

LAKE HAVASU CITY, ARIZONA



BUDGET BOOK
FISCAL YEAR 2011-2012

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Lake Havasu City
ANNUAL BUDGET
July 1, 2011 - June 30, 2012



CITY COUNCIL

Mark S. Nexsen
Mayor

Don Callahan
Vice Mayor

Sonny Borrelli
Councilmember

Dean Barlow
Councilmember

David McAtlin
Councilmember

Lee Barnes
Councilmember

Margaret Nyberg
Councilmember

LAKE HAVASU CITY

www.lhcaz.gov

2330 McCulloch Boulevard N. Lake Havasu City, AZ 86403

(928) 855-2116



GOVERNMENT FINANCE OFFICERS ASSOCIATION


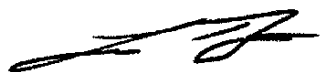
*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lake Havasu City
Arizona**

For the Fiscal Year Beginning

July 1, 2010



President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lake Havasu City, Arizona, for its annual budget for the fiscal year beginning July 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



TABLE OF CONTENTS

INTRODUCTION	7
Vision-Mission-Core Businesses	8
Budget Message	9
Mayor and City Council	13
Organization Chart.....	14
City Council Goals.....	15
How to Make the Most of this Document	16
Budget Process Overview.....	18
Budget Calendar.....	19
Budget Basis & Amendments.....	20
CITY PROFILE	21
Community Profile	23
Demographic Statistics	28
BUDGET SUMMARY	29
Budget Highlights	31
Fund Descriptions	33
Total Financial Program	36
Budget Summary	37
Total Financial Resources	39
Authorized Personnel	40
Expenditures by Program	41
Expenditures by Department	42
Projected Year End Available Resources	43
Operating Transfers.....	44
Financial Summary	45
Governmental Funds	45
Enterprise Funds	46
Internal Service Funds	47
Three-Year - All Funds	48
Community Investment Program Summary	49
Debt Service Summary.....	51
Statutory General Obligation Debt Limitations	53
Debt Service Schedule	54
Budget Trends - Ten-Year History	59
Fiscal Sustainability Policy.....	60
Five-Year Financial Projections - Selected Funds.....	65
Airport	67
Community Investment Program (CIP) Fund	68
Debt Service Fund	69
General Fund	70
Highway Users Revenue Fund (HURF).....	71
Irrigation and Drainage (Water) Fund	72
Property Acquisition Fund	73
Recreation/Aquatic Center Fund.....	74
Refuse Enterprise Fund.....	75
Tourism/Economic Development Fund	76
Transit Fund.....	77
Vehicle/Equipment Replacement Fund	78



TABLE OF CONTENTS

Wastewater Utility Fund.....	79
REVENUE SUMMARY	81
Revenue Summary	83
Revenue History and Projections.....	94
Property Tax Levies and Rates	97
Assessed Valuation and Property Tax Rate Comparisons	98
OPERATING BUDGET	99
Community Development	101
Development Services Department	103
Information Systems Division	113
Tourism/Economic Development	119
General Government	123
City Attorney	125
City Clerk	135
City Council	143
City Manager	147
Human Resources/Risk Management Division	151
Finance Department.....	157
Administrative Services Division	157
Accounting Division.....	161
Customer Service	163
General Services	169
Municipal Court	175
Parks & Recreation.....	181
Administration.....	181
Aquatics Division	185
Parks Maintenance Division	189
Recreation Division	193
Public Safety.....	197
Fire Department	199
Police Department	207
Public Works	213
Administration/Engineering Division	215
Airport Division	221
Transit Division.....	227
Transportation Division.....	231
Streets Section.....	231
Vehicle Maintenance Section	237
Wastewater Division.....	241
Water Division.....	247
Other Operating Budgets	253
Debt Service Fund	255
Employee Benefit Trust Fund	256
Improvement District Funds	257
Miscellaneous Grant Funds.....	258
Refuse Enterprise Fund.....	259



TABLE OF CONTENTS

Vehicle/Equipment Replacement Fund	261
CAPITAL BUDGET	263
The Capital Budget	265
Total Capital Budget	267
Capital Outlay Summary	268
Community Investment Program - Ten-Year Plan	270
Community Investment Program - Fiscal Year 11-12	271
Community Investment Program - Projects & Funding Sources by Program ..	272
Ten-Year CIP - Project Detail Sheets	279
Community Development	281
Development Services	281
General Government	289
Non-Departmental	289
Parks & Recreation	293
Public Safety	313
Fire	313
Police	319
Public Works	323
Public Works Administration	323
Airport	328
Streets	339
Transit	357
Wastewater	358
Water	381
PERSONNEL SCHEDULES	401
Personnel Costs	403
Positions Per Capita Trends	404
Staffing Levels	405
Schedule of Authorized Positions	406
Salary Structure	410
LEGAL DOCUMENTS	413
Official Budget Forms	415
Budget Resolution	416
Schedule A	417
Schedule B	418
Schedule C	419
Schedule D	424
Schedule E	425
Schedule F	426
Budgetary Law	427
APPENDIX	431
Acronyms	433
Glossary of Terms	437
Index	443





INTRODUCTION

Vision - Mission - Core Businesses

Budget Message

Mayor and City Council

Organization Chart

City Council Goals

How to Make the Most of this Document

Budget Process Overview

Budget Calendar

Budget Basis & Amendments



VISION - MISSION - CORE BUSINESSES

VISION

A Residential and Resort Community . . .

- Blue lake, beautiful mountains
- Active lifestyle
- Opportunities to make a living
- A great place to live and work

MISSION

Lake Havasu City Strives to . . .

- Provide first class services for our citizens, businesses and guests
- Build and maintain quality city infrastructure and facilities
- Develop and maintain a strong partnership between city government and the community
- Maintain a financially healthy and sustainable city government

CORE BUSINESSES

Our Core Businesses include. . .

- Protect citizen safety and security
- Operate water and sewer systems
- Provide quality of life facilities and programs for all citizens
- Support diversified economic expansion and vitality



OFFICE OF THE CITY MANAGER
LAKE HAVASU CITY

Telephone (928) 453-4141 Fax (928) 680-4892

July 1, 2011

Honorable Mayor Nexsen and City Council Members
Lake Havasu City
2330 McCulloch Blvd. N.
Lake Havasu City, AZ 86403



Charlie Cassens, City Manager

BUDGET MESSAGE

It is our pleasure to present you with the Fiscal Year 2012 operating and capital budgets. This budget reflects the City Council's ongoing commitment to the citizens of our community to provide superior public services at the lowest possible cost. This document complies with all applicable laws of the State of Arizona and Lake Havasu City.

The preparation of the annual budget is the most important task we perform each year. Similarly, the review and adoption of the annual budget is the most important policy decision that you as elected officials must make in the best interest of our community.

Before you is a comprehensive spending plan that is contingent on available funds, more commonly known as a balanced budget. Capital projects will be funded using identified cash reserves with no additional borrowing necessary to fund the conclusion of the Wastewater System Expansion program. Unfunded or partially funded CIP projects are still included in the ten-year plan for planning purposes and in anticipation that a revenue stream will be identified to fund the project in the year it is scheduled to begin. Impact fees are a funding mechanism identified for some park and open space development, transportation, general government, and public safety projects in future years. However, that revenue stream is not guaranteed, and our ability to collect impact fees is under continuous attack at the state legislature. In the future, innovation will be needed in order to expand the financial methods available to fund the City's CIP.

The Fiscal Year 2012 operating budget is supported by projected revenue streams and supplemented by available fund balance. Based on Council direction, our focus for the next few years will be to maintain essential public services while maintaining cash reserves above the City's adopted Fiscal Sustainability Policy. This will be a challenge given the lingering economic recession and political volatility at both the state and federal levels. In order to meet cutbacks necessary in Fiscal Year 2012, 16 unfilled positions are eliminated and service levels are reduced across the board. Most large capital projects are deferred until revenues can support them. Financial projections included in this budget show local sales tax income is relatively flat; however, some signs of improvement are evident. Despite some encouraging signs, other sources of revenue remain low or continue to decline. Compounding the revenue decreases are increased expenses related to employee benefits and the overall cost of doing business.

The Finance Department provided the departments with a spending target for Fiscal Year 2012 and department heads met as a team to develop the budget and to discuss various alternatives for reaching their respective targets. This budget is the result of that collaboration and all personnel-related salary and benefit changes, along with selected service reductions, are contained herein.



BUDGET STRATEGY

One of the budget goals this year is to produce an overall funding plan that preserves healthy cash reserves while providing essential services to the public despite the economic climate. According to the City's Fiscal Sustainability Policy, the General Fund, Irrigation & Drainage District Fund, Wastewater Fund, and Highway User Revenue Fund will maintain contingency budgets of no less than 5% of the average actual fund revenues for the preceding five fiscal years.

This budget focuses on targeted staffing and service level reductions to align with reduced revenues, providing appropriately priced utilities, and completion of several small cash-funded community investment projects.

During Fiscal Year 2010, the City experienced a major reduction in personnel services including reduction-in-force measures for full-time and part-time personnel, a 5% reduction in both full-time and part-time salaries, and reduction of overtime and some benefits. The total authorized positions for Fiscal Year 2012 are recommended at 458, which includes 8 Firefighter positions funded through a SAFER grant. This results in a staffing level per capita ratio of 8.72 per thousand population which is lower than the target staffing level set by Council of 10 per thousand population. Although significant changes were made during the year, the total personnel services budget for Fiscal Year 2012 reflects a decrease of \$695,722 or 1.7%. This is due to offsetting increases in Arizona State Retirement, Public Safety Retirement, medical and dental benefits and the Retiree Health Savings Plan.

BUDGET HIGHLIGHTS

The following represents the breakdown of expenses by category compared to last year's numbers.

TOTAL FINANCIAL PROGRAM	FY 10-11	% of Budget	FY 11-12	% of Budget
Personnel Services	\$40,098,147	19	\$39,402,425	23
Supplies & Services	33,319,439	16	33,214,101	20
Capital	96,822,453	46	52,706,698	32
Debt, Depreciation, & Contingency	40,584,933	19	41,014,396	25
TOTAL ALL FUNDS	\$210,824,972	100	\$166,337,620	100

The operating budget totals \$72,616,526; a \$801,060 or 1% decrease from last year's operating budget of \$73,417,586. Debt service, depreciation and contingencies total \$41,014,396, which reflects an increase of \$429,463. This increase is due to a combination of increased depreciation and debt service for the wastewater expansion program. Total revenue to support all expenses including capital projects is expected to be \$132.3 million. This will result in a Fiscal Year 2012 ending available resources balance of \$96.0 million for all funds combined compared to an estimated ending balance of \$115.0 million in Fiscal Year 2011. Most of this decrease is due to use of reserves to fund existing commitments in capital expenditures and to balance sharply declining revenues.

The following represents the general fund breakdown of expenses by category as compared to the prior year's budget numbers:



GENERAL FUND	FY 10-11	% of Budget	FY 11-12	% of Budget
Personnel Services	\$30,400,564	72	\$28,526,839	71
Supplies & Services	9,670,699	22	9,940,561	24
Capital	178,955	1	89,000	0
Debt & Contingency	2,206,076	5	2,160,140	5
SUB-TOTAL GENERAL FUND	\$42,456,294	100	\$40,716,540	100
Less Interfund Cost Allocation	(5,695,886)		(4,746,000)	
TOTAL GENERAL FUND	\$36,760,408		\$35,970,540	

The general fund budget reflects a reduction of \$789,868, or a 2.2% decrease, from the previous budget. The decrease is due to reductions in both personnel and capital expenses. Personnel services make up 71% of the general fund budget and 23% of the total budget.

This budget also reflects state shared revenue decreases of \$955,969, or 6%, from the previous year. The City's largest single revenue source, sales tax, has declined, and the Fiscal Year 2012 budget remains flat in comparison to the prior year collections based on trends exhibited in Fiscal Year 2011.

The City has historically provided grant-in-aid to many worthy non-profit organizations that provide social services to those in need of assistance, including senior citizens, low-income residents, and the youth of our community. We have previously suggested that City contributions to these agencies be phased out over time allowing these agencies to become more self-sufficient. As requested, most agencies submitted a request for less funding than in the previous year's budget, which is included in this budget. However, given the reduced revenue levels, staff recommended additional reductions from what was requested.

We are also committed to funding our Partnership for Economic Development (PED) and the Convention & Visitors Bureau (CVB) using proceeds from the hotel/motel and restaurant and bar tax. The City will continue to distribute funds based on actual collections of these taxes to the CVB and PED on a 75%/25% ratio, respectively.

COMMUNITY INVESTMENT PROGRAM

The Fiscal Year 2012 Community Investment Program (CIP) budget is \$51,104,132, compared to \$94,205,740, last year, with wastewater expansion, water system, and drainage projects making up the bulk of the projected expenditures. The Fiscal Year 2012 capital budget accounts for 32% of the total City budget, and includes \$37.1 million in carry forwards from the Fiscal Year 2011 CIP. The following illustrates the breakdown of projects included in Fiscal Year 2012:



DEPARTMENT/DIVISION	CIP Budget FY 11-12	% of Budget
Non-Departmental	\$4,000,000	7.83
Parks & Recreation	1,318,000	2.58
Public Works Administration	100,000	0.20
Airport	180,000	0.35
Streets	10,696,509	20.93
Transit	53,000	0.10
Wastewater	22,642,823	44.31
Water	12,113,800	23.70
TOTAL	\$51,104,132	100%

SUMMARY/CONCLUSION

In summary, the budget document attached to this message represents a great deal of planning, thought, and sacrifice. The result is a workable spending plan that depends on available revenues and excess fund balance. Looking forward at the next budget cycle causes concerns about the City's ability to continue drawing on diminishing resources in order to "just get by." To continue conventional practices of cuts on top of cuts, a prolonged economic recession will seriously challenge, if not destroy, our ability to provide acceptable public service levels. These practices will also likely increase job dissatisfaction, leading to a high turnover rate in advance of projected economic recovery. Citizens are also hurting from the down economy, so until conditions improve, the chance of voters passing an initiative that increases or creates new taxes is highly unlikely.

These factors all point to a requirement that the City keep its cost of providing essential public services well within the most reliable revenue streams, and any new or non-essential projects, programs or services be self-supporting. Accomplishing this objective or getting as close as we are able will be a prime focus for staff over the next twelve months. Increasing our ability to sustain City operations in an economically unstable environment will take creativity, innovation, high technology, outsourcing, consolidating, organizational restructuring, and a great deal of perseverance.

We wish to thank all the dedicated people of this organization, along with the department heads for their cooperative efforts in developing this budget. A special note of thanks goes to the Budget Staff, Administrative Services Manager Sandy McCormack, Accountant Stefanie Morris, and Administrative Supervisor Georgean Ebach for their dedicated efforts in the planning and development of this document. We would also like to thank the Mayor and City Council for giving us the opportunity to help lead this fine organization.

Respectfully submitted,


Charlie Cassens
City Manager


Valerie H. Fenske
Finance Director



MAYOR & CITY COUNCIL



Mark S. Nexsen
Mayor

Term Expires 11/2014



Don Callahan
Vice Mayor

Term Expires 11/2012

Sonny Borrelli
Councilmember

Term Expires 11/2014



Dean Barlow
Councilmember

Term Expires 11/2012

David McAtlin
Councilmember

Term Expires 11/2014



Lee Barnes
Councilmember

Term Expires 11/2012

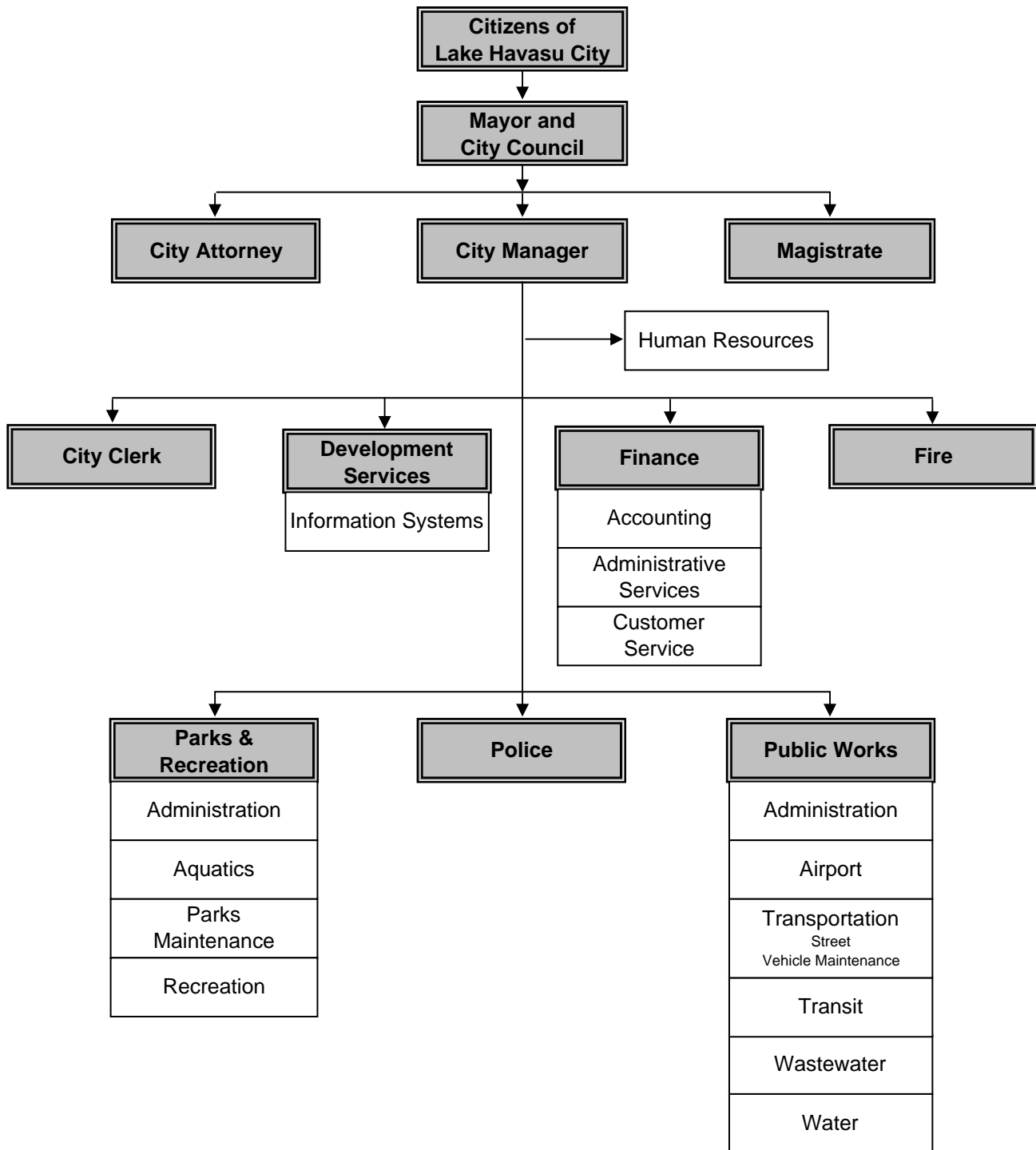
Margaret Nyberg
Councilmember

Term Expires 11/2014





ORGANIZATION CHART





CITY COUNCIL GOALS

I. FINANCIALLY SOUND CITY GOVERNMENT

Objectives:

1. Adequate level of financial reserves consistent with adopted financial policies.
2. Expanded public/private partnerships to increase tax base.

2011 Activities Under This Goal:

- Sewer rate mitigation.
- Sale of City properties policy.
- Annexation policy.

II. STRONG, DIVERSIFIED LOCAL ECONOMY

Objectives:

1. Attraction of new businesses, particularly light, clean manufacturing.
2. Qualified and educated workforce.

2011 Activities Under This Goal:

- Branding the community.
- Economic development strategy, policy and guidelines.
- Air Industrial Park development.
- Bridgewater Channel development.
- Mainland marina and golf course development.
- Four-year university development.
- Housing needs assessment policy, program.
- Airport development policy, program.

III. SAFE AND CLEAN COMMUNITY

Objectives:

1. Maintain low crime rate.
2. Maintain timely response to an emergency.

2011 Activities Under This Goal:

- Review subdivision codes.
- Develop solutions to traffic issues.

IV. ENHANCED QUALITY OF LIFE

Objectives:

1. Expanded and developed park system.

2. Recreational facilities and programs responsive to community needs.

2011 Activities Under This Goal:

- Body Beach acquisition.
- Expand teen recreation opportunities.
- Parks facilities master plan.
- Kiowa Ponds mitigation, zoning, and disposal.

V. EFFECTIVE UTILITY SYSTEM

Objectives:

1. Development of wastewater collection and treatment.
2. Security and protection of adequate water supply, development of reuse.

2011 Activities Under This Goal:

- Water allocation plan.
- Effluent reuse plan and funding options.
- Alternative energy sources.
- Sewer project oversight.

VI. BLUE LAKE, BEAUTIFUL MOUNTAINS

Objectives:

1. Public access to lake along entire shoreline.
2. Quality water in lake.

2011 Activities under this goal:

- Lake safety plan and IGA with BLM.
- North – South traffic flow and bypass.

VII. FIRST-CLASS RESORT DEVELOPMENT

Objectives:

1. Development of Island, major resort.
2. More year-round tourism.

2011 Activities Under This Goal:

- Bridgewater Channel and English Village development oversight.
- Aggressive marketing strategy for developers.
- Resort and spa attraction strategy.
- Convention center development.



HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with the financial and operating plan to meet the desired goals, and offers a clear picture of the City services that are available to the community.

The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section contains the Vision-Mission-Core Businesses, the Budget Message, which discusses the focus of City Council and City staff and how the organization dealt with fiscal challenges to achieve a balanced budget. Also included in this section is an introduction to the Mayor and City Councilmembers, the City department organizational chart, City Council goals, an overview of the budget process, budget calendar, and concludes with an explanation of the basis of budgeting used and budget amendments.

CITY PROFILE

Included in this section are interesting facts pertaining to the development of Lake Havasu City, an overview of attractions, amenities, and services offered, and demographic statistics for the community.

BUDGET SUMMARY

The Budget Summary section consists of Fund Descriptions; schedules that provide the viewer with financial information in a variety of formats, including Total Financial Resources, Expenditures by Program and Department, Projected Ending Available Resources for all funds, and outstanding debt service obligations; a look at Budget Trends for the last ten years; excerpts from the Fiscal Sustainability Policy; and Five-Year Financial Projections for selected funds are also included in this section.

REVENUE SUMMARY

This section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund, as well as property tax levy and rate information.

OPERATING BUDGET

The Operating Budget is divided by separate tabs based on programs:

- Community Development
- General Government
- Parks & Recreation
- Public Safety
- Public Works
- Other Operating Budgets

Each section includes a brief description of the services provided, prior year accomplishments, goals and objectives, a listing of the authorized positions, as well as historical expenditure information.

CAPITAL BUDGET

This section explains the relationship between the operating and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by fund.

A schedule of the Community Investment Program Ten-Year Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated City Council goal, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

PERSONNEL SCHEDULES

The following schedules are included in this section:



HOW TO MAKE THE MOST OF THIS DOCUMENT

- Personnel Costs by program
- Positions Per Capital Trends and ten year historical chart
- Citywide Schedule of Authorized Positions by Department
- Salary Structure

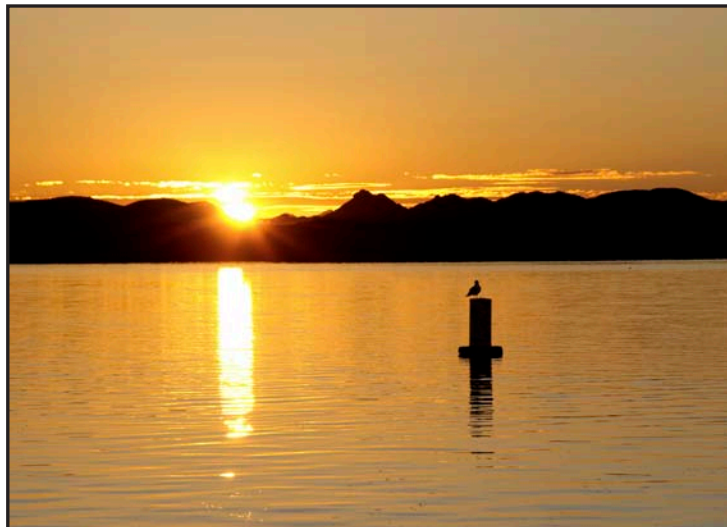
A narrative is included which discusses significant changes in staffing levels over the last two fiscal years.

LEGAL DOCUMENTS

This section contains the Official Budget Forms as submitted to the State of Arizona Office of the Auditor General, and excerpts from the Arizona Revised Statutes pertaining to budgetary law.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document, a glossary of terms, and an index.



Site Six at Sunrise



BUDGET PROCESS OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's goals and directives set the tone for the development of the budget. The City Council identifies key policy issues that will provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Ten-Year Community Investment Program (CIP) because of the potential impact on the operating budgets. The CIP process begins with a review of the previous CIP plan, in which estimates for the current year's projects are updated by each department. CIP requests are entered into a database that is used to produce draft reports. These reports are distributed to the CIP review committee, and changes are made based on a pre-established rating criteria and available funding. After revising the CIP, City Council work sessions are held. The departments then begin to prepare operating budget requests based on past experiences, plans for the coming year, and guidelines received from

the City Manager. Departments then submit their operating budget requests to the City Manager.

After the Finance Department completes the revenue estimates during the first part of January, the City Manager and Finance Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the budget fiscal year. City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

The Ten-Year CIP is adopted by City Council in April. In June, the City Council adopts the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, however, they may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget usually occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than seven days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is more than seven days after adoption of the final budget.



BUDGET CALENDAR

Actions and Deadlines

2011

January	17	City Council Retreat / Budget Overview
	20	Distribute Community Investment Program (CIP) budget instructions, manual, forms
	21	Distribute operating budget instructions, City Manager's guidelines, forms
<hr/>		
February	4	Departments submit Ten-Year CIP requests
	25	Departments submit operating budget requests
<hr/>		
March	15	City Council CIP Work Session: Draft Ten-Year Program
	21	City Manager and Finance discuss budgets with Department Directors
	27	Publish proposed Ten-Year CIP
<hr/>		
April	12	City Council adopts Ten-Year CIP
	19	City Council receives Preliminary Budget for review
<hr/>		
May	5	City Council 1st Budget Work Session (4:00 p.m.)
	16	City Council 2nd Budget Work Session (4:00 p.m.)
<hr/>		
June	14	City Council adopts Tentative Budget
	19	Publish Tentative Budget and Notice of Public Hearing
	28	City Council adopts Final Budget (public hearing)
<hr/>		
July	12	City Council adopts Property Tax Levy (public hearing)



BUDGET BASIS AND AMENDMENTS

BUDGET BASIS

Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the general fund) are prepared on a modified accrual basis. This means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. However, since debt service resources are provided during the current year for payment of long-term principal and interest due early in the following year, the expenditures are recognized in the current year in the Debt Service Fund.

The enterprise funds (airport, recreation/aquatic center, refuse, wastewater, and water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). Lake Havasu City prepares the annual budget utilizing the GAAP standards.

BUDGET AMENDMENTS

As specified in Arizona Revised Statutes §42-17106, in the case of an emergency, the City Council may authorize the transfer of funds between budget items of an adopted budget, if the funds are available and the transfer does not result in a violation of the expenditure limitation imposed by Article IX, Sections 19 and 20 of the Constitution of Arizona. Under City policy, the Finance Director may transfer unencumbered appropriated balances within an office, department, or agency. These budget transfers are reviewed by the relevant operating department director and the budget staff. All administrative budget transfers are documented by the Finance Department and tracked in the City's computerized financial system.



CITY PROFILE

Community Profile
Demographic Statistics





COMMUNITY PROFILE

BACKGROUND

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of a desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 428 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

HIGHWAY MILES TO MAJOR CITIES

ALBUQUERQUE, NM	530
FLAGSTAFF, AZ	200
LAS VEGAS, NV	150
LOS ANGELES, CA	320
PHOENIX, AZ	200
SALT LAKE CITY, UT	570
SAN DIEGO, CA	375
SAN FRANCISCO, CA	600
TUCSON, AZ	320





COMMUNITY PROFILE

GOVERNMENT

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is tasked with the responsibility for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.

SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. More than eighteen can be seen on the shores of the lake.

COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum.

The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available. The mall is anchored by Dillard's, J.C. Penney's, and Super

Walmart. Additional shopping can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

- BMX track
- Boat & watercraft rentals
- Boat repair
- Boat tours
- Bocce ball courts
- Campgrounds
- Dog parks
- Fishing areas
- Fitness centers
- Hiking and nature trails
- Golf courses
- Horseshoe pits
- Marinas & launch ramps
- Model airplane field
- Motor raceway
- Picnic grounds
- Shooting range
- Skate park
- Swimming beaches
- Trailer parks
- Volleyball courts

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a 257-foot enclosed water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.



COMMUNITY PROFILE

VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number approximately 33,261.

EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The college has five campuses in Mohave County with a unduplicated student population in the 2009-2010 school year of approximately 10,000. The Lake Havasu City campus houses a library, student learning center and bookstore that are open to the public. Various events are offered each semester and are open to the public.

In partnership with more than 15 colleges and universities, MCC offers residents an opportunity to obtain advanced degrees without leaving the area.

MEDICAL

Havasu Regional Medical Center is a 181-bed facility providing health care services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines.

Havasu Surgery Centre is a multi-specialty surgery center for out-patient surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 24 hotels/motels and 128 restaurants and bars.

BUSINESS LICENSE

The City's Business License office reports 5,544 active business licenses.

MAJOR EMPLOYERS

Basha's, Inc.
Havasu Regional Medical Center
Lake Havasu City
Lake Havasu Unified School District No. 1
London Bridge Resort
Mohave Community College
River Medical
Shugrue's Family of Restaurants
Sterilite Corporation
Walmart

CLIMATE

Lake Havasu City, Arizona, is located on the Colorado River on the eastern shore of Lake Havasu in the west central part of Arizona. It is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.

Weather Averages for Lake Havasu City, AZ

Month	Temperature (F)		Total Precipitation (inches)
	Maximum	Minimum	
January	66.7	44.2	0.62
February	71.0	47.6	0.46
March	79.1	52.5	0.38
April	87.1	59.4	0.08
May	97.4	69.2	0.02
June	106.3	77.0	0.01
July	111.3	85.1	0.15
August	110.0	84.3	0.28
September	103.9	76.5	0.31
October	90.7	62.8	0.28
November	75.7	51.3	0.28
December	64.8	43.6	0.42
Annual	88.7	62.8	3.29

Source: Western Regional Climate Center (www.wrcc.dri.edu)
Period of Record: 1991-2010. Avg. total snowfall 0.0".



COMMUNITY PROFILE

PUBLIC SAFETY

Fire Protection	
Number of Stations	6
Number of Authorized Positions	93
Avg. Response Time-Emergencies (minutes)	5:25
Number of Emergency Responses:	7,487
Fire Inspections	4,055

Police Protection	
Number of Authorized Positions:	
Sworn	91
Civilian	32
Avg. Response Time-Priority 1 (minutes):	5:51
Number of Reports Issued	8,242
Number of Incidents Handled	64,024

TRANSPORTATION

Airport	
Annual Takeoffs, Approaches, & Landings	60,000
Runway Length (in feet)	8,001
Based Aircraft	159
Enclosed Hangars	78
Shade Ports	16

Streets	
Miles of Crack Filling	26
Miles of Major Washes and Drains	71
Miles of Roadways	428
Miles of Streets Resurfaced	11
Skin Patches	39
Streetlights	66
Traffic Signals	12
Utility Patches	219

Transit	
Transit Buses	19
Scheduled Bus Routes	5
Number of Days Operational (per week):	
Fixed Route	6
Seniors on the Move	5
Miles Driven	404,497
Total Ridership	123,999

NOTE: Above statistics represent FY 10-11 actual data.



COMMUNITY PROFILE

UTILITIES

Wastewater	
Sanitary Sewer (miles)	352.85
Number of Lift Stations:	
City Owned	48
Private	11
Personal Pump Stations	17
Sewage Treatment Plants	3
Number of Connections	25,066

Water	
Water Lines (miles)	500
Number of Active Accounts	29,431
Available Allotment (acre feet)	28,318

CULTURE AND RECREATION

Parks	
Total Number of Parks	15
Total Park Acreage	1,207
Park Uses	2,410

NOTE: Above statistics represent FY 10-11 actual data.





DEMOGRAPHIC STATISTICS TEN YEAR HISTORY

Fiscal Year	Population (1)	Per Capita Income (2)	Median Age (3)	School Enrollment (4)	Unemployment Rate (5)
2001-02	44,200	\$21,164	47.5	5,889	4.4%
2002-03	46,400	\$20,953	48.0	6,345	3.9%
2003-04	48,945	\$21,239	48.5	6,545	3.3%
2004-05	51,700	\$21,316	48.3	6,549	3.1%
2005-06	53,435	\$21,025	48.3	6,453	3.2%
2006-07	54,610	\$21,389	47.9	6,463	3.2%
2007-08	55,263	\$21,607	48.0	6,227	5.1%
2008-09	55,429	\$22,029	47.9	6,175	8.0%
2009-10	55,502	\$21,494	47.8	6,163	8.1%
2010-11	53,435	\$26,539	51.4	5,833	8.3%

Sources:

- (1) 2002-10 - Arizona Department of Economic Security (estimates)
2011 - League of Arizona Cities & Towns (April 1, 2010)
- (2) DemographicsNow
- (3) DemographicsNow
- (4) Lake Havasu Unified School District No. 1
(excludes charter and private schools)
- (5) Arizona Workforce Informer

NOTE: The information contained in the sources used for this table is revised continually resulting in annual adjustments. Therefore, data presented may not match prior year's tables.



BUDGET SUMMARY

Budget Highlights

Budget Trends - Ten-Year History

Fiscal Sustainability Policy

Five-Year Financial Projections - Selected Funds





BUDGET SUMMARY

Budget Highlights

Fund Descriptions

Total Financial Program

Budget Summary

Total Financial Resources

Authorized Personnel

Expenditures by Program

Expenditures by Department

Projected Year End Available Resources

Operating Transfers

Financial Summary

Community Investment Program Summary

Debt Service Summary

Statutory General Obligation Debt Limitations

Debt Service Schedule





FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: the General Fund, Capital Projects Funds, Debt Service Fund, and Special Revenue Funds.

- **General Fund.** The General Fund is to account for all financial resources except those reported in another fund. The General Fund is the major operating fund of the City government and it accounts for the vast majority of City operations. The General Fund pays for police and fire protection, parks and recreation, community development, and general City administration among other City functions. All other City funds are used to account for revenues which are restricted under federal, state, or local law, or generally accepted accounting principles.
- **Capital Projects Funds (Community Investment Fund and Property Acquisition Fund).** Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or replacement of capital assets including activities such as land, buildings, public works, water, wastewater, airport, streets, and equipment.
- **Debt Service Fund.** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

- **Special Revenue Funds.** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Community Development Block Grant (CDBG) Fund. This fund accounts for all federal CDBG revenues. These revenues can be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.

Grant Funds (Federal and State). Most grants which are awarded to the City are required to be accounted for separately from all other City activities in separate funds. The grants budgeted are a combination of grants which have already been awarded to the City and/or grants which have been applied for and are pending notification of award.

Highway User Revenue Fund (HURF). The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.

Improvement District Funds. These funds are financed through the assessment of property taxes. Lake Havasu City currently has two active improvement districts:

Improvement District No. 1 Fund. Maintenance and improvements to the gas lights along the residential area of London Bridge Golf Course. This district was dissolved as of April 13, 2010 (included for historical purposes).

Improvement District No. 2 Fund. Maintenance and improvements to the London Bridge Plaza.



FUND DESCRIPTIONS

Improvement District No. 4

Fund. Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on lower McCulloch Boulevard, together with the gas lights on Civic Center Boulevard.

Special Programs Funds. These funds account for the activity of various City programs funded with program generated revenues and outside agency contributions.

Court Enhancement Fund. This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.

Fill the Gap Fund. This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge of court fines.

Judicial Collection Enhancement Fund (JCEF). This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.

Parks and Recreation Memorial Tree Fund. This fund accounts

for the growth and dedication of commemorative trees, as well as benches and plaques that are placed throughout the City as a memorial through a citizen request. The revenues of this fund are received from contributions and donations.

PD Vehicle Towing Fund. This fund accounts for expenses related to towing of immobilized or impounded vehicles pursuant to Arizona Revised Statute §28-3511. The revenues of this fund are derived from fees for post-storage hearings as dictated by Arizona Revised Statute §28-3513 and are restricted in use.

WALETA (Western Arizona Law Enforcement Training Academy) Fund. This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.

Wild Land Firefighting Program Fund. This fund accounts for revenues and expenditures related to deployment of certified Fire Department personnel and equipment to assist with wild land fires at the request of state or federal agencies.

Tourism / Economic Development Fund. This fund receives the 3% tax on transient lodging (less than 30-day rentals) and 1% of the restaurant and bar sales tax, which is dedicated to the promotion of tourism and economic development.

Transit Fund. This fund is used to account for federal grants, fares, and City contributions to provide low-cost transportation for the general public.



FUND DESCRIPTIONS

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. The City currently has no active fiduciary funds.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service. The accounting principles used for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has seven proprietary funds, five are enterprise funds and two are internal service funds.

- **Enterprise Funds.** Enterprise funds are governmental accounting funds in which the services provided are financed and operated similarly to those of a private business. User fees are established and revised to ensure that revenues are adequate to meet all necessary expenditures.

Lake Havasu City has established five Enterprise Funds (Airport, Irrigation & Drainage District [Water], Recreation/Aquatic Center, Refuse, and Wastewater) because they are considered or proposed to be self-sufficient.

- **Internal Service Funds.** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis, and predominantly benefits governmental funds.

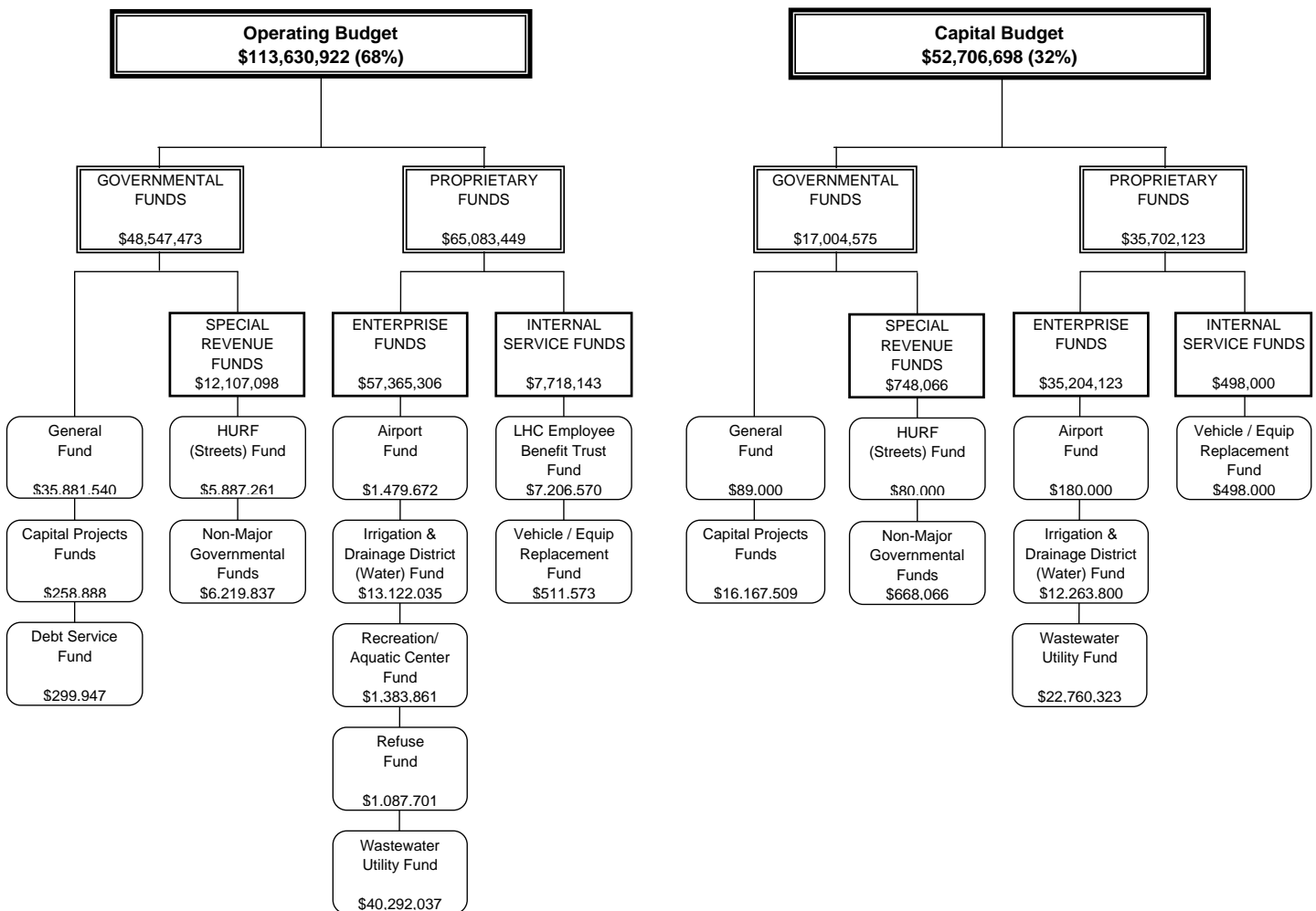
LHC Employee Benefit Trust Fund.

A separate fund established to achieve

financial stability regarding the need to provide a cost effective yet competitive benefit package to City employees. Funds are provided through premiums for medical and dental insurance coverage.

Vehicle/Equipment Replacement

Fund. This fund accounts for the accumulation of resources from each department for the replacement of vehicles and equipment. In addition to interest earnings, revenues for this fund come from rent that is charged to the department's operating budget for the use of vehicles and equipment, as well as from proceeds collected from auctioning of vehicles and/or equipment that are no longer economically serviceable.

**TOTAL FINANCIAL PROGRAM****FY 2012 TOTAL BUDGET
\$166,337,620**



BUDGET SUMMARY

Where The Money Comes From

Community Investment Program Revenues	\$3,404,915	
Charges for Services	1,812,512	*
Federal & State Grants	4,696,314	*
Fines & Forfeitures	1,356,500	*
Improvement Districts	80,000	*
Interest	375,537	*
Intergovernmental Revenues	17,714,339	
Licenses & Permits	923,606	*
Local Taxes	23,600,193	
Miscellaneous	1,920,239	*
Pension & Trust Funds	5,912,000	*
Utility Revenues	42,063,000	
New Debt	<u>28,431,114</u>	
Total Revenues & Other Financing Sources	132,290,269	
Total Available Resources	<u>115,024,716</u>	
Total All Funding Sources	<u>\$247,314,985</u>	

* Reported as Other Miscellaneous Revenues on next page

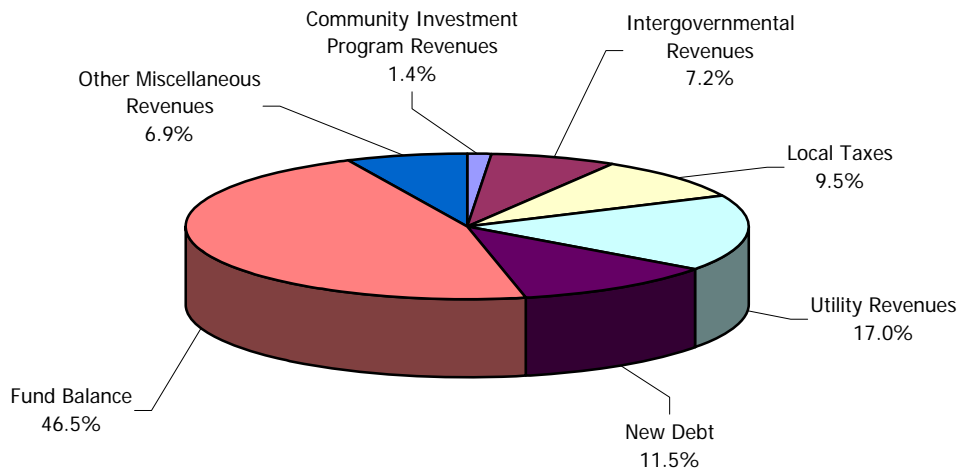
Where The Money Goes

Community/Development Services	\$5,031,847
General Government	13,229,370
Debt Service Fund	299,947
Parks & Recreation	6,272,402
Public Safety	23,880,407
Public Works	66,519,515
Community Investment Program	<u>51,104,132</u>
Total All Expenditures	<u>\$166,337,620</u>

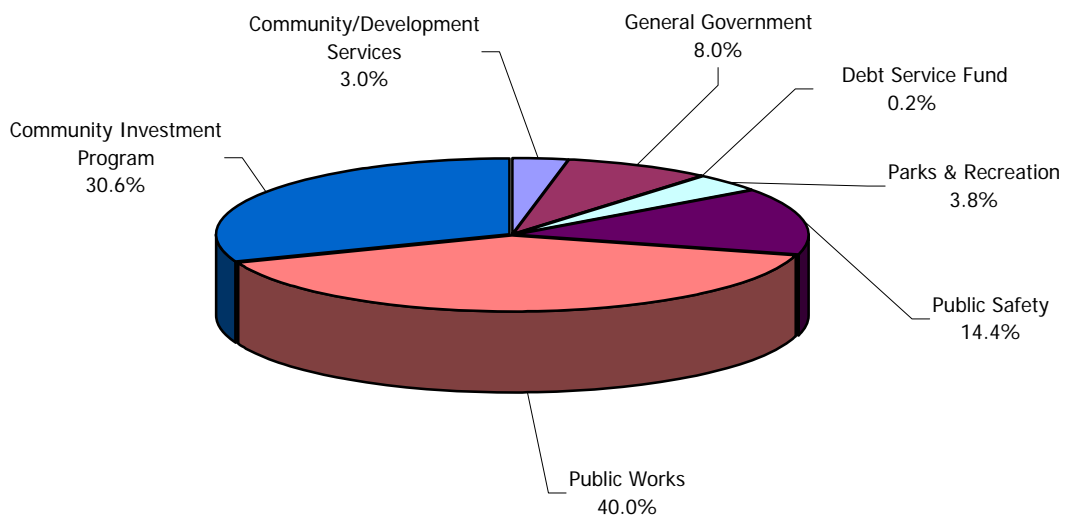


BUDGET SUMMARY

Total Financial Resources \$247,314,985



Total Budgeted Expenditures \$166,337,620

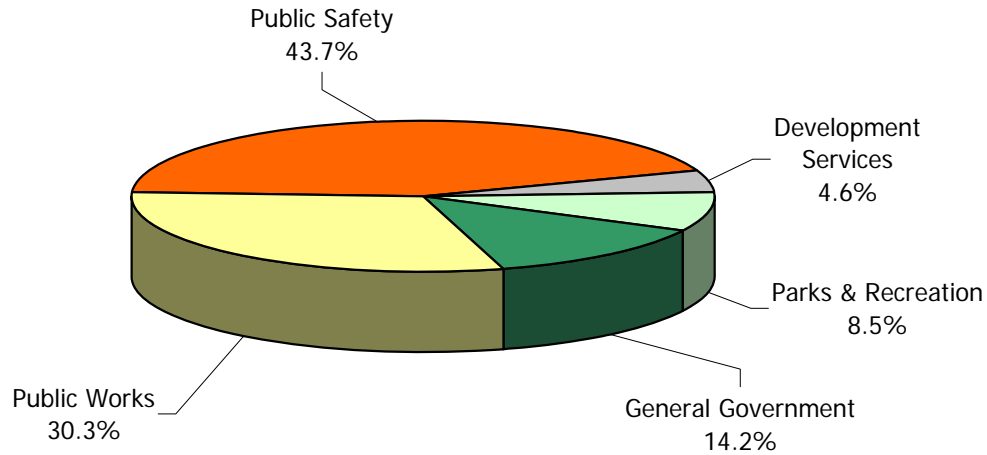


**TOTAL FINANCIAL RESOURCES**

	Actual FY 09-10	Adopted Budget FY 10-11	Estimated Actual FY 10-11	Adopted Budget FY 11-12
General Fund				
Taxes	\$17,492,856	\$16,295,791	\$16,937,299	\$16,515,029
Licenses & Permits	1,193,690	971,540	970,636	923,606
Intergovernmental Revenues	13,825,509	11,668,875	12,202,599	11,421,040
Charges for Services	783,864	815,562	656,337	701,262
Fines & Forfeitures	1,402,627	1,304,783	1,260,300	1,285,000
Other Revenues	2,166,712	2,076,650	2,192,381	2,003,750
Grants	188,971	227,602	105,571	84,796
Total General Fund	37,054,229	33,360,803	34,325,123	32,934,483
Special Revenue Funds				
Highway User Revenue Fund	4,493,677	4,425,228	4,364,454	3,802,299
Transit Fund	1,237,066	1,858,956	1,223,774	1,153,788
LTAFF (Lottery) Fund	133,847	-	-	-
Tourism/Economic Dev. Fund	1,351,480	1,625,000	1,253,830	1,400,600
Parks & Rec. Memorial Tree Fund	6,938	5,000	8,216	5,000
PD Vehicle Towing 28-3511	12,300	11,000	10,000	11,000
Community Dev. Block Grant	545,934	2,624,417	499,615	1,224,254
Misc. Grants	573,542	1,414,424	672,101	1,927,917
Misc. Court Fees	84,178	79,000	71,500	71,500
WALETA Police Academy	115,570	178,128	90,626	253,016
Wild Land Firefighting Program	-	-	-	60,137
Total Special Revenue Funds	8,554,532	12,221,153	8,194,116	9,909,511
Enterprise Funds				
Airport Fund	1,159,812	813,719	870,978	666,929
Irrigation & Drainage District Fund	15,610,786	24,739,950	18,354,165	25,569,446
Recreation/Aquatic Center Fund	349,812	391,556	360,588	389,426
Refuse Fund	1,222,243	1,207,000	1,196,500	1,194,500
Wastewater Utility Fund	63,364,544	83,535,069	64,232,226	49,774,114
Total Enterprise Funds	81,707,197	110,687,294	85,014,457	77,594,415
Other Funds				
POC Firefighters Pension Trust Fund	(2,875)	2,219	82	-
Debt Service Fund	69,038	130,000	130,873	61,570
LHC Employee Benefit Trust Fund	5,733,721	5,915,000	5,851,837	5,916,500
Vehicle/Equipment Replacement Fund	49,697	40,000	31,800	6,000
LHC Improvement Districts # 1, 2 & 4	220,131	85,000	81,983	80,000
Total Other Funds	6,069,712	6,172,219	6,096,575	6,064,070
Community Investment Fund				
	4,002,633	17,575,994	3,800,326	5,787,790
Total Revenues	\$137,388,303	\$180,017,463	\$137,430,597	\$132,290,269
FUND BALANCES				
	90,364,707	101,165,962	110,383,656	115,024,716
(CASH AVAILABLE JULY 1 - ALL FUNDS)				
TOTAL FINANCIAL RESOURCES	\$227,753,010	\$281,183,425	\$247,814,253	\$247,314,985



AUTHORIZED PERSONNEL



Program	Number of Employees				Percent of Total
	FY 08-09	FY 09-10	FY 10-11	FY 11-12	
Community Services	27	23	0	0	0.0
Development Services					
Development Services Dept	29	22	15	14	3.1
Development Services - Info Systems	8	7	7	7	1.5
General Government					
City Attorney	11	8	8	9	2.0
City Council & City Clerk	4	4	4	3	0.7
City Manager - Administration	5	3	3	2	0.4
City Manager - HR/Risk Mgmt.	9	8	6	5	1.1
Finance	27	24	26	25	5.5
Municipal Court	16	16	15	15	3.3
Parks & Recreation	45	39	39	39	8.5
Public Safety					
Fire	95	85	93	86	18.8
Police	127	123	123	114	24.9
Public Works	136	125	145	139	30.3
Total Employees	539	487	484	458	100 %



EXPENDITURES BY PROGRAM

	<i>Budget</i>		<i>Increase/ Decrease</i>	<i>Percent of Change</i>
	<i>FY 10-11</i>	<i>FY 11-12</i>		
Community/Development Services				
Community Block Grants	2,624,417	1,224,254	(1,400,163)	
Development Services	1,370,155	1,234,594	(135,561)	
Development Services - Info Systems	988,671	992,038	3,367	
Improvement Districts	120,949	80,961	(39,988)	
Tourism/Economic Development	<u>1,725,000</u>	<u>1,500,000</u>	<u>(225,000)</u>	
	6,829,192	5,031,847	(1,797,345)	-26.3%
General Government				
City Attorney	836,281	840,510	4,229	
City Clerk	353,295	285,002	(68,293)	
City Council	213,468	149,487	(63,981)	
City Manager - Administration	358,994	296,332	(62,662)	
City Manager - Human Resources	423,645	410,011	(13,634)	
Debt Service Fund	369,819	299,947	(69,872)	
Employee Benefit Trust Fund	6,634,458	7,206,570	572,112	
Finance	1,882,492	1,848,951	(33,541)	
General Services	4,400,109	4,426,771	26,662	
Interfund Cost Allocation	(5,695,886)	(4,746,000)	949,886	
Municipal Court	1,522,530	1,383,665	(138,865)	
Social Services	149,623	118,498	(31,125)	
Vehicle/Equipment Replacement	<u>1,051,527</u>	<u>1,009,573</u>	<u>(41,954)</u>	
	12,500,355	13,529,317	1,028,962	8.2%
Parks & Recreation				
Administration	358,575	272,041	(86,534)	
Parks Maintenance	3,000,217	2,817,552	(182,665)	
Recreation	1,870,040	1,798,948	(71,092)	
Recreation/Aquatic Center	<u>1,181,444</u>	<u>1,383,861</u>	<u>202,417</u>	
	6,410,276	6,272,402	(137,874)	-2.2%
Public Safety				
Animal Control	461,705	457,705	(4,000)	
County Jail	616,500	839,030	222,530	
Fire	10,659,548	9,738,083	(921,465)	
POC Firefighters Pension Trust Fund	5,000	0	(5,000)	
Police	<u>12,782,119</u>	<u>12,845,589</u>	<u>63,470</u>	
	24,524,872	23,880,407	(644,465)	-2.6%
Public Works				
Administration & Engineering	1,465,518	1,539,666	74,148	
GIS/Support Svcs	0	258,888	258,888	
Airport	1,497,219	1,479,672	(\$17,547)	
Refuse	1,257,656	1,087,701	(169,955)	
Street	5,412,562	5,967,261	554,699	
Transit Services	2,467,235	1,799,570	(667,665)	
Vehicle Maintenance	635,549	705,185	69,636	
Wastewater	40,268,776	40,409,537	140,761	
Water	<u>13,240,653</u>	<u>13,272,035</u>	<u>31,382</u>	
	66,245,168	66,519,515	274,347	0.4%
Community Investment Program	<u>94,315,109</u> *	<u>51,104,132</u>	<u>(43,210,977)</u>	-45.8%
Total Budgeted Expenditures	<u>\$210,824,972</u>	<u>\$166,337,620</u>	<u>(\$44,487,352)</u>	<u>-21.1%</u>

* Includes interfund cost allocation to Parks and Recreation operating budget



EXPENDITURES BY DEPARTMENT

<i>Department</i>	<i>Personnel Services</i>	<i>Supplies & Services</i>	<i>Capital</i>	<i>Contingency Depreciation Debt/Interest</i>	<i>Interfund Cost Allocation</i>	<i>Total</i>
General Fund						
City Attorney	628,657	202,143				830,800
City Clerk	257,922	27,080				285,002
City Council	94,375	55,112				149,487
City Manager - Administration	281,032	15,300				296,332
City Manager - Human Resources	350,618	59,393				410,011
Development Services	1,089,117	145,477				1,234,594
Development Services - Info Systems	522,493	469,545				992,038
Finance	1,726,650	122,301				1,848,951
Fire	7,798,101	1,287,125	64,000			9,149,226
General Services		3,681,864		2,160,140		5,842,004
Interfund Cost Allocation					(4,746,000)	(4,746,000)
Municipal Court	1,025,154	332,788				1,357,942
Parks & Rec. Administration	262,557	9,484				272,041
Parks & Rec. Parks Maintenance	1,850,223	957,329				2,807,552
Parks & Rec. Recreation	747,959	1,025,989	25,000			1,798,948
Police	10,075,853	1,120,908				11,196,761
Public Works - Admin & Engineering	1,201,633	338,033				1,539,666
Public Works - Vehicle Maintenance	614,495	90,690				705,185
General Fund Total	\$28,526,839	\$9,940,561	\$89,000	\$2,160,140	(\$4,746,000)	\$35,970,540
Other Funds						
Airport Fund	357,575	177,065		20,000	128,477	
Depreciation				796,555		1,479,672
Court - JCEF Fund					25,723	25,723
Debt Service Fund				299,947		299,947
HURF (Street)	2,270,497	3,139,911	80,000	263,453	213,400	5,967,261
IDD Fund (Water)	3,552,362	4,033,101	150,000	781,704	1,418,764	
Depreciation				2,711,736		
Debt Service				624,368		13,272,035
LHC Employee Benefit Trust Fund		6,995,367		100,000	111,203	7,206,570
LHC Improvement Districts		14,875			66,086	80,961
PD Vehicle Towing 28-3511		6,325				6,325
P&R Memorial Tree Fund		10,000				10,000
Recreation / Aquatic Center Fund	691,768	408,283		10,000	77,869	
Depreciation				195,941		1,383,861
Refuse Fund		263,637		30,000	792,889	
Depreciation				1,175		1,087,701
Tourism / Economic Development		1,400,000		100,000		1,500,000
Transit Fund	1,025,804	424,502	103,066	20,000	226,198	1,799,570
Vehicle / Equipment Replacement		400	498,000	68,000	5,855	
Depreciation				437,318		1,009,573
WALETA Police Academy		188,016	65,000			253,016
Wastewater Utility Fund	2,089,015	4,396,536	117,500	1,513,723	1,412,427	
Depreciation				10,833,597		
Debt Service				20,046,739		40,409,537
Wildland Firefighting Program	50,137	10,000				60,137
Community Investment Program			51,104,132		258,888	51,363,020
Other Funds Total	\$10,037,158	\$21,468,018	\$52,117,698	\$38,854,256	\$4,737,779	\$127,214,909
Grant Funds						
Grant Fund: AZ DPS GITEM (Police)	63,110					63,110
Grant Fund: AZ Game & Fish (Police)	50,137					50,137
Grant Fund: AZ Post (Police)		23,638				23,638
Grant Fund: CDBG, Home, SSP (DSD)	72,523	1,143,510			8,221	1,224,254
Grant Fund: Hwy Safety (PD/Atty)		29,710				29,710
Grant Fund: Homeland Security (Police)		500,000				500,000
Grant Fund: MAGNET (Police)	123,938					123,938
Grant Fund: Non-Specific Grant (Police)		108,664	500,000			608,664
Grant Fund: SAFER Grant (Fire)	528,720					528,720
Grant Funds Total	\$838,428	\$1,805,522	\$500,000	\$0	\$8,221	\$3,152,171
Total City Budget	\$39,402,425	\$33,214,101	\$52,706,698	\$41,014,396	\$0	\$166,337,620



PROJECTED YEAR END AVAILABLE RESOURCES

FUND	Estimated Available Resources 7/1/2011	FY 2011-12 Estimated Revenues	FY 2011-12 Estimated Expenditures	Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments	Projected Available Resources 6/30/2012	Percent Change in Projected Available Resources
					To	From			
Governmental Funds									
General	10,918,933	32,934,483	35,970,540		2,215,000	1,887,473		8,210,403	-24.8%
Capital Projects Funds	11,021,058	5,787,790	258,888	16,167,509	4,876,094	620,000		4,638,545	-57.9%
Debt Service	196,085	61,570	299,947		212,000			169,708	-13.5%
Special Revenue Funds									
CDBG Grant Fund	1,178	1,224,254	1,224,254					1,178	0.0%
Grant Funds: Various	0	1,927,917	1,927,917					0	0.0%
Highway User Revenue (HURF)	2,226,454	3,802,299	5,967,261		711,598	140,233		632,857	-71.6%
LHC Improvement District 2	44,212	5,000	7,802					41,410	-6.3%
LHC Improvement District 4	3,227	75,000	73,159					5,068	57.0%
Special Programs Funds	221,671	400,653	355,201			65,000		202,123	-8.8%
Tourism/Economic Development	150,489	1,400,600	1,500,000					51,089	-66.1%
Transit Fund	80,915	1,153,788	1,799,570		570,000			5,133	-93.7%
Proprietary Funds									
Enterprise Funds									
Airport Fund	45,754	666,929	1,479,672	180,000	168,875		796,555	18,441	-59.7%
Irrigation & Drainage District	7,481,625	25,569,446	13,272,035	12,113,800		4,045,000	2,711,736	6,331,972	-15.4%
Recreation/Aquatic Center	17,586	389,426	1,383,861		800,000		195,941	19,092	8.6%
Refuse O&M Enterprise	5,700,056	1,194,500	1,087,701			750,861	1,175	5,057,169	-11.3%
Wastewater Utility Fund	68,797,051	49,774,114	40,409,537	22,642,823	2,000,000	4,045,000	10,833,597	64,307,402	-6.5%
Internal Service Funds									
LHC Employee Benefit Trust Fund	4,522,671	5,916,500	7,206,570					3,232,601	-28.5%
Vehicle/Equip. Replacement Fund	3,595,751	6,000	1,009,573				437,318	3,029,496	-15.7%
TOTAL ALL FUNDS	\$115,024,716	\$132,290,269	\$115,233,488	\$51,104,132	\$11,553,567	\$11,553,567	\$14,976,322	\$95,953,687	-16.6%

The above table represents the beginning available resources, estimated revenues, expenditures, operating transfers (in and out), any non-cash changes, and the estimated ending resources available at Fiscal Year End 2012. The percent change in projected available resources reflects a use of fund balance to balance many of the funds.

In the Governmental Funds section, the General Fund available resources reflect a decrease of approximately 25%. This is primarily due to a decrease in revenues and increases in retirement expenses and employee benefits. The organization is addressing the current structural deficit and anticipates making significant changes in how business is done beginning with Fiscal Year 2013. The Capital Project Funds available resources are decreasing by nearly 58%. This is a result of planned capital projects that are expected to be cash funded and completed during the year.

In the Special Revenue Funds section, the Highway User Revenue Fund (HURF) available resources is decreasing by nearly 72% due to a combination of decreased state shared revenues and an increase in expenditures associated with street maintenance programs. Beginning in Fiscal Year 2013 the maintenance of streets will be balanced to the revenues received. Although the remaining Special Revenue Funds show significant percent changes in available resources, most

of the funds maintain low fund balances and do not impact the overall organization.

Under the Proprietary Funds section, most funds reflect smaller percentage changes. All are enterprise funds, which by their nature are intended to fund their operations with user charges. The Airport and Recreation/Aquatic Center funds are programmed to receive subsidies from the General Fund. In order to minimize the impact on the General Fund, the subsidies have been reduced from past levels to maintain minimal fund balances causing the percentage change to appear greater.

The Internal Service Funds consist of two funds, both of which have been affected by the current economic condition. The LHC Employee Benefit Trust Fund is absorbing some of the benefit cost increases by utilizing fund balance in order to minimize the increase in charges that have been passed on to the City and its employees. Additionally, a premium holiday was approved. This means that the benefit trust is not charging the City for one month of insurance premiums. The Vehicle and Equipment Replacement Fund discontinued charging the departments rent for their equipment usage during the past few fiscal years and only critical need equipment is purchased. This is placing pressure on the fund to spend down the fund balance. Once the structural deficit has been corrected, the city plans on reinstating the annual rental charges.



