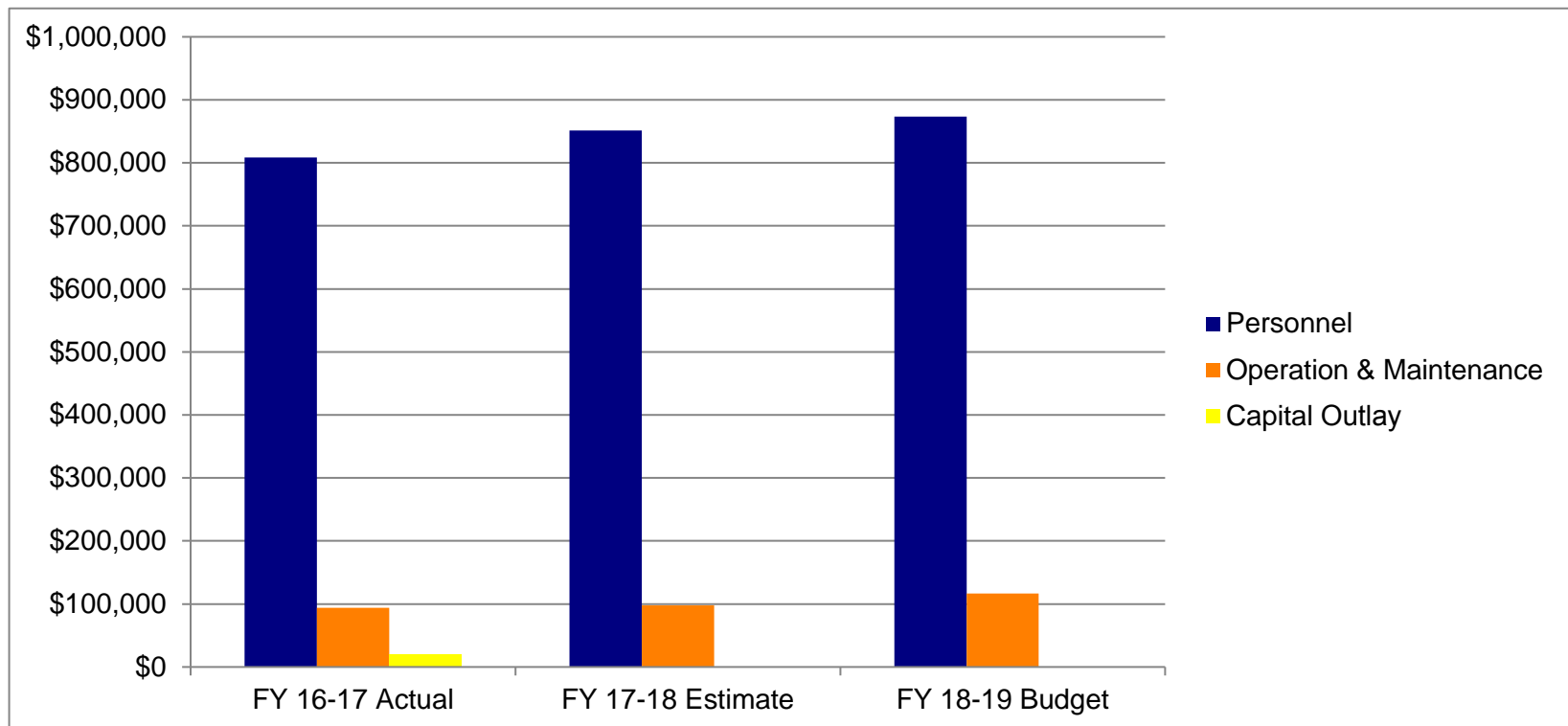
**Civil.** The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

**Criminal.** The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The Criminal Division also assists with cases processed through Veteran's Court.

**Victim Assistance Program.** The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Services Specialist interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Services Specialist also attends a variety of court hearings either with victims or on their behalf, and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

# CITY ATTORNEY

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 573,736	\$ 578,913	\$ 606,231	\$ 606,231	\$ 614,815
Salaries - Part-Time	1,468	12,157	-	-	-
Benefits & Taxes	225,254	224,092	236,965	230,230	248,061
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	7,973	7,883	7,881	7,883	10,362
	808,431	823,045	851,077	844,344	873,238
<b>Operation &amp; Maintenance</b>					
Professional Services	58,114	100,000	70,000	75,000	85,000
Utilities	446	445	460	460	475
Repairs & Maintenance (including cleaning)	2,375	3,335	3,100	3,380	3,380
Meetings, Training & Travel	7,015	15,000	8,000	8,000	8,000
Supplies	22,793	18,812	12,502	14,300	14,700
Other	3,075	5,250	3,950	5,050	5,050
	93,818	142,842	98,012	106,190	116,605
<b>Capital Outlay</b>	20,292	22,000	-	-	-
<b>Subtotal Expenditures</b>	\$ 922,541	\$ 987,887	\$ 949,089	\$ 950,534	\$ 989,843
Interfund Cost Allocation	(191,438)	(191,438)	(98,476)	(98,476)	(103,856)
<b>TOTAL EXPENDITURES</b>	\$ 731,103	\$ 796,449	\$ 850,613	\$ 852,058	\$ 885,987



## **CITY CLERK**

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### **MISSION STATEMENT**

The City Clerk's office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

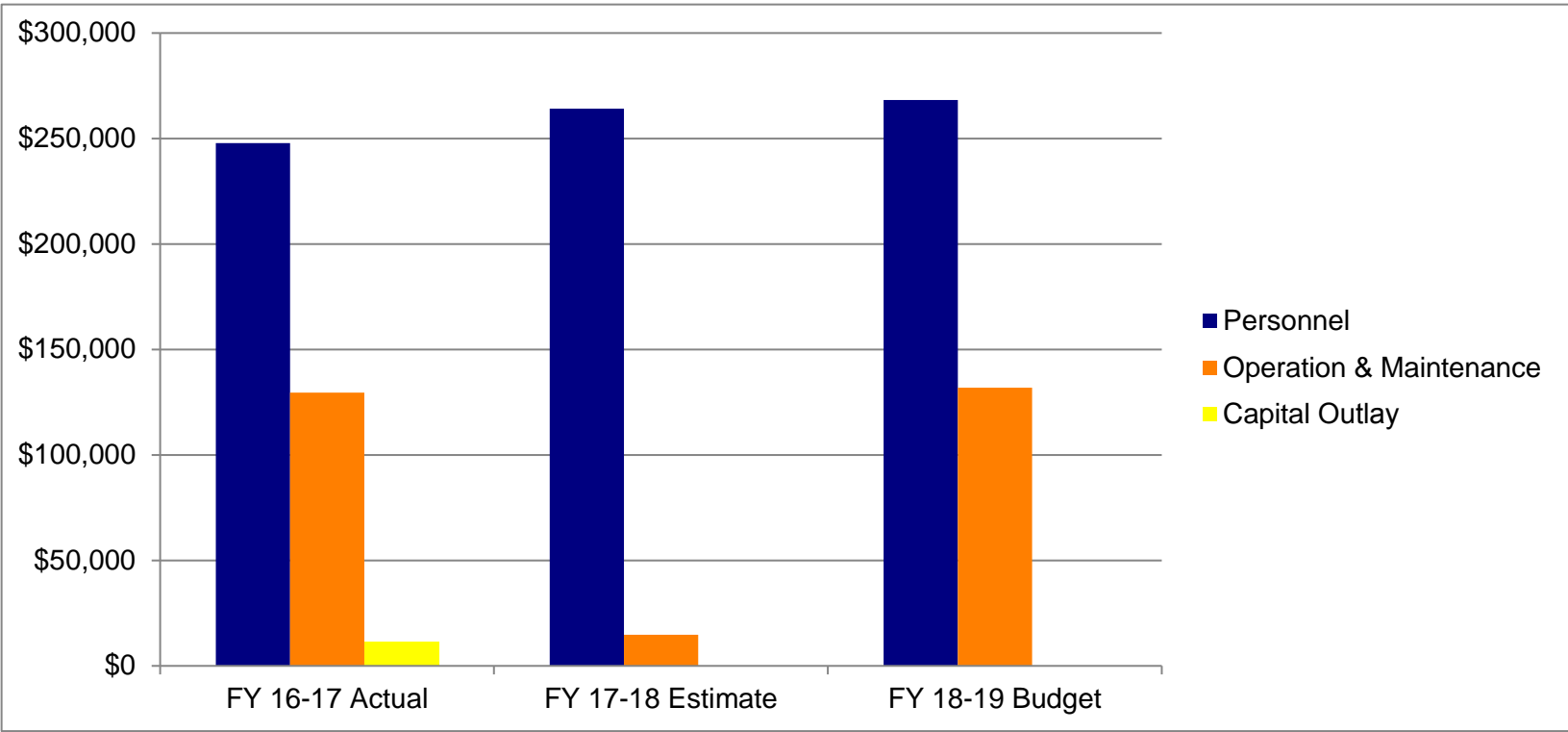
### **DESCRIPTION**

The City Clerk's office provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the City's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; and performs all functions necessary to issue liquor licenses, and other licenses and permits for recommended approval/disapproval to the State.



CITY CLERK

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 177,781	\$ 177,613	\$ 188,861	\$ 185,153	\$ 196,050
Benefits & Taxes	69,018	68,735	73,304	72,564	70,237
Other: Retiree Health Savings, PTO Payout	1,000	1,003	2,000	2,000	2,000
	247,799	247,351	264,165	259,717	268,287
<b>Operation &amp; Maintenance</b>					
Professional Services	113,922	275,770	6,250	9,150	121,150
Repairs & Maintenance (including cleaning)	1,137	830	647	600	600
Meetings, Training & Travel	1,954	6,100	1,000	1,800	2,100
Supplies	7,603	5,780	2,067	2,500	2,700
Other	4,992	8,225	4,800	5,365	5,365
	129,608	296,705	14,764	19,415	131,915
<b>Capital Outlay</b>	11,235	15,000	-	-	-
<b>Subtotal Expenditures</b>	\$ 388,642	\$ 559,056	\$ 278,929	\$ 279,132	\$ 400,202
Interfund Cost Allocation	(117,553)	(117,553)	(47,453)	(47,453)	(68,035)
<b>TOTAL EXPENDITURES</b>	\$ 271,089	\$ 441,503	\$ 231,476	\$ 231,679	\$ 332,167





LAKE HAVASU CITY

# CITY COUNCIL

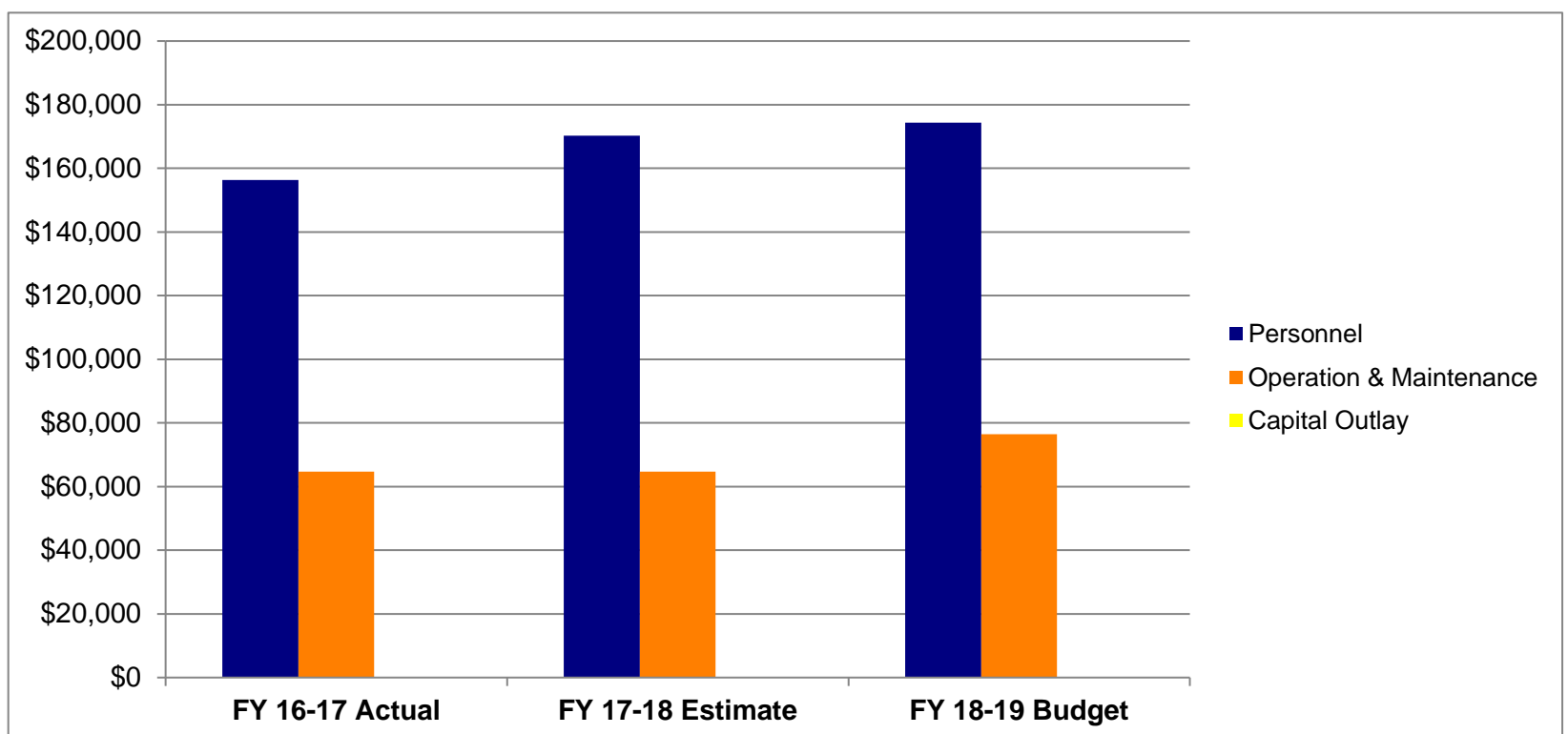
## MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

## DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 6:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 24,631	\$ 24,720	\$ 25,706	\$ 25,813	\$ 26,800
Benefits & Taxes	73,558	75,464	86,311	82,980	89,190
Council Fees	58,200	58,360	58,200	58,360	58,360
	156,389	158,544	170,217	167,153	174,350
<b>Operation &amp; Maintenance</b>					
Utilities	1,414	1,800	652	660	1,320
Repairs & Maintenance (including cleaning)	4,235	3,700	3,980	4,164	6,164
Meetings, Training & Travel	14,743	17,000	13,000	17,000	15,000
Supplies	7,816	17,784	7,650	7,500	7,500
Other	36,514	36,951	39,373	39,457	46,489
	64,722	77,235	64,655	68,781	76,473
<b>Capital Outlay</b>	-	-	-	-	-
<b>Subtotal Expenditures</b>	\$ 221,111	\$ 235,779	\$ 234,872	\$ 235,934	\$ 250,823
Interfund Cost Allocation	(90,539)	(90,539)	(40,109)	(40,109)	(42,640)
<b>TOTAL EXPENDITURES</b>	\$ 130,572	\$ 145,240	\$ 194,763	\$ 195,825	\$ 208,183



## **CITY MANAGER**

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### **MISSION STATEMENT**

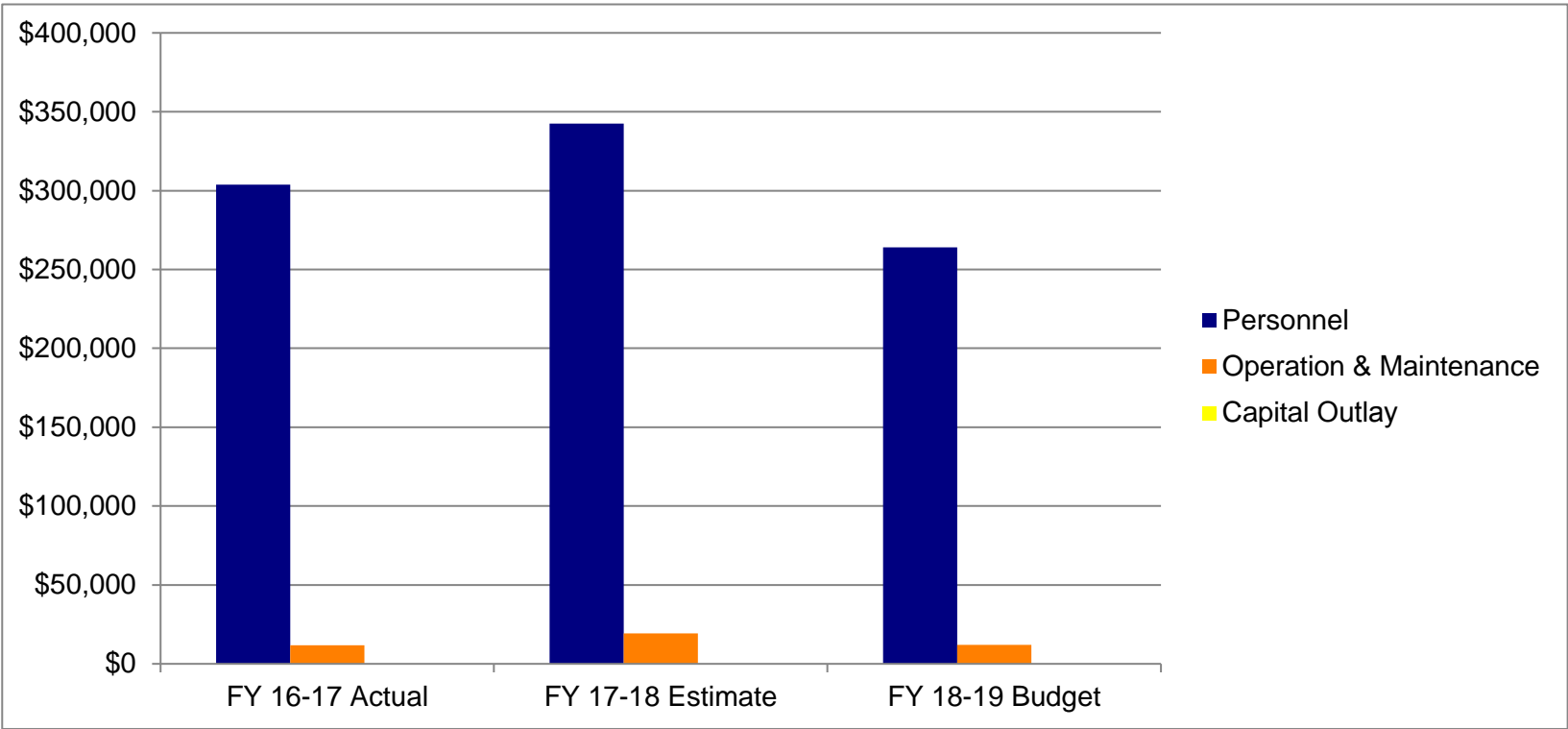
To carry out the policy guidance of the City Council by providing leadership and direction to City departments, working with outside agencies, and ensuring responsive local government services are provided to the residents.

### **DESCRIPTION**

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in prioritizing the strategic goals of the City and is responsible for accomplishing the goals of the City Council. The City Manager ensures that the City's daily operations are performed effectively, efficiently, economically, and equitably, and delivered in a manner that meets the expectations of the City Council and our residents. The City Manager is responsible for protecting the financial condition of the City government and ensuring the City's resources are used wisely.

# CITY MANAGER ADMINISTRATION

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 205,761	\$ 206,669	\$ 196,000	\$ 215,087	\$ 191,727
Benefits & Taxes	94,035	92,804	91,303	103,358	72,266
Other: Retiree Health Savings, PTO Payout	3,866	3,810	55,189	64,000	-
	303,662	303,283	342,492	382,445	263,993
<b>Operation &amp; Maintenance</b>					
Professional Services	-	35,000	-	-	-
Utilities	443	750	444	444	444
Repairs & Maintenance (including cleaning)	1,142	1,720	960	1,084	1,084
Meetings, Training & Travel	4,766	9,000	9,000	9,000	5,200
Supplies	2,660	2,846	1,050	650	2,650
Other	2,671	3,200	7,740	2,740	2,570
	11,682	52,516	19,194	13,918	11,948
<b>Capital Outlay</b>	-	-	-	-	-
<b>Subtotal Expenditures</b>	\$ 315,344	\$ 355,799	\$ 361,686	\$ 396,363	\$ 275,941
Interfund Cost Allocation	(104,194)	(104,194)	(49,781)	(49,781)	(40,840)
<b>TOTAL EXPENDITURES</b>	\$ 211,150	\$ 251,605	\$ 311,905	\$ 346,582	\$ 235,101





LAKE HAVASU CITY

# CITY MANAGER COMMUNITY AFFAIRS

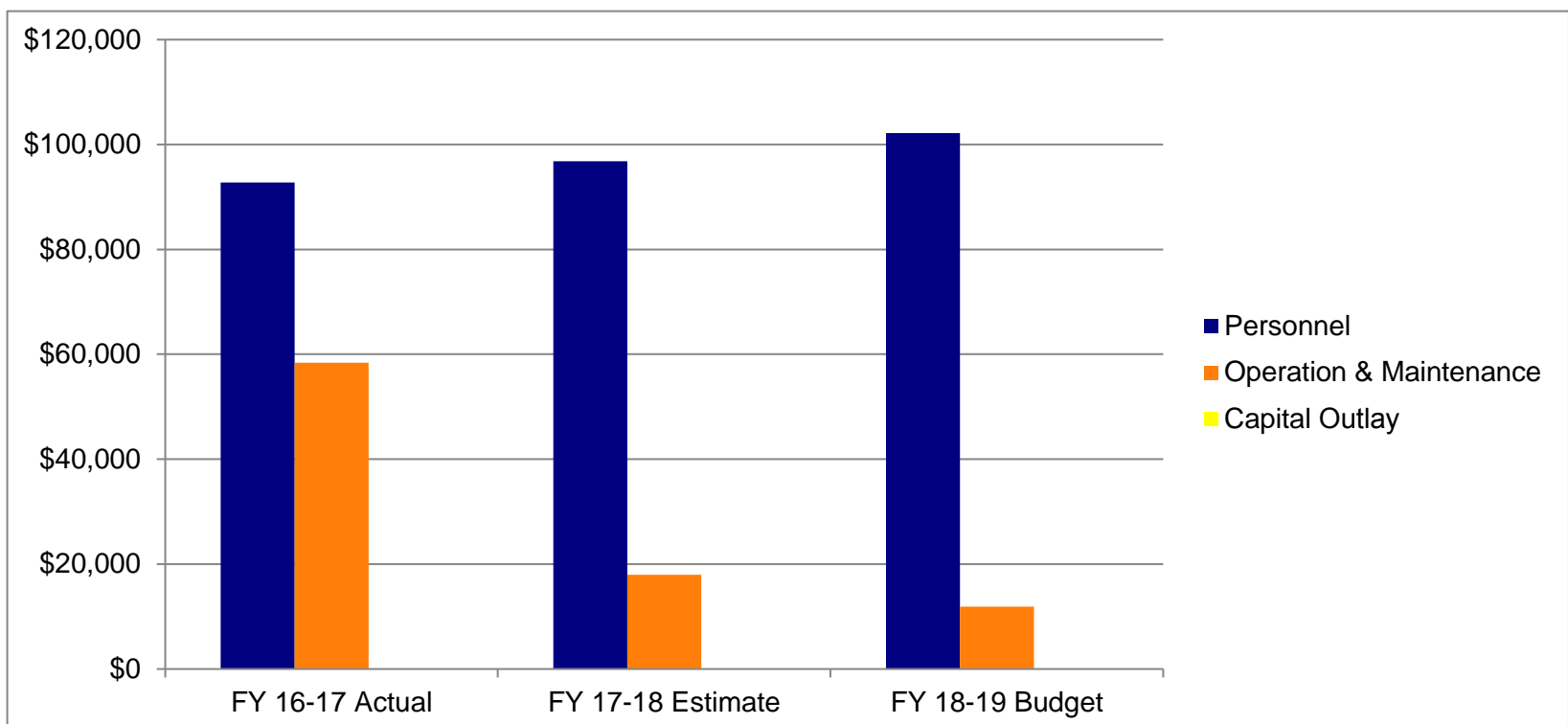
## MISSION STATEMENT

To create and share content that educates and informs the citizens of Lake Havasu City.

## DESCRIPTION

The use of web technology, video, and social media is used to provide fast, up-to-date, and accurate information; reduce workload on City staff by providing the public with easy-to-use online services; and maximize transparency and citizen outreach.

Expenditures	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 67,160	\$ 123,219	\$ 70,163	\$ 70,163	\$ 73,406
Benefits & Taxes	24,245	47,087	25,296	25,296	27,392
Other: Retiree Health Savings, Cell Phone Reimb., PTO Payout	1,363	362	1,362	1,362	1,362
	92,768	170,668	96,821	96,821	102,160
<b>Operation &amp; Maintenance</b>					
Professional Services	302	-	-	-	-
Utilities	-	480	-	-	-
Repairs & Maintenance (including cleaning)	-	300	-	-	-
Meetings, Training & Travel	605	5,000	2,500	2,500	1,500
Supplies	50,107	47,195	400	400	400
Other	7,373	6,600	15,030	15,030	10,030
	58,387	59,575	17,930	17,930	11,930
<b>Capital Outlay</b>	-	-	-	-	-
<b>Subtotal Expenditures</b>	\$ 151,155	\$ 230,243	\$ 114,751	\$ 114,751	\$ 114,090
Interfund Cost Allocation	(58,314)	(58,314)	(19,508)	(19,508)	(19,395)
<b>TOTAL EXPENDITURES</b>	\$ 92,841	\$ 171,929	\$ 95,243	\$ 95,243	\$ 94,695





## **CITY MANAGER**

### **HUMAN RESOURCES/RISK MANAGEMENT**

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#### **MISSION STATEMENT**

Attract, select, and retain highly qualified employees in support of providing high quality service and programs to the public through effective and innovative human resources policies and practices. Provide a competitive, cost-effective benefit program focusing on prevention and wellness. Provide a comprehensive, cost-effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.

#### **DESCRIPTION**

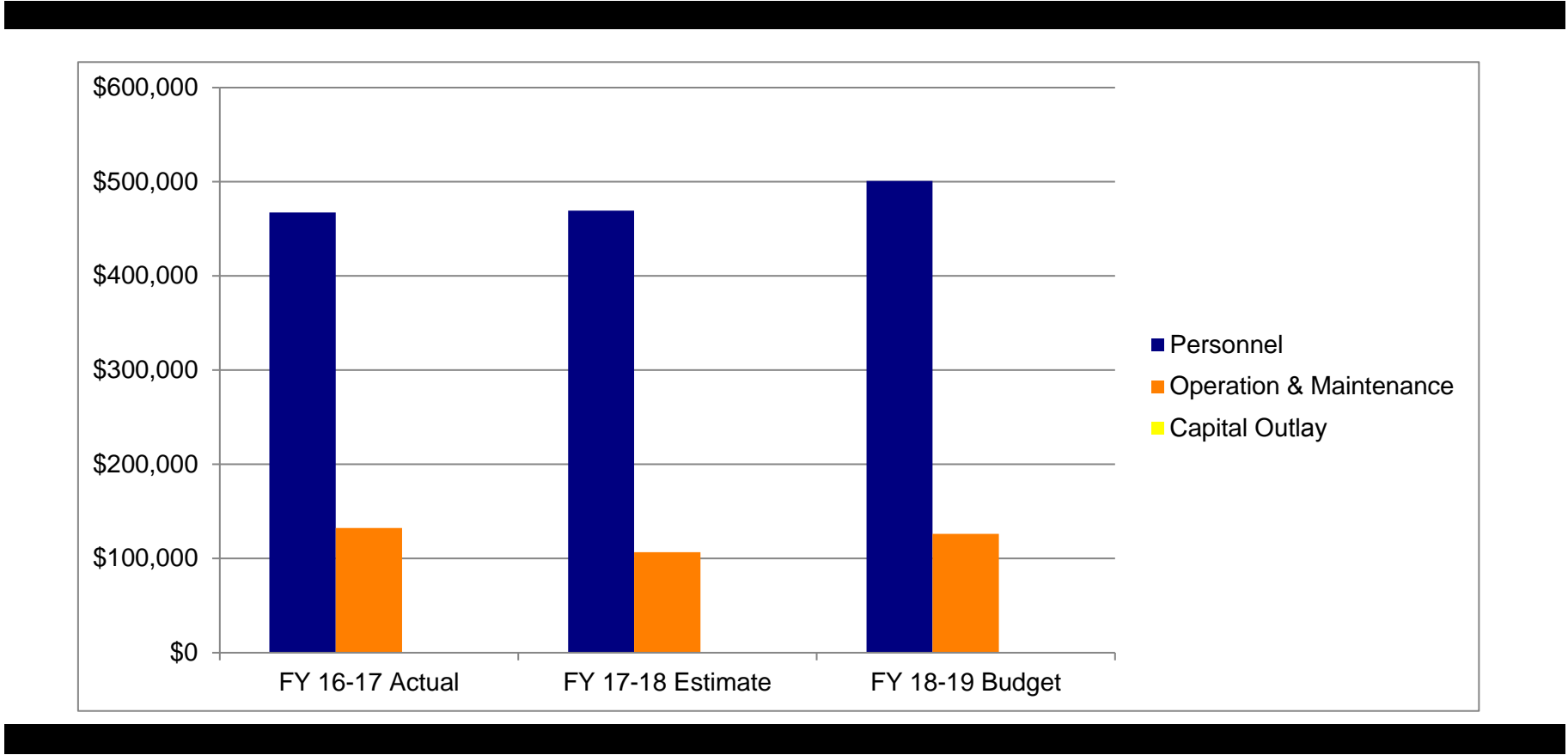
The Human Resources/Risk Management Division is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The division directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.
- Performance evaluation processes.
- Health Coverage Benefit programs.
- Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc.

CITY MANAGER

HUMAN RESOURCES/RISK MANAGEMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 328,575	\$ 334,323	\$ 341,286	\$ 348,076	\$ 362,597
Salaries - Part-Time	-	-	-	-	
Benefits & Taxes	119,423	121,401	122,170	127,221	133,352
Other: Retiree Health Savings, PTO Payout	19,416	6,650	5,745	5,224	5,124
	467,414	462,374	469,201	480,521	501,073
<b>Operation &amp; Maintenance</b>					
Professional Services	53,400	61,464	43,000	48,000	51,500
Repairs & Maintenance (including cleaning)	1,668	1,820	1,641	1,641	1,641
Meetings, Training & Travel	9,185	13,927	5,000	5,000	5,000
Supplies	16,665	21,276	16,400	16,400	16,650
Other	51,320	53,520	40,720	47,720	51,320
	132,238	152,007	106,761	118,761	126,111
<b>Capital Outlay</b>	-	-	-	-	-
<b>Subtotal Expenditures</b>	\$ 599,652	\$ 614,381	\$ 575,962	\$ 599,282	\$ 627,184
Interfund Cost Allocation	(200,183)	(200,183)	(139,034)	(139,034)	(145,506)
<b>TOTAL EXPENDITURES</b>	\$ 399,469	\$ 414,198	\$ 436,928	\$ 460,248	\$ 481,678



## **COMMUNITY INVESTMENT DEPARTMENT**

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### **MISSION STATEMENT**

The Community Investment Department provides centralized development-related services in a single department. Our department is a team of dedicated professionals, who work on behalf of Lake Havasu City to provide seamless and efficient processes to the development community with a desire to invest in our community.

Our team cares about the people and projects that come into Lake Havasu City. We appreciate every applicant's desire to invest in our community and take very seriously our role to help new and existing businesses to succeed. The Community Investment Department strives to discover, communicate, and implement solutions which work for applicants as well as the community.

Whether it is through the procurement of goods and services, the delivery of our Capital Improvement Program, building permit review and inspection, appropriate application of zoning regulations, or code enforcement, the Community Investment Department considers customer service to be paramount to ensure a pleasurable experience for everyone involved with developing and/or investing in our community.

### **DESCRIPTION**

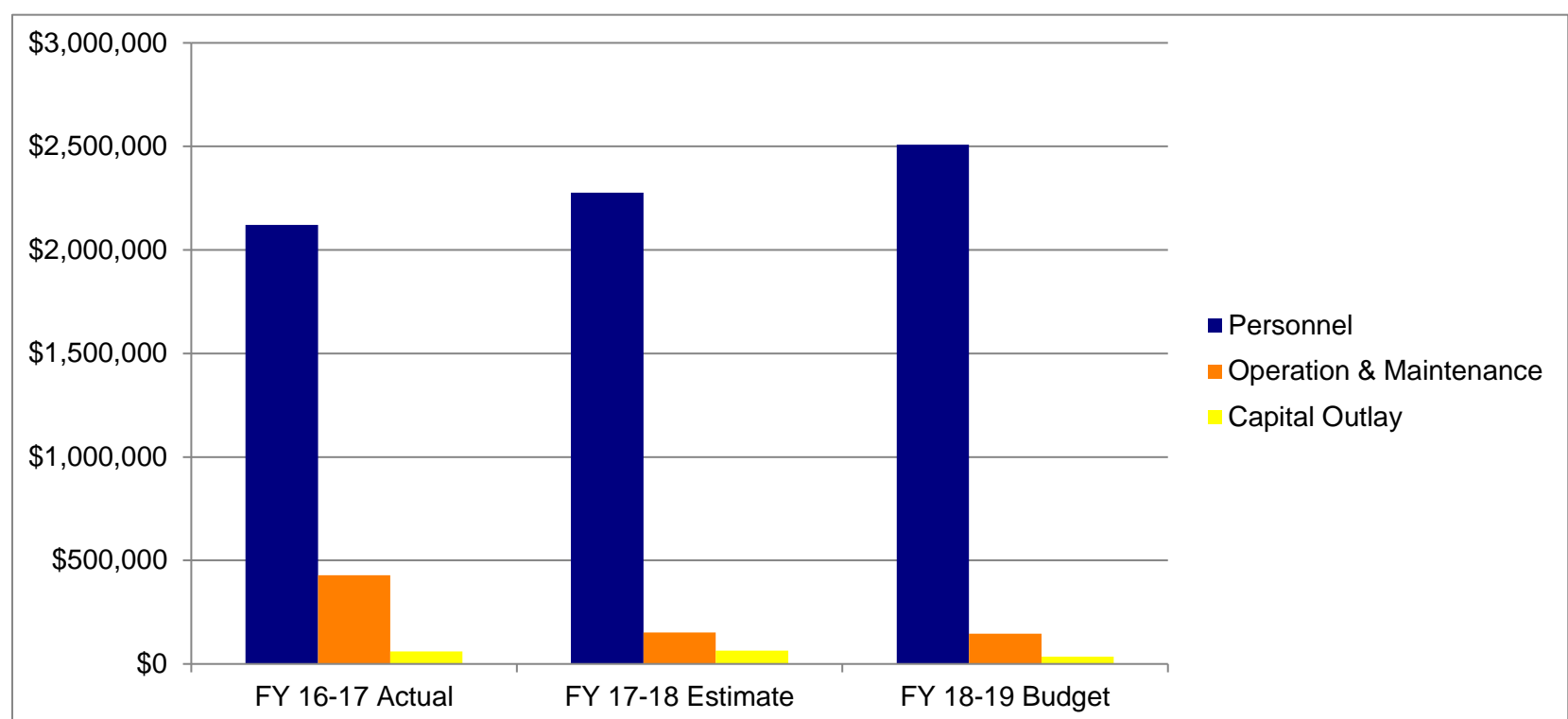
The Community Investment Department is comprised of several professional disciplines in the following areas;

- Engineering
- Building (residential and commercial)
- Planning & Zoning
- Code Enforcement
- Procurement

# COMMUNITY INVESTMENT DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 1,464,639	\$ 1,618,657	\$ 1,556,415	\$ 1,731,241	\$ 1,707,152
Salaries - Part-Time	38,021	28,108	40,104	42,716	42,834
OT, Standby & Shift Differential	1,547	15,923	3,000	15,923	16,401
Benefits & Taxes	593,997	675,742	661,676	731,273	733,677
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	21,827	6,965	15,982	10,949	8,828
	2,120,031	2,345,395	2,277,177	2,532,102	2,508,892
<b>Operation &amp; Maintenance</b>					
Professional Services	251,757	359,200	16,200	6,200	6,200
Utilities	11,397	13,080	13,550	12,250	14,050
Repairs & Maintenance (including cleaning)	20,396	25,782	17,007	16,467	16,967
Meetings, Training & Travel	16,380	46,794	19,670	21,770	19,995
Supplies	85,912	84,218	27,257	26,950	26,950
Other	42,705	52,733	59,157	59,909	61,147
	428,547	581,807	152,841	143,546	145,309
<b>Capital Outlay</b>	60,009	64,000	63,630	64,000	35,000
<b>Subtotal Expenditures</b>	\$ 2,608,587	\$ 2,991,202	\$ 2,493,648	\$ 2,739,648	\$ 2,689,201
Interfund Cost Allocation	(883,750)	(883,750)	(683,162)	(683,162)	(670,520)
<b>TOTAL EXPENDITURES</b>	\$ 1,724,837	\$ 2,107,452	\$ 1,810,486	\$ 2,056,486	\$ 2,018,681

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>Replacement</b>			
Pickup Ext Cab SB 4x4	1	\$ 35,000	\$ 35,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 35,000



## **COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATIC CENTER**

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### **MISSION STATEMENT**

To enrich the quality of life for Lake Havasu City residents and visitors by providing a variety of high quality programs and facilities that promote health and wellness, learning, and fun for all ages, cultures, and abilities.

### **DESCRIPTION**

The Recreation/Aquatic Center is a multi-purpose facility with an indoor wave and competition pool, whirl pool and therapy pool. In addition, an outdoor spray park and two slides complete the aquatic side of the building. The center features a full commercial kitchen, four meeting rooms, and a gym with capabilities of seating 1,000 people.

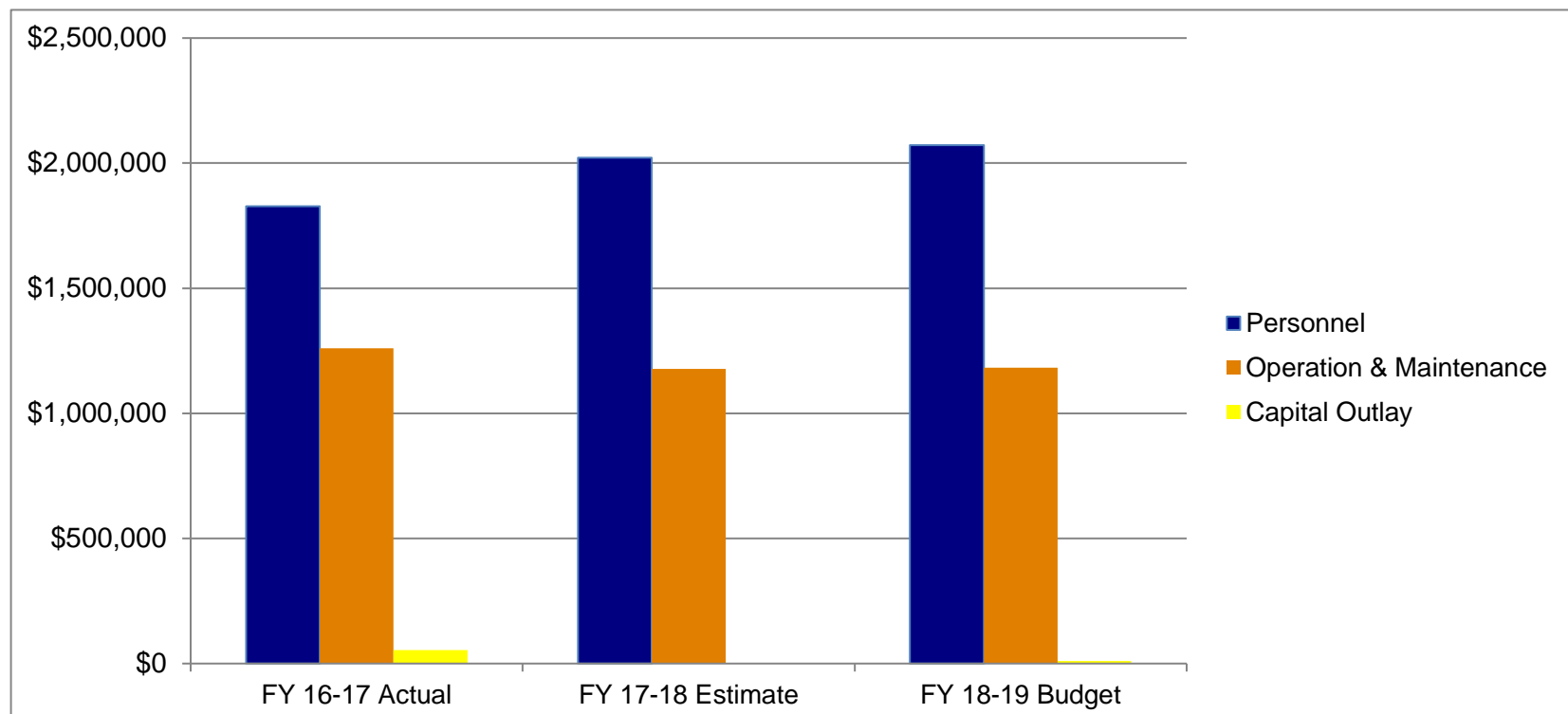
Programs offered include youth, adult and senior activities. Recreation programs include after school programs, seasonal camps, community events, special interest classes, and partnership programs and events with schools, clubs and outside organizations. Aquatic programs include open swim, exercise classes, and swim lessons.

The Recreation/Aquatic Center also coordinates special events through a well-defined process. Persons or organizations wishing to hold special events are permitted to do so provided such events are properly planned, organized, and protect the health, welfare and safety of the citizens and visitors to Lake Havasu City.

# COMMUNITY SERVICES DEPARTMENT

Expenditures	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 696,112	\$ 717,527	\$ 719,064	\$ 734,516	\$ 715,974
Salaries - Part-Time	713,609	723,772	861,608	817,350	880,401
OT, Standby & Shift Differential	1,670	1,504	-	-	-
Benefits & Taxes	403,694	461,500	432,138	445,921	467,264
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	11,848	6,461	9,244	5,448	8,248
	1,826,933	1,910,764	2,022,054	2,003,235	2,071,887
<b>Operation &amp; Maintenance</b>					
Professional Services	35,379	71,410	5,200	5,500	5,950
Utilities	666,380	774,910	752,806	696,780	716,780
Repairs & Maintenance (including cleaning)	82,585	113,792	84,700	127,710	126,000
Meetings, Training & Travel	7,667	27,660	6,410	6,410	6,260
Supplies	278,253	213,944	212,120	229,795	225,170
Outside Contracts	150,997	238,710	81,614	95,260	62,810
Other	38,349	73,983	34,540	43,477	39,785
	1,259,610	1,514,409	1,177,390	1,204,932	1,182,755
<b>Capital Outlay</b>	53,765	108,000	-	-	10,000
<b>Subtotal Expenditures</b>	\$ 3,140,308	\$ 3,533,173	\$ 3,199,444	\$ 3,208,167	\$ 3,264,642
<b>Debt</b>	147,468	146,858	1,046,670	1,046,670	-
<b>TOTAL EXPENDITURES</b>	\$ 3,287,776	\$ 3,680,031	\$ 4,246,114	\$ 4,254,837	\$ 3,264,642

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>Replacement</b>			
Wave Control Panel	1	\$ 10,000	\$ 10,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 10,000



## **FIRE DEPARTMENT**

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### **MISSION STATEMENT**

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost effective service to those in need.

### **DESCRIPTION**

The Lake Havasu City Fire Department is a full-service and all-hazard based fire, rescue, and EMS department. The Department consists of the Administration Division, Prevention Division, Support Services Division, Suppression Division, and Training Division.

The administrative staff for the Lake Havasu City Fire Department is located at City Hall. Staff consists of the Fire Chief, Division Chiefs, Management Specialists, Administrative Specialist I, and part-time/volunteer staff. Fire Administration manages plan-reviews, permitting, requests for information or reports, budgeting, and other clerical duties.

Emergency services are delivered from six fire stations with staffing each day of one battalion commander, five paramedic engine companies, one paramedic truck company, and one community paramedicine (Adapted Response - AR1) unit. Each company also provides a specialized response for less frequent incidents, such as boat operations, technical rescues, hazardous material incidents, aircraft emergencies, and desert rescues. In 2017, the department responded to 8,861 incidents, with 158 fires, 5,690 medical emergencies, and 943 community paramedicine contacts.

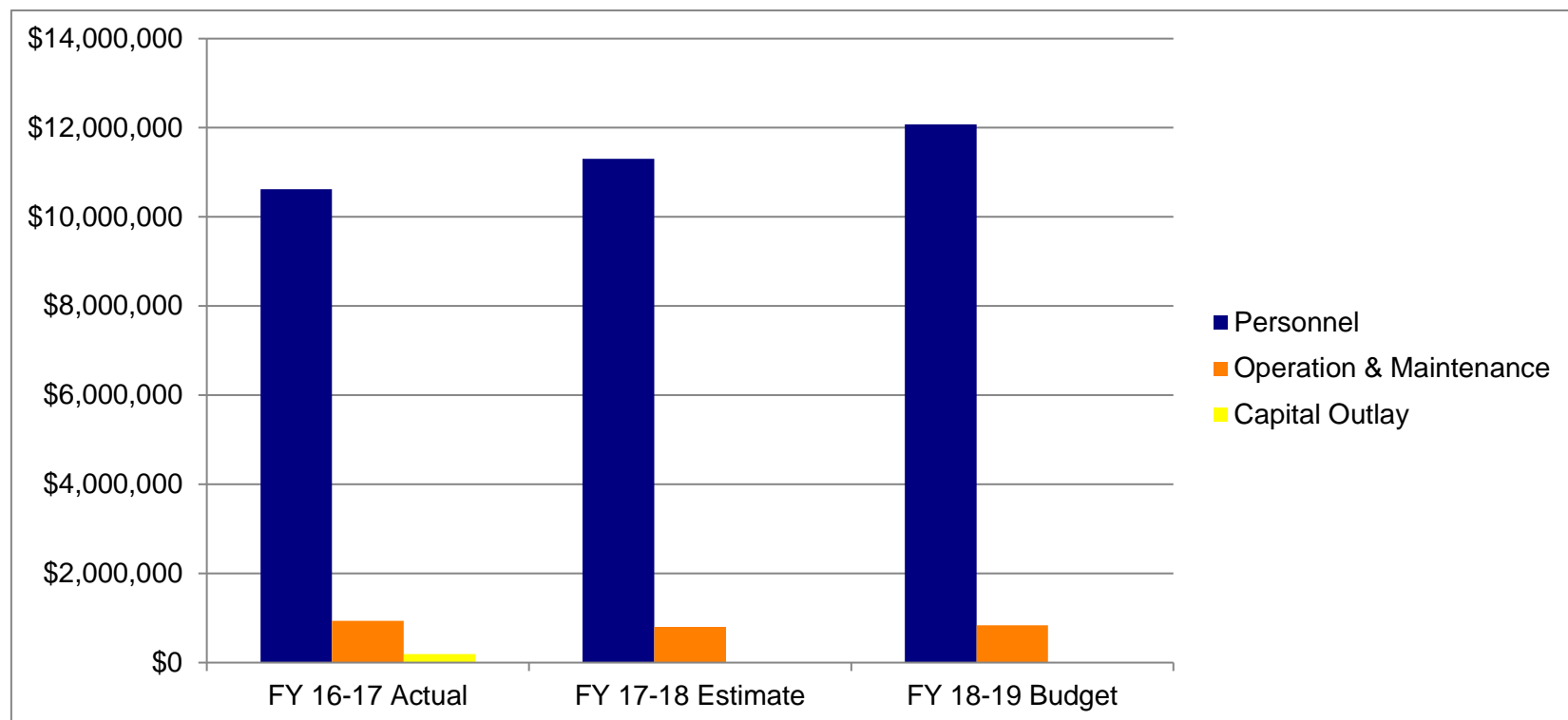
The Fire Prevention Division manages plan reviews, fire inspections, fire investigations, and public education classes. In 2017, 2,007 fire inspections were conducted, 346 plan reviews were completed, and 509 permits issued. Total permits were down slightly from previous years resulting in a drop of permit revenue to about \$51,780. Three hundred forty-eight fire prevention classes were presented to 7,535 local children and seniors.

The city is also fortunate to benefit from a little known resource that provides thousands of volunteer hours each year. The Lake Havasu City Community Emergency Response Team (CERT) is an all-volunteer organization whose members receive training to prepare them to assist in the event of a disaster. These unsung heroes also provide assistance to the Fire Department at large emergencies and aid the Police Department during SWAT incidents. As a community service, CERT provides first aid stations for various special events throughout the year and manages the residential Lock (Knox) Box program.



# FIRE DEPARTMENT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 5,282,377	\$ 5,229,684	\$ 5,258,696	\$ 5,391,309	\$ 5,533,950
Salaries - Part-Time	34,675	40,892	41,152	42,273	29,019
OT, Holiday, Standby & Shift Differential	1,024,516	1,077,716	1,033,779	1,022,337	1,053,008
Benefits & Taxes	4,229,601	4,179,105	4,905,156	4,906,324	5,370,496
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	46,185	46,610	60,670	68,256	86,940
	10,617,354	10,574,007	11,299,453	11,430,499	12,073,413
<b>Operation &amp; Maintenance</b>					
Professional Services	36,629	35,700	35,600	35,600	35,600
Utilities	111,794	114,700	113,500	113,500	113,500
Repairs & Maintenance (including cleaning)	232,504	199,195	229,945	232,500	251,500
Meetings, Training & Travel	66,849	74,800	7,349	7,000	7,000
Supplies	449,994	475,815	378,398	376,200	379,700
Other	35,979	62,765	38,930	38,930	53,930
	933,749	962,975	803,722	803,730	841,230
<b>Capital Outlay</b>	190,017	257,210	10,434	10,434	-
<b>Subtotal Expenditures</b>	\$ 11,741,120	\$ 11,794,192	\$ 12,113,609	\$ 12,244,663	\$ 12,914,643
<b>Debt Service</b>	287,931	287,932	418,459	2,456,159	6,391,435
<b>TOTAL EXPENDITURES</b>	\$ 12,029,051	\$ 12,082,124	\$ 12,532,068	\$ 14,700,822	\$ 19,306,078





LAKE HAVASU CITY

# GENERAL GOVERNMENT NON-DEPARTMENTAL

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Operation &amp; Maintenance</b>					
Labor Attrition	\$ -	\$ (251,000)	\$ -	\$ (257,000)	\$ (483,000)
Professional Services	82,102	64,750	155,000	271,150	63,650
Utilities	78,419	86,200	79,000	84,200	81,200
Repairs & Maintenance (including cleaning)	60,402	66,259	49,475	43,600	39,550
Vehicle/Equip. Replacement Prog: Lease	15,065	15,775	15,065	15,065	15,065
Insurance & Claims	297,961	482,000	346,000	322,000	366,000
Supplies	72,631	21,700	19,850	21,650	18,750
Outside Contracts	-	500,000	-	-	-
Outside Grants	194,000	189,000	14,200	16,700	2,500
Other	206,830	254,494	205,750	262,097	240,826
Developer Agreements	1,074,628	-	1,181,000	1,125,000	1,200,000
CVB/PED Payments	2,011,849	-	2,253,000	2,152,000	2,353,192
Interfund Cost Allocation	18,908	47,927	(196,615)	(395,694)	57,436
	4,112,795	1,477,105	4,121,725	3,660,768	3,955,169
<b>Capital Outlay</b>	4,163	4,200	-	-	-
<b>Subtotal Expenditures</b>	\$ 4,116,958	\$ 1,481,305	\$ 4,121,725	\$ 3,660,768	\$ 3,955,169
<b>Contingency</b>	-	750,000	-	500,000	500,000
<b>Debt Service</b>	3,196,624	2,365,927	10,026,901	3,849,233	4,270,716
<b>TOTAL EXPENDITURES</b>	\$ 7,313,582	\$ 4,597,232	\$ 14,148,626	\$ 8,010,001	\$ 8,725,885

## **MUNICIPAL COURT**

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### **MISSION STATEMENT**

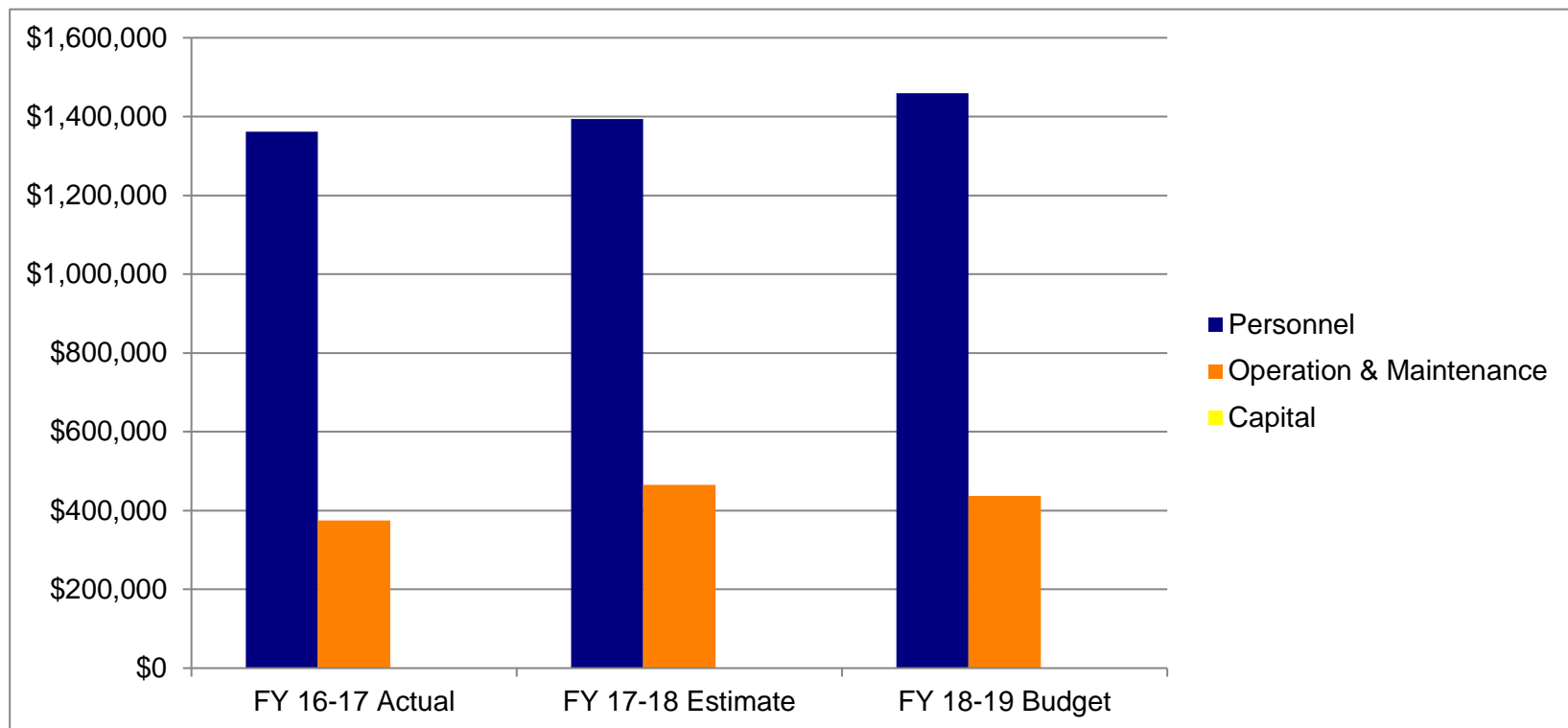
As the judicial branch of government, the mission is to administer fair and impartial justice. The Municipal Court is committed to providing efficient, accurate, and accessible services.