OPERATING TRANSFERS

TRANSFERS FROM								
TRANSFERS TO	General	Refuse O & M	IDD	CIP FUND	WW Utility Fund	Special Programs Funds	HURF	
Airport O & M	140,000							140,000
Aquatic	800,000							800,000
CIP Airport	3,875			25,000				28,875
CIP General		750,861			4,000,000		125,233	4,876,094
CIP Wastewater			2,000,000					2,000,000
Debt Service	212,000							212,000
General Fund			2,045,000	45,000	45,000	65,000	15,000	2,215,000
HURF	161,598			550,000				711,598
Transit	570,000							570,000
Total Transfers From	\$1,887,473	\$750,861	\$4,045,000	\$620,000	\$4,045,000	\$65,000	\$140,233	\$11,553,567



FINANCIAL SUMMARY GOVERNMENTAL FUNDS

Governmental Funds	General	HURF	Debt Service	Capital Projects	Nonmajor Funds	TOTAL FY 11-12
Source of Funds						
Bond Proceeds						0
Charges for Services	701,262			232,000	173,500	1,106,762
Contributions and Donations	10,000				5,000	15,000
Fines and Forfeitures	1,285,000					1,285,000
Flood Control Funding				2,500,000		2,500,000
Franchise Taxes	1,724,139					1,724,139
Interest & Miscellaneous	526,971	9,000	32	534,000	67,976	1,137,979
Intergovernmental	11,421,040	3,793,299		2,521,790	4,460,136	22,196,265
Licenses and Permits	923,606					923,606
Property Taxes	4,096,228				80,000	4,176,228
Rents and Royalties	62,436					62,436
Sales Taxes	12,183,801				1,400,600	13,584,401
Special Assessments			61,538			61,538
Subtotal Source of Funds	\$32,934,483	\$3,802,299	\$61,570	\$5,787,790	\$6,187,212	\$48,773,354
Other Sources/Transfers In	2,215,000	711,598	212,000	4,876,094	570,000	8,584,692
TOTAL SOURCE OF FUNDS	\$35,149,483	\$4,513,897	\$273,570	\$10,663,884	\$6,757,212	\$57,358,046
Use of Funds						
General Government:						
City Attorney	830,800				9,710	840,510
City Clerk	285,002					285,002
City Council	149,487					149,487
City Manager	296,332					296,332
City Manager - Human Resources	410,011					410,011
Community Services					1,224,254	1,224,254
Development Services	1,234,594					1,234,594
Development Services - Info Systems	992,038					992,038
Finance	1,848,951					1,848,951
Fire	9,149,226				588,857	9,738,083
Municipal Court	1,357,942				25,723	1,383,665
Parks & Recreation	4,878,541				10,000	4,888,541
Police	11,196,761				1,648,828	12,845,589
Public Works - Admin./Eng.	1,539,666					1,539,666
Public Works - Vehicle Maint.	705,185					705,185
Non-Departmental	(1,064,136)				80,961	(983,175)
Contingency	2,160,140					2,160,140
Highway & Streets		5,967,261				5,967,261
Tourism and Promotion					1,500,000	1,500,000
Transportation Services					1,799,570	1,799,570
Debt Service:						0
Principal Retirement			200,000			200,000
Interest on Long-Term Debt			99,947			99,947
Capital Outlay				16,426,397		16,426,397
Subtotal Use of Funds	\$35,970,540	\$5,967,261	\$299,947	\$16,426,397	\$6,887,903	\$65,552,048
Other Uses/Transfers Out	1,887,473	140,233		620,000	65,000	2,712,706
TOTAL USE OF FUNDS	\$37,858,013	\$6,107,494	\$299,947	\$17,046,397	\$6,952,903	\$68,264,754

FUND BALANCE, BEGINNING OF YEAR*	\$10,918,933	\$2,226,454	\$196,085	\$11,021,058	\$501,692	\$24,864,222
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FUND BALANCE, END OF YEAR*	\$8,210,403	\$632,857	\$169,708	\$4,638,545	\$306,001	\$13,957,514
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*Estimated



FINANCIAL SUMMARY ENTERPRISE FUNDS

Enterprise Funds	Airport	Irrigation & Drainage	Recreation/ Aquatic	Refuse	Wastewater Utility	TOTAL FY 11-12
Source of Funds						
Bond Proceeds		8,751,000			19,680,114	28,431,114
Charges for Services	515,804		367,261	1,093,500		1,976,565
Interest & Miscellaneous		55,000	22,165	8,000	4,235,000	4,320,165
Intergovernmental	151,125	71,382			80,000	302,507
Property Tax Levy		5,684,564				5,684,564
Recycling				93,000		93,000
Sewer Charges					25,779,000	25,779,000
Water Charges		11,007,500				11,007,500
Subtotal Source of Funds	666,929	25,569,446	\$389,426	\$1,194,500	\$49,774,114	77,594,415
Other Sources/Transfers In	168,875		800,000		2,000,000	2,968,875
TOTAL SOURCE OF FUNDS	\$835,804	\$25,569,446	\$1,189,426	\$1,194,500	\$51,774,114	\$80,563,290
Use of Funds						
Capital Outlay / CIP	180,000	12,263,800			22,760,323	35,204,123
Contingency	20,000	781,704	10,000	30,000	1,513,723	2,355,427
Costs of Sales and Services	534,640	7,585,463	1,100,051	108,292	6,485,551	15,813,997
Debt Service		624,368			20,046,739	20,671,107
Depreciation	796,555	2,711,736	195,941	1,175	10,833,597	14,539,004
Interdepartmental Charges	128,477	1,418,764	77,869	792,889	1,412,427	3,830,426
Landfill Closure Reserve				120,345		120,345
Recycling/Waste Disposal Program				35,000		35,000
Subtotal Use of Funds	1,659,672	25,385,835	1,383,861	1,087,701	63,052,360	92,569,429
Other Uses/Transfers Out		4,045,000		750,861	4,045,000	8,840,861
TOTAL USE OF FUNDS	\$1,659,672	\$29,430,835	\$1,383,861	\$1,838,562	\$67,097,360	\$101,410,290
FUND BALANCE, BEGINNING OF YEAR*	\$45,754	\$7,481,625	\$17,586	\$5,700,056	\$68,797,051	\$82,042,072
Non Cash Depreciation & Adjustments	(796,555)	(2,711,736)	(195,941)	(1,175)	(10,833,597)	(14,539,004)
FUND BALANCE, END OF YEAR*	\$18,441	\$6,331,972	\$19,092	\$5,057,169	\$64,307,402	\$75,734,076

*Estimated



FINANCIAL SUMMARY INTERNAL SERVICE FUNDS

Internal Service Funds	Vehicle Replacement	Employee Benefit Trust	TOTAL FY 11-12
Source of Funds			
Equipment Rental			
Interest Earnings	6,000	9,500	15,500
Miscellaneous		7,000	7,000
Premiums		5,900,000	5,900,000
Subtotal Source of Funds	6,000	5,916,500	5,922,500
Other Sources/Transfers In			
TOTAL SOURCE OF FUNDS	\$6,000	\$5,916,500	\$5,922,500
Use of Funds			
Administration/Benefits/Premiums		7,095,367	7,095,367
Capital Outlay	498,000		498,000
Contingency	68,000		68,000
Depreciation	437,318		437,318
Interdepartmental Charges	5,855	111,203	117,058
Miscellaneous	400		400
Subtotal Use of Funds	1,009,573	7,206,570	8,216,143
Other Uses/Transfers Out			
TOTAL USE OF FUNDS	\$1,009,573	\$7,206,570	\$8,216,143
FUND BALANCE, BEGINNING OF YEAR*	\$3,595,751	\$4,522,671	\$8,118,422
Non Cash Depreciation & Adjustments	(437,318)		(437,318)
FUND BALANCE, END OF YEAR*	\$3,029,496	\$3,232,601	\$6,262,097

*Estimated



FINANCIAL SUMMARY THREE-YEAR - ALL FUNDS

All Funds	Actual FY 09-10	Estimate FY 10-11	Budget FY 11-12
Revenues by Fund			
General Fund	37,054,229	34,325,123	32,934,483
Airport Fund	1,159,812	870,978	666,929
CDBG Grant Fund	545,934	499,615	1,224,254
Capital Projects Funds	4,002,633	3,800,326	5,787,790
Debt Service Fund	69,038	130,873	61,570
Grant Fund: Various	573,542	672,101	1,927,917
Highway User Revenue Fund (HURF)	4,493,677	4,364,454	3,802,299
Irrigation and Drainage District	15,610,786	18,354,165	25,569,446
LHC Employee Benefit Trust Fund	5,733,721	5,851,837	5,916,500
LHC Improvement Districts	220,131	81,983	80,000
Lottery (LTAF)	133,847		
POC Firefighters Pension Trust Fund	(2,875)	82	
Recreation / Aquatic Center	349,812	360,588	389,426
Refuse Fund	1,222,243	1,196,500	1,194,500
Special Programs Funds	218,986	180,342	400,653
Tourism / Economic Development Fund	1,351,480	1,253,830	1,400,600
Transit Fund	1,237,066	1,223,774	1,153,788
Vehicle / Equipment Replacement Fund	49,697	31,800	6,000
Wastewater Utility Fund	63,364,544	64,232,226	49,774,114
Total Revenues	\$137,388,303	\$137,430,597	\$132,290,269
Expenditures by Fund			
General Fund	32,372,775	33,737,890	35,970,540
Airport Fund	1,427,303	1,836,611	1,659,672
CDBG Grant Fund	544,756	499,615	1,224,254
Capital Projects Funds	1,187,425	2,400,136	16,426,397
Debt Service Fund	280,351	369,819	299,947
Grant Fund: Various	573,542	672,101	1,927,917
Highway User Revenue Fund (HURF)	3,811,279	4,846,025	5,967,261
Irrigation and Drainage District	12,937,743	17,968,276	25,385,835
LHC Employee Benefit Trust Fund	6,130,373	6,529,194	7,206,570
LHC Improvement Districts	197,196	127,331	80,961
Lottery (LTAF)	10,514		
POC Firefighters Pension Trust Fund	7,336	2,245	
Recreation / Aquatic Center	1,079,224	1,156,211	1,383,861
Special Programs Funds	104,806	332,260	355,201
Refuse Fund	1,081,376	1,181,069	1,087,701
Tourism / Economic Development Fund	1,356,746	1,383,000	1,500,000
Transit Fund	1,605,268	1,768,192	1,799,570
Vehicle / Equipment Replacement Fund	727,635	851,487	1,009,573
Wastewater Utility Fund	64,790,506	72,296,899	63,052,360
	\$130,226,154	\$147,958,361	\$166,337,620
Non-Cash Depreciation & Adjustments	(12,856,800)	(15,168,823)	(14,976,322)
Total Expenditures	\$117,369,354	\$132,789,538	\$151,361,298
AVAILABLE BALANCE	\$20,018,949	\$4,641,059	(\$19,071,029)
Operating Transfers In/(Out)			
General Fund	(3,298,543)	(1,697,229)	331,402
Airport Fund	30,000		140,000
Community Investment Fund	(600,000)	(600,000)	(595,000)
Court Enhancement Fund	(87,600)		(65,000)
Debt Service Fund	211,675	385,000	212,000
Highway User Revenue Fund	883,797	758,729	696,598
Irrigation & Drainage District			(2,045,000)
Lottery (LTAF)	(123,333)		
Recreation/Aquatic Center Fund	493,500	590,000	800,000
Refuse Fund	(146,407)		
Transit Fund	400,646	570,000	570,000
Wastewater Utility Fund - WWSE	2,236,265	(6,500)	(45,000)
Total Operating Transfers In/(Out)	\$0	\$0	\$0
SUBTOTAL	\$20,018,949	\$4,641,059	(\$19,071,029)
Beginning Balance	\$90,364,707	\$110,383,656	\$115,024,716
CIP Transfers In/(Out)			
CIP - General Fund	(30,788)		(3,875)
CIP - Airport Fund	(588,147)	13,499	28,875
CIP - HURF	(44,191)	(155,730)	(125,233)
CIP - IDD Fund	(2,097,203)	(2,000,000)	(2,000,000)
CIP - Other	810,943	750,231	4,851,094
CIP - Refuse	(50,614)	(608,000)	(750,861)
CIP - Wastewater Utility Fund	2,000,000	2,000,000	(2,000,000)
Total CIP Transfers In/(Out)	\$0	\$0	\$0
ENDING BALANCE	\$110,383,656	\$115,024,716 *	\$95,953,687

*Unaudited



COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program / Fund	Total Fiscal Year 2011-12 CIP	
	By Project	By Program
General Government / Capital Projects Funds Contingency	4,000,000	4,000,000
Parks & Recreation / Capital Projects Funds MCC Site Development Rotary Community Park Expansion Tinnell Skate Park	20,000 198,000 1,100,000	1,318,000
Public Works Administration / Capital Projects Funds McCulloch Blvd Enhancements (formerly McCulloch Intersections)	100,000	100,000
Public Works - Airport / Airport Fund Airport Lighting Structure Airport Utilities Improvements Non-Aero Land Assessment	120,000 35,000 25,000	180,000
Public Works - Streets / Capital Projects Funds City Owned Planter Strips Along SR 95 Drainage Improvement Engineering Services Drainage Improvement Program London Bridge Maintenance Mockingbird Wash North Havasu Area/Air Industrial Park Drainage Improvements Pima Wash Culvert Residential Roadway Widening Program Swanson Ave Widening to Four Lanes Swanson Box Culvert Wash Bank Stabilization Program Widen Lake Havasu Ave, Phase I & II	511,783 245,194 4,068,527 53,210 500,000 200,000 500,000 1,000,000 990,623 1,037,904 500,000 1,089,268	10,696,509



COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program / Fund	Total Fiscal Year 2011-12 CIP	
	By Project	By Program
Public Works - Transit / Capital Projects Funds Transit Parking Lot	53,000	53,000
Public Works - Wastewater / Wastewater Utility Fund Eagle Golf Course Lines Rehabilitation (Non-WWSE) Mulberry Treatment Plant Improvements (Non-WWSE) Wastewater System Expansion - Program Year 8 Wastewater System Expansion - Program Year 9 Wastewater System Expansion - Program Year 10	153,070 350,000 1,115,614 19,229,633 1,794,506	22,642,823
Public Works - Water / Irrigation & Drainage District Fund Booster Station 4 Replacement & Additional Storage Booster Station 5A Replacement & Additional Storage Booster Station No. 1 City Hall Well Conversion Firming Agreement Subcontract No. 2 Mohave County Water Authority Water Allocation North Water System Improvements Recharge/Recovery System Refurbish & Re-equip Existing Wells Water Service Line Replacement - WWSE Water System Improvements Evaluation & Design Water Tank Rehab & Maintenance Program Water Treatment Plant Improvements Water Treatment Plant Security Enhancements Waterline Replacement Improvements Well Expansion Program	2,500,000 2,500,000 954,000 40,000 47,968 325,000 400,000 500,000 500,000 1,000,000 630,000 200,000 420,559 100,000 1,197,000 799,273	12,113,800
TOTAL FISCAL YEAR 2011-12 COMMUNITY INVESTMENT PROGRAM		\$51,104,132



DEBT SERVICE SUMMARY

Irrigation & Drainage District

July 16, 2010

Received \$11,400,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ.

June 22, 2007

Received \$5,700,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

February 1, 1993

Issued \$4,120,000 in Refunding Bonds.

Lake Havasu City

April 22, 2008

Issued \$2,615,000 in New Revenue Bonds to provide funds for the Freedom Bridge land acquisition.

May 1, 2001

Issued \$891,000 in Improvement District Bonds and Supplemental Interest Certificates to provide funds to make McCulloch Boulevard streetscape improvements within the district.

Wastewater Utility

Series 2009

Received \$5,147,488 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines for a portion of program year nine areas. Of this amount, \$2,000,000 of the principal amount will be forgiven as a part of the American Recovery and Reinvestment Act (ARRA) of 2009.

Series 2009A

Received \$87,734,728 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related effluent injection wells and beginning design work for the remaining areas included in the expansion program.

Series 2008

Received \$45,585,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related effluent injection wells and beginning design work for program year eight areas.



DEBT SERVICE SUMMARY

Wastewater Utility (Cont.)

Series 2007

Received \$52,914,430 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona for the ongoing wastewater system expansion project. This includes collection lines and related effluent injection wells and beginning design work for program year seven areas.

Series 2006

Received \$60,835,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This includes collection lines and related pump stations and beginning design work for program year six areas.

Series 2005B

Received \$58,070,000 in bond funding from the Greater Arizona Development Authority (GADA) to finance program year four of the wastewater expansion project. This includes program year four construction of the first phase of the north regional wastewater treatment plant, installation of sewer in three areas, completion of sewer installation in program year three areas, and completion of the north effluent line.

Series 2004A

Received \$55,140,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations and beginning design work for the north regional treatment plant. There was \$5,075,000 that was refinanced as a part of this issuance.

Series 2004

Received \$9,500,000 in borrowing authority from WIFA for the ongoing wastewater system expansion project. This included collection lines and related pump stations in areas throughout Lake Havasu City. Refinancing of \$3,560,000 occurred in Fiscal Year 2007.

Series 2002

Received \$22,780,000 in borrowing authority from WIFA to finance the construction of collection lines and related pump stations within Pressure Zone 1 to convey wastewater to existing treatment facilities. This included the construction of collection lines and related infrastructure to residential areas north of Lake Havasu City, finance planning and design for future construction activity, refinancing existing Sanitary District debt to facilitate dissolution of the district and transfer of the facilities to Lake Havasu City, and financing other expenses including legal, financial advisor, land acquisition, inspection and administration. Refinancing of \$5,765,000 occurred in Fiscal Year 2005.

NOTE: As of July 1, 2011, borrowing authorization in the amount of \$16,574,358 has been de-authorized due to a combination of project construction savings and changes to the overall scope of the project.

**STATUTORY GENERAL OBLIGATION DEBT LIMITATIONS**

<i>TAX YEAR 2011 SECONDARY ASSESSED VALUE</i>	\$567,742,118 *
(1) Debt limit 6% of assessed value	\$34,064,527
Bonds Outstanding at June 30, 2011	<u>0</u>
Excess available at June 30, 2011	\$34,064,527
(2) Debt limit 20% of assessed value	\$113,548,424
Bonds Outstanding at June 30, 2011	<u>163,610,287</u> **
(3) Excess available at June 30, 2011	(\$50,061,863)
Total Bonding Capacity	<u>(\$15,997,336)</u> ***

- (1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.
- (2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.
- (3) The debt limit exceeds the 20% of assessed value due to bonds being issued in previous years and the assessed valuation declining in tax year 2011.

* Estimate

** Reflects reduction of July 1, 2011, principal payments

*** Over the past few years, the City's secondary assessed value has declined from a high of \$1,038,426,351 to the current value of \$567,742,118, or 45%, causing a negative bonding capacity. As assessed values increase in future years, the negative capacity will diminish and return the City to a positive bonding capacity.



DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 7-1-11	Fiscal Year 2012		
						Principal	Interest	Total
Long Term Debt General Government								
GADA - Land Acquisition	2008	\$2,615,000	3.00 - 5.00	2024	\$2,375,000	\$140,000	\$97,229	\$237,229
Improvement District #7 - McCulloch Blvd Streetscape Bond Series	2001	891,000	5.125	2012	60,000	60,000	1,538	61,538
Total General Government Debt		\$3,506,000			\$2,435,000	\$200,000	\$98,767	\$298,767
Irrigation & Drainage District								
Bond Series	1993	\$4,120,000	3.75 - 6.625	2023	\$120,000	\$10,000	\$7,288	\$17,288
WIFA Senior	2007	5,700,000	3.504	2028	5,074,148	223,405	169,970	393,375
WIFA Senior *	2010	11,400,000	3.50	2031	3,222,300	122,690	86,014	208,704
Total IDD Debt		\$21,220,000			\$8,416,448	\$356,095	\$263,272	\$619,367
Wastewater Utility								
Revenue Bonds								
WIFA Loans								
Junior Construction Loan Year 1	2002	\$8,507,500	3.171	2023	\$6,183,315	\$431,474	\$182,390	\$613,864
Senior Construction Loan Year 1	2002	8,507,500	3.171	2023	6,183,315	431,474	182,390	613,864
Senior Construction Loan Year 2	2004	5,940,000	3.12	2025	4,695,827	272,602	138,004	410,606
Junior Construction Loan Year 3	2004A	32,290,000	3.255	2025	28,290,000	1,025,000	887,476	1,912,476
Senior Construction Loan Year 3	2004A	17,775,000	3.255	2025	14,090,059	810,491	432,250	1,242,741
Junior Construction Loan Year 5	2006	48,405,000	2.672	2027	45,615,000	1,065,000	1,190,376	2,255,376
Senior Construction Loan Year 5	2006	12,430,000	2.672	2027	10,855,000	555,000	275,216	830,216
Senior Construction Loan Year 6	2007	52,914,430	3.185	2038	50,393,557	1,208,518	1,566,543	2,775,061
Junior Construction Loan Year 7	2008	45,585,000	3.750	2039	28,572,518	599,073	1,049,004	1,648,077
Senior Construction Loan Year 8 **	2009	5,147,488	3.241	2040	2,837,218	60,544	89,992	150,536
Senior Construction Loan Year 8	2009A	87,734,728	3.098	2040	87,734,728	1,910,787	2,658,826	4,569,613
GADA Loans								
Junior Loan Year 4	2005B	58,070,000	5.000	2036	58,070,000	0	2,808,242	2,808,242
Total Wastewater Utility Debt		\$383,306,646			\$343,520,537	\$8,369,963	\$11,460,709	\$19,830,672

Total Outstanding Debt **\$354,371,985**

Total Fiscal Year 2012 Debt Service **\$8,926,058** **\$11,822,748** **\$20,748,806**

* Of this amount, \$8,177,700 of the principal amount will be forgiven through a federal grant from ADEQ

** Of this loan amount, \$2,000,000 of the principal amount will be forgiven as a part of the ARRA of 2009



DEBT SERVICE SCHEDULE

At July 1, 2011, the total actual indebtedness is approximately \$528 million. Fiscal Year 2012 annual debt payments are projected to be \$21 million. This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt and proposed new debt.

Fiscal Year	Principal	Interest	Total
2012	8,926,058	11,822,748	20,748,806
2013	10,483,499	11,593,254	22,076,753
2014	10,795,134	11,260,645	22,055,779
2015	11,223,294	10,914,575	22,137,869
2016	11,678,186	10,552,672	22,230,858
2017	12,145,032	10,177,427	22,322,458
2018	12,869,054	9,779,267	22,648,321
2019	13,405,490	9,362,511	22,768,001
2020	14,079,578	8,925,648	23,005,226
2021	14,561,565	8,473,529	23,035,094
2022	15,056,711	8,005,563	23,062,275
2023	15,765,281	7,514,795	23,280,076
2024	15,027,454	7,047,837	22,075,291
2025	15,308,902	6,574,349	21,883,251
2026	14,775,124	6,150,084	20,925,208
2027	15,298,466	5,608,707	20,907,174
2028	11,358,599	5,166,688	16,525,287
2029	11,404,539	4,720,485	16,125,025
2030	11,859,867	4,255,671	16,115,538
2031	12,327,182	3,771,516	16,098,698
2032	12,609,602	3,273,047	15,882,650
2033	13,110,696	2,753,673	15,864,369
2034	13,639,321	2,212,521	15,851,842
2035	14,185,723	1,648,586	15,834,309
2036	14,760,157	1,060,856	15,821,014
2037	8,362,888	623,058	8,985,946
2038	8,627,085	343,137	8,970,222
2039	6,090,468	143,866	6,234,334
2040	4,637,029	0	4,637,029
	\$354,371,984	\$173,736,715	\$528,108,703





BUDGET SUMMARY

Budget Trends - Ten-Year History
Fiscal Sustainability Policy





BUDGET TRENDS TEN-YEAR HISTORY

During the past ten years, the city experienced growth in the operating budget for the first six of those years averaging 15% annually. This was due primarily to population growth and demands placed on the level of services that the citizens had come to expect. With the economic downturn the operating expenditures began to decrease at an average rate of 3% annually. In Fiscal Year 2012 the decline continues at a much slower rate of less than 1%. The changes are a net result of decreases in personnel, supplies, and services combined with increases in the cost of providing employee benefits and debt service obligations attributed to the ten-year Wastewater System Expansion Program which will be completed in Fiscal Year 2012. It is expected that most major funds will utilize a portion of their fund balance to maintain core functions in Fiscal Year 2012. This will result in some major funds reflecting a decrease of more than 10% from their prior year ending fund balance. The operating budget will continue to provide for only essential services.

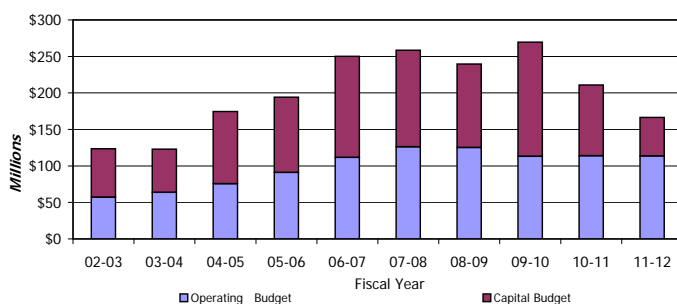
The City's management team is currently undertaking a strategic plan review of all core services provided. It is expected that this exercise will identify services that may be eliminated, reduced or privatized in the future. Although these efforts should reduce the need to depend on the use of fund balance to maintain core functions in future years, the City anticipates utilizing fund balance in Fiscal Year 2012 during the review process. Any cost saving measures would be reflected beginning in Fiscal Year 2013.

Of the City's \$113.6 million Fiscal Year 2012 operating budget, \$95.1 million or 84% comes from only four funds:

General Fund	\$35,881,540
Wastewater Utility Fund.....	\$40,292,037
Irrigation & Drainage District Fund ...	\$13,122,035
Highway User Revenue Fund	\$ 5,887,261

The capital budget is comprised of capital outlay items and Community Investment Program projects, which total \$1,602,566 and \$51,104,132 respectively in Fiscal Year 2012. Capital outlay items are defined as expenditures which result in the acquisition of or addition to fixed assets, and have a value of greater than \$5,000 and a useful life of more than one year. The Community Investment Program consists of new projects as well as projects carried forward from the previous fiscal year. In Fiscal Year 2012, carry forward CIP projects account for \$37.1 million, or 70% of the total capital budget, and is largely related to the contract commitments associated with the Wastewater System Expansion Program. The carry forward projects vary from year to year depending upon the scope of work and unanticipated delays in completion of the projects.

The capital budget increased for several years over the ten-year history due to the massive Wastewater System Expansion Program. That program will be complete in Fiscal Year 2012 showing a drastic decrease of 46% from the prior year. Due to limited funding availability, few other projects are budgeted in Fiscal Year 2012.



Fiscal Year	Operating Budget	Capital Budget	Total Budget
02-03	57,291,171	66,308,046	123,599,217
03-04	63,864,205	59,015,258	122,879,463
04-05	75,580,205	98,899,473	174,479,678
05-06	91,094,047	103,157,330	194,251,377
06-07	111,645,861	138,424,972	250,070,833
07-08	126,246,888	132,223,415	258,470,303
08-09	125,168,100	114,437,411	239,605,511
09-10	113,284,271	156,291,925	269,576,196
10-11	113,893,150	96,931,822	210,824,972
11-12	113,630,922	52,706,698	166,337,620



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

OBJECTIVES

1. To protect the City Council's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To set forth operational principles which minimize the cost of local government, to the extent consistent with services desired by the public, and which minimize financial risk.
3. To adopt revenue policies which prevent undue or unbalanced reliance on certain revenues, which distribute the costs of municipal services fairly, and which provide adequate funds to operate desired programs.
4. To provide essential public facilities and prevent deterioration of the Lake Havasu City's public facilities and its capital plant.
5. To protect and enhance the Lake Havasu City's credit rating and prevent default on any municipal debts.
6. To insure the legal use of all Lake Havasu City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

This Fiscal Sustainability Policy document is intended to establish guidelines for the City's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of Lake Havasu City as reflected in its financial goals.

I FISCAL PLANNING

Fiscal planning refers to the process of identifying resources and allocating those resources among competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget.

- 1.01 The City Manager shall submit to the City Council a proposed annual budget, with their recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105. The City will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends on the following June 30. The City Council will adopt the budget no later than June 30.
- 1.02 The City uses a five-year long-range financial forecasting system that will incorporate both revenue and expenditure estimates for all of the City funds. The five-year long-range forecast will be updated annually and presented to the City Council prior to the start of the City budget process.
- 1.04 The operating budget will be based on the principle that current operating expenditures, including debt service, will be funded with current revenues creating a balanced budget. The City will not balance the current budget at the expense of meeting future years' expenditures; for example accruing future years' revenues or rolling over short-term debt to avoid planned debt retirement.
- 1.05 The budget will fully appropriate the resources needed for authorized regular staffing. At no time shall the number of regular full-time employees on the payroll exceed the total number of positions authorized by the City Council. All personnel actions shall be in conformance with applicable federal and state law and all City ordinances and policies.
- 1.07 Performance measurement indicators will be integrated into the budget process as appropriate.
- 1.08 Alternatives for improving the efficiency and effectiveness of the City's programs and the productivity of its employees will be considered during the budget process.



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

- 1.10 The City's annual budget will include contingency appropriations in each fund sufficient to provide for unanticipated increases in service delivery costs and needs that may arise throughout the fiscal year. Expenditures from these contingency appropriations can only be undertaken with separate Council action and only if funds are not available in the department requesting the contingency funding.
- 1.13 If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the General Fund Contingency appropriation, to the extent necessary to ensure a balanced budget at the close of the fiscal year. The City Manager may institute a cessation during the fiscal year on hirings, promotions, transfers, and capital equipment purchases. Such action will not be taken arbitrarily and without knowledge and support of the City Council.
- ## **II FUND BALANCE**
- Fund balance is an important indicator of the City's financial position. Adequate fund balances must be maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.
- 2.02 The City will maintain a 'Contingency Fund' reserve in the General Fund of five percent (5%) of the average actual fund revenues for the preceding five fiscal years. In the event these 'Contingency' funds must be used to provide for temporary funding of unforeseen emergency needs, the City shall restore this specific 'Contingency' reserve to the minimum five percent (5%) limit within the next two fiscal years following the fiscal year in which the event occurred.
- 2.03 The City will maintain an additional General Fund reserve upper goal of an additional ten percent (10%) of the average actual General Fund revenues for the preceding five fiscal years. These funds will not be appropriated except to cover emergencies and unexpected declines in revenue in the following budget year. To the extent these reserves are expended, the City will increase its General Fund revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore this additional ten percent (10%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.
- 2.05 The 'Contingency' funds can only be authorized for expenditure by action of the City Council.
- 2.06 The City will maintain a 'Contingency Fund' in the Irrigation and Drainage District Fund, Wastewater Fund and Highway Users' Revenue Fund of five percent (5%) of the average actual revenues for the preceding five fiscal years. This fund may only be used to cover emergencies and unexpected declines in revenue. The funds can only be authorized for expenditure by action of the City Council. To the extent these reserves are expended, the City will increase its revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore the five percent (5%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.
- ## **III EXPENDITURE CONTROL**
- Management must ensure compliance with the legally adopted budget.



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

3.01 Expenditures will be controlled by an annual budget at the division level. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process. Administrative approval and processing of certain budget transfers within departments is governed by OPP 2.07.

3.05 The State of Arizona sets a limit on the expenditures of local jurisdictions. The City will comply with these expenditure limitations and will submit an audited expenditure limitation report, audited financial statements, and audited reconciliation report as defined by the Uniform Expenditure Reporting System (ARS §41-1279.07) to the State Auditor General each year.

3.06 The City will monitor the expenditure limitation every year and may choose to pursue a periodic adjustment to its expenditure limitation. This adjustment may be every four years through the City submitting an alternative expenditure limitation (Home Rule) option for approval by the voters at a regular City election (Article IX, Section 20, Subsection 9, Arizona State Constitution). The City may choose to pursue other legally permitted adjustments to its expenditure limitation such as through voter approval of a permanent base adjustment (Article IX, Section 20, Subsection 6, Arizona State Constitution).

IV REVENUES AND COLLECTIONS

All government employees are considered stewards of public funds. In order to provide funding for service delivery, the City must have reliable revenue sources. These diverse revenues must be collected equitably, timely, and efficiently.

4.01 The City's goal is a General Fund revenue base balanced between taxes,

intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and other miscellaneous revenues.

4.02 The City will maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source.

VII COMMUNITY INVESTMENT PROGRAM

The purpose of the Community Investment Program is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance to established policies and goals.

7.01 The City Manager will annually submit a ten-year Community Investment Program for review by the City Council pursuant to the timeline established in the annual budget preparation schedule. Submission of the Community Investment Program shall be consistent with the requirements of ARS §42.17101 through §42.17103.

7.04 The City's objective will be to dedicate to the Community Investment Program at least 2% of the annual General Fund revenues allocated to the City's operating budget. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants.

7.06 Community Investment projects will not be budgeted, authorized or awarded until the funding sources have been identified to finance the project.

7.08 Within 90 days of the completion of a capital project any remaining appropriated funds for the project will be closed off. Excess funds may be used for other project shortfalls with the approval of the City Council. Funds not used will revert to the fund balance of the funding source.

7.11 The City will maintain a listing of capital infrastructure. This list will be used to



FISCAL SUSTAINABILITY POLICY

Excerpts from Resolution No. 07-2207 and the Policy

analyze City infrastructure to provide for maintenance and replacement through the City's Community Investment Program and annual operating budget.

charges will be assessed for the administrative support of the enterprise activity.

IX DEBT MANAGEMENT

The purpose of this debt management policy is to provide for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions and required disclosures to investors, underwriters and rating agencies.

- 9.03 The City will maintain debt ratios within the Arizona Constitution limits.
- 9.04 The City will manage the debt program with the assistance of a financial advisor and bond counsel.
- 9.06 The City will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The City will first attempt "pay as you go" capital financing for projects less than \$1,000,000.
- 9.08 The City shall comply with all requirements of Arizona Revised Statutes Title 35 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.
- 9.10 Restructuring, refinancing, and advance bond refunding are used to limit the City's debt service costs and to provide maximum future borrowing flexibility.

X ENTERPRISE FUNDS

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, sanitation, airport, and recreation/aquatic center. User charges are established to offset the cost of providing these services.

- 10.01 Separate funds will be established and maintained to properly account for each enterprise operation....Interfund

XIII ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing and financial reporting form the informational infrastructure for public finance. Internal and external financial reports provide important information to the City's legislative body, management, citizens, investors and creditors.

- 13.01 The City will comply with generally accepted accounting principles (GAAP) in its accounting and financial reporting.
- 13.02 Monthly financial reports will be issued to the City Manager and all departments summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- 13.04 In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984 and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.
- 13.06 All departments will provide notice of all significant events and financial and related matters to the Finance Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. A listing of significant events is included in Appendix A to this document. The Finance Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.





BUDGET SUMMARY

Five-Year Financial Projections

Selected Funds

Airport

Community Investment Program (CIP)

Debt Service

General

Highway User Revenue Fund (HURF)

Irrigation & Drainage District (Water)

Property Acquisition

Recreation/Aquatic Center

Refuse Enterprise

Tourism/Economic Development

Transit

Vehicle/Equipment Replacement

Wastewater Utility





FINANCIAL PROJECTIONS AIRPORT FUND

Airport Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Land/Building Rental Fees	25,523	25,370	25,523	25,523	26,033	26,554	27,085	27,627
Car Rental Fees	59,157	62,595	57,800	57,800	58,956	60,135	61,338	62,565
Facility Charges	18,389	18,778	14,000	14,000	14,280	14,566	14,857	15,154
FBO Hangar Fees	10,394	10,550	10,394	10,394	10,602	10,814	11,030	11,251
Fuel Flowage Fees	59,916	62,000	56,000	56,000	57,120	58,262	59,428	60,616
Grants	34,186	256,501	354,971	151,125	292,500	220,350	107,250	341,249
Hangar Pad Fees	55,092	54,810	58,000	58,000	59,160	60,343	61,550	62,781
Hangar Rental Fees	119,566	129,175	117,474	117,474	119,823	122,220	124,664	127,158
Land Lease Fees	64,766	62,424	65,600	65,600	66,912	68,250	69,615	71,008
Landing Fees	8,453	9,600	9,200	9,200	9,384	9,572	9,763	9,958
Miscellaneous	621,113	7,193	7,703	7,500	7,650	7,803	7,959	8,118
Operating Permit Fees	2,785	2,208	2,000	2,000	2,040	2,081	2,122	2,165
Shade Port Lease Fees	30,112	31,070	27,600	27,600	28,152	28,715	29,289	29,875
Signage/Advertising	856	812	828	828	845	861	879	896
Sub-Lease Fee	344	457	313	313	319	326	332	339
Terminal Space Fee	672	682	672	672	685	699	713	727
Tie Down Fees	50,110	55,567	44,000	44,000	44,880	45,778	46,693	47,627
Transient Tie Downs	1,437	3,120	1,600	1,600	1,632	1,665	1,698	1,732
Quarterly Utilities	3,832	3,553	4,700	4,700	4,794	4,890	4,988	5,087
Vehicle Parking Fees	14,817	17,255	12,600	12,600	12,852	13,109	13,371	13,639
Total Revenues	\$1,181,518	\$813,719	\$870,978	\$666,929	\$818,620	\$756,992	\$654,625	\$899,572
Expenditures								
Personnel	357,674	361,343	360,612	357,575	364,727	372,021	379,461	387,051
Operation & Maintenance (O&M)	179,784	199,382	187,384	177,065	180,606	184,218	187,903	191,661
Capital Outlay								
Community Investment Program	35,985	295,000	372,121	180,000	300,000	226,000	110,000	350,000
Contingency		20,000	0	20,000				
Depreciation	753,133	794,058	794,058	796,555	812,486	828,736	845,311	862,217
Interfund Cost Allocation	154,321	122,436	122,436	128,477	131,047	133,667	136,341	139,068
Landfill Closure Reserve								
Other Expenses								
	\$1,480,897	\$1,792,219	\$1,836,611	\$1,659,672	\$1,788,865	\$1,744,643	\$1,659,016	\$1,929,996
Non-Cash Depreciation & Adjustments	(781,638)	(794,058)	(794,058)	(796,555)	(812,486)	(828,736)	(845,311)	(862,217)
Total Expenditures	\$699,259	\$998,161	\$1,042,553	\$863,117	\$976,379	\$915,907	\$813,705	\$1,067,779
AVAILABLE RESOURCES	\$482,259	(\$184,442)	(\$171,575)	(\$196,188)	(\$157,759)	(\$158,914)	(\$159,080)	(\$168,207)
Operating Transfers In/(Out)								
Debt Service Fund								
General Fund				140,000	150,000	160,000	160,000	160,000
Lottery Fund	30,000							
Total Operating Transfers In/(Out)	\$30,000			\$140,000	\$150,000	\$160,000	\$160,000	\$160,000
SUBTOTAL	\$512,259	(\$184,442)	(\$171,575)	(\$56,188)	(\$7,759)	\$1,086	\$920	(\$8,207)
Beginning Available Resources	\$279,718	\$251,432	\$203,830	\$45,754	\$18,441	\$18,182	\$24,917	\$28,588
CIP Transfers In/(Out)								
CIP - General Fund	1,799			3,875	7,500	5,650	2,750	8,751
CIP - Other	(589,946)	38,499	13,499	25,000				
Total CIP Transfers In/(Out)	(\$588,147)	\$38,499	\$13,499	\$28,875	\$7,500	\$5,650	\$2,750	\$8,751
ENDING AVAILABLE RESOURCES	\$203,830	\$105,489	\$45,754 *	\$18,441	\$18,182	\$24,917	\$28,588	\$29,131

*Unaudited



FINANCIAL PROJECTIONS CIP FUND

Community Investment Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	Budget FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Capital Lease		4,725,000			327,625			
Grants	972,731	10,381,862	621,987	2,521,790		250,000	90,000	2,239,000
Impact Fees	318,233	144,100	283,114	232,000	236,640	6,605,000	8,700,000	3,215,000
New Debt Service						104,610	1,098,400	4,792,850
Flood Control Funding	2,699,281	2,294,332	2,699,281	2,500,000	3,288,000	2,738,000	2,738,000	2,738,000
Interest & Miscellaneous	8,408	27,200	191,944	530,000	195,783	199,699	203,693	207,766
Total Revenues	\$3,998,653	\$17,572,494	\$3,796,326	\$5,783,790	\$4,048,048	\$9,897,309	\$12,830,093	\$13,192,616
Expenditures								
Personnel								
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program	1,187,425	24,341,802	2,400,136	16,167,509	4,570,125	10,297,610	14,586,400	22,342,500
Contingency								
Debt Service								
Depreciation								
Interfund Cost Allocation		109,369		258,888				
Landfill Closure Reserve								
Other Expenses								
	\$1,187,425	\$24,451,171	\$2,400,136	\$16,426,397	\$4,570,125	\$10,297,610	\$14,586,400	\$22,342,500
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$1,187,425	\$24,451,171	\$2,400,136	\$16,426,397	\$4,570,125	\$10,297,610	\$14,586,400	\$22,342,500
AVAILABLE RESOURCES	\$2,811,228	(\$6,878,677)	\$1,396,190	(\$10,642,607)	(\$522,077)	(\$400,301)	(\$1,756,307)	(\$9,149,884)
Operating Transfers In/(Out)								
Flood Control - Washcrew	(600,000)	(600,000)	(600,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
General Fund				(45,000)				
Total Operating Transfers In/(Out)	(\$600,000)	(\$600,000)	(\$600,000)	(\$595,000)	(\$550,000)	(\$550,000)	(\$550,000)	(\$550,000)
SUBTOTAL	\$2,211,228	(\$7,478,677)	\$796,190	(\$11,237,607)	(\$1,072,077)	(\$950,301)	(\$2,306,307)	(\$9,699,884)
Beginning Available Resources	\$4,219,593	\$6,833,417	\$7,241,764	\$8,788,185	\$2,401,672	\$2,284,095	\$1,933,793	\$1,497,486
CIP Transfers In/(Out)								
CIP - Airport	589,946	(38,499)	(13,499)	(25,000)				
CIP - General Fund	28,989				579,500	600,000	1,870,000	7,867,500
CIP - Highway User Revenue Fund	44,191	250,740	155,730	125,233	300,000			
CIP - Irrigation & Drainage	97,203							
CIP - Property Acquisition Fund								525,150
CIP - Refuse Fund	50,614	993,000	608,000	750,861	75,000			
CIP - Wastewater Utility Fund		4,000,000		4,000,000				
Total CIP Transfers In/(Out)	\$810,943	\$5,205,241	\$750,231	\$4,851,094	\$954,500	\$600,000	\$1,870,000	\$8,392,650
ENDING AVAILABLE RESOURCES	\$7,241,764	\$4,559,981	\$8,788,185 *	\$2,401,672	\$2,284,095	\$1,933,793	\$1,497,486	\$190,252

*Unaudited



FINANCIAL PROJECTIONS DEBT SERVICE FUND

Debt Service Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Debt Service Payments From:								
Airport Fund								
Capital Lease Property Acquisition								
Community Investment Fund								
General Fund								
Improvement District #7	68,996	129,900	130,853	61,538				
Irrigation & Drainage District Fund								
Property Acquisition Fund								
Interest, Fees & Other Revenues	41	100	20	32	33	33	34	35
Total Revenues	\$69,037	\$130,000	\$130,873	\$61,570	\$33	\$33	\$34	\$35
Expenditures								
Personnel								
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program								
Contingency								
Debt Service	732	2,250	2,250	1,180	1,215	1,252	1,289	1,328
Depreciation								
Interfund Cost Allocation								
Landfill Closure Reserve								
Other Expenses:								
Capital Lease-Property Acquisition								
P&I - 2008 Revenue Bonds	211,675	237,700	237,700	237,229	235,963	234,963	238,563	235,313
P&I - 2014 Revenue Bonds							99,926	99,926
P&I - 2001 Improvement District #7	67,944	129,869	129,869	61,538				
	\$280,351	\$369,819	\$369,819	\$299,947	\$237,178	\$236,215	\$339,778	\$336,567
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$280,351	\$369,819	\$369,819	\$299,947	\$237,178	\$236,215	\$339,778	\$336,567
AVAILABLE RESOURCES	(\$211,314)	(\$239,819)	(\$238,946)	(\$238,377)	(\$237,146)	(\$236,182)	(\$339,744)	(\$336,532)
Operating Transfers In/(Out)								
General Fund	211,675	385,000	385,000	212,000	215,000	215,000	340,000	335,000
Total Operating Transfers In/(Out)	\$211,675	\$385,000	\$385,000	\$212,000	\$215,000	\$215,000	\$340,000	\$335,000
SUBTOTAL	\$361	\$145,181	\$146,054	(\$26,377)	(\$22,146)	(\$21,182)	\$256	(\$1,532)
Beginning Available Resources	\$49,670	\$50,220	\$50,031	\$196,085	\$169,708	\$147,562	\$126,381	\$126,637
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$50,031	\$195,401	\$196,085 *	\$169,708	\$147,562	\$126,381	\$126,637	\$125,104

*Unaudited



FINANCIAL PROJECTIONS GENERAL FUND

General Fund	Projections							
	Actual FY 09-10	Budget FY 10-11	Estimate FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Financial Projections								
Revenues								
Auto Lieu Tax	2,665,669	2,444,852	2,594,700	2,602,457	2,654,506	2,707,596	2,761,748	2,816,983
Charges for Services	1,000,338	900,037	829,608	799,437	815,426	831,734	848,369	865,336
City Sales Tax	13,286,614	12,811,500	13,360,000	12,863,801	13,378,353	13,779,704	14,193,095	14,618,888
Tax Credits - Development Agmnts	(874,980)	(626,360)	(692,075)	(680,000)	(946,219)	(1,179,543)	(1,403,656)	(1,403,656)
Fines & Forfeitures	1,402,627	1,304,783	1,260,360	1,285,000	1,310,700	1,336,914	1,363,652	1,390,925
Fire Insurance Tax	215,994	219,234	173,146	235,000	239,700	244,494	249,384	254,372
Interest, Miscellaneous & Grants	2,478,677	2,544,777	2,535,699	2,401,449	2,449,478	2,498,468	2,548,437	2,599,406
License & Permits	1,193,690	971,540	970,636	923,606	942,078	960,920	980,138	999,741
Property Tax Levy	4,865,228	4,096,228	4,096,228	4,096,228	4,178,153	4,261,716	4,346,950	4,433,889
Property Tax - Uncollectable		(204,811)						
State Sales Tax	3,921,350	3,697,296	3,995,844	3,974,004	4,053,484	4,134,554	4,217,245	4,301,590
Urban Revenue Sharing	6,899,020	5,201,727	5,200,977	4,433,501	4,344,831	4,257,934	4,257,934	4,470,831
Total Revenues	\$37,054,227	\$33,360,803	\$34,325,123	\$32,934,483	\$33,420,490	\$33,834,490	\$34,363,296	\$35,348,304
Expenditures								
City Attorney	794,271	820,419	819,340	830,800	847,416	864,364	881,652	899,285
City Clerk	276,906	353,295	350,540	285,002	290,702	296,516	302,446	308,495
City Council	216,505	213,468	211,341	149,487	152,477	155,526	158,637	161,810
City Court	1,237,234	1,261,178	1,248,943	1,357,942	1,385,101	1,412,803	1,441,059	1,469,880
City Manager	513,091	358,994	308,905	296,332	302,259	308,304	314,470	320,759
Community Services	284,943							
Development Services	1,480,804	1,370,155	1,235,875	1,234,594	1,259,286	1,284,472	1,310,161	1,336,364
Finance	1,674,757	1,882,492	1,856,928	1,848,951	1,885,930	1,923,649	1,962,122	2,001,364
Fire	8,716,945	10,140,506	9,707,719	9,149,226	9,332,211	9,518,855	9,709,232	9,903,416
General Government	2,934,626	3,421,861	3,324,264	3,681,864	3,755,501	3,830,611	3,907,224	3,985,368
Human Resources	519,857	423,645	413,008	410,011	418,211	426,575	435,107	443,809
Information Systems	945,358	988,671	961,085	992,038	1,011,879	1,032,116	1,052,759	1,073,814
Interfund Cost Allocation	(5,439,661)	(5,695,886)	(5,335,454)	(4,746,000)	(4,516,000)	(4,561,160)	(4,606,772)	(4,652,839)
Parks & Recreation - Administration	327,942	358,575	353,933	272,041	277,482	283,031	288,692	294,466
Parks & Recreation - Recreation	1,524,829	1,870,040	1,695,193	1,798,948	1,834,927	1,871,625	1,909,058	1,947,239
Parks & Recreation - Parks Maintenance	2,600,901	2,980,217	2,937,766	2,807,552	2,863,703	2,920,977	2,979,397	3,038,985
Police	11,256,502	11,705,635	11,428,038	11,196,761	11,420,696	11,649,110	11,882,092	12,119,734
Public Works - Admin / Eng	1,833,902	1,465,518	1,395,325	1,539,666	1,570,459	1,601,869	1,633,906	1,666,584
Vehicle Maintenance	585,798	635,549	625,141	705,185	719,289	733,674	748,348	763,315
Contingency	87,264	2,206,076	200,000	2,160,140				
	\$32,372,775	\$36,760,408	\$33,737,890	\$35,970,540	\$34,811,528	\$35,552,919	\$36,309,589	\$37,081,848
Non-Cash Depreciation & Adjustments	347,267							
Total Expenditures	\$32,720,042	\$36,760,408	\$33,737,890	\$35,970,540	\$34,811,528	\$35,552,919	\$36,309,589	\$37,081,848
AVAILABLE RESOURCES	\$4,334,185	(\$3,399,605)	\$587,233	(\$3,036,057)	(\$1,391,038)	(\$1,718,428)	(\$1,946,292)	(\$1,733,544)
Operating Transfers In/(Out)								
Airport Fund				(140,000)	(150,000)	(160,000)	(160,000)	(160,000)
Community Investment Fund				45,000				
Court Enhancement Fund	87,600			65,000				
Debt Service Fund	(211,675)	(385,000)	(385,000)	(212,000)	(215,000)	(215,000)	(340,000)	(335,000)
Highway User Revenue Fund	(122,968)	(152,229)	(152,229)	(146,598)	(150,000)	(150,000)	(150,000)	(150,000)
Irrigation & Drainage District				2,045,000	2,000,000	2,000,000	2,000,000	2,000,000
Recreation/Aquatic Center Fund	(493,500)	(590,000)	(590,000)	(800,000)	(810,000)	(820,000)	(840,000)	(850,000)
Refuse Fund		600,000						
Transit Grant Fund	(308,000)	(570,000)	(570,000)	(570,000)	(525,000)	(500,000)	(525,000)	(540,000)
Vehicle / Equipment Replacement Fund		500,000						
Wastewater Utility Fund - WWSE	(2,250,000)			45,000				
Total Operating Transfers In/(Out)	(3,298,543)	(597,229)	(1,697,229)	331,402	150,000	155,000	(15,000)	(35,000)
SUBTOTAL	\$1,035,642	(\$3,996,834)	(\$1,109,996)	(\$2,704,655)	(\$1,241,038)	(\$1,563,428)	(\$1,961,292)	(\$1,768,544)
Beginning Available Resources	\$11,024,075	\$10,885,551	\$12,028,929	\$10,918,933	\$8,210,403	\$6,382,365	\$4,213,286	\$379,244
CIP Transfers In/(Out)								
CIP - Airport Fund	(1,799)			(3,875)	(7,500)	(5,650)	(2,750)	(8,751)
CIP - Building Improvement Fund								
CIP - IDD Fund								
CIP - Other	(28,989)				(579,500)	(600,000)	(1,870,000)	(7,867,500)
CIP - Parks Improvement Fund								
CIP - Property Acquisition Fund								
CIP - Wastewater Utility Fund								
Total CIP Transfers In/(Out)	(\$30,788)	\$0	\$0	(\$3,875)	(\$587,000)	(\$605,650)	(\$1,872,750)	(\$7,876,251)
ENDING AVAILABLE RESOURCES	\$12,028,929	\$6,888,717	\$10,918,933 *	\$8,210,403	\$6,382,365	\$4,213,286	\$379,244	(\$9,265,551)

*Unaudited

Beginning in FY 15-16 the ending fund balance of the General Fund reflects a shortfall. The City is currently undertaking a strategic plan review of all core services provided. It is expected that the results of this exercise will increase the estimated ending fund balance in future years.



FINANCIAL PROJECTIONS HIGHWAY USERS REVENUE FUND (HURF)

Highway Users Revenue Fund Financial Projections	Projections							
	Actual FY 09-10	Budget FY 10-11	Estimate FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Gasoline Tax	4,465,007	4,415,355	4,345,000	3,793,299	3,793,299	3,831,232	3,869,544	3,946,935
Interest & Miscellaneous	15,242	5,813	12,211	3,000	3,060	3,121	3,184	3,247
Street Special Services	13,426	4,060	7,243	6,000	6,120	6,242	6,367	6,495
Total Revenues	\$4,493,675	\$4,425,228	\$4,364,454	\$3,802,299	\$3,802,479	\$3,840,596	\$3,879,095	\$3,956,677
Expenditures								
Personnel	2,002,892	2,204,317	2,172,709	2,270,497	2,315,907	2,362,225	2,409,470	2,457,659
Operation & Maintenance (O&M)	1,810,985	3,023,690	2,832,672	3,139,911	1,862,911	1,900,169	1,938,173	1,976,936
Capital Outlay	19,330	75,000	10,000	80,000	40,000	40,000	40,000	40,000
Community Investment Program								
Contingency		278,911		263,453				
Depreciation								
Interfund Cost Allocation	(253,109)	(169,356)	(169,356)	213,400	217,668	222,021	226,462	230,991
Landfill Closure Reserve								
Other Expenses:								
Street Maintenance Program	231,178							
	\$3,811,276	\$5,412,562	\$4,846,025	\$5,967,261	\$4,436,486	\$4,524,416	\$4,614,104	\$4,705,586
Non-Cash Depreciation & Adjustments	58,271							
Total Expenditures	\$3,869,547	\$5,412,562	\$4,846,025	\$5,967,261	\$4,436,486	\$4,524,416	\$4,614,104	\$4,705,586
AVAILABLE RESOURCES	\$624,128	(\$987,334)	(\$481,571)	(\$2,164,962)	(\$634,007)	(\$683,820)	(\$735,009)	(\$748,909)
Operating Transfers In/(Out)								
General Fund	122,968	152,229	152,229	146,598	150,000	150,000	150,000	150,000
Flood Control Funded Washcrew	600,000	600,000	600,000	550,000	550,000	550,000	550,000	550,000
Refuse Fund	146,407							
Transit Fund	687							
Wastewater Utility Fund	13,735	6,500	6,500					
Total Operating Transfers In/(Out)	\$883,797	\$758,729	\$758,729	\$696,598	\$700,000	\$700,000	\$700,000	\$700,000
SUBTOTAL	\$1,507,925	(\$228,605)	\$277,158	(\$1,468,364)	\$65,993	\$16,180	(\$35,009)	(\$48,909)
Beginning Available Resources	\$641,292	\$1,482,111	\$2,105,026	\$2,226,454	\$632,857	\$398,850	\$415,030	\$380,021
CIP Transfers In/(Out)								
Community Investment Program	(44,191)	(250,740)	(155,730)	(125,233)	(300,000)			
Total CIP Transfers In/(Out)	(\$44,191)	(\$250,740)	(\$155,730)	(\$125,233)	(\$300,000)	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$2,105,026	\$1,002,766	\$2,226,454 *	\$632,857	\$398,850	\$415,030	\$380,021	\$331,112

*Unaudited



FINANCIAL PROJECTIONS IRRIGATION AND DRAINAGE FUND

Irrigation & Drainage Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Debt Service: New	1,014,203	8,377,660	2,676,660	8,751,000		8,000,000		
Interest & Miscellaneous	155,892	8,500	37,702	25,000	25,500	26,010	26,530	27,061
Grants	25,000	133,017	88,917	71,382				
Property Tax Levy	3,237,149	4,498,386	4,498,386	5,684,564	5,684,564	5,684,564	5,684,564	5,684,564
Water Fees: Miscellaneous	730,299	675,787	552,500	537,500	548,250	559,215	570,399	581,807
Water Use Fees/Charges: Current	10,448,243	11,046,600	10,500,000	10,500,000	10,815,000	10,815,000	11,139,450	11,139,450
Total Revenues	\$15,610,786	\$24,739,950	\$18,354,165	\$25,569,446	\$17,073,314	\$25,084,789	\$17,420,944	\$17,432,882
Expenditures								
Personnel	3,056,422	3,410,103	3,418,675	3,552,362	3,623,409	3,695,877	3,769,795	3,845,191
Operation & Maintenance (O&M)	3,224,648	4,215,932	3,716,358	4,033,101	4,113,763	4,196,038	4,279,959	4,365,558
Capital Outlay	12,100	188,000	132,204	150,000	75,000	75,000	75,000	75,000
Community Investment Program	2,705,000	14,211,332	5,954,212	12,113,800	4,591,968	6,579,968	8,922,968	9,022,968
Contingency		725,691		781,704				
Depreciation	2,143,686	2,539,154	2,539,154	2,711,736	2,765,971	2,821,290	2,877,716	2,935,270
Interfund Cost Allocation	1,810,622	1,349,273	1,395,173	1,418,764	1,447,139	1,476,082	1,505,604	1,535,716
Landfill Closure Reserve								
Other Expenses:								
Debt Service - GO Bonds	389,756	812,500	812,500	624,368	618,052	617,293	1,280,740	1,279,671
	\$13,342,234	\$27,451,985	\$17,968,276	\$25,385,835	\$17,235,302	\$19,461,549	\$22,711,782	\$23,059,374
Non-Cash Depreciation & Adjustments	(2,344,998)	(2,539,154)	(2,539,154)	(2,711,736)	(2,765,971)	(2,821,290)	(2,877,716)	(2,935,270)
Total Expenditures	\$10,997,236	\$24,912,831	\$15,429,122	\$22,674,099	\$14,469,332	\$16,640,259	\$19,834,066	\$20,124,104
AVAILABLE RESOURCES	\$4,613,550	(\$172,881)	\$2,925,043	\$2,895,347	\$2,603,982	\$8,444,530	(\$2,413,122)	(\$2,691,222)
Operating Transfers In/(Out)								
General Fund				(2,045,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Highway User Revenue Fund								
Liability Insurance Fund								
Debt Service Fund								
Total Operating Transfers In/(Out)	\$0	\$0	\$0	(\$2,045,000)	(\$2,000,000)	(\$2,000,000)	(\$2,000,000)	(\$2,000,000)
SUBTOTAL	\$4,613,550	(\$172,881)	\$2,925,043	\$850,347	\$603,982	\$6,444,530	(\$4,413,122)	(\$4,691,222)
Beginning Available Resources	\$4,040,235	\$6,279,490	\$6,556,582	\$7,481,625	\$6,331,972	\$6,935,954	\$13,380,484	\$8,967,362
CIP Transfers In/(Out)								
CIP - General Fund	(97,203)							
CIP - Irrigation & Drain-Flood Control								
CIP - Other								
CIP - Property Acquisition Fund								
CIP - Wastewater Utility Fund	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)				
Total CIP Transfers In/(Out)	(\$2,097,203)	(\$2,000,000)	(\$2,000,000)	(\$2,000,000)	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$6,556,582	\$4,106,609	\$7,481,625 *	\$6,331,972	\$6,935,954	\$13,380,484	\$8,967,362	\$4,276,140

*Unaudited



FINANCIAL PROJECTIONS PROPERTY ACQUISITION FUND

Property Acquisition Fund Financial Projections	Projections							
	Actual FY 09-10	Budget FY 10-11	Estimate FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Grants								
Impact Fees								
New Debt Service								
Interest & Miscellaneous	3,982	3,500	4,000	4,000	4,000	4,500	4,500	5,000
Sale of Land								
Total Revenues	\$3,982	\$3,500	\$4,000	\$4,000	\$4,000	\$4,500	\$4,500	\$5,000
Expenditures								
Personnel								
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program								
Contingency								
Debt Service								
Depreciation								
Interfund Cost Allocation								
Landfill Closure Reserve								
Other Expenses								
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AVAILABLE RESOURCES	\$3,982	\$3,500	\$4,000	\$4,000	\$4,000	\$4,500	\$4,500	\$5,000
Operating Transfers In/(Out)								
Debt Service Fund								
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	\$3,982	\$3,500	\$4,000	\$4,000	\$4,000	\$4,500	\$4,500	\$5,000
Beginning Available Resources	\$2,224,891	\$2,228,391	\$2,228,873	\$2,232,873	\$2,236,873	\$2,240,873	\$2,245,373	\$2,249,873
CIP Transfers In/(Out)								
CIP - General Fund								
CIP - General Government								(525,150)
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(525,150)
ENDING AVAILABLE RESOURCES	\$2,228,873	\$2,231,891	\$2,232,873 *	\$2,236,873	\$2,240,873	\$2,245,373	\$2,249,873	\$1,729,723

*Unaudited



FINANCIAL PROJECTIONS RECREATION/AQUATIC CENTER FUND

Aquatics Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Aquatic Center Fees	255,350	277,780	260,622	284,915	290,613	296,426	302,354	308,401
Community Center Fees	85,240	59,866	88,762	82,346	83,993	85,673	87,386	89,134
Miscellaneous & Donations	9,221	53,910	11,204	22,165	22,608	23,060	23,522	23,992
Total Revenues	\$349,811	\$391,556	\$360,588	\$389,426	\$397,215	\$405,159	\$413,262	\$421,527
Expenditures								
Personnel	520,888	531,696	539,563	691,768	705,603	719,715	734,110	748,792
Operation & Maintenance (O&M)	316,424	377,979	354,879	408,283	416,449	424,778	433,273	441,939
Capital Outlay								
Community Investment Program								
Contingency		10,000		10,000				
Depreciation	195,941	195,941	195,941	195,941	199,860	203,857	207,934	212,093
Interfund Cost Allocation	45,972	65,828	65,828	77,869	79,426	81,015	82,635	84,288
Landfill Closure Reserve								
Other Expenses								
	\$1,079,224	\$1,181,444	\$1,156,211	\$1,383,861	\$1,401,338	\$1,429,365	\$1,457,952	\$1,487,111
Non-Cash Depreciation & Adjustments	(197,988)	(195,941)	(195,941)	(195,941)	(199,860)	(203,857)	(207,934)	(212,093)
Total Expenditures	\$881,237	\$985,503	\$960,270	\$1,187,920	\$1,201,478	\$1,225,508	\$1,250,018	\$1,275,018
AVAILABLE RESOURCES	(\$531,426)	(\$593,947)	(\$599,682)	(\$798,494)	(\$804,264)	(\$820,349)	(\$836,756)	(\$853,491)
Operating Transfers In/(Out)								
General Fund	493,500	590,000	590,000	800,000	810,000	820,000	840,000	850,000
Total Operating Transfers In/(Out)	493,500	590,000	590,000	800,000	810,000	820,000	840,000	850,000
SUBTOTAL	(\$37,926)	(\$3,947)	(\$9,682)	\$1,506	\$5,736	(\$349)	\$3,244	(\$3,491)
Beginning Available Resources	\$65,193	\$29,119	\$27,268	\$17,586	\$19,092	\$24,828	\$24,479	\$27,723
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$27,268	\$25,172	\$17,586 *	\$19,092	\$24,828	\$24,479	\$27,723	\$24,231

*Unaudited



FINANCIAL PROJECTIONS REFUSE ENTERPRISE FUND

Refuse Enterprise Fund Financial Projections	Projections							
	Actual FY 09-10	Budget FY 10-11	Estimate FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Administration Fee (of user charges)	659,911	700,000	657,500	657,500	670,650	684,063	697,744	711,699
Interest & Miscellaneous	211,741	182,000	186,000	184,000	187,680	191,434	195,262	199,168
Landfill Disposal Fees	251,735	250,000	260,000	260,000	265,200	270,504	275,914	281,432
Recycling	98,855	75,000	93,000	93,000	94,860	96,757	98,692	100,666
Total Revenues	\$1,222,242	\$1,207,000	\$1,196,500	\$1,194,500	\$1,218,390	\$1,242,758	\$1,267,613	\$1,292,965
Expenditures								
Personnel								
Operation & Maintenance (O&M)	228,947	135,793	109,206	108,292	110,458	112,667	114,920	117,219
Capital Outlay								
Community Investment Program								
Contingency		30,000		30,000				
Debt Service								
Depreciation	74,049	1,185	1,185	1,175	1,187	1,199	1,211	1,223
Interfund Cost Allocation	711,251	917,368	917,368	792,889	808,747	824,922	841,420	858,249
Landfill Closure Reserve	116,786	123,310	123,310	120,345	125,159	130,165	135,372	140,787
Other Expenses:								
Recycling/Waste Disposal Program	27,737	50,000	30,000	35,000	35,700	36,414	37,142	37,885
	\$1,158,770	\$1,257,656	\$1,181,069	\$1,087,701	\$1,081,250	\$1,105,366	\$1,130,065	\$1,155,362
Non-Cash Depreciation & Adjustments	(223,045)	(1,185)	(1,185)	(1,175)	(1,187)	(1,199)	(1,211)	(1,223)
Total Expenditures	\$935,725	\$1,256,471	\$1,179,884	\$1,086,526	\$1,080,063	\$1,104,168	\$1,128,855	\$1,154,139
AVAILABLE RESOURCES	\$286,517	(\$49,471)	\$16,616	\$107,974	\$138,327	\$138,590	\$138,758	\$138,826
Operating Transfers In/(Out)								
General Fund		(600,000)						
Highway Users Revenue Fund	(146,407)							
Total Operating Transfers In/(Out)	(\$146,407)	(\$600,000)	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	\$140,110	(\$649,471)	\$16,616	\$107,974	\$138,327	\$138,590	\$138,758	\$138,826
Beginning Available Resources	\$6,201,944	\$6,107,492	\$6,291,440	\$5,700,056	\$5,057,169	\$5,120,496	\$5,259,085	\$5,397,844
CIP Transfers In/(Out)								
Community Investment Fund	(50,614)	(993,000)	(608,000)	(750,861)	(75,000)			
Total CIP Transfers In/(Out)	(\$50,614)	(\$993,000)	(\$608,000)	(\$750,861)	(\$75,000)	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$6,291,440	\$4,465,021	\$5,700,056 *	\$5,057,169	\$5,120,496	\$5,259,085	\$5,397,844	\$5,536,670

*Unaudited



FINANCIAL PROJECTIONS TOURISM/ECONOMIC DEVELOPMENT FUND

Tourism/Economic Dev Fund Financial Projections	Projections							
	Actual FY 09-10	Budget FY 10-11	Estimate FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Restaurant & Bar Tax	793,580	900,000	773,830	800,000	816,000	832,320	848,966	865,946
Transient Rental Tax	557,900	725,000	480,000	600,600	612,612	624,864	637,362	650,109
Total Revenues	\$1,351,480	\$1,625,000	\$1,253,830	\$1,400,600	\$1,428,612	\$1,457,184	\$1,486,328	\$1,516,054
Expenditures								
Personnel	605	600	55					
Operation & Maintenance (O&M)								
Capital Outlay								
Community Investment Program								
Debt Service								
Contingency		100,000		100,000				
Depreciation								
Interfund Cost Allocation								
Landfill Closure Reserve								
Other Expenses:								
Econ Dev/Tourism (25/75 split)	1,356,141	1,624,400	1,382,945	1,400,000	1,428,000	1,456,560	1,485,691	1,515,405
	\$1,356,746	\$1,725,000	\$1,383,000	\$1,500,000	\$1,428,000	\$1,456,560	\$1,485,691	\$1,515,405
Non-Cash Depreciation & Adjustments								
Total Expenditures	\$1,356,746	\$1,725,000	\$1,383,000	\$1,500,000	\$1,428,000	\$1,456,560	\$1,485,691	\$1,515,405
AVAILABLE RESOURCES	(\$5,266)	(\$100,000)	(\$129,170)	(\$99,400)	\$612	\$624	\$637	\$649
Operating Transfers In/(Out)								
Total Operating Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$5,266)	(\$100,000)	(\$129,170)	(\$99,400)	\$612	\$624	\$637	\$649
Beginning Available Resources	\$284,925	\$281,980	\$279,659	\$150,489	\$51,089	\$51,701	\$52,325	\$52,962
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$279,659	\$181,980	\$150,489 *	\$51,089	\$51,701	\$52,325	\$52,962	\$53,611

*Unaudited



FINANCIAL PROJECTIONS TRANSIT FUND

Transit Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Advertising & Miscellaneous	15,947	14,000	14,800	14,000	14,280	14,566	14,857	15,154
Fares & Other Fees	87,218	90,800	84,000	77,000	78,540	80,111	81,713	83,347
Transit Grant Funding	1,133,901	1,754,156	1,124,974	1,062,788	1,111,522	1,133,753	1,156,428	1,179,556
Total Revenues	\$1,237,066	\$1,858,956	\$1,223,774	\$1,153,788	\$1,204,342	\$1,228,429	\$1,252,998	\$1,278,058
Expenditures								
Personnel	1,110,835	1,133,426	1,107,210	1,025,804	1,046,320	1,067,246	1,088,591	1,110,363
Operation & Maintenance (O&M)	269,837	423,453	340,231	424,502	432,992	441,652	450,485	459,495
Capital Outlay	45,753	668,250	98,645	103,066				
Community Investment Program								
Contingency	7,908	20,000		20,000				
Depreciation								
Interfund Cost Allocation	170,933	222,106	222,106	226,198	230,722	235,336	240,043	244,844
Landfill Closure Reserve								
Other Expenses								
	\$1,605,267	\$2,467,235	\$1,768,192	\$1,799,570	\$1,710,034	\$1,744,235	\$1,779,119	\$1,814,702
Non-Cash Depreciation & Adjustments	3,146							
Total Expenditures	\$1,608,413	\$2,467,235	\$1,768,192	\$1,799,570	\$1,710,034	\$1,744,235	\$1,779,119	\$1,814,702
AVAILABLE RESOURCES	(\$371,346)	(\$608,279)	(\$544,418)	(\$645,782)	(\$505,692)	(\$515,806)	(\$526,122)	(\$536,644)
Operating Transfers In/(Out)								
General Fund	308,000	570,000	570,000	570,000	525,000	500,000	525,000	540,000
Highway Users Revenue Fund	(687)							
Lottery Fund	93,333							
Total Operating Transfers In/(Out)	\$400,646	\$570,000	\$570,000	\$570,000	\$525,000	\$500,000	\$525,000	\$540,000
SUBTOTAL	\$29,300	(\$38,279)	\$25,582	(\$75,782)	\$19,308	(\$15,806)	(\$1,122)	\$3,356
Beginning Available Resources	\$26,033	\$54,704	\$55,333	\$80,915	\$5,133	\$24,441	\$8,635	\$7,513
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$55,333	\$16,425	\$80,915	\$5,133	\$24,441	\$8,635	\$7,513	\$10,869

*Unaudited



FINANCIAL PROJECTIONS VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle/Equip Repl Fund Financial Projections	Projections							
	Actual FY 09-10	Budget FY 10-11	Estimate FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Equipment Rental								
Interest & Miscellaneous	49,696	40,000	31,800	6,000	6,120	6,242	6,367	6,495
Total Revenues	\$49,696	\$40,000	\$31,800	\$6,000	\$6,120	\$6,242	\$6,367	\$6,495
Expenditures								
Personnel								
Operation & Maintenance (O&M)	20	471	431	400				
Capital Outlay	471,222	499,135	499,135	498,000	500,000	500,000	500,000	500,000
Community Investment Program								
Contingency		200,000		68,000				
Debt Service								
Depreciation	256,393	351,921	351,921	437,318	459,184	482,143	506,250	531,563
Interfund Cost Allocation				5,855				
Landfill Closure Reserve								
Other Expenses								
Total Expenditures	\$727,635	\$1,051,527	\$851,487	\$1,009,573	\$959,184	\$982,143	\$1,006,250	\$1,031,563
Non-Cash Depreciation & Adjustments	(256,393)	(351,921)	(351,921)	(437,318)	(459,184)	(482,143)	(506,250)	(531,563)
Total Expenditures	\$471,242	\$699,606	\$499,566	\$572,255	\$500,000	\$500,000	\$500,000	\$500,000
AVAILABLE RESOURCES	(\$421,546)	(\$659,606)	(\$467,766)	(\$566,255)	(\$493,880)	(\$493,758)	(\$493,633)	(\$493,505)
Operating Transfers In/(Out)								
General Fund		(500,000)						
Total Operating Transfers In/(Out)	\$0	(\$500,000)	\$0	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	(\$421,546)	(\$1,159,606)	(\$467,766)	(\$566,255)	(\$493,880)	(\$493,758)	(\$493,633)	(\$493,505)
Beginning Available Resources	\$4,485,063	\$4,041,281	\$4,063,517	\$3,595,751	\$3,029,496	\$2,535,616	\$2,041,858	\$1,548,226
CIP Transfers In/(Out)								
Total CIP Transfers In/(Out)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$4,063,517	\$2,881,675	\$3,595,751 *	\$3,029,496	\$2,535,616	\$2,041,858	\$1,548,226	\$1,054,720

*Unaudited



FINANCIAL PROJECTIONS WASTEWATER UTILITY FUND

Wastewater Utility Fund Financial Projections	Actual	Budget	Estimate	Projections				
	FY 09-10	FY 10-11	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
Revenues								
Debt Service: New	36,977,492	55,157,606	36,182,914	19,680,114				
Developer's Fees	75,784	56,000	120,000	120,000	126,000	132,300	138,915	145,861
Grants	2,220,841	158,505	217,045	80,000				
Interest & Miscellaneous	194,127	4,218,000	254,267	4,235,000	432,938	385,765	341,480	322,000
Misc. Sewer Fees / Connection Fee	7,310,875	7,879,958	7,758,000	4,059,000	2,054,943	2,004,268	2,004,195	1,964,111
User Fees / Charges	16,585,425	16,065,000	19,700,000	21,600,000	22,472,767	22,837,536	23,361,308	23,828,534
Total Revenues	\$63,364,544	\$83,535,069	\$64,232,226	\$49,774,114	\$25,086,648	\$25,359,869	\$25,845,898	\$26,260,506
Expenditures								
Personnel	2,061,116	2,056,698	2,055,831	2,089,015	2,130,795	2,173,411	2,216,879	2,261,217
Operation & Maintenance (O&M)	3,206,288	4,210,316	4,131,808	4,396,536	4,484,467	4,574,156	4,665,639	4,758,952
Capital Outlay	48,237	510,000	415,257	117,500	250,000	250,000	250,000	250,000
Community Investment Program	40,147,514	55,357,606	33,335,342	22,642,823	4,723,888	250,000	0	6,583,413
Contingency		885,101		1,013,723				
Depreciation	8,164,262	11,286,564	11,286,564	10,833,597	13,547,915	14,089,832	14,653,425	15,239,562
Interfund Cost Allocation	2,327,163	1,662,085	1,662,085	1,412,427	2,196,824	3,075,554	4,305,775	6,028,085
Landfill Closure Reserve								
Other Expenses:								
Debt Service	5,690,095	19,110,012	19,110,012	20,046,739	21,134,002	21,117,141	21,198,811	21,298,187
New System O & M	49,179	548,000	300,000	500,000	592,717	616,425	641,082	653,904
	\$61,693,854	\$95,626,382	\$72,296,899	\$63,052,360	\$49,060,608	\$46,146,518	\$47,931,612	\$57,073,320
Non-Cash Depreciation & Adjustments	(6,920,478)	(11,286,564)	(11,286,564)	(10,833,597)	(13,547,915)	(14,089,832)	(14,653,425)	(15,239,562)
Total Expenditures	\$54,773,376	\$84,339,818	\$61,010,335	\$52,218,763	\$35,512,693	\$32,056,687	\$33,278,187	\$41,833,758
AVAILABLE RESOURCES	\$8,591,168	(\$804,749)	\$3,221,891	(\$2,444,649)	(\$10,426,045)	(\$6,696,818)	(\$7,432,289)	(\$15,573,252)
Operating Transfers In/(Out)								
General Fund	2,250,000			(45,000)				
Highway Users Revenue Fund	(13,735)	(6,500)	(6,500)					
Total Operating Transfers In/(Out)	\$2,236,265	(\$6,500)	(\$6,500)	(\$45,000)	\$0	\$0	\$0	\$0
SUBTOTAL	\$10,827,433	(\$811,249)	\$3,215,391	(\$2,489,649)	(\$10,426,045)	(\$6,696,818)	(\$7,432,289)	(\$15,573,252)
Beginning Available Resources	\$50,754,227	\$56,501,949	\$63,581,660	\$68,797,051	\$64,307,402	\$53,881,357	\$47,184,539	\$39,752,250
CIP Transfers In/(Out)								
CIP - General Fund								
CIP - Other		(4,000,000)		(4,000,000)				
CIP - IDD Fund	2,000,000	2,000,000	2,000,000	2,000,000				
Total CIP Transfers In/(Out)	\$2,000,000	(\$2,000,000)	\$2,000,000	(\$2,000,000)	\$0	\$0	\$0	\$0
ENDING AVAILABLE RESOURCES	\$63,581,660	\$53,690,700	\$68,797,051 *	\$64,307,402	\$53,881,357	\$47,184,539	\$39,752,250	\$24,178,999

*Unaudited





REVENUE SUMMARY

Revenue Summary

Revenue History and Projections

Property Tax Levies and Rates

Assessed Valuation and Property Tax Rate Comparisons





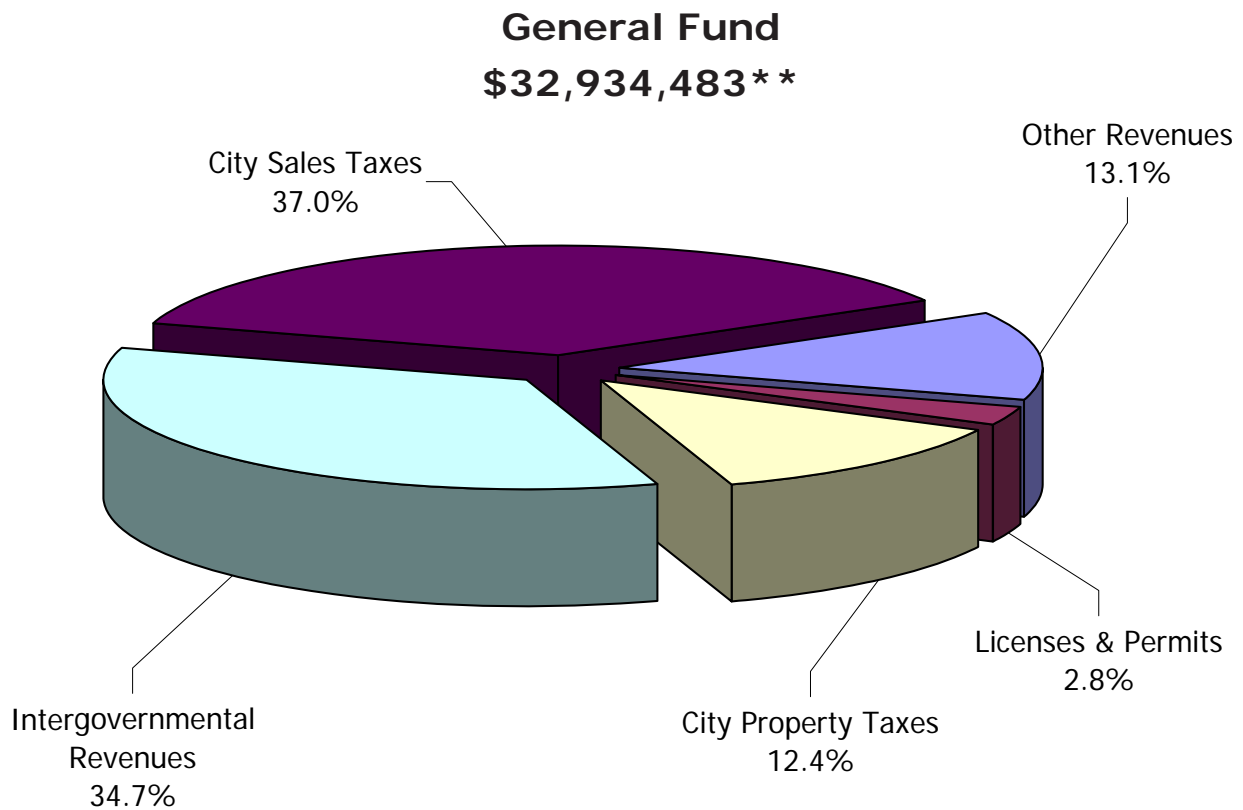
REVENUE SUMMARY GENERAL FUND

Total revenues projected for Fiscal Year 2012 are \$132.3 million with 25% coming from the General Fund, 59% from Enterprise Funds, 4% from Community Investment Program funding, 7% from Special Revenue Funds, and 5% from other miscellaneous funds.