### **DESCRIPTION**

The Lake Havasu Municipal Court is part of the Consolidated Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct #3. The Court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court. The Lake Havasu Municipal Court handles cases that range from minor traffic violations to class one misdemeanors. The Municipal Court, being consolidated with the Justice Court, adjudicates civil matters up to \$10,000 and issues orders of protection and orders against harassment, as well as handles felony cases through the preliminary hearing. Also housed in the same building is a division of the security officers on duty to provide protection for civilians as well as court staff.

# MUNICIPAL COURT

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 843,262	\$ 867,143	\$ 870,000	\$ 902,053	\$ 902,514
Salaries - Part-Time	112,686	104,381	107,564	107,564	124,285
OT, Standby & Shift Differential	12,302	9,777	14,000	12,077	12,439
Benefits & Taxes	382,428	389,518	390,973	397,714	408,557
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	10,452	10,474	10,968	10,449	11,449
	1,361,130	1,381,293	1,393,505	1,429,857	1,459,244
<b>Operation &amp; Maintenance</b>					
Professional Services	135,950	130,000	190,000	180,000	211,500
Utilities	18,673	23,000	19,200	22,000	23,000
Repairs & Maintenance (including cleaning)	10,387	11,090	8,581	8,450	8,450
Meetings, Training & Travel	20,138	30,000	15,000	25,300	12,800
Supplies	34,724	53,070	76,750	77,070	23,200
Outside Contracts	40,562	143,062	33,110	33,110	33,100
Other	113,947	122,348	122,088	122,990	125,510
	374,381	512,570	464,729	468,920	437,560
<b>Capital Outlay</b>	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,735,511</b>	<b>\$ 1,893,863</b>	<b>\$ 1,858,234</b>	<b>\$ 1,898,777</b>	<b>\$ 1,896,804</b>



## **OPERATIONS ADMINISTRATION**

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### **MISSION STATEMENT**

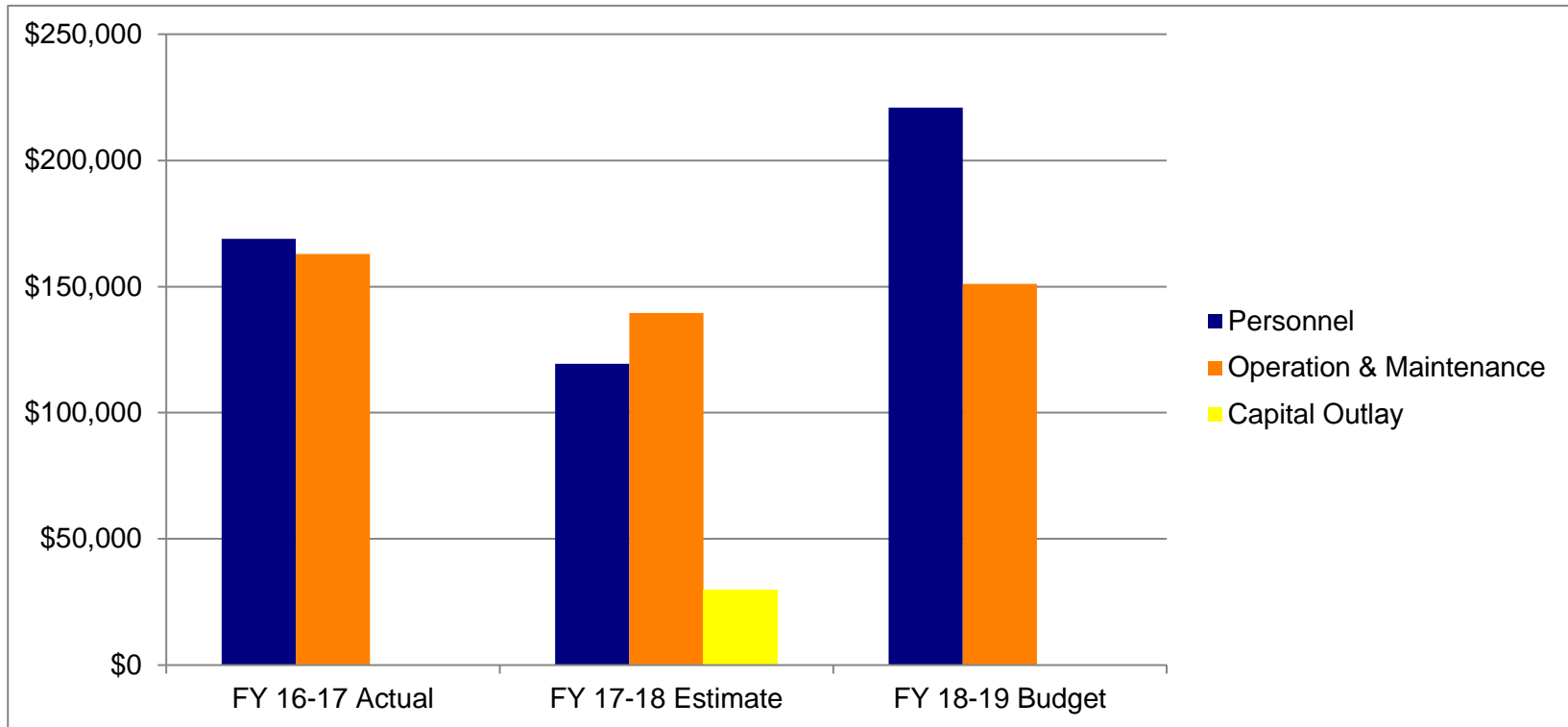
To preserve and improve the quality of life, health, welfare and safety of the citizens of Lake Havasu City by providing effective and efficient essential services such as potable drinking water, water resources, sanitary sewers, wastewater reuse, the development of open spaces, parks and facilities, flood control and drainage, streets, mobility service, and airport transportation systems.

### **DESCRIPTION**

The Operations Department is comprised of three divisions: Maintenance Services (Streets, Building and Grounds, and Vehicle Maintenance), Wastewater, Water, and three sections: Administration, Airport, and Havasu Mobility.

# OPERATIONS ADMINISTRATION

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 90,183	\$ 151,452	\$ 65,000	\$ 158,556	\$ 136,947
Salaries - Part-Time	14,761	24,361	-	-	-
OT, Standby & Shift Differential	1,298	-	-	-	-
Benefits & Taxes	58,877	75,800	54,181	84,616	83,648
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	3,836	1,003	180	-	362
	168,955	252,616	119,361	243,172	220,957
<b>Operation &amp; Maintenance</b>					
Professional Services	-	10,000	-	-	-
Utilities	54,541	61,900	56,400	55,400	60,920
Repairs & Maintenance (including cleaning)	34,084	42,195	22,256	32,200	29,530
Meetings, Training & Travel	4,421	3,600	2,500	2,500	1,000
Supplies	14,457	19,540	7,900	10,400	8,750
Outside Contracts	50,000	50,000	50,000	50,000	50,000
Other	5,354	6,100	400	600	900
	162,857	193,335	139,456	151,100	151,100
<b>Capital Outlay</b>	-	-	30,000	30,000	-
<b>Subtotal Expenditures</b>	\$ 331,812	\$ 445,951	\$ 288,817	\$ 424,272	\$ 372,057
Interfund Cost Allocation	(323,301)	(323,301)	(288,530)	(399,608)	(349,846)
<b>TOTAL EXPENDITURES</b>	\$ 8,511	\$ 122,650	\$ 287	\$ 24,664	\$ 22,211





## **OPERATIONS AIRPORT**

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### **MISSION STATEMENT**

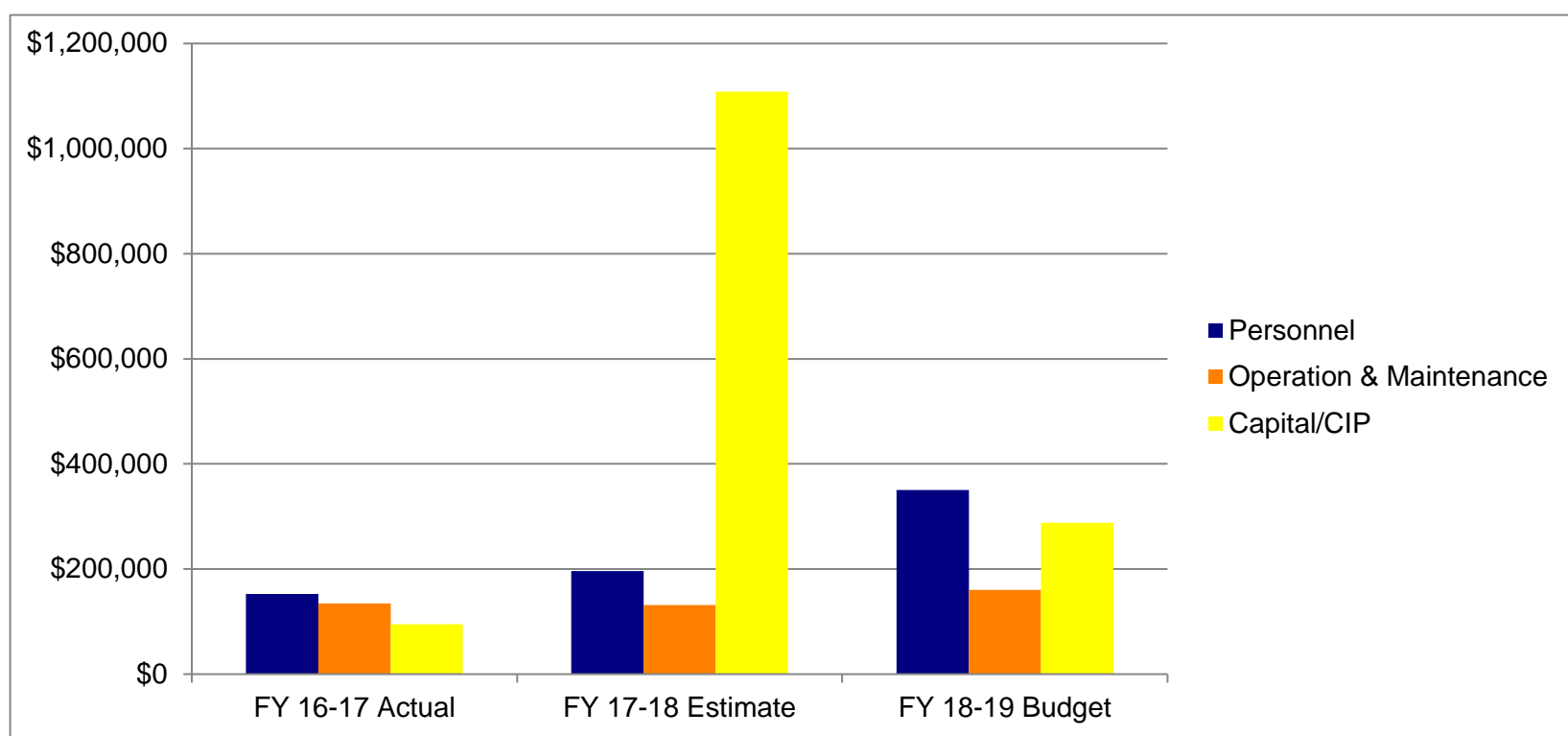
Efficiently and effectively maintain a safe, attractive, and functional airport, facilities and structures for use by the general public, air carriers, air cargo carriers, corporations, tenants, aircraft owners, and various concessionaires, while enhancing the quality of life in Lake Havasu City through improved transportation and access.

### **DESCRIPTION**

The Airport Division is responsible for customer-friendly administration, maintenance, planning, development, public outreach, and monitoring flight operations at a medium-sized commercial/ general aviation airfield facility. Two commercial freight carriers, one international rental car agency, two multi-service fixed-base operators, and various specialty fixed-based operators are based here. The airport is a primary gateway to the City and is open to the flying public, freight carrier operators, and corporations 24 hours a day, 7 days a week, 365 days a year.

# OPERATIONS AIRPORT

Expenditures	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 114,625	\$ 140,182	\$ 138,601	\$ 138,601	\$ 246,776
Labor Attrition	-	(2,000)	-	(2,000)	-
Salaries - Part-Time	-	12,128	-	-	-
OT, Standby & Shift Differential	-	501	-	-	-
Benefits & Taxes	37,623	61,091	53,975	53,975	99,515
Non-Cash Accrued Benefits					
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	320	4,421	3,406	3,406	4,008
	152,568	216,323	195,982	193,982	350,299
<b>Operation &amp; Maintenance</b>					
Professional Services	5,377	44,207	6,700	30,507	30,200
Utilities	51,014	55,265	52,510	54,465	55,535
Repairs & Maintenance (including cleaning)	20,221	24,917	19,159	15,314	16,029
Insurance & Claims	16,460	21,982	19,000	22,000	20,000
Meetings, Training & Travel	1,732	9,260	1,200	1,200	3,900
Supplies	36,064	57,405	27,203	34,073	28,552
Other	3,695	11,397	5,875	7,755	6,470
	134,563	224,433	131,647	165,314	160,686
<b>Capital Outlay</b>	-	-	-	-	-
<b>Subtotal Expenditures</b>	\$ 287,131	\$ 440,756	\$ 327,629	\$ 359,296	\$ 510,985
<b>Community Investment Program</b>	95,255	1,237,500	1,108,769	1,396,498	288,000
<b>Contingency</b>	-	7,000	-	7,000	7,000
<b>Debt Service</b>	5,881	23,825	40,035	36,733	-
<b>Depreciation</b>	807,430	780,000	-	796,000	-
<b>Interfund Cost Allocation</b>	328,789	328,789	279,488	283,563	134,123
<b>TOTAL EXPENDITURES</b>	\$ 1,524,486	\$ 2,817,870	\$ 1,755,921	\$ 2,879,090	\$ 940,108



## OPERATIONS HAVASU MOBILITY

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### **MISSION STATEMENT**

To provide safe and efficient public transportation to Lake Havasu City's residents and visitors, with an emphasis on seniors, veterans and persons with disabilities within our community, thereby improving their quality of life through mobility and independence.

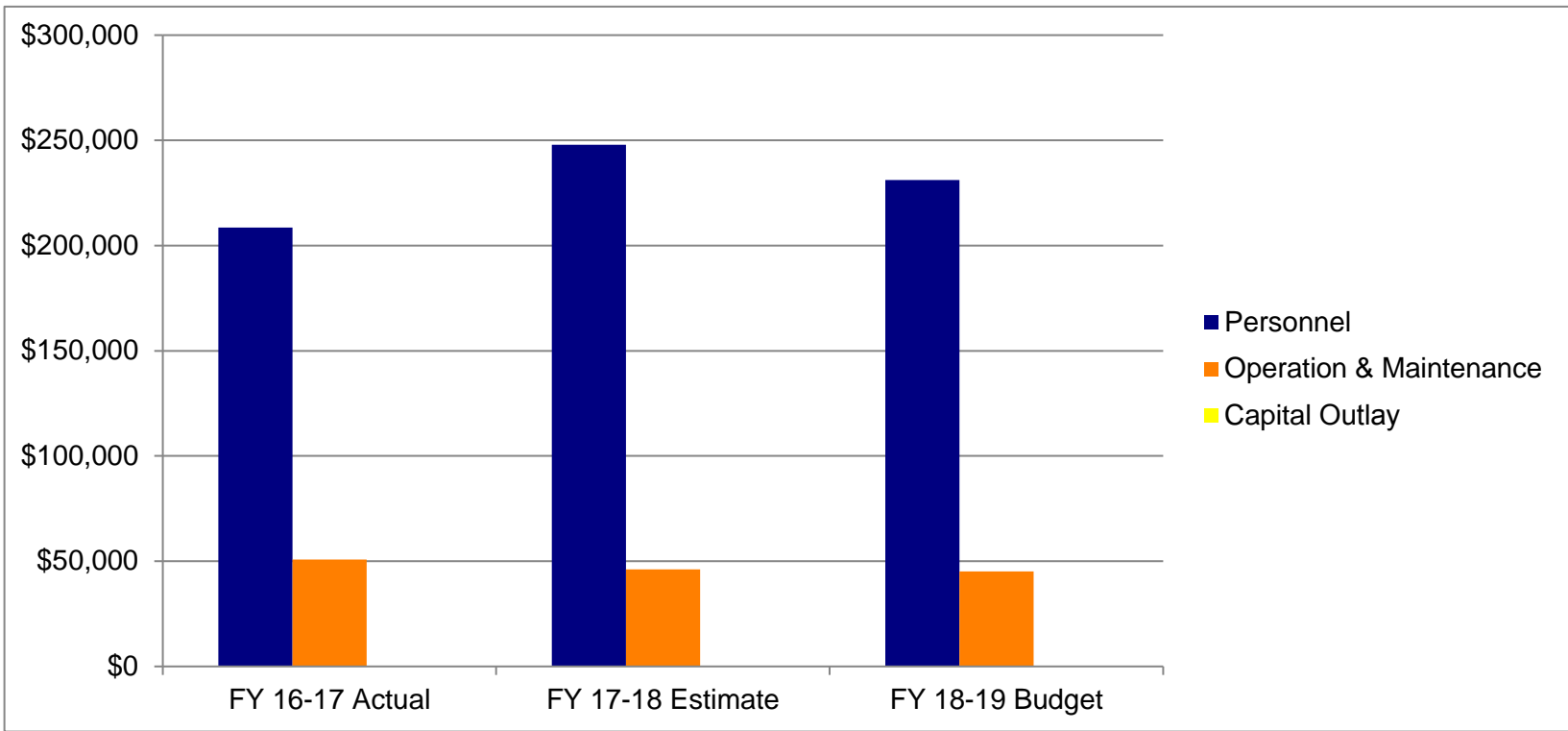
### **DESCRIPTION**

Havasus Mobility is a transportation service provided by the City to transport the elderly, military veterans, and persons with disabilities within our community. Persons who are over the age of 60, military veterans, or those who are disabled qualify for our service by completing an application and providing proof of age, proof of military service, or a Doctor's verification of disability. Reservations should be made at least the day before travel is needed or up to two weeks in advance for curbside service and one week in advance for the Senior lunch bus. Same day appointments may be made if there is room in the schedule. Trip purpose can be medical/dental/therapy appointments, work related trips, trips to the pharmacy, grocery stores, county offices or to the Senior Center for the noon meal. Our demand response service operates Monday thru Friday from 8:00 a.m. to 5:00 p.m. and only within the City limits.

Senior Center Lunch Meal - Seniors of our community are provided with a free ride to the Senior Center for the noon meal Monday thru Friday in one of two manners. Both volunteer and paid drivers operate the senior bus and pick up all ambulatory passengers to drop them as a group at the Senior Center. Seniors who use a mobility device and wish to go to the Senior Center for the noon meal are also transported for no charge by our trained, paid drivers using an ADA accessible vehicle. Reservations are required as seats are limited and may be made the day before travel or up to one (1) week in advance.

# OPERATIONS HAVASU MOBILITY

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 45,193	\$ 44,975	\$ 46,682	\$ 46,682	\$ 48,451
Salaries - Part-Time	92,776	125,327	128,000	125,385	125,729
OT, Standby & Shift Differential	4,356	-	3,000	-	-
Benefits & Taxes	66,142	68,048	68,566	67,576	56,535
Other: Cell Phone Reimb.	-	-	1,692	-	362
	208,467	238,350	247,940	239,643	231,077
<b>Operation &amp; Maintenance</b>					
Utilities	13,203	13,322	10,426	12,426	9,146
Repairs & Maintenance (including cleaning)	11,846	26,406	7,550	8,800	7,550
Meetings, Training & Travel	2,539	2,375	2,200	2,200	2,500
Supplies	21,291	27,975	24,900	20,150	24,900
Other	1,906	2,600	1,050	1,050	1,050
	50,785	72,678	46,126	44,626	45,146
<b>Capital Outlay</b>	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 259,252</b>	<b>\$ 311,028</b>	<b>\$ 294,066</b>	<b>\$ 284,269</b>	<b>\$ 276,223</b>



## **OPERATIONS MAINTENANCE SERVICES**

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### **MISSION STATEMENT**

To enhance our community by maintaining, constructing and administering Lake Havasu City facilities in a cost effective and efficient manner for our current and future citizens and visitors. By managing our assets safely with long term stewardship in mind, we will improve their appeal and provide future generations with the necessary infrastructure to enjoy our community.

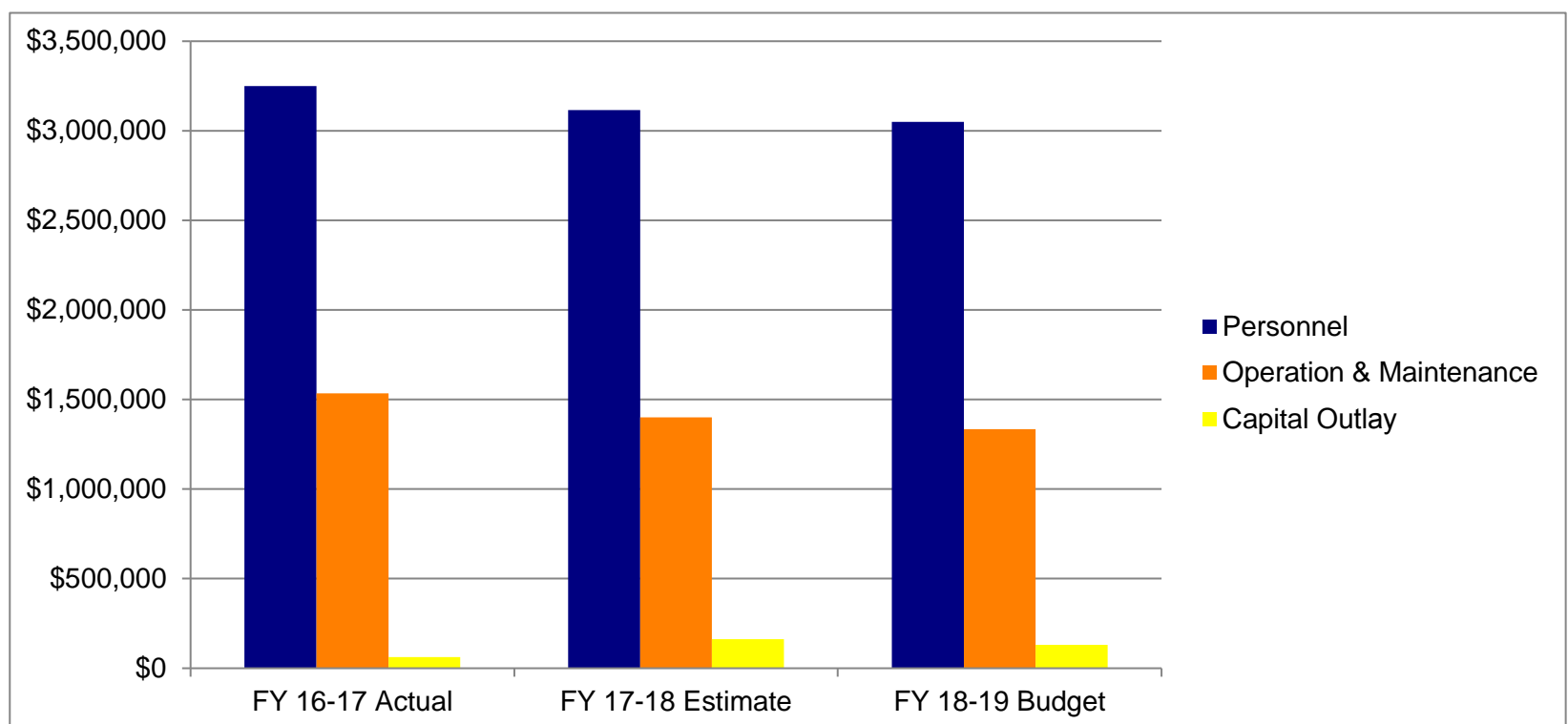
### **DESCRIPTION**

The Maintenance Services Division (MSD) provides daily maintenance for all of the many city facilities (parks, rights-of-way, and buildings). This includes recreational buildings, parks, landscaped areas and streetscapes, washes and drainage structures, operations buildings, other City buildings, non-HURF related special projects and events, and fields, as well as the Airport. The division also maintains and administers the Commemorative Tree/Bench Program and the City's Flag and Banner programs.