GENERAL FUND

The General Fund, being the largest fund, is comprised of such general fund revenue sources as taxes, fines, licenses, and fees. Total General Fund revenues for Fiscal Year 2012 are projected at \$32,934,483. The main components are:

City Sales Taxes	\$12,183,801
Intergovernmental Revenues	11,421,040
City Property Taxes	4,096,228
Licenses & Permits	923,606
Other Revenues	4,309,808
	<u>\$32,934,483</u>



**Projected



REVENUE SUMMARY GENERAL FUND

City Sales Tax Revenues

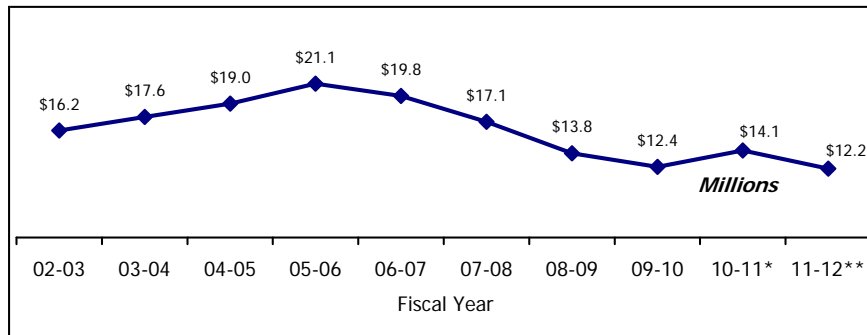
Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund. City sales tax is projected to be \$12,183,801, or 37%, of total General Fund revenues for Fiscal Year 2012. This amount is comparable to the actual sales tax collections of a decade ago, Fiscal Year 2001.

Mirrored with the state level, the City has experienced a decline in the building industry, contributing to the overall decline in sales tax revenue. Construction sales tax approached near record levels in Fiscal Year 2007, but experienced significant decline through Fiscal Year 2010. Fiscal Year 2011 construction sales tax collections showed the first signs of improvement; however, a decline is expected

in Fiscal Year 2012 due to the completion of a decade long citywide wastewater system expansion construction project.

Restaurant and Bar Tax, the second largest tax revenue category, continues to increase slightly, with an estimated \$61,715 or 3% growth in Fiscal Year 2011 over the prior year.

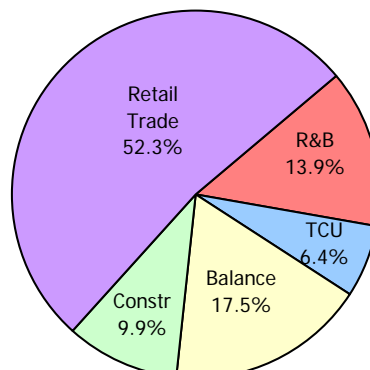
Of the total estimated sales tax collections for Fiscal Year 2011, retail sales represent the largest portion at \$7,351,809, or 52.3%. Although several commercial developments have begun since Fiscal Year 2008, including a 720,000 square foot regional shopping center and the beginning stages of an auto mall, significant increases in revenue are not expected to be realized until more retail businesses open in the commercial developments, which is not anticipated until further economic recovery occurs.



Fiscal Year 2010-11 Sales Tax Collections*

Taxable items are shown below by category. In the retail trade category, which generated approximately \$7.4 million, food for home consumption is exempt from the tax.

Taxable Items By Category		
Retail Trade	7,351,809	52.3%
Construction	1,395,545	9.9%
Transportation, Communications, Utilities (TCU)	892,687	6.4%
Restaurant & Bar (R&B)	1,953,893	13.9%
All Others	509,767	3.6%
Manufacturing	444,067	3.2%
Services	457,417	3.3%
Accommodations	536,866	3.8%
Real Estate, Rental, Leasing	302,340	2.2%
Wholesale Trade	211,271	1.5%
Total Collections	\$14,055,662	100.0%



* Estimated
** Projected



REVENUE SUMMARY GENERAL FUND

Intergovernmental Revenues

Intergovernmental revenues make up 35% of the General Fund total revenues. Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from four different state revenue sources: state sales tax, state income tax, vehicle license tax, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides the cities with an estimate of the amount of the state-shared revenues they will be receiving, based on the population estimates for that fiscal year. Based on the 2010 Census, the City population decreased from 53,435 to 52,527. This population decline causes a reduction in state shared revenues that are distributed based on a formula that includes the population in the calculations.

The Vehicle License Tax (VLT) is comprised of approximately 20% of the revenues collected for the licensing of motor vehicles. The distribution of this revenue is based on the population in relation to the total incorporated population of the County. Fiscal Year 2008 reflected the first decline in vehicle license tax due to the economic downturn. This revenue source is projected to remain flat in Fiscal Year 2012 at approximately \$2,600,000.

The current State Sales Tax rate temporarily increased to 6.6% from a previous rate of 5.6%. This increase became effective June 1, 2010 and is due to expire on May 31, 2013. Although a portion of the 5.6% collection total is distributed to cities and towns, the ad-

ditional 1% remains as revenue to the state, with none of it distributed to the cities and towns. The distribution calculation for the 5.6% is based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. The State Sales Tax shows a decline from prior years' collections and this decline is trended to continue through Fiscal Year 2012.

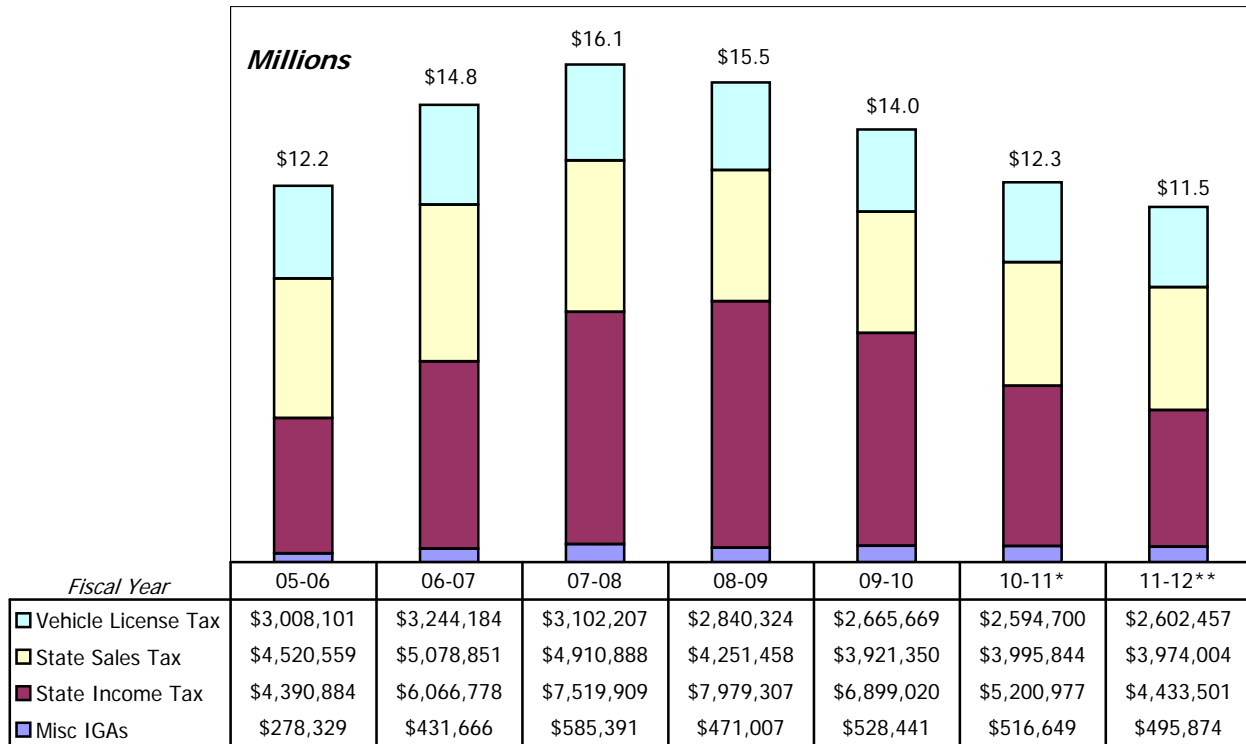
The State Income Tax, more commonly referred to as Urban Revenue Sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of the state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. The distribution of this revenue source is calculated using the same method as the State Sales Tax, and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds. The State Income Tax is projected at \$4,433,501 for Fiscal Year 2012, which is a decrease of approximately \$767,000 or 15% from the Fiscal Year 2011 estimate, and is expected to maintain a downward trend for the next few years based on the two year lag of collections and the historically high unemployment rate.

The Miscellaneous Intergovernmental Agreements (IGAs) that are included in this revenue category are comprised of miscellaneous federal and state grants which are applied for during the fiscal year, and the agreement between the City and Mohave County for the City to administer and operate the Municipal Court and Justice Court. The IGAs amount to 4% of the overall intergovernmental revenues.



REVENUE SUMMARY GENERAL FUND

Intergovernmental Revenues



* Estimated

** Projected



REVENUE SUMMARY GENERAL FUND

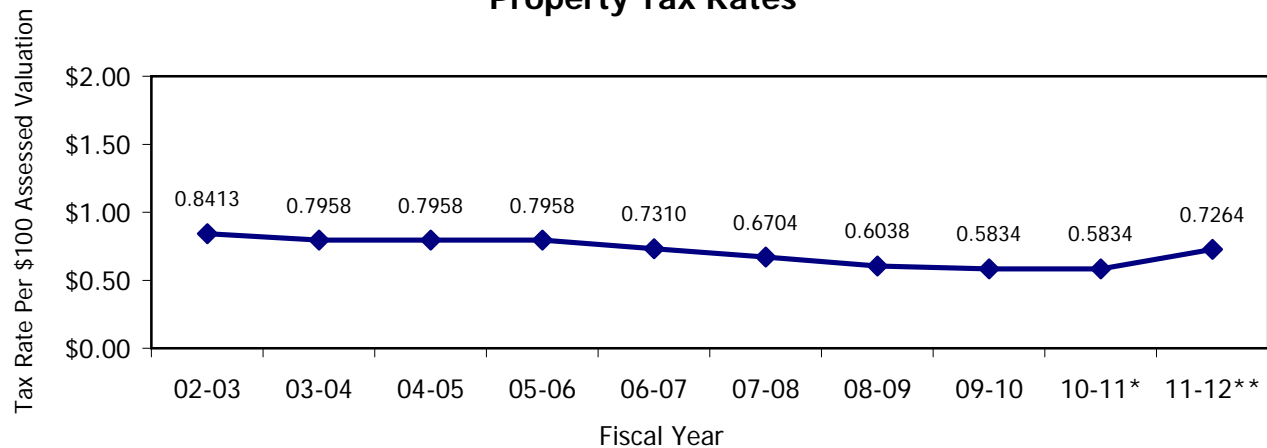
City Property Tax Revenues

The property tax is levied each year on or before the third Monday in August based on full cash value of the assessed property as determined by the Mohave County Assessor's Office. Beginning in Fiscal Year 2007, state statute stipulates that the maximum levy amount cannot exceed the prior year levy by 2%, plus any amounts that are attributable to new construction.

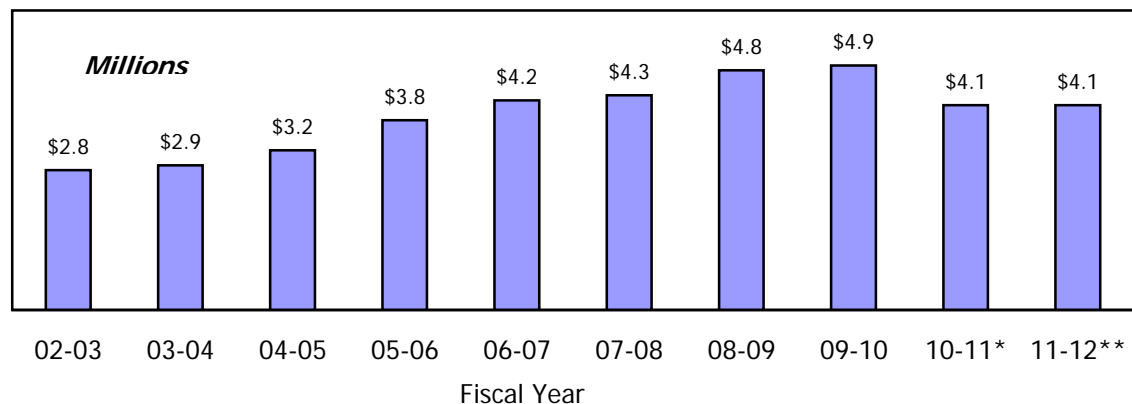
During Fiscal Year 2012 the assessed valuations dropped nearly 20% from the prior year resulting in a loss of revenue of nearly \$800,000. In order to maintain the same revenue as the previous year, the City opted to hold the prior year primary tax levy of \$4,096,228, resulting in a rate of 0.7264.

Although the City could have levied a higher amount while complying with the state statute, the City opted to hold the levy in an effort to provide some tax relief to the citizens.

Property Tax Rates



Property Tax Revenues



* Estimated

** Projected



REVENUE SUMMARY GENERAL FUND

License & Permit Revenues

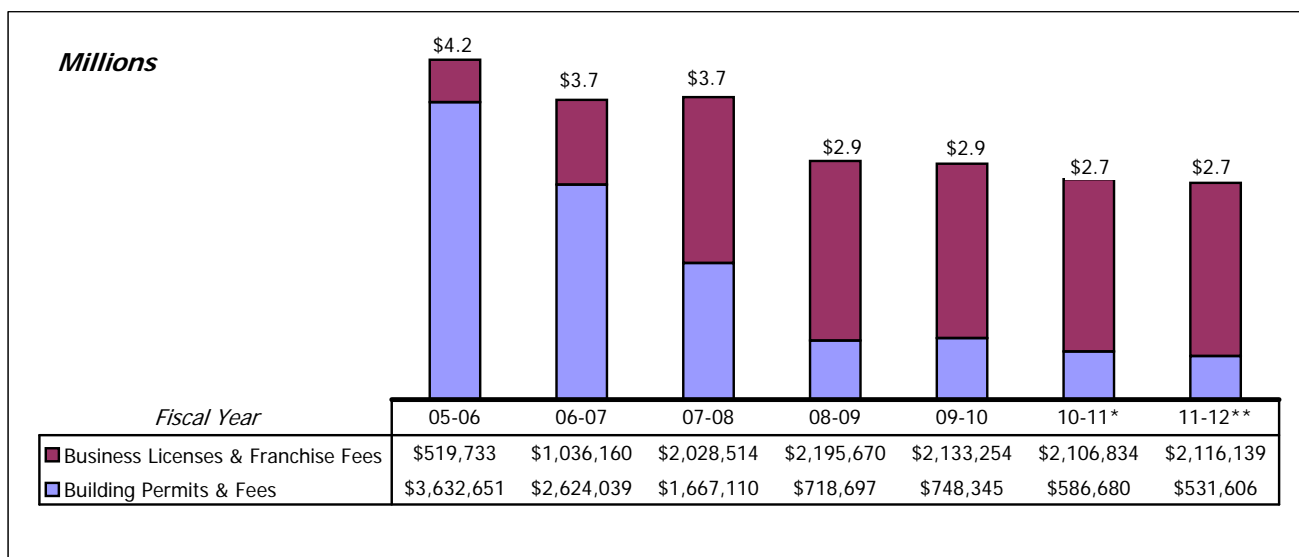
Business Licenses, franchise fees, and building related permits and fees are included in this revenue classification.

Business license fees are primarily used to regulate the types of businesses within the City, and are an annual fee. Liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event and is also included in this category. The fee for a business license is \$100 per new license issued, and the annual renewal fee is \$76. The last increase in this fee occurred in Fiscal Year 2010. The amount of revenue generated from business and liquor licenses in Fiscal Year 2012 is projected to remain flat in comparison to Fiscal Year 2011 estimates, at approximately \$392,000.

Franchise fees result from agreements with the utility companies, such as electric, gas, and cable, for their use of the City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue. Franchise fee revenues are estimated to reflect an increase of 2% in Fiscal Year

2011 over Fiscal Year 2010 actual collections, and are projected to remain flat at approximately \$1,724,000 in Fiscal Year 2012.

Building permits and fees associated with both residential and commercial development continue to remain extremely low compared to Fiscal Years 2006 through 2008, and relatively flat in Fiscal Year 2012 as compared to Fiscal Year 2011 estimates. Although the trend continues downward, the decrease in Fiscal Year 2012 is projected to be 9% from Fiscal Year 2011 estimates, which indicates an improvement compared to the prior year decrease of 22%. Revenues declined in this category primarily due to a slowdown in new construction that has been experienced nationwide. Although the City had not been impacted by the national economy in prior years, the local economy began to slow during Fiscal Year 2007. New single family construction and commercial development continues to be flat, and this trend is expected to continue until a gradual recovery occurs over the next few fiscal years. The combined permit and fees for Fiscal Year 2012 is projected to be approximately \$531,000.



* Estimated

** Projected



REVENUE SUMMARY ENTERPRISE FUNDS

Irrigation & Drainage District (Water) Revenues

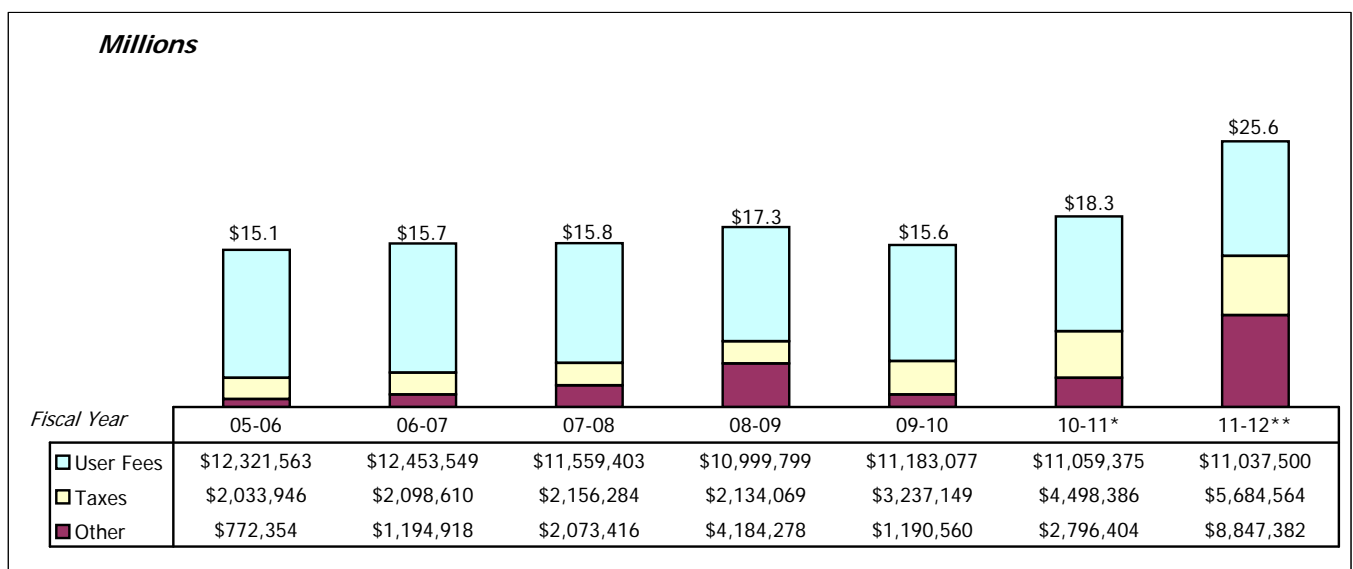
The principal revenue for operating and managing the City's water system is derived from a combination of user fees for water services and the Irrigation and Drainage District property tax.

User fees include water charges, backflow permit fees, as well as various other meter fees. A rate study was performed in Fiscal Year 2008, which identified the need for a 9% rate increase for the residential customer class. This increase was implemented in Fiscal Year 2009, and after an annual review of the rate model, rate increases are not anticipated until Fiscal Year 2013. Fiscal Year 2012 user fee revenues of \$11,037,500 are projected to be consistent with Fiscal Year 2011 estimates, which is a decrease of approximately 1% from Fiscal Year 2010 actual collections. This is mainly attributed to increased conservation practices by all customer classes.

The property tax levy adopted for the Irrigation and Drainage District in Fiscal Year 2012 reflects the last of three programmed increases that were approved by the City Council in

Fiscal Year 2009. The per acre tax, which is estimated to realize \$5,684,564 in revenue, was increased in Fiscal Year 2012 from \$212.75 to \$268.85, resulting in a per acre rate equivalent to the rate that was adopted in Fiscal Year 1997. This increase in the property tax levy assisted with offsetting the need for an increase in the user fees for the last three fiscal years.

Other revenues are comprised of interest income and state grants that, if received, would fund a portion of the Water Conservation Officer position and provide for educational materials on leak monitoring and conservation programs. Also included in this category are bond proceeds, which are designated for community investment projects included in the water CIP. The City secured financing for these CIP projects in the amount of \$11.4 million in Fiscal Year 2011. Due to federal assistance, WIFA approved approximately \$8.1 million in principal forgiveness. The reduction of debt payment obligations is approximately \$700,000 annually, which has assisted with offsetting the need for user rate increases as well.



* Estimated

** Projected



REVENUE SUMMARY ENTERPRISE FUNDS

Wastewater Utility Revenues

The principal revenue for operating and managing the City's wastewater system is derived from sewer treatment capacity fees and user fees. The sewer treatment capacity fee is charged to all property owners upon connection of their residence to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of the future treatment plant capacity. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged on the basis of water consumption. Residential customer charges are based on average water consumption for the prior winter months (December through March). All other customers are billed based on actual monthly water usage unless they can measurably separate the quantity of water that does not reach the wastewater system. An increase in sewer user fee rates of 12% occurred in Fiscal Year 2010. Using the results from an extensive Wastewater Rate Study, rate increases are not expected to occur through Fiscal Year 2015. The flattening of rates was accomplished by a combination of reduced debt service commitments from de-obligated borrowings and an increase in the City's rate stabilization fund.

The user fees category encompasses both sewer charges and treatment capacity fees as discussed previously. The City is in the tenth, and final year of the wastewater system expansion program that, upon completion, will result in nearly 24,000 new sewer customers. Although sewer charge revenues are expect-

ed to increase in Fiscal Year 2012, the user fee revenue category as a whole is projected to decrease by approximately \$1,800,000, or 7%, from Fiscal Year 2011 estimates. This is due to a reduction of Treatment Capacity Fee revenue collections due to reduced new construction originally anticipated in the ten year plan. Fiscal Year 2012 is projected to connect approximately 289 new residences to the sewer system, which is a drastic reduction from the approximately 4,600 connections estimated in Fiscal Year 2011. This number is compared to approximately 3,200 new sewer connections in Fiscal Year 2010, 1,750 in Fiscal Year 2009, 3,200 in Fiscal Year 2008, and 2,700 in Fiscal Year 2007. In Fiscal Year 2011 the City elected to accelerate the construction of this program to take advantage of the competitive construction bid environment that was experienced due to the economic climate.

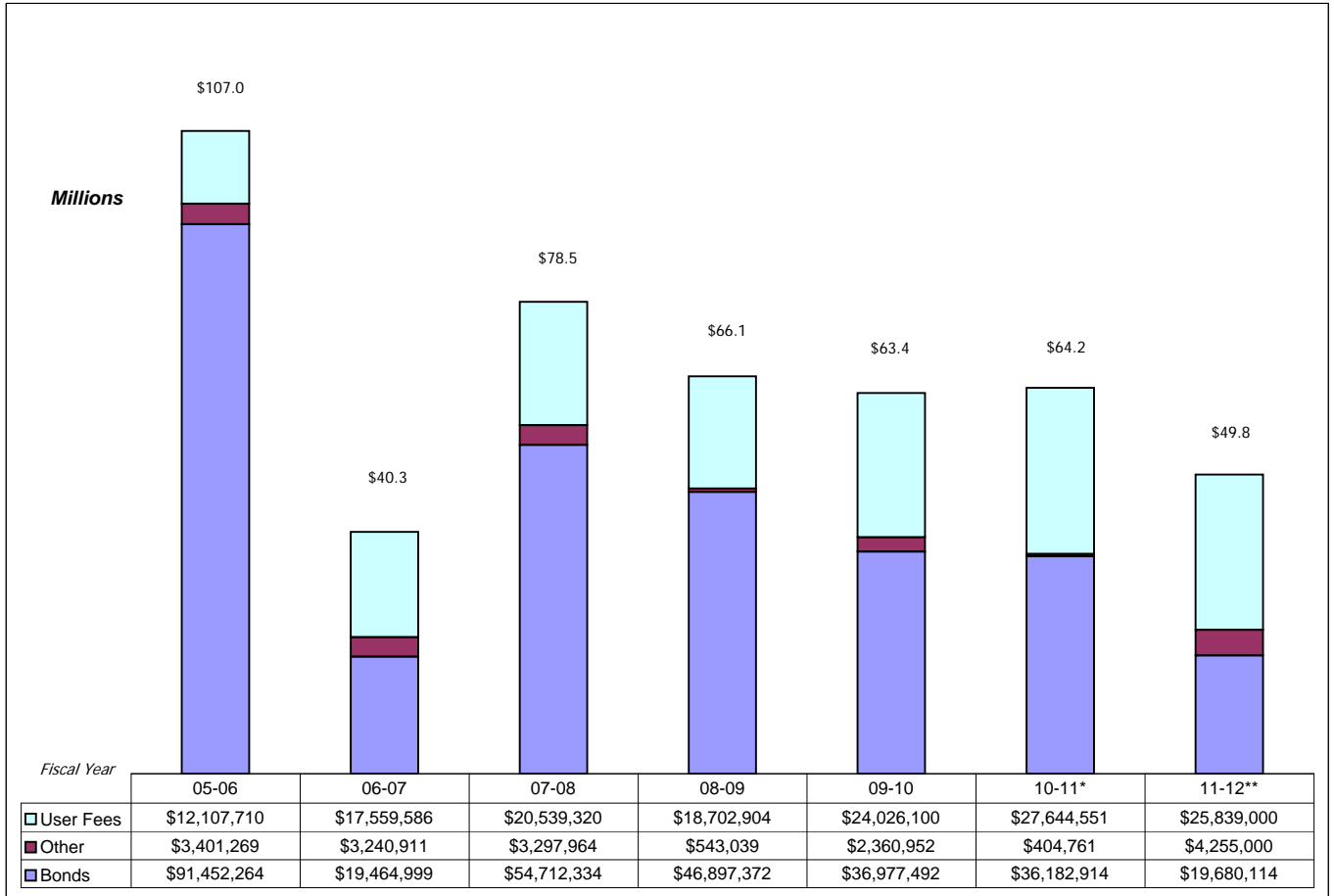
Other revenues account for items such as interest income, sale of other assets, and various grant funding, and is projected at \$4,255,000 in Fiscal Year 2012. Of this amount, \$4,000,000 is revenue from the anticipated sale of land that will be used to fund future capital projects.

The bond revenues are proceeds that are directly related to the scheduled construction projects for the wastewater system expansion program for the fiscal year. These bonds are issued through the Water Infrastructure Financing Authority (WIFA) that includes a subsidy which results in lower interest rates, thus assisting the citizens in reduced user fees.



REVENUE SUMMARY ENTERPRISE FUNDS

Wastewater Utility Revenues



* Estimated

** Projected

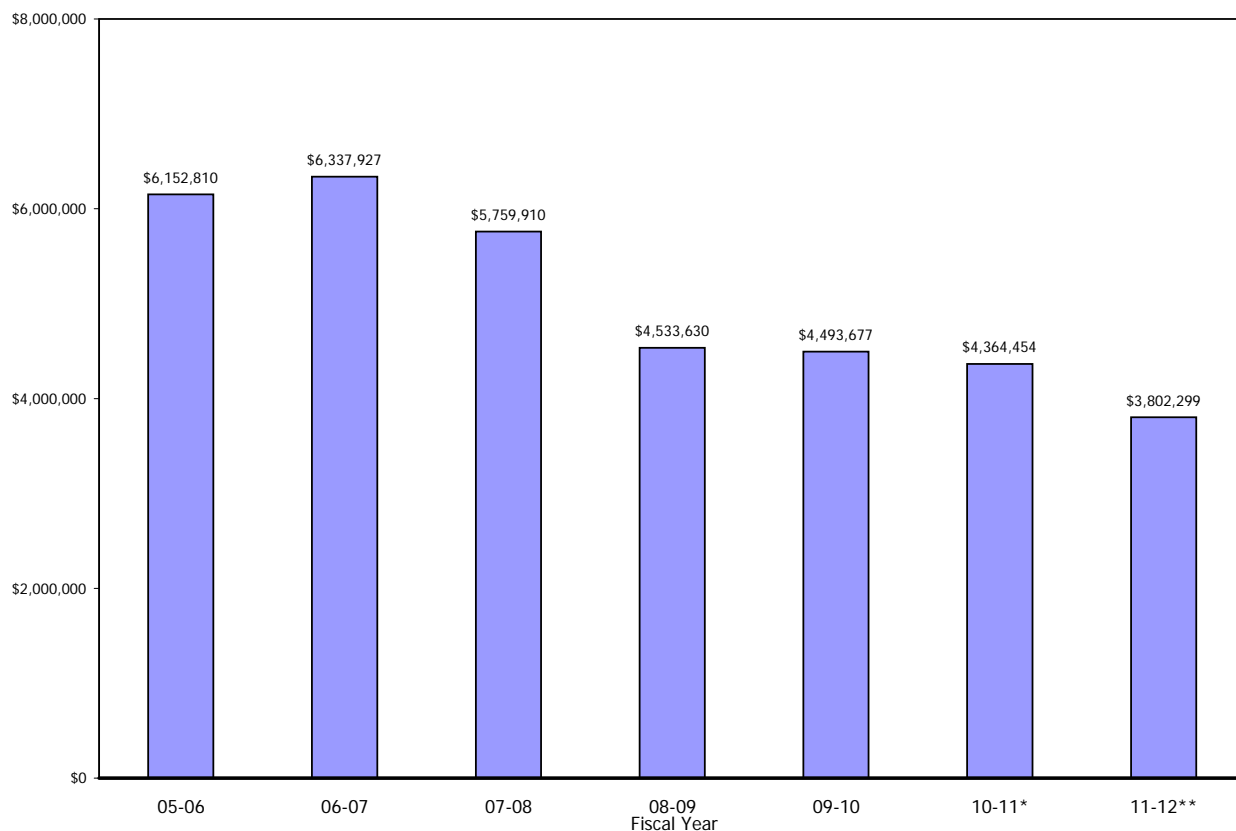


REVENUE SUMMARY SPECIAL REVENUE FUNDS

Highway User Revenue Fund (HURF) Revenues

The proceeds from the state-shared motor vehicle tax are distributed by the state to the cities based on a complex formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's Street

Section is funded almost entirely with HURF revenues. HURF revenues are projected to be \$3,802,299 in Fiscal Year 2012, a \$562,155 or 13% reduction from Fiscal Year 2011 estimates. During the 2011 State Legislative session, a portion of the HURF funding was reallocated from cities to assist in funding the Department of Public Safety. It is not anticipated that this revenue will be reallocated to the cities in future years.



* Estimated

** Projected

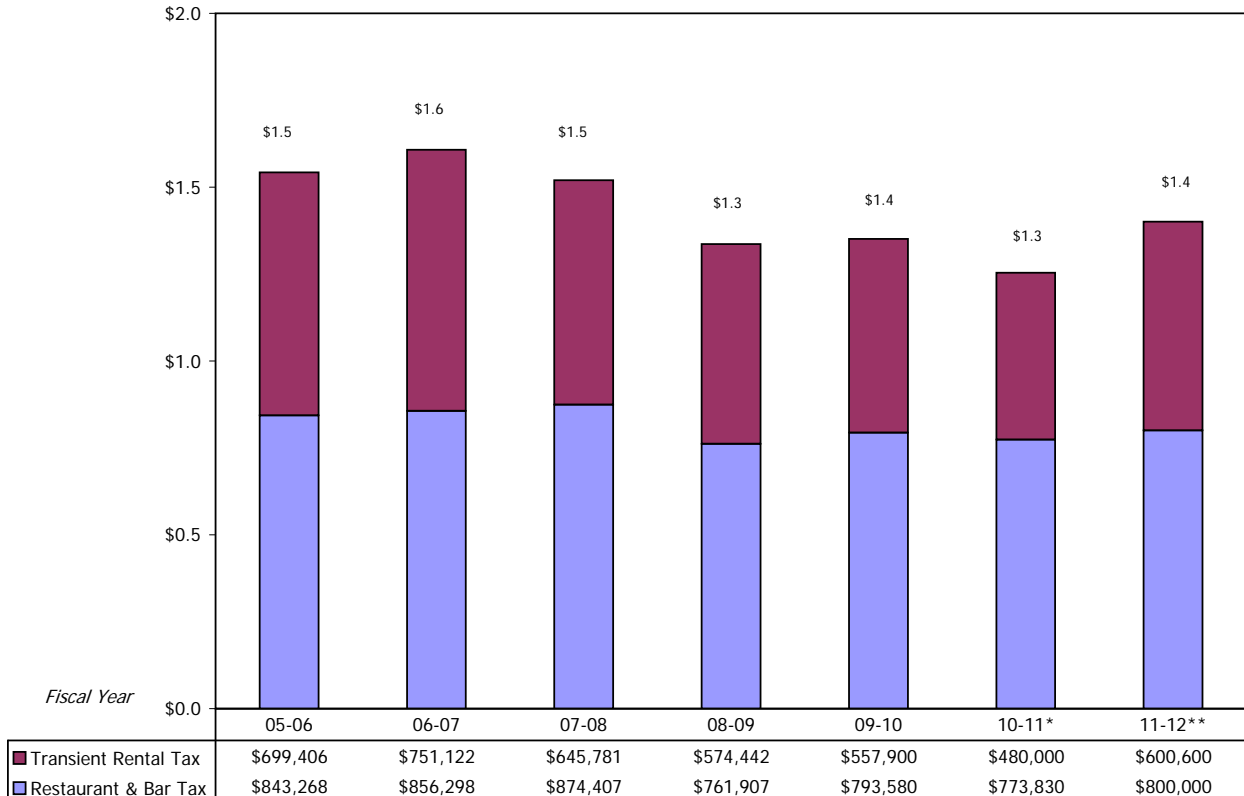


REVENUE SUMMARY SPECIAL REVENUE FUNDS

Tourism/Economic Development Fund Revenues

This fund, formerly known as the Transient Rental Tax Fund, consists of revenues from a 3% tax on transient lodging. In 1996, a 1% restaurant and bar tax was implemented. The City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. The revenues generated from these two taxes are distributed in a 75/25 percent split between the Lake Havasu Convention and Visitors Bureau and the Partnership for Economic Development, respectively. Revenue collections are projected to increase approximately 12%, or

\$150,000, over Fiscal Year 2011 estimates, mainly to allow for the distribution of funds in hopes that the tourism industry realizes a substantial recovery from the economic downturn in the coming fiscal year.



* Estimated

** Projected



REVENUE HISTORY AND PROJECTIONS

General Fund	Actual		Budget	
	FY 08-09	FY 09-10	Adopted FY 10-11	Adopted FY 11-12
TAXES				
Property	\$4,775,708	\$4,865,228	\$3,891,417	\$4,096,228
City Sales	13,795,494	12,411,634	12,185,140	12,183,801
Fire Insurance Premium Tax	235,042	215,994	219,234	235,000
<i>Total Taxes</i>	18,806,244	17,492,856	16,295,791	16,515,029
LICENSES & PERMITS	992,743	1,193,690	971,540	923,606
INTERGOVERNMENTAL REVENUES				
Auto Lieu	2,840,324	2,665,669	2,444,852	2,602,457
State Sales	4,251,458	3,921,350	3,697,296	3,974,004
Urban Revenue Sharing	7,979,307	6,899,020	5,201,727	4,433,501
Court IGA with Mohave County	327,496	339,470	325,000	411,078
<i>Total Intergovernmental Revenues</i>	15,398,585	13,825,509	11,668,875	11,421,040
CHARGES FOR SERVICES				
Fire / Police Department	53,861	105,870	100,562	73,540
Parks & Recreation	535,699	639,748	676,730	598,106
General Government	48,848	38,246	38,270	29,616
<i>Total Charges for Services</i>	638,408	783,864	815,562	701,262
FINES & FORFEITURES	1,285,434	1,402,627	1,304,783	1,285,000
OTHER REVENUES				
Interest	291,729	198,293	115,000	115,000
Sale of Assets	14,992	2,315	3,000	
Miscellaneous	2,246,699	1,966,104	1,956,150	1,886,750
Donations	6,519	0	2,500	2,000
<i>Total Other Revenues</i>	2,559,939	2,166,712	2,076,650	2,003,750
GRANTS				
MAGNET	129,405	155,046	200,000	
Other Miscellaneous	14,106	33,925	27,602	84,796
<i>Total Grants</i>	143,511	188,971	227,602	84,796
TOTAL GENERAL FUND REVENUES	\$39,824,864	\$37,054,229	\$33,360,803	\$32,934,483
Special Revenue Funds				
HIGHWAY USER REVENUE FUND				
Gasoline Tax	\$4,508,659	\$4,465,007	\$4,415,355	\$3,793,299
Interest & Miscellaneous	24,975	28,670	9,873	9,000
<i>Total HURF</i>	4,533,634	4,493,677	4,425,228	3,802,299
TRANSIT FUND				
Grants	990,575	1,133,901	1,754,156	1,062,788
Fees & Miscellaneous	102,468	103,165	104,800	91,000
<i>Total Transit Fund</i>	1,093,044	1,237,066	1,858,956	1,153,788
COURT ENHANCEMENT (COURTS)	49,214	48,095	47,000	40,000
FILL THE GAP (COURTS)	12,941	11,768	11,000	12,000
JCEF (COURTS)	21,940	24,315	21,000	19,500
LTAF (LOTTERY) FUND	233,688	133,847		
MEMORIAL TREE FUND (P&R)	4,500	6,938	5,000	5,000
PD VEHICLE TOWING 28-3511	16,650	12,300	11,000	11,000
TOURISM / ECONOMIC DEVELOPMENT FUND	1,336,350	1,351,480	1,625,000	1,400,600
WALETA POLICE ACADEMY	51,420	115,570	178,128	253,016
WILDLAND FIREFIGHTING PROGRAM				60,137



REVENUE HISTORY AND PROJECTIONS

	Actual		Budget	
	FY 08-09	FY 09-10	Adopted FY 10-11	Adopted FY 11-12
Special Revenue Funds (cont'd)				
GRANT - VICTIMS OF CRIME ACT (ATTORNEY)	16,227	15,862	15,862	
GRANT - STATE HOME FUND (DSD)	537,016	545,934	2,624,417	1,224,254
GRANT - AZ DEPT OF PUBLIC SAFETY (PD)	75,627	60,176	62,247	63,110
GRANT - AZPOST (PD)	11,788	14,347	33,373	23,638
GRANT - MAGNET (PD)				123,938
GRANT - SAFER GRANT (FIRE)			519,042	528,720
GRANT - JUSTICE ASSISTANCE GRANT (PD)		69,800		
GRANT - AZ GAME & FISH (PD)	25,763	141,474	245,420	50,137
GRANT - AZ CRIMINAL JUSTICE COMM (PD)	34,066			
GRANT - HIGHWAY SAFETY (PD)			101,480	29,710
GRANT - HOMELAND SECURITY (PD/FIRE)	79,005	255,920	302,000	500,000
GRANT - DEPT OF JUSTICE (PD)		15,963		
GRANT - NON-SPECIFIC GRANTS			135,000	608,664
TOTAL SPECIAL REVENUE FUNDS	\$8,132,874	\$8,554,532	\$12,221,153	\$9,909,511
Enterprise Funds				
AIRPORT O&M FUND				
User Fees	\$534,799	\$535,438	\$556,624	\$515,804
Grants - CIP	\$663,951	\$34,186	\$256,501	\$151,125
Miscellaneous	0	590,188	594	0
<i>Total Airport O&M Fund</i>	1,198,751	1,159,812	813,719	666,929
IDD FUND (Water)				
Property Taxes - O&M	2,101,459	3,188,141	4,480,223	5,667,276
User Fees	10,848,607	11,042,393	11,592,600	11,007,500
Interest & Miscellaneous	264,795	317,041	271,517	126,382
Bond Proceeds - CIP	2,648,654	1,014,203	8,377,660	8,751,000
Property Taxes - Debt Service	32,609	49,008	17,950	17,288
<i>Total IDD Fund (Water)</i>	15,896,125	15,610,786	24,739,950	25,569,446



REVENUE HISTORY AND PROJECTIONS

	Actual		Budget	
	FY 08-09	FY 09-10	Adopted FY 10-11	Adopted FY 11-12
Enterprise Funds (cont'd)				
RECREATION / AQUATIC CENTER FUND				
Aquatic Center Fees	\$218,642	\$255,350	\$306,040	\$284,915
Community Center Fees	<u>157,441</u>	<u>94,462</u>	<u>85,516</u>	<u>104,511</u>
<i>Total Recreation / Aquatic Center Fund</i>	376,082	349,812	391,556	389,426
REFUSE FUND				
Administration Fees	673,488	524,903	528,000	525,000
Landfill Disposal	268,215	251,735	250,000	260,000
Recycling	57,988	98,855	75,000	93,000
Interest & Miscellaneous	<u>255,975</u>	<u>346,750</u>	<u>354,000</u>	<u>316,500</u>
<i>Total Refuse Fund</i>	1,255,666	1,222,243	1,207,000	1,194,500
WASTEWATER				
User Fees	18,461,189	23,777,019	23,828,158	25,419,000
Effluent Charges / Connection Fees	117,705	119,281	116,800	240,000
Interest & Miscellaneous	579,626	2,414,968	376,505	315,000
Developers Fees	84,713	75,784	56,000	120,000
Bond Proceeds - CIP	46,897,373	36,977,492	55,157,606	19,680,114
Sale of Assets	<u>2,710</u>		<u>4,000,000</u>	<u>4,000,000</u>
<i>Total Wastewater Utility Fund</i>	66,143,316	63,364,544	83,535,069	49,774,114
TOTAL ENTERPRISE FUNDS REVENUES	\$84,869,940	\$81,707,197	\$110,687,294	\$77,594,415
Other Funds				
POC Firefighters Pension Trust Fund	(\$2,623)	(\$2,875)	\$2,219	\$0
Debt Service Fund	132,436	69,038	130,000	61,570
Employee Benefit Trust Fund	6,257,372	5,733,721	5,915,000	5,916,500
Vehicle/Equipment Replacement Fund	521,364	49,697	40,000	6,000
LHC Improvement Districts #1, 2, & 4	187,393	220,131	85,000	80,000
TOTAL OTHER FUNDS REVENUES	\$7,095,942	\$6,069,712	\$6,172,219	\$6,064,070
Community Investment Fund				
CIP Fund - General City				
Grants	\$1,565,859	\$972,731	\$10,381,862	\$2,521,790
Flood Control	2,694,332	2,699,281	2,294,332	2,500,000
Impact Fees		318,232	144,100	232,000
Bond Proceeds/Capital Leases			4,725,000	
Donations & Miscellaneous	<u>211,666</u>	<u>12,389</u>	<u>30,700</u>	<u>534,000</u>
<i>Total CIP Fund - General City</i>	4,471,857	4,002,633	17,575,994	5,787,790
TOTAL CIP REVENUES	\$4,471,857	\$4,002,633	\$17,575,994	\$5,787,790
Total Revenues	<u>\$144,395,477</u>	<u>\$137,388,303</u>	<u>\$180,017,463</u>	<u>\$132,290,269</u>



PROPERTY TAX LEVIES AND RATES

<u>GENERAL FUND</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u> <u>(per \$100 AV)</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	
	<i>Estimated at:</i> 4,096,228			
2011-12			4,096,228	0.7264
2010-11	4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704
2007-08	4,488,486		4,488,486	0.6704
2006-07	4,166,824		4,166,824	0.7310
2005-06	3,833,252		3,833,252	0.7958
2004-05	3,307,968		3,307,968	0.7958
2003-04	2,955,272		2,955,272	0.7958
2002-03	2,831,976		2,831,976	0.8413

<u>IRRIGATION & DRAINAGE DISTRICT</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE</u> <u>(per acre)</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	
	<i>Estimated at:</i> 5,667,276			
2011-12		17,288	5,684,564	268.85
2010-11	4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74
2007-08	2,090,576	29,900	2,120,476	100.74
2006-07	2,043,950	31,200	2,075,150	100.74
2005-06	2,042,650	32,500	2,075,150	100.74
2004-05	2,041,350	33,800	2,075,150	100.74
2003-04	2,040,050	35,100	2,075,150	100.77
2002-03	1,922,817	152,333	2,075,150	100.58



ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

	<u>FY 09-10</u>	<u>FY 10-11</u>	<u>Projected for FY 11-12</u>	<u>% of Change</u>
General Fund				
Primary Assessed Value	841,650,000	702,130,236	563,939,264	-19.68%
Tax Levy	4,910,186	4,096,228	4,096,228	0.00%
Rate Per \$100	0.5834	0.5834	0.7264	24.50%
Irrigation & Drainage District				
Basis for Levy-Estimated Acres	21,144.00	21,144.00	21,144.00	0.00%
Tax Levy	3,314,950	4,498,386	5,684,564	26.37%
Rate Per Acre:				
IDD Equipment, CIP, Depr.	155.90	211.90	268.03	26.49%
Debt Service	0.88	0.85	0.82	-3.69%
Total Rate Per Acre	156.78	212.75	268.85	26.37%
Levy Amount Collected for:				
IDD Equipment, CIP, Depr.	3,296,350	4,480,436	5,667,276	26.49%
Debt Service	18,600	17,950	17,288	-3.69%
Total	3,314,950	4,498,386	5,684,564	26.37%
Improvement Districts				
Dist. #2: Secondary Assessed Value	3,218,361	3,678,159	2,624,656	-28.64%
Tax Levy	15,000	10,000	5,000	-50.00%
Tax Rate Per \$100	0.4661	0.2719	0.1905	-29.93%
Dist. #4: Secondary Assessed Value	17,441,851	15,229,200	12,305,680	-19.20%
Tax Levy	55,000	75,000	75,000	0.00%
Tax Rate Per \$100	0.3153	0.4925	0.6095	23.76%

#2=London Bridge Plaza; #4=McCulloch Median



OPERATING BUDGET

Community Development

General Government

Parks & Recreation

Public Safety

Public Works

Other Operating Budgets





OPERATING BUDGET

Community Development

- ❖ Development Services Department ❖
- Tourism/Economic Development





DEVELOPMENT SERVICES DEPARTMENT

MISSION STATEMENT

The Development Services Department promotes the health, safety, and welfare of the community through:

Professional and innovative staff.

Solution-oriented customer service.

Application of adopted planning and building codes and standards.

Protection of the building and natural environments.

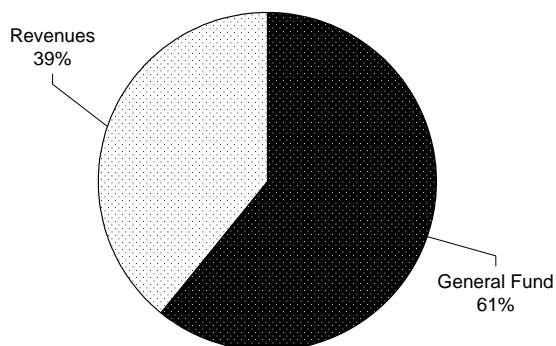
DESCRIPTION

The Development Services Department consists of various functions that oversee the physical development of the community as well as administration of community development grants and the City's Information Systems Division.

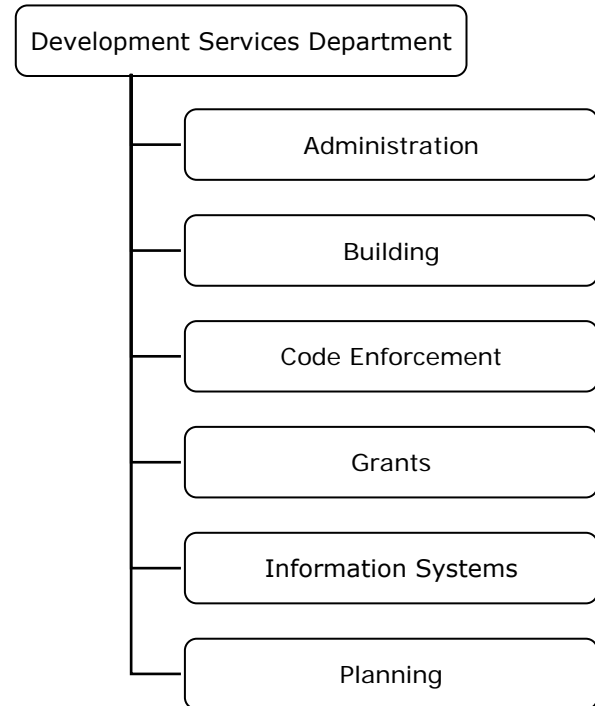
Building

Building is the central resource for construction code information. Building manages all the building permit plan review and construction inspections to safeguard life, health, property, and public welfare by assuring compliance with the City adopted construction codes.

FUNDING SOURCE



Organization Chart



Code Enforcement

Code Enforcement promotes the health, safety, and welfare of the citizens by preserving property values and keeping our community clean.

Planning

Planning provides information to the public about General Plan policies, population growth, development trends, and land uses. Planning provides professional support for the Planning Commission, Board of Adjustment, and City Council; coordinates land use review to assure compliance with City development codes; functions as the lead on land acquisitions in support of community investment plans and City Council policy; and provides professional assistance to task forces as created by City Council relating to land/use development matters such as mountain areas.



DEVELOPMENT SERVICES DEPARTMENT

Grants

Grants foster pride in ownership in our community through responsive grant and housing strategies and programs.

ACCOMPLISHMENTS 2010-2011

Building

- Improved efficiencies of multi-tasking abilities for both plan review and inspection staff with increased work load and responsibilities due to reduced staffing levels.
 - ◇ Inspectors assist with plan review and permitting process.
 - ◇ Plan examiners assist with inspections.
 - ◇ Inspectors assist administration with filing and scanning
- Improved consistency of customer service.
 - ◇ Plans examiners assist in design and compliance issues of commercial and residential projects.
 - ◇ Inspectors explain development and building code requirements to applicants for necessary compliance.
 - ◇ Increased amount of 'Over The Counter' permitting.
- Maintained or reduced turnaround times for plan review of commercial and residential projects while maintaining quality of reviews.
 - ◇ Ability to print plans reduces review time.
 - ◇ E-mail communication for minor corrections.
- Streamline submittal and expired permit process.
 - ◇ Remove redundant forms for submittal.
 - ◇ Notify applicants 30 days prior to expiration of permit.
- Assign inspector to determine job progress.
- Revised red-tag process of building inspection violations.
 - ◇ Allowance of 10 day time frame to bring projects into compliance or remove unpermitted construction before forwarding to code enforcement.
 - ◇ Non-invasive inspections for unpermitted construction on foreclosures.
- Staff has assisted other departments and divisions in completing work assignments when time permits.
 - ◇ Assist Water Department with Rebate Program.

Code Enforcement

- Organized and implemented a marketing program to educate the community on the importance of the 2010 Census.
- Presented to a variety of public groups and community meetings to further educate the community on preservation of property values.
- Maintained a graffiti removal program in conjunction with the Police Department, and the Lake Havasu City Firefighters Association.
- Participated in the 3rd annual community "Havasu Night Out" where staff met with Neighborhood Watch groups regarding code enforcement.
- Participated in the beautification project on the Island through Keep Havasu Beautiful that is adding a watering system and various landscaping around the walking path.

Planning

- Nautical Inn General Plan amendment.
- Nautical Inn Planned Development re-zone.
- Annexation of SARA Park.
- Submit patent application for SARA Park.



DEVELOPMENT SERVICES DEPARTMENT

ACCOMPLISHMENTS 2010-2011 (CONT.)

- Began annexation process for The Refuge.
- Completed amendment to Site Six R&PP language.
- Held a series of public input meetings regarding uses at Site Six.
- Completed Environmental Assessment for Havasu 280.
- Performed field inspections to assist with the Water Division's conservation efforts.
- Discussed Upper McCulloch Mainstreet District standards for possible amendments.
- Environmental Assessment approval for dredging Pima Wash.
- Created zoning text regulation:
 - ◊ Medical Marijuana.
 - ◊ Horses in RA District.
 - ◊ Drive-thru's.
 - ◊ Kiowa Overlay District Standards.
 - ◊ Hwy 95 signs.
- Abandoned equestrian easements.
- Parking-In-Common amendment Tract 2337A and 2217.

Grants

- Served as Chair of Community Action Board.
- Served on the development team of the Living Green Project (a eco friendly, mixed income community).
- Served on the WACOG Management Committee.
- Secured a total of \$3,093,231.09 to date for sewer connections.
- Secured a waiver from the Arizona Department of Housing to allow the City to move forward with sewer connections.
- Secured a total of \$1,210,100.79 to date for emergency repairs .
- Secured a total of \$2,392,379.99 to date for Housing Rehabilitation defined as major repair.
- Secured \$300,000 to purchase a building for HAVEN Family Resource Center to provide the agency a permanent home.
- Organized and implemented a Foreclosure Prevention for the Citizens of Lake Havasu City program by forming a partnership with WACOG and having the plan adopted by City Council.



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
➤ Provide quality service to the customers of the Development Services Department			
◇ Ensure staff is providing customers with accurate information and guidance regarding the permitting process			
✓ Respond to customer concerns and Requests For Information within 24 hours of receipt	100%	100%	100%
◇ Ensure that service is provided in a timely manner by continuing to develop better processes and procedures			
✓ Verify completeness of application submittals and accuracy of information	100%	100%	100%
✓ Maintain and track all permit applications and project files on a daily basis	100%	100%	100%
✓ Route all building/planning applications within one day of submittal	100%	100%	100%
➤ Provide continuity throughout the department			
◇ Develop administrative communication and consistency			
✓ Hold regular management meetings	100%	100%	100%
✓ % of Development Services employees attending at least one training class per year	25%	35%	35%
➤ Oversee facility maintenance for City Hall			
◇ Complete maintenance in a timely manner and within budgetary limitations			
✓ Respond to complaints within 24 hours	85%	90%	95%
✓ Keep maintenance database up-to-date	100%	100%	100%



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
➤ Streamline permitting process			
◇ Perform quality reviews and minimize plan review time			
✓ Number of plan reviews	2,100	1,450	1,695
✓ Residential within 5-7 business days (first review)	100%	100%	100%
✓ Commercial first reviews within ten business days (80% within five days)	100%	100%	100%
✓ Review of grading, standard detail retaining walls, and first review of established standard plans within three business days	100%	100%	100%
✓ Plan review per employee* *2 Plans Examiners	700	725	838
◇ Maintain consistency in inspection process			
✓ Number of inspections	7,680	5,634	6,480
✓ 24 hour response time	100%	100%	100%
✓ Inspections per employee* *2 Building Inspectors	3,840	2,817	3,240
➤ Promote and preserve the integrity and safety of the citizens			
◇ Streamline response times			
✓ Respond to all complaints within 72 hours	100%	100%	100%
✓ Resolve cases within 45 days by voluntary compliance	94%	95%	95%
✓ Settle cases, not requiring criminal prosecution by CE staff	95%	95%	95%
➤ Educate citizens about laws, rights, and responsibilities			
◇ Organize public education and awareness of code enforcement issues via various service organizations and the Neighborhood Watch program			
✓ Number of public education meetings	8	3	3
✓ Number of service organization meetings	4	5	5
✓ Number of Neighborhood Watch program meetings	16	25	25



DEVELOPMENT SERVICES DEPARTMENT

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
<p>➤ Increase the amount of revenue for the City by maximizing the number of grant applications processed annually</p> <p> ◇ Monitor & complete grant applications for City departments as opportunities arise</p> <p> ✓ Percent increase over grant awards from previous year</p> <p> ✓ Number of applications submitted for review</p> <p> ✓ Number of applications approved for award</p>	<p>5%</p> <p>6</p> <p>5</p>	<p>0%</p> <p>4</p> <p>4</p>	<p>0%</p> <p>4</p> <p>4</p>
<p>➤ Offer federal grants to assist citizens in developing or maintaining the integrity of homes</p> <p> ◇ Oversee the contract administration of the Arizona Department of Housing and HUD</p> <p> ✓ Meet or exceed the Standard Performer Rating</p> <p> ✓ Respond to citizen requests within 48 hours</p>	<p>100%</p> <p>100%</p>	<p>100%</p> <p>100%</p>	<p>100%</p> <p>100%</p>
<p>➤ Provide timely and consistent customer service</p> <p> ◇ Timely processing of planning applications and planning permits</p> <p> ✓ Route all planning applications within three days of entry into HTE</p> <p> ✓ Route all pre-app submittals seven days prior to pre-app meeting</p> <p> ✓ All pre-app meetings held within one week of submittal</p> <p> ✓ Review all minor planning permits (signs, grading, etc.) within three days of receipt</p> <p> ✓ Inspect all requesting commercial projects for issuance of CO within two days of request</p> <p> ✓ Inspect all landscape projects for final landscape inspection within two days of request</p> <p> ✓ Design Review for compliance with approved site plan within two weeks of receipt</p>	<p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p>	<p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p>	<p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p>

**DEVELOPMENT SERVICES DEPARTMENT****PERFORMANCE MEASURES (CONT.)**

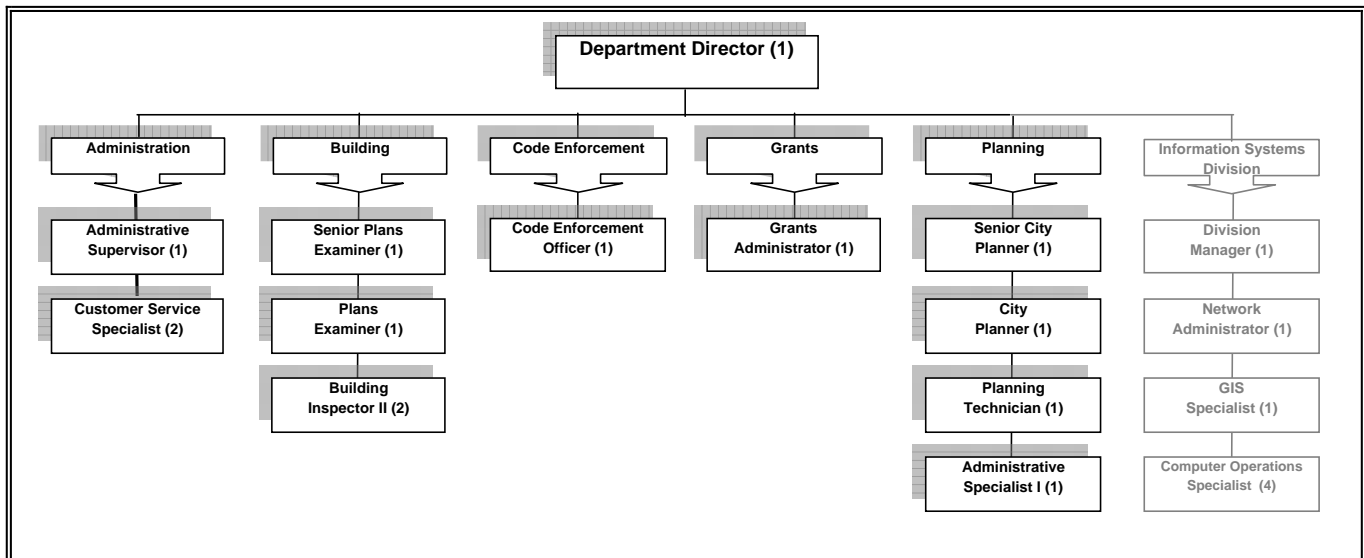
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
◇ Process development applications in a timely manner			
✓ Route department comments within three days of entry into HTE	100%	100%	100%
✓ Receive department comments within one week	100%	100%	100%
✓ Schedule public hearing cases for Commission consideration within four weeks of comment resolution	100%	100%	100%
➤ Revise Zoning Ordinance to ensure a consistent, logical process			
◇ Complete text amendments in a timely manner			
✓ Initiate text amendments within sixty days of directive	100%	100%	100%
✓ Schedule text amendments for public hearing within thirty days of project initiation	100%	100%	100%
➤ Oversee the Annual General Plan Amendments process			
◇ Initiate/complete annual process to amend General Plan in a timely manner			
✓ Schedule amendments for public hearing within ninety days of project initiation	100%	100%	100%
✓ Complete annual process within six months of project initiation	100%	100%	100%



DEVELOPMENT SERVICES DEPARTMENT

Development Services Dept.	Actual			Budget
TOTAL POSITIONS	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Department Director	1.0	1.0	1.0	1.0
Division Manager	2.0			
City Planner, Senior		1.0	1.0	1.0
City Planner	3.0	2.0	1.0	1.0
Grants Administrator			1.0	1.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Building Inspector, Senior	1.0	1.0		
Plans Examiner, Senior	1.0	1.0	1.0	1.0
Plans Examiner	4.0	3.0	1.0	1.0
Building Inspector II	2.0	2.0	2.0	2.0
Building Inspector I	3.0	1.0		
Code Enforcement Lead	1.0	1.0	1.0	
Code Enforcement Officer				1.0
Counter Plans Examiner	1.0			
Planning Technician		1.0	1.0	1.0
Code Enforcement Technician	2.0	2.0		
Administrative Specialist I	2.0	1.0	1.0	1.0
Customer Service Specialist	5.0	4.0	2.0	2.0
Administrative Technician			1.0	
TOTAL POSITIONS	29.0	22.0	15.0	14.0

POSITION CLASSIFICATION STRUCTURE





DEVELOPMENT SERVICES DEPARTMENT

Development Services		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	14.0	1,466,560	1,043,882	864,819	767,793
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential		71	1,360	15,000	15,041
Benefits & Taxes		542,528	350,709	328,027	302,856
Other: Retiree Health Savings			1,000	2,418	3,427
		\$2,009,159	\$1,396,951	\$1,210,264	\$1,089,117
Operation & Maintenance					
Professional Services		8,458	6,879	65,000	55,000
Utilities		10,322	7,636	13,850	13,850
Repairs & Maintenance (including cleaning)		4,434	1,954	4,880	4,880
Vehicle/Equip. Replacement Prog: Lease		31,527	21,864	12,550	6,356
Vehicle/Equip. Replacement Prog: Rent		8,487			
Meetings, Training & Travel		3,271	3,696	7,000	7,000
Supplies		21,299	14,926	27,130	23,950
Outside Contracts			192		
Other		14,317	26,707	29,481	34,441
		\$102,115	\$83,854	\$159,891	\$145,477
Capital Outlay					*
Subtotal Expenditures		\$2,111,274	\$1,480,805	\$1,370,155	\$1,234,594
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,111,274	\$1,480,805	\$1,370,155	\$1,234,594

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0





DEVELOPMENT SERVICES DEPARTMENT

Information Systems Division

MISSION STATEMENT

Further the development of integrated and automated systems throughout the City in order to enhance the productivity and efficiency of staff. Promote technological understanding and provide innovative solutions in a fiscally responsible manner.

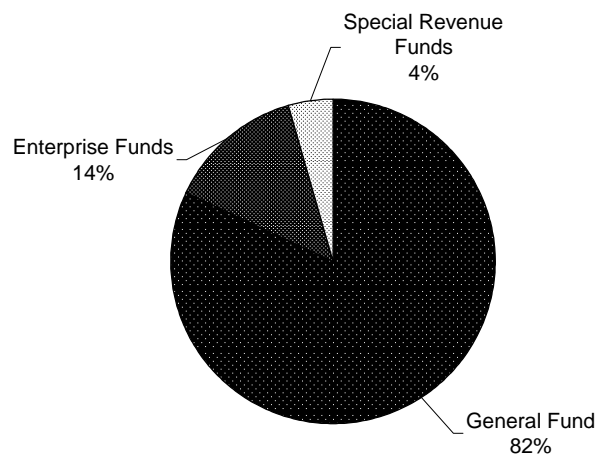
DESCRIPTION

The Information Systems Division provides infrastructure, services, and support related to information technology to all City departments. Services include procurement, deployment, and management of computer systems and applications, website development, geographical information services, telephone communications, programming, and training of all City staff on systems and software. Support includes maintenance, repair, and disaster data recovery of automated systems and help desk.

ACCOMPLISHMENTS 2010-2011

- Converted Public Safety mobile units to cellular Air Cards for mobility communications.
- Completed the data migration and implementation for transportation division's computerized management and maintenance system.
- Extend existing life cycle of technology assets - Due to budget reductions; leveraging existing technology has become essential in order to maintain our present level of service. Deferring the standard life cycle of the technology assets has been extended for another year.
- Tested mobility solutions within other City operations in order to improve efficiencies within respective areas.
- Upgraded clients with existing Office 2007 licenses.
- Increased mailbox limits to better meet client needs.

FUNDING SOURCE





DEVELOPMENT SERVICES DEPARTMENT

Information Systems Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Provide a reliable and secure network for all City departments			
◇ Minimize downtime			
✓ Full and differential backups	99.00%	99.90%	99.90%
✓ Monthly updates and patches	90%	90%	95%
✓ Content filtering and virus protection	51%	52%	65%
◇ Training and education			
✓ Lecture tips	3	2	6
✓ Automated solutions center	10%	10%	10%
✓ Computer based training	2	5	4
◇ Prompt and effective service			
✓ # of Helpdesk requests	4,229	3,593	3,700
✓ # of afterhour callouts	14	2	5
➤ Provide technology tools and solutions to improve efficiency			
◇ Develop and deploy geospatial datasets			
✓ Monthly stake holder meetings	6	12	12
✓ Datasets built and deployed	60	70	75
✓ Standardization of data	85%	85%	90%
◇ Increase reliance on digital information and data sharing			
✓ Data storage capacity	7 TB	7.5 TB	10 TB
✓ Data storage usage	26%	24%	20%
➤ Provide a service oriented City government website			
◇ Accurate and timely information			
✓ Updates submitted by department	912	806	850
✓ Quarterly reviews	2	2	2
◇ Web enabled services			
✓ Software as a Service (SaaS)	8	7	8
✓ Community concerns and requests	1,747	2,331	2,000
◇ Adhere to .gov compliance			
✓ No endorsements or advertisements	100%	100%	100%
✓ ADA standards	75%	70%	75%

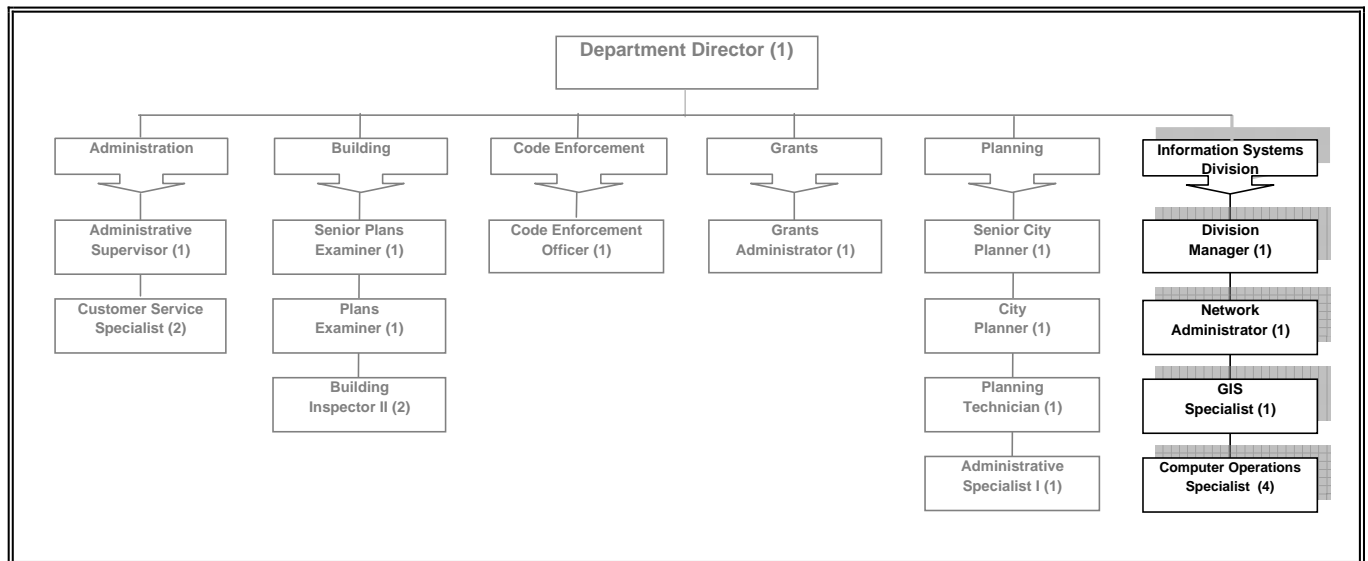


DEVELOPMENT SERVICES DEPARTMENT

Information Systems Division

Information Systems Division	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0	1.0	1.0	1.0
Network Administrator	2.0	1.0	1.0	1.0
GIS Specialist	1.0	1.0	1.0	1.0
Computer Operations Spec.	4.0	4.0	4.0	4.0
TOTAL POSITIONS	8.0	7.0	7.0	7.0

POSITION CLASSIFICATION STRUCTURE





DEVELOPMENT SERVICES DEPARTMENT Information Systems Division

Information Systems Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	7.0	466,205	396,623	395,654	396,515
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential				1,300	
Benefits & Taxes		141,731	113,449	122,445	122,970
Other: Retiree Health Savings				2,000	3,008
		\$607,936	\$510,072	\$521,399	\$522,493
Operation & Maintenance					
Professional Services		362,823	388,447	412,359	434,575
Utilities		2,053	1,375	792	800
Repairs & Maintenance (including cleaning)		24,400	23,391	25,402	25,150
Vehicle/Equip. Replacement Prog: Lease		9,155	9,470		
Vehicle/Equip. Replacement Prog: Rent		1,973			
Meetings, Training & Travel		622	27		4,500
Supplies		103,171	9,687	28,025	4,000
Outside Contracts					
Other		1,427	912	694	520
		\$505,624	\$433,309	\$467,272	\$469,545
Capital Outlay		146,399	1,978		*
Subtotal Expenditures		\$1,259,959	\$945,359	\$988,671	\$992,038
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,259,959	\$945,359	\$988,671	\$992,038

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



OPERATING BUDGET

Community Development

Development Services Department

❖ Tourism/Economic Development ❖





TOURISM/ ECONOMIC DEVELOPMENT FUND

MISSION STATEMENT

Improve the economic well-being of the community through tourism promotion and development.

DESCRIPTION

A Transient Occupancy Tax ("bed tax") is a special excise tax imposed on hotel and motel room rentals for temporary rentals (30 days or less). Lake Havasu City's bed tax is currently 3%. The restaurant and bar sales tax was increased from 2% to 3% with the additional 1% for this fund. Revenues from both sources are dedicated to increasing tourism and promoting economic development in the City.

The Lake Havasu City Convention and Visitors Bureau (CVB) receives 75% of the funds and is responsible for the enhancement and promotion of tourism. Its function is to develop a campaign of information, advertising, promotion, exhibition, and publicity relating to the tourism business, including the recreational, scenic, and historical attractions of the City and disseminating such information to the public through various state, national, and international media. A portion of the funds are used to support certain special events held in the City. The CVB also has the goal of enhancing the quality of life of Lake Havasu City residents with a healthy economy and with exciting special events.

The Partnership for Economic Development (PED) receives the remaining 25% of the funds and is responsible for expanding the economic base of the community through the attraction of new business investment and expansion and retention opportunities for existing businesses to make them more competitive. The PED has developed a strategic action plan to diversify the City's economic base, strengthen the competitiveness of business real estate and development site resources, amplify local business retention and expansion efforts, strengthen the competitiveness of resident's skills to assume higher paying and career-oriented jobs, and improve public awareness about economic development.

ACCOMPLISHMENTS 2010-2011



Convention & Visitors Bureau

- Designed, produced and launched consumer-friendly destination website at www.golakehasasu.com to promote the City.
- Awarded \$138,700 of grants to support 26 different special events, streamlined the Event Sponsorship Program (ESP) with a simplified application and tightened standards which require most ESP grants in the future to be tied to specific marketing actions that attract overnight visitors.
- Unveiled the 2010 Lake Havasu City International Visitors Study, an internet-based survey combining seven different questionnaires into one to capture detailed snapshots of past, present and potential future visitors.
- Distributed 18 news releases including coverage in the Los Angeles Times, Chicago Tribune, Arizona Republic, AOL News/Huffington Post and EntertainmentWeekly.com with an equivalent advertising value of \$4 million.
- Developed a summer promotional campaign aimed at recreational boaters in Riverside and San Bernardino, Calif. utilizing five billboards over five months located on highly trafficked interstate highways.
- Lake Havasu City, Arizona Facebook fans (www.facebook.com/lakehasasucityarizona) doubled to 21,000, a 100% increase, due to daily monitoring and numerous daily posts. Updates to the Facebook page are automatically recycled as tweets for Twitter users. The CVB also created a YouTube channel and uploaded several new videos.



TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2010-2011 (CONT.)

- Created a comprehensive event calendar with 505 events listed over the year representing 1,558 event days.
- Developed a new lure brochure listing every overnight lodging or campground within the City. It was distributed to 95,000 people through 1,576 rack locations in Phoenix, Las Vegas, Palm Springs and Yuma, in addition to outlets along the Colorado River and I-40.
- Secured nationally syndicated radio program, Car & Driver, to broadcast live from the Relics & Rods Run to the Sun classic car show. Facilitated National Geographic Channel national television production about the London Bridge, including a tour inside.
- Used Arizona Office of Tourism research to identify the economic impact of tourism in Mohave County, the study revealed that tourism created 2,000 local jobs, \$164 million in local sales and \$3.4 million in local taxes during 2009.
- Created an on-line sweepstakes for Lake Havasu City with Woman's Day Magazine over the winter that generated 147,299 entries.
- Developed an ad for the Arizona Travel Guide, the official visitor guide for the Arizona Office of Tourism (AOT), distributed to 400,000 potential visitors annually.
- Surveyed attendees at the Havasu Island Balloon Festival & Fair to determine its economic impact at \$1 million, and LHC Bluegrass on the Beach festival at \$750,000 (market leakage not considered).



Partnership for Economic Development

- The PED successfully recruited Astro Haven Enterprise to Lake Havasu City with the intent of building their flagship building in the Agave Business Park. This has created 15 new jobs for the City. The PED is also working with a second client which is a distribution company that will create 26 new jobs for Lake Havasu.
- The PED assisted Hobby Lobby and Ross with their informational needs on the City, and they both will be opening new stores in the area. The PED maintains focus on attracting and recruiting businesses from the southern California market. Staff attended the Los Angeles Boat show and networked with current Lake Havasu visitors and potential visitors to the area.
- The PED has pledged \$200,000 toward the creation of an Arizona State University campus here in Lake Havasu. In total, the PED has donated \$235,000 to the Havasu Foundation for Higher Education to assist in bringing a four year university to the City.
- On a quarterly basis the PED compiles consumer spending information on grocery, housing, transportation, healthcare and miscellaneous goods and services.
- The PED is actively involved with community businesses and organizations including: Chamber of Commerce, Convention & Visitors Bureau, Marine Association, Colorado River Building Industry Association, Lake Havasu Unified School District, K-12 Foundation, Havasu Foundation for Higher Education, and Havasu Regional Medical Center Advisory Council.
- The PED CEO was appointed by the Governor of Arizona to serve on the Rural Business Advisory Committee associated with the new Arizona Commerce Authority which replaces the Arizona Department of Commerce. He also serves on the boards for the Arizona Association of Economic Development and the Arizona Rural Development Council.



TOURISM/ ECONOMIC DEVELOPMENT FUND

OBJECTIVES 2011-2012

- Provide 75% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu City Convention and Visitors Bureau for the promotion, development, and enhancement of the tourism industry.
- Provide 25% of the total collections from transient occupancy tax and the additional 1% restaurant and bar tax to the Lake Havasu Partnership for Economic Development to promote business recruitment, expansion, and retention.

Tourism/Economic Development Expenditures	Actual		Budget	
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Lake Havasu City Convention and Visitors Bureau	1,017,443 *	1,017,560 *	1,218,750 *	1,050,000 *
Partnership for Economic Development	339,148 *	339,187 *	406,250 *	350,000 *
Contingency			100,000	100,000
TOTAL EXPENDITURES	1,356,590	1,356,746	\$1,725,000	\$1,500,000

**Distribution of funds based on actual revenues received on a 75%/25% split.*



Bridgewater Channel





OPERATING BUDGET

General Government

❖ City Attorney ❖

City Clerk

City Council

City Manager

Finance Department

General Services

Municipal Court





CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation as well as effective prosecution to facilitate the development and implementation of the City Council's vision for the community.

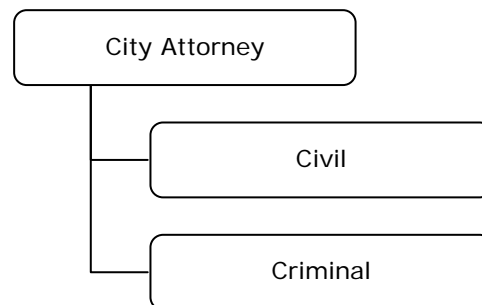
To administer justice in a fair and ethical manner with a focus on providing support to crime victims under Arizona's Victim's Rights laws, efficiently and aggressively prosecuting criminal matters and working side by side with law enforcement in a combined effort to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of two areas.

The Civil section of the City Attorney's office provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing and/or approving as to form all proposed ordinances, contracts, intergovernmental agreements, development agreements, annexation proposals, and resolutions which may be considered for adoption by the City Council to ensure that they adequately protect the legal interests of the City.

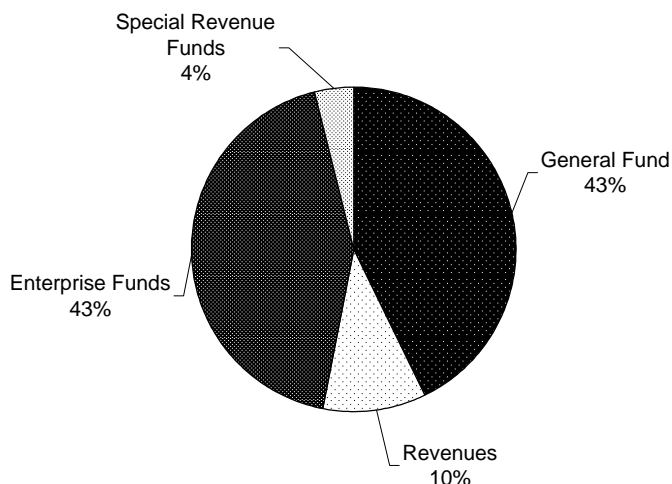
Organization Chart



The City Attorney is also responsible to act as the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may appear in any and all litigation affecting the City and may appear and represent the City.

Other responsibilities include: assisting City Departments with various projects; the handling and/or coordination of the City's representation in legal proceedings including personnel matters, administrative personnel appeal hearings and civil litigation matters; representing the City in development agreement negotiations and/or future annexations to ensure that the City's best interests are being met through growth and development in accordance with the City's General Plan and adopted and approved annexation policy.

FUNDING SOURCE



ACCOMPLISHMENTS 2010-2011

- Drafted and/or reviewed and approved as to form all contracts, intergovernmental agreements, leases, grants, operating policies and procedures, personnel rules and regulations, ordinances, resolutions, real estate deeds, and correspondence relating to same, as requested by City staff, for submittal to the City Council for review, approval, and/or adoption in order for departments to effectively conduct City business.

CITY ATTORNEY

Civil

ACCOMPLISHMENTS 2010-2011 (CONT.)

- Continued our efforts to limit the City's exposure to potential claims and liabilities by limiting more stringent indemnification provisions in City contracts and agreements, and encouraging proper legal accountability in all areas of municipal activity by all departments and officials. These efforts include requesting, where appropriate, all relevant reports, records, and communications in order to thoroughly investigate the facts underlying potential claims against the City and/or its officials when conducting any necessary legal research to provide, as appropriate, both written and verbal legal opinions. The legal department staff also attended a variety of continuing legal education seminars, relating to new developments in municipal law and have proactively encouraged the implementation of policies and procedures intended to incorporate recent legal developments in an ongoing effort to protect the City's legal interest.
- Represented and/or coordinated the representation of the City as a party in legal proceedings including lawsuits filed by or against the City as well as claims filed by or with state and federal administrative agencies.
- Provided legal advice and guidance to the Mayor, City Council, City Manager and City staff during critical City negotiations relating to wastewater, economic development incentives, sale of City effluent, annexations, transportation services and real estate related issues in order to effectively meet the City Council's stated goals and objectives. Attended numerous meetings to discuss the same throughout the fiscal year, performed related research, and drafted or reviewed related documents.
- Continued to assist and provide legal advice and representation in areas relating to the citywide wastewater project, including document review, attendance at meetings, reviewing reports related to financing and construction of the project and facilitated resolution of issues arising in regard to the project.



City Hall



CITY ATTORNEY Civil

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
➤ Act as General Counsel for the Mayor and City Council, City Boards, City Committees, City Manager, and City Departments			
◇ Provide legal representation and advice to City Officials and Departments in a timely manner			
✓ Respond to Requests for Legal Services within the requested time frame	888	905	920
✓ Provide requested written and verbal legal opinions to Mayor and City Council, City Manager, and Department Directors within the requested time frame	80	82	84
✓ Attend meetings of City Council, Boards, Commissions, etc.	567	570	573
➤ Assure that City operations comply with all federal, state, and local laws			
◇ Review and approve all agreements, ordinances, and resolutions for the City in a timely manner			
✓ Review and approve Sole Source/Emergency Purchase Justifications within 3 days	262	267	272
✓ Review and approve all ordinances, resolutions, and contracts submitted for approval as to form within requested time frame	271	276	282
➤ Provide accurate and knowledgeable legal advice			
◇ Continue legal education to remain informed and gain knowledge of important legal issues			
✓ Trainings, seminars, and conferences attended	7	7	7



CITY ATTORNEY Criminal

DESCRIPTION

The Criminal section is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court including revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice to the Police Department, Code Enforcement, Western Arizona Humane Society, and the Registrar of Contractors as well as reviews cases for screening of potential criminal charges. The City Prosecutor is also responsible for filing and processing asset forfeitures.

The Victim Assistance Program provides direct services related to assisting misdemeanor or crime victims in understanding and participating in the criminal justice system, recovering restitution, and assessing the victim's needs in order to provide agency referral information, as needed. The Victim Advocate interacts with crime victims providing frequent case status, answering questions, assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims and Victim Impact Statements. The Victim Advocate also attends a variety of court hearings either with victims or on their behalf and also acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

ACCOMPLISHMENTS 2010-2011

- Continued to provide legal advice to the Police Department, Code Enforcement, Western Arizona Humane Society, Registrar of Contractors, and other local and state agencies.
- Continued to maintain an acceptable level of enforcement through prosecution of over 1,462 new misdemeanor violations of state laws and/or violations of City Codes per month in FY 09-10 with an emphasis on DUI and victim's rights cases.
- Prosecutors attended over 2,717 hearings during FY 09-10 which included jury trials, bench trials, trial settings, pre-trial conferences, status hearings, omnibus hearings, probation revocation hearings, restitution hearings, and appeal hearings, and is estimated to attend over 2,700 hearings during FY 10-11. Prosecutors conducted over 160 officer, victim, and witness interviews in preparation for trial and case review in FY 09-10.
- Prosecutors successfully obtained orders against defendants to pay over \$14,800 worth of restitution for law enforcement's time in investigating DUI accidents in FY 09-10.
- Prosecution forfeited in excess of \$84,397 traceable to offenses involving illegal drugs as well as one vehicle and other miscellaneous property.
- Prosecution staff submitted over 4,500 requests for criminal history information to the Department of Public Safety during FY 09-10 and estimates submitting over 4,600 requests for FY 10-11.



CITY ATTORNEY Criminal

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Administer justice in misdemeanor criminal cases in an efficient, timely, and economically reasonable manner			
◇ Prosecute and adjudicate criminal cases by zealously representing the State in all misdemeanor criminal matters			
✓ Criminal cases received and processed for misdemeanor prosecution	1,462	1,450	1,460
✓ Criminal cases resulting in plea agreements	1,046	1,067	1,088
✓ Probation Revocations filed	16	18	20
◇ Critically review and analyze all criminal cases to determine whether there is a likelihood of conviction			
✓ Jury & bench trials conducted	24	25	26
✓ Percent of defendants found guilty at trial	88%	89%	89%
◇ Review reports for requested charges from LHCPD, Code Enforcement, Registrar of Contractors, Western Arizona Humane Society and the County Attorney's Office and make appropriate and timely charging decisions			
✓ Criminal cases reviewed for charging within 3-5 days of receipt provided all information has been received	427	435	444
✓ Long forms filed with the Court	258	263	268
◇ Recover restitution for the costs of LHCPD investigation of DUI cases			
✓ Total amount of restitution ordered to the LHCPD for costs incurred investigating DUI accidents	\$14,800	\$15,000	\$15,500
◇ Successfully recover forfeiture assets associated with drug arrests by LHCPD			
✓ Total amount of forfeiture assets recovered	\$84,397	\$18,878 (actual as of 1/31/10)	\$50,000
◇ Recover fees related to the prosecution of all misdemeanor criminal matters			
✓ Total amount of Prosecution Assessment Recovery Fees (PARF) assessed	\$102,500	\$53,700 (actual as of 1/31/10)	\$75,000
➤ Provide accurate and knowledgeable legal advice			
◇ Attend trainings, seminars and conferences in an effort to remain current			
✓ Trainings, seminars and conferences attended	7	7	7



CITY ATTORNEY Criminal

PERFORMANCE MEASURES (CONT.)

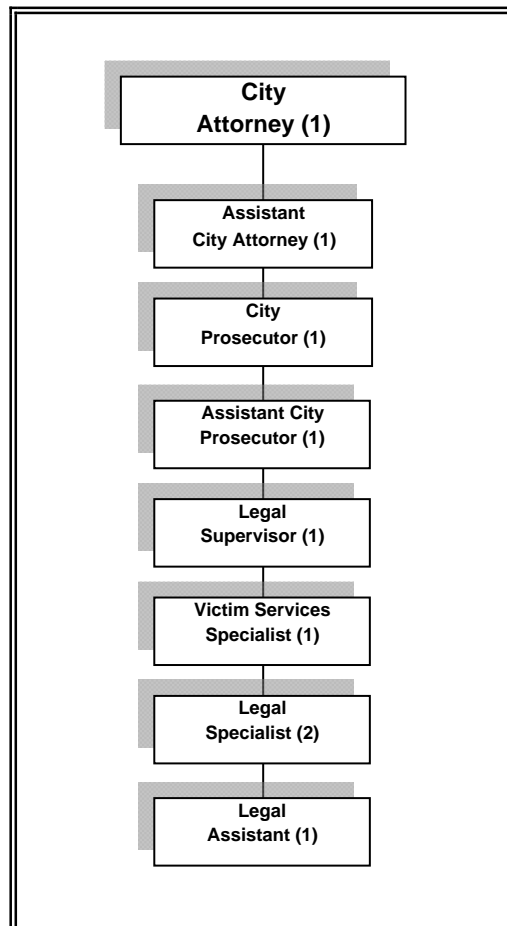
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ To assist victims in understanding and participating in the criminal justice system with an emphasis on domestic violence			
◇ Provide direct services to 75% of domestic violence victims by having an advocate personally assist crime victims through all phases of the criminal justice process and assist with providing appropriate referrals			
✓ Number of all victim cases receiving direct services	408	416	424
✓ Number of domestic violence victims receiving direct services	276	282	288
✓ Number of direct services provided	2,304	2,350	2,397
✓ Percentage of domestic violence victims receiving direct services	78%	79%	80%
✓ Hearings attended by Victim Advocate either with victim, or on behalf of a victim	419	427	435
◇ Monitor program for effectiveness and efficiency			
✓ Percent of victim surveys returned that reported services received helped them exercise their victims' rights during the criminal justice process	97%	97%	97%
✓ Number of volunteer hours provided to Victim Assistance Program	110	132	140
✓ Value of volunteer hours utilized for Victim Assistance Program (\$7.35/hr.)	\$797	\$963	\$1,029



CITY ATTORNEY

City Attorney Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
City Attorney	1.0	Contract Position	Contract Position	1.0
Assistant City Attorney	2.0	1.0	1.0	1.0
City Prosecutor	1.0	1.0	1.0	1.0
Assistant City Prosecutor	1.0	1.0	1.0	1.0
Administrative Supervisor	2.0	1.0	1.0	
Legal Supervisor				1.0
Victim Services Specialist				1.0
Administrative Specialist I	4.0	3.0	3.0	
Legal Specialist				2.0
Administrative Technician		1.0	1.0	
Legal Assistant				1.0
TOTAL POSITIONS	11.0	8.0	8.0	9.0

POSITION CLASSIFICATION STRUCTURE





CITY ATTORNEY

City Attorney		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	9.0	487,334	443,580	441,747	448,520
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes		175,014	160,894	171,859	175,123
Other: Retiree Health Savings			1,000	2,000	5,014
		\$662,348	\$605,474	\$615,606	\$628,657
Operation & Maintenance					
Professional Services		129,934	167,478	175,485	175,495
Utilities		3,028	3,024	3,048	3,048
Repairs & Maintenance (including cleaning)		815	491	230	200
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		4,287	1,965	5,000	5,000
Supplies		24,157	13,115	14,350	13,450
Outside Contracts					
Other		5,529	2,725	6,700	4,950
		\$167,750	\$188,798	\$204,813	\$202,143
Capital Outlay					*
Subtotal Expenditures		\$830,098	\$794,272	\$820,419	\$830,800
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		830,098	\$794,272	\$820,419	\$830,800

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



OPERATING BUDGET

General Government

City Attorney

❖ City Clerk ❖

City Council

City Manager

Finance Department

General Services

Municipal Court





CITY CLERK

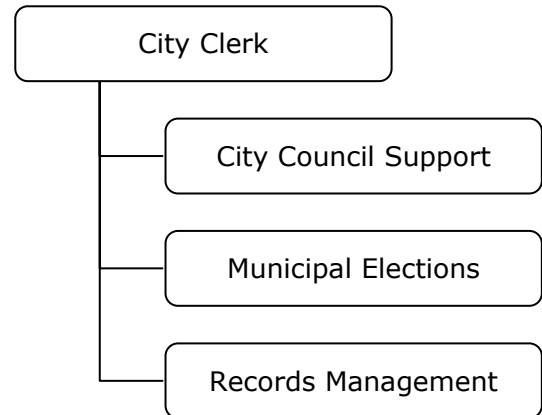
MISSION STATEMENT

The City Clerk's Office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

The Office of the City Clerk provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the city's history; prepares agendas, posts, publishes, and records all City Council actions; maintains the Lake Havasu City Code; conducts and oversees municipal elections processes; provides support systems for those functions; and performs all functions necessary to issue licenses and permits.

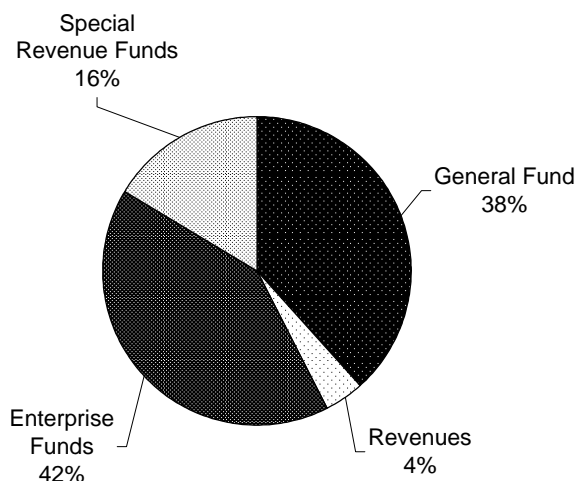
Organization Chart



ACCOMPLISHMENTS 2010-2011

- Provided audio/video live streaming and approved minutes of all City Council Regular Meetings and Work Sessions to the City's website via Granicus software. Published Notice of Meetings, election materials, meetings and events calendar, and summary of council legal actions to the City website.
- Conducted the Fall 2010 Primary and General elections where a Mayor and three Councilmembers were elected.
- Coordinated and conducted the annual Student Government Day and Mock City Council Meeting in conjunction with the London Bridge Woman's Club and the Lake Havasu High School Student Council.
- Conducted a Special All-Mail Ballot Referendum election for the purpose of approving or disapproving an ordinance to annex a portion of property commonly known as The Refuge at Lake Havasu.
- Initiated process to post City Council agenda packets including all back-up documentation to the City's website.
- Prepared, posted, and published all public notices and election publicity pamphlet for the 2011 Spring Special Referendum Election.

FUNDING SOURCE





CITY CLERK

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
➤ Administer all City Council meetings and related responsibilities effectively while efficiently serving as the citizen's link to local government			
◇ To ensure all City Council packets are compiled and distributed timely			
✓ Percentage of Council meeting minutes completed in time for next regularly scheduled meeting	100%	100%	100%
✓ Agenda items compiled and processed	525	475	495
✓ Hours of Council meeting minutes transcribed	135	186	190
◇ To ensure compliance with Arizona's Open Meeting Law and City Code			
✓ Percentage of Council agendas and packets distributed more than 24 hours prior to meeting	100%	100%	100%
✓ Notice of Meetings posted to the designated public posting sites and to the City's website	75	65	65
➤ Issue and process liquor licenses, special event liquor licenses, special event permits, and Bridgewater Channel permits in an efficient and timely manner			
◇ Collect and distribute applications, communicate, and follow up with City staff and the applicants throughout the process			
✓ Permits for special events on public property	114	125	130
✓ Bridgewater Channel permits	15	15	15
✓ Liquor licenses for Council recommendation	18	18	18
✓ Special event liquor licenses for Council recommendation	29	39	45
✓ Liquor license agent change and acquisition of control	1	1	1
✓ Temporary and permanent extensions of premises permits for liquor service	42	43	44



CITY CLERK

PERFORMANCE MEASURES (CONT.)

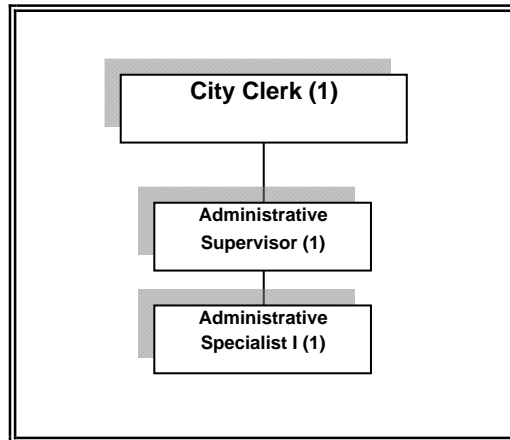
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
<p>➤ Perform administrative support for City elections and all election-related activities in the most efficient and effective manner, and in full compliance with all applicable statutes</p> <p>◊ To provide effective voter assistance and education</p> <ul style="list-style-type: none"> ✓ Municipal elections 1 3 0 ✓ Percentage of voter turnout for Fall 2010 Primary Election N/A 26.3% N/A ✓ Registered voters for Primary Election N/A 32,596 N/A ✓ Percentage of completion of Canvass of Election within 6 to 20 days after the election N/A 100% N/A ✓ Total cost for Primary Election N/A \$33,989 N/A ✓ Percentage of voter turnout for Fall 2010 General Election N/A 55.0% N/A ✓ Registered voters for General Election N/A 33,139 N/A ✓ Percentage of completion of Canvass of Election within 6 to 20 days after the election N/A 100% N/A ✓ Total cost for General Election N/A \$34,362 N/A ✓ Percentage of voter turnout for Special All-Mail Ballot Election N/A 50% N/A ✓ Registered voters for Special Election N/A 35,000 N/A ✓ Percentage of completion of Canvass of Election within 6 to 20 days after the election N/A 100% N/A ✓ Total cost for May Special Election N/A \$138,000 N/A <p>➤ Provide productive records and information management services for internal and external customers with excellent customer service and timely access to public records</p> <p>◊ Maintain accurate records management system to provide effective and easy access to public records</p> <ul style="list-style-type: none"> ✓ Percentage of City Council meeting minutes scanned within five days of Council approval 100% 100% 100% ✓ Requests For Information received, processed, and recorded 785 525 556 ✓ Employment Eligibility Verification forms mailed to businesses in Lake Havasu City 265 197 202 ✓ Employment Eligibility Verification forms processed 250 233 238 <p>◊ Follow the Arizona State Library, Archives and Records schedule for microfilming, scanning, and destruction of records</p> <ul style="list-style-type: none"> ✓ Pages of permanent records microfilmed 7,000 13,700 13,710 ✓ Documents scanned per retention schedule and for effective research 1,225 1,300 1,305 			



CITY CLERK

City Clerk	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
City Clerk	1.0	1.0	1.0	1.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	1.0
TOTAL POSITIONS	3.0	3.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE





CITY CLERK

City Clerk		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	3.0	197,386	193,693	196,868	190,892
Salaries - Part-Time	0.0	13,417			
OT, Standby & Shift Differential		618			
Benefits & Taxes		73,260	61,095	63,027	67,030
Other					
		\$284,681	\$254,788	\$259,895	\$257,922
Operation & Maintenance					
Professional Services		28,037	5,527	71,000	7,000
Utilities					
Repairs & Maintenance (including cleaning)				1,000	1,000
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		2,782	655	400	650
Supplies		2,615	1,272	2,000	2,400
Outside Contracts					
Other		18,471	14,665	19,000	16,030
		\$51,905	\$22,119	\$93,400	\$27,080
Capital Outlay					*
Subtotal Expenditures		\$336,586	\$276,907	\$353,295	\$285,002
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$336,586	\$276,907	\$353,295	\$285,002

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0





OPERATING BUDGET

General Government

City Attorney

City Clerk

❖ City Council ❖

City Manager

Finance Department

General Services

Municipal Court





CITY COUNCIL

MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

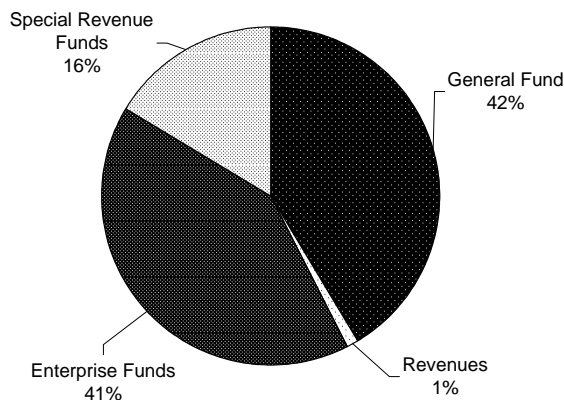
DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 6:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.

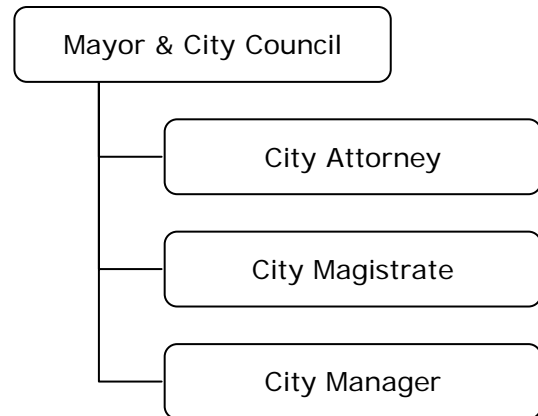
GOALS & OBJECTIVES 2011-12

1. Financially Sound City Government.
 - Adequate level of financial reserves consistent with adopted financial policies.
 - Expanded public/private partnerships to increase tax base.
2. Strong, Diversified Local Economy.
 - Attraction of new businesses, particularly light, clean manufacturing.
 - Qualified and educated workforce.

FUNDING SOURCE



Organization Chart



3. Safe and Clean Community.
 - Maintain low crime rate.
 - Maintain timely response to an emergency.
4. Enhanced Quality of Life.
 - Expanded and developed park system.
 - Recreational facilities and programs responsive to community needs.
5. Effective Utility System.
 - Development of wastewater collection and treatment.
 - Secure & protect adequate water supply, develop reuse.
6. Blue Lake, Beautiful Mountains.
 - Public access to lake along entire shoreline.
 - Quality water in lake.
7. First-Class Resort Development.
 - Development of Island, major resort.
 - More year-round tourism.



CITY COUNCIL

City Council	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Assistant to the Mayor	1.0	1.0	1.0	
TOTAL POSITIONS	1.0	1.0	1.0	0.0

City Council		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	0.0	51,811	50,220	49,617	
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes		66,749	67,986	59,055	38,933
Other: Council Fees	7.0	56,823	55,290	55,290	55,442
		\$175,383	\$173,496	\$163,962	\$94,375
Operation & Maintenance					
Professional Services		19,070			
Utilities		3,122	1,949		1,317
Repairs & Maintenance (including cleaning)		2,331	513	550	513
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		11,430	8,050	12,300	15,300
Supplies		5,276	2,513	2,960	2,960
Outside Contracts				5,000	2,000
Other		31,598	29,985	28,696	33,022
		\$72,827	\$43,010	\$49,506	\$55,112
Capital Outlay					*
Subtotal Expenditures		\$248,210	\$216,506	\$213,468	\$149,487
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$248,210	\$216,506	\$213,468	\$149,487

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



OPERATING BUDGET

General Government

City Attorney

City Clerk

City Council

❖ City Manager ❖

Finance Department

General Services

Municipal Court





CITY MANAGER Administration

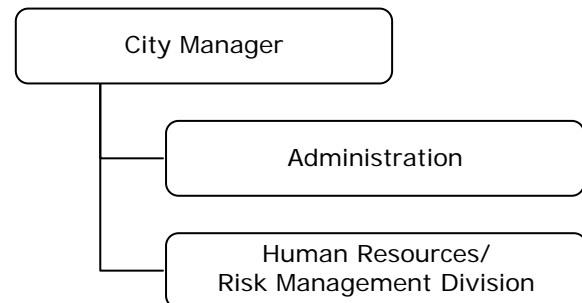
MISSION STATEMENT

Carry out the policy guidance of the City Council by providing leadership and direction to City departments in meeting council's goals and objectives; addressing the community's needs and assuring orderly development of the City; continually monitoring progress on goals to ensure they are being met and implemented while holding staff accountable for achieving the desired results; working with outside agencies by representation on the boards of directors of the Partnership for Economic Development, Convention & Visitors Bureau, and the Western Arizona Council of Governments; participating in partnering opportunities with the Lake Havasu Unified School District and the Havasu Foundation for Higher Education and four-year university partners; and ensuring responsive local government services are provided to the residents by employees that are capable, properly trained, and given the proper resources to provide the highest quality of service to the community.

DESCRIPTION

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in delineating the goals which the City government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses

Organization Chart

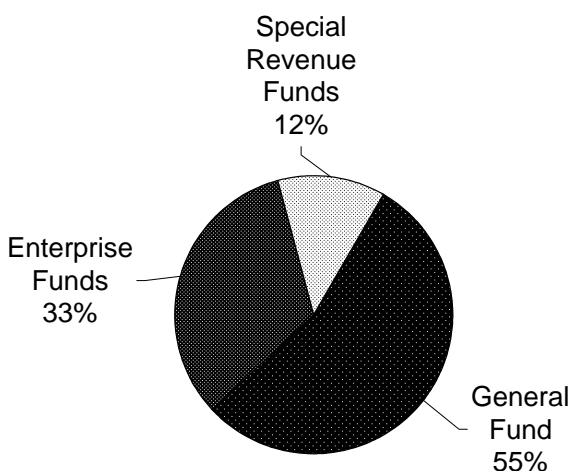


of action are defined, the City Manager implements the established policies and directions through professional leadership and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitable, and excellently, and the overall operation of the City government remains fiscally stable and responsive to the community.

ACCOMPLISHMENTS 2010-2011

- Created a Vision Plan with the assistance of community stakeholders.
- Maximized service delivery at less cost by cross-utilization of employees, and restructuring of City departments.
- Conducted energy audit of city facilities
- Installed energy-conserving HVAC units and thermostat controls in some city facilities utilizing grant funding.
- Participated as a Panel Speaker at the 2011 Arizona City/County Management Association Winter Conference regarding management through the current fiscal crisis.
- Initiated Social Media campaign to engage and inform citizens.
- Initiated review of special event policies and practices and formed committee to create a streamlined process for future implementation.
- Participated in the development of an agreement with Arizona State University for the location of a campus in Lake Havasu City.

FUNDING SOURCE





CITY MANAGER Administration

PERFORMANCE MEASURES

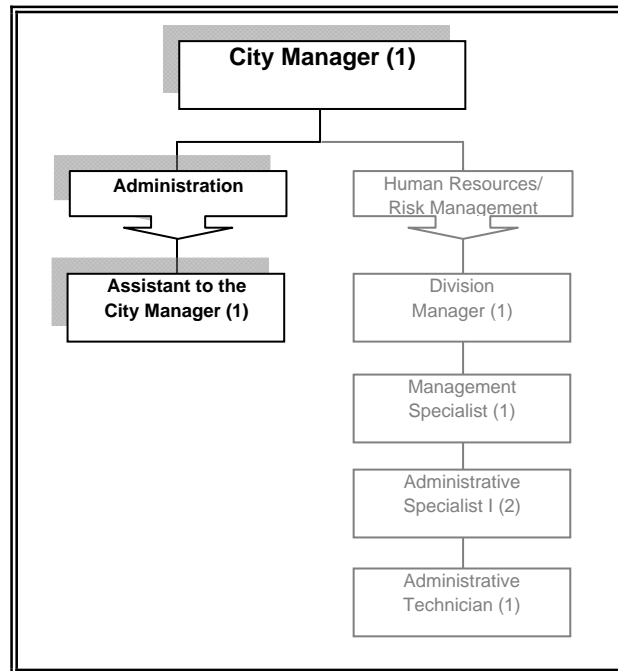
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
CITY COUNCIL GOAL # VI - BLUE LAKE, BEAUTIFUL MOUNTAINS			
CITY COUNCIL GOAL # VII - FIRST-CLASS RESORT DEVELOPMENT			
➤ Provide relevant information to elected officials			
◇ Ensure efficient operations throughout the organization			
✓ Monthly COMPSTAT Reports completed	12	12	12
◇ Provide public lobbying expenditure reporting to Arizona Secretary of State			
✓ Quarterly lobbyist expenditure reports completed	4	4	4
✓ Annual public lobbyist expenditure reports completed	1	1	1
➤ Provide accurate and timely news and information to citizens, elected officials, and employees			
◇ Coordinate meetings, research and answer Council, staff, and citizen questions			
✓ Establish initial response to City Council calls & inquiries by phone or email within four hours	100%	100%	100%
✓ Provide requested City Council information by phone or email within ten working days	100%	100%	100%
✓ Number of monthly reports distributed to City Council by 17th of each month	12	12	12
✓ Establish initial contact with citizens within four hours of their request for information or service by phone or email informing them of disposition of their request	100%	100%	100%



CITY MANAGER Administration

City Manager Administration Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
City Manager	1.0	1.0	1.0	1.0
ICA Manager	1.0	1.0	1.0	
Cablecast Producer	1.0			
Management Specialist	1.0			
Assistant to the City Manager	1.0	1.0	1.0	1.0
TOTAL POSITIONS	5.0	3.0	3.0	2.0

POSITION CLASSIFICATION STRUCTURE





CITY MANAGER Administration

City Manager Administration		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	2.0	370,316	374,973	241,747	197,159
Salaries - Part-Time	0.0	12,063			
OT, Standby & Shift Differential					
Benefits & Taxes		143,855	128,620	98,148	80,460
Other: Retiree Health Savings				2,799	3,413
		\$526,234	\$503,593	\$342,694	\$281,032
Operation & Maintenance					
Professional Services					
Utilities		1,129	747	1,200	700
Repairs & Maintenance (including cleaning)			286	500	500
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		6,504	3,363	6,000	6,000
Supplies		1,694	781	3,000	3,000
Outside Contracts					
Other		5,241	1,537	5,600	5,100
		\$14,568	\$6,714	\$16,300	\$15,300
Capital Outlay		138,199	2,785		*
Subtotal Expenditures		\$679,001	\$513,092	\$358,994	\$296,332
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$679,001	\$513,092	\$358,994	\$296,332

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



CITY MANAGER

Human Resources/Risk Management Division

MISSION STATEMENT

Attract, select and retain highly qualified employees in support of providing high quality service and programs to the public through effective and innovative human resources policies and practices. Provide a competitive, cost-effective benefit program focusing on prevention and wellness. Provide a comprehensive, cost-effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.

DESCRIPTION

The Human Resources/Risk Management Division is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The division directly and indirectly serves all City departments and their respective employees by administering and maintaining:

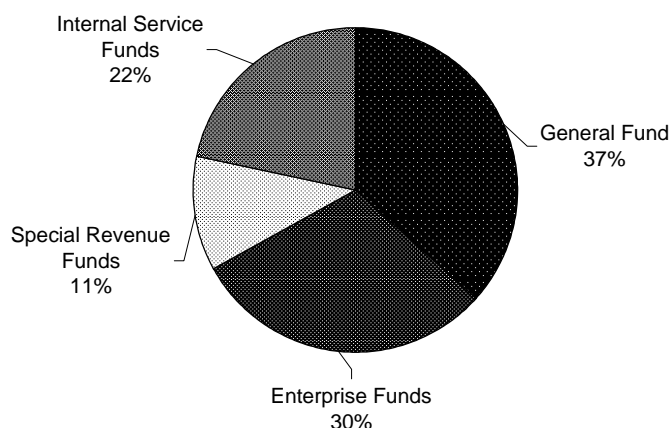
- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.

- Performance evaluation processes.
- The City's self-insured benefits trust.
- Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc.

ACCOMPLISHMENTS 2010-2011

- Successfully negotiated Memorandums of Understanding with applicable labor groups.
- Successfully completed ADOT & FTA Audit of drug/alcohol testing.
- Conducted quarterly citywide Risk Assessments.
- Coordinated multiple safety training opportunities.
- Successfully completed a Request for Proposal for the Insurance Broker of Record.
- Successfully completed a workers' compensation audit.

FUNDING SOURCE





CITY MANAGER

Human Resources/Risk Management Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Attract, select, and retain highly qualified employees in support of providing high quality service and programs to the public			
◇ Review and improve the recruitment process to ensure diverse pools of qualified applicants			
◇ Pursue technological options to enhance recruitments, such as on-line job interest cards and integrated applicant tracking system			
◇ Establish a testing/training center			
◇ Continue ongoing employee training and development plans			
✓ Number of recruitments	70	42	25
✓ Number of applicants	1,298	1,230	750
✓ Average days to fill competitive recruitments	63	55	40
✓ Turnover	8%	7%	6%
➤ Provide a comprehensive, cost effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations			
◇ Review and provide active case management for Workers' Compensation and Leave Administration			
✓ Workers' Compensation - Medical Only	42	40	41
✓ Time Lost Claims	14	10	11
➤ Develop programs and explore options to provide the City with the most cost effective options available			
◇ Attend regional training and claims reviews related to Safety, Liability, and Risk Management			
✓ Training classes attended	36	39	37
◇ Monitor and explore safety and loss control options in relation to workers' compensation and liability insurance in an effort to maintain control and keep premiums at a minimum.			
✓ Workers' compensation/liability options explored	1	1	1
✓ savings achieved	32%	N/A	N/A

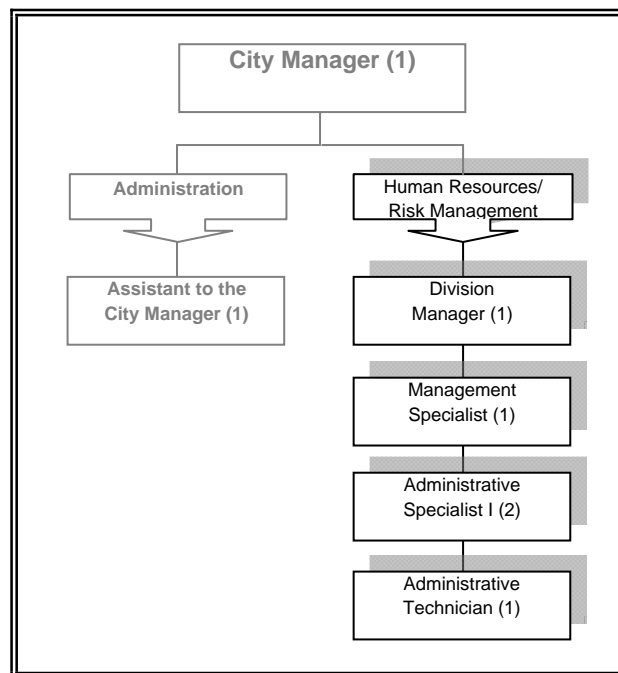


CITY MANAGER

Human Resources/Risk Management Division

Human Resources/Risk Mgmt.	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0	1.0	1.0	1.0
Human Resources Supervisor	1.0	1.0		
Management Specialist	1.0		1.0	1.0
Administrative Specialist II			1.0	
Administrative Specialist I	3.0	4.0	2.0	2.0
Administrative Technician	3.0	2.0	1.0	1.0
TOTAL POSITIONS	9.0	8.0	6.0	5.0

POSITION CLASSIFICATION STRUCTURE





CITY MANAGER Human Resources/Risk Management Division

HR/RM Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	5.0	396,399	348,172	267,821	247,950
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes		152,290	117,163	94,685	97,409
Other: Retiree Health Savings			1,000	4,244	5,259
		\$548,689	\$466,335	\$366,750	\$350,618
Operation & Maintenance					
Professional Services		39,172	28,212	30,000	24,500
Utilities		940	657	720	720
Repairs & Maintenance (including cleaning)		53	195	400	600
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		5,337	4,165	5,400	5,000
Supplies		8,656	5,307	6,800	17,093
Outside Contracts					
Other		29,535	14,986	13,575	11,480
		\$83,693	\$53,522	\$56,895	\$59,393
Capital Outlay					*
Subtotal Expenditures		\$632,382	\$519,857	\$423,645	\$410,011
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$632,382	\$519,857	\$423,645	\$410,011

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



OPERATING BUDGET

General Government

City Attorney

City Clerk

City Council

City Manager

❖ Finance Department ❖

General Services

Municipal Court





FINANCE DEPARTMENT Administrative Services

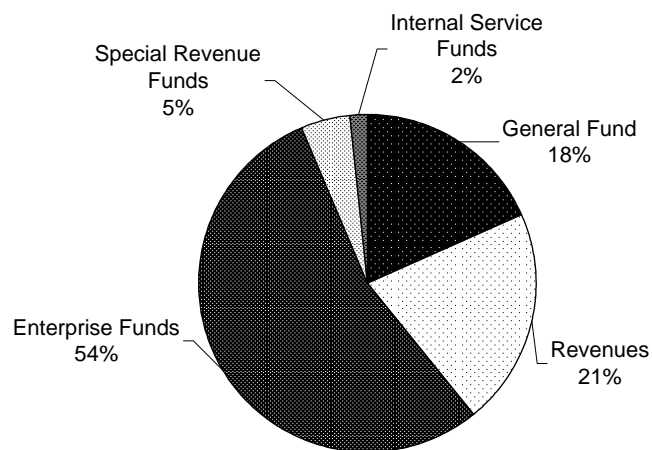
MISSION STATEMENT

The Finance Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability. Finance provides exceptional customer service to citizens and vendors along with providing responsive support for the operations of City Departments. Finance provides timely advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City.

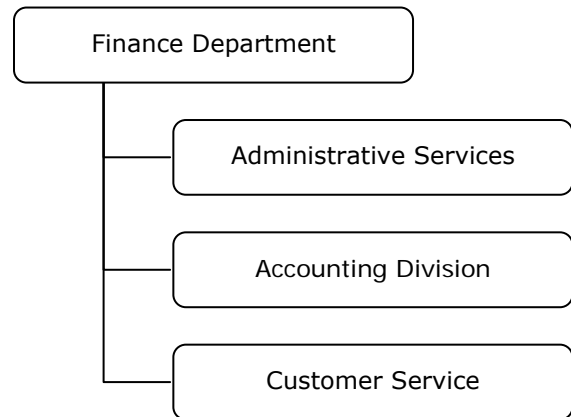
DESCRIPTION

The Administrative Services Division provides revenue analysis and forecasting, rate modeling, expenditure analysis and monitoring, and compilation of the annual budget, Community Investment Program, and other documents and reports. Responsibilities include budget processes, tax reporting and collections, Wastewater System Expansion loan program, administration of developer agreements, purchasing, and administrative functions.

FUNDING SOURCE



Organization Chart



The Procurement Section is responsible for the development, monitoring, and support of City staff through the use of solicitations in procuring goods and/or services that are required to meet the needs of the City and citizens served.

The Sewer Billing Section is responsible for billing and collection of amounts due to the City for sewer connection accounts, production and mailing of statements and delinquency notices to customers, contact with account holders by phone and correspondence and/or in-person visits.

The Tax and Audit Section's responsibilities are to process tax returns, review and audit taxpayers, and ensure compliance with the Transient Occupancy Tax codes. This section also responds to taxpayer questions.

Administrative responsibilities include City Hall switchboard services; citywide mail services; and general finance department clerical support including design and production of the annual budget document, customer brochures and forms, and the City's Fees/Charges Operating Policies and Procedures document. Other responsibilities include coordination of activities related to City Hall's Safety/Security Committee.



FINANCE DEPARTMENT Administrative Services

ACCOMPLISHMENTS 2010-2011

- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada.
- Completed implementation of Water Rate Model in-house analysis.
- Completed comprehensive training with all City departments for implementation of City's Procurement Code.
- Completed annual analysis of Costs for Services for all City programs and services, and updated the fees and charges ordinance.
- Began implementation of advanced Financial Forecast Modeling software.
- Held successful auction disposing of aged vehicles and equipment.
- Staff completed first Q & A educational video on the topic of sewer winter quarter average calculations.
- Created tax tools and updated written materials to assist taxpayers in timely and accurately reporting.
- Successfully completed a citywide energy audit approved by Council.



Snow on Mountains around Lake Havasu City



FINANCE DEPARTMENT Administrative Services

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY010-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
➤ Manage the City's planned resources to ensure organizational priorities are met			
◇ Maintain a variance of at least 2% of actual revenues over actual expenditures in the General Fund			
✓ % actual revenues greater than actual expenditures	12.6%	-0.3%	-1.9%
◇ Maintain a fund balance reserve of at least 5% of General Fund			
✓ Number of days operations could be funded with reserves	136	115	80
* Assuming contingency appropriation not spent			
➤ Provide effective information to the City Council, citizens, and the Government Finance Officers Association (GFOA)			
◇ Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide			
✓ Achievement of GFOA Award for Budget Documents	Yes	Yes	Yes
✓ Develop and adopt the City's annual budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes
➤ Provide timely responses to citizen's concerns related to the connection billing for the Wastewater System Expansion Program			
◇ Maintain an effective sewer connection billing and collection program			
✓ Percentage of one-time payments for treatment capacity fee prior to 30 days past due	98%	97%	97%
✓ Collect sewer loan payments prior to water shut off (after 60 days delinquent)	96%	96%	97%



FINANCE DEPARTMENT Administrative Services

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY010-11	Projected FY11-12
➤ Provide informative communication to the business community to ensure tax compliance			
◇ Audit local businesses which meet audit criteria			
✓ # of sales tax audits completed	16	16	16
✓ Audit recovery revenue per dollar of audit service expenditure	\$0.84	\$1.50	\$1.20
◇ Ensure tax code is current and all updates are timely			
✓ All tax code changes promulgates within 60 days of passage by the Municipal Tax Code Commission	Yes	Yes	Yes
◇ Provide timely collection and remittance of Restaurant & Bar Tax and Transient Occupancy Tax			
✓ Remittance of Restaurant & Bar Tax and Transient Occupancy Tax to CVB/PED by	100%	100%	100%
➤ Provide a safe secure environment for employees within the City Hall facility			
✓ Coordinate/attend 2 City Hall Safety/ Security meetings per year	1	2	2
✓ Coordinate w/Fire Department 1 fire/ evacuation drill per year	1	1	1



Balloons over Rotary Park



FINANCE DEPARTMENT Accounting

DESCRIPTION

The Accounting Division is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, City Council and management; preparing external financial reports, including the Comprehensive Annual Financial Report (CAFR) and other special reports.

Accounting staff maintains the general ledger, prepares Citywide payroll, handles Citywide payments of accounts payable, manages the City's cash and investments, collects and monitors special assessments, prepares and reports grant funding activity, prepares billings for City services and monitors accounts receivables and collections, tracks capital asset activity and depreciation, manages debt service, prepares financial analysis, reports financial activity, coordinates the annual audit processes and administers the financial modules in the citywide software system.

ACCOMPLISHMENTS 2010-2011

- Prepared and published complete CAFR in-house.
- Awarded the Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.
- Obtained an unqualified (clean) audit opinion.
- Managed the cash and investments to maximize investment income on the City's idle cash and to obtain maximum savings with bank fees.
- Increased the electronic payments to employees and vendors for cash disbursements of payroll and accounts payable.
- Executed new contract for banking services.
- Conducted training sessions on citywide accounting software system.
- Updated the City's investment policy.



FINANCE DEPARTMENT Accounting

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL #1 - FINANCIALLY SOUND CITY GOVERNMENT			
➤ Maintain the financial stability and long term financial health of the City			
◇ Provide for timely reporting of financial information to Management and City Council			
✓ Deliver quarterly financial status reports within 30 days of close of quarter	100%	75%	100%
✓ Deliver monthly reports to City departments within five days of close of month	100%	100%	100%
✓ Complete annual financial audit by October 31st	100%	100%	100%
✓ Complete Comprehensive Annual Financial Report by December 31st	100%	100%	100%
◇ Maintain financial reporting in accordance with Generally Accepted Accounting Principals (GAAP) and standards set by the Governmental Accounting Standards Board (GASB)			
✓ Compliance with GAAP and GASB	YES	YES	YES
◇ Maintain the City's "clean" audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting			
✓ Clean audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting	YES	YES	YES
➤ Manage the City's cash, debt, and investments according to the City's adopted policies with priorities of legality, safety of principal, liquidity, and yield			
◇ Ensure all investments comply with City investment policy			
✓ Number of quarters in compliance with fiscal policies regarding debt management	4	4	4
✓ % of unrestricted cash actively invested	91%	93%	95%
➤ Increase electronic transfers as method of payment to vendors & employees			
◇ Provide direct transfer of payments to employees' and vendors' bank accounts reducing cost of checks and postage			
✓ Percent of Direct Deposits to employees for payroll	88%	90%	100%
✓ Percent of vendors on electronic transfer for payments of Accounts Payable	18%	20%	25%



FINANCE DEPARTMENT

Customer Service

DESCRIPTION

The Customer Service Section provides assistance to all water, trash, and sewer customers as well as the processing of business licenses and all payments received citywide.

money, reducing the risk of financial loss to the City.

- Promoted use of electronic methods of processing payments to decrease the number of phone calls received by the Customer Service.
- Installed scanners at the cashier stations to allow for greater coverage at the customer counters for lobby traffic.