# OPERATIONS MAINTENANCE SERVICES

Expenditures	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 1,816,664	\$ 1,830,217	\$ 1,800,000	\$ 1,909,454	\$ 1,763,009
Salaries - Part-Time	351,742	249,152	257,483	257,483	258,167
OT, Standby & Shift Differential	65,561	27,576	68,000	50,656	52,176
Benefits & Taxes	970,677	969,279	929,292	987,412	956,292
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	46,195	26,216	60,558	20,507	19,044
	3,250,839	3,102,440	3,115,333	3,225,512	3,048,688
<b>Operation &amp; Maintenance</b>					
Professional Services	8,345	35,000	-	15,000	-
Utilities	506,092	564,900	584,750	535,750	651,100
Repairs & Maintenance (including cleaning)	324,002	330,169	308,860	285,500	255,500
Meetings, Training & Travel	2,049	3,850	2,100	3,850	3,850
Supplies	656,313	946,372	470,063	554,653	391,900
Other	38,217	29,700	35,000	25,000	33,000
	1,535,018	1,909,991	1,400,773	1,419,753	1,335,350
<b>Capital Outlay</b>	62,875	155,000	162,085	178,000	131,000
<b>Subtotal Expenditures</b>	\$ 4,848,732	\$ 5,167,431	\$ 4,678,191	\$ 4,823,265	\$ 4,515,038
Interfund Cost Allocation	(756,918)	(830,393)	(224,843)	(319,343)	(65,003)
<b>TOTAL EXPENDITURES</b>	\$ 4,091,814	\$ 4,337,038	\$ 4,453,348	\$ 4,503,922	\$ 4,450,035

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>Replacement</b>			
Irrigation System Upgrade	1	\$ 45,000	\$ 45,000
Pickup Reg Cab 2x4	2	35,000	70,000
Polaris Ranger	1	16,000	16,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 131,000



## **OPERATIONS**

### **MAINTENANCE SERVICES – HURF FUNDED**

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#### **MISSION STATEMENT**

To maintain, construct, and administer safe and effective Highway User Revenue Fund (HURF) eligible public right-of-way facilities (Streets), throughout the City.

#### **DESCRIPTION**

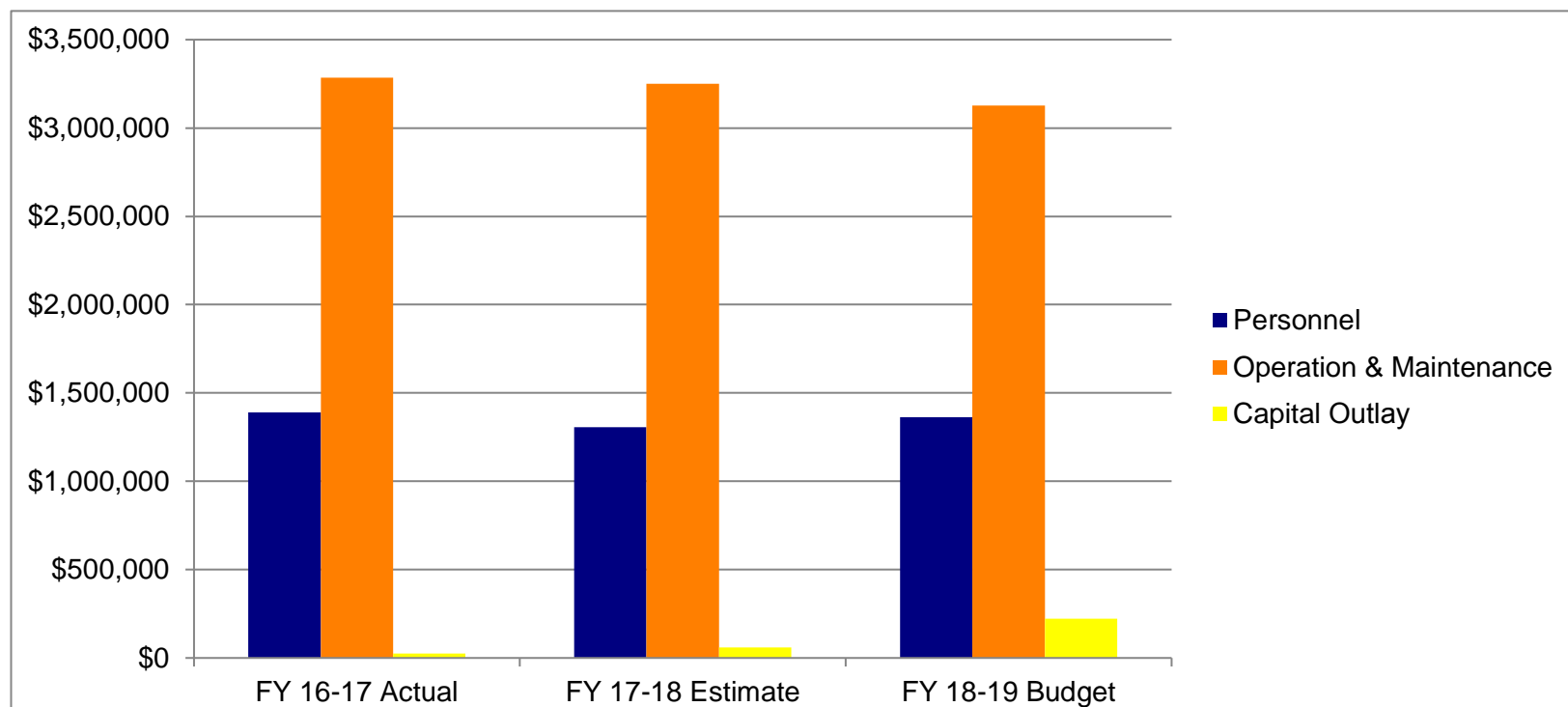
The Maintenance Services Division – HURF Funded, is responsible for the administration, maintenance, and minor construction of all related activities involving the City's roadways and HURF eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals and striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities, is responsible for conducting traffic studies, operations and maintenance of traffic signals and street lights, performs pavement condition assessments, and plans and administers the contracts for pavement repair, rehabilitation, and sealing projects.



# OPERATIONS MAINTENANCE SERVICES - HURF FUNDED

Expenditures	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 780,589	\$ 802,518	\$ 740,000	\$ 782,712	\$ 786,176
Labor Attrition	-	(14,000)	-	(14,000)	(17,000)
Salaries - Part-Time	50,115	50,264	60,000	51,935	52,074
OT, Standby & Shift Differential	51,359	51,719	40,000	53,268	54,866
Benefits & Taxes	491,836	474,971	451,688	484,358	482,385
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	15,158	181	15,181	10,181	4,581
	1,389,057	1,365,653	1,306,869	1,368,454	1,363,082
<b>Operation &amp; Maintenance</b>					
Utilities	73,612	69,800	73,300	74,800	74,800
Repairs & Maintenance (including cleaning)	2,429,601	2,776,096	2,323,456	2,334,500	2,097,680
Insurance & Claims	215,074	250,000	225,000	238,000	250,000
Meetings, Training & Travel	3,060	8,500	3,500	3,500	3,500
Supplies	544,527	784,478	605,500	668,600	671,600
Other	18,375	31,500	20,000	27,250	28,950
	3,284,249	3,920,374	3,250,756	3,346,650	3,126,530
<b>Capital Outlay</b>	25,106	36,000	60,152	70,000	222,000
<b>Subtotal Expenditures</b>	\$ 4,698,412	\$ 5,322,027	\$ 4,617,777	\$ 4,785,104	\$ 4,711,612
<b>Community Investment Program</b>	299,127	300,000	253,211	3,898,535	3,201,235
<b>Contingency</b>	-	92,000	-	92,000	92,000
<b>Debt Service</b>	58,297	77,121	49,493	110,838	-
<b>Interfund Cost Allocation</b>	(79,401)	470,599	30,217	39,335	32,791
<b>TOTAL EXPENDITURES</b>	\$ 4,976,435	\$ 6,261,747	\$ 4,950,698	\$ 8,925,812	\$ 8,037,638

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>Replacement</b>			
Bobcat Skidsteer	1	\$ 50,000	\$ 50,000
Pickup Reg Cab 4x4	3	38,000	114,000
Service Truck	1	58,000	58,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 222,000



## OPERATIONS VEHICLE MAINTENANCE

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### **MISSION STATEMENT**

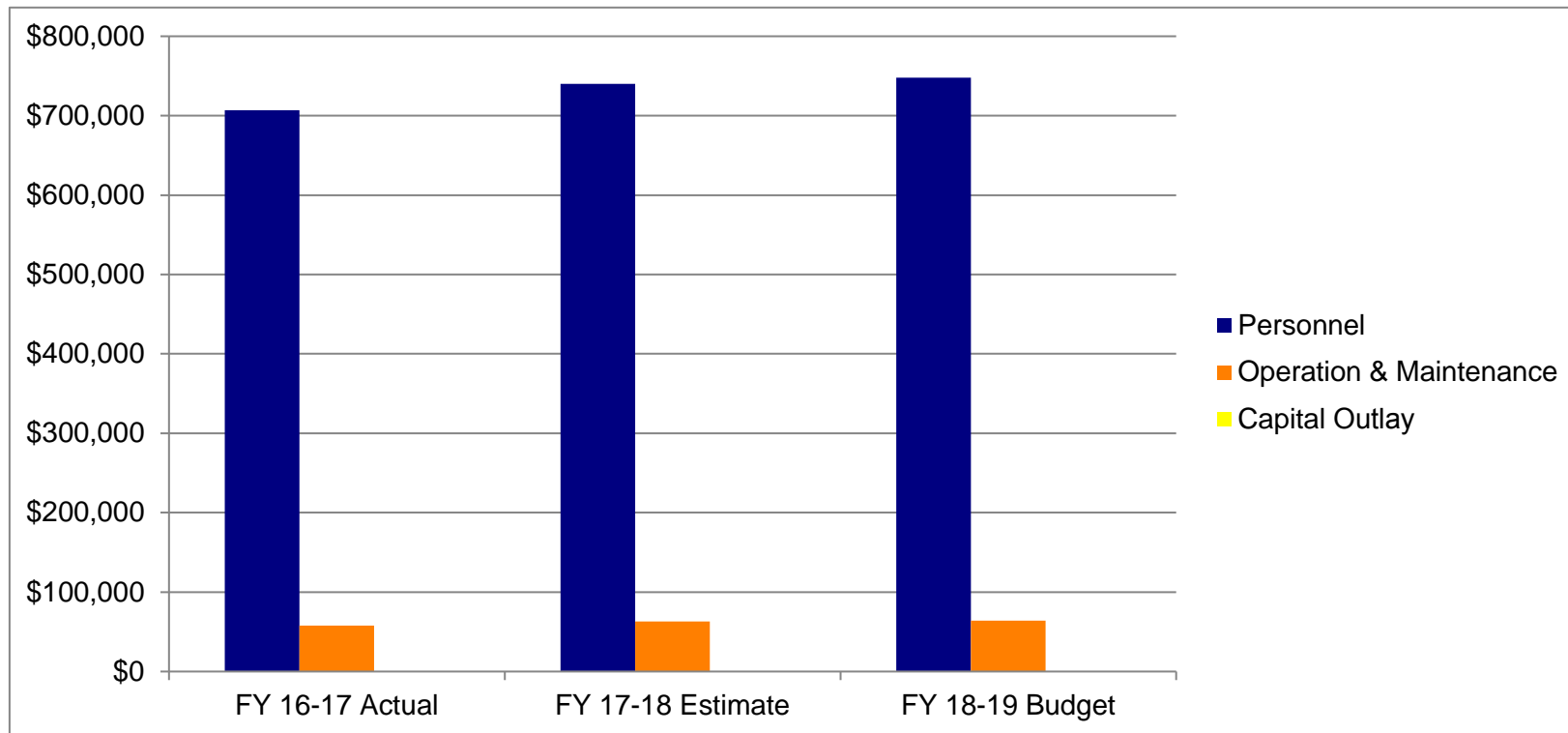
Manage, maintain and repair the City's fleet of vehicles and equipment in a safe, efficient, and effective manner, while meeting the needs of the departments in fulfilling their core missions.

### **DESCRIPTION**

The Vehicle Maintenance Section is responsible for purchasing and disposal, providing preventative maintenance, emergency repairs, and administrative services (including Fleet Management) for all of the City's vehicles and equipment.

# OPERATIONS VEHICLE MAINTENANCE

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 443,862	\$ 451,707	\$ 463,273	\$ 467,054	\$ 468,370
Salaries - Part-Time	4,230	26,644	14,745	14,745	14,785
OT, Standby & Shift Differential	20,856	19,326	22,306	19,904	20,501
Benefits & Taxes	235,123	284,627	237,877	236,298	242,125
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	2,795	2,403	2,036	2,041	2,300
	706,866	784,707	740,237	740,042	748,081
<b>Operation &amp; Maintenance</b>					
Utilities	15,938	17,250	15,000	16,400	16,400
Repairs & Maintenance (including cleaning)	19,708	11,584	16,000	14,000	12,700
Meetings, Training & Travel	5,116	8,500	5,000	5,000	5,000
Supplies	12,708	45,609	23,050	40,050	26,050
Other	4,141	6,450	3,850	3,850	3,850
	57,611	89,393	62,900	79,300	64,000
<b>Capital Outlay</b>	-	-	-	-	-
<b>Subtotal Expenditures</b>	\$ 764,477	\$ 874,100	\$ 803,137	\$ 819,342	\$ 812,081
Interfund Cost Allocation	(232,016)	(232,016)	(181,322)	(181,322)	(217,789)
<b>TOTAL EXPENDITURES</b>	\$ 532,461	\$ 642,084	\$ 621,815	\$ 638,020	\$ 594,292



## OPERATIONS

### WATER DIVISION

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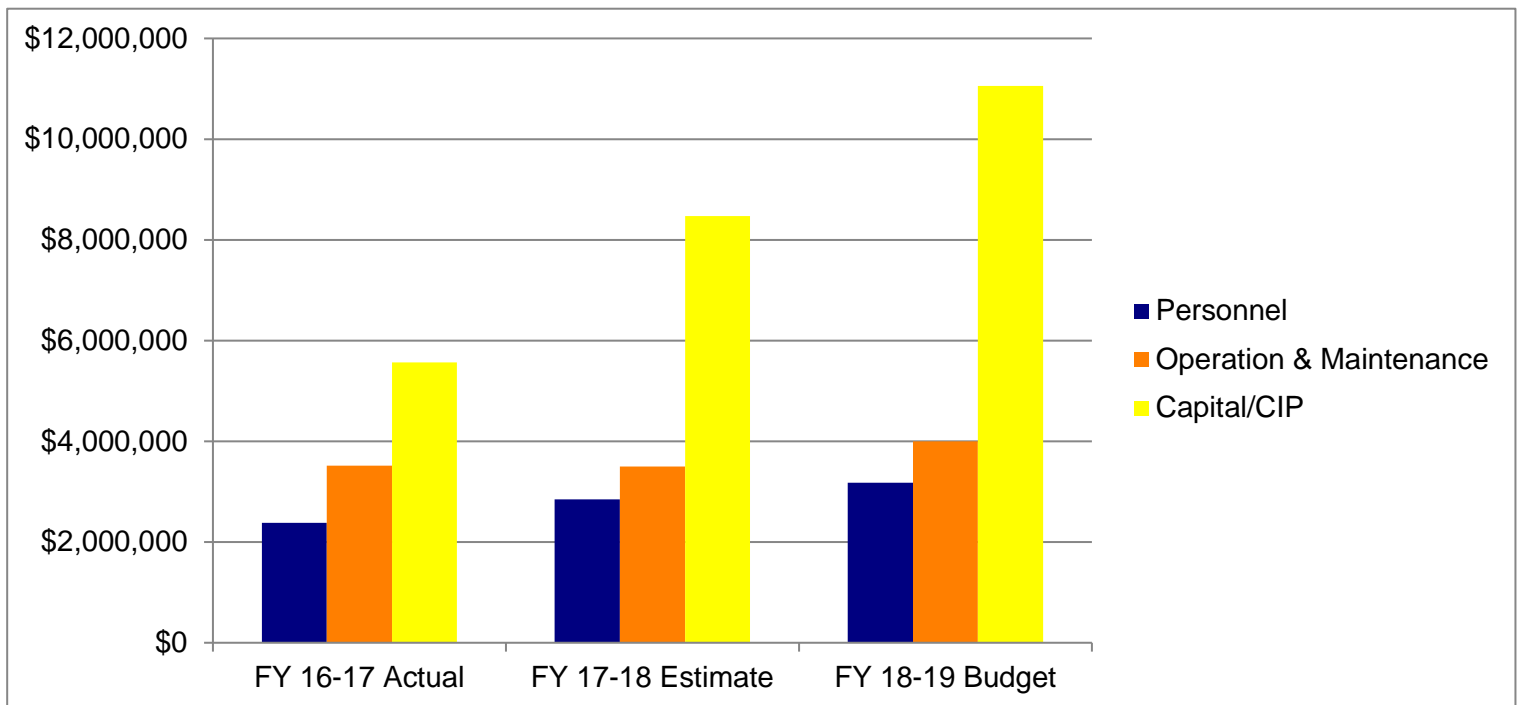
#### **MISSION STATEMENT**

Provide clean, safe water in ample supply while complying with Federal and State drinking water standards in an efficient, effective and sustainable manner.

#### **DESCRIPTION**

The Water Division provides potable water to the City's residents, and operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmissions and distribution lines. The Water Division also provides and installs service connections and meters to every residence and business in the City.

#### **Operations Water Expenditure Chart**



# OPERATIONS WATER

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 1,533,592	\$ 1,768,703	\$ 1,572,000	\$ 1,792,443	\$ 1,767,897
Labor Attrition	-	(32,000)	-	(33,000)	(44,000)
Salaries - Part-Time	129,426	204,243	102,000	191,482	175,028
OT, Standby & Shift Differential	224,675	215,645	220,852	215,634	222,103
Benefits & Taxes	824,633	966,521	850,930	1,002,835	973,713
Non-Cash Accrued Benefits	(379,650)	77,413	64,988	64,988	66,472
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	50,113	13,637	33,772	13,637	12,754
	2,382,789	3,214,162	2,844,542	3,248,019	3,173,967
<b>Operation &amp; Maintenance</b>					
Professional Services	141,422	68,341	109,950	75,196	237,500
Utilities	1,626,124	1,664,950	1,581,450	1,744,950	1,632,950
Repairs & Maintenance (including cleaning)	383,988	550,344	429,000	489,500	551,500
Insurance & Claims	218,305	240,000	225,000	240,000	250,000
Meetings, Training & Travel	13,961	17,050	15,000	11,200	17,000
Supplies	736,632	996,653	816,562	854,200	842,878
Outside Contracts	4,583	4,500	5,500	5,500	5,500
Other	395,262	626,104	314,166	782,836	464,252
	3,520,277	4,167,942	3,496,628	4,203,382	4,001,580
<b>Capital Outlay</b>	103,286	288,373	215,050	224,325	357,000
<b>Subtotal Expenditures</b>	\$ 6,006,352	\$ 7,670,477	\$ 6,556,220	\$ 7,675,726	\$ 7,532,547
<b>Community Investment Program</b>	5,459,595	17,054,152	8,258,044	14,603,337	10,703,278
<b>Contingency</b>	-	275,000	113,750	600,000	620,000
<b>Debt Service</b>	524,561	633,807	718,198	716,481	611,877
<b>Depreciation</b>	2,365,186	2,600,000	-	2,600,000	-
<b>Interfund Cost Allocation</b>	2,421,055	1,936,944	2,260,734	2,380,718	2,219,510
<b>TOTAL EXPENDITURES</b>	\$ 16,776,749	\$ 30,170,380	\$ 17,906,946	\$ 28,576,262	\$ 21,687,212

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>New</b>			
Soft Starts	4	\$ 12,000	\$ 48,000
<b>Replacement</b>			
Service Truck F450	3	55,000	165,000
Service Truck with Vactor/Valve Equipment	1	120,000	120,000
Wonderware SCADA Computer	2	12,000	24,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 357,000

## OPERATIONS WASTEWATER DIVISION

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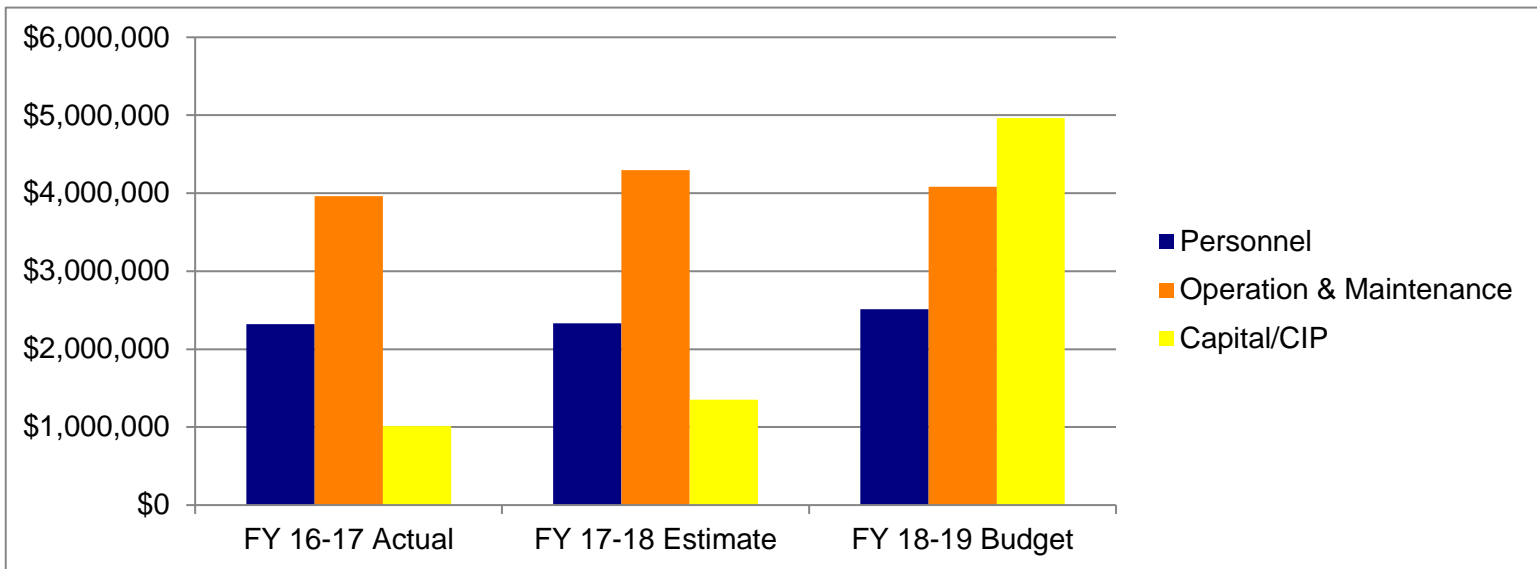
### MISSION STATEMENT

To provide the most cost-effective wastewater collection and treatment service possible while complying with Federal and State standards for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

### DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all of the sewage generated in the City, which is connected to the sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to ensure compliance with the Aquifer Protection Permits for all wastewater facilities.

### Operations Wastewater Expenditure Chart



# OPERATIONS WASTEWATER

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 1,499,967	\$ 1,642,331	\$ 1,458,000	\$ 1,575,712	\$ 1,583,713
Labor Attrition	-	(26,000)	-	-	(33,000)
OT, Standby & Shift Differential	67,312	72,899	71,000	73,236	75,433
Benefits & Taxes	725,430	795,214	724,594	811,316	797,422
Non-Cash Accrued Benefits	(9,506)	97,655	58,853	58,853	73,794
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	39,297	12,256	16,893	11,893	12,971
	2,322,500	2,594,355	2,329,340	2,531,010	2,510,333
<b>Operation &amp; Maintenance</b>					
Professional Services	126,332	410,729	75,900	332,778	69,500
Utilities	1,368,296	1,423,800	1,372,200	1,427,600	1,428,600
Repairs & Maintenance (including cleaning)	429,217	620,146	577,130	525,360	716,960
Insurance & Claims	171,104	250,000	200,300	200,000	210,000
Meetings, Training & Travel	9,347	17,200	18,700	18,700	20,900
Supplies	1,498,575	1,750,693	1,802,025	1,345,395	1,421,537
Other	361,342	292,091	252,639	402,367	217,980
	3,964,213	4,764,659	4,298,894	4,252,200	4,085,477
<b>Capital Outlay</b>	510,196	954,200	485,340	1,601,070	1,288,520
<b>Subtotal Expenditures</b>	\$ 6,796,909	\$ 8,313,214	\$ 7,113,574	\$ 8,384,280	\$ 7,884,330
<b>Community Investment Program</b>	499,858	2,452,900	866,304	2,863,427	3,675,000
<b>Contingency</b>	-	355,000	113,750	500,000	520,000
<b>Debt Service</b>	14,378,390	15,024,876	14,463,198	13,279,406	12,898,937
<b>Depreciation</b>	10,211,850	11,000,000	-	10,200,000	-
<b>Interfund Cost Allocation</b>	1,045,425	1,050,889	1,496,340	1,505,295	1,456,725
<b>TOTAL EXPENDITURES</b>	\$ 32,932,432	\$ 38,196,879	\$ 24,053,166	\$ 36,732,408	\$ 26,434,992

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>Carry Forward</b>			
ITP Irrigation Package Station & Pump Cntrl	1	\$ 240,000	\$ 240,000
ITP Storage Building	1	16,320	16,320
<b>New</b>			
Windsor Main 23HP Flygt	1	20,000	20,000
<b>Replacement</b>			
ITP Aeration Blower #1	1	82,300	82,300
ITP Blower Building 2 AC Units	1	35,000	35,000
ITP Screening Compactor and Screw	1	107,300	107,300
MTP Belt Press	1	535,600	535,600
Nautical Inn Pump	1	16,000	16,000
NRP Aeration Blower #2	1	45,000	45,000
NRP EQ Basin	1	51,000	51,000
Pickup Reg Cab 2x4	1	35,000	35,000
Port Drive Pump	1	35,000	35,000
Service Truck w/Crane	1	70,000	70,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 1,288,520

## **POLICE DEPARTMENT**

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### **MISSION STATEMENT**

Ensure a safe and secure community with the vision of being recognized as a leader in the law enforcement profession.