ACCOMPLISHMENTS 2010-2011

- Implemented new business license process by reducing classifications from 1,600 to 44 which saves time and increases work productivity for various departments responsible for the approval of business licenses.
- Installed Accubanker machines at the cashier stations to check for counterfeit

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
➤ Provide professional, efficient, and responsive service to all customers			
◇ Provide prompt customer service			
✓ Initiate process of business license applications within 24 hours of receipt	100%	100%	100%
✓ Process new water applications same day received	100%	100%	100%
◇ Promote use of electronic methods for processing payments			
✓ Increase ratio of customer payments received electronically	25%	35%	60%

**FINANCE DEPARTMENT**

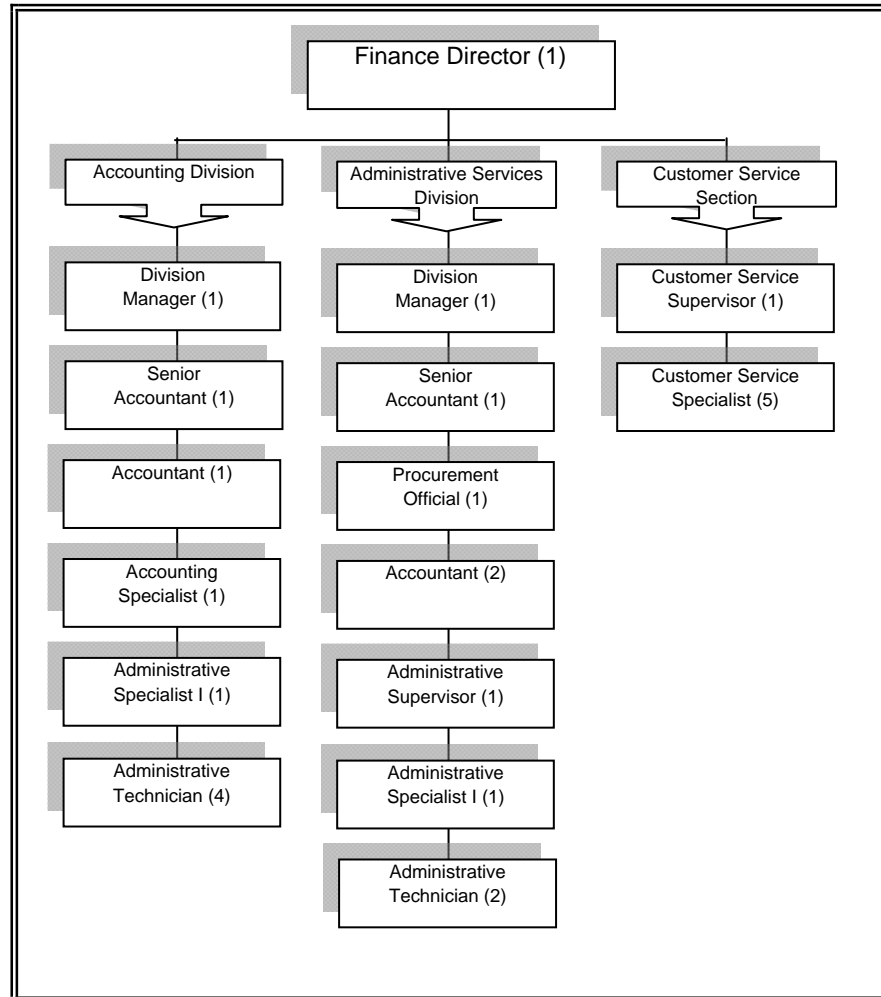
Finance Department Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Department Director	1.0	1.0	1.0	1.0
Division Manager	3.0	2.0	2.0	2.0
Senior Accountant	2.0	2.0	2.0	2.0
Procurement Official	1.0	1.0	1.0	1.0
Accountant	2.0	3.0	3.0	3.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Customer Service Supervisor	1.0	1.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	2.0	2.0
Customer Service Specialist	6.0	6.0	6.0	5.0
Administrative Technician	8.0	5.0	6.0	6.0 *
TOTAL POSITIONS	27.0	24.0	26.0	25.0

* 1 position funded for partial year only



FINANCE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE





FINANCE DEPARTMENT

Finance Department		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	25.0	1,394,686	1,218,819	1,323,026	1,244,708
Salaries - Part-Time	0.0	15,347	3,671		
OT, Standby & Shift Differential		184	610		
Benefits & Taxes		523,280	423,043	521,402	476,929
Other: Retiree Health Savings			1,000	2,000	5,013
		\$1,933,497	\$1,647,143	\$1,846,428	\$1,726,650
Operation & Maintenance					
Professional Services		1,495	1,610	1,682	51,463
Utilities		935	567	635	727
Repairs & Maintenance (including cleaning)		3,319	1,073	2,600	3,670
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		4,945	1,567	2,225	3,835
Supplies		14,573	13,617	15,242	15,565
Outside Contracts					
Other		12,247	9,179	13,680	47,041
		\$37,514	\$27,613	\$36,064	\$122,301
Capital Outlay					*
Subtotal Expenditures		\$1,971,011	\$1,674,756	\$1,882,492	\$1,848,951
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,971,011	\$1,674,756	\$1,882,492	\$1,848,951

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



OPERATING BUDGET

General Government

City Attorney

City Clerk

City Council

City Manager

Finance Department

❖ General Services ❖

Municipal Court



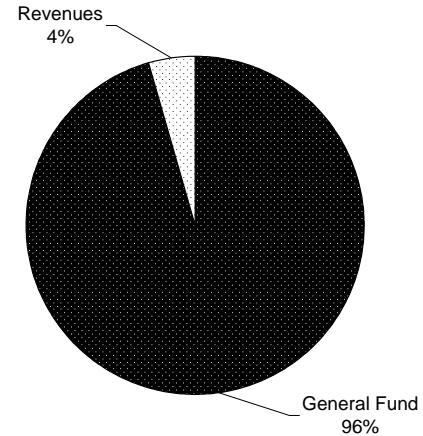


GENERAL SERVICES GENERAL GOVERNMENT

DESCRIPTION

This cost center is responsible for citywide functions not related to any specific department, such as maintenance and utilities for City Hall, general liability insurance, social services contracts, animal control contract, cultural programs, and the General Fund Contingency.

FUNDING SOURCE



General Government		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services		283,705	188,863	265,587	203,304
Utilities		104,279	85,596	103,836	97,740
Repairs & Maintenance (including cleaning)		52,672	49,615	50,881	106,860
Vehicle/Equip. Replacement Prog: Lease		255,786	4,487	5,908	2,992
Vehicle/Equip. Replacement Prog: Rent		864			
Meetings, Training & Travel					
Supplies		101,092	37,429	70,830	65,665
Interfund Cost Allocation		(6,094,557)	(5,439,661)	(5,695,886)	(4,746,000)
Outside Contracts		137,311	573,751	750,000	735,000
Other		507,203	662,058	769,819	926,598
		(\$4,651,645)	(\$3,837,862)	(\$3,679,025)	(\$2,607,841)
Capital Outlay					
Subtotal Expenditures		(\$4,651,645)	(\$3,837,862)	(\$3,679,025)	(\$2,607,841)
Community Investment Program					
Contingency		5,893	87,264	2,206,076	2,160,140
Debt Service		10,579			
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		(\$4,635,173)	(\$3,750,598)	(\$1,472,949)	(\$447,701)



GENERAL SERVICES OUTSIDE AGENCY CONTRACTS/GRANT FUNDING

Outside Contracts/Grant Funding		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services					
Utilities					
Repairs & Maintenance (including cleaning)					
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel					
Supplies					
Outside Contracts*		998,564	1,012,047	1,179,177	1,397,707
Other: Community Center Rentals		102,827	18,678	25,000	5,000
Other: Grant Funding*		412,542	302,106	200,823	140,998
		\$1,513,933	\$1,332,831	\$1,405,000	\$1,543,705
Capital Outlay					
Subtotal Expenditures		\$1,513,933	\$1,332,831	\$1,405,000	\$1,543,705
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Interfund Debits/(Credits)					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,513,933	\$1,332,831	\$1,405,000	\$1,543,705

*Detail provided on next page



GENERAL SERVICES OUTSIDE AGENCY CONTRACTS/GRANT FUNDING

Outside Agency Contracts	Actual		Budget	
	FY 08-09	FY 9-10	FY 10-11	FY 11-12
Expenditures				
Animal Control Contract (WAHS)	477,489	461,307	461,705	457,705
HAVEN Family Resource Center	73,274	65,000	61,750	61,750
Mohave County Housing Authority	46,587	39,222	39,222	39,222
Jail Fees	401,214	446,519	616,500	839,030
TOTAL OUTSIDE AGENCY CONTRACTS	\$998,564	\$1,012,047	\$1,179,177	\$1,397,707

Grant Funding	Actual		Budget	
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Expenditures				
Allied Arts Council of Lake Havasu City, Inc.	4,000	2,500		
Convention & Visitors Bureau - Special Projects	31,844			
COYOTE Program	10,000			
Friends of the Library	7,500	4,000	1,500	
Havasu for Youth	65,000	52,000	27,000	21,600
Keep Havasu Beautiful	5,777	4,250		
Lake Havasu Senior Center, Inc.	15,000	13,500		
LHC Main Street Association	74,429	64,000	51,200	22,500
Senior Programs	22,500	20,000		
Social Services Interagency Council	175,000	140,000	119,623	95,698
Special Olympics Arizona	1,492	1,856	1,500	1,200
TOTAL GRANT FUNDING	\$412,542	\$302,106	\$200,823	\$140,998

GRAND TOTAL EXPENDITURES	\$1,411,106	\$1,314,153	\$1,380,000	\$1,538,705
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GENERAL SERVICES OUTSIDE AGENCY CONTRACTS/GRANT FUNDING

OUTSIDE AGENCY CONTRACTS

HAVEN Family Resource Center, \$61,750

Funding to provide services to victims and potential/silent victims of abuse, domestic violence and sexual assault.

Mohave County Housing Authority, Rental Assistance Program \$39,222

Funding to help defray the costs of administering the Rental Assistance Program by providing salary and benefits for a Housing Specialist position in Lake Havasu City.

Jail Fees, \$839,030

Funding for the housing of Lake Havasu City prisoners in the county jail, through an intergovernmental agreement with the county.

Western Arizona Humane Society, Animal Control Contract, \$457,705

Provide animal control within the city limits of Lake Havasu City.

OUTSIDE AGENCY GRANT FUNDING

Havasu for Youth, \$21,600

Assist with expenses relating to administration, advocacy, and community support via prevention programming, education programming, and youth enrichment programming.

Lake Havasu City Main Street, \$22,500

Funding for salary and operating expenses to assist the association in redevelopment and revitalization of the original uptown district.

Lake Havasu City Special Olympics, \$1,200

Assistance to provide transportation for persons with developmental disabilities who wish to participate in Special Olympics events.

Social Services Interagency Council of Lake Havasu City, Inc. \$95,698

Assistance for operating expenses relating to domestic violence, respite/caregiver, youth services, and healthy families programs.



OPERATING BUDGET

General Government

City Attorney

City Clerk

City Council

City Manager

Finance Department

General Services

❖ Municipal Court ❖





MUNICIPAL COURT

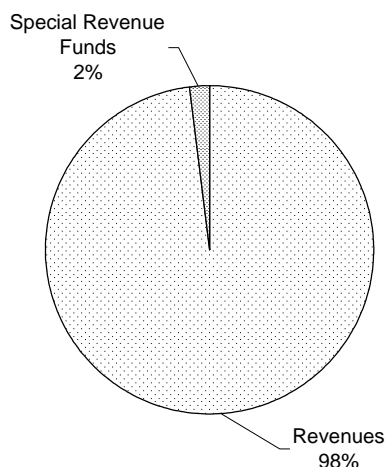
MISSION STATEMENT

To guarantee the basic due rights of all citizens appearing before the court, while assuring public safety through its dispositional powers.

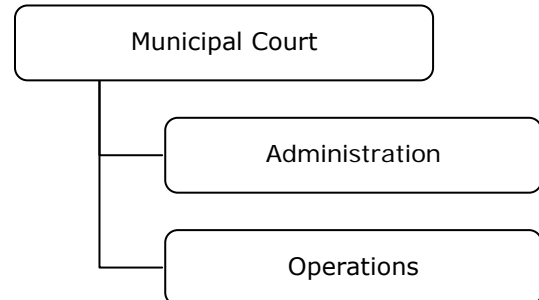
DESCRIPTION

The Lake Havasu Municipal Court is part of the Consolidated Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct #3. The court operates as the independent judicial branch of government established by the Constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court. The Lake Havasu Municipal Court handles cases that range from minor traffic violations to Class 1 misdemeanors. The Municipal Court, being consolidated with the Justice Court housed in the same building, adjudicates civil matters up to \$10,000.00 and issues orders of protection and order against harassment, as well as handles felony cases through the preliminary hearing.

FUNDING SOURCE



Organization Chart



ACCOMPLISHMENTS 2010-2011

- Implementation of a video system to include the installation of a television in the courtroom for access to the public to see the initial arraignment process. The video system provides the ability of the court and jail to conduct the initial appearance of a defendant via the video to minimize transportation costs and liability while at the same time expediting the initial appearance process adding to the efficiency of the court.
- Increased collections on delinquent accounts through the FARE collections program, to include cases as far back as 1980's and as recent as 2011.



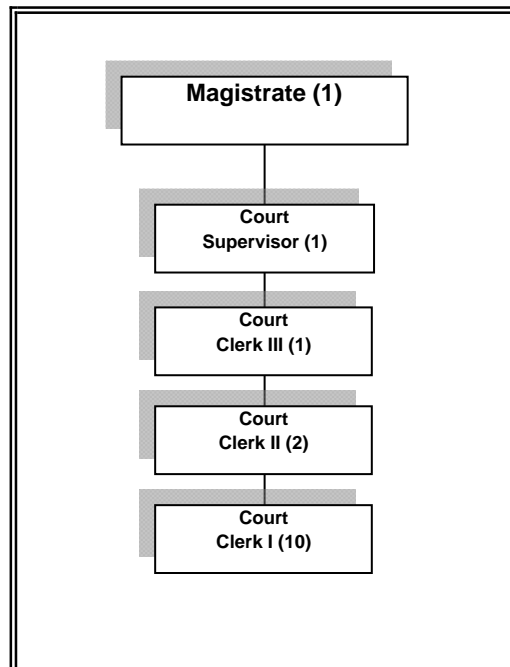
MUNICIPAL COURT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Expeditious and timeliness of case processing			
◇ Improve processing time of DUI/OUI (Driving Under the Influence/Operating watercraft Under the Influence) cases			
✓ Cases processed under 120 days	88%	89%	90%
✓ Number of Municipal cases filed	8,880	8,280	8,578
✓ Number of Justice cases filed	8,160	8,206	8,183

Municipal Court	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Magistrate	1.0	1.0	1.0	1.0
Court Supervisor	1.0	1.0	1.0	1.0
Court Clerk III	4.0	2.0	1.0	1.0
Court Clerk II	3.0	3.0	2.0	2.0
Court Clerk I	7.0	9.0	10.0	10.0
TOTAL POSITIONS	16.0	16.0	15.0	15.0

POSITION CLASSIFICATION STRUCTURE





MUNICIPAL COURT

Municipal Court		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	15.0	697,468	637,548	630,611	624,379
Salaries - Part-Time	2.0	86,827	78,739	66,743	79,149
OT, Standby & Shift Differential		2,164	1,188	5,000	
Benefits & Taxes		294,680	282,438	312,241	315,609
Other: Retiree Health Savings			2,000	4,805	6,017
		\$1,081,139	\$1,001,913	\$1,019,400	\$1,025,154
Operation & Maintenance					
Professional Services		70,200	72,900	75,000	68,000
Utilities		24,234	22,563	20,000	23,000
Repairs & Maintenance (including cleaning)		7,811	7,217	7,788	9,988
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent		836			
Meetings, Training & Travel		2,099	728	2,400	2,400
Supplies		18,213	15,916	18,100	14,100
Outside Contracts: Court Automation		31,760	31,419	30,800	96,000
Other		84,312	84,578	87,690	119,300
		\$239,465	\$235,321	\$241,778	\$332,788
Capital Outlay					*
Subtotal Expenditures		\$1,320,604	\$1,237,234	\$1,261,178	\$1,357,942
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,320,604	\$1,237,234	\$1,261,178	\$1,357,942

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0





OPERATING BUDGET

Parks & Recreation

Administration

Aquatics Division

Parks Maintenance Division

Recreation Division





PARKS & RECREATION Administration

MISSION STATEMENT

To provide services and amenities that enhance the quality of life for those that live, learn, play and work in Lake Havasu City.

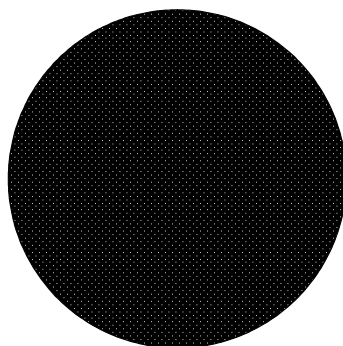
DESCRIPTION

The Parks and Recreation Department is comprised of three divisions: Aquatics, Parks Maintenance and Recreation. The department offers a variety of diversified programs, activities, and special events that focus on family fun, recreational needs, and physical wellness of children, adults, and seniors. Parks and open spaces enhance the quality of life of Lake Havasu residents, provide a place for families and friends to gather, and add to the amenities offered to many visitors. The department also serves as a liaison between the school district and general public in the scheduling of school facilities for public use, adding to the inventory of available accommodations for citywide youth and adult activities.

ACCOMPLISHMENTS 2010-2011

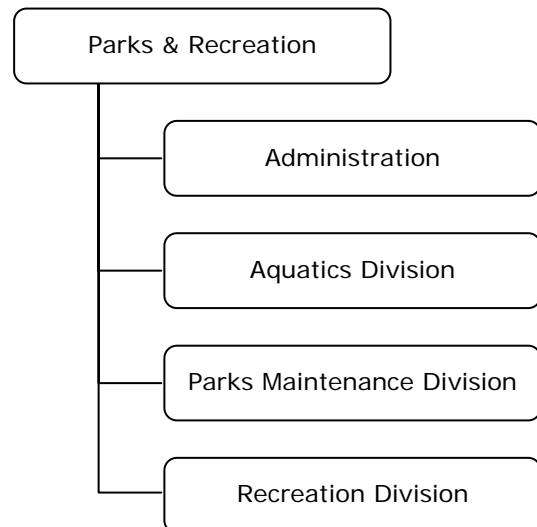
- Partnered with Lake Havasu Rotary Clubs in adding exercise equipment in Rotary Community Park
- Received a donation from the Ladies

FUNDING SOURCE



General Fund
100%

Organization Chart



Auxiliary Post 9401 to purchase and install a shade structure for the Rotary Community Park playground.

- Partnered with the Havasu Art Guild and School District to implement an Art Project in Rotary Community Park.
- Facilitated the approval of a master plan revision for addition of a drag strip and off-road short course to SARA Park.
- Developed an agreement with the Chamber of Commerce for the Havasu Leadership Development Class to implement the Heart of Havasu Park project at the Police Department.
- Implemented Program Budgeting for each division of the Parks and Recreation Department.
- Developed concepts for the Tinnell Sports Park to be placed in Rotary Community Park and a new south entrance with additional parking.
- Identified concepts for the addition of new park amenities in the area around the bowl at Rotary Community Park.



PARKS & RECREATION Administration

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Provide space for rental throughout the year for City programs, individual uses, and community uses			
✓ Community Center uses	1,184	1,083	1,100
✓ Park rentals	2,587	2,052	2,200
✓ Pool rentals	18	18	20
✓ Birthday parties	131	248	250
✓ Showmobile rental	21	18	20
✓ School uses	3,593	2,266	2,500
✓ Incoming calls answered	41,961	33,460	36,000

Parks & Recreation Admin.	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Department Director	1.0	1.0	1.0	1.0
Accountant		1.0	1.0	1.0
Administrative Supervisor	1.0			
Administrative Specialist II	2.0	1.0	1.0	1.0
Administrative Technician		1.0	1.0	2.0
TOTAL POSITIONS	4.0	4.0	4.0	5.0

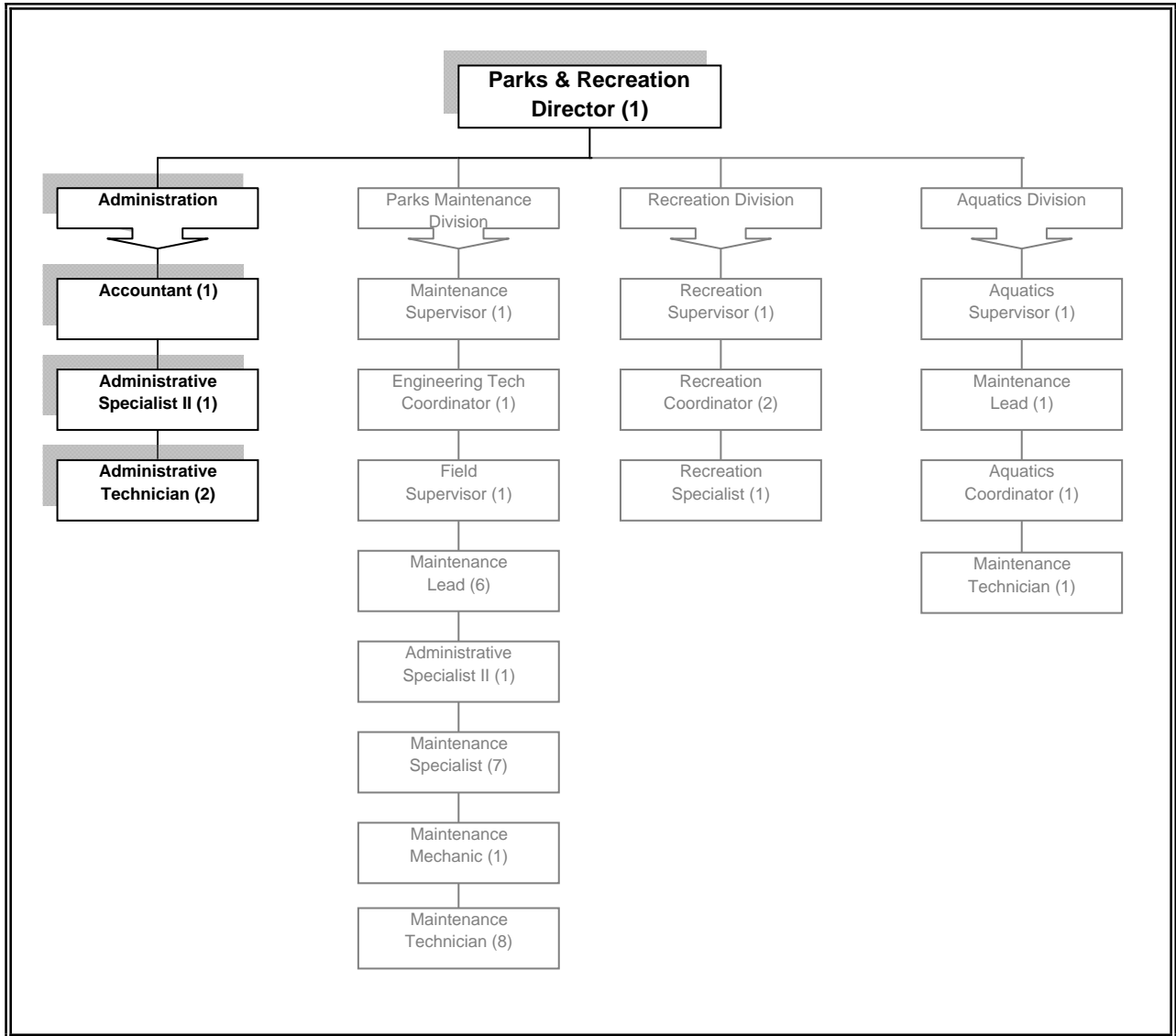


Rotary Park Exercise Equipment



PARKS & RECREATION Administration

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Administration

Parks & Rec. Administration		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	5.0	291,974	234,378	240,625	174,779
Salaries - Part-Time	1.1	8,811	5,836	11,500	18,090
OT, Standby & Shift Differential					
Benefits & Taxes		106,838	81,892	92,681	65,230
Other: Retiree Health Savings				1,000	4,458
		\$407,623	\$322,106	\$345,806	\$262,557
Operation & Maintenance					
Professional Services					
Utilities		2,562	2,313	3,500	3,000
Repairs & Maintenance (including cleaning)		656	700	1,529	1,060
Vehicle/Equip. Replacement Prog: Lease				3,587	1,817
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		278	30		100
Supplies		1,864	1,656	2,043	2,043
Outside Contracts					
Other		1,673	1,137	2,110	1,464
		\$7,033	\$5,836	\$12,769	\$9,484
Capital Outlay					*
Subtotal Expenditures		\$414,656	\$327,942	\$358,575	\$272,041
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$414,656	\$327,942	\$358,575	\$272,041

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PARKS & RECREATION Aquatics Division

MISSION STATEMENT

To make available Community Center amenities and aquatics programs that meet the needs of local residents and community visitors and generate revenues for the Aquatic Enterprise Fund.

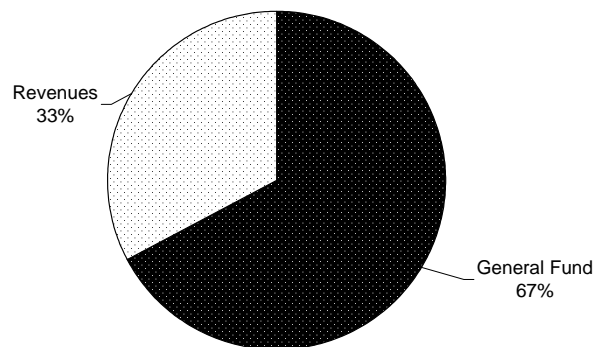
DESCRIPTION

The Aquatics Center is a municipal swimming pool and Community Center operated as an enterprise fund. The facility has a pool area for swimming and classes, a wave pool, therapeutic pools, a water slide, and rooms for conferences, meetings, and recreational classes.

ACCOMPLISHMENTS 2010-2011

- Implemented dual status positions for part time staff allowing current staff to work in areas of aquatics, recreation, and parks.
- Renewed a 5-year contract with London Bridge Rotary Club for the Kinderswim program.
- Implemented a second birthday party area to be reserved during open swim.
- Created additional special events; i.e. Patriots Day at the Pool, Pick a Pumpkin at the Pool.
- Trained lifeguards with Tempe, Arizona, Kiwanis Wave Pool.
- Implemented new Lifeguard training manual.

FUNDING SOURCE





PARKS & RECREATION Aquatics Division

PERFORMANCE MEASURES

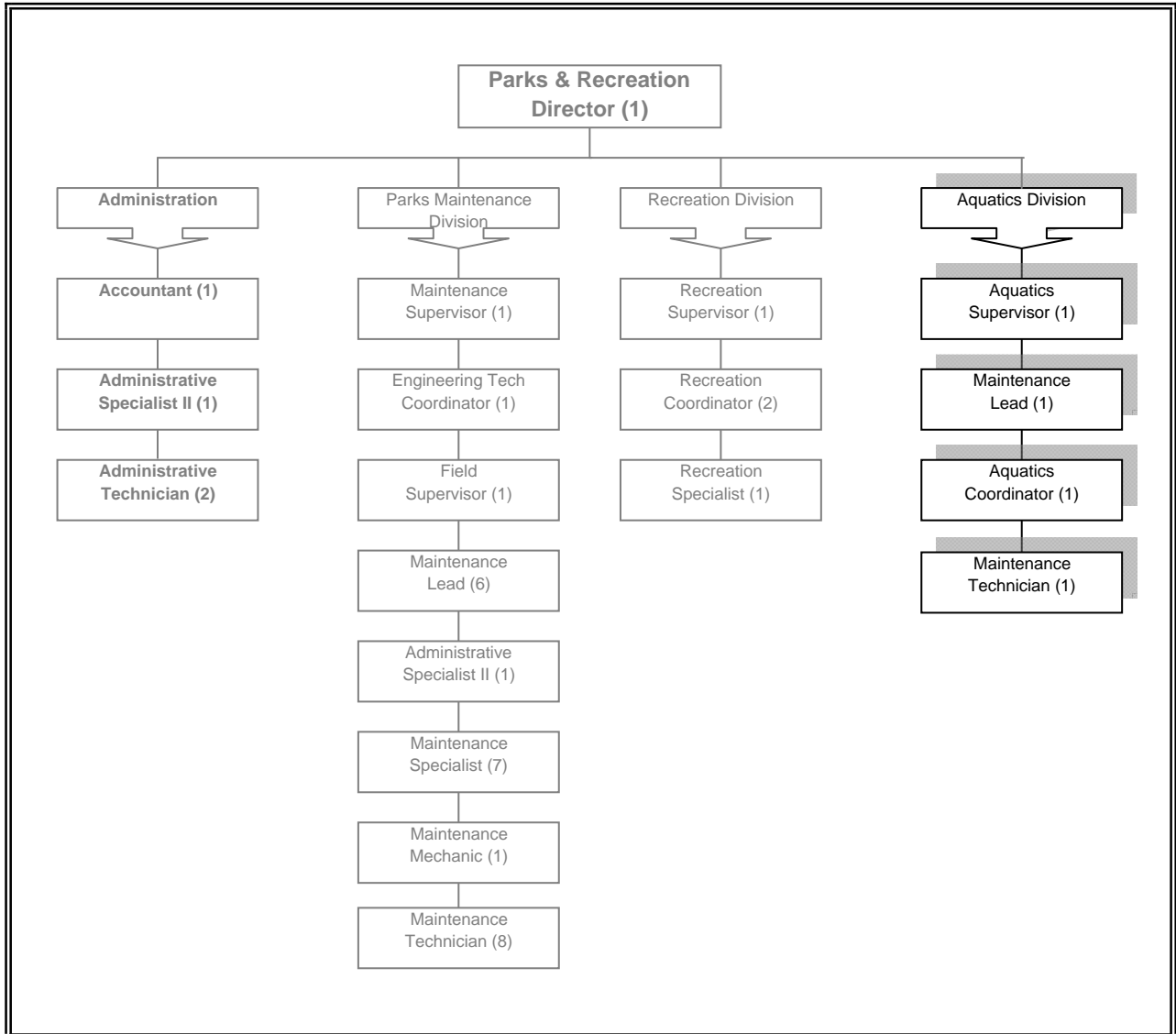
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ To provide affordable, quality swim lessons, exercise/lap swim with certified water safety instructors			
✓ Swim lesson attendance	3,321	3,842	3,900
✓ Kinderswim attendance	1,896	2,149	2,150
✓ Exercise/Lap Swim participants	26,344	26,201	26,500
➤ Create a family atmosphere and recreational opportunities in a safe clean environment with trained staff at affordable fees for public open swim, special events, and senior activities			
✓ Total open swim attendance	22,734	19,400	20,300
✓ Special Events/Spring Frenzy	N/A	4,920	5,000
➤ Provide a safe and clean facility with trained staff for both USA swimming clubs and coaches for summer swim league while at the same time encouraging sportsmanship, fitness, and proper stroke techniques			
✓ Swim team hours	503	540	532

Recreation/Aquatics Center	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Aquatics Supervisor	1.0			1.0
Recreation Supervisor		0.5	0.5	
Maintenance Lead	1.0	1.0	1.0	1.0
Aquatics Coordinator	1.0	1.0	1.0	1.0
Maintenance Technician	1.0	1.0	1.0	1.0
TOTAL POSITIONS	4.0	3.5	3.5	4.0



PARKS & RECREATION Aquatics Division

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Aquatics Division

Recreation/Aquatics Center		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	4.0	213,565	177,479	174,096	312,528
Salaries - Part-Time	11.2	301,430	236,994	240,500	214,158
OT, Standby & Shift Differential		892	134		
Benefits & Taxes		129,671	100,786	112,100	153,551
Other: Comp Absences, OPEB		(6,711)	5,494	5,000	11,531
		\$638,847	\$520,887	\$531,696	\$691,768
Operation & Maintenance					
Professional Services		5,305	4,587	1,009	3,900
Utilities		216,807	181,280	189,700	209,190
Repairs & Maintenance (including cleaning)		16,670	12,656	13,900	15,908
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		1,719	610	1,500	2,250
Supplies		65,227	62,321	60,930	73,000
Interfund Cost Allocation		59,959	45,972	65,828	77,869
Outside Contracts		6,682	8,560	45,400	41,000
Other		35,358	46,409	65,540	63,035
		\$407,727	\$362,395	\$443,807	\$486,152
Capital Outlay		31,363			*
Subtotal Expenditures		\$1,077,937	\$883,282	\$975,503	\$1,177,920
Community Investment Program					
Contingency				10,000	10,000
Debt Service					
Depreciation		192,281	195,941	195,941	195,941
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,270,218	\$1,079,223	\$1,181,444	\$1,383,861

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PARKS & RECREATION

Parks Maintenance Division

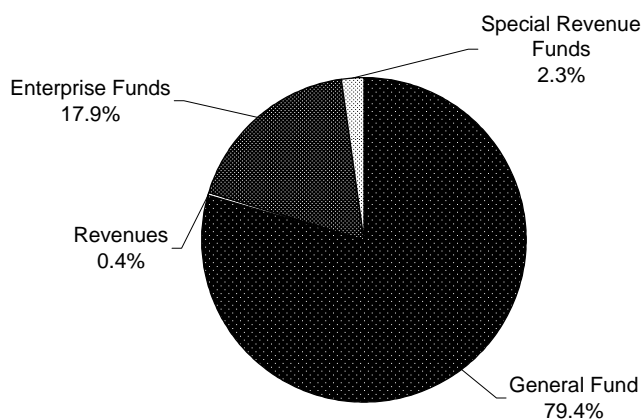
MISSION STATEMENT

To develop and maintain open space and park facilities in a fiscally responsible and cost effective manner for present and future generations.

DESCRIPTION

The Parks Maintenance Division develops and maintains City owned parks, recreational facilities, landscapes and streetscapes; assists the Recreation Division with special events and programs; maintains City owned flags; provides equipment and operations for City sponsored events; places and removes event banners on McCulloch Boulevard; oversees the Commemorative Tree/Bench Program; and maintains athletic fields and school-related facilities as described in the intergovernmental agreement between the City and the Lake Havasu Unified School District.

FUNDING SOURCE



ACCOMPLISHMENTS 2010-2011

- Replaced concrete picnic tables at Rotary Community Park.
- Replaced Ramada "B" playground and added a shade structure at Rotary Community Park.
- Partnered with the Lake Havasu Rotary Clubs in adding exercise equipment in Rotary Community Park.
- Re-established the irrigation system and turf in the Rotary Community Park bowl.
- Partnered with ADOT to complete highway landscape project from Swanson Avenue to S. Palo Verde Blvd.
- Replaced Rotary Community Park's ball field dugouts.
- Painted the three large flagpoles by the London Bridge.
- Installed a new restroom facility in Grand Island Park.
- Purchased and installed new benches and trash receptacles on Mainstreet McCulloch.
- Installed and landscaped the new soldier monument in Wheeler Park.
- Assisted the Lake Havasu Chamber of Commerce Leadership Class Heart of Havasu landscape project at the Police Facility.
- Partnered with the Boy Scouts in completion of three Eagle Scout projects in the parks.
- Partnered with the Keep Havasu Beautiful Committee to install landscape on the corner of McCulloch and Beachcomber Blvd.



PARKS & RECREATION

Parks Maintenance Division

PERFORMANCE MEASURES

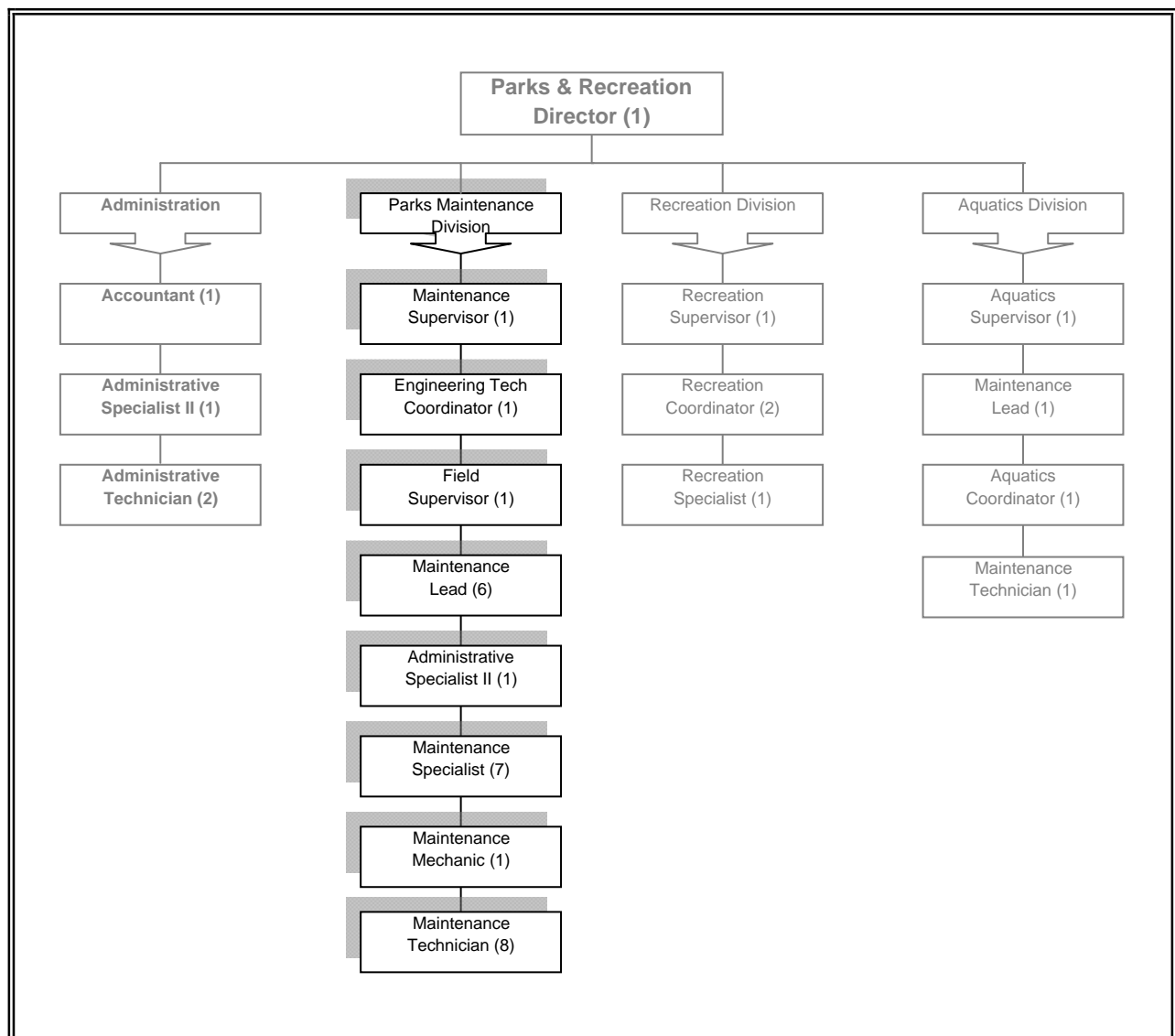
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation			
✓ Percent of system on updated Motorola controllers	81%	89%	92%
✓ Record and analyze annual water usage (per 1,000 cubic feet)	10,538	10,328	10,500
✓ Number of irrigation systems to maintain	583	634	670
➤ Provide safe, clean, and aesthetically pleasing parks, right of ways, and municipal landscapes for citizens and visitors in Lake Havasu City			
✓ Area of landscape in acres to be sprayed with herbicide	47	95	100
✓ Trees and plants maintained	10,895	11,701	11,850
✓ Acres of turf over seeded	0	0	0
➤ Utilize cost effective procedures in maintaining and repairing park facilities for safe use			
✓ Fields maintained for league play	11	11	11
✓ Man-hours to provide park cleaning services	9,353	9,791	9,700
✓ Number of light fixtures maintained	1,525	1,530	1,530
➤ Provide public benefit through the operational support of events, public programs, and partnerships			
✓ Number of Showmobile uses	21	18	20
✓ Banners displayed on McCulloch Blvd.	108	97	100
✓ Trees added to the Commemorative Tree and Bench Program	89	67	70



PARKS & RECREATION Parks Maintenance Division

Parks Maintenance Div.	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0			
Maintenance Supervisor	1.0	1.0	1.0	1.0
Engineering Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	1.0	1.0	1.0
Maintenance Lead	5.0	6.0	6.0	6.0
Administrative Specialist II	1.0	1.0	1.0	1.0
Maintenance Specialist	9.0	8.0	8.0	7.0
Maintenance Mechanic	1.0	1.0	1.0	1.0
Maintenance Technician	10.0	9.0	8.0	8.0
TOTAL POSITIONS	31.0	28.0	27.0	26.0

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Parks Maintenance Division

Parks Maintenance Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	26.0	1,404,696	1,226,315	1,235,426	1,174,570
Salaries - Part-Time	4.2	133,766	40,687	107,562	106,829
OT, Standby & Shift Differential		21,180	18,198	20,000	21,559
Benefits & Taxes		595,850	489,280	556,212	534,242
Other: Retiree Health Savings			4,000	8,990	13,023
		\$2,155,492	\$1,778,480	\$1,928,190	\$1,850,223
Operation & Maintenance					
Professional Services		1,325	942	832	500
Utilities		449,665	419,249	463,865	475,865
Repairs & Maintenance (including cleaning)		59,595	50,709	81,101	90,471
Vehicle/Equip. Replacement Prog: Lease		137,697	116,735	103,392	79,218
Vehicle/Equip. Replacement Prog: Rent		30,938			
Meetings, Training & Travel		3,714	469	1,300	500
Supplies		241,366	208,633	279,749	292,003
Outside Contracts					
Other		37,463	25,684	21,788	18,772
		\$961,763	\$822,421	\$952,027	\$957,329
Capital Outlay		20,261		100,000	*
Subtotal Expenditures		\$3,137,516	\$2,600,901	\$2,980,217	\$2,807,552
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$3,137,516	\$2,600,901	\$2,980,217	\$2,807,552

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
* TOTAL CAPITAL OUTLAY				\$0



PARKS & RECREATION

Recreation Division

MISSION STATEMENT

To enhance the quality of life in Lake Havasu City by providing recreational programs that meet the needs of local residents and community visitors.

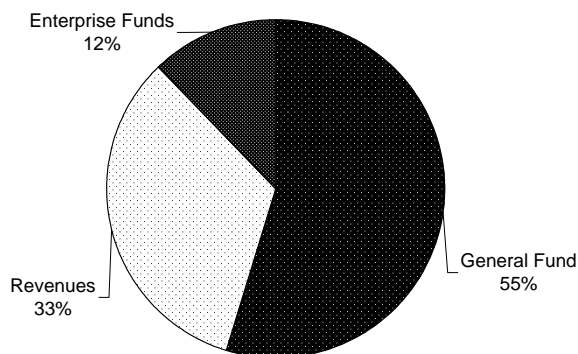
DESCRIPTION

The Recreation Division offers year-round youth, adult, and senior sports activities; after school programs; seasonal camps; special events; special interest classes; and partnership programs with schools, clubs, and outside organizations.

ACCOMPLISHMENTS 2010-2011

- Implemented dual status positions for part time staff allowing current staff to work in areas of aquatics, recreation, and parks.
- Networked with local businesses to implement new affordable community fundraising events; i.e. Concerts in the Park, Dollars for Kids, Movies in the Park, Second Hand Rose.
- Developed and implemented a Youth Performing Arts and Fishing Program for the after school programs.
- Implemented a youth Winter Break Camp for working families.
- Recognized and awarded 56 summer Teen Volunteers that donated 8,032 hours of work to the City through recreation camps and programs.

FUNDING SOURCE





PARKS & RECREATION Recreation Division

PERFORMANCE MEASURES

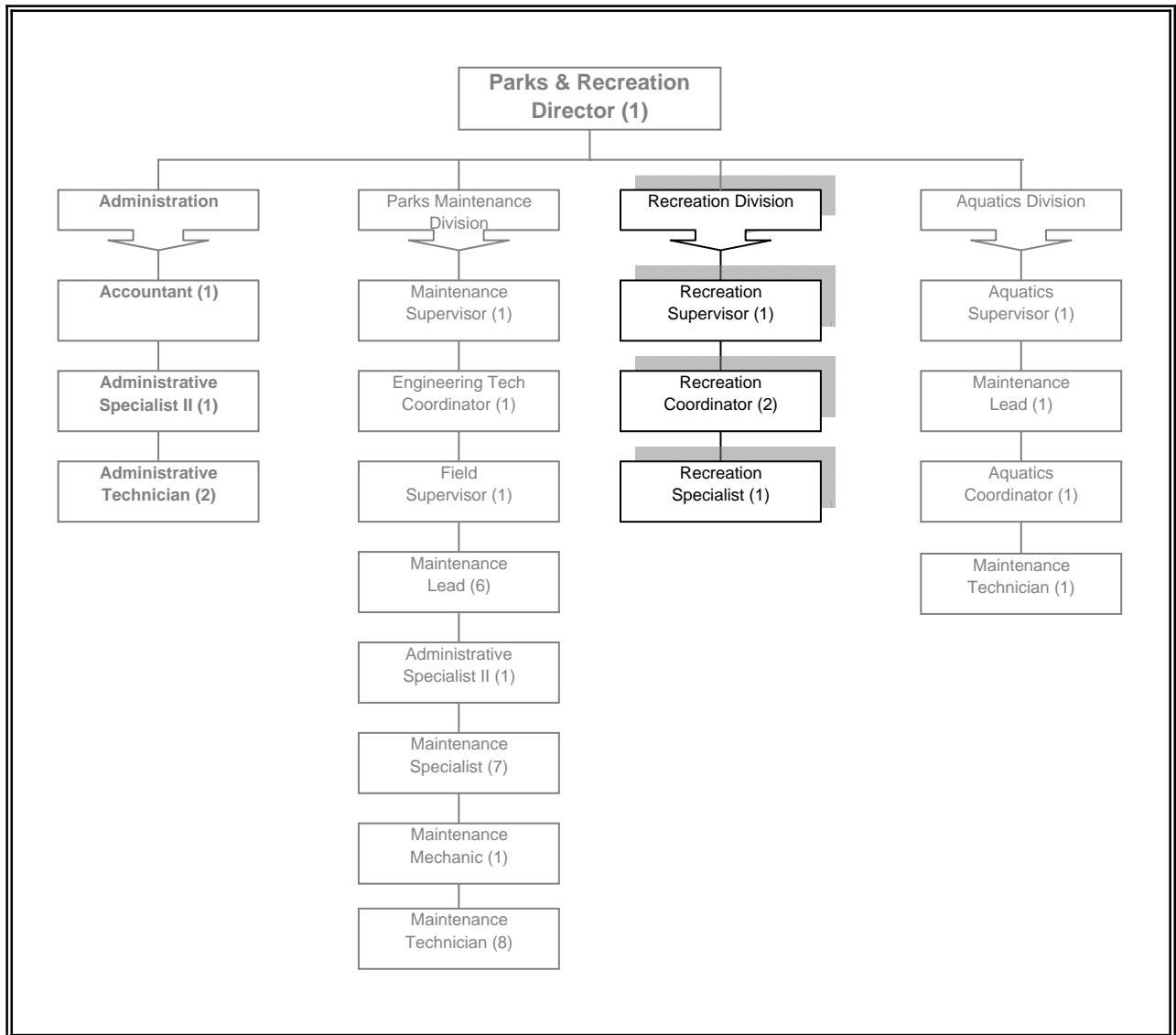
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Offer a variety of out of school programs			
✓ Average number of staff to ASP participant ratio	1:20/1:15	1:20/1:15	1:20/1:15
✓ Average number of ASP participants per session	425	370	300
✓ Average number of households in ASP per session	320	290	220
✓ Average number of households per session receiving assistance	76	90	90
✓ Number of summer volunteers and hours	50/7,800	56/8620	60/9000
✓ Percent of ASP participants per school populations	14%	14%	14%
➤ Provide sports programs offering recreational education and socialization			
✓ Number of volunteers trained on rules and policies	56	40	57
✓ Number of youth sport participants	469	320	470
✓ Number of assisted youth/adult sport teams	24	24	40
✓ Number of volunteer hours	2,188	1,450	2,250

Recreation Division	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0			
Recreation Supervisor	1.0	0.5	0.5	1.0
Administrative Supervisor	1.0			
Recreation Coordinator	2.0	2.0	2.0	2.0
Recreation Specialist			1.0	1.0
Administrative Technician	1.0	1.0	1.0	
TOTAL POSITIONS	6.0	3.5	4.5	4.0



PARKS & RECREATION Recreation Division

POSITION CLASSIFICATION STRUCTURE





PARKS & RECREATION Recreation Division

Recreation Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	4.0	285,724	161,016	155,688	188,820
Salaries - Part-Time	22.3	474,866	386,346	476,706	398,854
OT, Standby & Shift Differential		1,229	84		
Benefits & Taxes		182,075	119,006	157,754	158,280
Other: Retiree Health Savings			2,000	2,000	2,005
		\$943,894	\$668,452	\$792,148	\$747,959
Operation & Maintenance					
Professional Services		90	400	355	450
Utilities		667,080	670,490	732,300	684,800
Repairs & Maintenance (including cleaning)		36,149	6,760	6,879	8,019
Vehicle/Equip. Replacement Prog: Lease		11,686	4,151	4,304	2,180
Vehicle/Equip. Replacement Prog: Rent		2,807			
Meetings, Training & Travel		1,874	759	30	680
Supplies		64,661	57,151	93,123	89,075
Outside Contracts		109,001	108,178	222,992	220,136
Other		8,968	8,488	17,909	20,649
		\$902,316	\$856,377	\$1,077,892	\$1,025,989
Capital Outlay		13,866			25,000 *
Subtotal Expenditures		\$1,860,076	\$1,524,829	\$1,870,040	\$1,798,948
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,860,076	\$1,524,829	\$1,870,040	\$1,798,948

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
N/A			<u>0</u>	0
Replacement				
Synthetic Floor (50%) - Inline Hockey Rink	1	25,000	<u>25,000</u>	25,000
*TOTAL CAPITAL OUTLAY				\$25,000



OPERATING BUDGET

Public Safety

❖ Fire Department ❖

Police Department





FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost effective service to those in need.

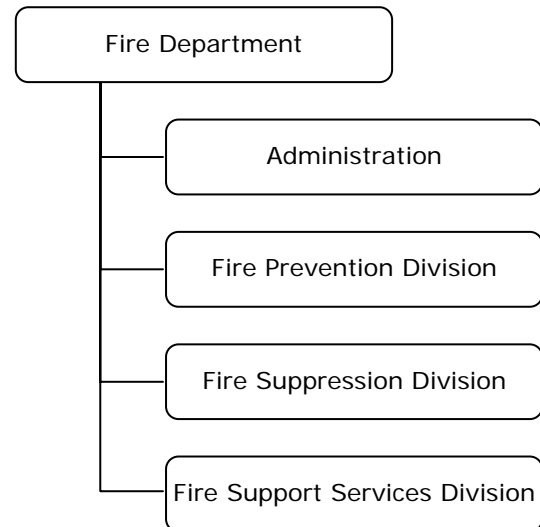
DESCRIPTION

The Lake Havasu City Fire Department is a full-service fire department providing a wide variety of service to the community.

Emergency management services include fire suppression, emergency medical, hazardous materials, and technical rescue. Emergency responses for the calendar year 2010 were 7,376, with simultaneous calls at 4,281. Medical calls account for the highest number of emergency responses, with 5,103 in 2010. Services are delivered from six fire stations, and the department has five paramedic engine companies and one paramedic ladder truck.

Fire investigation, fire inspections, plan reviews, and public education classes are provided by the Fire Prevention Division.

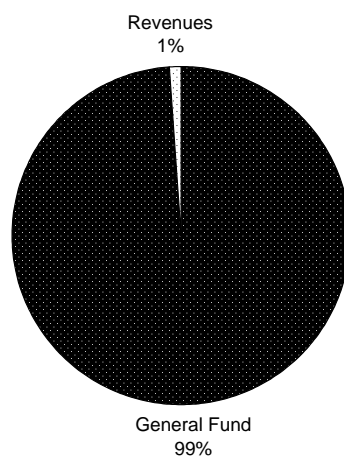
Organization Chart



During 2010, over 4,110 fire inspections and 477 plan reviews were conducted with 714 permits issued by the Fire Prevention Division bringing in \$38,781 in permit revenue. 531 classes were taught by Public Education staff, and as a result, 11,762 students received training. \$2,460 was collected for public education classes.

There are many special events in Lake Havasu City that often involve the Fire Department. In 2010, there were 49 special events where the Fire Department provided medical and/or fire safety services.

FUNDING SOURCE



ACCOMPLISHMENTS 2010-2011

- The City's ISO rating remained a three for 2010.
- The Fire Department sends surveys every month to a random sampling of the customers that we have responded to. This customer feedback program indicated that, in 2010, 100% of participating citizens are satisfied with Fire Department service.
- The Fire Department met its goal to meet or exceed state certification requirements for positions requiring those standards 100% of the time in 2010.

FIRE DEPARTMENT

ACCOMPLISHMENTS 2010-2011 (CONT.)

- Of the 477 plan reviews conducted in 2010, Fire Department response was within 14 days of submittal 100% of the time for all projects.
- Throughout 2010, 531 public education classes were taught with 100% of K-6 grade classes in the public school system receiving fire safety instruction, thereby meeting our goal.
- In 2010, the Fire Department was able to save over \$125 million of the \$128 million worth of property that was threatened by fire and/or hazardous incidents.

Therefore, approximately 98% of property values were saved from damage and/or destruction.

- The Fire Department documented 77 true saves with an average response time of only 5:12 minutes on those calls. True saves involve patients that were brought back to life through the efforts of Fire Department paramedics and EMTs. These true saves do not account for patients that suffered from other medical conditions or emergencies.



Fire Engine at Station #1



FIRE DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Provide quality emergency services to the citizens and visitors of Lake Havasu City			
◇ Preserve the City's ISO rating of three			
✓ Lake Havasu City's ISO rating	3	3	4 or 5
◇ Maintain average response times at five minutes or less 95% of the time on emergency responses within the City limits			
✓ Average response time (min:sec) on emergency responses	5:24	5:20	6:00
◇ Provide advanced life support (paramedic) on 100% of emergency medical responses			
✓ Responses with advanced life support available	99%	99%	99%
◇ Save over 90% of all property that is involved in fire or other hazardous incidents from further loss or damage			
✓ Percent of property values saved	98%	90%	90%
◇ Provide emergency services to the community in a manner that meets the department's customer service values resulting in a 95% or higher satisfaction rating through a customer feedback program			
✓ Citizens satisfied with Fire Department service	100%	99%	95%
➤ Preserve firefighter safety and well-being			
◇ Meet NFPA 1710 and NFPA 1500 staffing recommendations on emergency scenes 90% of the time			
✓ Percentage where four personnel arrive at a fire scene in four minutes or less	30%	30%	10%
✓ Percentage where 16 personnel arrive at a fire scene in eight minutes or less	15%	15%	10%

NOTE: With reductions in personnel for FY11-12, the projections reflect less favorable measures.



FIRE DEPARTMENT

PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
➤ Maintain training and certifications as required by authoritative agencies			
◇ Ensure that required training is successfully completed by all companies			
✓ Percent of companies successfully completing required training	82%	100%	85%
◇ Fire Department personnel will meet or exceed state certification requirements for positions requiring those standards 100% of the time			
✓ Percent of personnel meeting state certifications	100%	100%	100%
➤ Reduce the threat of fire and life safety responses by providing fire prevention services and public education			
◇ Provide plan review response within 14 days of submittal at least 100% of the time on commercial projects			
✓ Plan review response within 14 days of submittal on commercial projects	100%	100%	75%
◇ Provide fire safety public education programs to 100% of K-6 grade classes in the public school system			
✓ K-6 grade classes in public school system receiving fire safety classes	100%	100%	100%

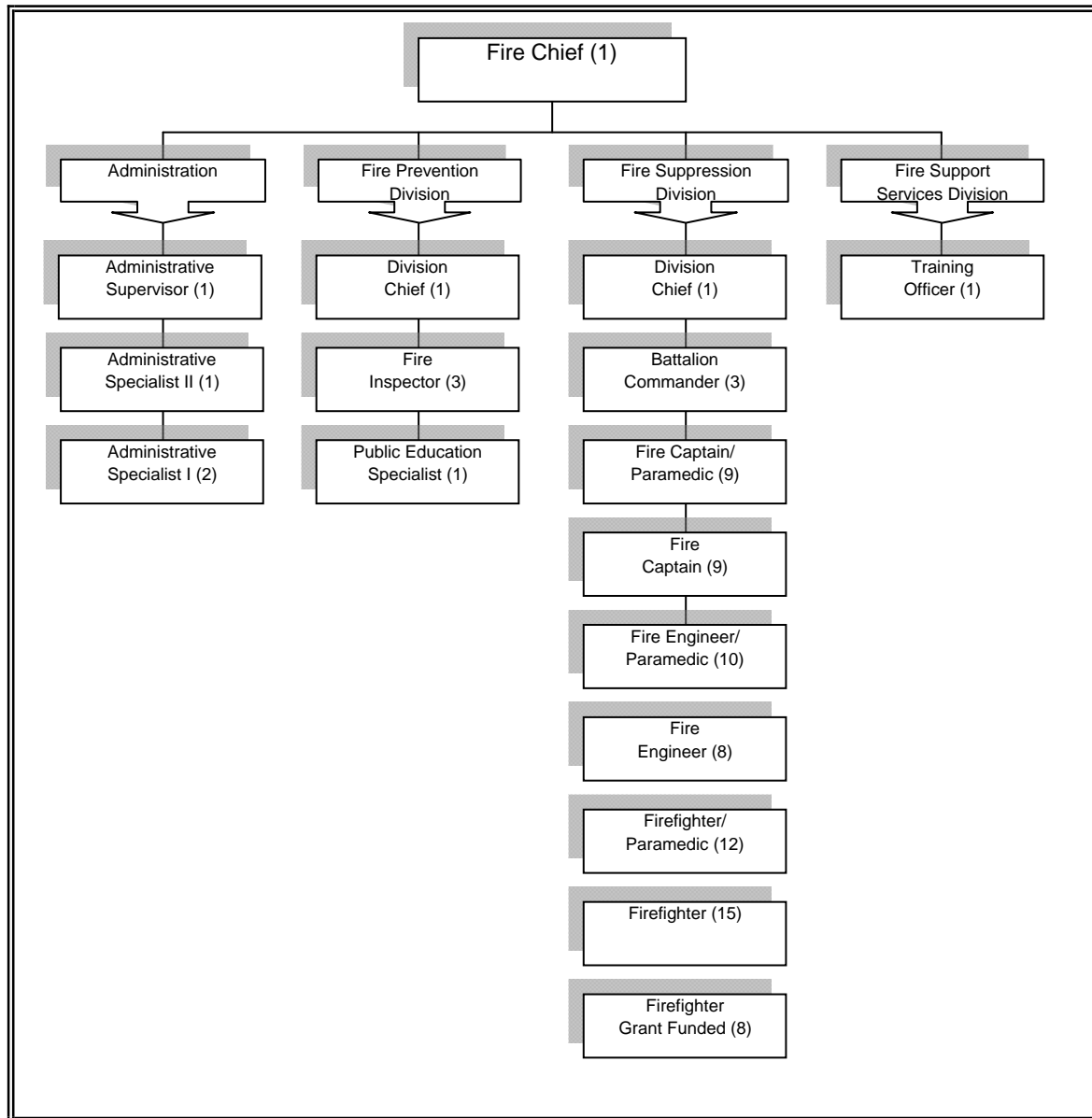
NOTE: With reductions in personnel for FY11-12, the projections reflect less favorable measures.

Fire Department	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Fire Chief	1.0	1.0	1.0	1.0
Fire Division Chief	3.0	2.0	2.0	2.0
Fire Training Officer	1.0	1.0	1.0	1.0
Battalion Commander	3.0	3.0	3.0	3.0
Fire Captain/Paramedic				9.0
Fire Captain	18.0	18.0	18.0	9.0
Fire Engineer/Paramedic				10.0
Fire Engineer	18.0	18.0	18.0	8.0
Firefighter/Paramedic				12.0
Firefighter	39.0	33.0	33.0	15.0
Firefighter (Grant Funded)			8.0	8.0
Fire Inspector	6.0	4.0	4.0	3.0
Administrative Supervisor	1.0	1.0	1.0	1.0
Administrative Specialist II	1.0	1.0	1.0	1.0
Administrative Specialist I	2.0	2.0	2.0	2.0
Public Education Specialist	2.0	1.0	1.0	1.0
TOTAL POSITIONS	95.0	85.0	93.0	86.0



FIRE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE





FIRE DEPARTMENT

Fire Department		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	86.0	5,933,048	5,126,405	5,329,487	4,699,173
Salaries - Part-Time	0.0	36,209	19,914	26,580	26,505
OT, Standby & Shift Differential		321,064	335,820	319,000	354,171
Benefits & Taxes		2,495,292	2,177,622	2,982,369	2,678,493
Other: Retiree Health Savings			6,000	15,883	39,759
		\$8,785,613	\$7,665,761	\$8,673,319	\$7,798,101
Operation & Maintenance					
Professional Services		44,563	34,139	40,641	43,520
Utilities		111,478	102,434	131,997	132,300
Repairs & Maintenance (including cleaning)		130,106	167,684	241,000	208,262
Vehicle/Equip. Replacement Prog: Lease		349,817	353,729	343,736	322,737
Vehicle/Equip. Replacement Prog: Rent		40,186			
Meetings, Training & Travel		28,468	29,530	49,840	62,150
Supplies		395,176	290,666	532,206	459,950
Outside Contracts					
Other		79,555	67,260	86,302	58,206
		\$1,179,349	\$1,045,442	\$1,425,722	\$1,287,125
Capital Outlay			5,743	41,465	64,000 *
Subtotal Expenditures		\$9,964,962	\$8,716,946	\$10,140,506	\$9,149,226
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$9,964,962	\$8,716,946	\$10,140,506	\$9,149,226

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
LifePac 15s	2	32,000	64,000	64,000
*TOTAL CAPITAL OUTLAY				\$64,000



OPERATING BUDGET

Public Safety

Fire Department

❖ Police Department ❖





POLICE DEPARTMENT

MISSION STATEMENT

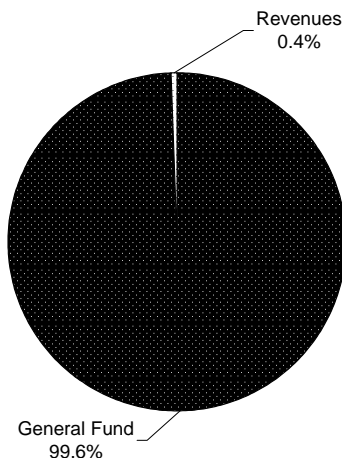
Ensure a safe and secure community with the vision to be recognized as a leader in the law enforcement profession.

DESCRIPTION

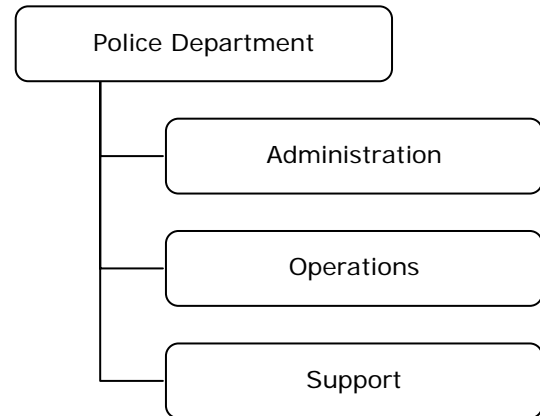
The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems.

FUNDING SOURCE



Organization Chart



Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Web Site notifications, and Volunteer Programs.

ACCOMPLISHMENTS 2010 - 2011

- The department sponsored the Sixth Citizen Police Academy during 2011. The 11 week program covers a wide variety of subjects from crime scene investigation to the use of force.
- The enthusiasm from graduates of previous Citizen Police Academies has been the foundation for the Citizen Police Academy Alumni Association. The members have provided volunteer hours for special projects and events such as the Halloween Fright Night and the Wounded Warrior Project.
- The department supports the Western Arizona Law Enforcement Training Academy (WALETA). The academy is housed at the Water Safety Center located at 1801 Highway 95 South in Lake Havasu City. The eighth class graduated on May 20, 2011. The WALETA academy has trained 18 officers for our department. In all there have been 81 officers from 19 different agencies to graduate from WALETA.



POLICE DEPARTMENT

ACCOMPLISHMENTS 2010-2011 (CONT.)

- The department became the first agency in Arizona to purchase TASER AXON on-officer video camera systems following a pilot testing phase. The systems capture investigative and enforcement activities from the officer's perspective. This enhances the evidentiary information brought to the criminal justice system, improves accountability and effectively counters false complaints." The video equipment was purchased using U.S. Department of Justice grant funding.
- The department continues to provide copies of accident reports on line along with the ability to submit crime reports on line. The department maintained a Crime Mapping program. Citizens can receive daily criminal activity reports and mapping of crime locations free of charge at www.lhcpd.com.
- The department hosted a web based emergency alert and community notification system called NIXLE. Citizens can sign up to receive e-mail or text message alerts or advisories issued by the department.
- The Neighborhood Watch Program continues to grow and expand with over 85 Watch Groups. The department hosted the third annual Havasu Night Out with two nights of activities. Approximately 20 neighborhood blocks participated in the event with approximately 400 neighbors attending.
- The department received Homeland Security Grant funds allowing two officers to obtain certification as Bomb Technicians. The grant funds also included a necessary field x-ray machine.
- The department continues to use a procurement process to receive surplus goods and equipment from the military.
- The department sponsored a "splash web page" making it easier for citizens to quickly access accident reports, submit a report, receive alerts, and crime mapping. The site provides links to the sexual offender site, the department home page and links to the McGruff child friendly user page. Go to: www.lhcpd.com.
- The department's Explorer Program is very active. The Explorers attended the Chandler Tactical Competition in January. The department will be hosting the 4th. Annual Explorer Academy in July.
- The department received grants from the Arizona Game and Fish Department and the Arizona Police Officer Standards and Training Board (AZPOST).
- The department is in the final phase of upgrading to a Wireless Mobility Solution with AT&T to be used for connectivity to the patrol vehicles providing a safer environment for the officers.
- The department continues to take a more active role in supporting the hospitality and visitors bureaus with the objective of bringing in more events and making them safer for all participants.
- In March 2011 the DARE Officers of the Lake Havasu City Police Department completed the 24th year of the Drug Abuse Resistance Education curriculum taught to local 5th grade students in the public schools and Telesis School. There were approximately 490 graduates taught in 21 different classrooms.
- The department continues to track and monitor registered sex offenders living in the city along with sponsoring a sex offender web page at www.lhcpd.com. We believe as a result of the department's efforts the population of registered offenders has dropped in the first two months of 2011 from 82 sex offenders (level 0, 1, 2 and 3) down to 75.