### **DESCRIPTION**

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

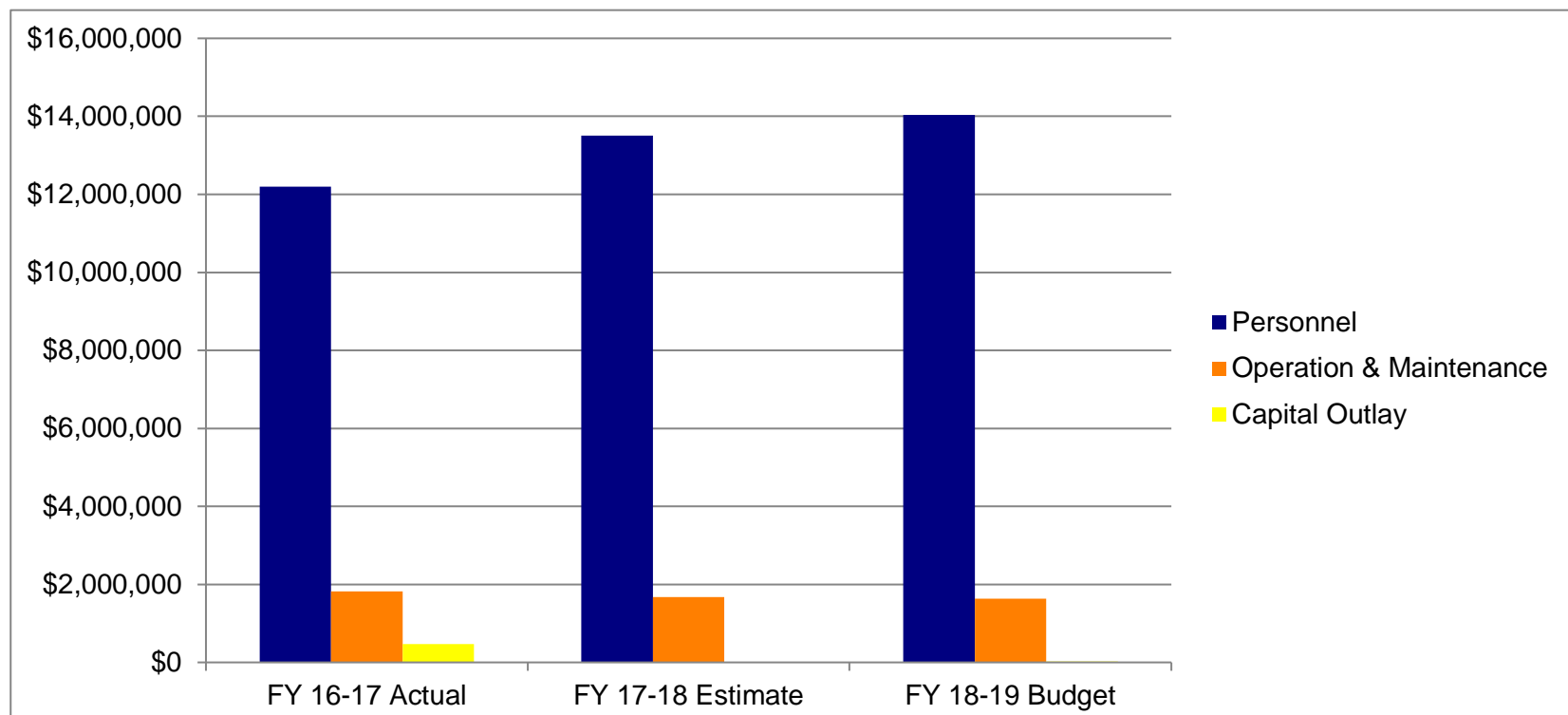
The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Website Notifications, and Volunteer Programs.



# POLICE DEPARTMENT

Expenditures	Actual FY 16-17	Budget FY 16-17	Estimate FY 17-18	Budget	
				FY 17-18	FY 18-19
<b>Personnel</b>					
Salaries - Full-Time	\$ 6,475,199	\$ 6,768,418	\$ 6,680,429	\$ 6,890,422	\$ 6,835,308
Salaries - Part-Time	225,896	291,613	185,000	245,805	246,480
OT, Holiday, Standby & Shift Differential	968,047	663,130	969,281	872,683	1,016,190
Benefits & Taxes	4,391,970	4,632,672	5,541,760	5,576,469	5,835,716
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	135,572	98,707	126,720	56,724	104,314
	12,196,684	12,454,540	13,503,190	13,642,103	14,038,008
<b>Operation &amp; Maintenance</b>					
Professional Services	41,195	39,234	39,760	39,140	39,140
Utilities	157,062	159,605	171,625	169,846	169,846
Repairs & Maintenance (including cleaning)	276,196	279,866	264,856	251,858	253,114
Vehicle/Equip. Replacement Prog: Lease	27,222	26,246	-	-	-
Meetings, Training & Travel	81,179	84,650	84,270	84,270	83,970
Supplies	523,042	690,934	430,893	465,169	394,350
Outside Contracts	662,845	723,274	623,274	623,274	623,274
Other	51,414	42,047	62,986	45,837	65,077
	1,820,155	2,045,856	1,677,664	1,679,394	1,628,771
<b>Capital Outlay</b>	469,994	538,210	-	25,000	25,000
<b>Subtotal Expenditures</b>	\$ 14,486,833	\$ 15,038,606	\$ 15,180,854	\$ 15,346,497	\$ 15,691,779
<b>Debt Service</b>	462,896	462,914	599,750	2,697,149	7,075,138
<b>TOTAL EXPENDITURES</b>	\$ 14,949,729	\$ 15,501,520	\$ 15,780,604	\$ 18,043,646	\$ 22,766,917

Capital Outlay Budget	Quantity	Unit Price	Total FY 18-19
<b>Carry Forward</b>			
Fuel Management System	1	\$ 25,000	\$ 25,000
<b>TOTAL CAPITAL OUTLAY</b>			\$ 25,000





LAKE HAVASU CITY

## IMPROVEMENT DISTRICTS

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
#2 London Bridge Plaza	\$ 14,031	\$ 16,841	\$ 14,990	\$ 17,290	\$ 16,066
#4 McCulloch Median	68,169	70,969	55,454	55,604	56,226
<b>TOTAL EXPENDITURES</b>	<b>\$ 82,200</b>	<b>\$ 87,810</b>	<b>\$ 70,444</b>	<b>\$ 72,894</b>	<b>\$ 72,292</b>

## REFUSE ENTERPRISE FUND

Expenditures	Actual	Budget	Estimate	Budget	
	FY 16-17	FY 16-17	FY 17-18	FY 17-18	FY 18-19
<b>Operation &amp; Maintenance</b>					
Professional Services	\$ 55,003	\$ 63,096	\$ 52,000	\$ 34,000	\$ 54,000
Utilities	28,392	30,000	14,287	30,000	-
Interfund Cost Allocation	589,630	589,630	268,866	269,446	256,966
Outside Contracts	4,702,009	4,700,000	5,350,000	5,470,000	5,875,000
Other	76,308	50,555	94,981	45,230	55,896
	5,451,342	5,433,281	5,780,134	5,848,676	6,241,862
<b>Subtotal Expenditures</b>	<b>\$ 5,451,342</b>	<b>\$ 5,433,281</b>	<b>\$ 5,780,134</b>	<b>\$ 5,848,676</b>	<b>\$ 6,241,862</b>
<b>Contingency</b>	-	-	-	100,000	100,000
<b>Depreciation</b>	1,175	1,175	-	1,175	-
<b>Landfill Closure Reserve</b>	127,154	124,618	132,800	127,149	136,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 5,579,671</b>	<b>\$ 5,559,074</b>	<b>\$ 5,912,934</b>	<b>\$ 6,077,000</b>	<b>\$ 6,477,862</b>

## **MISCELLANEOUS GRANT FUNDS FY 18-19 BUDGET**

### **ADMINISTRATIVE SERVICES DEPARTMENT**

#### **CDBG Funds, \$509,571**

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing. These funds are used for the administration and actual costs of CDBG eligible activities, including substantial housing rehabilitation.

#### **State Special Projects, \$300,000**

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened to entities for competitive grants. These funds can be used for any CDBG eligible activities.

#### **Non-Specific City-Wide Grants, \$300,000**

Funding for future grant opportunities that may arise during the fiscal year.

### **CITY ATTORNEY'S OFFICE, \$18,554**

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

### **COURT**

#### **SAMHSA Grant, \$371,472**

Funding to expand substance abuse treatment capacity in adult treatment drug courts and enhance substance use disorder treatment services in existing courts, including recovery support services, screening, assessment, case management, and program coordination to defendants/offenders.

#### **ACJC Grant, \$52,000**

Funding to improve the nation's safety and security by enhancing the quality, completeness, and accessibility of criminal history record information and by ensuring the nationwide implementation of criminal justice and noncriminal justice background check systems.

### **FIRE DEPARTMENT**

#### **FEMA Grant, \$765,000**

Funding for breathing apparatus equipment.

#### **AZ DHS Grant, \$20,944**

Funding for rapid intervention crew bags.

## **MISCELLANEOUS GRANT FUNDS FY 18-19 BUDGET**

### **OPERATIONS**

#### **ADOT Grant, \$36,995**

Funding for Havasu Mobility minivan with ramp.

#### **ADOT Grant, \$135,000**

Funding for a Street hawk light.

### **POLICE DEPARTMENT**

#### **AZ Governor's Office of Highway Safety, \$68,000**

Funding for DUI and traffic enforcement program equipment and overtime.

#### **AZ Peace Officers Standards and Training Board, \$117,000**

Funding for WALETA Police Academy.

#### **AZ Peace Officers Standards and Training Board, \$1,500**

Funding for Police Training.

#### **Bullet Proof Vests, \$15,177**

Funding to reimburse city 50% of the cost of compliant armored vests.

#### **DEA Task Force Grant, \$18,042**

Program-funded state and local task force to address drug trafficking in Arizona.

#### **MAGNET, \$185,000**

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

**\*Grants included in the list above are awarded grants, applied for grants, and grants that the City may possibly apply for if the opportunity becomes available.**



LAKE HAVASU CITY

# **CAPITAL BUDGET**

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**RELATIONSHIP BETWEEN CAPITAL & OPERATING**

**CAPITAL OUTLAY SUMMARY**

**CAPITAL BUDGET PROCESS**

**CAPITAL BUDGET CATEGORIES**

**COMMUNITY INVESTMENT PROGRAM SUMMARY**

## **RELATIONSHIP BETWEEN CAPITAL AND OPERATING**

The capital budget for Lake Havasu City FY 18-19 totals \$29.0 million. This total represents \$26.4 million for the Community Investment Program (CIP) and \$2.6 million for capital outlay. The Five-Year Community Investment Program totals \$74.6 million.

### **The Relationship between Capital and Operating Budgets:**

The Capital Budget includes the Community Investment Program (CIP) and capital outlay. The CIP is a blueprint for planning the City's capital expenditures. It is a comprehensive five-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The FY 18-19 CIP budget represents the first year of the Five-Year Community Investment Program.

A capital project is defined as a physical improvement or any major non-recurring expenditure (over \$50,000), which results in a permanent addition to the City's assets or infrastructure with a useful life of five years or more. CIP projects are new or expanded physical facilities, large-scale rehabilitation or replacement of existing facilities. CIP projects may also include the acquisition of land, or cost of engineering or architectural studies and services relative to a public improvement. Capital outlay includes items that have a value greater than \$10,000 and a useful life of more than one year. Examples of capital outlay items include motor vehicles, boats, machinery, equipment, and small building improvements. The classification of items as a CIP versus capital outlay, or operational maintenance, can be determined by the following criteria: cost, frequency, engineering and construction requirements or a combination of any of the criteria.

Lake Havasu City prepares a capital budget separate from the operating budget; however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, operational services, maintenance supplies, and debt service payments. These ongoing costs are adjusted annually to cover inflation, improve services or institute cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and current available resources.



## CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 18-19
<b>GENERAL FUND</b>				
<b>Community Investment</b>				
Pickup Ext Cab SB 4x4	Replacement	1	35,000	35,000
				35,000
<b>Community Services</b>				
Wave Control Panel	Replacement	1	10,000	10,000
				10,000
<b>Operations</b>				
Irrigation System Upgrade	Replacement	1	45,000	45,000
Pickup Reg Cab 2x4	Replacement	2	35,000	70,000
Polaris Ranger	Replacement	1	16,000	16,000
				131,000
<b>Police Department</b>				
Fuel Management System	Carry Forward	1	25,000	25,000
				25,000
<b>TOTAL GENERAL FUND</b>				<b>\$ 201,000</b>
<b>OTHER FUNDS</b>				
<b>Irrigation &amp; Drainage District Fund (Water Division)</b>				
Service Truck F450	Replacement	3	55,000	165,000
Service Truck with Vactor/Valve Equipment	Replacement	1	120,000	120,000
Soft Starts	New	4	12,000	48,000
Wonderware SCADA Computer	Replacement	2	12,000	24,000
				357,000
<b>ADOT</b>				
Minivan With Ramp	Replacement	1	48,379	48,379
<b>Highway User Revenue Fund</b>				
Bobcat Skidsteer	Replacement	1	50,000	50,000
Pickup Reg Cab 4x4	Replacement	3	38,000	114,000
Service Truck	Replacement	1	58,000	58,000
				222,000
<b>WALETA</b>				
Steel Building with Outfitting	New	1	500,000	500,000
<b>Wastewater Utility Fund</b>				
ITP Aeration Blower #1	Replacement	1	82,300	82,300
ITP Blower Building 2 AC Units	Replacement	1	35,000	35,000
ITP Irrigation Package Station & Pump Control	Carry Forward	1	240,000	240,000
ITP Screening Compactor and Screw	Replacement	1	107,300	107,300
ITP Storage Building	Carry Forward	1	16,320	16,320
MTP Belt Press	Replacement	1	535,600	535,600
Nautical Inn Pump	Replacement	1	16,000	16,000
NRP Aeration Blower #2	Replacement	1	45,000	45,000
NRP EQ Basin	Replacement	1	51,000	51,000
Pickup Reg Cab 2x4	Replacement	1	35,000	35,000
Port Drive Pump	Replacement	1	35,000	35,000
Service Truck w/Crane	Replacement	1	70,000	70,000
Windsor Main 23HP Flygt (Spare)	New	1	20,000	20,000
				1,288,520
<b>TOTAL OTHER FUNDS</b>				<b>\$ 2,415,899</b>
<b>TOTAL CAPITAL OUTLAY</b>				<b>\$ 2,616,899</b>

## THE CAPITAL BUDGET PROCESS

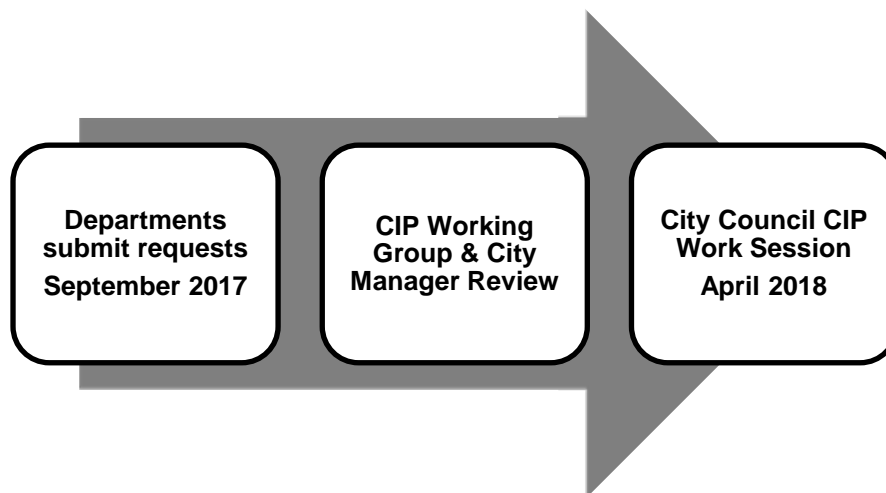
The capital budget process began with a review of the previous CIP plan, in which completion and cost estimates for the current year's projects were updated.

Departments submitted new project proposals to the Community Investment Department. The Community Investment Department staff reviewed and prioritized those proposals based upon critical needs and available funding. In addition, engineering staff reviewed projects from the perspective of having sufficient personnel resources to complete the planned projects. The planned projects maintain essential public services to citizens. The City Manager provided an additional level of review. Items that were determined to be essential were included in the Plan and funding sources identified.

The five-year CIP plan was developed to fit within sustainable levels over the next five years as set forth in a five-year forecast developed by the Administrative Services Department. All projects included in the plan are fully funded.

The proposed Five-Year Community Investment Program was presented to the City Council for review and discussion. The Five-Year Community Investment Program was adopted by Council prior to adoption of the final budget.

CIP projects are categorized by Department/Division (see table below/on next page). Each CIP project is linked to a City Council Community Result and includes a description and justification, cost estimate, funding source(s), and operating and maintenance impact, if applicable. All projects included in the Five-Year Community Investment Program are reviewed and updated on an annual basis.



# CAPITAL BUDGET CATEGORIES

CITY COUNCIL COMMUNITY RESULTS
1 Safe Community 2 Growth and Development 3 Reliable Infrastructure 4 Clean Environment 5 Great Community to Live 6 Good Governance

Department	Divisions
Community Investment	Engineering
General Government	Non-Departmental
Operations	Airport Drainage Parks Streets Wastewater Water

Priority Ratings of Projects		
Priority 1	Essential (Start within 1 year)	Required to complete or make fully usable a major public improvement; Remedy a condition dangerous to health, welfare, and public safety.
Priority 2	Necessary (Start 1-3 years)	Vital to the development or redevelopment of a desirable industrial, commercial, or residential district.
Priority 3	Desirable (Start 3-5 years)	Projects that would benefit the community; Considered proper for a progressive community competing with other cities.

## FY 2019-23 COMMUNITY INVESTMENT PROGRAM PROJECTS AND FUNDING SOURCES BY DEPARTMENT

Project Number	Project Description	Page Number	Prior	18-19	19-20	20-21	21-22	22-23	FY 19-23 CIP Total	With Prior CIP Total
<b>Community Investment</b>										
PR2070	Havasu 280 Infrastructure Construction	129	\$ 2,702,554	\$ 3,516,021	\$ -	\$ -	\$ -	\$ -	3,516,021	\$ 6,218,575
FA1040	Vision 20/20 - Learning Center & Downtown Catalyst	130	104,000	396,000	1,600,000	1,600,000	-	-	3,596,000	3,700,000
<b>Total Community Investment</b>			<b>2,806,554</b>	<b>3,912,021</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>-</b>	<b>-</b>	<b>7,112,021</b>	<b>9,918,575</b>
<b>Funding</b>										
CIP Fund			86,418	-	-	-	-	-	-	86,418
Community Donations			104,000	396,000	-	-	-	-	396,000	500,000
General Fund			-	1,300,000	1,600,000	1,600,000	-	-	4,500,000	4,500,000
IDD Fund			1,136,557	-	-	-	-	-	-	1,136,557
Refuse Fund			1,184,134	2,216,021	-	-	-	-	2,216,021	3,400,155
Wastewater Fund			295,445	-	-	-	-	-	-	295,445
<b>Total Community Investment</b>			<b>2,806,554</b>	<b>3,912,021</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>-</b>	<b>-</b>	<b>7,112,021</b>	<b>9,918,575</b>
<b>General Government</b>										
IT1502	Enterprise Resource Planning (ERP) Software System	131	750,000	1,740,000	-	-	-	-	1,740,000	2,490,000
<b>Total General Government</b>			<b>750,000</b>	<b>1,740,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,740,000</b>	<b>2,490,000</b>
<b>Funding</b>										
General Fund			750,000	521,960	-	-	-	-	521,960	1,271,960
IDD Fund			-	619,600	-	-	-	-	619,600	619,600
Wastewater Fund			-	598,440	-	-	-	-	598,440	598,440
<b>Total General Government</b>			<b>750,000</b>	<b>1,740,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,740,000</b>	<b>2,490,000</b>
<b>Airport</b>										
AP1790	Airport Master Plan	132	20,000	288,000	250,000	-	-	-	538,000	558,000
<b>Total Operations-Airport</b>			<b>20,000</b>	<b>288,000</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>538,000</b>	<b>558,000</b>
<b>Funding</b>										
Airport Fund			894	12,873	11,175	-	-	-	24,048	24,942
Grant: FAA 91.06%			18,212	262,253	227,650	-	-	-	489,903	508,115
Grant: ADOT 4.47%			894	12,874	11,175	-	-	-	24,049	24,943
<b>Total Operations-Airport</b>			<b>20,000</b>	<b>288,000</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>538,000</b>	<b>558,000</b>

## FY 2019-23 COMMUNITY INVESTMENT PROGRAM PROJECTS AND FUNDING SOURCES BY DEPARTMENT

Project Number	Project Description	Page Number	Prior	18-19	19-20	20-21	21-22	22-23	FY 19-23 CIP Total	With Prior CIP Total
<b>Drainage</b>										
DR1020	Avalon Drain 2	133	-	-	150,000	1,725,000	-	-	1,875,000	1,875,000
DR1050	Daytona Wash 4	134	-	-	-	-	160,000	1,840,000	2,000,000	2,000,000
DR1030	Havasupai Wash 3	135	35,000	147,597	3,450,000	-	-	-	3,597,597	3,632,597
DR1040	Havasupai Wash 6	136	-	-	-	185,000	2,130,000	-	2,315,000	2,315,000
DR1060	Kiowa Drain 3	137	-	-	-	-	-	175,000	175,000	175,000
<b>Total Operations-Drainage</b>			<b>35,000</b>	<b>147,597</b>	<b>3,600,000</b>	<b>1,910,000</b>	<b>2,290,000</b>	<b>2,015,000</b>	<b>9,962,597</b>	<b>9,997,597</b>
<b>Funding</b>										
Flood Control Funding			35,000	147,597	3,600,000	1,910,000	2,290,000	2,015,000	9,962,597	9,997,597
<b>Total Operations-Drainage</b>			<b>35,000</b>	<b>147,597</b>	<b>3,600,000</b>	<b>1,910,000</b>	<b>2,290,000</b>	<b>2,015,000</b>	<b>9,962,597</b>	<b>9,997,597</b>
<b>Parks</b>										
FA1060	Rotary & London Bridge Beach Parks Improvements	138	59,710	1,550,290	-	-	-	-	1,550,290	1,610,000
PK1120	SARA Park Ballfield Improvements	139	630,000	-	2,750,000	-	-	-	2,750,000	3,380,000
PR1060	Rotary Community Park Expansion Land Acquisition	140	-	1,357,000	-	-	-	-	1,357,000	1,357,000
<b>Total Operations-Parks</b>			<b>689,710</b>	<b>2,907,290</b>	<b>2,750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,657,290</b>	<b>6,347,000</b>
<b>Funding</b>										
General Fund			689,710	2,816,290	2,750,000	-	-	-	5,566,290	6,256,000
Property Acquisition Fund			-	91,000	-	-	-	-	91,000	91,000
<b>Total Operations-Parks</b>			<b>689,710</b>	<b>2,907,290</b>	<b>2,750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,657,290</b>	<b>6,347,000</b>
<b>Streets</b>										
ST2630	Havasu 280 Intersection Improvements	141	-	450,000	-	-	-	-	450,000	450,000
ST3270	Lake Havasu Avenue Reconstruction	142	300,393	3,790,000	-	-	-	-	3,790,000	4,090,393
ST1	Major Street Reconstruction	143	-	-	-	-	2,250,000	7,915,000	10,165,000	10,165,000
ST3290	MPO-Hawk Light	144	-	135,000	180,000	-	-	-	315,000	315,000
ST2860	Swanson Avenue Improvements	145	-	111,235	-	-	-	-	111,235	111,235
<b>Total Operations-Streets</b>			<b>300,393</b>	<b>4,486,235</b>	<b>180,000</b>	<b>-</b>	<b>2,250,000</b>	<b>7,915,000</b>	<b>14,831,235</b>	<b>15,131,628</b>
<b>Funding</b>										
General Fund			-	-	-	-	2,250,000	3,300,000	5,550,000	5,550,000
Grant: HSIP			-	135,000	180,000	-	-	-	315,000	315,000
HURF			183,127	3,201,235	-	-	-	1,400,000	4,601,235	4,784,362
IDD Fund			58,633	575,000	-	-	-	2,145,000	2,720,000	2,778,633
Wastewater Fund			58,633	575,000	-	-	-	1,070,000	1,645,000	1,703,633
<b>Total Operations-Streets</b>			<b>300,393</b>	<b>4,486,235</b>	<b>180,000</b>	<b>-</b>	<b>2,250,000</b>	<b>7,915,000</b>	<b>14,831,235</b>	<b>15,131,628</b>