POLICE DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Maintain acceptable response times to Priority I calls			
◇ Monitor the Computer Aided Dispatch response time data			
✓ Priority I, average response time (min:sec)	5:32	5:40	5:40
➤ Market continued growth and improvements for the Neighborhood Watch and Crime Mapping programs			
◇ Community programs and announcements			
✓ Number of Neighborhood Groups	60	85	90
✓ Number of members	1,350	1,400	1,500
◇ Launch of the Crime Mapping program			
✓ Number of visits to the site	9,000	14,370	18,000
➤ Provide safe streets with traffic enforcement as a means to reduce traffic accidents			
◇ Traffic information			
✓ Accident ratio per 1,000 population	13.6	20.83	15
➤ Maintain constant vigilance towards the apprehension of serious criminal offenders			
◇ Support the exchange of intelligence information, proper crime scene investigations, sound detective practices			
✓ Part I crimes clearance percentage	33.2%	34.2%	32.0%
➤ Market continued growth and improvements in the field of technology when related to efficiency and information sharing			
✓ Number of online reports submitted	125	150	175
✓ Number of subscribers on Nixle	240	500	1,200
✓ Percentage of citations filed electronically	38.0%	40.0%	42.0%
✓ Number of citizens responding to web survey	N/A	535	N/A



POLICE DEPARTMENT

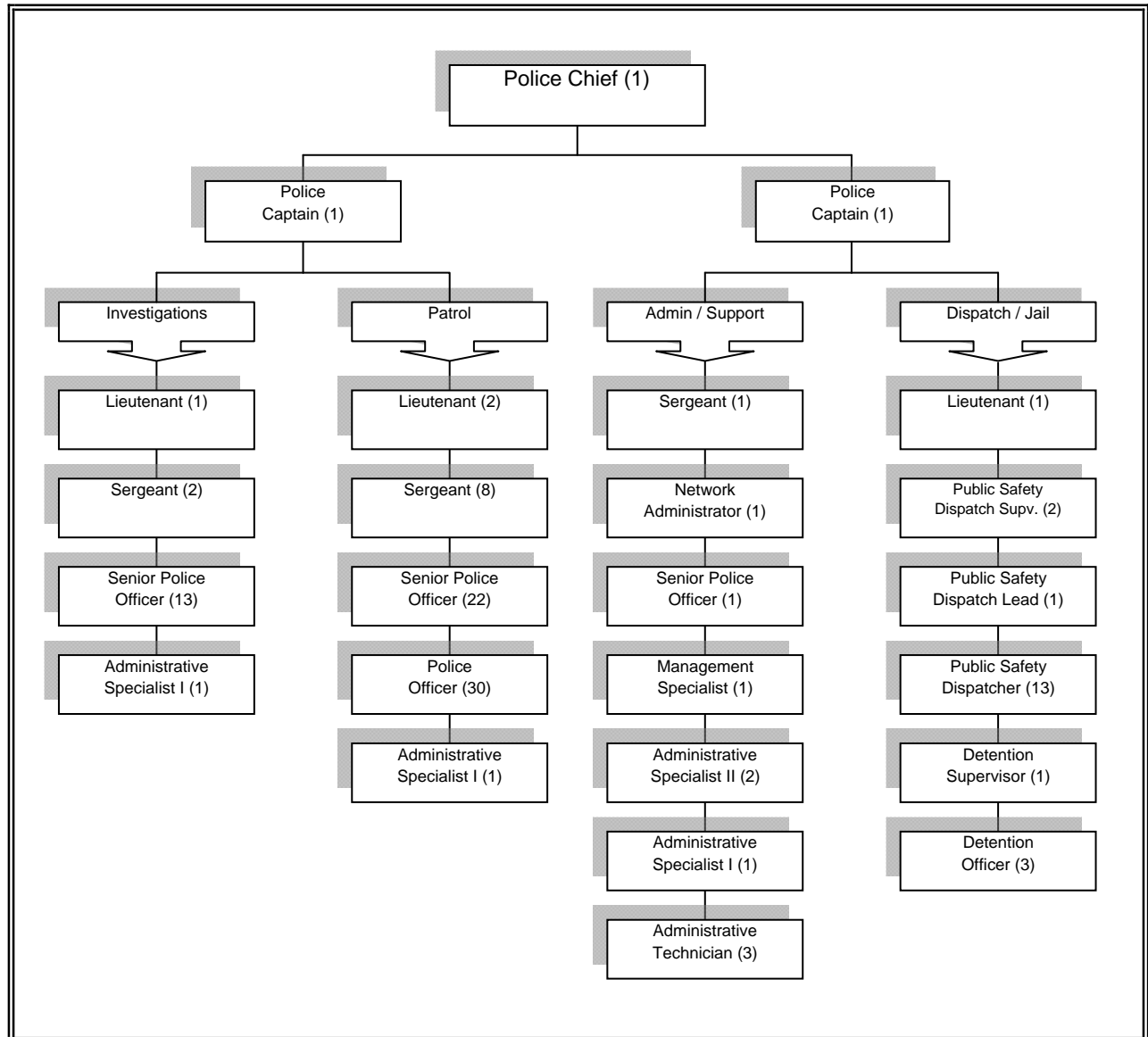
Police Department Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Police Chief	1.0	1.0	1.0	1.0
Police Captain	2.0	2.0	2.0	2.0
Network Administrator		1.0	1.0	1.0
Management Specialist	1.0	1.0	1.0	1.0
Police Lieutenant	5.0	4.0	4.0	4.0
Police Sergeant	11.0	11.0	11.0	11.0
Police Officer, Senior	49.0	44.0	44.0	36.0
Police Officer	28.0	29.0	29.0	30.0
Detention Supervisor	1.0	1.0	1.0	1.0
Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0
Records Supervisor	1.0			
Public Safety Dispatch Lead	1.0	1.0	1.0	1.0
Administrative Specialist II	2.0	2.0	2.0	2.0
Administrative Specialist I	3.0	3.0	3.0	3.0
Public Safety Dispatcher	13.0	13.0	13.0	13.0
Detention Officer Lead	1.0	2.0	2.0	
Detention Officer	3.0	3.0	3.0	3.0
Administrative Technician	3.0	3.0	3.0	3.0
TOTAL POSITIONS	127.0	123.0	123.0	114.0





POLICE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE





POLICE DEPARTMENT

Police Department		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY10-11	FY 11-12
Personnel					
Salaries - Full-Time	114.0	5,076,237	4,741,066	6,529,859	6,206,150
Salaries - Part-Time	9.6	295,336	211,055	204,426	262,478
OT, Standby & Shift Differential		2,656,651	2,496,466	452,100	343,435
Benefits & Taxes		3,348,674	2,798,223	3,269,640	3,207,288
Other: Retiree Health Savings		3,833	7,000	48,111	56,502
		\$11,380,731	\$10,253,810	\$10,504,136	\$10,075,853
Operation & Maintenance					
Professional Services		19,992	15,425	21,751	31,800
Utilities		253,149	192,082	259,136	241,614
Repairs & Maintenance (including cleaning)		376,867	238,134	270,578	265,998
Vehicle/Equip. Replacement Prog: Lease		245,594	142,696	50,279	28,536
Vehicle/Equip. Replacement Prog: Rent		68,812			
Meetings, Training & Travel		28,636	20,173	40,415	42,910
Supplies		400,999	331,461	497,816	493,730
Outside Contracts					
Other		45,995	31,678	24,034	16,320
		\$1,440,044	\$971,649	\$1,164,009	\$1,120,908
Capital Outlay		43,261	31,044	37,490	*
Subtotal Expenditures		\$12,864,036	\$11,256,503	\$11,705,635	\$11,196,761
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$12,864,036	\$11,256,503	\$11,705,635	\$11,196,761

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward N/A			<u>0</u>	0
New N/A			<u>0</u>	0
Replacement N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$0



OPERATING BUDGET

Public Works

Administration/Engineering Division

Airport Division

Transit Division

Transportation Division

Street Section

Vehicle Maintenance Section

Wastewater Division

Water Division





PUBLIC WORKS DEPARTMENT Administration/Engineering

MISSION STATEMENT

It is our mission to provide safe and efficient public streets, storm drainage, sanitary sewer, high quality drinking water, public transportation, aviation services, and City fleet management services. This is accomplished through cost-effective planning, designing, construction, operating, and maintaining of physical assets.

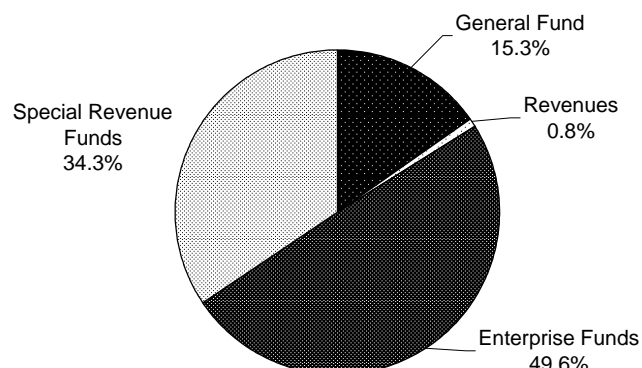
DESCRIPTION

The Public Works Administration/Engineering Division provides technical and professional services and support to Lake Havasu City's citizens and government. Primary duties include the administration of the majority of the City's extensive Community Investment Program, and regulating and permitting activities in the public right-of-way. Responsibilities also include the administration and implementation of the policies and procedures of the department through the direction of the Public Works Director.

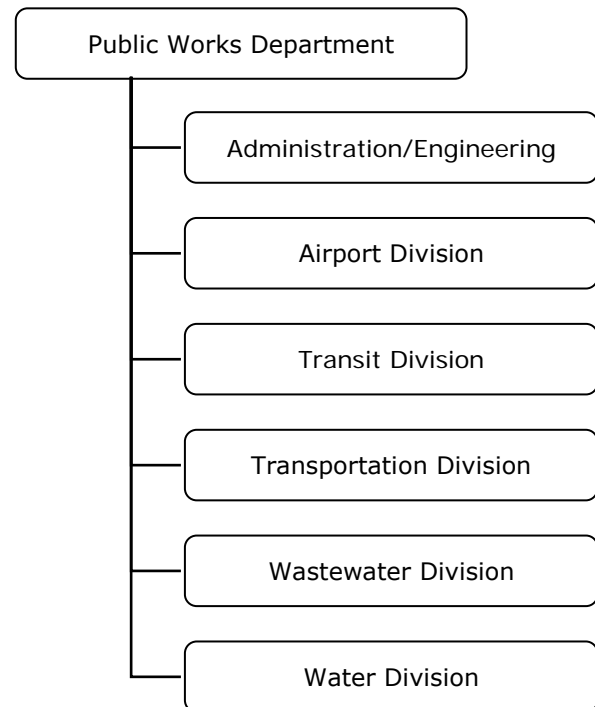
ACCOMPLISHMENTS 2010-2011

- Utilized Engineering staff to complete the remaining design and to perform the construction inspection of the Water Main Improvements that were located within the Green Area Sewer projects.

FUNDING SOURCE



Organization Chart



- Utilize Engineering staff to perform the construction administration for the Booster Station 3 construction project. Construction was completed successfully and the station is in operation.
- Continued progress on the Booster Station Replacement Program by working with our consultant to accomplish the design of Booster Station 1. This project is now under construction and we are utilizing Engineering staff to perform the construction administration.
- Continued progress on the Booster Station Replacement Program by facilitating a detailed evaluation of Booster Stations 4 and 5A and the consultant submitted a Technical Memorandum with recommendations for improvements. Based on the recommendations Staff negotiated a Scope of Work and Fee for the design of the improvements.



PUBLIC WORKS DEPARTMENT Administration/Engineering

ACCOMPLISHMENTS 2010-2011 (CONT.)

- Issued a Request for Qualifications for a drainage engineer to help accomplish the Mohave County Flood Control District (MCFCD) funded projects. All 5 projects identified in the MCFCD Contract were designed and were in various stages of bidding or construction within the fiscal year.
- Engineering Staff successfully obtained an Army Corps of Engineer's permit for the Channel Dredging project. Staff also developed the contract documents and administered the project per the permit requirements.
- Engineering Staff designed and developed construction drawings and specifications for the Lake Havasu Avenue Widening Project to take advantage of \$1,089,353 in WACOG funding for transportation improvements.
- Engineering Staff attended WACOG meetings and secured funding for FY2012 construction projects in the amount of \$1,168,600 for transportation improvements.
- Engineering continued to implement R/UDAT recommendations by designing and developing construction drawings for the Querio Bump Outs on McCulloch Boulevard.
- Engineering Staff issued a Request for Qualifications for a bridge engineer to perform detailed inspections of the London Bridge. The consultant submitted a report containing recommendations for future CIP projects to enhance the structural integrity and safety of the bridge.
- Engineering Staff took the lead in the City's effort to improve and move forward our Geographical Information System (GIS). Staff members sit on both the Executive Committee and the Technical Advisory Committee (TAC), and a Staff member chairs the TAC and Executive Committee. The two groups consist of staff members from all departments and are responsible for moving the GIS forward.
- Engineering Staff completed the design and developed construction drawings for a new effluent line from the Mulberry Treatment Plant to the London Bridge Golf Course. Staff also performed the construction administration and took advantage of one of the sewer construction projects that fell on the same alignment, by having it constructed at the same time so that the pavement was only removed once. The new effluent line replaced an old Asbestos Cement Pipe effluent line that crossed private property and garnered complaints from the community.
- This year was the most aggressive and challenging construction year in the history of the WWSE. We have the largest area to date under construction and are making twice as many connections as we typically have made in past years with the least amount of staff. In spite of our heavy workload as demonstrated above, and our shrinking staff, we continue to meet the many challenges of the WWSE construction projects. This requires a high level of dedication and constant communication with our residents, consultants and contractors.
- Engineering Staff worked closely with our WWSE consulting engineer to prepare an application for the American Public Works Association (APWA) Project of the Year Award. The WWSE Program is nearing completion and the application was submitted in the more than \$75M category.



PUBLIC WORKS DEPARTMENT Administration/Engineering

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Maintain effective utility systems			
◇ Drainage and Flood Control Work			
✓ Design completed within six months of initiation of work	100%	100%	100%
✓ Construction projects initiated on schedule - (five-year detailed PW CIP)	40%	67%	85%
◇ Water Master Plan - Water Projects			
✓ Design completed within six months of initiation of work	100%	100%	100%
✓ Construction projects initiated on schedule - (five-year detailed PW CIP)	60%	75%	85%
✓ Design costs within budget	67%	80%	100%
✓ Construction administration costs within budget (Construction Admin by Staff)	N/A	N/A	N/A
◇ Wastewater System Expansion Program (WWSE)			
✓ Construction projects initiated on schedule - (WWSE Program schedule)	13%	100%	N/A
✓ Design costs within budget	86%	N/A	N/A
✓ Construction administration costs within budget	100%	100%	N/A



PUBLIC WORKS DEPARTMENT Administration/Engineering

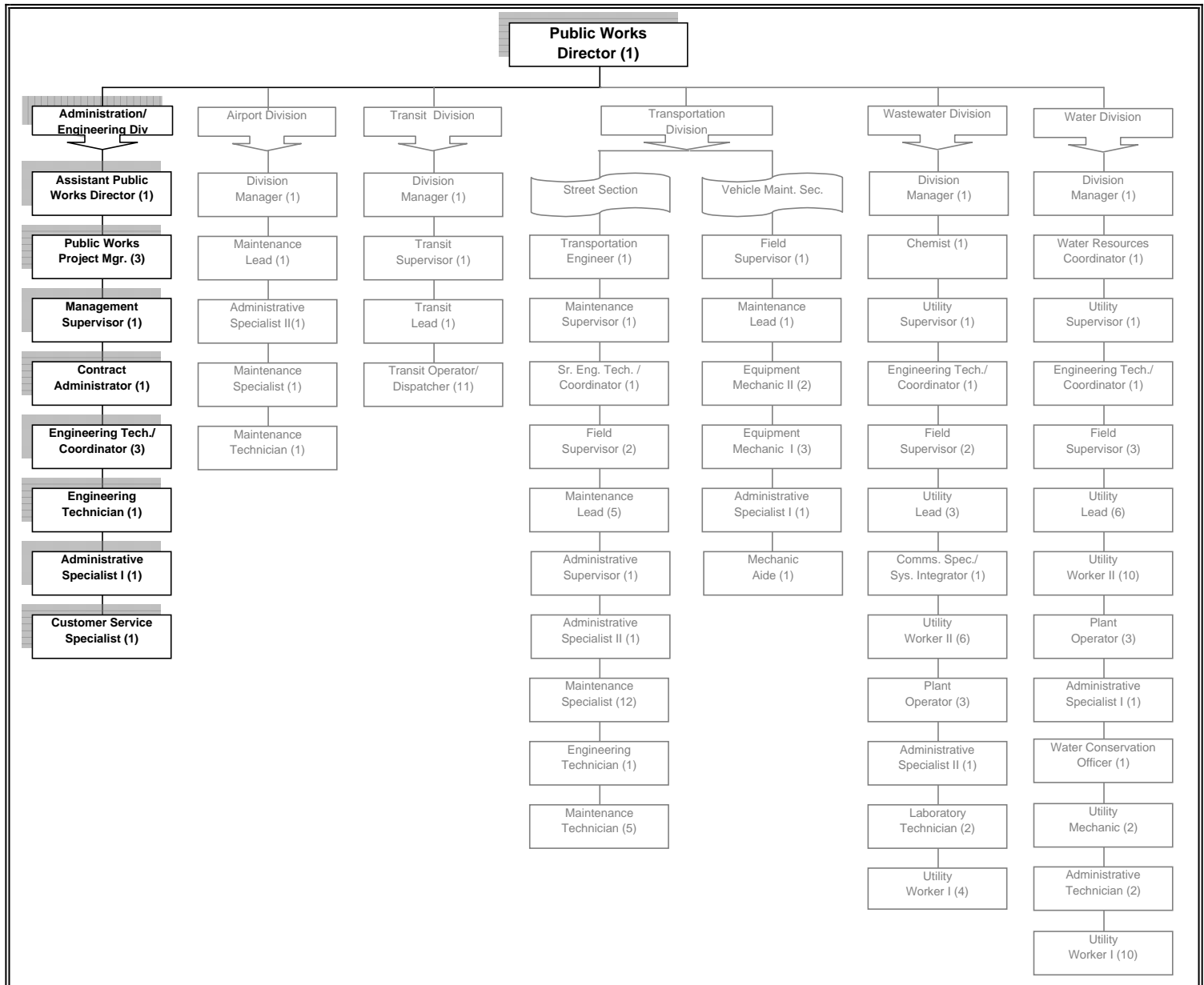
Public Works Adm./Engrg. Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Department Director	1.0	1.0	1.0	1.0
Deputy Public Works Director	1.0			
Assistant Public Works Director	1.0	2.0	2.0	1.0
Assistant City Engineer	2.0			
Water Resources Coordinator	1.0	1.0		
Public Works Project Manager	2.0	3.0	3.0	3.0
Management Supervisor	1.0	1.0	1.0	1.0
Contract Administrator	1.0	1.0	1.0	1.0
Senior Eng. Tech./Coord.	1.0			
Engineering Tech./Coord.	5.0	5.0	5.0	3.0
Facilities Coordinator	1.0			
Administrative Supervisor	1.0	1.0		
Water Conservation Officer	1.0	1.0		
Maintenance Specialist	1.0			
Engineering Technician	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	1.0
Customer Service Specialist	1.0	1.0	1.0	1.0
Administrative Technician	3.0	3.0	1.0	
TOTAL POSITIONS	26.0	22.0	17.0	13.0





PUBLIC WORKS DEPARTMENT Administration/Engineering

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Administration/Engineering

Public Works Admin./Engineering		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	13.0	1,489,737	1,244,695	915,577	866,151
Salaries - Part-Time	0.0	4,930			
OT, Standby & Shift Differential		15,703	2,083	1,000	21,509
Benefits & Taxes		513,052	418,849	353,610	309,962
Other: Retiree Health Savings		300	1,000	2,000	4,011
		\$2,023,722	\$1,666,627	\$1,272,187	\$1,201,633
Operation & Maintenance					
Professional Services		160	80		
Utilities		79,543	62,155	86,858	85,940
Repairs & Maintenance (including cleaning)		73,304	38,242	33,300	192,300
Vehicle/Equip. Replacement Prog: Lease		35,947	29,584	24,442	12,379
Vehicle/Equip. Replacement Prog: Rent		8,625			
Meetings, Training & Travel		1,937	2,400	1,000	1,000
Supplies		52,941	25,631	44,000	43,700
Outside Contracts					
Other		10,079	9,183	3,731	2,714
		\$262,536	\$167,275	\$193,331	\$338,033
Capital Outlay		13,866			*
Subtotal Expenditures		\$2,300,124	\$1,833,902	\$1,465,518	\$1,539,666
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,300,124	\$1,833,902	\$1,465,518	\$1,539,666

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PUBLIC WORKS DEPARTMENT

Airport Division

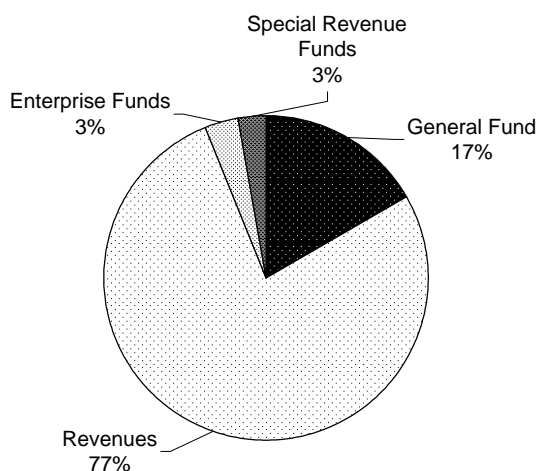
MISSION STATEMENT

Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, corporations, tenants, aircraft owners, and various concessionaires.

DESCRIPTION

The Airport Division is responsible for the administration, maintenance, planning, development, public outreach, and monitoring flight operations at a commercial/ general aviation airfield facility with over 161 based aircraft. Two commercial freight carriers, two international rental car agencies, three multi-service fixed base operators, and various specialty fixed based operators are based here. The Airport is the primary gateway to the City and is open to the flying public, freight carrier operators, and corporations 24 hours a day, 7 days a week, 365 days a year. The Airport requires maintenance and operations at the highest levels of safety, quality, economy, and user friendliness.

FUNDING SOURCE



ACCOMPLISHMENTS 2010-2011

- Completed $\frac{3}{4}$ of improvements documented by FAA Part 139 and FAA Runway Safety Team inspection in 2009. Remaining items to be incorporated into future FAA grant opportunities.
- Constructed, at minimal cost, further improvements and repairs to security gates, airfield lighting, and other items as needed.
- Completed design and construction grants for Phase II Airport Signage Improvements.
- Submitted FAA grant application for design/construction of new ramp lighting, airport beacon, and electrical vault.
- Continued to cut operational costs at Airport by conducting repairs/improvements in-house.
- Completed repairs to bring terminal and hangar fire alarm systems up to code.
- Addressed overflight concerns from citizens.
- In short timelines, worked as a team with City Chamber to trailer Gyrocopter in local parade.
- Assisted in the annual hangar inspection process.
- Developed Civil Air Patrol (CAP) lease, utilizing FAA requirements for trailer improvements, assisted CAP through approval process (City & State), assisted with site preparation agreement, movement of old & new trailers on property. Utilized old trailer as fire training tool and then disposed of.
- Obtained commercial use permits with associated requirements for flying club, banner tows and other uses.
- Attended Arizona Airport Association and FAA conferences, and adjusted Airport procedures to meet new guidelines.



PUBLIC WORKS DEPARTMENT Airport Division

ACCOMPLISHMENTS 200-2011 (CONT.)

- Airport hosted fundraising aviation events for women pilots, local hospice-event, flying event connected to community veteran's event.
- Began quarterly meetings with airport FBOs.
- Analyzed failure of mountain top obstruction lights, designed solution utilizing existing hardware and power sources, and installed test units.
- With the departure of the air ambulance operator, re-claimed large shadeport to lease out to airport users.
- Constructed unimproved vehicle parking area near new airport restaurant.
- Trained staff to utilize airband radios when operating on airside of airport to increase safety.
- Repaired all non-standard reflective markers on airfield.
- Attended and participated in Technical Advisory Committee for safety enhancements within the City.
- Developed a method to identify improvements regarding pavement maintenance program for airport pavement as required by FAA.



Commercial Activity at Lake Havasu City Airport



PUBLIC WORKS DEPARTMENT

Airport Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # II - STRONG DIVERSIFIED LOCAL ECONOMY			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Maintain Safety and Security of Facility			
◇ Ensure safety inspections are completed in a timely manner			
✓ Conduct airfield inspections toward Part 139 standards once daily	100%	100%	100%
✓ Conduct emergency safety repairs within 24 hours	95%	98%	100%
✓ Maintain, replace, construct improvements within three days	55%	75%	85%
◇ Document repairs, rehabilitations, and construction projects			
✓ Corrective action is taken for deficiencies within seven days of notification	80%	85%	90%
➤ Update Airport Operating Regulations			
◇ Ensure airport regulations are timely			
✓ Draft and submit revised regulations for approval	YES	NO	YES
✓ Inform tenants of changes and adjust operations as needed	YES	YES	YES
➤ Develop sound financial plan			
◇ Review and reduce operating costs			
✓ Maximize FAA/ADOT grant opportunities	100%	100%	100%
✓ Identify and bill on-site businesses for services rendered	100%	100%	100%
✓ Shut down non-safety lighting and water to reduce costs	100%	100%	100%



PUBLIC WORKS DEPARTMENT Airport Division

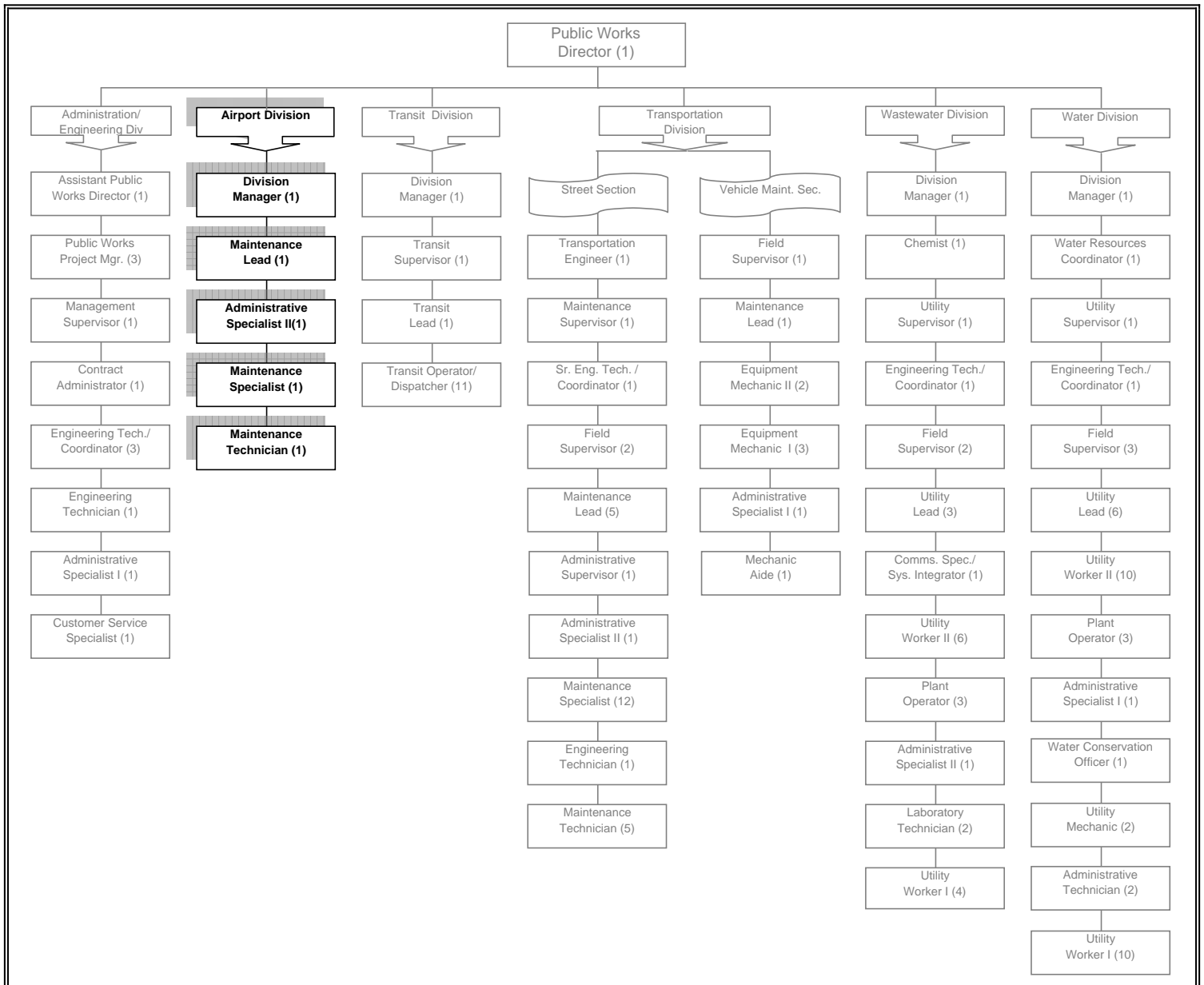
Airport Division Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0	1.0	1.0	1.0
Maintenance Lead	1.0	1.0	1.0	1.0
Administrative Specialist II	1.0	1.0		1.0
Administrative Specialist I			1.0	
Maintenance Specialist	1.0	1.0	1.0	1.0
Maintenance Technician	1.0	1.0	1.0	1.0
TOTAL POSITIONS	5.0	5.0	5.0	5.0





PUBLIC WORKS DEPARTMENT Airport Division

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Airport Division

Airport Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	5.0	275,809	272,842	261,154	257,919
Salaries - Part-Time	0.0	42,059			
OT, Standby & Shift Differential					
Benefits & Taxes		94,079	80,009	91,189	92,135
Other: Comp. Absences, Retiree					
Health Savings, OPEB		9,228	4,822	9,000	7,521
		\$421,175	\$357,673	\$361,343	\$357,575
Operation & Maintenance					
Professional Services		911	610	2,593	2,212
Utilities		80,366	54,193	75,748	57,600
Repairs & Maintenance (including cleaning)		28,772	20,729	13,553	9,653
Vehicle/Equip. Replacement Prog: Lease		56,845	53,592	55,555	54,228
Vehicle/Equip. Replacement Prog: Rent		8,775			
Meetings, Training & Travel		682	79		1,150
Supplies		27,460	15,422	13,400	26,398
Interfund Cost Allocation		203,909	154,321	122,436	128,477
Outside Contracts					
Other		60,783	35,159	38,533	25,824
		\$468,503	\$334,105	\$321,818	\$305,542
Capital Outlay		22,884			*
Subtotal Expenditures		\$912,562	\$691,778	\$683,161	\$663,117
Community Investment Program		667,892	35,985	295,000	180,000
Contingency				20,000	20,000
Debt Service					
Depreciation		805,663	753,133	794,058	796,555
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$2,386,117	\$1,480,896	\$1,792,219	\$1,659,672

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PUBLIC WORKS DEPARTMENT

Transit Division

MISSION STATEMENT

To provide public transportation to the community in a safe and efficient manner, to aid in the economic development; enhance the quality of life, and to insure the mobility and independence of our citizens.

DESCRIPTION

Transit Services operates two transportation programs, Havasu Area Transit and Senior's on the Move. In addition, HAT is responsible for scheduling and dispatching two city fleet 10 passenger vehicles for city use.

Havasu Area Transit (HAT) provides public transportation for Lake Havasu City, Desert Hills, Desert Gardens, Horizon Six as well as the Shops at Lake Havasu, Airport and SARA Park. HAT is funded through fare revenues, advertising revenues, Lake Havasu City general fund and Federal Transit Administration Section 5311 grant funds.

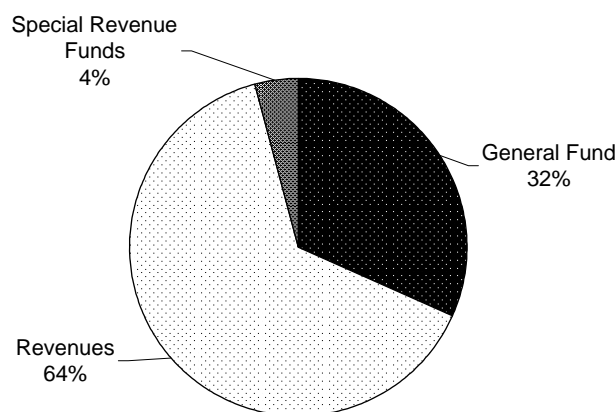
HAT operates a scheduled fixed route bus service for the general public and a curb-to-curb service for persons with disabilities and the elderly.

Seniors on the Move provides transportation to seniors Monday - Friday with trips to the local Senior Center to enjoy a congregate meal with fellow seniors. Additionally, Senior's on the Move provides medical and shopping rides to seniors Monday - Friday. Volunteer drivers are used to operate this program. This program is funded by a portion of county LTAF II and city general funds.

ACCOMPLISHMENTS 2010-2011

- Seamless transition to the Public Works Department.
- Completed new transit administration building using 100% ARRA funding.
- Secured 93% funding for a replacement bus.
- Transit Manager certified as a Community Safety & Security Transit Manager by the Community Transit Association of America.
- Reduced labor hours by 7% (3,396 hours).
- Reduced labor benefit costs by replacing departing fulltime with part time positions.
- Reduced fleet mileage by 2% (7,000 miles).
- Maintained a 98% on-time service record.
- Transit Manager met with state representatives regarding state transit funding.
- Transitioned to the Public Works Advisory Board for greater public input.
- Developed a trolley service using existing resources.

FUNDING SOURCE





PUBLIC WORKS DEPARTMENT Transit Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # IV - ENHANCED QUALITY OF LIFE			
➤ Minimize City subsidy for transit service			
✓ Increase fare revenue	\$93,500	\$90,000	\$94,000
✓ Increase ad revenue	\$12,000	\$14,008	\$16,000
➤ Decreased/Stem service costs			
✓ Minimize labor hours	44,500	42,101	42,200
✓ Minimize fleet mileage	406,000	399,000	420,000
✓ Increase Seniors on the Move rides	7,100	7,100	7,400
➤ Increase Ridership			
✓ Annually increase ridership above the national rural transit level of 2%	122,471 4.1%	123,000 0.9%	126,000 2.4%
✓ Maintain on-time service above national average of 95%	98%	98%	98%
➤ Operate a safe transit system			
✓ Grant compliant in safety training	100%	100%	100%

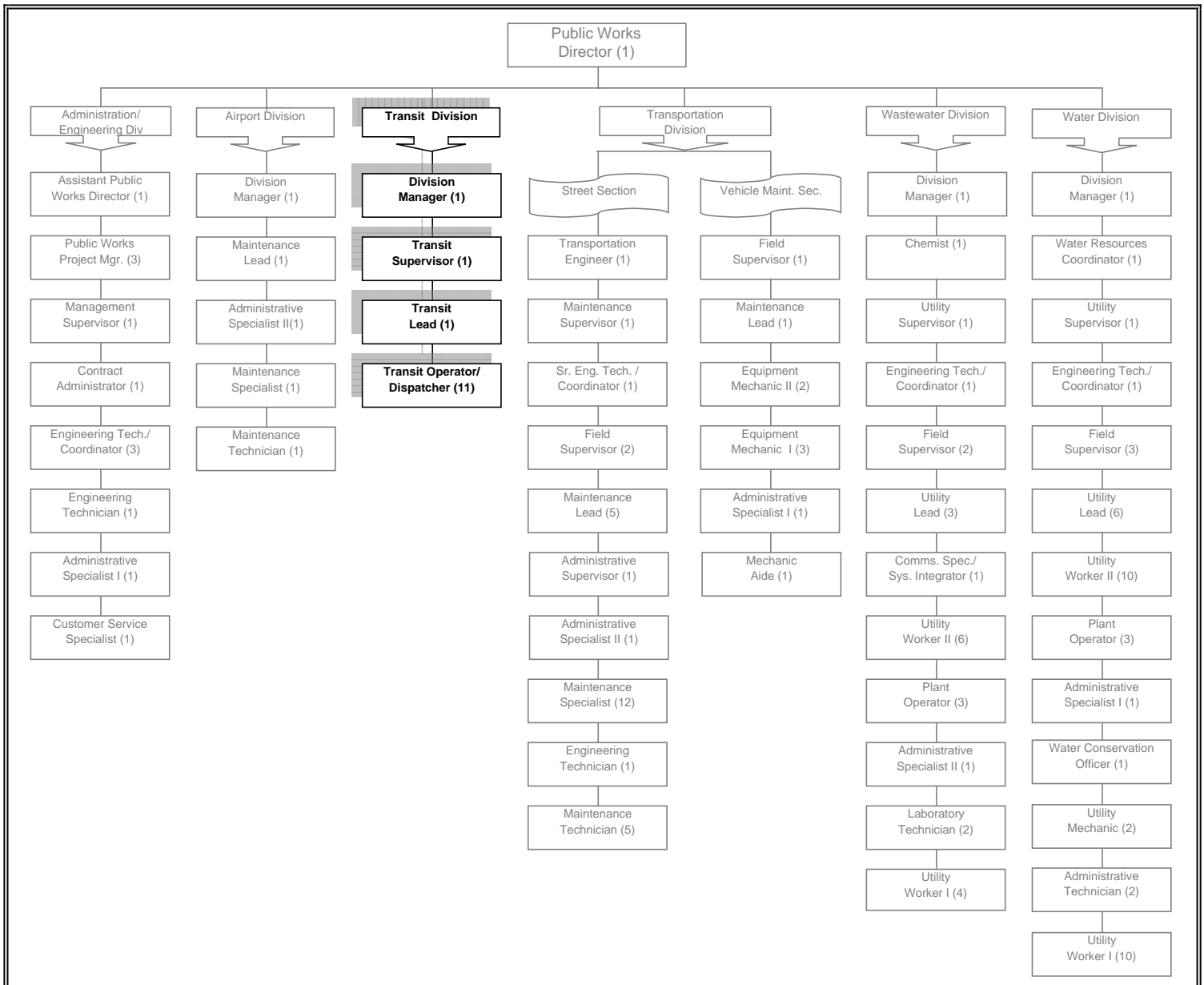
Havasu Area Transit Division	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0	1.0	1.0	1.0
Transit Supervisor	1.0	1.0	1.0	1.0
Transit Lead	1.0	1.0	1.0	1.0
Transit Operator/Dispatcher	16.0	12.0	12.0	11.0 *
TOTAL POSITIONS	19.0	15.0	15.0	14.0

* 1 position funded for partial year only



PUBLIC WORKS DEPARTMENT
Transit Division

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Transit Division

Transit Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	14.0	707,474	596,963	575,014	520,516
Salaries - Part-Time	7.6	258,385	223,949	240,000	205,563
OT, Standby & Shift Differential		3,446	3,251	4,000	4,011
Benefits & Taxes		362,183	284,673	309,478	286,754
Other: Retiree Health Savings			2,000	4,934	8,960
		\$1,331,488	\$1,110,836	\$1,133,426	\$1,025,804
Operation & Maintenance					
Professional Services		2,558	1,671	2,256	2,000
Utilities		7,555	8,229	22,100	22,800
Repairs & Maintenance (including cleaning)		69,680	86,473	94,847	113,677
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel		1,250	3,137	2,800	3,300
Supplies		181,857	142,489	268,100	230,650
Interfund Cost Allocation		209,435	170,933	222,106	226,198
Outside Contracts		8,741	9,641	12,000	17,000
Other		23,070	18,198	21,350	35,075
		\$504,146	\$440,771	\$645,559	\$650,700
Capital Outlay		83,580	45,753	668,250	103,066 *
Subtotal Expenditures		\$1,919,214	\$1,597,360	\$2,447,235	\$1,779,570
Community Investment Program					
Contingency			7,908	20,000	20,000
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$1,919,214	\$1,605,268	\$2,467,235	\$1,799,570

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
Pick Up Truck	1	27,066	<u>27,066</u>	27,066
New				
N/A			0	
			<u>0</u>	0
Replacement				
Curb to Curb Bus	1	70,000	70,000	
Senior Program Bus	1	6,000	<u>6,000</u>	76,000
*TOTAL CAPITAL OUTLAY				\$103,066



PUBLIC WORKS DEPARTMENT

Transportation Division - Streets Section

MISSION STATEMENT

Our mission is to maintain, construct, and administer safe and effective public right-of-way facilities throughout the City.

DESCRIPTION

The Street Maintenance Section is responsible for the administration, maintenance, and minor construction of all related activities involving the City's roadways and drainage facilities. Lake Havasu City has over 428 miles of roadways and 71 miles of major washes and drains. The range of work includes street signs, drainage pipes, culverts, right-of-ways, washes, and street striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities.

The Traffic Operations Section is responsible for conducting traffic studies, operations and maintenance of traffic signals and street lights. This section also performs pavement condition assessments; plans and administers the contracts for pavement repair, rehabilitation, and sealing projects; and oversees the maintenance of the London Bridge.

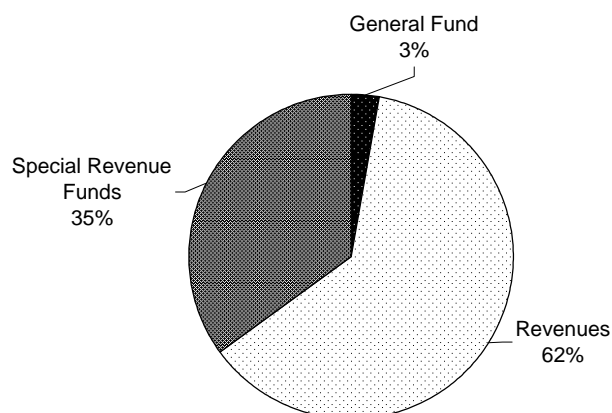
The Transportation Division also oversees repair and maintenance of the Public Works Maintenance Facility including HVAC system services, fire line maintenance and pressure valve replacements, utilities, general repairs to electrical and telephone systems, facility security, and general improvements as needed for maintaining a safe and well maintained public facility.

ACCOMPLISHMENTS 2011-2012

Accomplishments resulted from performance that is aligned with the 5-year strategic operational plan developed by the Street Maintenance Section and Traffic Operations Section in FY 08-09, and includes:

- Developed and administered the annual Chip Seal Program for 12 miles of roadway at \$1.49 per square yard, and the Fog Seal Program for 29 miles of roadway at \$0.30 per square yard.
- Performed approximately 135 traffic counts to gather information for traffic studies in support of a developing asset management program.
- Crack filled approximately 15 miles of roadway, relating directly to a safe and effective public right-of-way.
- Developed traffic control plans and secured the permits required for seasonal 2011 public events.
- Efficiency of maintenance operations was ensured by tracking all work performed; 2,052 work orders were opened and completed.
- Conducted the annual rating of 428 miles of roadway and 17 miles of alleys as part of the asset management efforts.
- Completed annual preventive maintenance on all traffic signals.
- Handled three separate storm events and maintained the standard for roadway debris removal by maintaining an adequate number of experienced operators.

FUNDING SOURCE





PUBLIC WORKS DEPARTMENT

Transportation Division - Streets Section

ACCOMPLISHMENTS 2010-2011 (CONT.)

- Installed median and thermo plastic crosswalk on McCulloch at the Pima Wash.
- Installed solar powered PedX crosswalks at Swanson Avenue and Magnolia Drive along the Pima multi-use pathway to ensure pedestrian and bicyclist safety at those crossings.
- Fabricated and placed chicanes for the slowing of skate boarders and bicyclists on the Pima multi-use pathway.
- Worked to ensure fiscal responsibility with continued development of an enhanced results based budget by administering and tracking 26 multiple level programs.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # I - FINANCIALLY SOUND CITY GOVERNMENT			
CITY COUNCIL GOAL # III - SAFE AND CLEAN COMMUNITY			
➤ Provide quality infrastructure resulting in a safe roadway in an effective and efficient manner			
◇ Maintain Lake Havasu City roadways at a cost less than \$3.37 per square yard for pavement while maintaining a PCI greater than 75 and maintaining other measures at greater than 90%			
✓ Square yard cost of roadway maintenance, including Chip and Slurry programs, pavement maintenance labor for crack filling, patching, and materials for same	\$1.90	\$1.90	\$1.99
✓ Percent of utility patches done within three days of receipt of notice from utility	25%	50%	50%
<i>Note: The decrease in water service line leaks, due largely because of copper lines being installed throughout the sewer expansion areas, has significantly reduced the occurrence of utility patches. In efforts to ensure fiscal responsibility, it is more economical to dispatch patch crews and associated equipment and material when a full day's patch work can be scheduled.</i>			
✓ Percent of roadways affected with storm debris removed within two weeks of event	100%	100%	100%
✓ Percent of lane striping completed annually	33%	60%	60%
<i>Note: Due to economical constraints, only the most critical striping is being performed, rather than the former all inclusive annual program.</i>			
✓ A measure of the traffic signal flow actuated rather than in recall due to loop/video failure	99%	99%	99%
✓ Pavement Condition Index	78	71	73
<i>Note: Due to declining revenues, the pavement program has been reduced.</i>			



PUBLIC WORKS DEPARTMENT Transportation Division - Streets Section

Street Section	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Transportation Engineer	1.0	1.0	1.0	1.0
Maintenance Supervisor	1.0	0.5	1.0	1.0
Senior Eng. Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	2.0	2.0
Maintenance Lead	7.0	4.0	4.0	5.0
Administrative Supervisor			1.0	1.0
Administrative Specialist II			1.0	1.0
Maintenance Specialist	14.0	13.0	12.0	12.0
Engineering Technician	1.0	1.0	1.0	1.0
Administrative Specialist I	1.0	1.0	1.0	
Maintenance Technician	4.0	6.0	6.0	5.0
TOTAL POSITIONS	32.0	29.5	31.0	30.0

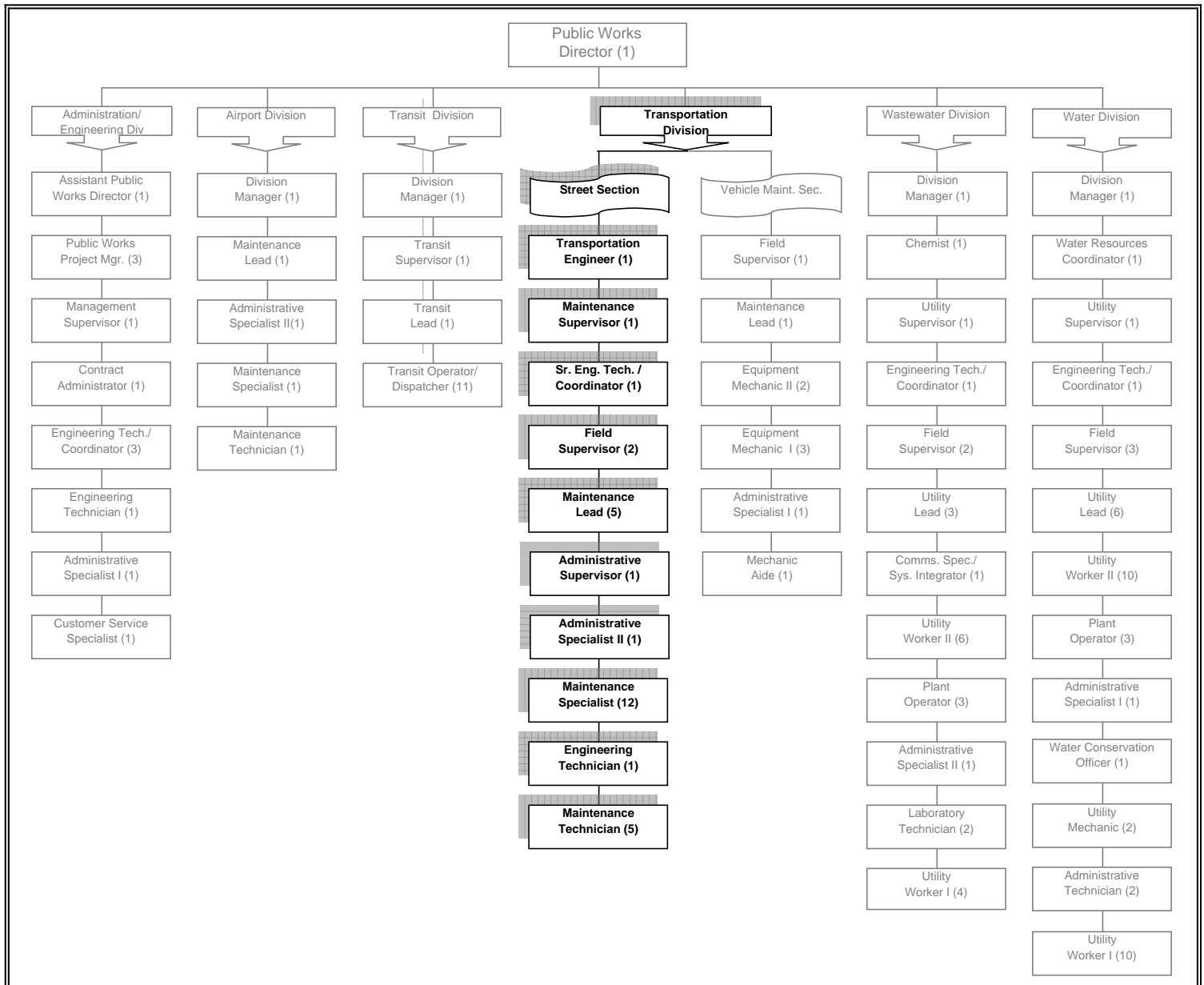


Streets Crew Installing Solar Walk Sign



PUBLIC WORKS DEPARTMENT Transportation Division - Streets Section

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT

Transportation Division - Streets Section

Street Section		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	30.0	1,570,284	1,373,778	1,458,512	1,476,081
Salaries - Part-Time	0.8	80,039	14,449	13,338	16,050
OT, Standby & Shift Differential		28,353	36,081	47,145	72,298
Benefits & Taxes		708,533	577,585	677,696	693,774
Other: Retiree Health Savings			1,000	7,626	12,294
		\$2,387,209	\$2,002,893	\$2,204,317	\$2,270,497
Operation & Maintenance					
Professional Services		3,950	2,803	11,778	7,700
Utilities		71,386	56,557	88,843	88,943
Repairs & Maintenance (including cleaning)		1,094,432	706,067	856,900	1,525,480
Vehicle/Equip. Replacement Prog: Lease		326,327	315,332	358,790	224,816
Vehicle/Equip. Replacement Prog: Rent		86,896			
Meetings, Training & Travel		598	2,311	2,800	2,800
Supplies		658,538	742,485	1,354,050	956,437
Interfund Cost Allocation		246,827	(253,109)	(169,356)	213,400
Outside Contracts					
Other		238,966	216,608	350,529	333,735
		\$2,727,920	\$1,789,054	\$2,854,334	\$3,353,311
Capital Outlay		38,047	19,330	75,000	80,000 *
Subtotal Expenditures		\$5,153,176	\$3,811,277	\$5,133,651	\$5,703,808
Community Investment Program					
Contingency				278,911	263,453
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$5,153,176	\$3,811,277	\$5,412,562	\$5,967,261

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
CMMS Project (Work Order Software)	1	65,000	<u>65,000</u>	65,000
New / Improvement				
Grid Smart Camera System	1	15,000	<u>15,000</u>	15,000
Replacement				
N/A			<u>0</u>	0
*TOTAL CAPITAL OUTLAY				\$80,000





PUBLIC WORKS DEPARTMENT

Transportation Division - Vehicle Maintenance Section

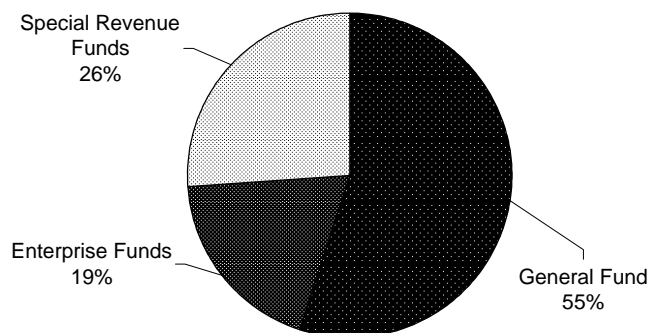
MISSION STATEMENT

Repair and maintain the City's fleet of vehicles and equipment with safety as the number one priority.

DESCRIPTION

The Vehicle Maintenance Section is responsible for providing preventive maintenance, emergency repair, and administrative services (including fleet management) for all the City's vehicles and equipment. The fleet continues to include over 584 units ranging from fire trucks and heavy equipment to police cars, boats, all terrain vehicles, mowers, and meter reading vehicles.

FUNDING SOURCE



ACCOMPLISHMENTS 2011-2012

Five-year strategic operational plan developed by the Vehicle Maintenance Section in FY 08-09, and includes:

- Completed 2,675 work order requests for routine maintenance and emergency repairs in calendar year 2010 as a means of ensuring fiscal responsibility and customer satisfaction.
- Achieving 86.5% completion of work orders within five days as efforts continue on development of maintenance standards for benchmarking against industry ratios.
- Achieved 74% of preventive maintenance on time as a comprehensive customer service program is developed.
- Tracked 97.6% availability for vehicles and equipment by utilizing the RTA database for improved operational efficiency.
- Continued improving and refurbishing the parts inventory procedures for efficiency and accountability.
- Improved the work order data entry process in the RTA database for more accurate accounting of parts and labor.



PUBLIC WORKS DEPARTMENT

Transportation Division - Vehicle Maintenance Section

PERFORMANCE MEASURES

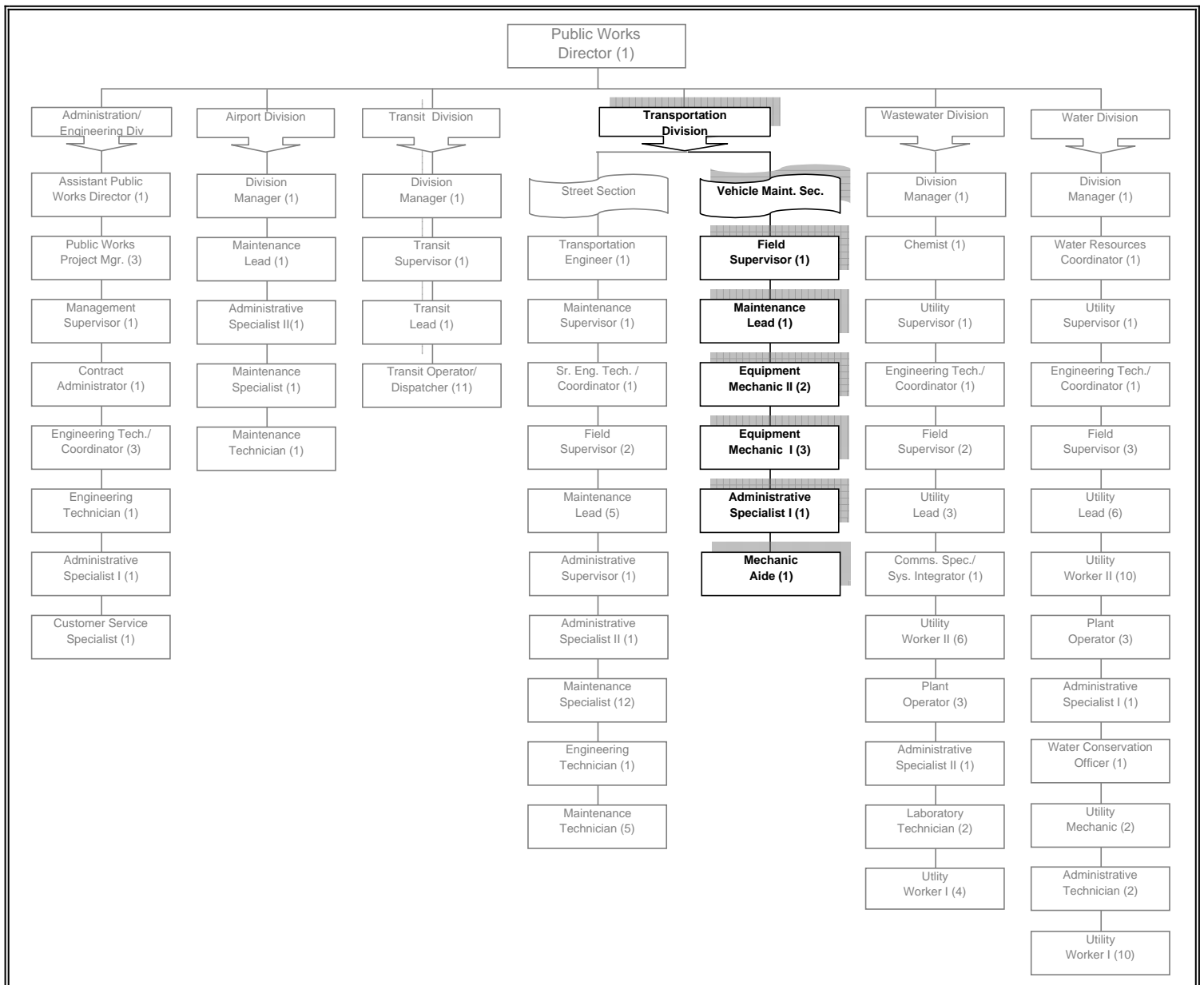
Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
➤ Provide Vehicle Maintenance Services and Fleet Management for Lake Havasu City in the most efficient and effective manner possible			
◇ Provide availability at 95% and complete repairs and services 80% of the time			
✓ Repair vehicles within five days of work order being opened	85%	87%	80%
✓ Preventive maintenance completed on time, within the month due	75%	74%	70%
✓ Vehicle and equipment available for use	98%	98%	98%
✓ Preventive maintenance vs. repair	40%	44%	40%

Vehicle Maintenance Section	Actual			Budget
Authorized Positions	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Maintenance Supervisor		0.5		
Fleet Supervisor	1.0			
Field Supervisor			1.0	1.0
Maintenance Lead	1.0	1.0		1.0
Equipment Mechanic II	2.0	2.0	2.0	2.0
Equipment Mechanic I	5.0	3.0	3.0	3.0
Administrative Specialist I	1.0			1.0
Mechanic Aide	1.0	1.0	1.0	1.0
Storekeeper	1.0	1.0	1.0	
TOTAL POSITIONS	12.0	8.5	8.0	9.0



PUBLIC WORKS DEPARTMENT Transportation Division - Vehicle Maintenance Section

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT

Transportation Division - Vehicle Maintenance Section

Vehicle Maintenance Section		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	9.0	533,918	354,293	334,194	377,368
Salaries - Part-Time	0.0	25,288			
OT, Standby & Shift Differential		18,968	17,509	17,250	18,852
Benefits & Taxes		230,627	160,250	186,936	214,459
Other: Retiree Health Savings					3,816
		\$808,801	\$532,052	\$538,380	\$614,495
Operation & Maintenance					
Professional Services				250	250
Utilities		13,969	14,289	15,800	14,800
Repairs & Maintenance (including cleaning)		7,581	7,152	16,250	13,700
Vehicle/Equip. Replacement Prog: Lease		20,077	20,823	21,597	20,166
Vehicle/Equip. Replacement Prog: Rent		4,644			
Meetings, Training & Travel		279	399	1,000	750
Supplies		36,085	7,135	36,700	36,500
Outside Contracts					
Other		4,735	3,946	5,572	4,524
		\$87,370	\$53,744	\$97,169	\$90,690
Capital Outlay					*
Subtotal Expenditures		\$896,171	\$585,796	\$635,549	\$705,185
Community Investment Program					
Contingency					
Debt Service					
Depreciation					
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$896,171	\$585,796	\$635,549	\$705,185

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



PUBLIC WORKS DEPARTMENT Wastewater Division

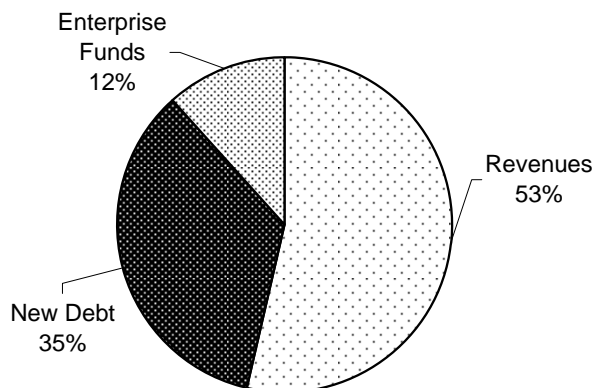
MISSION STATEMENT

To provide the most cost-effective wastewater collection and treatment service possible for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the City which is connected to the expanding sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically at the wastewater treatment plants. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to insure compliance with the Aquifer Protection Permits for all wastewater facilities.

FUNDING SOURCE



ACCOMPLISHMENTS 2010-2011

- The last of the major pump stations was installed at Hagen Drive and Lake Havasu Avenue. The Sweetwater/Hagen pump station replaces both the old Sweetwater pump station located at the end of Sweetwater Avenue and the old Hagen pump station at the site of the new one. The new pump station allows for pumping sewage to the Mulberry WWTP or the North Regional plant. The flows may be split to accommodate maintenance tasks and effluent management objectives.
- The Island WWTP was recommissioned to allow for major maintenance activities at the Mulberry plant. Flows at the Island plant will be averaging around 1 – 1.5 mgd for the next eighteen months or so. Each aeration basin and clarifier at the Mulberry plant will be drained, cleaned and checked for worn parts that are normally inaccessible. A new tertiary filter will be added to the Mulberry plant as well, to allow the maximum capacity of sewage flow to the plant (2.2 mgd).
- The new membrane crane system for the North Regional WWTP will be nearing completion by the end of FY 10-11. This fixed crane will allow for pulling each membrane cassette and providing detailed maintenance. The additional maintenance will allow for an extended life of approximately three years for the cassettes. This will allow for a staggered approach to replacing these membrane trains over a period of two or three years. This is a significant asset action that will cost approximately \$300,000 per membrane train for a total of \$900,000 to replace.
- The Wastewater Division purchased a new Vactor truck in FY 10-11 for \$330,000. This will provide the ability to keep one truck cleaning sewer lines full time. The Division is now responsible for over 300 miles of sewer line.
- The Wastewater Division is exploring new strategies for odor management in the



PUBLIC WORKS DEPARTMENT

Wastewater Division

ACCOMPLISHMENTS 2010-2011 (CONT.)

- serial pumping system from Sweetwater/Hagen to the North Regional WWTP. The patent that restrained the Division from the competitive bidding of Bioxide has expired. New vendors for the active ingredients and the service are being solicited for demonstrations. The Division is also scheduling a demonstration of oxygenation systems in the summer of 2011.
- The Wastewater Division took advantage of a sewer line construction project and installed a new effluent reuse line from the Commingling Pond at the Mulberry WWTP to the two golf course owned by EAGL Southwest Golf. The final connection to the pumping system is scheduled for summer of 2011.
 - The significant amendment to the Aquifer Protection Permit (APP) for the North Regional WWTP is nearing its final phase of public comment and final revision. The APP will allow for the construction of more Vadose wells and the recovery wells needed for irrigation use. Lake water will eventually be phased out for golf course irrigation ultimately resulting in a net gain of potable water to the City.
 - The final phase of tying together the pieces of fiber optic cable will take place beginning in the final part of FY 10/11 and into the next year. The Wastewater Division has been installing fiber optic cable as the sewer projects have allowed in the ADOT right-of-way. Soon the connection from the North Plant (and the Airport) to the central downtown corridor will be complete. It will be integral in the development of the Geographical Information System (GIS) for the City.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Minimize wastewater treatment cost while maintaining effectiveness and efficiency			
◇ Reduce operating costs each year as measured by cost per 1,000 gallons of treated sewage, cost per active account, and cost per mile of sewer			
✓ Expenditure	\$5,059,832	\$6,067,381	\$6,310,389
✓ Total treated flow, MG	1,208	1,245	1,259
✓ Cost per 1,000 gallons	\$4.19	\$4.87	\$5.01
✓ Active accounts	20,487	24,891	25,476
✓ Cost per active account	\$246.98	\$243.76	\$247.70
✓ Miles of sewer	262	325	325
✓ Cost per mile of sewer	\$19,312	\$18,669	\$19,417



PUBLIC WORKS DEPARTMENT Wastewater Division

Wastewater Division Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0	1.0	1.0	1.0
Chemist	1.0	1.0	1.0	1.0
Utility Supervisor	2.0	2.0	2.0	1.0
Engineering Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	2.0	2.0
Utility Lead	4.0	3.0	3.0	3.0
Comms Spec/Sys Integrator	1.0	1.0	1.0	1.0
Utility Worker II	5.0	5.0	5.0	6.0
Plant Operator	3.0	3.0	3.0	3.0
Administrative Specialist II	1.0	1.0	1.0	1.0
Laboratory Technician	2.0	2.0	2.0	2.0
Utility Mechanic	1.0			
Utility Worker I	2.0	4.0	4.0	4.0
TOTAL POSITIONS	26.0	26.0	26.0	26.0

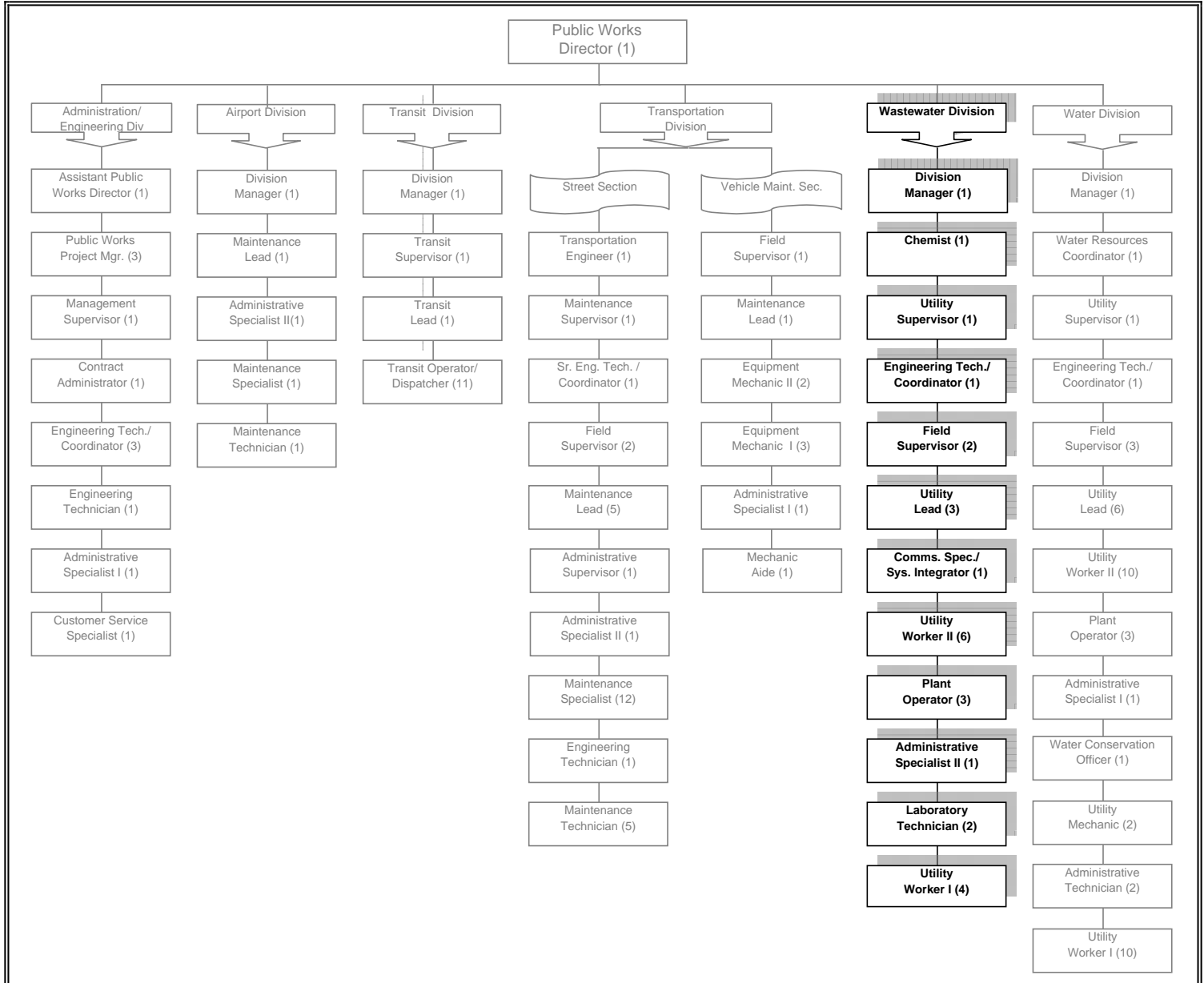


Repairing a reuse line at London Bridge Beach Park



PUBLIC WORKS DEPARTMENT Wastewater Division

POSITION CLASSIFICATION STRUCTURE





PUBLIC WORKS DEPARTMENT Wastewater Division

Wastewater Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	26.0	1,406,916	1,370,362	1,368,872	1,322,908
Salaries - Part-Time	0.8	16,643	17,054	18,387	18,438
OT, Standby & Shift Differential		42,844	45,594	51,000	51,141
Benefits & Taxes		580,880	525,333	580,094	600,183
Other: Comp Absences, Retiree Health Savings, OPEB		68,627	102,773	38,345	96,345
		\$2,115,910	\$2,061,116	\$2,056,698	\$2,089,015
Operation & Maintenance					
Professional Services		172,363	188,236	182,665	189,554
Utilities		1,294,312	1,041,602	1,434,200	1,566,160
Repairs & Maintenance (including cleaning)		231,373	213,003	450,711	388,326
Vehicle/Equip. Replacement Prog: Lease		108,236	105,969	90,411	76,285
Vehicle/Equip. Replacement Prog: Rent		39,182			
Meetings, Training & Travel		8,005	4,786	7,600	8,000
Supplies		1,372,458	1,389,721	1,671,393	1,759,490
Interfund Cost Allocation		2,219,038	2,327,163	1,662,085	1,412,427
Outside Contracts					
Other		230,143	312,150	373,336	408,721
New System O & M				548,000	500,000
		\$5,675,110	\$5,582,630	\$6,420,401	\$6,308,963
Capital Outlay		365,848	48,237	510,000	117,500 *
Subtotal Expenditures		\$8,156,868	\$7,691,983	\$8,987,099	\$8,515,478
Community Investment Program		27,457,594	40,147,514	55,357,606	22,642,823
Contingency				885,101	1,013,723
Debt Service		10,405,755	5,690,095	19,110,012	20,046,739
Depreciation		7,250,228	8,164,262	11,286,564	10,833,597
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$53,270,445	\$61,693,854	\$95,626,382	\$63,052,360

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward			0	0
New				
BFP Cat Walk Install for North Regional Plant	1	7,500	7,500	
Headworks Odor Control Piping for NRP	1	5,000	5,000	
				12,500
Replacement				
Headworks Conveyor to Truck Bed for MTP	1	15,000	15,000	
Headworks Loading Conveyor for MTP	1	10,000	10,000	
Refuge Pump Replacement	4	20,000	80,000	
				105,000
*TOTAL CAPITAL OUTLAY				\$117,500





PUBLIC WORKS DEPARTMENT Water Division

MISSION STATEMENT

Provide clean, safe water in ample supplies while complying with federal and state drinking water standards.

DESCRIPTION

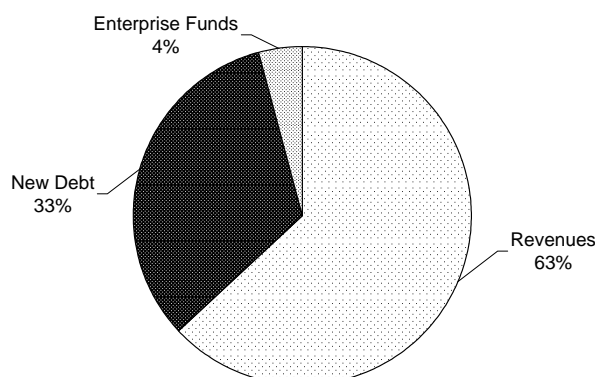
The Water Division provides potable water to the City's residents; operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmissions, and distribution lines; and provides and installs service connections and meters to every residence and business in the City.

ACCOMPLISHMENTS 2010-2011

Water Distribution

- Installed 129 new service meters averaging 11 meters per month; repaired or replaced 316 water service lines due to leaks averaging 26 service line leaks per month and repaired 55 water main breaks averaging 4.5 per month.
- Replaced 74 main line water valves; turned or exercised approximately 416 main line valves, repaired or replaced 36 fire hydrants and performed preventative maintenance on 193 fire hydrants throughout the water distribution system.

FUNDING SOURCE



- As part of the Water Division strategic plan to lower unaccounted for water and to capture lost revenues the Division has made water meter replacement a top priority. Over the last twelve months 32 large commercial meters were downsized for water registration accuracy and 613 residential meters 20 years or older were replaced. Total water accountability derived from billing data is conservatively estimated at approximately 23 million gallons annually.
- In addition to the accomplishments above Distribution crews took 745 bacteriological samples throughout the distribution system, replaced 178 stopped water meters, upgraded 720 water services, completed 216 asphalt permits, reviewed 29 site plans and land use applications for water service and replaced approximately 450 feet of 4-inch water main in various locations throughout the distribution system.

Meter Reading/Customer Service/Cross Connection Control

- Meter Readers read a total of 362,862 meters in 2010 averaging 30,239 meters monthly while the Water Division's Customer Service Representatives responded to 7,605 work orders and 1,925 calls for service averaging 794 customer responses per month. Cross connection control (back flow device and monitoring) mailed 4,111 device test notices averaging 343 per month, approved 49 new device permits throughout the year and completed 150 on site cross connection control device inspections.

Water Production

- As part of the Water Division's strategic plan, energy reduction for electricity and fuel cost has been a top priority, in FY 09-10 an estimated annual savings of approximately \$500,000 was archived due to system procedural and operational changes including placing all facilities on interruptible power electric rates,



PUBLIC WORKS DEPARTMENT

Water Division

ACCOMPLISHMENTS 2010-2011 (CONT.)

manipulating water tank levels, changing pump sequencing and computer program changes eliminating simultaneous motor and pump operations. In FY 10-11 Production and Treatment Plant staff continued a review of operations and energy use with a goal of reducing use and cost an additional 15-20% through FY 11-12.

- Production crews performed 2,261 hours of motor, pump and electrical component maintenance, 1,816 hours of daily facility rounds, 1,888 hours of miscellaneous booster station and well maintenance, 163 hours of SCADA computer maintenance, 630 hours of London Bridge maintenance, 894 hours of water tank maintenance and repairs and 487 hours of welding, cutting and metal fabrication work.

Water Treatment

- Treatment plant staff produced just over 4.1 billion gallons of drinking water, removed through water treatment and transported 292,260 pounds of manga-

nese sludge to the landfill, completed 933 water related samples for various compliance and non compliance related testing, completed 364 filter backwashes, received and used 30 tons of Chlorine Gas for water disinfection and used approximately 3,850 gallons of Ferric Chloride use in the removal of arsenic during the treatment process.

Water Resources and Conservation

- Created an ordinance (7.20 Waste of Water Restrictions) within the water service area that goes into effect during water shortages. Created an updated Resolution (No. 10-2450) for recommended landscape trees and plants. The new list omits water hungry trees and includes more native plants. Finalized the 2010 Lake Havasu City Water Conservation Plan update and established a water conservation citizen volunteer program to help expand the water conservation program's education component. Expanded the City's water conservation rebate program to include toilets, pool covers, and hot water recirculation pumps.



PUBLIC WORKS DEPARTMENT Water Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL # V - EFFECTIVE UTILITY SYSTEM			
➤ Prompt repairs of minor service line breaks			
◇ Respond to broken service lines within ten days			
✓ Percent of repairs made within ten days (316 leaks were recorded for a 12 month period averaging 26 per month, of the 316, 52 were emergency leaks that directly impacted scheduled repairs)	97%	93%	95%
<i>Note: Scheduled service line repairs often are delayed due to the number of emergency service and main line breaks.</i>			
➤ Urgent response - service and main lines			
◇ Respond to broken emergency service lines & water main breaks			
✓ Percent of emergencies handled within 2 hours	100%	100%	100%
<i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three-tier cell phone and pager system.</i>			
➤ Prompt service installations - new water meters			
◇ Install new water meters within 14 days of application			
✓ Percent of meters installed within 14 days (129 new meters were installed in a 12 month period, averaging 10.7 per month, of 129 meters installed 99 were installed within 10 days)	86%	76%	90%
<i>Note: Scheduled meter installations often are delayed due to the number of emergency service and main line breaks.</i>			
➤ Comply with all federal and state regulations for water quality			
◇ Take required samples within regulated timeframes			
✓ Percent of samples taken within time frame	100%	100%	100%
◇ Zero bacteriological compliance violations			
✓ Number of compliance violations	0	0	0
◇ Comply with parameters for maximum arsenic			
✓ Percent of parameters met	100%	100%	100%
◇ Meet goal of total removal of manganese			
✓ Amount of manganese removed	100%	100%	100%

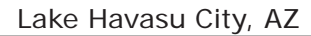


PUBLIC WORKS DEPARTMENT Water Division

Water Division Authorized Positions	Actual			Budget
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Division Manager	1.0	1.0	1.0	1.0
Water Resources Coordinator			1.0	1.0
Utility Supervisor	2.0	2.0	2.0	1.0
Engineering Tech./Coord.	1.0	1.0	1.0	1.0
Field Supervisor	2.0	2.0	2.0	3.0
Utility Lead	7.0	6.0	6.0	6.0
Utility Worker II	11.0	10.0	10.0	10.0
Plant Operator	3.0	3.0	3.0	3.0
Administrative Specialist I	1.0	1.0	1.0	1.0
Water Conservation Officer			1.0	1.0
Utility Mechanic	2.0	2.0	2.0	2.0
Administrative Technician			2.0	2.0
Utility Worker I	10.0	11.0	11.0	10.0
TOTAL POSITIONS	40.0	39.0	43.0	42.0



Water Treatment Plant 36 Inch Valve Installation





PUBLIC WORKS DEPARTMENT

Water Division

Water Division		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	42.0	1,934,444	1,877,290	2,073,898	2,066,728
Salaries - Part-Time	5.6	176,891	125,874	156,276	155,744
OT, Standby & Shift Differential		208,850	157,299	184,000	184,505
Benefits & Taxes		871,253	765,185	935,853	983,244
Other: Comp Absences, Retiree Health Savings, OPEB		116,612	130,773	60,076	162,141
		\$3,308,050	\$3,056,421	\$3,410,103	\$3,552,362
Operation & Maintenance					
Professional Services		177,215	153,261	95,420	126,329
Utilities		2,062,534	1,446,053	1,978,726	1,875,866
Repairs & Maintenance (including cleaning)		252,186	237,689	336,480	386,629
Vehicle/Equip. Replacement Prog: Lease		189,824	185,574	136,948	114,595
Vehicle/Equip. Replacement Prog: Rent		45,833			
Meetings, Training & Travel		8,677	9,461	10,700	15,700
Supplies		978,330	765,762	903,450	912,748
Interfund Cost Allocation		2,299,388	1,810,622	1,349,273	1,418,764
Outside Contracts		5,982	6,188	6,200	6,200
Other		518,812	420,659	748,008	595,034
		\$6,538,781	\$5,035,269	\$5,565,205	\$5,451,865
Capital Outlay			12,100	188,000	150,000 *
Subtotal Expenditures		\$9,846,831	\$8,103,790	\$9,163,308	\$9,154,227
Community Investment Program		2,754,600	2,705,000	14,211,332	12,113,800
Contingency				725,691	781,704
Debt Service		343,503	389,756	812,500	624,368
Depreciation		2,078,245	2,143,686	2,539,154	2,711,736
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$15,023,179	\$13,342,232	\$27,451,985	\$25,385,835

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			<u>0</u>	0
New				
N/A			<u>0</u>	0
Replacement				
Pump Control Valves at Water Trtmt Plant	6	25,000	<u>150,000</u>	150,000
*TOTAL CAPITAL OUTLAY				\$150,000



OPERATING BUDGET

Other

Debt Service Fund

Employee Benefit Trust Fund

Improvement District Funds

Miscellaneous Grant Funds

Refuse Enterprise Fund

Vehicle/Equipment Replacement Fund





DEBT SERVICE FUND

MISSION STATEMENT

Provide and maintain capital to fund obligations of various bonds issued throughout the years.

DESCRIPTION

The Debt Service Fund is used to provide the debt service requirements for two obligations, the 2001 McCulloch Boulevard Streetscape Improvement Project, and the 2008 GADA Revenue Bonds.

The 2001 obligations were issued to provide \$891,000 for streetscape improvements on McCulloch Boulevard in the City's prime commercial downtown area (e.g., new curbs, sidewalks, street lighting). The funding for the 2001 obligations comes from collections of special assessments on properties located within the boundaries of the district of all lots, pieces, and parcels with front footage along McCulloch Boulevard from Smoketree Avenue to Acoma Boulevard.

The 2008 obligations were issued to provide \$2,615,000 to purchase a perpetual easement from the Arizona State Land Department for a second bridge to the Island. The funding for the debt service payments comes from the 2% City sales tax.

ACCOMPLISHMENTS 2010-2011

- Successfully funded the debt service obligations for the Community Investment Program.
- Collected 100% of the Improvement District No. 7 assessments.

OBJECTIVES 2011-2012

- Continue to provide adequate capital to pay debt service for all governmental fund City projects that require financing.
- Continue to collect 100% of the Improvement District No. 7 assessments and retire the remaining debt.

Debt Service Fund	Actual		Budget	
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Expenditures				
Principal & Interest	\$366,647	\$280,351	\$369,819	\$299,947



EMPLOYEE BENEFIT TRUST

MISSION STATEMENT

Provide a competitive, affordable benefits program for Lake Havasu City employees and their dependents, focusing on prevention and wellness, in order to attract and retain a quality workforce.

DESCRIPTION

The Lake Havasu City Employee Benefit Trust (LHCEBT) is a partially self-insured insurance program that provides benefits including medical, dental, and wellness to eligible employees and their dependents.

ACCOMPLISHMENTS 2010-2011

- Successfully evaluated the effectiveness of the wellness program making adjustments to ensure that it meets the needs of the Trust to improve the quality of life for the participants.
- Successfully transitioned dental benefits to a PPO Network through Ameritas Group effective 1/1/2011.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY09-10	Estimated FY10-11	Projected FY11-12
CITY COUNCIL GOAL #IV - ENHANCED QUALITY OF LIFE			
➤ Evaluate the effectiveness of wellness programs to ensure it meets the needs of the Trust to quantify wellness efforts and improve quality of life for participants			
✓ Total lives covered	1,255	1,185	1,200
✓ Wellness programs offered	14	15	15
➤ Identify ways to increase total participation in the Wellness Program through continued education			
✓ Wellness participation	14%	16%	18%

LHC Employee Benefit Trust

Expenditures	Actual		Budget	
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Employee Benefit Trust	\$6,653,516	\$6,135,311	\$6,634,458	\$7,386,494



IMPROVEMENT DISTRICTS

MISSION STATEMENT

Oversee the operation, maintenance, repair, and improvements within the boundaries of the districts.

DESCRIPTION

#1 Golf Course. Operate approximately 315 gas lights in the golf course area tracts. This district was dissolved as of April 13, 2010.

#2 London Bridge Plaza. Maintain and operate the parking lot, electric lights, water service, and landscaping at the plaza; construct capital improvements for betterment and beautification of the plaza.

#4 McCulloch Median. Maintain Wheeler Park and the median landscaping on McCulloch Boulevard from Smoketree to Lake Havasu Avenues, together with seven gas lights on Civic Center Boulevard; provide water and electric service.

ACCOMPLISHMENTS 2010-2011

- Monitored monthly water consumption for London Bridge Plaza.
- Performed inventory and coordinated repair of gas lamps for District #1 and #4.

OBJECTIVES 2011-2012

- Continue to monitor the operations of each district.
- Continue to perform annual inventory of gas lights (in applicable improvement districts).
- Continue to act as liaison between the districts and the gas and electric company to resolve disputes.

LHC Improvement Districts	Actual		Budget	
	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Expenditures				
#1 Golf Course	143,573	129,369	21,636	
#2 London Bridge Plaza	13,149	13,171	22,508	7,869
#4 McCulloch Median	59,995	54,655	76,805	73,159
TOTAL EXPENDITURES	\$216,717	\$197,195	\$120,949	\$81,028



MISCELLANEOUS GRANT FUNDS

DEVELOPMENT SERVICES DEPARTMENT

Community Development Block Grant (CDBG), \$594,254.

These are federal funds that allow for both project specific costs and administration costs. These funds can be used for social services, infrastructure, sewer connections, housing rehabilitation, emergency repairs, and community services. This grant requires a public hearing to allow citizens to identify potential projects for the use of this funding. The projects, if fundable, are then brought forward to the City Council for approval.

HOME Funds, \$330,000.

HOME Funds is a federal funded program that is project specific. This is the only grant that mixes both federal and state dollars. The state funds are used for administration and the federal funds are for the actual costs of the project. These funds are for major housing rehabilitation.

State Special Projects, \$300,000.

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened annually to entities for competitive grants. These funds can be used for anything that CDBG funds can be used for.

CITY ATTORNEY

Governor's Office of Highway Safety, \$9,710.

- 2 laptops, wireless cards, and projection equipment \$6,770.
- Monthly subscription for wireless cards \$1,440.
- DUI training and materials \$1,500

FIRE DEPARTMENT

SAFER Grant, \$528,720.

- Provide wages and benefits for eight firefighters \$528,720.

POLICE DEPARTMENT

AZ Department of Public Safety, \$63,110.

- 75% of salary and benefits for Gang & Immigration Intelligence Team Enforcement Mission (GIITEM) Task Force officer \$63,110.

AZ Game and Fish, \$50,137.

- Funding for overtime \$50,137.

AZPOST, \$23,638.

- Training \$23,638.

Department of Homeland Security, \$500,000.

- Critical Incident Infrastructure Threat & Vulnerability Assessment \$500,000.

Governor's Office of Highway Safety, \$20,000.

- DUI and Seatbelt Enforcement \$10,000.
- PBT, Speed trailer equipment, Radar guns \$10,000.

MAGNET, \$123,938.

- 100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force \$123,938.

Non-Specific Grants, \$608,664.

- Improve or enhance programs related to law enforcement \$100,000.
- Internet Protocol (IP) video cameras \$8,664 (Carry Forward).
- Dispatch system \$500,000.



REFUSE ENTERPRISE FUND

MISSION STATEMENT

Provide the most economical, safe, efficient, and satisfactory solid waste disposal possible.

DESCRIPTION

Lake Havasu City has contracted with Allied Waste Services to provide the citizens with refuse collection service and landfill disposal operations. Lake Havasu City provides street sweeping and hazardous waste disposal.

ACCOMPLISHMENTS 2010-2011

- Performed the billing and collection of all single family residential accounts and non-binned multi-family residential units while Allied Waste Services billed and collected directly from the commercial and multi-family residential units with bins.
- Provided weekly curbside refuse and recycling.

OBJECTIVES 2011-2012

- Continue to monitor landfill contract, landfill development, and waste compaction to provide maximum landfill capacity and life.
- Continue to take appropriate action to comply with all federal regulations relating to landfill operations.





REFUSE ENTERPRISE FUND

Refuse Enterprise Fund		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services		72,042	71,132	71,260	66,756
Utilities		27,693	28,165	50,000	35,000
Repairs & Maintenance (including cleaning)		23,496	20,804		
Vehicle/Equip. Replacement Prog: Lease		74,832	77,395		
Vehicle/Equip. Replacement Prog: Rent		15,489			
Meetings, Training & Travel					
Supplies				5,000	
Interfund Cost Allocation		399,732	711,251	917,368	792,889
Outside Contracts					
Other		59,450	59,189	59,533	41,536
		\$672,734	\$967,936	\$1,103,161	\$936,181
Capital Outlay					*
Subtotal Expenditures		\$672,734	\$967,936	\$1,103,161	\$936,181
Community Investment Program					
Contingency				30,000	30,000
Debt Service					
Depreciation		77,685	74,049	1,185	1,175
Landfill Closure Reserve		112,737	116,786	123,310	120,345
TOTAL EXPENDITURES		\$863,156	\$1,158,771	\$1,257,656	\$1,087,701

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
N/A			0	0
*TOTAL CAPITAL OUTLAY				\$0



VEHICLE/EQUIPMENT REPLACEMENT FUND

MISSION STATEMENT

Provide for an orderly system of funding, procuring, and replacement of vehicles city-wide.

DESCRIPTION

The Lake Havasu City Vehicle/Equipment Replacement Fund is used to accumulate capital to provide funds for the systematic replacement of the City's fleet. Rents are charged to the City departments for use of vehicles and equipment. The purchase of new vehicles and equipment is based on a predetermined life

cycle derived from accepted industry methods and standards. The fleet condition is evaluated annually in preparation for the budget cycle. The Vehicle Maintenance Section works with the Procurement Official to evaluate the citywide needs and prepare the annual replacement report.

ACCOMPLISHMENTS 2010-2011

- Procured units that were identified to be of critical need to the City using Vehicle Replacement funding.



VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle / Equipment Replacement Fund		Actual		Budget	
Expenditures	# of FTEs	FY 08-09	FY 09-10	FY 10-11	FY 11-12
Personnel					
Salaries - Full-Time	0.0				
Salaries - Part-Time	0.0				
OT, Standby & Shift Differential					
Benefits & Taxes					
Other: Retiree Health Savings					
		\$0	\$0	\$0	\$0
Operation & Maintenance					
Professional Services			20	71	
Utilities					
Repairs & Maintenance (including cleaning)					
Vehicle/Equip. Replacement Prog: Lease					
Vehicle/Equip. Replacement Prog: Rent					
Meetings, Training & Travel					
Supplies					
Interfund Cost Allocation					5,855
Outside Contracts					
Other: Advertising				400	400
		\$0	\$20	\$471	\$6,255
Capital Outlay		729,468	471,222	499,135	498,000 *
Subtotal Expenditures		\$729,468	\$471,242	\$499,606	\$504,255
Community Investment Program					
Contingency				200,000	68,000
Debt Service					
Depreciation		172,772	256,393	351,921	437,318
Landfill Closure Reserve					
TOTAL EXPENDITURES		\$902,240	\$727,635	\$1,051,527	\$1,009,573

Capital Outlay Budget	Quantity	Unit Price	Extension	Total
Carry Forward				
N/A			0	0
New				
N/A			0	0
Replacement				
Machinery & Equipment			152,500	
Motor Vehicles			<u>345,500</u>	
				498,000
*TOTAL CAPITAL OUTLAY				\$498,000



CAPITAL BUDGET

The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program

Ten-Year CIP - Project Detail Sheets





THE CAPITAL BUDGET

The capital budget for Lake Havasu City Fiscal Year 2012 totals \$52,706,698. This total represents \$51,104,132 for the Community Investment Program (CIP) and \$1,602,566 for capital outlay (items that have a value greater than \$5,000 and a useful life of more than one year).

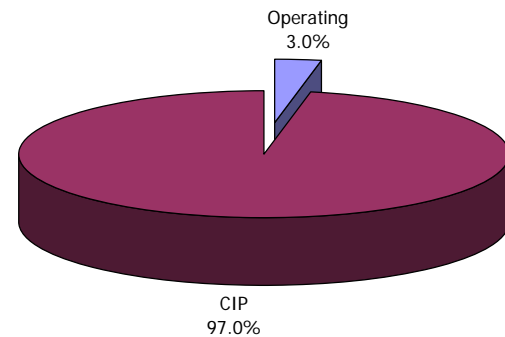
THE RELATIONSHIP BETWEEN OPERATING AND CAPITAL BUDGETS

The Community Investment Program (CIP) is a ten-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The Fiscal Year 2012 CIP budget represents the first year of the Ten-Year Community Investment Program.

Lake Havasu City prepares a capital budget separate from the operating budget, however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, maintenance costs, supplies, and operating capital items. These ongoing costs are adjusted annually to cover inflation or improving services or cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve

The Capital Budget



the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and some current revenues.

FUTURE COMMUNITY INVESTMENT PROJECTS

In January 1997, the citizens of Lake Havasu City passed Proposition 200: Lake Havasu City Tax Limitation Initiative. This proposition states that no new tax or increase in existing property, sales, or any other tax can be imposed, and no sale of or commitment of revenue to repay Municipal Property Corporation bonds can occur without approval by more than a two-thirds vote at a special election called for that purpose.



THE CAPITAL BUDGET

THE CAPITAL BUDGET PROCESS

Lake Havasu City expanded the CIP budget from a five-year plan to a ten-year plan in Fiscal Year 2009, as a part of the Fiscal Sustainability Policy that was adopted by City Council. The CIP process begins with a review of the previous CIP plan, in which estimates for the current year's projects are updated by each department. CIP requests are entered into a database used to produce draft reports. These reports are distributed to the CIP Review Committee, made up of the City Manager and Department Directors, for review. Changes are made based on a pre-established rating criteria and available funding. After revising the CIP, City Council Work Sessions are held.

By City Code, the City Council must adopt the CIP prior to the adoption of the final budget.

CIP projects are categorized by the program (see below). Each CIP project is linked to a City Council Goal and includes a description and justification, cost estimates, funding sources, and operating and maintenance impacts, if applicable. All projects included in the ten-year plan are reviewed and updated on an annual basis. The summary reports included on the following pages focus on the first five of the ten-year plan. The project detail pages also focus on the five years and include the second five years as a combined total. Unfunded projects may be included in future years of the ten-year plan as a placeholder while departments continue to seek funding. Those projects that remain unfunded will be shifted to a future year or removed from the plan.

Program	Sub-Program
Community Development	Development Services
General Government	Non-Departmental
Parks & Recreation	Parks & Recreation
Public Safety	Fire Police
Public Works	Public Works Administration Airport Streets Transit Wastewater Water

CITY COUNCIL GOALS

- #1 - Financially Sound City Government
- #2 - Strong, Diversified Local Economy
- #3 - Safe and Clean Community
- #4 - Enhanced Quality of Life
- #5 - Effective Utility System
- #6 - Blue Lake, Beautiful Mountains
- #7 - First-Class Resort Development

Priority Ratings of Projects

Rating 1	<u>Essential or Highest Priority</u>	Required to complete or make fully usable a major public improvement; Remedy a condition dangerous to health, welfare, and public safety; Vital to the immediate development or redevelopment of a desirable industrial, commercial, or residential district.
Rating 2	<u>Desirable or Second Priority</u>	Projects that would benefit the community; Considered proper for a progressive community competing with other cities.
Rating 3	<u>Lowest Priority</u>	Desired but not absolutely required by the community.



TOTAL CAPITAL BUDGET BY PROGRAM

Capital Budget by Program	Capital Budgets		Total FY 2011-12
	Operating	CIP	
General Government Non-Departmental CIP (1 projects) Vehicle / Equipment Replacement	498,000	4,000,000	4,498,000
Parks & Recreation Parks & Recreation CIP (3 projects) Parks & Recreation - Recreation	25,000	1,318,000	1,343,000
Public Safety Fire Police	64,000 565,000		629,000
Public Works Public Works Administration CIP (1 project) Airport CIP (3 projects) Streets CIP (12 projects) Streets Transit CIP (1 project) Transit Wastewater CIP (16 projects) Wastewater Division Water CIP (16 projects) Water Division	80,000 103,066 117,500 150,000	100,000 180,000 10,696,509 53,000 22,642,823 12,113,800	46,236,698
TOTAL FISCAL YEAR 2011-12 CAPITAL PROGRAM	\$1,602,566	\$51,104,132	\$52,706,698



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund				Budget
Status	Qty	Unit Cost		FY 11-12
GENERAL FUND				
Fire				
LifePac 15s	Replacement	2	32,000	<u>64,000</u> 64,000
Parks & Recreation - Recreation				
Synthetic Floor (50%) - Inline Hockey Rink	Replacement	1	25,000	<u>25,000</u> 25,000
TOTAL GENERAL FUND				\$89,000
OTHER FUNDS				
Irrigation & Drainage District Fund (Water Division)				
Pump Control Valves at Water Trtmt Plant	Replacement	6	25,000	<u>150,000</u> 150,000
Highway User Revenue Fund				
CMMS Project (Work Order Software)	Carry Forward	1	65,000	65,000
Grid Smart Camera System	Improvement	1	15,000	<u>15,000</u> 80,000
Transit Grant Fund (Havasut Area Transit)				
Curb to Curb Bus	Replacement	1	70,000	70,000
Pick Up Truck	Carry Forward	1	27,066	27,066
Senior Program Bus (Grant Match)	Replacement	1	6,000	<u>6,000</u> 103,066
Vehicle / Equipment Replacement Fund				
Air Compressor (Streets)	Replacement	1	20,500	20,500
Polaris Rangers (Water)	Replacement	3	15,500	46,500
Truck (Airport)	Replacement	1	31,500	31,500
Truck (Parks Maintenance)	Replacement	3	27,500	82,500
Truck (Streets)	Replacement	2	27,500	55,000
Truck (Streets)	Replacement	2	32,500	65,000
Truck (Wastewater)	Replacement	1	27,500	27,500
Utility Truck (Parks Maintenance)	Replacement	1	15,500	15,500
Van (Fire)	Replacement	1	22,000	22,000
Weed Harvester	Replacement	1	132,000	<u>132,000</u> 498,000
WALETA Police Academy				
Academy Remodel	New	1	65,000	65,000
Wastewater Utility Fund (Wastewater Division)				
BFP Cat Walk Install for NRP	New	1	7,500	7,500
Headworks Conveyor to Truck Bed for MTP	Replacement	1	15,000	15,000
Headworks Loading Conveyor for Mulberry TP	Replacement	1	10,000	10,000
Headworks Odor Control Piping for NRP	New	1	5,000	5,000
Refuge Pump Replacement	Replacement	4	20,000	<u>80,000</u> 117,500
TOTAL OTHER FUNDS				\$1,013,566

**CAPITAL OUTLAY SUMMARY**

Capital Outlay Budget By Fund				Budget
Status				FY 11-12
Qty				
Unit Cost				
GRANT FUNDS				
Non-Specific Grants				
Dispatching System (Police)	New	1	500,000	<u>500,000</u> 500,000
TOTAL GRANT FUNDS				\$500,000
TOTAL FISCAL YEAR 2011-12 CAPITAL OUTLAY PROGRAM				\$1,602,566



COMMUNITY INVESTMENT PROGRAM TEN-YEAR PLAN

PROGRAMS AND SOURCES SUMMARY

Program	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Community Development			104,610	1,278,400	7,522,000	8,905,010
General Government	4,000,000	327,625				4,327,625
Parks & Recreation	1,318,000	329,500	1,955,000	10,320,000	3,365,000	17,287,500
Public Safety			5,500,000		367,500	5,867,500
Public Works	45,786,132	13,528,856	9,793,968	12,020,968	27,044,381	108,174,305
PROGRAM TOTAL	51,104,132	14,185,981	17,353,578	23,619,368	38,298,881	144,561,940

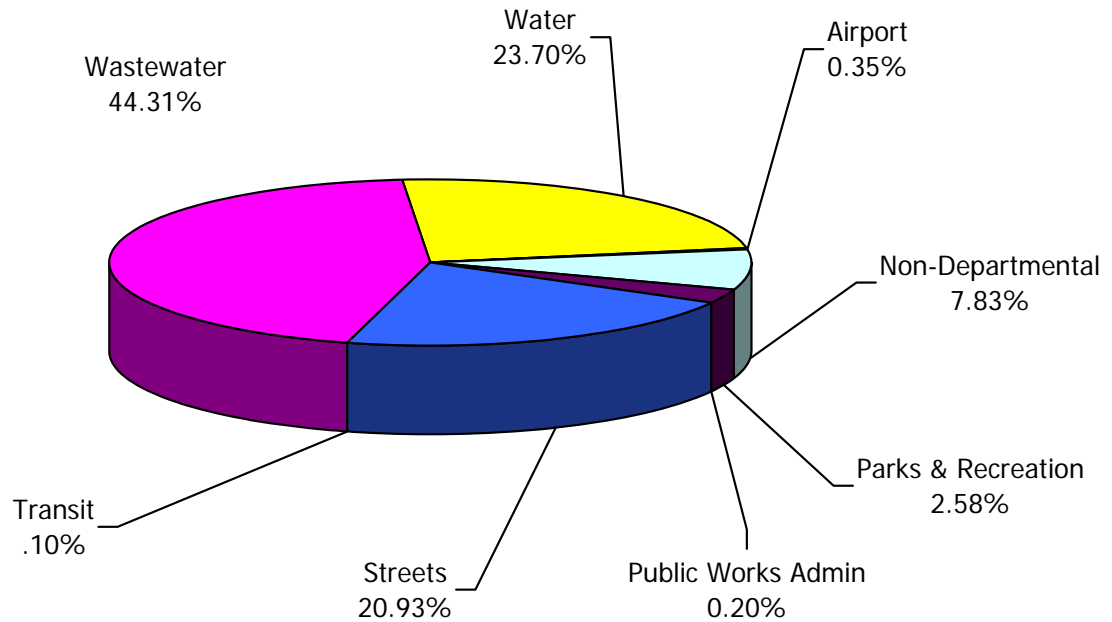
Source	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Capital Lease		327,625				327,625
CIP Fund	25,000				20,000	45,000
Community Donations	500,000					500,000
Debt Service: Other	8,751,000	3,669,000	2,911,610	3,348,400	7,042,850	25,722,860
Debt Service: Wastewater	19,957,356					19,957,356
Flood Control Funding	8,051,625	3,288,000	2,738,000	2,738,000	2,738,000	19,553,625
General Fund	3,875	587,000	605,650	1,872,750	7,876,250	10,945,525
Grant: ADOT 2.5%	3,875	7,500	5,650	2,750	8,750	28,525
Grant: ADOT 5311	53,000					53,000
Grant: BOR	80,000					80,000
Grant: FAA 95.0%	147,250	285,000	214,700	104,500	332,500	1,083,950
Grant: Heritage Fund				90,000	945,000	1,035,000
Grant: SLIF			250,000		1,294,000	1,544,000
Grant: TEA-21	460,922					460,922
Grant: WACOG	2,007,868					2,007,868
HURF	125,233	300,000				425,233
Impact Fees - Fire			3,150,000			3,150,000
Impact Fees - Parks	218,000		1,355,000	8,700,000	2,165,000	12,438,000
Impact Fees - Police			2,100,000			2,100,000
Impact Fees - Transportation					1,050,000	1,050,000
Irrigation & Drainage District	3,362,800	922,968	3,772,968	6,672,968	6,772,968	21,504,672
Property Acquisition Fund					525,150	525,150
Refuse Enterprise Fund	750,861	75,000				825,861
Sale of City Property	4,000,000					4,000,000
Unfunded				90,000	945,000	1,035,000
Wastewater Utility Fund	2,605,467	4,723,888	250,000		6,583,413	14,162,768
SOURCE TOTAL	51,104,132	14,185,981	17,353,578	23,619,368	38,298,881	144,561,940



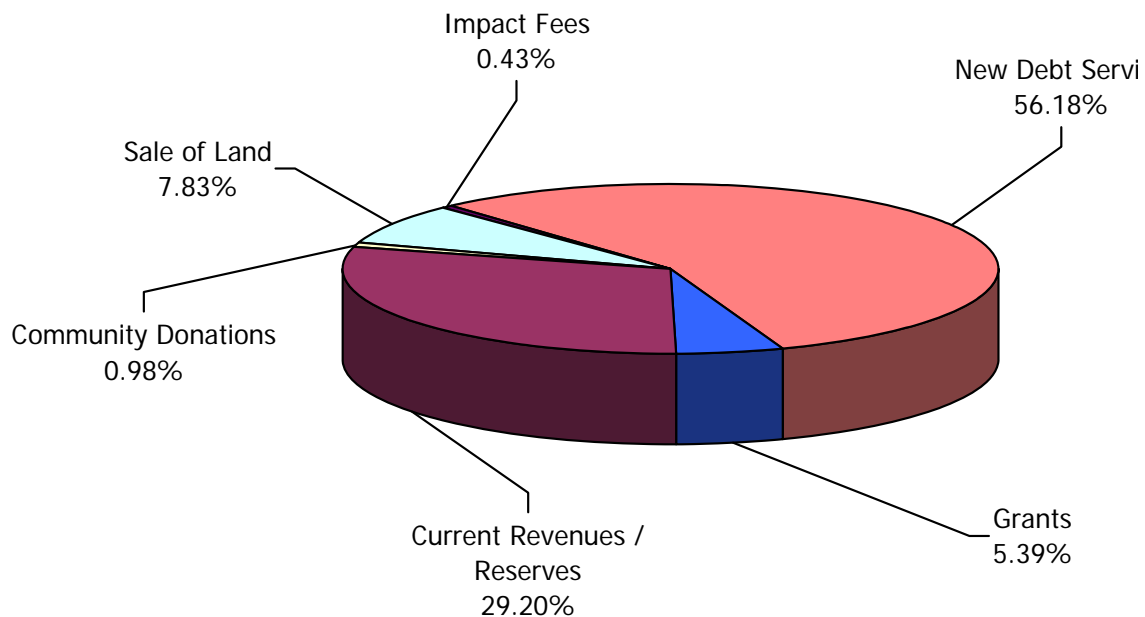
COMMUNITY INVESTMENT PROGRAM FISCAL YEAR 11-12

Total Program

\$51,104,132



Source of Funds





COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

COMMUNITY DEVELOPMENT

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Community Development								
Bridgewater Channel River Walk Pedestrian Walkway	DS1000	2				180,000	1,890,000	2,070,000
London Bridge Beach Parking Structure	DS1010	3					212,000	212,000
McCulloch Blvd. Parking Structure	DS1020	2			104,610	1,098,400		1,203,010
Rotary Park Parking Structure	DS1030	3					0	0
Campbell Cove	DSD100	3					20,000	20,000
Body Beach	PR1060	2					5,400,000	5,400,000
Community Development Total					104,610	1,278,400	7,522,000	8,905,010

<i>CIP Fund</i>							20,000	20,000
<i>Debt Service: Other</i>					104,610	1,098,400	4,792,850	5,995,860
<i>Grant: Heritage Fund</i>						90,000	945,000	1,035,000
<i>Grant: SLIF</i>							294,000	294,000
<i>Property Acquisition Fund</i>							525,150	525,150
<i>Unfunded</i>						90,000	945,000	1,035,000
Community Development Total					104,610	1,278,400	7,522,000	8,905,010

GENERAL GOVERNMENT

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
General Government								
Contingency	CN1010	n/a	4,000,000					4,000,000
City Owned Fiber Optic Infrastructure	ND1000	1		327,625				327,625
General Government Total			4,000,000	327,625				4,327,625

<i>Capital Lease</i>				327,625				327,625
<i>Sale of City Property</i>			4,000,000					4,000,000
General Government Total			4,000,000	327,625				4,327,625



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PARKS & RECREATION

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Parks & Recreation								
MCC Site Development	PR1020	2	20,000					20,000
Dick Samp Memorial Park	PR1040	3				270,000	1,815,000	2,085,000
Citywide Trail System	PR1110	3			75,000			75,000
Rotary Community Park Expansion	PR1190	2	198,000		350,000	3,850,000		4,398,000
SARA Park Multisports Complex	PR2030	3			900,000	4,950,000		5,850,000
Mainland Launch Ramp	PR2050	3					0	0
Havasu 280 - Preliminary Studies	PR2070	1		50,000	50,000	100,000		200,000
SARA Park Radio Controlled Airfield	PR2080	3				330,000		330,000
Recreation Center	PR3000	3					0	0
Neighborhood Parks	PR3010	3				50,000	500,000	550,000
Tinnell Skate Park	PR3020	1	1,100,000					1,100,000
Havasu 280 - Golf Course	PR3030	3					1,000,000	1,000,000
Windsor Beach Special Event Area	PR3040	3			550,000	550,000		1,100,000
SARA Park Raceway	PR3060	3		65,000				65,000
Highway 95 Trail	PR3070	3			30,000		50,000	80,000
Walnut Yard Storage	PR3080	3		214,500				214,500
Kiowa Yard Storage	PR3090	3					0	0
Acoma Parks Yard Storage	PR4000	3				220,000		220,000
Parks & Recreation Total			1,318,000	329,500	1,955,000	10,320,000	3,365,000	17,287,500
Community Donations			500,000					500,000
General Fund				329,500	600,000	1,620,000	1,200,000	3,749,500
Impact Fees - Parks			218,000		1,355,000	8,700,000	2,165,000	12,438,000
Refuse Enterprise Fund			600,000					600,000
Parks & Recreation Total			1,318,000	329,500	1,955,000	10,320,000	3,365,000	17,287,500



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC SAFETY

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Public Safety								
Fire Station #7 - Sloop & McCulloch	FD0702	2			3,150,000			3,150,000
Fire Department Administrative Building	FD1030	3					0	0
Public Restrooms & Public Safety/Info Centers	FD1040	3			250,000			250,000
2,500 Square Foot Storage Building	FD1070	3					0	0
Fire Station #8	FD1080	3					0	0
Fire Station #9 & Police/Ambulance Sub-Station	FD2000	3					0	0
Police Evidence and Storage Expansion	PD1010	2			2,100,000			2,100,000
Police Facility Parking Improvements	PD1020	3					367,500	367,500
Public Safety Total					5,500,000		367,500	5,867,500
General Fund								
Grant: SLIF					250,000			250,000
Impact Fees - Fire					3,150,000			3,150,000
Impact Fees - Police					2,100,000			2,100,000
Public Safety Total					5,500,000		367,500	5,867,500



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

PUBLIC WORKS

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Public Works								
Airport Signage, Electric, & Pavement Improvements	AP1300	2				110,000		110,000
Remove Whelan Road Water Tank	AP1390	3					150,000	150,000
Airport Lighting Structure	AP1470	2	120,000		226,000			346,000
Airport Utilities Improvements	AP1480	3	35,000	300,000				335,000
Non-Aero Land Assessment	AP1490	2	25,000					25,000
North Ramp Taxiways	AP1520	3					0	0
Airport Pavement Preservation	AP1530	2					0	0
Corporate Aircraft Parking & Ramp Improvements	AP1540	3					200,000	200,000
Helicopter Take-Off, Landing, and Parking Area	AP1550	3					0	0
Airfield Hazard Markings	AP1560	2					0	0
Replace Obstruction Lights	AP1570	2					0	0
Air Industrial Park, Phase II	PW1530	2					6,000,000	6,000,000
London Bridge Beach Seawall, Phase III (Windsor)	PW1540	3					1,000,000	1,000,000
City Hall Parking Lot, Storage and Future Dev	PW1550	3					0	0
London Bridge Beach Seawall, Phase IV (Island)	PW1560	3					0	0
McCulloch Blvd. Enhancements	PW1570	2	100,000	75,000				175,000
WWSE Finance Administration	SS1720	n/a	375,000					375,000
SARA Park 12" Reuse Line	SS2000	2					4,739,580	4,739,580
WWSE Administration	SS2300	n/a	1,115,614					1,115,614
WWSE - Engineering Oversight	SS2330	n/a	57,485					57,485
SCADA Controls for Effluent Reuse	SS2390	2	1,000,000					1,000,000
Regional Pump Station No. 1	SS2430	2					0	0
System Modeling	SS2440	1	187,635					187,635
Existing Sanitary District Improvements	SS2550	3					1,843,833	1,843,833
WW Facility, Security, & Storage Upgrades	SS2580	2		200,000				200,000
Expansion of Existing Treatment Capacity	SS2600	3					0	0
VZ Wells 5, 6, 7 & 8 and Assoc Monitoring Wells	SS2610	2	722,397					722,397
Mulberry Effluent Basin Expansion	SS2630	2		1,334,432				1,334,432
Chemehuevi Area Sewer Expansion	SS2680	1	3,650,484					3,650,484
Mockingbird Area Sewer Expansion	SS2690	1	7,162,869					7,162,869
Trotwood Area Sewer Expansion	SS2700	1	6,630,421					6,630,421
ADEQ Required Recharge Activities	SS2710	1	50,000					50,000
Vadose Injection/Recovery Wells	SS2720	2		2,939,456				2,939,456
Sewer Valve Retrofits	SS2730	1	500,606					500,606
Eagle Golf Course Lines Rehabilitation	SS2780	2	153,070					153,070
Mulberry Treatment Plant Improvements	SS2830	2	350,000					350,000



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM PUBLIC WORKS

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
NRWWTP Membrane Basin Crane	SS2840	1	277,242					277,242
Effluent Reuse & Disposal Connections	SS2860	2	250,000	250,000	250,000			750,000
Effluent Recovery and Dist Feasibility Study	SS2870	2	160,000					160,000
London Bridge Maintenance	ST2620	3	53,210	300,000				353,210
Traffic Signals	ST2630	2		250,000		250,000		500,000
Freedom Bridge and Park	ST2680	3					0	0
Residential Roadway Widening Program	ST2790	3	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Kiowa Drain	ST2820	2		550,000				550,000
Swanson Box Culvert	ST2850	1	1,037,904					1,037,904
Swanson Avenue Widening to Four Lanes	ST2860	2	990,623					990,623
Widen Lake Havasu Ave, Phase I & II	ST2890	2	1,089,268					1,089,268
London Bridge Road Right-of Way Acquisition	ST2910	3					0	0
SR 95/Mulberry/LH Ave Traffic Signal Improvements	ST2920	3					300,000	300,000
Drainage Improvements Program	ST2930	2	4,068,527	1,238,000	1,238,000	1,238,000	1,238,000	9,020,527
N Palo Verde Blvd Widening (SR 95 to LB Road)	ST3000	3					1,050,000	1,050,000
Pima Wash Culvert	ST3040	2	500,000					500,000
Mockingbird Wash	ST3060	1	500,000					500,000
Wash Bank Stabilization Program	ST3070	2	500,000	500,000	500,000	500,000	500,000	2,500,000
City Owned Planter Strips Along SR 95	ST3090	3	511,783					511,783
Drainage Improvements Engineering Services	ST3110	2	245,194					245,194
North Havasu Area/Air Industrial Park Drainage Imp	ST3120	2	200,000					200,000
Transit Parking Lot	TR1030	3	53,000					53,000
WWSE - Water Service Line Replacement	WT2080	1	1,000,000					1,000,000
Water Main Replacements	WT3080	2	1,197,000	250,000	250,000	250,000	250,000	2,197,000
Water Tank Rehabilitation & Maintenance Program	WT5090	2	200,000	100,000	200,000	100,000	200,000	800,000
Booster Station No. 1	WT6000	2	954,000					954,000
Refurbish and Re-equip Existing Wells	WT6010	2	500,000	250,000	250,000	250,000	250,000	1,500,000
Well Expansion Program	WT6020	3	799,273					799,273
Water Treatment Plant Capacity Increase	WT6040	2		250,000	3,000,000	6,000,000	6,000,000	15,250,000
North Water System Improvements	WT6050	3	400,000					400,000
Booster Station 1B Replacement	WT6060	2		3,119,000				3,119,000
Booster Station 2A Replacement	WT6090	2			2,557,000			2,557,000
Booster Station 4 Replacement & Additional Storage	WT7040	2	2,500,000					2,500,000
Booster Station 5A Replacement & Add'l Storage	WT7050	2	2,500,000					2,500,000
Water Treatment Plant Improvements	WT7160	1	420,559	200,000	200,000	200,000	200,000	1,220,559
Water System Improvements Evaluation & Design	WT7200	2	630,000	300,000				930,000
Water Treatment Plant Security Enhancements	WT7270	2	100,000					100,000
Booster Station Replacement Program	WT7280	3				2,000,000	2,000,000	4,000,000
Recharge/Recovery System	WT7290	1	500,000					500,000
Mohave County Water Authority Water Allocation	WT7300	1	325,000	75,000	75,000	75,000	75,000	625,000
City Hall Well Conversion	WT7320	2	40,000					40,000
Firming Agreement Subcontract No. 2	WT7330	1	47,968	47,968	47,968	47,968	47,968	239,840
Public Works Total			45,786,132	13,528,856	9,793,968	12,020,968	27,044,381	108,174,305



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM PUBLIC WORKS

Program	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
<i>CIP Fund</i>			25,000					25,000
<i>Debt Service: Other</i>			8,751,000	3,669,000	2,807,000	2,250,000	2,250,000	19,727,000
<i>Debt Service: Wastewater</i>			19,957,356					19,957,356
<i>Flood Control Funding</i>			8,051,625	3,288,000	2,738,000	2,738,000	2,738,000	19,553,625
<i>General Fund</i>			3,875	257,500	5,650	252,750	6,308,750	6,828,525
<i>Grant: ADOT 2.5%</i>			3,875	7,500	5,650	2,750	8,750	28,525
<i>Grant: ADOT 5311</i>			53,000					53,000
<i>Grant: BOR</i>			80,000					80,000
<i>Grant: FAA 95.0%</i>			147,250	285,000	214,700	104,500	332,500	1,083,950
<i>Grant: SLIF</i>							1,000,000	1,000,000
<i>Grant: TEA-21</i>			460,922					460,922
<i>Grant: WACOG</i>			2,007,868					2,007,868
<i>HURF</i>			125,233	300,000				425,233
<i>Impact Fees - Transportation</i>							1,050,000	1,050,000
<i>Irrigation & Drainage District</i>			3,362,800	922,968	3,772,968	6,672,968	6,772,968	21,504,672
<i>Refuse Enterprise Fund</i>			150,861	75,000				225,861
<i>Wastewater Utility Fund</i>			2,605,467	4,723,888	250,000		6,583,413	14,162,768
Public Works Total			45,786,132	13,528,856	9,793,968	12,020,968	27,044,381	108,174,305





CAPITAL BUDGET

Ten-Year CIP - Project Detail Sheets

❖ Community Development ❖

Development Services

General Government

Non-Departmental

Parks & Recreation

Public Safety

Fire

Police

Public Works

Public Works Administration

Airport

Streets

Transit

Wastewater

Water





FY 2012-21 COMMUNITY INVESTMENT PROJECT

Community Development / Development Services

Project # DS1000
Project Name Bridgewater Channel River Walk Pedestrian Walkway

Type Development Services
Useful Life 10 Years
Category Parks - Community Facilities
Start Date July 1, 2014
Completion Date June 30, 2016

Department Community Development
Contact Development Services Director
Priority 2 Desirable or Second Priority
Council Goal #7 - First Class Resort Develop
Project Status Ongoing Project



Description

Construction of an ADA accessible pedestrian walkway and observation/viewing area across the south portion of the Bridgewater Channel.

Justification

Ensure public access in the Bridgewater Channel Redevelopment area. Provide a pedestrian connection from the proposed parking structures at Rotary Beach and London Bridge Beach. Allows connection of the Island walking paths to the Mainland walking facilities and the Pima Wash Bike Path. Implements policy of the Lake Havasu City General Plan and the Bridgewater Channel Redevelopment Plan. This supports Shoreline Access Committee recommendations.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction					180,000	1,890,000		2,070,000
Total					180,000	1,890,000		2,070,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: Heritage Fund					90,000	945,000		1,035,000
Unfunded					90,000	945,000		1,035,000
Total					180,000	1,890,000		2,070,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Community Development / Development Services

Project # DS1010
Project Name London Bridge Beach Parking Structure

Type Development Services
Useful Life 40 Years
Category Parks - Community Facilities
Start Date July 1, 2015
Completion Date June 30, 2017

Department Community Development
Contact Development Services Director
Priority 3 Lowest Priority
Council Goal #7 - First Class Resort Develop
Project Status Ongoing Project



Description

Two level, 400 space public parking structure at London Bridge Beach Parking Lot.

Justification

Implementation of the re-development plans for the Bridgewater Channel. These plans will encourage mixed-use development, open space, and pedestrian oriented development. Public parking will become the component that will ensure a sustainable public realm. The parking would integrate with the expected pedestrian bridge at the south end of the Channel giving both the Mainland and Island sides of the Channel proper pedestrian access and parking.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction						212,000	2,225,600	2,437,600
Total						212,000	2,225,600	2,437,600

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other						212,000	2,225,600	2,437,600
Total						212,000	2,225,600	2,437,600

Budget Impact/Other

The operating impacts represent debt service payments calculated on a 20 year loan at 5.5% interest.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service							559,150	559,150
Total							559,150	559,150



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Community Development / Development Services

Project #	DS1020		
Project Name	McCulloch Blvd. Parking Structure		
Type	Development Services	Department	Community Development
Useful Life	40 Years	Contact	Development Services Director
Category	Parks - Community Facilities	Priority	2 Desirable or Second Priority
Start Date	July 1, 2013	Council Goal	#2 - Diversified Local Economy
Completion Date	June 30, 2015	Project Status	Ongoing Project



Description

Two level, 186 space public parking structure at City owned parking lot on McCulloch Blvd. Tract 161, Block 2, Lot 21.

Justification

Implements General Plan goals and policies for the redevelopment of the uptown McCulloch area and implements suggestions of the R/UDAT report. The Uptown Area via the UMS zoning district will be redeveloped as a mixed use area. The long term goal is to substantially reduce parking on McCulloch Blvd. The creation of a public parking structure will allow public parking on McCulloch Blvd. to exist in a manner that will not detract from the mixed use/pedestrian atmosphere that is envisioned.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction				104,610	1,098,400			1,203,010
Total				104,610	1,098,400			1,203,010

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other				104,610	1,098,400			1,203,010
Total				104,610	1,098,400			1,203,010

Budget Impact/Other

The operating impacts represent debt service payments calculated on a 20 year loan at 5.5% interest.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service					99,986	99,986	499,930	699,902
Total					99,986	99,986	499,930	699,902



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Community Development / Development Services

Project # DS1030
Project Name Rotary Park Parking Structure

Type Development Services
Useful Life 40 Years
Category Parks - Community Facilities
Start Date July 1, 2017
Completion Date June 30, 2019

Department Community Development
Contact Development Services Director
Priority 3 Lowest Priority
Council Goal #7 - First Class Resort Develop
Project Status Ongoing Project



Description

Two level, 400 space public parking structure at Rotary Park.

Justification

Implementation of the re-development plans for the Bridgewater Channel. These plans will encourage mixed-use development, open space and pedestrian oriented development. Public parking will become the component that will ensure a sustainable public realm. The parking would integrate directly with the expected pedestrian bridge at the south end of the channel. The structure would be able to better meet both Rotary Park and Bridgewater Channel parking needs.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction						0	2,511,200	2,511,200
Total						0	2,511,200	2,511,200

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other							2,511,200	2,511,200
Total							2,511,200	2,511,200

Budget Impact/Other

The operating impacts represent debt service payments calculated on a 20 year loan at 5.5% interest.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service							625,764	625,764
Total							625,764	625,764



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Community Development / Development Services

Project #	DSD100
Project Name	Campbell Cove
Type	Development Services
Useful Life	n/a
Category	Parks - Trails & Open Space
Start Date	July 1, 2007
Completion Date	June 30, 2017
Department	Community Development
Contact	Development Services Director
Priority	3 Lowest Priority
Council Goal	#6 - Blue Lake, Beautiful Mount
Project Status	Ongoing Project

**Description**

Acquire 26.6 acres for free shoreline access and public use. Land is located north of State Parks Windsor Beach facilities along London Bridge Road.

Justification

Ensure public shoreline access to residents and visitors. Possible location for recreational jet skiers once the Body Beach area is developed, which will allow Lake Havasu City to continue to accommodate international jet skiers and events. The purchase conforms to the recommendations of the Shoreline Access Committee, which listed this as the number two priority in the purchase of shoreline access.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Land & Right-of-Way						20,000	5,320,000	5,340,000
Total						20,000	5,320,000	5,340,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund						20,000		20,000
Unfunded							5,320,000	5,320,000
Total						20,000	5,320,000	5,340,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Community Development / Development Services

Project # PR1060
Project Name Body Beach

Type Development Services
Useful Life n/a
Category Parks - Comm/Regional Parks
Start Date July 1, 2003
Completion Date June 30, 2016

Department Community Development
Contact Development Services Director
Priority 2 Desirable or Second Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

Acquire 16.6 acres adjacent to the southern-most portion of Rotary Community Park. Although the purchase is for 16.6 acres, there is only approximately 9 acres of buildable land. The estimated cost is \$600,000 per acre for the portion that can be built upon.

Justification

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park. Amenities proposed in the adopted master plan will enhance the value of Rotary Park to the public. The parking area proposed in the master plan will provide the community maximum flexibility in accommodating larger events in Rotary Park. This purchase conforms to the recommendations of the Shoreline Access Committee, which listed this as the number one priority in the purchase of shoreline access.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
354-1840 Land & Right-of-Way						5,400,000		5,400,000
354-1840 Design		63,704						63,704
Total		63,704				5,400,000		5,463,704

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other						4,580,850		4,580,850
Grant: SLIF						294,000		294,000
Property Acquisition Fund		63,704				525,150		588,854
Total		63,704				5,400,000		5,463,704

Budget Impact/Other

The operating impacts represent debt service payments calculated on a 20 year loan at 5.5% interest.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service							1,902,495	1,902,495
Total							1,902,495	1,902,495



CAPITAL BUDGET

Ten-Year CIP - Project Detail Sheets

Community Development

Development Services

❖ General Government ❖

Non-Departmental

Parks & Recreation

Public Safety

Fire

Police

Public Works

Public Works Administration

Airport

Streets

Transit

Wastewater

Water





FY 2012-21 COMMUNITY INVESTMENT PROJECT General Government / Non-Departmental

Project #	ND1000
Project Name	City Owned Fiber Optic Infrastructure

Type	Non-Departmental	Department	General Government
Useful Life	10 Years	Contact	Finance Director
Category	Administration	Priority	1 Essential or Highest Priority
Start Date	July 1, 2012	Council Goal	#1 - Financially Sound Govt
Completion Date	June 30, 2013	Project Status	New Project



Description

Over the past decade information technology has developed to a point where every second affects business tasks. In order for staff to be as efficient as possible and stay current with future technology requirements a data transport system is required. The most reliable and cost effective means to provide this service is through a City owned Fiber Optics Network. This project encompasses three distinct phases: Phase 1 - Feasibility Study - Identifies most cost effective means of construction; Phase 2 - Network Design - Creation of construction documents; and Phase 3 - Construction - Project Management and Physical Construction.

Justification

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design			327,625					327,625
Total			327,625					327,625

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Lease			327,625					327,625
Total			327,625					327,625

Budget Impact/Other





CAPITAL BUDGET

Ten-Year CIP - Project Detail Sheets

Community Development

Development Services

General Government

Non-Departmental

❖ Parks & Recreation ❖

Public Safety

Fire

Police

Public Works

Public Works Administration

Airport

Streets

Transit

Wastewater

Water





FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR1020
Project Name MCC Site Development

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Comm/Regional Parks
Start Date July 1, 2002
Completion Date June 30, 2020

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 2 Desirable or Second Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Revised Project



Description

This project would start the development of the MCC Site. Development of the park would start with the construction of trails in FY 2012.

Justification

When the City obtains ownership of the MCC site through a patent transfer, improvements to the site would include providing access barriers, trailheads, trails and signage to control use on the site. As the demand for services increase and new recreation facilities are needed to meet community service levels, additional recreation facilities will be constructed into the MCC Site Development Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	264,081							264,081
351-1840 Construction	1,532	20,000					6,800,000	6,821,532
Total	265,613	20,000					6,800,000	7,085,613

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund	265,613							265,613
Impact Fees - Parks		20,000					6,800,000	6,820,000
Total	265,613	20,000					6,800,000	7,085,613

Budget Impact/Other

An environmental assessment of the property was completed in Fiscal Year 2006-07 and Lake Havasu City obtained ownership in Fiscal Year 2008-09. Operating cost are related to maintaining trails that would be the first amenities developed.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel			11,000	11,000	11,000	11,000	55,000	99,000
Supplies & Services			1,000	2,000	2,000	2,000	10,000	17,000
Total			12,000	13,000	13,000	13,000	65,000	116,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR1040

Project Name Dick Samp Memorial Park

Type Parks & Recreation

Useful Life 40 Years

Category Parks - Comm/Regional Parks

Start Date July 1, 2002

Completion Date June 30, 2019

Department Parks & Recreation

Contact Parks and Recreation Director

Priority 3 Lowest Priority

Council Goal #4 - Enhanced Quality of Life

Project Status Ongoing Project



Description

This project would complete the development of the Dick Samp Memorial Park (formerly North Park Development) to the approved master plan. Planned improvements include ball fields, open space, area for dogs, walking paths, basketball courts, picnic ramadas with tables, minimal lighting, benches and barbecues, and some landscaping.

Justification

Fulfills City Council goal. Conforms with Lake Havasu City General Plan and North Park Development Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	205,757				270,000			475,757
351-1840 Construction	1,912,073					1,815,000	1,452,000	5,179,073
Total	2,117,830				270,000	1,815,000	1,452,000	5,654,830

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund	818,645							818,645
General Fund	437,646					700,000	700,000	1,837,646
Impact Fees - Parks					270,000	1,115,000	132,000	1,517,000
Refuse Enterprise Fund	861,539							861,539
Unfunded							620,000	620,000
Total	2,117,830				270,000	1,815,000	1,452,000	5,654,830

Budget Impact/Other

Operating costs represent additional manhours, utilities, and supplies for maintenance of the park improvements.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel						53,000	544,000	597,000
Supplies & Services						25,500	127,500	153,000
Utilities						4,500	22,500	27,000
Total						83,000	694,000	777,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Project #	PR1110
Project Name	Citywide Trail System
Type	Parks & Recreation
Useful Life	10 Years
Category	Parks - Trails & Open Space
Start Date	July 1, 2008
Completion Date	June 30, 2020
Department	Parks & Recreation
Contact	Parks and Recreation Director
Priority	3 Lowest Priority
Council Goal	#4 - Enhanced Quality of Life
Project Status	Ongoing Project



Description

This project would provide for trail improvements, new trails and interconnectivity of trails enhancing Lake Havasu City's trail system.

Justification

Development of a formal trail system that would connect neighborhoods, downtown, and the lake is a popular concept among the community and essential to achieving the vision of the City General Plan and Lake Havasu City Trails Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	29,979							29,979
351-1840 Construction				75,000			150,000	225,000
Total	29,979			75,000			150,000	254,979

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund	29,979							29,979
Impact Fees - Parks				75,000			150,000	225,000
Total	29,979			75,000			150,000	254,979

Budget Impact/Other

Operating costs consist of minimal supplies and services, and manhours based on trail maintenance standards set in the Lake Havasu Trails Plan.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel					8,000	8,000	80,000	96,000
Supplies & Services					200	200	2,000	2,400
Total					8,200	8,200	82,000	98,400



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR1190
Project Name Rotary Community Park Expansion

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Comm/Regional Parks
Start Date July 1, 2008
Completion Date June 30, 2015

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 2 Desirable or Second Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Revised Project



Description

This project would expand the boundaries of Rotary Community Park south to the area known as Body Beach and provide additional facilities and amenities for public use. Rotary Community Park additions would include a restroom facility, parking lot, ramadas, picnic tables, benches, turf area, trail system and new access to the park from the south.

Justification

Ensure public shoreline access to residents and visitors and serve as an extension of Rotary Community Park to the south. Amenities would enhance that area, extend the walking path at Rotary Park, and provide additional picnic facilities and special event area. Conforms with Lake Havasu City General Plan and Rotary Community Park Expansion Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design		18,000		350,000				368,000
351-1840 Construction		180,000			3,850,000			4,030,000
Total		198,000		350,000	3,850,000			4,398,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Parks		198,000		350,000	3,850,000			4,398,000
Total		198,000		350,000	3,850,000			4,398,000

Budget Impact/Other

Operating costs consist of staff costs, maintenance, and supplies for maintaining park expansion. Land acquisition for this project is under CIP project PR1060 under Community Development / Development Services.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel						63,000	315,000	378,000
Supplies & Services						22,000	110,000	132,000
Utilities						60,000	300,000	360,000
Total						145,000	725,000	870,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR2030
Project Name SARA Park Multisports Complex

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Comm/Regional Parks
Start Date July 1, 2008
Completion Date June 30, 2017

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

Improvements to SARA Park would include the construction of ball fields and multipurpose fields that will be used for youth and adult sports programs.

Justification

New sport fields would provide for growth of youth and adult sports programs and provide fields for tournament play, as well as other sports programs requiring the use of turf fields. Conforms with Lake Havasu City General Plan and SARA Park Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design				900,000				900,000
351-1840 Construction					4,950,000		4,950,000	9,900,000
Total				900,000	4,950,000		4,950,000	10,800,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund					700,000		700,000	1,400,000
Impact Fees - Parks				900,000	4,250,000		4,250,000	9,400,000
Total				900,000	4,950,000		4,950,000	10,800,000

Budget Impact/Other

This project is in two phases to complete the SARA Master Plan for ball field and multipurpose field needs. The first phase would be constructed in FY15 and second phase in FY17. Operational cost include personnel, utilities, and operational materials and supplies. Capital needs would be required for equipment to maintain new fields and amenities.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay					60,000		40,000	100,000
Personnel						63,000	785,000	848,000
Supplies & Services						50,000	525,000	575,000
Utilities						130,000	1,375,000	1,505,000
Total					60,000	243,000	2,725,000	3,028,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Parks & Recreation

Project # PR2050
Project Name Mainland Launch Ramp

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Community Facilities
Start Date July 1, 2016
Completion Date June 30, 2017

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

Lake Havasu City, in partnership with Arizona State Parks, will provide a Mainland Launch Ramp to be located in the vicinity of the present Arizona State Parks Safety Center. This has been a priority of the City for many years as a means of spreading the boating traffic along the lake and relieving traffic congestion under the London Bridge. Extend water and sewer lines to construct a lift station to serve the proposed south Mainland Launch Ramp properties and the proposed 280 acre site. The City is only eligible to apply for 20% of total available SLIF funds.

Justification

Fulfills City Council goal. Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	110,000	110,000
351-1840 Construction							1,095,652	1,095,652
Total						0	1,205,652	1,205,652

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							110,000	110,000
Grant: SLIF							1,095,652	1,095,652
Total							1,205,652	1,205,652

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project #	PR2070
Project Name	Havasu 280 - Preliminary Studies
Type	Parks & Recreation
Useful Life	10 Years
Category	Parks - Community Facilities
Start Date	July 1, 2007
Completion Date	June 30, 2015
Department	Parks & Recreation
Contact	Parks and Recreation Director
Priority	1 Essential or Highest Priority
Council Goal	#4 - Enhanced Quality of Life
Project Status	Revised Project



Description

This project would provide for the required studies for the R&PP lease. FY 2013 includes design for trails, streets, and traffic signals.

Justification

Federal laws require the completion of an environmental assessment for the transfer and development of federal properties.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	76,845		50,000	50,000	100,000			276,845
Total	76,845		50,000	50,000	100,000			276,845

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund	43,000							43,000
General Fund	33,845		50,000	50,000	100,000			233,845
Total	76,845		50,000	50,000	100,000			276,845

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR2080
Project Name SARA Park Radio Controlled Airfield

Type Parks & Recreation
Useful Life 10 Years
Category Parks - Comm/Regional Parks
Start Date July 1, 2014
Completion Date June 30, 2015

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

This project would relocate the existing SARA Park radio controlled facility to a new location within the park. The existing radio controlled airfield area is located in the area where new ball fields will be constructed.

Justification

As the new sports fields are constructed at SARA Park, the radio controlled airfield will need to be relocated. Conforms with the SARA Park Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design					30,000			30,000
351-1840 Construction					300,000			300,000
Total					330,000			330,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Parks					330,000			330,000
Total					330,000			330,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project #	PR3000
Project Name	Recreation Center
Type	Parks & Recreation
Useful Life	40 Years
Category	Parks - Community Facilities
Start Date	July 1, 2017
Completion Date	June 30, 2019
Department	Parks & Recreation
Contact	Parks and Recreation Director
Priority	3 Lowest Priority
Council Goal	#4 - Enhanced Quality of Life
Project Status	Ongoing Project

**Description**

This project would provide for the construction of a community center in SARA Park.

Justification

As the population of Lake Havasu City increases, the need for an additional community center is needed. The standard space requirement for community centers for a community is 1.5 sq.ft./person. Lake Havasu City is currently at .3 sq.ft./person. A community center was identified in the SARA Park Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	520,000	520,000
351-1840 Construction							6,760,000	6,760,000
Total						0	7,280,000	7,280,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Parks							7,280,000	7,280,000
Total							7,280,000	7,280,000

Budget Impact/Other

Capital expenditures in FY 19 would provide for outfitting of the new Recreation Center. Ongoing personnel, supplies, and utility costs would be incurred for the operation and maintenance of the facility.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay							40,000	40,000
Personnel							282,000	282,000
Supplies & Services							390,000	390,000
Utilities							360,000	360,000
Total							1,072,000	1,072,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR3010
Project Name Neighborhood Parks

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Neighborhood Parks
Start Date July 1, 2014
Completion Date June 30, 2020

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

This project provides for the design and construction of two neighborhood parks between FY 2015 and FY 2020.

Justification

The General Plan recommends neighborhood parks having a range in size of 1 to 5 acres being placed throughout the City. A neighborhood park has a 1/2 mile service radius which makes walking from surrounding homes convenient and minimizes crossing of major streets. Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design					50,000		50,000	100,000
351-1840 Construction						500,000	500,000	1,000,000
Total					50,000	500,000	550,000	1,100,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund					50,000	500,000	550,000	1,100,000
Total					50,000	500,000	550,000	1,100,000

Budget Impact/Other

Operating costs provide for personnel, utilities, and operational supplies to maintain new areas.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel							161,000	161,000
Supplies & Services							35,000	35,000
Utilities							63,000	63,000
Total							259,000	259,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project #	PR3020
Project Name	Tinnell Skate Park
Type	Parks & Recreation
Useful Life	40 Years
Category	Parks - Community Facilities
Start Date	July 1, 2011
Completion Date	June 30, 2012
Department	Parks & Recreation
Contact	Parks and Recreation Director
Priority	1 Essential or Highest Priority
Council Goal	#4 - Enhanced Quality of Life
Project Status	Ongoing Project



Description

This project includes a partnership with a nonprofit group to construct a skate park.

Justification

This project is to be built to recognize Lake Havasu City's first fallen soldier in Iraq, replacing the skate park in Rotary Community Park. Conforms with Lake Havasu City General Plan and Rotary Community Park Expansion Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction		1,100,000						1,100,000
Total		1,100,000						1,100,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Community Donations		500,000						500,000
Refuse Enterprise Fund		600,000						600,000
Total		1,100,000						1,100,000

Budget Impact/Other

Operating costs represent staff, utilities, and supplies for maintenance of skate park area.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel			9,396	9,396	9,396	9,396	46,980	84,564
Supplies & Services			2,500	2,500	2,500	2,500	12,500	22,500
Utilities			2,500	2,500	2,500	2,500	12,500	22,500
Total			14,396	14,396	14,396	14,396	71,980	129,564



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR3030
Project Name Havasu 280 - Golf Course

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Community Facilities
Start Date July 1, 2015
Completion Date June 30, 2017

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

This project is the development and construction of an 18 hole golf course.