## FY 2019-23 COMMUNITY INVESTMENT PROGRAM PROJECTS AND FUNDING SOURCES BY DEPARTMENT

Project Number	Project Description	Page Number	Prior	18-19	19-20	20-21	21-22	22-23	FY 19-23 CIP Total	With Prior CIP Total
<b>Wastewater</b>										
SS2720	Island Treatment Plant (ITP) Flow Equalization Basin	146	-	-	285,000	3,420,000	-	-	3,705,000	3,705,000
SS3010	Mulberry WWTP Tertiary Capacity Increase	147	-	650,000	-	-	-	-	650,000	650,000
SS2970	Water Conservation & Reuse Improvements	148	642,276	2,450,000	-	-	-	-	2,450,000	3,092,276
<b>Total Operations-Wastewater</b>			<b>642,276</b>	<b>3,100,000</b>	<b>285,000</b>	<b>3,420,000</b>	<b>-</b>	<b>-</b>	<b>6,805,000</b>	<b>7,447,276</b>
<b>Funding</b>										
Wastewater Fund			642,276	3,100,000	285,000	3,420,000	-	-	6,805,000	7,447,276
<b>Total Operations-Wastewater</b>			<b>642,276</b>	<b>3,100,000</b>	<b>285,000</b>	<b>3,420,000</b>	<b>-</b>	<b>-</b>	<b>6,805,000</b>	<b>7,447,276</b>
<b>Water</b>										
WT7440	2017 Tank & Booster Station Improvements	149	1,001,163	3,000,000	-	-	-	-	3,000,000	4,001,163
WT7430	2017 Water Main Replacement Project	150	710,528	500,000	-	-	-	-	500,000	1,210,528
WT7470	2018 Tank & Booster Station Improvements	151	240,000	1,650,000	-	-	-	-	1,650,000	1,890,000
WT7480	2019 Tank & Booster Station Improvements	152	-	2,000,000	-	-	-	-	2,000,000	2,000,000
WT7460	2019 Water Main Replacement Project	153	-	128,500	1,406,500	-	-	-	1,535,000	1,535,000
WT8540	2020 Tank & Booster Station Improvements	154	-	-	2,000,000	-	-	-	2,000,000	2,000,000
WT8500	2020 Water Main Replacement Project	155	-	-	128,500	1,406,500	-	-	1,535,000	1,535,000
WT8550	2021 Tank & Booster Station Improvements	156	-	-	-	3,000,000	-	-	3,000,000	3,000,000
WT8510	2021 Water Main Replacement Project	157	-	-	-	128,500	1,406,500	-	1,535,000	1,535,000
WT8560	2022 Tank & Booster Station Improvements	158	-	-	-	-	3,000,000	-	3,000,000	3,000,000
WT8520	2022 Water Main Replacement Project	159	-	-	-	-	128,500	1,406,500	1,535,000	1,535,000
WT8530	2023 Water Main Replacement Project	160	-	-	-	-	-	128,500	128,500	128,500
WT6020	Ranney Well Site	161	167,035	1,087,181	4,025,000	-	-	-	5,112,181	5,279,216
WT7410	WAPA Water Main	162	217,679	1,450,000	-	-	-	-	1,450,000	1,667,679
<b>Total Operations-Water</b>			<b>2,336,405</b>	<b>9,815,681</b>	<b>7,560,000</b>	<b>4,535,000</b>	<b>4,535,000</b>	<b>1,535,000</b>	<b>27,980,681</b>	<b>30,317,086</b>
<b>Funding</b>										
IDD Fund			2,336,405	9,815,681	7,560,000	4,535,000	4,535,000	1,535,000	27,980,681	30,317,086
<b>Total Operations-Water</b>			<b>2,336,405</b>	<b>9,815,681</b>	<b>7,560,000</b>	<b>4,535,000</b>	<b>4,535,000</b>	<b>1,535,000</b>	<b>27,980,681</b>	<b>30,317,086</b>
<b>Total Community Investment Projects</b>			<b>\$ 7,580,338</b>	<b>\$ 26,396,824</b>	<b>\$ 16,225,000</b>	<b>\$ 11,465,000</b>	<b>\$ 9,075,000</b>	<b>\$ 11,465,000</b>	<b>\$ 74,626,824</b>	<b>\$ 82,207,162</b>
<b>Funding</b>										
Airport Fund			\$ 894	\$ 12,873	\$ 11,175	\$ -	\$ -	\$ -	\$ 24,048	\$ 24,942
CIP Fund			86,418	-	-	-	-	-	-	86,418
Community Donations			104,000	396,000	-	-	-	-	396,000	500,000
Flood Control Funding			35,000	147,597	3,600,000	1,910,000	2,290,000	2,015,000	9,962,597	9,997,597
General Fund			1,439,710	4,638,250	4,350,000	1,600,000	2,250,000	3,300,000	16,138,250	17,577,960
Grant: ADOT 4.47%			894	12,874	11,175	-	-	-	24,049	24,943
Grant: FAA 91.06%			18,212	262,253	227,650	-	-	-	489,903	508,115
Grant: HSIP			-	135,000	180,000	-	-	-	315,000	315,000
HURF			183,127	3,201,235	-	-	-	1,400,000	4,601,235	4,784,362
IDD Fund			3,531,595	11,010,281	7,560,000	4,535,000	4,535,000	3,680,000	31,320,281	34,851,876
Property Acquisition Fund			-	91,000	-	-	-	-	91,000	91,000
Refuse Fund			1,184,134	2,216,021	-	-	-	-	2,216,021	3,400,155
Wastewater Fund			996,354	4,273,440	285,000	3,420,000	-	1,070,000	9,048,440	10,044,794
<b>Total Funding</b>			<b>\$ 7,580,338</b>	<b>\$ 26,396,824</b>	<b>\$ 16,225,000</b>	<b>\$ 11,465,000</b>	<b>\$ 9,075,000</b>	<b>\$ 11,465,000</b>	<b>\$ 74,626,824</b>	<b>\$ 82,207,162</b>

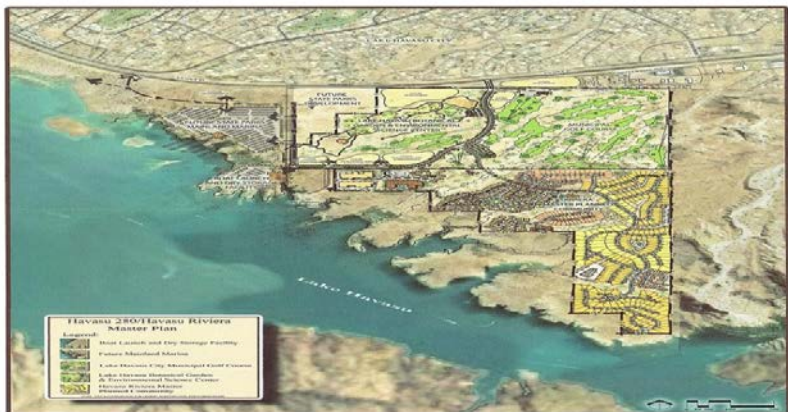
# FY 2019-23 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

## Havasu 280 Infrastructure Construction

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 3,516,021	\$ -	\$ -	\$ -	\$ -	\$ 3,516,021
Design	130,265	-	-	-	-	-	130,265
Construction	2,572,289	-	-	-	-	-	2,572,289
Total Expenses	\$ 2,702,554	\$ 3,516,021	\$ -	\$ -	\$ -	\$ -	\$ 6,218,575

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
CIP Fund	\$ 86,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,418
General Fund	-	1,300,000	-	-	-	-	1,300,000
IDD Fund	1,136,557	-	-	-	-	-	1,136,557
Refuse Fund	1,184,134	2,216,021	-	-	-	-	3,400,155
Wastewater Fund	295,445	-	-	-	-	-	295,445
Total Funding	\$ 2,702,554	\$ 3,516,021	\$ -	\$ -	\$ -	\$ -	\$ 6,218,575

Operating Impact	Prior	18-19	19-20	20-21	21-22	22-23	Total
Supplies & Services	\$ -	\$ 15,150	\$ 15,302	\$ 15,455	\$ 15,609	\$ 15,765	\$ 77,281
Total Operating Impact	\$ -	\$ 15,150	\$ 15,302	\$ 15,455	\$ 15,609	\$ 15,765	\$ 77,281

Project # PR2070		Operating Budget Impact/Other:	
\$6,218,575		Operational impacts are for expenses related to water system maintenance (exercising valves), wastewater system maintenance (mainline cleaning), and street maintenance (seal coat, chip seal, and striping).	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Essential (Within 1 year)		
Community Result 1	2 Sustainable Growth		
Community Result 2	5 Great Community to Live		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description			
<p>This project will provide public access to and through Havasu 280 along with the new proposed Arizona State Parks Boat Launch near Contact Point. The 280 acres is planned to include public space such as a Botanical Garden, a Multi-Agency shared Eco &amp; Environmental Center, trails, a golf course and other public use space. The infrastructure proposed will include mass grading and pad construction, a new roadway, utilities (water &amp; sewer), and multi-use paths to serve all proposed facilities and development in the area.</p>		<p><b>Project Justification</b></p> <p>This is the first step of an overall development plan, and once in place it will allow the City to develop the entire 280 acres. It will provide the utility service and access necessary for the AZ State Parks Launch Facility "Contact Point", along with providing the opportunity for private development to occur to the south of this project. This project will spur/accelerate the development of the remaining 280 acres and surrounding area. Planning improvements will provide access and utility service to current leased land. It meets the requirements for public improvements to be made per our lease agreement with the BLM. It will also provide access to a future state park boat launch facility.</p>	




# FY 2019-23 COMMUNITY INVESTMENT PROJECT COMMUNITY INVESTMENT

## Vision 20/20 - Learning Center & Downtown Catalyst

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ 104,000	\$ 102,680	\$ -	\$ -	\$ -	\$ -	\$ 206,680
Design	-	293,320	-	-	-	-	293,320
Construction	-	-	1,600,000	1,600,000	-	-	3,200,000
Total Expenses	\$ 104,000	\$ 396,000	\$ 1,600,000	\$ 1,600,000	\$ -	\$ -	\$ 3,700,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
General Fund	\$ -	\$ -	\$ 1,600,000	\$ 1,600,000	\$ -	\$ -	\$ 3,200,000
Community Donations	104,000	396,000	-	-	-	-	500,000
Total Funding	\$ 104,000	\$ 396,000	\$ 1,600,000	\$ 1,600,000	\$ -	\$ -	\$ 3,700,000

Project # FA1040		Operating Budget Impact/Other:	
\$3,700,000		Operational impacts have not been evaluated and will be dependent on the commitment of partner agencies.	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Essential (Within 1 year)		
Community Result 1	5 Great Community to Live		
Community Result 2	N/A		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project includes the City's piece of contributing towards a learning center and downtown catalyst as part of the Vision 20/20 Plan developed by the Community. The learning center is for a proposed multi-agency shared educational facility dedicated to fostering environmental awareness and learning. The center is planned to be an approximately 10,000 square foot single floor facility located in the Havasu Riviera development. The feasibility study will determine actual square footage and costs. The downtown catalyst will focus on the creation of a vibrant central business district. The City's budget includes design work for the learning center and construction budget to help fund the learning center and downtown catalyst for costs such as site work, amenities, a bridge and event center.			

Start Project  
March 2018

Estimated  
Completion  
Time: 3 Years

Estimated  
Completion  
June 2021



# FY 2019-23 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT

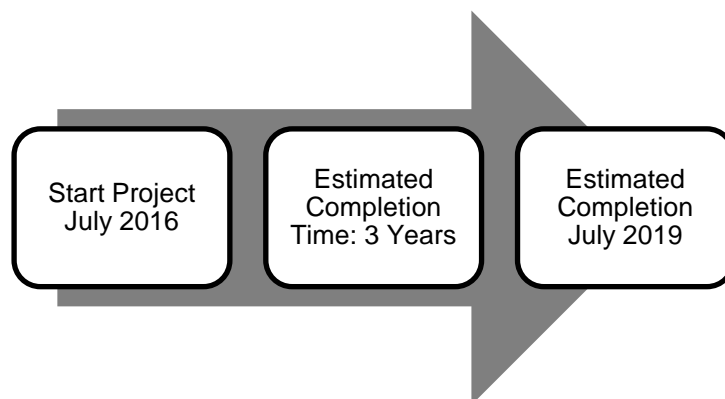
## Enterprise Resource Planning (ERP) Software System

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Construction	750,000	1,290,000	-	-	-	-	2,040,000
Total Expenses	\$ 750,000	\$ 1,740,000	\$ -	\$ -	\$ -	\$ -	\$ 2,490,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
General Fund	\$ 750,000	\$ 521,960	\$ -	\$ -	\$ -	\$ -	\$ 1,271,960
IDD Fund	-	619,600	-	-	-	-	619,600
Wastewater Fund	-	598,440	-	-	-	-	598,440
Total Funding	\$ 750,000	\$ 1,740,000	\$ -	\$ -	\$ -	\$ -	\$ 2,490,000

Operating Impact	Prior	18-19	19-20	20-21	21-22	22-23	Total
Personnel	\$ -	\$ -	\$ -	\$ (75,000)	\$ (76,875)	\$ (78,797)	\$ (230,672)
Supplies & Services	-	219,500	96,500	96,500	96,500	96,500	605,500
Total Operating Impact	\$ -	\$ 219,500	\$ 96,500	\$ 21,500	\$ 19,625	\$ 17,703	\$ 374,828

Project # IT1502	Operating Budget Impact/Other:
<b>\$2,490,000</b>	A new system will allow City staff to incorporate new processes and technology into daily tasks. Many manual and cumbersome processes can be automated - saving staff time and expenses. Administrative Services believes that as much as one FTE of staff time in that department can be saved through updating and automating tasks. There will be annual maintenance agreements and ongoing operational costs associated with a new ERP system . The net change in the maintenance agreement costs are included above under the operating impact supplies & services. Services are estimated to be higher in FY 18-19 due to a crossover of maintenance agreements for the old and new software during implementation. Costs were revised in FY 18-19 to include the Utility Billing System, the Benefits Administration module, and the Procurement and Projects module.
<b>Total Project Cost</b>	
Project Status	
Revised Cost/Scope	
Priority	
Essential (Within 1 year)	
Community Result 1	
2 Sustainable Growth	
Community Result 2	
6 Good Governance	
Community Result 3	
N/A	
Managing Division	
IT	
<b>Project Description &amp; Justification</b>	
<p>This project will plan for and replace the City's current Sungard ERP system. The City's current ERP System is used by all City Departments and includes modules such as Utility Billing, Cash Receipts, Business Licences, Financial System, Budgeting, Payroll, Accounts Payable, Accounts Receivable, Building Permits, Planning and Engineering, Code Enforcement Activities, Asset Management, Parcel/Addressing, Web Payments and Human Resources. The current Sungard HTE sytem was originally installed in 2002. The system looks and works much like it did 15 years ago. It resides on AS400 Servers and looks like dumb terminal pre-Y2K systems. The reporting and security systems are out of date, inefficient and require additional staff time to use. The issue is not only with its aesthetics, many of the original vendors and add-in projects are obsolete and no longer in business. What would be simple processes, like printing checks or business license renewal forms can require many hours of IT staff time to reconfigure and monitor the process. The concern is if these processes break, there is not outside support to fix the problem.</p>	




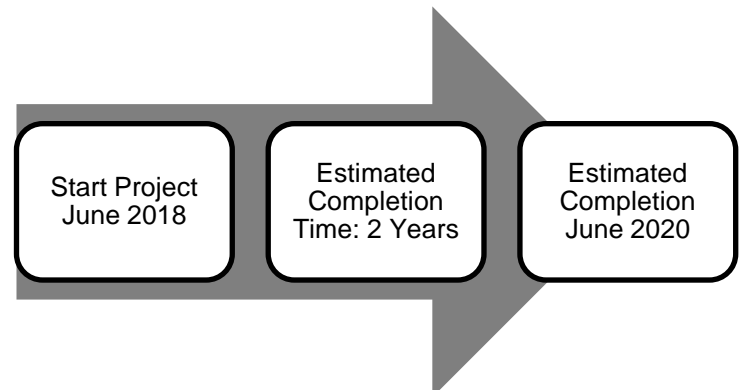
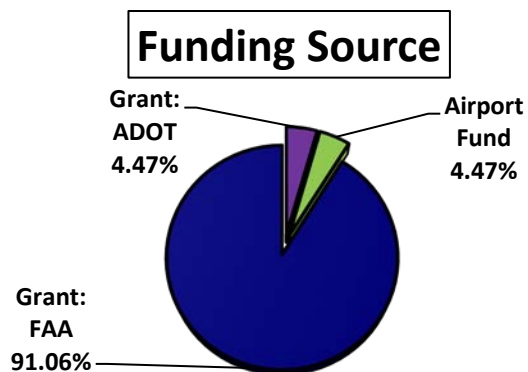
# FY 2019-23 COMMUNITY INVESTMENT PROJECT AIRPORT

## Airport Master Plan

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Professional Services	\$ 20,000	\$ 58,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 328,000
Carry Forward	-	230,000	-	-	-	-	230,000
Total Expenses	\$ 20,000	\$ 288,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 558,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Airport Fund	\$ 894	\$ 12,873	\$ 11,175	\$ -	\$ -	\$ -	\$ 24,942
Grant: ADOT 4.47%	894	12,874	11,175	-	-	-	24,943
Grant: FAA 91.06%	18,212	262,253	227,650	-	-	-	508,115
Total Funding	\$ 20,000	\$ 288,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 558,000

Project # AP1790		Operating Budget Impact/Other:	
<b>\$558,000</b>		FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/construct this item.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
<p>This project is for the update of the Airport Master Plan, for the creation of an Airport Business Plan and for the update of the Aircraft Parking Plan on airport aprons. After 25 years of operation, the role and use base of the airport has evolved. Larger business aircraft, increased military use, rotorcraft use and training uses are occurring at the airport. Review and public involvement of the Airport Master Plan, infrastructure requirements and a business management plan including sustainability plan are required. Once these plans are complete, they will aid in future generations of jobs, tax base and economic development for overall community. This project is supported by the Airport Master Plan and FAA-ADOT ACIP project list.</p>			




# FY 2019-23 COMMUNITY INVESTMENT PROJECT DRAINAGE

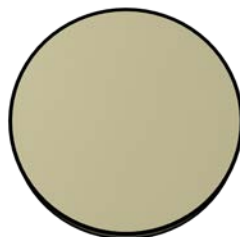
## Avalon Drain 2

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	-	1,500,000	-	-	1,500,000
Construction Mgmt	-	-	-	225,000	-	-	225,000
Total Expenses	\$ -	\$ -	\$ 150,000	\$ 1,725,000	\$ -	\$ -	\$ 1,875,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Flood Control Funding	\$ -	\$ -	\$ 150,000	\$ 1,725,000	\$ -	\$ -	\$ 1,875,000
Total Funding	\$ -	\$ -	\$ 150,000	\$ 1,725,000	\$ -	\$ -	\$ 1,875,000

Project # DR1020		Operating Budget Impact/Other:	
\$1,875,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will provide for wash stabilization along Avalon Drain between Avalon Ave and Angler Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.			

### Funding Source



**Flood  
Control  
Funding  
100%**

Start Project  
July 2019

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2021




## FY 2019-23 COMMUNITY INVESTMENT PROJECT DRAINAGE

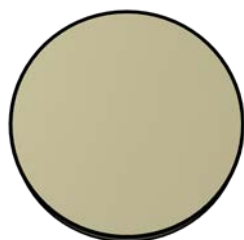
### Daytona Wash 4

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
Construction	-	-	-	-	-	240,000	240,000
Construction Mgmt	-	-	-	-	-	1,600,000	1,600,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,840,000	\$ 2,000,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,840,000	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,840,000	\$ 2,000,000

Project # DR1050		Operating Budget Impact/Other:	
\$2,000,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will provide for wash stabilization along Daytona Wash between Snead Dr and Oak Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.			

### Funding Source



Flood  
Control  
Funding  
100%

Start Project  
July 2021

Estimated  
Completion  
Time: 2 Years


Estimated  
Completion  
June 2023

# FY 2019-23 COMMUNITY INVESTMENT PROJECT DRAINAGE

## Havasupai Wash 3

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Design	35,000	97,597	-	-	-	-	132,597
Construction	-	-	3,000,000	-	-	-	3,000,000
Construction Mgmt	-	-	450,000	-	-	-	450,000
Total Expenses	\$ 35,000	\$ 147,597	\$ 3,450,000	\$ -	\$ -	\$ -	\$ 3,632,597

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Flood Control Funding	\$ 35,000	\$ 147,597	\$ 3,450,000	\$ -	\$ -	\$ -	\$ 3,632,597
Total Funding	\$ 35,000	\$ 147,597	\$ 3,450,000	\$ -	\$ -	\$ -	\$ 3,632,597

Project # DR1030		Operating Budget Impact/Other:
\$3,632,597		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.
Total Project Cost		
Project Status	Revised Cost	
Priority	Necessary (1 to 3 years)	
Community Result 1	1 Safe Community	
Community Result 2	3 Reliable Infrastructure	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This project will provide for wash stabilization along Havasupai Wash between SR95 and Aviation Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.		

### Funding Source



**Flood  
Control  
Funding  
100%**

Start Project  
July 2018

Estimated  
Completion  
Time: 2 Years


Estimated  
Completion  
June 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT DRAINAGE

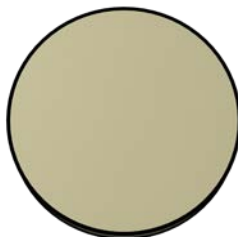
## Havasupai Wash 6

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ 185,000	\$ -	\$ -	\$ 185,000
Construction	-	-	-	-	1,850,000	-	1,850,000
Construction Mgmt	-	-	-	-	280,000	-	280,000
Total Expenses	\$ -	\$ -	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ 2,315,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ 2,315,000
Total Funding	\$ -	\$ -	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ 2,315,000

Project # DR1040		Operating Budget Impact/Other:	
\$2,315,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will provide for wash stabilization along Havasupai Wash between Sandwood Dr and Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.			

### Funding Source



Flood  
Control  
Funding  
100%

Start Project  
July 2020

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2022




# FY 2019-23 COMMUNITY INVESTMENT PROJECT DRAINAGE

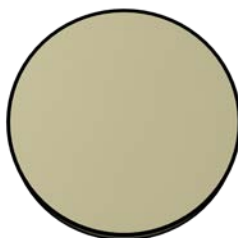
## Kiowa Drain 3

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000

Project # DR1060		Operating Budget Impact/Other:	
\$175,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. No operational impact anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will provide for wash stabilization along Kiowa Drain between Cactus Wren Dr and Kiowa Ave. FY 22-23 includes design only. Construction and Construction Management will be included in FY 23-24. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.			

### Funding Source



Flood  
Control  
Funding  
100%

Start Project  
July 2022

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2024


## FY 2019-23 COMMUNITY INVESTMENT PROJECT PARKS

### Rotary & London Bridge Beach Parks Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 820,290	\$ -	\$ -	\$ -	\$ -	\$ 820,290
Design	59,710	-	-	-	-	-	59,710
Construction	-	730,000	-	-	-	-	730,000
Total Expenses	\$ 59,710	\$ 1,550,290	\$ -	\$ -	\$ -	\$ -	\$ 1,610,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
General Fund	\$ 59,710	\$ 1,550,290	\$ -	\$ -	\$ -	\$ -	\$ 1,610,000
Total Funding	\$ 59,710	\$ 1,550,290	\$ -	\$ -	\$ -	\$ -	\$ 1,610,000

Operating Impact	Prior	18-19	19-20	20-21	21-22	22-23	Total
Personnel	\$ -	\$ -	\$ 16,000	\$ 16,500	\$ 17,000	\$ 17,500	\$ 67,000
Utilities	-	-	5,800	5,825	5,850	5,875	23,350
Supplies & Services	-	-	2,600	2,650	2,700	2,750	10,700
Total Operating Impact	\$ -	\$ -	\$ 24,400	\$ 24,975	\$ 25,550	\$ 26,125	\$ 101,050

Project # FA1060		Operating Budget Impact/Other:	
\$1,610,000		The increase in the number of restrooms facilities will increase the maintenance costs.	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
Currently, there are six restrooms within Rotary and London Bridge Beach Parks. These facilities have been in place for many years without any upgrades or rehabilitation. There have been no increases to the public facilities at the park, while the number of park users has grown and the locations of use have changed. Provisions for rehabilitation/reconstruction of the existing facilities, as well as adding new facilities at different locations are necessary to meet changing demands. The upgrades/rehabilitation will allow the restrooms to meet peak demands during busy holiday and weekend uses.			

Start Project  
July 2017

Estimated  
Completion  
Time: 2 Year

Estimated  
Completion  
June 2019




# FY 2019-23 COMMUNITY INVESTMENT PROJECT PARKS

## SARA Park Ballfield Improvements

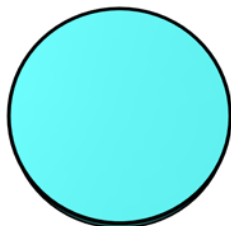
Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ 630,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 630,000
Construction	-	-	2,750,000	-	-	-	2,750,000
Total Expenses	\$ 630,000	\$ -	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 3,380,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
General Fund	\$ 630,000	\$ -	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 3,380,000
Total Funding	\$ 630,000	\$ -	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 3,380,000

Operating Impact	Prior	18-19	19-20	20-21	21-22	22-23	Total
Personnel	\$ -	\$ -	\$ -	\$ 82,800	\$ 82,800	\$ 82,800	\$ 248,400
Supplies & Services	-	-	-	117,200	117,200	117,200	351,600
Total Operating Impact	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 600,000

Project #PK1120		Operating Budget Impact/Other:
\$3,380,000		This project will require additional Maintenance staff, utilities, and supplies.
Total Project Cost		Project Justification
Project Status	Revised Cost/Scope	The Sports Fields Needs Assessment identified that Lake Havasu City is well below average when comparing the City's sports field level of service with competing communities. This project will satisfy the current demand for sports fields, and the ability to host regional tournaments will provide opportunities for positive economic impact..
Priority	Necessary (1 to 3 years)	
Community Result 1	5 Great Community to Live	
Community Result 2	N/A	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description		
To construct a portion of the Phase I SARA Park Sports Complex.		

### Funding Source



General  
Fund  
100%

Start Project  
July 2019

Estimated  
Completion  
Time: 1 Year


Estimated  
Completion  
June 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT PARKS

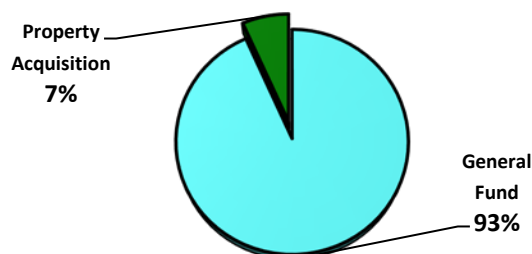
## Rotary Community Park Expansion Land Acquisition

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Land	\$ -	\$ 1,357,000	\$ -	\$ -	\$ -	\$ -	\$ 1,357,000
Total Expenses	\$ -	\$ 1,357,000	\$ -	\$ -	\$ -	\$ -	\$ 1,357,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
General Fund	\$ -	\$ 1,266,000	\$ -	\$ -	\$ -	\$ -	\$ 1,266,000
Property Acquisition	-	91,000	-	-	-	-	91,000
Total Funding	\$ -	\$ 1,357,000	\$ -	\$ -	\$ -	\$ -	\$ 1,357,000

Project #PR1060		Operating Budget Impact/Other:	
\$1,357,000		The purchase of land will not increase operational costs. Operating costs will be identified at such time new facilities are created.	
Total Project Cost			
Project Status	No Change		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description			
This project is for the acquisition of 9 acres adjacent to the southern-most portion of Rotary Community Park, for the expansion of Rotary Park. The estimated cost is \$150,000 per acre. There will also be a State Land Application Fee and appraisal of approximately \$3,000 and a plat map development, deed creation, and title company fee of approximately \$4,000. This project will serve as an extension of Rotary Community Park to ensure public shoreline access to residents and visitors. Proposed amenities will enhance the value of Rotary Park and will enable the City to accommodate larger events. This purchase conforms to the recommendation of the Shoreline Access Committee, which listed this as the number one priority in the purchase of shoreline.			

### Funding Source



Start Project  
July 2019

Estimated  
Completion  
Time: 1 Year

Estimated  
Completion  
June 2020


## FY 2019-23 COMMUNITY INVESTMENT PROJECT STREETS

### Havasu 280 Intersection Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total Expenses	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

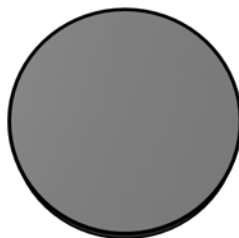
Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
HURF	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total Funding	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Operating Impact	Prior	18-19	19-20	20-21	21-22	22-23	Total
Supplies & Services	\$ -	\$ -	\$ 1,040	\$ 1,040	\$ 1,040	\$ 1,040	\$ 4,160
Personnel	-	-	260	260	260	260	1,040
Total Operating Impact	\$ -	\$ -	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 5,200

Project # ST2630		Operating Budget Impact/Other:	
\$450,000		The project will require additional staff time and supplies for signal repairs.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
This project will install warranted intersection improvements at the intersection of SR 95 and the proposed roadway to the Havasu Riviera as required by Arizona Department of Transportation. This intersection is warranted and identified by a Traffic Impact Analysis approved by Arizona Department of Transportation.			

### Funding Source

HURF  
100%



Start Project  
July 2018

Estimated  
Completion  
Time: 1 Year


Estimated  
Completion  
June 2019

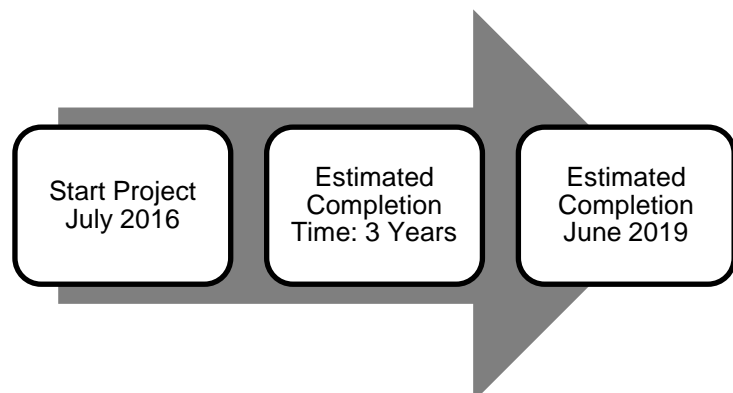
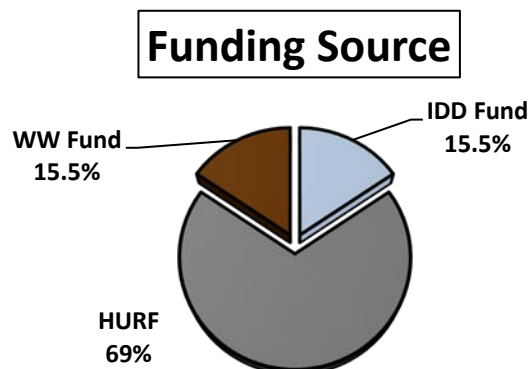
# FY 2019-23 COMMUNITY INVESTMENT PROJECT STREETS

## Lake Havasu Avenue Reconstruction

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 2,988,734	\$ -	\$ -	\$ -	\$ -	\$ 2,988,734
Design	299,127	-	-	-	-	-	299,127
Construction	1,266	521,266	-	-	-	-	522,532
Construction Mgmt	-	280,000	-	-	-	-	280,000
Total Expenses	\$ 300,393	\$ 3,790,000	\$ -	\$ -	\$ -	\$ -	\$ 4,090,393

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ 58,633	\$ 575,000	\$ -	\$ -	\$ -	\$ -	\$ 633,633
HURF	183,127	2,640,000	-	-	-	-	2,823,127
Wastewater Fund	58,633	575,000	-	-	-	-	633,633
Total Funding	\$ 300,393	\$ 3,790,000	\$ -	\$ -	\$ -	\$ -	\$ 4,090,393

Project # ST3270		Operating Budget Impact/Other:	
\$4,090,393		The street will continue to be maintained at the same level as prior to roadway repairs. No additional operational costs are anticipated.	
Total Project Cost		Project Description	
Project Status	Revised Cost/Schedule	This project includes new pavement, intersection concrete paving, handicap access compliance, medians, water main and appurtenance replacement, sewer main and manhole reconstruction, driveway adjustments and turn lane additions from Mesquite Ave to Swanson Ave.	
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Justification			
The pavement in this project area is at the end of its useful life as demonstrated by failure, cracking, and rutting. The handicap ramps throughout are not in compliance with current ADA regulations. The water mains are approximately thirty (30) years old. In regards to the traffic, this section of Lake Havasu Ave has many conflict points and by adding a median, the corridor travel safety will be greatly improved.			



## FY 2019-23 COMMUNITY INVESTMENT PROJECT STREETS

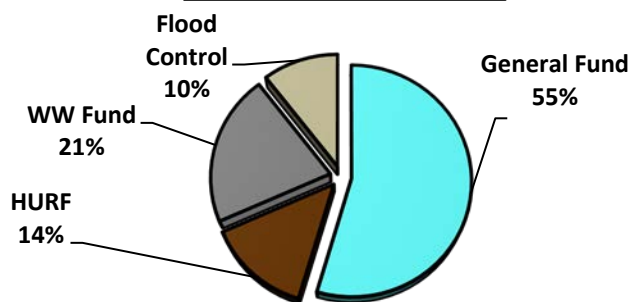
### Major Street Reconstruction

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Construction	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 7,915,000	\$ 10,165,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 7,915,000	\$ 10,165,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 3,300,000	\$ 5,550,000
HURF	-	-	-	-	-	1,400,000	1,400,000
IDD Fund	-	-	-	-	-	2,145,000	2,145,000
Wastewater Fund	-	-	-	-	-	1,070,000	1,070,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000	\$ 7,915,000	\$ 10,165,000

Project # ST1		Operating Budget Impact/Other:	
<b>\$10,165,000</b>		No additional operational costs are anticipated.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
The reconstruction of major City streets. Exact streets will be determined at a later date.			

### Funding Source



Start Project  
July 2022

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2024




# FY 2019-23 COMMUNITY INVESTMENT PROJECT STREETS

## MPO-Hawk Light

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Construction	-	-	164,000	-	-	-	164,000
Construction Mgmt	-	-	16,000	-	-	-	16,000
Total Expenses	\$ -	\$ 135,000	\$ 180,000	\$ -	\$ -	\$ -	\$ 315,000

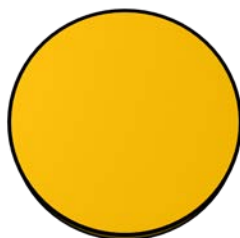
Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Grant: HSIP	\$ -	\$ 135,000	\$ 180,000		\$ -	\$ -	\$ 315,000
Total Funding	\$ -	\$ 135,000	\$ 180,000	\$ -	\$ -	\$ -	\$ 315,000

Operating Impact	Prior	18-19	19-20	20-21	21-22	22-23	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 15,000
Total Operating Impact	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 15,000

Project # ST3290		Operating Budget Impact/Other:	
<b>\$315,000</b>		Annual maintenance costs of approximately \$5,000.	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	5 Great Community to Live		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
<p>A pedestrian crossing location has been identified in the Strategic Transportation Safety Plan (STSP) by the Lake Havasu Metropolitan Organization (LHMPO). High Intensity Actuated Crosswalk Beacon (HAWK) is proposed. ADOT Highway Safety Improvement (HSIP) funding/the City would be the grant applicant and the LHMPO would assist. The location of the crosswalk will be at Acoma/Pima Dr N.</p>			

### Funding Source

Grant:  
HSIP  
100%



Start Project  
October 2018

Estimated  
Completion  
Time: 2 Years

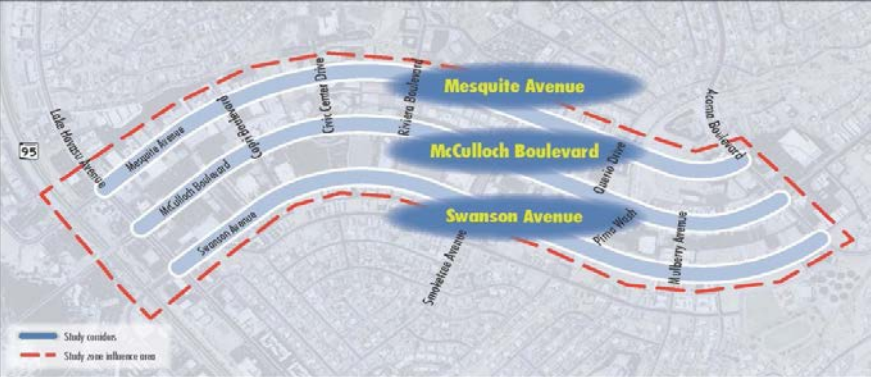
Estimated  
Completion  
October 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT STREETS

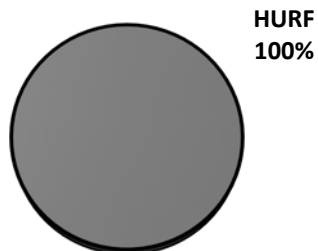
## Swanson Avenue Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Construction	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ -	\$ 111,235
Total Expenses	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ -	\$ 111,235

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
HURF	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ -	\$ 111,235
Total Funding	\$ -	\$ 111,235	\$ -	\$ -	\$ -	\$ -	\$ 111,235

Project # ST2860		Operating Budget Impact/Other:	
\$111,235		This project is ADOT administered. City is responsible for 5.7% match plus review fees.	
Total Project Cost		Project Justification	
Project Status	No Change	The pavement section is in poor condition and has been in place past its useful life. Traffic volumes have increased on Swanson Ave in excess of \$10,000 ADT in 2006. This project conforms with the PARA Study. This project will narrow the driving lanes while introducing a bike lane, landscaping buffer, multi-use path, and striping in order to promote a pedestrian friendly corridor.	
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description			
<p>This project will consist of improvements to Swanson Ave from Smoketree Ave to Acoma Blvd, as determined by the Planning Assistance for Rural Areas (PARA) Study. This is an ADOT Administered project, therefore must follow the Federal STP process. ADOT provides bidding and construction administration as part of the process. The design effort took approximately 2 years to complete. It is based on federal regulations and includes all the environmental, utility, and right-of-way clearances required. Construction is scheduled to start in July 2018. Design fees in the amount of \$23,392 have been paid to ADOT to date. The total estimated construction cost is \$1,951,474, in which a 5.7% match will be required at that time. Only the 5.7% match is included in the City's proposed budget and CIP.</p>			

### Funding Source



Start Project  
July 2016

Estimated  
Completion  
Time: 4 Years

Estimated  
Completion  
June 2020




## FY 2019-23 COMMUNITY INVESTMENT PROJECT WASTEWATER

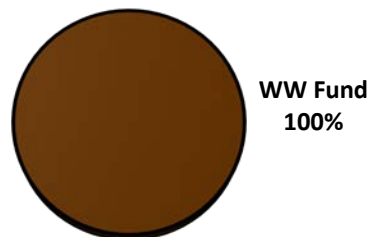
### Island Treatment Plant (ITP) Flow Equalization Basin (FEB)

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ 285,000	\$ -	\$ -	\$ -	\$ 285,000
Construction Mgmt	-	-	-	3,000,000	-	-	3,000,000
Construction	-	-	-	420,000	-	-	420,000
Total Expenses	\$ -	\$ -	\$ 285,000	\$ 3,420,000	\$ -	\$ -	\$ 3,705,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Wastewater Fund	\$ -	\$ -	\$ 285,000	\$ 3,420,000	\$ -	\$ -	\$ 3,705,000
Total Funding	\$ -	\$ -	\$ 285,000	\$ 3,420,000	\$ -	\$ -	\$ 3,705,000

Project # SS2720		Operating Budget Impact/Other:	
\$3,705,000		Utilize funds from Project originally NRWTP Effluent Storage & Distribution for this immediate needs project. The project was a placeholder from the WWSE Program, which is not needed.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	N/A		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project is intended to provide a new flow equalization basin for the Island WWTP. The basin will include a new concrete basin, cover, new influent piping with isolation valves, and pumps, as required. The Island WWTP is currently operating outside the ADEQ permit requirements due to the previous shutdowns and failure.			

### Funding Source



Start Project  
July 2018

Estimated  
Completion  
Time: 2 Years


Estimated  
Completion  
June 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WASTEWATER

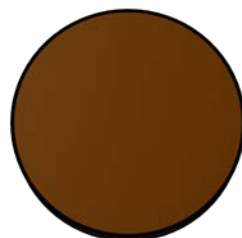
## Mulberry WWTP Tertiary Capacity Increase

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Construction	-	565,000	-	-	-	-	565,000
Total Expenses	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Wastewater Fund	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Total Funding	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000

Project # SS3010		Operating Budget Impact/Other:	
\$650,000		No operational impact anticipated.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>The focus of this project is to provide for the design and construction of a new tertiary filter at the Mulberry Wastewater Treatment Plant. This project will replace the existing tertiary filter which is described as a fuzzy filter with the preferred new technology of a rotating disk filter. The Design/Build method has been used for a similar project in the past and is the recommended procurement method of this project as well. The Wastewater Treatment Plants capacity is 2.2 MGD as designed and approved by ADEQ. Limiting factors with the tertiary filter has reduced the potential of the plant to 1.75 MGD. Replacement of the existing filter with a new rotating disc filter technology will bring the plant capacity back to approved and operational limits.</p>			

### Funding Source



WW Fund  
100%

Start Project  
October 2018

Estimated  
Completion  
Time: 1 Year


Estimated  
Completion  
October 2019

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WASTEWATER

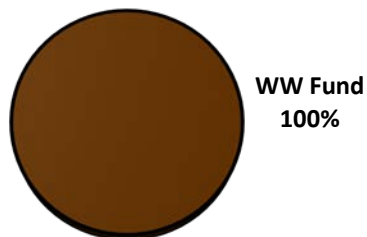
## Water Conservation & Reuse Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ 185,185	\$ 30,000	\$ -	\$ -	\$ -	\$ -	215,185
Construction	307,431	2,120,000	-	-	-	-	2,427,431
Construction Mgmt	149,660	300,000	-	-	-	-	449,660
Total Expenses	\$ 642,276	\$ 2,450,000	\$ -	\$ -	\$ -	\$ -	3,092,276

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
Wastewater Fund	\$ 642,276	\$ 2,450,000	\$ -	\$ -	\$ -	\$ -	3,092,276
Total Funding	\$ 642,276	\$ 2,450,000	\$ -	\$ -	\$ -	\$ -	3,092,276

Project # SS2970		Operating Budget Impact/Other:	
\$3,092,276		<p>The ultimate goal is to reduce the domestic water allocation demands, and when possible, replace the demands with reclaimed water. Exact operational impacts are unknown at this time and may very easily be a wash; however, any savings realized from pumping and treating domestic water for irrigation use will be transferred to wastewater on the effluent system side.</p> 	
Total Project Cost			
Project Status	Revised Cost/Scope		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	N/A		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
<p>After detailed evaluation of the complicated hydraulics of the existing effluent system and operations. This project will make the final reclaimed water upgrades and installations necessary to provide reclaimed water to our City Parks. These locations include London Bridge Beach, Rotary, Cypress and Jack Hardy parks, along with the ASU campus. Conforms with the Lake Havasu City General Plan, the Wastewater Plan, and Reclaimed Water Management Study.</p>			

### Funding Source



Start Project  
January 2015

Estimated  
Completion  
Time: 4.5  
Years


Estimated  
Completion  
June 2019

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

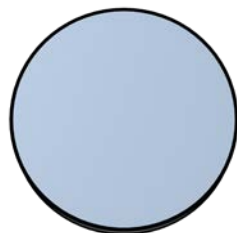
## 2017 Tank & Booster Station Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 2,203,972	\$ -	\$ -	\$ -	\$ -	\$ 2,203,972
Design	196,753	-	-	-	-	-	196,753
Construction	786,200	446,028	-	-	-	-	1,232,228
Construction Mgmt	18,210	350,000	-	-	-	-	368,210
Total Expenses	\$ 1,001,163	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,001,163

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ 1,001,163	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,001,163
Total Funding	\$ 1,001,163	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 4,001,163

Project # WT7440		Operating Budget Impact/Other:
\$4,001,163		It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M. It is anticipated that improvements to these sites will reduce current O&M costs.		

### Funding Source



IDD Fund  
100%

Start Project  
February 2017

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2019



# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

## 2017 Water Main Replacement Project

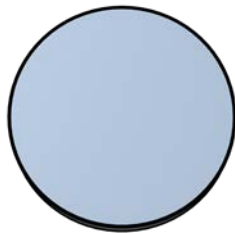
Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Design	91,680	-	-	-	-	-	91,680
Construction	618,848	-	-	-	-	-	618,848
Total Expenses	\$ 710,528	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,210,528

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ 710,528	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,210,528
Total Funding	\$ 710,528	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,210,528

Project # WT7430		Operating Budget Impact/Other:
<b>\$1,210,528</b> <b>Total Project Cost</b>		No operational impact as the replacement of existing assets will be implemented.
Project Status	Revised Cost/Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
<b>Project Description &amp; Justification</b> Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City Water Master Plan and a reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.		

### Funding Source

IDD Fund  
100%



Start Project  
January 2017

Estimated  
Completion  
Time: 1.5  
Years


Estimated  
Completion  
August 2018

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

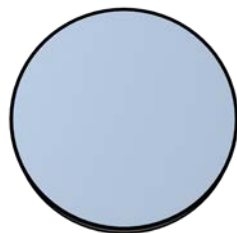
## 2018 Tank & Booster Station Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ 1,650,000
Design	240,000	-	-	-	-	-	240,000
Total Expenses	\$ 240,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ 1,890,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ 240,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ 1,890,000
Total Funding	\$ 240,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ 1,890,000

Project # WT7470		Operating Budget Impact/Other:
\$1,890,000		It is anticipated that improvements to these sites will reduce current O&M costs.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M. It is anticipated that improvements to these sites will reduce current O&M costs. Improvements will be made at the following tanks; N-1B-03, N-1A-05, N-2A-07, N-3A-08.		

### Funding Source



IDD Fund  
100%

Start Project  
July 2017

Estimated  
Completion  
Time: 1.5  
Years


Estimated  
Completion  
December  
2018

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

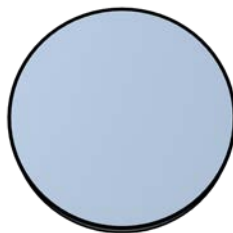
## 2019 Tank & Booster Station Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Construction	-	1,400,000	-	-	-	-	1,400,000
Construction Mgmt	-	200,000	-	-	-	-	200,000
Total Expenses	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Project # WT7480		Operating Budget Impact/Other:	
<b>\$2,000,000</b> <b>Total Project Cost</b>		It is anticipated that improvements to these sites will reduce current O&M costs.	
			
Project Status	Revised Cost		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&amp;M. Improvements will be made at the following tank; S-1C-24. This will be concurrent with the 2017 Booster Station upgrades and will also include tank inspections.</p>			

### Funding Source



IDD Fund  
100%

Start Project  
October 2018

Estimated  
Completion  
Time: 1 Year

Estimated  
Completion  
October 2019



# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

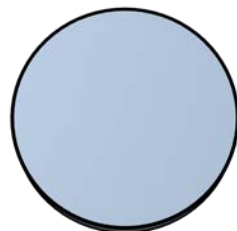
## 2019 Water Main Replacement Project

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ 128,500	\$ -	\$ -	\$ -	\$ -	\$ 128,500
Construction	-	-	1,213,750	-	-	-	1,213,750
Construction Mgmt	-	-	192,750	-	-	-	192,750
Total Expenses	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ -	\$ 1,535,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ -	\$ 1,535,000
Total Funding	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ -	\$ 1,535,000

Project # WT7460		Operating Budget Impact/Other:	
<b>\$1,535,000</b>		There will be no operational costs, as the replacement of existing assets will be implemented.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan. A reduction in O&amp;M costs is also anticipated due to the reduction in repair work to the existing mains.</p>			

### Funding Source



IDD Fund  
100%

Start Project  
July 2018

Estimated  
Completion  
Time: 2 Years


Estimated  
Completion  
June 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

## 2020 Tank & Booster Station Improvements

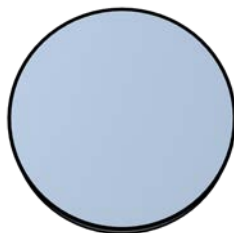
Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000
Construction	-	-	1,500,000	-	-	-	1,500,000
Construction Mgmt	-	-	240,000	-	-	-	240,000
Total Expenses	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Project # WT8540		Operating Budget Impact/Other:	
\$2,000,000		It is anticipated that improvements to these sites will reduce current O&M costs.	
Total Project Cost			
Project Status	Revised Cost		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&M. Improvements will be made at the following tanks; N-4A-11, C-3-20. This project will also include tank inspections.			

### Funding Source

IDD Fund  
100%



Start Project  
July 2019

Estimated  
Completion  
Time: 1 Year


Estimated  
Completion  
June 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

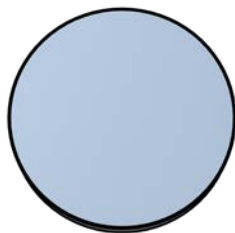
## 2020 Water Main Replacement Project

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ 128,500	\$ -	\$ -	\$ -	\$ 128,500
Construction	-	-	-	1,213,750	-	-	1,213,750
Construction Mgmt	-	-	-	192,750	-	-	192,750
Total Expenses	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ 1,535,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ 1,535,000
Total Funding	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ -	\$ 1,535,000

Project # WT8500		Operating Budget Impact/Other:	
\$1,535,000		A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.	
Total Project Cost			
Project Status	No Change		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City Water Master Plan.			

### Funding Source



IDD Fund  
100%

Start Project  
July 2019

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2021




# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

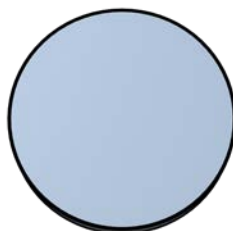
## 2021 Tank & Booster Station Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ -	\$ 240,000
Construction	-	-	-	2,400,000	-	-	2,400,000
Construction Mgmt	-	-	-	360,000	-	-	360,000
Total Expenses	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000
Total Funding	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000

Project # WT8550		Operating Budget Impact/Other:	
<b>\$3,000,000</b>		It is anticipated that improvements to these sites will reduce current O&M costs.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&amp;M.</p>			

### Funding Source



IDD Fund  
100%

Start Project  
July 2020

Estimated  
Completion  
Time: 1 Year


Estimated  
Completion  
June 2021

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

## 2021 Water Main Replacement Project

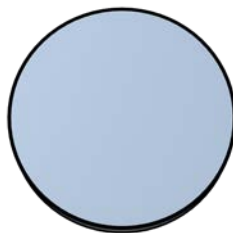
Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ 128,500	\$ -	\$ -	\$ 128,500
Construction	-	-	-	-	1,213,750	-	1,213,750
Construction Mgmt	-	-	-	-	192,750	-	192,750
Total Expenses	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ 1,535,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ 1,535,000
Total Funding	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ -	\$ 1,535,000

Project # WT8510		Operating Budget Impact/Other:	
<b>\$1,535,000</b>		A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.	
Total Project Cost			
Project Status	Revised Cost		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan.			

### Funding Source

IDD Fund  
100%



Start Project  
July 2020

Estimated  
Completion  
Time: 2 Years


Estimated  
Completion  
June 2022

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

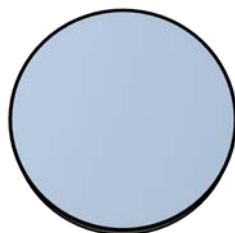
## 2022 Tank & Booster Station Improvements

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ 240,000
Construction	-	-	-	-	2,400,000	-	2,400,000
Construction Mgmt	-	-	-	-	360,000	-	360,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000

Project # WT8560		Operating Budget Impact/Other:	
<b>\$3,000,000</b>		It is anticipated that improvements to these sites will reduce current O&M costs.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>Water tank and/or booster station improvements will be made based on recommendations from an overall system analysis of the tank and booster sites performed in FY 15-16. The analysis recommendations will determine which sites and what type of work should be completed. Meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of O&amp;M.</p>			

### Funding Source



IDD Fund  
100%

Start Project  
October 2021

Estimated  
Completion  
Time: 1 Year


Estimated  
Completion  
October 2022

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

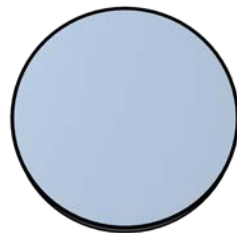
## 2022 Water Main Replacement Project

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ -	\$ 128,500
Construction	-	-	-	-	-	1,213,750	1,213,750
Construction Mgmt	-	-	-	-	-	192,750	192,750
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ 1,535,000

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ 1,535,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 1,406,500	\$ 1,535,000

Project # WT8520		Operating Budget Impact/Other:	
<b>\$1,535,000</b> <b>Total Project Cost</b>		A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.	
Project Status	Revised Cost		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan.			

### Funding Source



IDD Fund  
100%

Start Project  
July 2021

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2023




# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

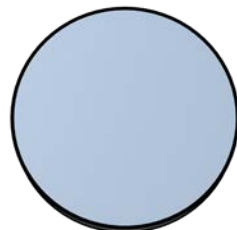
## 2023 Water Main Replacement Project

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 128,500
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 128,500

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 128,500
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,500	\$ 128,500

Project # WT8530		Operating Budget Impact/Other:	
\$128,500		A reduction in O&M costs is anticipated due to the reduction in repair work to the existing mains.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. Conforms with the Lake Havasu City master plan. Design is scheduled in FY 22-23 and construction will be included in the CIP for FY 23-24.			

### Funding Source



IDD Fund  
100%

Start Project  
July 2021

Estimated  
Completion  
Time: 2 Years

Estimated  
Completion  
June 2023

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

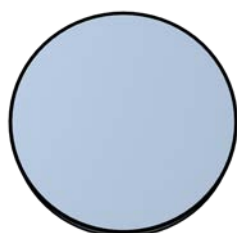
## Ranney Well Site

Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Design	\$ 74,412	\$ 1,087,181	\$ -	\$ -	\$ -	\$ -	\$ 1,161,593
Construction	92,623	-	3,500,000	-	-	-	3,592,623
Construction Mgmt	-	-	525,000	-	-	-	525,000
Total Expenses	\$ 167,035	\$ 1,087,181	\$ 4,025,000	\$ -	\$ -	\$ -	\$ 5,279,216

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ 167,035	\$ 1,087,181	\$ 4,025,000	\$ -	\$ -	\$ -	\$ 5,279,216
Total Funding	\$ 167,035	\$ 1,087,181	\$ 4,025,000	\$ -	\$ -	\$ -	\$ 5,279,216

Project # WT6020		Operating Budget Impact/Other:
\$5,279,216		The operational costs can not be determined at this time. While a new collector well would have utility and maintenance costs associated with it, the reduction in expenses at other well sites won't be known until an evaluation is performed.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
The existing WT6020 project funding is for exploratory services to find a second water source and for the design of additional collector well(s) & transmission main. The FY 18-19 funding is for land acquisition and for the construction of the wells and transmission main. The existing backup wells are failing and in need of total reconstruction and are also inadequate to provide complete back up redundancy in case of an existing collector well failure. The first choice is to provide a second collector well with a desired production capacity near that of the existing collector well.		