Justification

This project has been a City Council goal and meets needs for a municipal golf course in Lake Havasu.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						1,000,000		1,000,000
351-1840 Construction							15,400,000	15,400,000
Total						1,000,000	15,400,000	16,400,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Parks						1,000,000	15,400,000	16,400,000
Total						1,000,000	15,400,000	16,400,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR3040
Project Name Windsor Beach Special Event Area

Type Parks & Recreation
Useful Life 10 Years
Category Parks - Community Facilities
Start Date July 1, 2013
Completion Date June 30, 2015

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

The City has entered into an agreement with Arizona State Parks to jointly develop and operate a special event area in the Windsor Beach Unit of Lake Havasu State Park. The City would assist with the development of the special event site by applying for grant funds to develop special event facilities.

Justification

Area for special events along the lake is limited in Lake Havasu City. The Windsor #4 area in the Windsor Beach Unit is currently being utilized for special events. With continued development of the site and operational assistance by the City, additional events can be held at this site.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design				50,000	50,000			100,000
351-1840 Construction				500,000	500,000			1,000,000
Total				550,000	550,000			1,100,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund				550,000	550,000			1,100,000
Total				550,000	550,000			1,100,000

Budget Impact/Other

Operating costs for personnel and supplies to maintain the event area.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel						22,000	110,000	132,000
Supplies & Services						1,200	6,000	7,200
Total						23,200	116,000	139,200



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR3060
Project Name SARA Park Raceway

Type Parks & Recreation
Useful Life 10 Years
Category Parks - Comm/Regional Parks
Start Date July 1, 2012
Completion Date June 30, 2013

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Revised Project



Description

This project would provide improvements to the raceway at SARA Park as City revenues from the raceway are received to fund improvements.

Justification

The city entered into an agreement with a promoter to run the SARA Park Raceway in 2006. During the first two years of operation, the promoter has made many improvements to the raceway. Additional improvements will be needed to bring the raceway restrooms into ADA compliance and provide for added attendance by increasing the number of bleachers.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction			65,000					65,000
Total			65,000					65,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund			65,000					65,000
Total			65,000					65,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project #	PR3070		
Project Name	Highway 95 Trail		
Type	Parks & Recreation	Department	Parks & Recreation
Useful Life	10 Years	Contact	Parks and Recreation Director
Category	Parks - Trails & Open Space	Priority	3 Lowest Priority
Start Date	July 1, 2013	Council Goal	#4 - Enhanced Quality of Life
Completion Date	June 30, 2018	Project Status	Revised Project



Description

This project would add trail amenities and extend the trail north along Hwy 95. The Hwy 95 trail is listed in the Arizona Trails System and is eligible for future state trail grants.

Justification

The Lake Havasu Trails Plan and Lake Havasu General Plan support the development of the Hwy 95 Trail.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction				30,000		50,000	50,000	130,000
Total				30,000		50,000	50,000	130,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Parks				30,000		50,000	50,000	130,000
Total				30,000		50,000	50,000	130,000

Budget Impact/Other

Annual operating costs are estimated to be \$2,000 per mile for personnel and \$1,000 per mile for supplies and services.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel					2,000	2,000	38,000	42,000
Supplies & Services					1,000	1,000	18,000	20,000
Total					3,000	3,000	56,000	62,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR3080
Project Name Walnut Yard Storage

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Operations
Start Date July 1, 2012
Completion Date June 30, 2013

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

This project would provide needed storage for Parks and Recreation program supplies and materials.

Justification

As park facilities increase and staff is added, additional office and storage space will be required as identified in the Lake Havasu City Municipal Facilities Assessment and Master Plan. Cost is based on the \$65 per sq. ft. from the 2007 BNI Cost Book.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design			19,500					19,500
351-1840 Construction			195,000					195,000
Total			214,500					214,500

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund			214,500					214,500
Total			214,500					214,500

Budget Impact/Other

Utility costs for additional office and storage space.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Utilities				1,100	1,100	1,100	5,500	8,800
Total				1,100	1,100	1,100	5,500	8,800



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project # PR3090
Project Name Kiowa Yard Storage

Type Parks & Recreation
Useful Life 40 Years
Category Parks - Operations
Start Date July 1, 2016
Completion Date June 30, 2017

Department Parks & Recreation
Contact Parks and Recreation Director
Priority 3 Lowest Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project

**Description**

This project would provide additional warehouse space at the Kiowa Yard.

Justification

As park facilities increase and staff is added, additional office and storage space will be required as identified in the Lake Havasu City Municipal Facilities Assessment and Master Plan. Cost is based on \$65 per sq.ft. from the 2007 BNI Cost Book.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	13,000	13,000
351-1840 Construction							130,000	130,000
Total						0	143,000	143,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							143,000	143,000
Total							143,000	143,000

Budget Impact/Other

Utility costs for additional office and storage space.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Utilities							4,800	4,800
Total							4,800	4,800



FY 2012-21 COMMUNITY INVESTMENT PROJECT Parks & Recreation

Project #	PR4000		
Project Name	Acoma Parks Yard Storage		
Type	Parks & Recreation	Department	Parks & Recreation
Useful Life	40 Years	Contact	Parks and Recreation Director
Category	Parks - Operations	Priority	3 Lowest Priority
Start Date	July 1, 2014	Council Goal	#4 - Enhanced Quality of Life
Completion Date	June 30, 2015	Project Status	Ongoing Project

**Description**

This project would provide additional warehouse space and office space at the Acoma Parks Yard.

Justification

As park facilities increase and staff is added additional office and storage space will be required as identified in the Lake Havasu Municipal Facilities Assessment and Master Plan. Cost is based on \$65 per sq. ft. from the 2007 BNI Cost Book.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design					20,000			20,000
351-1840 Construction					200,000			200,000
Total					220,000			220,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund					220,000			220,000
Total					220,000			220,000

Budget Impact/Other

Utility costs for additional office and storage space.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Utilities						1,500	7,500	9,000
Total						1,500	7,500	9,000



CAPITAL BUDGET

Ten-Year CIP - Project Detail Sheets

Community Development

Development Services

General Government

Non-Departmental

Parks & Recreation

❖ Public Safety ❖

Fire

Police

Public Works

Public Works Administration

Airport

Streets

Transit

Wastewater

Water



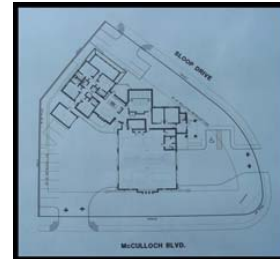


FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Fire

Project # FD0702**Project Name** Fire Station #7 - Sloop & McCulloch

Type Fire	Department Public Safety
Useful Life 40 Years	Contact Fire Chief
Category Public Safety	Priority 2 Desirable or Second Priority
Start Date July 1, 2006	Council Goal #3 - Safe and Clean Community
Completion Date June 30, 2014	Project Status Revised Project

**Description**

Construct a new fire station in the southeast section of the City ("Sloop/Cherrytree" section). This station will be built on City-owned land.

Justification

These are parts of the southeast section of the City that have a response time greater than six minutes. A new development (Havasu Foothills Estates) will be covered by this station. This station will aid in maintaining the City's ISO rating of three. Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	72,675							72,675
351-1840 Construction				3,150,000				3,150,000
Total	72,675			3,150,000				3,222,675

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Fire	72,675			3,150,000				3,222,675
Total	72,675			3,150,000				3,222,675

Budget Impact/Other

Operational costs for staffing and maintaining a fire station. Capital Outlay costs in FY 14 would provide furniture & equipment including a fully-equipped fire engine.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay				822,062				822,062
Personnel				760,855	760,855	760,855	3,804,275	6,086,840
Utilities				6,000	6,000	6,000	30,000	48,000
Total				1,588,917	766,855	766,855	3,834,275	6,956,902



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Fire

Project #	FD1030
Project Name	Fire Department Administrative Building
Type	Fire
Useful Life	40 Years
Category	Public Safety
Start Date	July 1, 2016
Completion Date	June 30, 2017
Department	Public Safety
Contact	Fire Chief
Priority	3 Lowest Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Revised Project



Description

A two-story, 10,000 square foot Fire Department administrative building to house Fire Prevention, Public Education and Fire Administrative offices. The proposed building would have a receptionist counter, public meeting rooms, offices for all fire prevention personnel including public education, training, fire suppression and administration. The building design would emulate the adjacent fire station and other City buildings within the complex.

Justification

Space for personnel and records storage has exceeded the current space allocated in City Hall. The current space is inadequate for the amount of day-to-day operations. By providing a new building within the City compound, access would still be maintained for both the general public and for city officials. Currently, the Public Education Division and the Training Officer are not housed in the City administrative offices. A new administrative office building for the Fire Department would allow the main branches of the Fire Department to interact and communicate more effectively.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	143,000	143,000
351-1840 Construction							2,401,300	2,401,300
Total						0	2,544,300	2,544,300

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Fire							2,544,300	2,544,300
Total							2,544,300	2,544,300

Budget Impact/Other

Operating impacts of \$6,000 annually represent utility costs and the capital purchase in FY 2018 of \$25,000 represents office furniture and supplies to outfit the building.

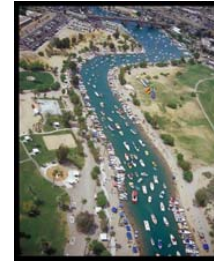
Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay							25,000	25,000
Utilities							24,000	24,000
Total							49,000	49,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Fire

Project #	FD1040
Project Name	Public Restrooms & Public Safety/Info Centers
Type	Fire
Useful Life	40 Years
Category	Public Safety
Start Date	July 1, 2007
Completion Date	June 30, 2014
Department	Public Safety
Contact	Fire Chief
Priority	3 Lowest Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Revised Project



Description

Build public restrooms and public safety information center along the Bridgewater Channel.

Justification

The west side of the channel already has public restrooms, but an additional building will be constructed on each side of the channel, which will include public restrooms for the east side along with areas for public safety information, first aid services, a base for carbon monoxide monitoring, employee restrooms, a base for law enforcement operations, and a booking station. The facilities will be manned on weekends with existing personnel. The Fire Department is resubmitting this project with hopes that as the economy improves, the State will again make SLIF grant funds available. The architectural plans are completed and are ready for construction bids. Conforms with the Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	10,000							10,000
351-1840 Construction	20,583			250,000				270,583
Total	30,583			250,000				280,583

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: SLIF	30,583			250,000				280,583
Total	30,583			250,000				280,583

Budget Impact/Other

Operating costs consist of utilities and a portion of a Parks Maintenance employee for maintenance of the public restrooms.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel				6,800	6,800	6,800	34,000	54,400
Utilities				4,000	4,000	4,000	20,000	32,000
Total				10,800	10,800	10,800	54,000	86,400



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Fire

Project # FD1070
Project Name 2,500 Square Foot Storage Building

Type Fire
Useful Life 40 Years
Category Public Safety
Start Date July 1, 2016
Completion Date June 30, 2017

Department Public Safety
Contact Fire Chief
Priority 3 Lowest Priority
Council Goal #3 - Safe and Clean Community
Project Status Revised Project



Description

A 2,500 square foot masonry building with a large storage room consisting of approximately two thirds of the building at the eastern end for Fire Department storage with the remaining portion of the building divided into two smaller storage units for other City departments. The building shall be designed with a single handicap restroom and a small office for a clerk or storekeeper. The entire area, except the small office area and restroom, should be cooled with evaporative coolers while the office and restroom should be heated and cooled with a heat pump unit.

Justification

Due to the growth of both the City and the Fire Department and no additional space provided for storage of equipment and supplies, a new storage facility needs to be constructed to meet the existing needs and requirements of the Fire Department as well as other departments within the City.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Land & Right-of-Way						0	75,000	75,000
351-1840 Design							33,000	33,000
351-1840 Construction							330,000	330,000
Total						0	438,000	438,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							438,000	438,000
Total							438,000	438,000

Budget Impact/Other

Operating costs consist of a storekeeper position, maintenance, furniture, and utilities for this storage building.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel							105,080	105,080
Supplies & Services							2,000	2,000
Utilities							12,000	12,000
Total							119,080	119,080



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Fire

Project #	FD1080
Project Name	Fire Station #8
Type	Fire
Useful Life	40 Years
Category	Public Safety
Start Date	July 1, 2017
Completion Date	June 30, 2018
Department	Public Safety
Contact	Fire Chief
Priority	3 Lowest Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Revised Project

**Description**

A new fire station on the Island at Site 6 or as close as possible.

Justification

The station would service the entire Island as the first response vehicle as well as provide automatic and direct access to the lake via a fully-equipped fire boat, which would be docked behind the station. With projected growth on the Island, both commercial and residential, the station would provide quicker response times and proper staffing to this area as recommended by NFPA 1710. In addition, projections indicate the second bridge will take several years to be built and put into service, so this station would eliminate the worry about the ever-growing access problems to the Island along with the issues caused by the London Bridge's congested vehicular traffic, which has become almost continual.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	110,000	110,000
351-1840 Construction							3,886,300	3,886,300
Total						0	3,996,300	3,996,300

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: SLIF							1,210,000	1,210,000
Impact Fees - Fire							2,786,300	2,786,300
Total							3,996,300	3,996,300

Budget Impact/Other

Operating costs consist of personnel, utilities, furniture, and equipment to outfit this fire station.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay							100,000	100,000
Personnel							2,282,565	2,282,565
Utilities							18,000	18,000
Total							2,400,565	2,400,565



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Fire

Project # FD2000
Project Name Fire Station #9 & Police/Ambulance Sub-Station

Type Fire
Useful Life 40 Years
Category Public Safety
Start Date July 1, 2019
Completion Date June 30, 2020

Department Public Safety
Contact Fire Chief
Priority 3 Lowest Priority
Council Goal #3 - Safe and Clean Community
Project Status Revised Project



Description

A new fire station with facilities for a police and ambulance sub-station. The station should be designed to house a minimum of ten people and two apparatus. It should also house a command officer for the north portion of the City and airport operations. In addition, a separate area for the Police Department's sub-station and another one for a private ambulance company's quarters would be included.

Justification

Due to the amount of growth projected for the northern portion of Lake Havasu City, a ninth station needs to be located in this area for protection of life and property at the mall and auto mall in addition to other future commercial and residential properties. It would also serve to support airport operations. Station #9 will allow properly equipped and manned fire department apparatus to respond to structure fires, medical assists, accidents along Hwy 95 and other emergencies in the northern areas of the City limits. In addition, this station will provide the northern area with a police sub-station that will allow police officers to remain in that area of the City without having to drive into town to conduct duties that could be handled at this facility.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	220,000	220,000
351-1840 Construction							4,436,300	4,436,300
Total						0	4,656,300	4,656,300

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Fire							4,656,300	4,656,300
Total							4,656,300	4,656,300

Budget Impact/Other

Operating costs consist of personnel, utilities, furniture, and equipment to outfit this fire station, including a fully-equipped fire engine.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay							822,062	822,062
Personnel							760,855	760,855
Utilities							6,000	6,000
Total							1,588,917	1,588,917



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Police

Project #	PD1010
Project Name	Police Evidence and Storage Expansion
Type	Police
Useful Life	40 Years
Category	Public Safety
Start Date	July 1, 2007
Completion Date	June 30, 2014
Department	Public Safety
Contact	Police Chief
Priority	2 Desirable or Second Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Revised Project



Description

Build an expansion onto the southern corner of the current Police Facility with an estimated 8,000 sq. ft. one-story addition. The facility would be dedicated to evidence storage.

Justification

It is estimated within two years the Policy Facility will not be capable of accommodating the anticipated needs for proper preservation and storage of evidence. All current facilities have been altered and enhanced for maximum use. Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	3,500			100,000				103,500
351-1840 Construction				2,000,000				2,000,000
Total	3,500			2,100,000				2,103,500

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund	3,500							3,500
Impact Fees - Police				2,100,000				2,100,000
Total	3,500			2,100,000				2,103,500

Budget Impact/Other

Operating costs consist of utilities and outfitting of the building expansion.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Capital Outlay					280,000			280,000
Utilities					3,000	3,000	15,000	21,000
Total					283,000	3,000	15,000	301,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Safety / Police

Project # PD1020
Project Name Police Facility Parking Improvements

Type Police **Department** Public Safety
Useful Life 20 Years **Contact** Police Chief
Category Operational Facilities **Priority** 3 Lowest Priority
Start Date July 1, 2015 **Council Goal** #3 - Safe and Clean Community
Completion Date June 30, 2016 **Project Status** Ongoing Project



Description

Increase the parking area to the rear of the Police facility and improve the entrance and exit gates.

Justification

The parking to the rear of the Police Department has become inadequate due to increased numbers of the Police Departments fleet and an increase in employees. The entrance and exit gates have had numerous mechanical failures due to use and the age of the equipment. This has resulted in a lack of security to the rear of the Police facility.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						10,500		10,500
351-1840 Construction						357,000		357,000
Total						367,500		367,500

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund						367,500		367,500
Total						367,500		367,500

Budget Impact/Other



CAPITAL BUDGET

Ten-Year CIP - Project Detail Sheets

Community Development

Development Services

General Government

Non-Departmental

Parks & Recreation

Public Safety

Fire

Police

❖ Public Works ❖

Public Works Administration

Airport

Streets

Transit

Wastewater

Water





FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Administration

Project # PW1530**Project Name** Air Industrial Park, Phase II**Type** Public Works Admin**Useful Life** 40 Years**Category** Operational Facilities**Start Date** July 1, 2015**Completion Date** June 30, 2016**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #2 - Diversified Local Economy**Project Status** Ongoing Project**Description**

A continuation of the original Air Industrial Park on 60 acres to the east of the original project. This project will need a drainage study and a jurisdictional waters determination completed prior to any expenditures.

Justification

Fulfills City Council goal. Conforms with the Lake Havasu City General Plan and the Letter of Intent between the Partnership for Economic Development and Lake Havasu City.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						500,000		500,000
351-1840 Construction						5,500,000		5,500,000
Total						6,000,000		6,000,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund						6,000,000		6,000,000
Total						6,000,000		6,000,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Administration

Project # PW1540
Project Name London Bridge Beach Seawall, Phase III (Windsor)

Type Public Works Admin **Department** Public Works
Useful Life 40 Years **Contact** Public Works Director
Category Parks - Other **Priority** 3 Lowest Priority
Start Date July 1, 2015 **Council Goal** #3 - Safe and Clean Community
Completion Date June 30, 2016 **Project Status** Ongoing Project



Description

Seawall construction on the West Channel from existing seawalls on the Island and Mainland using SLIF resources. The project will be completed in two phases, with this one on the Mainland side.

Justification

Continue installation of seawalls in the Bridgewater Channel to prevent sand from filling the channel and to provide mooring spots and pedestrian walkways.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction						1,000,000		1,000,000
Total						1,000,000		1,000,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: SLIF						1,000,000		1,000,000
Total						1,000,000		1,000,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Administration

Project # PW1550
Project Name City Hall Parking Lot, Storage and Future Dev

Type Public Works Admin **Department** Public Works
Useful Life 40 Years **Contact** Public Works Director
Category Operational Facilities **Priority** 3 Lowest Priority
Start Date July 1, 2016 **Council Goal** #3 - Safe and Clean Community
Completion Date June 30, 2017 **Project Status** Ongoing Project



Description

City parking lot enlargement and improvements, including fencing, on-site storage and master planning for the site. This would include provisions for future police station expansion, the West Wing of City Hall, an EOC facility, and on-site storage. Provisions for a future City Council meeting area as well as discussion of previous suggestions including a performing arts area, or other public facilities will be analyzed.

Justification

Development of the City Hall site, including the Police Department and Fire Department facilities, should be done in an organized fashion to maximize resources and land use.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction						0	300,000	300,000
Total						0	300,000	300,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							300,000	300,000
Total							300,000	300,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Administration

Project # PW1560

Project Name London Bridge Beach Seawall, Phase IV (Island)

Type Public Works Admin

Department Public Works

Useful Life 40 Years

Contact Public Works Director

Category Parks - Other

Priority 3 Lowest Priority

Start Date July 1, 2019

Council Goal #3 - Safe and Clean Community

Completion Date June 30, 2020

Project Status Ongoing Project



Description

Seawall construction on the West Channel from existing seawalls on the Island and Mainland using SLIF resources. The project will be completed in two phases, with this one on the Island side.

Justification

Continue installation of seawalls in the Bridgewater Channel to prevent sand from filling the channel and to provide mooring spots and pedestrian walkways.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction						0	750,000	750,000
Total						0	750,000	750,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: SLIF							750,000	750,000
Total							750,000	750,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Administration

Project # PW1570
Project Name McCulloch Blvd. Enhancements

Type Public Works Admin
Useful Life 40 Years
Category Streets
Start Date July 1, 2011
Completion Date June 30, 2013

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #4 - Enhanced Quality of Life
Project Status Ongoing Project



Description

This project is for improvements to McCulloch Boulevard, between Acoma and Smoketree, both intersection related and that necessary for creating a pedestrian friendly area within the Uptown region.

Justification

Fulfills City Council goal for an Enhanced Quality of Life through meeting the goals and objectives of the R/UDAT - Connecting Havasu plan for Uptown McCulloch by enhanced traffic calming and creating pedestrian safe crossings.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction		50,000	75,000					125,000
351-1840 Carry Forward		50,000						50,000
Total		100,000	75,000					175,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Refuse Enterprise Fund		100,000	75,000					175,000
Total		100,000	75,000					175,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1300
Project Name Airport Signage, Electric, & Pavement Improvements

Type Airport
Useful Life 10 Years
Category Airport
Start Date July 1, 2007
Completion Date June 30, 2015

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #2 - Diversified Local Economy
Project Status Revised Project



Description

This project includes utility improvements (fire hydrant protection), construction of the North Ramp Connector Taxiway and pavement edge replacement on Taxiway A. All of these items have been designed previously.

Justification

To enhance safety. Conforms with Lake Havasu City General Plan, Airport Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design	45,420							45,420
551-5410 Construction	769,035				110,000			879,035
Total	814,455				110,000			924,455

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund	18,606							18,606
General Fund	11,958				2,750			14,708
Grant: ADOT 2.5%	10,159				2,750			12,909
Grant: FAA 95.0%	773,732				104,500			878,232
Total	814,455				110,000			924,455

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1390**Project Name** Remove Whelan Road Water Tank**Type** Airport**Useful Life** 10 Years**Category** Airport**Start Date** July 1, 2015**Completion Date** June 30, 2016**Department** Public Works**Contact** Public Works Director**Priority** 3 Lowest Priority**Council Goal** #2 - Diversified Local Economy**Project Status** Ongoing Project**Description**

Remove and deconstruct surplus Whelan Road water tank to enhance development of the vacant lot adjacent and east of Whelan Road (formerly Patton Road).

Justification

Whelan Road Water Tank is surplus. Removal of water tank will enhance development possibilities of the adjacent vacant lot.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						12,000		12,000
551-5410 Construction						138,000		138,000
Total						150,000		150,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund						3,750		3,750
Grant: ADOT 2.5%						3,750		3,750
Grant: FAA 95.0%						142,500		142,500
Total						150,000		150,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1470
Project Name Airport Lighting Structure

Type Airport
Useful Life 10 Years
Category Airport
Start Date July 1, 2007
Completion Date June 30, 2014

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #3 - Safe and Clean Community
Project Status Revised Project



Description

Design and construction of ramp lighting, airport beacon and aircraft lighting and parking.

Justification

Increase safety.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design	7,500	29,877		18,000				55,377
551-5410 Construction		90,123		208,000				298,123
Total	7,500	120,000		226,000				353,500

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund	7,500	3,000		5,650				16,150
Grant: ADOT 2.5%		3,000		5,650				8,650
Grant: FAA 95.0%		114,000		214,700				328,700
Total	7,500	120,000		226,000				353,500

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1480
Project Name Airport Utilities Improvements

Type Airport
Useful Life 40 Years
Category Airport
Start Date July 1, 2011
Completion Date June 30, 2013

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #3 - Safe and Clean Community
Project Status Ongoing Project



Description

Design and construction of airport electrical vault.

Justification

To increase the lifespan of airport electrical equipment and enhance safety by replacing existing vault. Conforms with General Plan and Airport Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design		35,000						35,000
551-5410 Construction			300,000					300,000
Total		35,000	300,000					335,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund		875	7,500					8,375
Grant: ADOT 2.5%		875	7,500					8,375
Grant: FAA 95.0%		33,250	285,000					318,250
Total		35,000	300,000					335,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1490
Project Name Non-Aero Land Assessment

Type Airport
Useful Life 10 Years
Category Airport
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #2 - Diversified Local Economy
Project Status Ongoing Project

**Description**

Diversify airport revenue centers by conducting assessment study of select airport properties for non-aero use with FAA and BLM.

Justification

As outlined in the Airport Master Plan, obtain federal authorization to lease select properties for non-aero purposes with the goal to reduce General Fund subsidy.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Carry Forward		25,000						25,000
Total		25,000						25,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund		25,000						25,000
Total		25,000						25,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project #	AP1520
Project Name	North Ramp Taxiways
Type	Airport
Useful Life	40 Years
Category	Airport
Start Date	July 1, 2019
Completion Date	June 30, 2020
Department	Public Works
Contact	Public Works Director
Priority	3 Lowest Priority
Council Goal	#2 - Diversified Local Economy
Project Status	Revised Project



Description

This project will enhance opportunity to relocate air freight operations to North Airport ramp and re-develop a portion of Central Ramp for more productive aviation.

Justification

This project will increase safety and enhance redevelopment opportunities. Conforms with General Plan and Airport Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						0	44,000	44,000
551-5410 Construction							506,000	506,000
Total						0	550,000	550,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							13,750	13,750
Grant: ADOT 2.5%							13,750	13,750
Grant: FAA 95.0%							522,500	522,500
Total							550,000	550,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1530
Project Name Airport Pavement Preservation

Type Airport
Useful Life 40 Years
Category Airport
Start Date July 1, 2017
Completion Date June 30, 2019

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #3 - Safe and Clean Community
Project Status Revised Project



Description

This project will lengthen the life of portions of approximately 287,000 SY of airport pavement.

Justification

Preventative maintenance to ensure safe aircraft ground operations.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						0	48,000	48,000
551-5410 Construction							552,000	552,000
Total						0	600,000	600,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							15,000	15,000
Grant: ADOT 2.5%							15,000	15,000
Grant: FAA 95.0%							570,000	570,000
Total							600,000	600,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1540
Project Name Corporate Aircraft Parking & Ramp Improvements

Type Airport
Useful Life 40 Years
Category Airport
Start Date July 1, 2015
Completion Date June 30, 2016

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #2 - Diversified Local Economy
Project Status Revised Project

**Description**

This project will enhance utility of airport central ramp and allow parking of larger corporate aircraft.

Justification

This will enhance safety to users of airport.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						16,000		16,000
551-5410 Construction						184,000		184,000
Total						200,000		200,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund						5,000		5,000
Grant: ADOT 2.5%						5,000		5,000
Grant: FAA 95.0%						190,000		190,000
Total						200,000		200,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1550
Project Name Helicopter Take-Off, Landing, and Parking Area

Type Airport
Useful Life 40 Years
Category Airport
Start Date July 1, 2016
Completion Date June 30, 2017

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #2 - Diversified Local Economy
Project Status Revised Project



Description

This project will increase safety at the airport and establish a helicopter landing, take-off, and parking area which meets FAA standards. This project includes a helicopter parking study.

Justification

Increased safety for helicopter operations.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						0	31,000	31,000
551-5410 Construction							184,000	184,000
Total						0	215,000	215,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							5,375	5,375
Grant: ADOT 2.5%							5,375	5,375
Grant: FAA 95.0%							204,250	204,250
Total							215,000	215,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1560
Project Name Airfield Hazard Markings

Type Airport
Useful Life 10 Years
Category Airport
Start Date July 1, 2017
Completion Date June 30, 2018

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #2 - Diversified Local Economy
Project Status New Project

**Description**

This project is for the design and construction of green airfield hazard markings.

Justification

To enhance safety and comply with FAA RSAT Team safety recommendations.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						0	4,000	4,000
551-5410 Construction							46,000	46,000
Total						0	50,000	50,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							1,250	1,250
Grant: ADOT 2.5%							1,250	1,250
Grant: FAA 95.0%							47,500	47,500
Total							50,000	50,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Airport

Project # AP1570
Project Name Replace Obstruction Lights

Type Airport
Useful Life 10 Years
Category Airport
Start Date July 1, 2016
Completion Date June 30, 2017

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #2 - Diversified Local Economy
Project Status New Project



Description

This project is for design and replacement of existing mountain and WAPA obstruction lights.

Justification

These lights have reached their design life, are failing and must be replaced to avoid a potential life and safety risk to users of the airport.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
551-5410 Design						0	4,000	4,000
551-5410 Construction							46,000	46,000
Total						0	50,000	50,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund							1,250	1,250
Grant: ADOT 2.5%							1,250	1,250
Grant: FAA 95.0%							47,500	47,500
Total							50,000	50,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2620**Project Name** London Bridge Maintenance**Type** Streets**Useful Life** 40 Years**Category** Streets**Start Date** July 1, 2004**Completion Date** June 30, 2018**Department** Public Works**Contact** Public Works Director**Priority** 3 Lowest Priority**Council Goal** #3 - Safe and Clean Community**Project Status** Ongoing Project**Description**

Repair activities for the London Bridge as identified in 2006 Bridge Inspection Report. Repairs include under-deck epoxy injection of cracks, repair of spalled concrete, safety and access improvements/repairs, bridge bearing repairs, and Pier D repairs, as well as the soffite repair of the eastern arch of the London Bridge due to fire damage. Work will be reprioritized in FY 2012-2013 as a part of the biannual Bridge Inspection report and study with ADOT.

Justification

Fulfills City Council goal.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	139,433							139,433
351-1840 Construction	338,221		300,000				500,000	1,138,221
351-1840 Carry Forward		53,210						53,210
Total	477,654	53,210	300,000				500,000	1,330,864

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund	80,004							80,004
HURF	397,650	53,210	300,000				500,000	1,250,860
Total	477,654	53,210	300,000				500,000	1,330,864

Budget Impact/Other

Operating costs are for the biannual bridge inspection.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Supplies & Services			15,000		15,000		30,000	60,000
Total			15,000		15,000		30,000	60,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT Public Works / Streets

Project # ST2630
Project Name Traffic Signals



Type Streets	Department Public Works
Useful Life 10 Years	Contact Public Works Director
Category Traffic Signals	Priority 2 Desirable or Second Priority
Start Date July 1, 2003	Council Goal #3 - Safe and Clean Community
Completion Date June 30, 2019	Project Status Revised Project

Description

Install warranted traffic signals and minor intersection improvements at major roadway intersections throughout the community.

Justification

Traffic volumes on major arterials will continue to grow and multi-way stops will not provide the level of service expected by the community. To maintain and improve the traffic flow, warranted traffic signals will need to be installed at locations currently controlled by stop signs.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	80,000							80,000
351-1840 Construction	69,366		250,000		250,000		500,000	1,069,366
Total	149,366		250,000		250,000		500,000	1,149,366

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund			250,000		250,000		500,000	1,000,000
HURF	124,229							124,229
Impact Fees - Transportation	25,137							25,137
Total	149,366		250,000		250,000		500,000	1,149,366

Budget Impact/Other

Operating costs represent routine maintenance of traffic signals.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Supplies & Services		5,000	5,000	5,000	5,000	5,000	25,000	50,000
Total		5,000	5,000	5,000	5,000	5,000	25,000	50,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2680
Project Name Freedom Bridge and Park

Type Streets
Useful Life 40 Years
Category Streets
Start Date July 1, 2019
Completion Date June 30, 2020

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #7 - First Class Resort Develop
Project Status Ongoing Project



Description

This project was formerly titled "Second Bridge to Island". Construct a second bridge to the island to provide four additional traffic lanes, bike lanes, and pedestrian access. Roadway will tie into the Beachcomber/McCulloch intersection and to London Bridge Road. The right-of-way is approximately six acres on the island.

Justification

A second bridge will allow for the optimization of the island transportation network. Transportation needs (vehicular and pedestrian) have been evaluated. The traffic counts for the London Bridge show that the summer (June) 2006 Level of Service (LOS) was "C" with a 10,400 ADT for the week and the winter (January) LOS was also a "C" with an ADT of 9,900. The average LOS will reach LOS "D" in 2012 assuming a 2% traffic growth.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						0	1,350,000	1,350,000
351-1840 Construction							15,950,000	15,950,000
Total						0	17,300,000	17,300,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Transportation							17,300,000	17,300,000
Total							17,300,000	17,300,000

Budget Impact/Other

Utility costs for bridge lighting.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Utilities							40,000	40,000
Total							40,000	40,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2790**Project Name** Residential Roadway Widening Program**Type** Streets**Department** Public Works**Useful Life** 40 Years**Contact** Public Works Director**Category** Streets**Priority** 3 Lowest Priority**Start Date** July 1, 2011**Council Goal** #3 - Safe and Clean Community**Completion Date** June 30, 2021**Project Status** Revised Project**Description**

Widen and curb residential roadways. Continue the residential widening work for drainage that was put on hold in 2000 due to resource limitations.

Justification

The City has 428 miles of roadways; only 140 miles are currently widened. Approximately 75 miles of roadway suffer severe storm damage with normal or heavy rainfall. Storm cleanup requires the City to shift from routine maintenance to cleanup. Residential widening improves drainage, reduces storm damage and effort required for cleanup, provides a finished look to the roadway, creates opportunity for future sidewalk installation, and provides area for parking, walking, and bicycling.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study Update 2005.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000
Total		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	10,000,000

Budget Impact/Other

Operating costs for maintenance of roadways.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Supplies & Services			55,000	55,000	55,000	55,000	275,000	495,000
Total			55,000	55,000	55,000	55,000	275,000	495,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2820**Project Name** Kiowa Drain**Type** Streets**Useful Life** 40 Years**Category** Drainage**Start Date** July 1, 2012**Completion Date** June 30, 2013**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #3 - Safe and Clean Community**Project Status** Ongoing Project**Description**

This culvert is located on Lake Havasu Ave just south of the Kiowa Blvd & Lake Havasu Ave intersection. This structure will allow for an all weather crossing at this location and eliminate major erosion issues in the area.

Justification

Fulfills City Council Goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction			550,000					550,000
Total			550,000					550,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding			550,000					550,000
Total			550,000					550,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2850
Project Name Swanson Box Culvert

Type Streets
Useful Life 40 Years
Category Drainage
Start Date July 1, 2010
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #3 - Safe and Clean Community
Project Status Revised Project



Description

Construct a box culvert on Swanson Avenue at Pima Wash.

Justification

Fulfills City Council goal. Provide weather crossing for vehicles and enhance pedestrian safety. Conforms with Lake Havasu City General Plan, Pedestrian/Bike Path Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction	1,096							1,096
351-1840 Carry Forward		1,037,904						1,037,904
Total	1,096	1,037,904						1,039,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding	1,096	1,037,904						1,039,000
Total	1,096	1,037,904						1,039,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project #	ST2860
Project Name	Swanson Avenue Widening to Four Lanes
Type	Streets
Useful Life	40 Years
Category	Streets
Start Date	July 1, 2011
Completion Date	June 30, 2012
Department	Public Works
Contact	Public Works Director
Priority	2 Desirable or Second Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Revised Project



Description

Widen Swanson Avenue to four lanes (unbalanced) as a pair with Mesquite Avenue to provide traffic capacity to approximately 15,000 vehicles per day, between Acoma and Lake Havasu Avenue.

Justification

Traffic volumes have increased on Swanson Avenue to in excess of 10,000 ADT in 2006. Traffic volumes are anticipated to be in excess of 12,000 ADT. Traffic signals may be necessary at Swanson and Smoketree, as well as Swanson and Acoma at this time.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction		530,223						530,223
351-1840 Carry Forward		460,400						460,400
Total		990,623						990,623

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: WACOG		918,600						918,600
HURF		72,023						72,023
Total		990,623						990,623

Budget Impact/Other

Operating costs for maintenance of roadway.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Personnel			2,000	2,000	2,000	2,000	10,000	18,000
Total			2,000	2,000	2,000	2,000	10,000	18,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2890

Project Name Widen Lake Havasu Ave, Phase I & II

Type Streets

Department Public Works

Useful Life 40 Years

Contact Public Works Director

Category Streets

Priority 2 Desirable or Second Priority

Start Date July 1, 2009

Council Goal #3 - Safe and Clean Community

Completion Date June 30, 2012

Project Status Ongoing Project


Description

Widen Lake Havasu Avenue from Palo Verde Boulevard South to near Industrial Boulevard from four lanes to a five-lane section (with a continuous left-turn lane). This will require the removal and replacement of the sidewalks on both sides to widen the roadway approximately five feet on each side. Widen Lake Havasu Avenue from three lanes to at least four lanes between Acoma Boulevard West and Kiowa Boulevard. Install traffic signals (warranted) at Acoma Boulevard West and provide drainage improvements at the Kiowa Drain.

Justification

A significant number of accidents have occurred at these intersections (Papago, Sabino, and Bahama) as well as at the driveways. This is due to the fact that the section does not have a continuous left-turn lane. The 2005 SATS report indicates that at build-out, the roadway will have an ADT of approximately 22,000 vehicles per day, requiring a five-lane section. Traffic volumes at the Kiowa and Acoma West intersections meet traffic signal warrants and require at least four lanes to provide adequate traffic flow at the intersections and along the roadway.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	47							47
351-1840 Carry Forward	109,025	1,089,268						1,198,293
Total	109,072	1,089,268						1,198,340

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: WACOG	109,025	1,089,268						1,198,293
HURF	47							47
Total	109,072	1,089,268						1,198,340

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project #	ST2910
Project Name	London Bridge Road Right-of Way Acquisition
Type	Streets
Useful Life	n/a
Category	Streets
Start Date	July 1, 2019
Completion Date	June 30, 2020
Department	Public Works
Contact	Public Works Director
Priority	3 Lowest Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Ongoing Project

**Description**

Acquire approximately 0.70 acres of private property across several properties for road rights-of-way or road easements on London Bridge Road between Palo Verde Boulevard South and El Camino Way. This area is the old state route into the City and was never dedicated to the City. Some property owners have dedicated their property, while others have not.

Justification

London Bridge Road is being widened for future traffic growth in the City. These rights-of-way or easements are necessary to complete the widening of London Bridge Road from State Route 95 to Industrial Boulevard.

Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Land & Right-of-Way						0	300,000	300,000
Total						0	300,000	300,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Transportation							300,000	300,000
Total							300,000	300,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2920
Project Name SR 95/Mulberry/LH Ave Traffic Signal Improvements

Type Streets
Useful Life 10 Years
Category Traffic Signals
Start Date July 1, 2015
Completion Date June 30, 2016

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #3 - Safe and Clean Community
Project Status Ongoing Project



Description

Add a dedicated right-turn-only lane (southbound) on Lake Havasu Avenue at State Route 95.

Justification

Enhance the quality of life in Lake Havasu City by reducing the cycle length of this intersection. The addition of a dedicated right-turn lane (southbound) on Lake Havasu Avenue would allow for concurrent north-south movements on State Route 95 and Lake Havasu Avenue by restricting all turn movements at the intersection.

Conforms with Lake Havasu City General Plan, Small Area Transportation Study 2005.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design						25,000		25,000
351-1840 Construction						275,000		275,000
Total						300,000		300,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
General Fund						300,000		300,000
Total						300,000		300,000

Budget Impact/Other

Operating costs for routine maintenance.

Budget Items	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Supplies & Services							25,000	25,000
Total							25,000	25,000



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST2930**Project Name** Drainage Improvements Program**Type** Streets**Department** Public Works**Useful Life** 40 Years**Contact** Public Works Director**Category** Drainage**Priority** 2 Desirable or Second Priority**Start Date** July 1, 2009**Council Goal** #3 - Safe and Clean Community**Completion Date** June 30, 2021**Project Status** Revised Project**Description**

Construct drainage improvements (wash crossings, drop structures, etc.) in washes and drains in conjunction with the Wastewater System Expansion and projects identified in the Drainage Master Plan. This includes any funding for design services as necessary as dictated by staff workloads.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction	243,453	3,373,860	1,238,000	1,238,000	1,238,000	1,238,000	6,190,000	14,759,313
351-1840 Carry Forward		694,667						694,667
Total	243,453	4,068,527	1,238,000	1,238,000	1,238,000	1,238,000	6,190,000	15,453,980

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding	243,453	4,068,527	1,238,000	1,238,000	1,238,000	1,238,000	6,190,000	15,453,980
Total	243,453	4,068,527	1,238,000	1,238,000	1,238,000	1,238,000	6,190,000	15,453,980

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST3000
Project Name N Palo Verde Blvd Widening (SR 95 to LB Road)

Type Streets
Useful Life 40 Years
Category Streets
Start Date July 1, 2015
Completion Date June 30, 2016

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #3 - Safe and Clean Community
Project Status Ongoing Project



Description

Widen North Palo Verde Boulevard from SR 95 to London Bridge Road as a part of the Traffic Improvements Program (TIP) for the Long Range Transportation Plan to be developed.

Justification

Conforms with the 2005 Small Area Transportation Study.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction						1,050,000		1,050,000
Total						1,050,000		1,050,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Impact Fees - Transportation						1,050,000		1,050,000
Total						1,050,000		1,050,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST3040
Project Name Pima Wash Culvert

Type Streets
Useful Life 40 Years
Category Drainage
Start Date July 1, 2009
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #3 - Safe and Clean Community
Project Status Ongoing Project



Description

Construct a culvert located on McCulloch Blvd just east of Tempest Lane. This structure will allow for an all weather crossing of the Pima Wash at this location for emergency response vehicles and other personnel needing to reach the EOC in major rain events. This includes any funding for design services as necessary as dictated by staff workloads.

Justification

Fulfills City Council Goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction	32							32
351-1840 Carry Forward		500,000						500,000
Total	32	500,000						500,032

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding	32	500,000						500,032
Total	32	500,000						500,032

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST3060
Project Name Mockingbird Wash

Type Streets
Useful Life 40 Years
Category Drainage
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #3 - Safe and Clean Community
Project Status Ongoing Project



Description

This project will construct an all weather culvert crossing on Oro Grande at the Mockingbird Wash. This includes any funding for design services as necessary as dictated by staff workloads.

Justification

Fulfills City Council goal.

Provide weather crossing for vehicles and enhance pedestrian safety.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction		500,000						500,000
Total		500,000						500,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding		500,000						500,000
Total		500,000						500,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project #	ST3070
Project Name	Wash Bank Stabilization Program
Type	Streets
Useful Life	40 Years
Category	Drainage
Start Date	July 1, 2011
Completion Date	June 30, 2021
Department	Public Works
Contact	Public Works Director
Priority	2 Desirable or Second Priority
Council Goal	#3 - Safe and Clean Community
Project Status	Ongoing Project

**Description**

This project is for the stabilization of wash banks to protect against heavy rains and erosion, thus reducing the amount of wash maintenance necessary. This includes any funding for design services as necessary as dictated by staff workloads.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction			500,000	500,000	500,000	500,000	2,500,000	4,500,000
351-1840 Carry Forward		500,000						500,000
Total		500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding		500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000
Total		500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST3090

Project Name City Owned Planter Strips Along SR 95

Type Streets

Useful Life 20 Years

Category Streets

Start Date July 1, 2010

Completion Date June 30, 2012

Department Public Works

Contact Public Works Director

Priority 3 Lowest Priority

Council Goal #4 - Enhanced Quality of Life

Project Status Revised Project

Description

This project will construct an irrigation system and installation of decorative landscaping rock and grading of future corridor for the expansion of the existing bike path. This corridor will also tie into future ADOT landscaping improvements for SR95.

Justification

Fulfills City Council goal of an Enhanced Quality of Life through meeting the goals and objectives of the R/UDAT - Connecting Havasu plan for SR 95 along with the SR 95 Landscaping Master Plan through enhanced landscaping.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Construction	25	511,783						511,808
Total	25	511,783						511,808

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
CIP Fund	25							25
Grant: TEA-21		460,922						460,922
Refuse Enterprise Fund		50,861						50,861
Total	25	511,783						511,808

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST3110
Project Name Drainage Improvements Engineering Services

Type Streets
Useful Life 40 Years
Category Drainage
Start Date July 1, 2009
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #3 - Safe and Clean Community
Project Status Revised Project

**Description**

This project is for the design of the drainage improvements identified in the IGA with Mohave County including Pima Wash, the Swanson Box Culvert, Bermuda Wash, and Mockingbird Wash.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design	104,802							104,802
351-1840 Carry Forward		245,194						245,194
Total	104,802	245,194						349,996

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding	104,802	245,194						349,996
Total	104,802	245,194						349,996

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Streets

Project # ST3120
Project Name North Havasu Area/Air Industrial Park Drainage Imp

Type Streets
Useful Life 40 Years
Category Drainage
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #3 - Safe and Clean Community
Project Status New Project



Description

Air Industrial Park Phase II analysis of drainage patterns and for the purpose of determining the Army Corps of Engineers jurisdictional waters and permitting requirement for possible development of the site.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Design		200,000						200,000
Total		200,000						200,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Flood Control Funding		200,000						200,000
Total		200,000						200,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Transit

Project # TR1030**Project Name** Transit Parking Lot**Type** Transit**Useful Life** 40 Years**Category** Economic Stimulus Project**Start Date** July 1, 2011**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** 3 Lowest Priority**Council Goal** #3 - Safe and Clean Community**Project Status** Revised Project**Description**

This project will provide paving, curbs, solar lighting, and shade structures for Transit vans at the Public Works Maintenance Facility.

Justification

This project will be funded 100% by ARRA FTA Stimulus funding. Economic Stimulus funding is time critical and funds must be spent in allotted time.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
351-1840 Carry Forward		53,000						53,000
Total		53,000						53,000

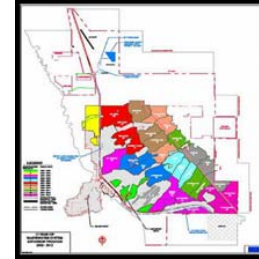
Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: ADOT 5311		53,000						53,000
Total		53,000						53,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Public Works / Wastewater

Project #	SS1720		
Project Name	WWSE Finance Administration		
Type	Wastewater	Department	Public Works
Useful Life	n/a	Contact	Public Works Director
Category	Wastewater	Priority	n/a
Start Date	July 1, 2002	Council Goal	#5 - Effective Utility System
Completion Date	June 30, 2012	Project Status	Revised Project



Description

This project includes administrative expenditures such as the wastewater system expansion rates and feasibility study, county recorder fees, rating agency expenditures and issuance costs related to borrowings and bond council fees.

Justification

Services are necessary as a part of the wastewater system expansion program.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	613,236							613,236
532-4210 Program Manageme	369,229							369,229
532-4210 Construction	261,635							261,635
532-4210 Carry Forward		375,000						375,000
Total	1,244,100	375,000						1,619,100

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	1,244,100	375,000						1,619,100
Total	1,244,100	375,000						1,619,100

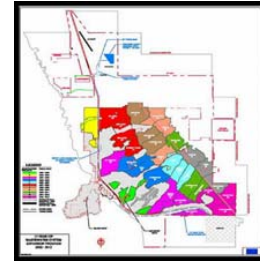
Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2000	
Project Name SARA Park 12" Reuse Line	
Type Wastewater	Department Public Works
Useful Life 40 Years	Contact Public Works Director
Category Wastewater	Priority 2 Desirable or Second Priority
Start Date July 1, 2003	Council Goal #5 - Effective Utility System
Completion Date June 30, 2016	Project Status Revised Project



Description
Provide the ability to serve SARA Park irrigation demands with effluent when available.

Justification
Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Design	178,899					373,860		552,759
531-4210 Construction						4,365,720		4,365,720
Total	178,899					4,739,580		4,918,479

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	178,899							178,899
Wastewater Utility Fund						4,739,580		4,739,580
Total	178,899					4,739,580		4,918,479

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2300**Project Name** WWSE Administration**Type** Wastewater**Useful Life** n/a**Category** Wastewater**Start Date** July 1, 2005**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** n/a**Council Goal** #5 - Effective Utility System**Project Status** Revised Project**Description**

Support, reporting and administration for the WWSE from the WWSE Consultant.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	1,054,094							1,054,094
532-4210 Program Manageme	4,366,451							4,366,451
532-4210 Construction	3,007							3,007
532-4210 Carry Forward		1,115,614						1,115,614
Total	5,423,552	1,115,614						6,539,166

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	5,423,552	1,115,614						6,539,166
Total	5,423,552	1,115,614						6,539,166

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2330	
Project Name WWSE - Engineering Oversight	
Type Wastewater	Department Public Works
Useful Life n/a	Contact Public Works Director
Category Administration	Priority n/a
Start Date July 1, 2007	Council Goal #5 - Effective Utility System
Completion Date June 30, 2012	Project Status Revised Project



Description

Provide oversight consultant services directly to the City Manager and City Staff. The consultant reviews technical information from City staff and the Lake Havasu City's WWSE program consultant as a part of the overall program, as well as design and project specific issues.

Justification

As a part of a program with such far reaching environmental, operational, and fiscal effects, the City Council and City Manager determined that it was appropriate to ensure that best practices and procedures were being utilized by the City staff and the consultant administrator for the WWSE program.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	45,697							45,697
532-4210 Program Manageme	169,102							169,102
532-4210 Carry Forward		57,485						57,485
Total	214,799	57,485						272,284

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	214,799	57,485						272,284
Total	214,799	57,485						272,284

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2390
Project Name SCADA Controls for Effluent Reuse

Type Wastewater	Department Public Works
Useful Life 20 Years	Contact Public Works Director
Category Wastewater	Priority 2 Desirable or Second Priority
Start Date July 1, 2006	Council Goal #5 - Effective Utility System
Completion Date June 30, 2012	Project Status Revised Project



Description

Implementation of a SCADA system for control of effluent/reuse.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	33,994							33,994
532-4210 Construction	10,271	1,000,000						1,010,271
Total	44,265	1,000,000						1,044,265

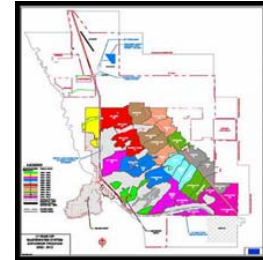
Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	44,265							44,265
Wastewater Utility Fund		1,000,000						1,000,000
Total	44,265	1,000,000						1,044,265

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2430**Project Name** Regional Pump Station No. 1**Type** Wastewater**Useful Life** 40 Years**Category** Wastewater**Start Date** July 1, 2017**Completion Date** June 30, 2018**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #5 - Effective Utility System**Project Status** Ongoing Project**Description**

This project is part of the WWSE Program and will be built on a piece of land given to the City by Lowe's to allow for construction of the pump station. The construction of this pump station will ultimately be dependent upon development in that area.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Construction						0	524,000	524,000
Total						0	524,000	524,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund							524,000	524,000
Total							524,000	524,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2440
Project Name System Modeling

Type Wastewater
Useful Life n/a
Category Wastewater
Start Date July 1, 2006
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

Hydraulic analysis for future infrastructure.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	89,361	100,000						189,361
532-4210 Carry Forward		87,635						87,635
Total	89,361	187,635						276,996

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	41,454	187,635						229,089
Wastewater Utility Fund	47,907							47,907
Total	89,361	187,635						276,996

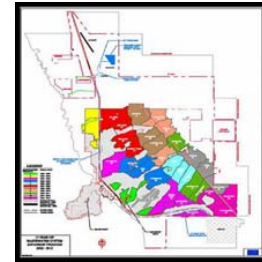
Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project #	SS2550
Project Name	Existing Sanitary District Improvements
Type	Wastewater
Useful Life	40 Years
Category	Wastewater
Start Date	July 1, 2015
Completion Date	June 30, 2016
Department	Public Works
Contact	Public Works Director
Priority	3 Lowest Priority
Council Goal	#5 - Effective Utility System
Project Status	Ongoing Project

**Description**

Evaluate the existing sewer system (pre WWSE) for potential problem areas (surcharging) and design solutions.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Construction						1,843,833		1,843,833
Total						1,843,833		1,843,833

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund						1,843,833		1,843,833
Total						1,843,833		1,843,833

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2580
Project Name WW Facility, Security, & Storage Upgrades

Type Wastewater
Useful Life 40 Years
Category Operational Facilities
Start Date July 1, 2012
Completion Date June 30, 2013

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status Ongoing Project



Description

This project will be used as a source for various facility upgrades including increased security and storage.

Justification

Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Design			200,000					200,000
Total			200,000					200,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund			200,000					200,000
Total			200,000					200,000

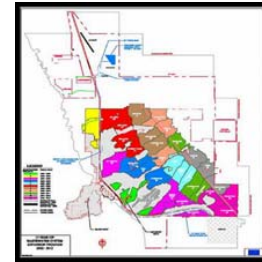
Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project #	SS2600
Project Name	Expansion of Existing Treatment Capacity
Type	Wastewater
Useful Life	40 Years
Category	Wastewater
Start Date	July 1, 2018
Completion Date	June 30, 2019
Department	Public Works
Contact	Public Works Director
Priority	3 Lowest Priority
Council Goal	#5 - Effective Utility System
Project Status	Ongoing Project

**Description**

Expansion of the existing treatment capacity will be necessary if a large development were to occur that is not included in the current WWSE Program. The developer will be responsible for the cost to design and construct new treatment capacity to accommodate the development.

Justification

Expansion of the existing sewer system will be the most cost effective, efficient and environmentally friendly solution for future development in the area and region. Lake Havasu City will provide this expansion as paid for by development through direct pay or impact fees as a part of both future development within the City limits and possible annexation. The expansion of the treatment capacity provides for future reuse as opposed to septic treatment (no recovery) or limited recovery through package plants. This activity is not a part of the current WWSE Program and will be further defined in the WWSE Program Update as a non-program function.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Design						0	315,912	315,912
531-4210 Construction							3,689,034	3,689,034
Total						0	4,004,946	4,004,946

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund							4,004,946	4,004,946
Total							4,004,946	4,004,946

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2610
Project Name VZ Wells 5, 6, 7 & 8 and Assoc Monitoring Wells

Type Wastewater
Useful Life 40 Years
Category Wastewater
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

Installation of Vadose Injection Wells at the North Regional Wastewater Treatment Plant (NRWWTP) to provide the necessary capacity for effluent disposal. The need for additional capacity is due to the continuing efforts to connect homes to the sewer system.

Justification

This project concurs with the recharge and recovery efforts to store treated effluent underground by injection to be treated and utilized in the future as a potable water source.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Construction		134,506						134,506
532-4210 Carry Forward		587,891						587,891
Total		722,397						722,397

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund		722,397						722,397
Total		722,397						722,397

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project #	SS2630
Project Name	Mulberry Effluent Basin Expansion
Type	Wastewater
Useful Life	40 Years
Category	Wastewater
Start Date	July 1, 2012
Completion Date	June 30, 2013
Department	Public Works
Contact	Public Works Director
Priority	2 Desirable or Second Priority
Council Goal	#5 - Effective Utility System
Project Status	Ongoing Project

**Description**

Expand the current basin to allow for the Reuse Pump Station to pull sufficient effluent from the MWWTP to supply the reuse force main without draining the basin, for irrigation and injection purposes.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Design			104,778					104,778
531-4210 Construction			1,229,654					1,229,654
Total			1,334,432					1,334,432

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund			1,334,432					1,334,432
Total			1,334,432					1,334,432

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2680
Project Name Chemehuevi Area Sewer Expansion



Type Wastewater
Useful Life 40 Years
Category Wastewater
Start Date July 1, 2008
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project

Description

Includes the installation of main line sewer, and the sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	1,504,967							1,504,967
532-4210 Construction	6,354,702							6,354,702
532-4210 Carry Forward		3,650,484						3,650,484
Total	7,859,669	3,650,484						11,510,153

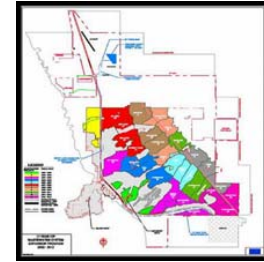
Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	7,859,669	3,650,484						11,510,153
Total	7,859,669	3,650,484						11,510,153

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2690**Project Name** Mockingbird Area Sewer Expansion**Type** Wastewater**Useful Life** 40 Years**Category** Wastewater**Start Date** July 1, 2009**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** 1 Essential or Highest Priority**Council Goal** #5 - Effective Utility System**Project Status** Revised Project**Description**

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes, and repave asphalt streets.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	1,552,133							1,552,133
532-4210 Construction	3,544,838							3,544,838
532-4210 Carry Forward		7,162,869						7,162,869
Total	5,096,971	7,162,869						12,259,840

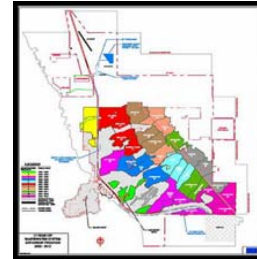
Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	5,096,971	7,162,869						12,259,840
Total	5,096,971	7,162,869						12,259,840

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2700**Project Name** Trotwood Area Sewer Expansion**Type** Wastewater**Department** Public Works**Useful Life** 40 Years**Contact** Public Works Director**Category** Wastewater**Priority** 1 Essential or Highest Priority**Start Date** July 1, 2009**Council Goal** #5 - Effective Utility System**Completion Date** June 30, 2012**Project Status** Revised Project**Description**

Includes the installation of main line sewer, and sewer service line that will abandon existing septic tanks, add manholes and repave asphalt streets.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	1,624,213							1,624,213
532-4210 Construction	2,044,503							2,044,503
532-4210 Carry Forward		6,630,421						6,630,421
Total	3,668,716	6,630,421						10,299,137

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	3,668,716	6,630,421						10,299,137
Total	3,668,716	6,630,421						10,299,137

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2710
Project Name ADEQ Required Recharge Activities

Type Wastewater
Useful Life 10 Years
Category Wastewater
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

Required permit testing and ADEQ coordination efforts specific to effluent reuse and recharge.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design		50,000						50,000
Total		50,000						50,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund		50,000						50,000
Total		50,000						50,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2720**Project Name** Vadose Injection/Recovery Wells**Type** Wastewater**Useful Life** 40 Years**Category** Wastewater**Start Date** July 1, 2012**Completion Date** June 30, 2013**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #5 - Effective Utility System**Project Status** Ongoing Project**Description**

Installation of Vadose Injection/Recovery Wells at the North Regional Wastewater Treatment Plant (NRWWTP) to provide the necessary capacity for effluent disposal. The need for additional capacity is due to the continuing efforts to connect homes to the sewer system.

Justification

This project concurs with the recharge and recovery efforts to store treated effluent underground by injection to be treated and utilized in the future as a potable water source.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Design			102,611					102,611
531-4210 Construction			2,836,845					2,836,845
Total			2,939,456					2,939,456

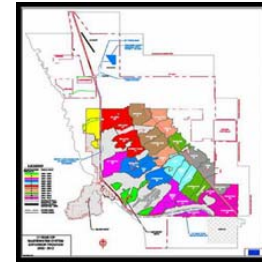
Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund			2,939,456					2,939,456
Total			2,939,456					2,939,456

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2730**Project Name** Sewer Valve Retrofits**Type** Wastewater**Useful Life** 40 Years**Category** Wastewater**Start Date** July 1, 2009**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** 1 Essential or Highest Priority**Council Goal** #5 - Effective Utility System**Project Status** Revised Project**Description**

Install sewer relief valves as required per the Uniform Plumbing Code.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	148,310							148,310
532-4210 Program Manageme	50							50
532-4210 Construction	87,744	100,000						187,744
532-4210 Carry Forward		400,606						400,606
Total	236,104	500,606						736,710

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	222,116	500,606						722,722
Wastewater Utility Fund	13,988							13,988
Total	236,104	500,606						736,710

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2780
Project Name Eagle Golf Course Lines Rehabilitation

Type Wastewater
Useful Life 40 Years
Category Wastewater
Start Date July 1, 2009
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

This project is to install valves and provide infrastructure improvements to the existing effluent line supplying the Eagle Golf Course (London Bridge Golf Course). Although the golf course owners have historically operated the system from the treatment plant ponds to their facility, there have been discussions on actual ownership as it relates to continued maintenance of the facilities and line leakage issues. This project represents staffs estimate to install new pumps at the ponds and valves in the initial portions of the line between the Mulberry Treatment Plant ponds and the golf course itself.

Justification

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Construction	146,930	100,000						246,930
531-4210 Carry Forward			53,070					53,070
Total	146,930	153,070						300,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund	146,930	153,070						300,000
Total	146,930	153,070						300,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project #	SS2830
Project Name	Mulberry Treatment Plant Improvements
Type	Wastewater
Useful Life	40 Years
Category	Operational Facilities
Start Date	July 1, 2011
Completion Date	June 30, 2012
Department	Public Works
Contact	Public Works Director
Priority	2 Desirable or Second Priority
Council Goal	#5 - Effective Utility System
Project Status	Ongoing Project

**Description**

The project would include a tertiary filter system to provide full capacity of the treatment system during a typical backwash cycle. It would include any civil engineering design work if necessary, equipment cost and construction.

Justification

Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Construction		350,000						350,000
Total		350,000						350,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund		350,000						350,000
Total		350,000						350,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT Public Works / Wastewater

Project # SS2840
Project Name NRWTP Membrane Basin Crane

Type Wastewater	Department Public Works
Useful Life 10 Years	Contact Public Works Director
Category Operational Facilities	Priority 1 Essential or Highest Priority
Start Date July 1, 2010	Council Goal #5 - Effective Utility System
Completion Date June 30, 2012	Project Status Ongoing Project



Description

This crane was part of the original design of the North Regional Wastewater Treatment Plant Project and was one of several items removed from the project due to budget constraints. However during standard operation of the plant the Wastewater Division has been expending approximately \$10,000 per year in crane rental costs for an inspection every two months. The permanent crane will allow the weekly maintenance and inspections as recommended by the manufacturer of the membranes without additional crane rental costs. Weekly inspections would cost an estimated \$50,000 per year in crane rental cost.

Justification

Based on a 10-year estimate, the cost to construct the crane is \$300,000 as compared to \$500,00 in crane rental fees. The weekly inspection will also increase the life expectancy of the asset by spreading out the replacement costs over a 8-10 years as opposed to 6 years at the current rate of inspection.

Conforms with Lake Havasu City General Plan, Wastewater Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
532-4210 Design	22,758							22,758
532-4210 Carry Forward		277,242						277,242
Total	22,758	277,242						300,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Wastewater	22,758	277,242						300,000
Total	22,758	277,242						300,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2860
Project Name Effluent Reuse & Disposal Connections

Type Wastewater
Useful Life 40 Years
Category Wastewater
Start Date July 1, 2011
Completion Date June 30, 2014

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status New Project



Description

Conversion of irrigation systems throughout the city from potable water to treated effluent. Projects will be identified and prioritized by need and the availability of effluent.

Justification

In accordance with the Wastewater Master Plan. Agrees with water conservation efforts by not utilizing potable water for irrigation purposes.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Construction		250,000	250,000	250,000				750,000
Total		250,000	250,000	250,000				750,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Wastewater Utility Fund		250,000	250,000	250,000				750,000
Total		250,000	250,000	250,000				750,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Wastewater

Project # SS2870**Project Name** Effluent Recovery and Dist Feasibility Study**Type** Wastewater**Useful Life** 10 Years**Category** Wastewater**Start Date** July 1, 2011**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #5 - Effective Utility System**Project Status** New Project**Description**

The potential project if the grant is awarded will be for a feasibility study to determine effluent availability for irrigation use, for engineering design of new effluent infrastructure including pipelines and a one million gallon storage tank and a cost/benefit analysis of the program.

Justification

To make our water consumption as efficient as possible.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
531-4210 Design		160,000						160,000
Total		160,000						160,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Grant: BOR		80,000						80,000
Wastewater Utility Fund		80,000						80,000
Total		160,000						160,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT2080**Project Name** WWSE - Water Service Line Replacement**Type** Water**Department** Public Works**Useful Life** 40 Years**Contact** Public Works Director**Category** Water**Priority** 1 Essential or Highest Priority**Start Date** July 1, 2003**Council Goal** #5 - Effective Utility System**Completion Date** June 30, 2012**Project Status** Revised Project**Description**

Replace approximately 3,500 failing plastic water service lines with copper.

Justification

Coincide installation with new sewer or sewer expansion work.

Conforms with Lake Havasu City General Plan, Water Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction	8,660,300							8,660,300
521-4110 Carry Forward		1,000,000						1,000,000
Total	8,660,300	1,000,000						9,660,300

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other	4,100,837	1,000,000						5,100,837
Irrigation & Drainage District	4,559,463							4,559,463
Total	8,660,300	1,000,000						9,660,300

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT3080
Project Name Water Main Replacements

Type Water
Useful Life 40 Years
Category Water
Start Date July 1, 2005
Completion Date June 30, 2021

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

Replace failed water mains in various areas throughout the water distribution system.

Justification

Fulfills City Council goal.

Conforms with Lake Havasu City General Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction	2,184,485	250,000	250,000	250,000	250,000	250,000	1,250,000	4,684,485
521-4110 Carry Forward		947,000						947,000
Total	2,184,485	1,197,000	250,000	250,000	250,000	250,000	1,250,000	5,631,485

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other	1,349,165	1,197,000	250,000	250,000	250,000	250,000	1,250,000	4,796,165
Irrigation & Drainage District	835,320							835,320
Total	2,184,485	1,197,000	250,000	250,000	250,000	250,000	1,250,000	5,631,485

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project #	WT5090
Project Name	Water Tank Rehabilitation & Maintenance Program
Type	Water
Useful Life	40 Years
Category	Water
Start Date	July 1, 2011
Completion Date	June 30, 2021
Department	Public Works
Contact	Public Works Director
Priority	2 Desirable or Second Priority
Council Goal	#5 - Effective Utility System
Project Status	Revised Project



Description

Rehabilitate the City's current storage reservoirs on a rotating basis when each reservoir's coatings systems reaches its life expectancy (12-15 years). Repairs include cleaning, sandblasting, and painting the structures inside and out. Complete structural repairs and upgrades (ladders, safety devices, etc.) for compliance by the Arizona Department of Environmental Quality (ADEQ) and the Environmental Protection Agency (EPA).

Justification

The water tank coating system has passed its life cycle of 12-15 years. The tanks were built in the early 1960s through the early 1980s. During the last three years, eight of the City's tanks were rehabilitated and found to have little, if any, of the original coating left to protect the tanks from corrosion.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction		200,000	100,000	200,000	100,000	200,000	700,000	1,500,000
Total		200,000	100,000	200,000	100,000	200,000	700,000	1,500,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		200,000	100,000	200,000	100,000	200,000	700,000	1,500,000
Total		200,000	100,000	200,000	100,000	200,000	700,000	1,500,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT6000

Project Name Booster Station No. 1

Type Water

Useful Life 40 Years

Category Water

Start Date July 1, 2009

Completion Date June 30, 2012

Department Public Works

Contact Public Works Director

Priority 2 Desirable or Second Priority

Council Goal #5 - Effective Utility System

Project Status Ongoing Project

Description

Booster Station No. 1 is the first Booster Station of a series of stations located in and feeding water to the central part of the distribution system.

Originally part of the Pump Station, Water Storage, and Treatment Upgrades project (WT5020).

Justification

Conforms with the 2007 Water Master Plan.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Design	229,632							229,632
521-4110 Construction	1,046,000							1,046,000
521-4110 Carry Forward		954,000						954,000
Total	1,275,632	954,000						2,229,632

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other	1,046,000	954,000						2,000,000
Irrigation & Drainage District	229,632							229,632
Total	1,275,632	954,000						2,229,632

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project #	WT6010
Project Name	Refurbish and Re-equip Existing Wells
Type	Water
Useful Life	40 Years
Category	Water
Start Date	July 1, 2011
Completion