### Funding Source



IDD Fund  
100%

Start Project  
October 2016

Estimated  
Completion  
Time: 4 Years

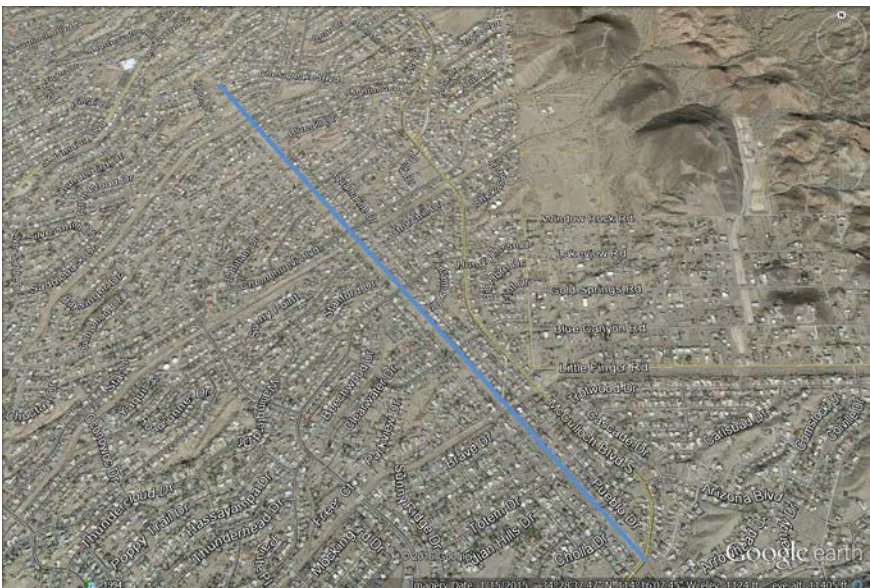
Estimated  
Completion  
June 2020

# FY 2019-23 COMMUNITY INVESTMENT PROJECT WATER

## WAPA Water Main

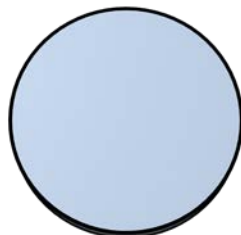
Expenses	Prior	18-19	19-20	20-21	21-22	22-23	Total
Carry Forward	\$ -	\$ 1,064,621	\$ -	\$ -	\$ -	\$ -	\$ 1,064,621
Design	132,977	-	-	-	-	-	132,977
Construction	67,723	235,379	-	-	-	-	303,102
Construction Mgmt	16,979	150,000	-	-	-	-	166,979
Total Expenses	\$ 217,679	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ 1,667,679

Funding Source	Prior	18-19	19-20	20-21	21-22	22-23	Total
IDD Fund	\$ 217,679	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ 1,667,679
Total Funding	\$ 217,679	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ 1,667,679

Project #WT7410		Operating Budget Impact/Other:
\$1,667,679		Project is being done to improve water pressure and will have no additional costs or savings.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Essential (Within 1 year)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Project Manager	Engineering	
Project Description & Justification		
<p>As identified in the 2/17/12 CIP Document by Atkins, this project is a continuation of work performed during the WWSE program. The City has planned for various interconnects between the transmission mains and distribution mains to supplement the system for fire flows and needed pressure. The inter-connects to the existing system were previously constructed during the WWSE to avoid the new streets being removed and replaced with this project and now this 12" main to join these inter-connectings will be constructed in the WAPA easement. Conforms with the Lake Havasu City Water Master Plan and updates to the plan.</p>		

### Funding Source

IDD Fund  
100%



Start Project  
January 2016

Estimated  
Completion  
Time: 3.5 Years

Estimated  
Completion  
June 2019



# LEGAL DOCUMENTS

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## OFFICIAL BUDGET FORMS



Photo Credit:<http://arizonaexperience.org/>

**OFFICIAL BUDGET FORMS**

**Lake Havasu City**

**Fiscal Year 2019**

**Lake Havasu City**  
**TABLE OF CONTENTS**  
**Fiscal Year 2019**

Schedule A—Summary Schedule of Estimated Revenues and Expenditures/Expenses

Schedule B—Tax Levy and Tax Rate Information

Schedule C—Revenues Other Than Property Taxes

Schedule D—Other Financing Sources/<Uses> and Interfund Transfers

Schedule E—Expenditures/Expenses by Fund

Schedule F—Expenditures/Expenses by Department (as applicable)

Schedule G—Full-Time Employees and Personnel Compensation

**Lake Havasu City**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2019**

Fiscal Year		S c h	FUNDS						
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2018	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	66,906,061	11,342,190	0	9,392,250	67,564,760	0	155,205,261
2018	Actual Expenditures/Expenses**	E	60,002,739	6,300,507	0	5,558,269	49,628,967	0	121,490,482
2019	Fund Balance/Net Position at July 1***		37,548,099	5,496,901	0	326,000	63,236,000	0	106,607,000
2019	Primary Property Tax Levy	B	4,661,841	0	0	0	5,671,914	0	10,333,755
2019	Secondary Property Tax Levy	B	0	73,005	0	0	12,650	0	85,655
2019	Estimated Revenues Other than Property Taxes	C	47,988,450	8,593,257	0	294,120	44,720,927	0	101,596,754
2019	Other Financing Sources	D	12,200,000	0	0	0	0	0	12,200,000
2019	Other Financing (Uses)	D	0	0	0	0	0	0	0
2019	Interfund Transfers In	D	1,557,784	0	0	8,072,311	1,662,000	0	11,292,095
2019	Interfund Transfers (Out)	D	4,800,250	45,784	0	0	6,446,061	0	11,292,095
2019	Reduction for Amounts Not Available:								
LESS:	Amounts for Future Debt Retirement:								0
									0
									0
									0
									0
2019	Total Financial Resources Available		99,155,924	14,117,379	0	8,692,431	108,857,430	0	230,823,164
2019	Budgeted Expenditures/Expenses	E	68,583,618	11,902,500	0	8,559,311	55,540,174	0	144,585,603

**EXPENDITURE LIMITATION COMPARISON**

	2018	2019
1. Budgeted expenditures/expenses	\$ 155,205,261	\$ 144,585,603
2. Add/subtract: estimated net reconciling items	(39,860,000)	(25,162,634)
3. Budgeted expenditures/expenses adjusted for reconciling items	115,345,261	119,422,969
4. Less: estimated exclusions	65,709,425	59,658,036
5. Amount subject to the expenditure limitation	\$ 49,635,836	\$ 59,764,933
6. EEC expenditure limitation	\$ 57,662,540	\$ 59,764,933

\* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).



**Lake Havasu City**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2019**

	<u>2018</u>	<u>2019</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>6,353,718</u>	\$ <u>6,578,483</u>
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>4,405,892</u>	\$ <u>4,661,841</u>
B. Secondary property taxes		
C. Total property tax levy amounts	\$ <u>4,405,892</u>	\$ <u>4,661,841</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ <u>4,405,892</u>	
(2) Prior years' levies		
(3) Total primary property taxes	\$ <u>4,405,892</u>	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ _____	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>4,405,892</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.6718</u>	<u>0.6718</u>
(2) Secondary property tax rate		
(3) Total city/town tax rate	<u>0.6718</u>	<u>0.6718</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>3</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**Lake Havasu City  
Revenues Other Than Property Taxes  
Fiscal Year 2019**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2018</b>	<b>ACTUAL REVENUES* 2018</b>	<b>ESTIMATED REVENUES 2019</b>
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
City Sales Tax	\$ 22,472,000	\$ 22,955,000	\$ 24,034,000
Personal Property Tax	35,000	50,000	35,000
<b>Licenses and permits</b>			
Licenses and Permits	1,978,000	2,486,000	2,644,000
<b>Intergovernmental</b>			
Auto Lieu	3,236,000	3,236,000	3,517,000
State Sales Tax	5,040,000	5,040,000	5,334,000
Urban Revenue Sharing	6,656,000	6,656,000	6,598,000
<b>Charges for services</b>			
Charges for Services	1,265,000	1,319,000	1,343,200
<b>Fines and forfeits</b>			
Fines and Forfeitures	1,298,000	1,173,000	1,196,000
<b>Interest on investments</b>			
Investment Earnings	376,000	369,000	415,000
<b>Contributions</b>			
Voluntary Contributions		8,000	7,250
<b>Miscellaneous</b>			
Miscellaneous	352,000	402,000	411,000
Grants, IGA's, and Reimbursements	2,650,000	2,448,000	2,454,000
<b>Total General Fund</b>	<b>\$ 45,358,000</b>	<b>\$ 46,142,000</b>	<b>\$ 47,988,450</b>
<b>SPECIAL REVENUE FUNDS</b>			
Grant Funds	\$ 1,452,890	\$ 839,000	\$ 2,797,255
Highway User Revenue Fund	5,324,600	5,334,000	5,012,518
Improvement Districts #2 & #4	346	300	364
	<b>\$ 6,777,836</b>	<b>\$ 6,173,300</b>	<b>\$ 7,810,137</b>
Court Enhancement Fund	\$ 45,300	\$ 38,000	43,700
Fill the Gap Fund	12,019	12,000	12,160
JCEF Fund	21,516	17,000	17,725
Parks & Recreation Memorial Tree Trust	7,000		
	<b>\$ 85,835</b>	<b>\$ 67,000</b>	<b>\$ 73,585</b>
PD Vehicle Towing Fund 28-3511	\$ 14,725	\$	\$
RICO Fund	90,000	90,000	90,000
WALETA Academy Fund	780,300	307,000	619,535
	<b>\$ 885,025</b>	<b>\$ 397,000</b>	<b>\$ 709,535</b>
<b>Total Special Revenue Funds</b>	<b>\$ 7,748,696</b>	<b>\$ 6,637,300</b>	<b>\$ 8,593,257</b>

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City  
Revenues Other Than Property Taxes  
Fiscal Year 2019**

<b>SOURCE OF REVENUES</b>	<b>ESTIMATED REVENUES 2018</b>	<b>ACTUAL REVENUES* 2018</b>	<b>ESTIMATED REVENUES 2019</b>
<b>DEBT SERVICE FUNDS</b>			
Debt Service Fund	\$	\$	\$
<b>Total Debt Service Funds</b>	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>			
Capital Projects Funds	\$ 2,550	\$ 215,000	\$ 294,120
<b>Total Capital Projects Funds</b>	\$ 2,550	\$ 215,000	\$ 294,120
<b>ENTERPRISE FUNDS</b>			
Airport Fund	\$ 1,717,000	\$ 1,451,000	\$ 782,827
Irrigation & Drainage District Fund	13,400,816	14,260,000	14,004,900
Refuse Fund	6,460,000	6,525,000	6,730,000
Wastewater Utility Fund	23,383,000	23,159,000	23,203,200
	\$ 44,960,816	\$ 45,395,000	\$ 44,720,927
<b>Total Enterprise Funds</b>	\$ 44,960,816	\$ 45,395,000	\$ 44,720,927
<b>TOTAL ALL FUNDS</b>	\$ 98,070,062	\$ 98,389,300	\$ 101,596,754

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City**  
**Other Financing Sources/<Uses> and Interfund Transfers**  
**Fiscal Year 2019**

FUND	OTHER FINANCING 2019		INTERFUND TRANSFERS 2019	
	SOURCES	<USES>	IN	<OUT>
<b>GENERAL FUND</b>				
General Fund	\$ 12,200,000	\$	\$ 1,557,784	\$ 4,800,250
<b>Total General Fund</b>	\$ 12,200,000	\$	\$ 1,557,784	\$ 4,800,250
<b>SPECIAL REVENUE FUNDS</b>				
Court Enhancement Fund	\$	\$	\$	\$ 45,784
<b>Total Special Revenue Funds</b>	\$	\$	\$	\$ 45,784
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Project Funds	\$	\$	\$ 8,072,311	\$
<b>Total Capital Projects Funds</b>	\$	\$	\$ 8,072,311	\$
<b>ENTERPRISE FUNDS</b>				
Airport Fund	\$	\$	\$ 162,000	\$
Irrigation & Drainage Fund				3,624,600
Refuse Fund				2,216,021
Wastewater Fund			1,500,000	605,440
<b>Total Enterprise Funds</b>	\$	\$	\$ 1,662,000	\$ 6,446,061
<b>TOTAL ALL FUNDS</b>	\$ 12,200,000	\$	\$ 11,292,095	\$ 11,292,095

**Lake Havasu City  
Expenditures/Expenses by Fund  
Fiscal Year 2019**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2018</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2019</b>
<b>GENERAL FUND</b>				
<b>General Government</b>				
Administrative Services	\$ 3,586,482	\$	\$ 2,136,163	\$ 3,024,039
City Attorney	852,058		850,613	885,987
City Clerk	231,679		231,476	332,167
City Council	195,825		194,763	208,183
City Manager - Admin	346,582		311,905	235,101
City Manager - Comm Affairs	95,243		95,243	94,695
City Manager - HR/Risk Mgt	460,248		436,928	481,678
Non-Departmental	7,767,001	6,700,000	14,148,626	8,708,885
<b>Total General Government</b>	<b>13,535,118</b>	<b>6,700,000</b>	<b>18,405,717</b>	<b>13,970,735</b>
<b>Community Enhancement</b>				
Community Investment	2,056,486		1,810,486	2,018,681
Community Services	4,254,837		4,246,114	3,264,642
Operations	5,450,875	7,500	5,369,516	5,342,761
<b>Total Community Enhancement</b>	<b>11,762,198</b>	<b>7,500</b>	<b>11,426,116</b>	<b>10,626,084</b>
<b>Court</b>	<b>1,898,777</b>		<b>1,858,234</b>	<b>1,896,804</b>
<b>Public Safety</b>				
Fire	14,700,822		12,532,068	19,306,078
Police	18,043,646	15,000	15,780,604	22,766,917
<b>Total Public Safety</b>	<b>32,744,468</b>	<b>15,000</b>	<b>28,312,672</b>	<b>42,072,995</b>
<b>General Fund Labor Attrition</b>	<b>(257,000)</b>			<b>(483,000)</b>
<b>Contingency</b>	<b>500,000</b>			<b>500,000</b>
<b>Total General Fund</b>	<b>\$ 60,183,561</b>	<b>\$ 6,722,500</b>	<b>\$ 60,002,739</b>	<b>\$ 68,583,618</b>
<b>SPECIAL REVENUE FUNDS</b>				
<b>Highway User Revenue Fund</b>				
Operations, Maintenance, Capital	\$ 8,833,812	\$	\$ 4,950,698	\$ 7,945,638
Contingency	92,000			92,000
<b>Total Highway User Revenue Fund</b>	<b>8,925,812</b>		<b>4,950,698</b>	<b>8,037,638</b>
Improvement Districts #2 & #4	72,894		70,444	72,292
Miscellaneous Grant Funds	1,452,890		831,518	2,797,255
Parks & Rec Memorial Tree Fund	7,500	(7,500)		
PD Vehicle Towing Fund 28-3511	15,000	(15,000)		
RICO Fund	112,000		112,000	112,000
WALETA Police Academy	778,594		335,847	883,315
<b>Total Special Revenue Funds</b>	<b>\$ 11,364,690</b>	<b>\$ (22,500)</b>	<b>\$ 6,300,507</b>	<b>\$ 11,902,500</b>
<b>CAPITAL PROJECTS FUNDS</b>				
Capital Projects Funds	\$ 9,392,250	\$	\$ 5,558,269	\$ 8,559,311
<b>Total Capital Projects Funds</b>	<b>\$ 9,392,250</b>	<b>\$</b>	<b>\$ 5,558,269</b>	<b>\$ 8,559,311</b>
<b>ENTERPRISE FUNDS</b>				
<b>Airport Fund</b>				
Operations, Maintenance, Capital	\$ 2,872,090	\$	\$ 1,755,921	\$ 933,108
Contingency	7,000			7,000
<b>Total Airport Fund</b>	<b>2,879,090</b>		<b>1,755,921</b>	<b>940,108</b>
<b>Irrigation &amp; Drainage District</b>				
Operations, Maintenance, Capital	27,976,262		17,793,196	21,067,212
Contingency	600,000		113,750	620,000
<b>Total Irrigation &amp; Drainage District</b>	<b>28,576,262</b>		<b>17,906,946</b>	<b>21,687,212</b>
<b>Refuse Fund</b>				
Operations, Maintenance, Capital	6,027,000		5,912,934	6,377,862
Contingency	50,000			100,000
<b>Total Refuse Fund</b>	<b>6,077,000</b>		<b>5,912,934</b>	<b>6,477,862</b>
<b>Wastewater Fund</b>				
Operations, Maintenance, Capital	36,232,408	(6,700,000)	23,939,416	25,914,992
Contingency	500,000		113,750	520,000
<b>Total Wastewater Fund</b>	<b>\$ 36,732,408</b>	<b>\$ (6,700,000)</b>	<b>\$ 24,053,166</b>	<b>\$ 26,434,992</b>
<b>Total Enterprise Funds</b>	<b>\$ 74,264,760</b>	<b>\$ (6,700,000)</b>	<b>\$ 49,628,967</b>	<b>\$ 55,540,174</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 155,205,261</b>	<b>\$</b>	<b>\$ 121,490,482</b>	<b>\$ 144,585,603</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Lake Havasu City  
Expenditures/Expenses by Department  
Fiscal Year 2019**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
Administrative Services:				
General Fund	\$ 3,586,482	\$	\$ 2,136,163	\$ 3,024,039
<b>Department Total</b>	<b>\$ 3,586,482</b>	<b>\$</b>	<b>\$ 2,136,163</b>	<b>\$ 3,024,039</b>
City Attorney:				
General Fund	\$ 852,058	\$	\$ 850,613	\$ 885,987
RICO Fund	22,000		22,000	22,000
<b>Department Total</b>	<b>\$ 874,058</b>	<b>\$</b>	<b>\$ 872,613</b>	<b>\$ 907,987</b>
City Clerk:				
General Fund	\$ 231,679	\$	\$ 231,476	\$ 332,167
<b>Department Total</b>	<b>\$ 231,679</b>	<b>\$</b>	<b>\$ 231,476</b>	<b>\$ 332,167</b>
City Council:				
General Fund	\$ 195,825	\$	\$ 194,763	\$ 208,183
<b>Department Total</b>	<b>\$ 195,825</b>	<b>\$</b>	<b>\$ 194,763</b>	<b>\$ 208,183</b>
City Manager:				
General Fund	\$ 902,073	\$	\$ 844,076	\$ 811,474
<b>Department Total</b>	<b>\$ 902,073</b>	<b>\$</b>	<b>\$ 844,076</b>	<b>\$ 811,474</b>
Community Investment:				
Capital Projects Funds	\$ 9,392,250	\$	\$ 5,558,269	\$ 8,559,311
General Fund	2,056,486		1,810,486	2,018,681
<b>Department Total</b>	<b>\$ 11,448,736</b>	<b>\$</b>	<b>\$ 7,368,755</b>	<b>\$ 10,577,992</b>
Community Services:				
General Fund	\$ 4,254,837	\$	\$ 4,246,114	\$ 3,264,642
<b>Department Total</b>	<b>\$ 4,254,837</b>	<b>\$</b>	<b>\$ 4,246,114</b>	<b>\$ 3,264,642</b>
Court:				
General Fund	\$ 1,898,777	\$	\$ 1,858,234	\$ 1,896,804
<b>Department Total</b>	<b>\$ 1,898,777</b>	<b>\$</b>	<b>\$ 1,858,234</b>	<b>\$ 1,896,804</b>
Fire:				
General Fund	\$ 14,700,822	\$	\$ 12,532,068	\$ 19,306,078
<b>Department Total</b>	<b>\$ 14,700,822</b>	<b>\$</b>	<b>\$ 12,532,068</b>	<b>\$ 19,306,078</b>
Non-Departmental:				
General Fund	\$ 7,767,001	\$ 6,700,000	\$ 14,148,626	\$ 8,708,885
General Fund Labor Attrition	(257,000)			(483,000)
Miscellaneous Grant Fund	1,452,890		831,518	2,797,255
<b>Department Total</b>	<b>\$ 8,962,891</b>	<b>\$ 6,700,000</b>	<b>\$ 14,980,144</b>	<b>\$ 11,023,140</b>
Operations:				
General Fund	\$ 5,450,875	\$ 7,500	\$ 5,369,516	\$ 5,342,761
Airport Fund	2,872,090		1,755,921	933,108
Highway User Revenue Fund	8,833,812		4,950,698	7,945,638
Improvement Districts #2 & #4	72,894		70,444	72,292
Irrigation & Drainage District	27,976,262		17,793,196	21,067,212
Parks & Rec Memorial Tree	7,500	(7,500)		
Refuse Fund	6,027,000		5,912,934	6,377,862
Wastewater Utility Fund	36,232,408	(6,700,000)	23,939,416	25,914,992
<b>Department Total</b>	<b>\$ 87,472,841</b>	<b>\$ (6,700,000)</b>	<b>\$ 59,792,125</b>	<b>\$ 67,653,865</b>
Police:				
General Fund	\$ 18,043,646	\$ 15,000	\$ 15,780,604	\$ 22,766,917
PD Vehicle Towing 28-3511	15,000	(15,000)		
RICO Fund	90,000		90,000	90,000
WALETA Academy	778,594		335,847	883,315
<b>Department Total</b>	<b>\$ 18,927,240</b>	<b>\$</b>	<b>\$ 16,206,451</b>	<b>\$ 23,740,232</b>
Contingencies:				
Airport Fund	\$ 7,000	\$	\$	\$ 7,000
General Fund	500,000			500,000
Highway User Revenue Fund	92,000			92,000
Irrigation & Drainage District	600,000		113,750	620,000
Refuse Fund	50,000			100,000
Wastewater Utility Fund	500,000		113,750	520,000
<b>Department Total</b>	<b>\$ 1,749,000</b>	<b>\$</b>	<b>\$ 227,500</b>	<b>\$ 1,839,000</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Lake Havasu City  
Full-Time Employees and Personnel Compensation  
Fiscal Year 2019**

<b>FUND</b>	<b>Full-Time Equivalent (FTE) 2019</b>	<b>Employee Salaries and Hourly Costs 2019</b>	<b>Retirement Costs 2019</b>	<b>Healthcare Costs 2019</b>	<b>Other Benefit Costs 2019</b>	<b>Total Estimated Personnel Compensation 2019</b>
<b>GENERAL FUND</b>	421.6	\$ 25,425,667	\$ 8,097,780	\$ 4,717,233	\$ 3,085,753	\$ 41,326,433
<b>SPECIAL REVENUE FUNDS</b>						
Highway User Revenue Fund	15.3	\$ 893,116	\$ 105,408	\$ 176,004	\$ 205,554	\$ 1,380,082
Miscellaneous Grant Funds	2.8	364,565	45,123	32,314	11,649	453,651
<b>Total Special Revenue Funds</b>	18.0	\$ 1,257,681	\$ 150,531	\$ 208,318	\$ 217,203	\$ 1,833,733
<b>ENTERPRISE FUNDS</b>						
Airport Fund	4.0	\$ 246,776	\$ 29,120	\$ 34,975	\$ 39,428	\$ 350,299
Irrigation & Drainage District	39.5	2,165,028	251,934	400,927	400,078	3,217,967
Wastewater Utility Fund	29.6	1,659,149	195,859	378,156	310,169	2,543,333
<b>Total Enterprise Funds</b>	73.1	\$ 4,070,953	\$ 476,913	\$ 814,058	\$ 749,675	\$ 6,111,599
<b>TOTAL ALL FUNDS</b>	512.7	\$ 30,754,301	\$ 8,725,224	\$ 5,739,609	\$ 4,052,631	\$ 49,271,765





LAKE HAVASU CITY

A scenic view of a desert lake with palm trees and mountains in the background. The sky is a clear, bright blue with a few wispy clouds. In the foreground, a large palm tree trunk and fronds are visible on the left side. The lake is a vibrant turquoise color, and a small white buoy is visible in the water. The shoreline is sandy with several palm trees and some distant buildings. In the background, a range of brown mountains is visible under the clear sky.

# APPENDIX

## ACRONYMS

## ACRONYMS

ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality Arizona
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
AFG	Assistance to Firefighters Grant
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officers Standards and Training
BFP	Belt Filter Press
BNI	Building News Industry
BOR	Bureau of Reclamation
BSR	Budget Stabilization Reserve
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CF	Carry Forward
CIP	Community Investment Program
CMMS	Computerized Mechanical Maintenance System
CO	Certificate of Occupancy
COMPSTAT	COMParative STATistics
COYOTE	COalition Youth Team
CSD	Community Services Department
CVB	Convention & Visitors Bureau
DARE	Drug Abuse Resistance Education
DES	Department of Economic Security
DPS	Department of Public Safety
DUI	Driving Under the Influence
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency

## ACRONYMS

ESD	Essential Services District
ESP	Event Sponsorship Program
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FBO	Fixed Based Operation
FHWA	Federal Highway Administration
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FTA	Federal Transit Administration
FTE	Full Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
HR	Human Resources
HR/RM	Human Resources/Risk Management
HSIP	Highway Safety Improvement Program
HTE	ERP System (Superion, LLC purchased Sungard in 2017)
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
INF	Influent
IP	Internet Protocol
ISO	Insurance Service Organization
ITP	Island Treatment Plant
JCEF	Judicial Collection Enhancement Fund
JTED	Joint Technology Education District
L/S	Lift Station
LB	London Bridge
LHC	Lake Havasu City
LHCPD	Lake Havasu City Police Department
LHMPO	Lake Havasu Metropolitan Planning Organization
LHUSD	Lake Havasu Unified School District
LOS	Level of Service
LRTP	Long Range Transportation Plan

## ACRONYMS

LTAF	Local Transportation Assistance Fund (LTAF)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFCDD	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MPO	Metropolitan Planning Organization
MSD	Maintenance Service Division
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NFPA	National Fire Protection Association
NRP	North Regional Plant
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures
OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
P&I	Principal and Interest
P&R	Parks and Recreation
PARA	Planning Assistance for Rural Area
PARF	Prosecution Assessment Recovery Fees
PBB	Priority Based Budgeting
PBT	Portable Breath Test
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PIP	Public Involvement Plan
POC	Paid-On-Call
PSPRS	Public Safety Personnel Retirement System
PW	Public Works
R&B	Restaurant and Bar
R&PP	Recreation and Public Purpose Patent
R/UDAT	Regional Urban Design Assistance Team
RA	Residential Agricultural
RAS	Return Activated Sludge
RFP	Request for Proposal

## ACRONYMS

ROW	Right of Way
RSAT	Runway Safety Action Team
SAFER	Staffing for Adequate Fire and Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
STSP	Strategic Transportation Safety Plan
SY	Square Yard
TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Transportation Improvement Program
TJC	The Joint Commission
TP	Treatment Plant
UMS	Uptown McCulloch Main Street District
UPWP	Unified Planning Work Program
UV	Ultra Violet
VLТ	Vehicle License Tax
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant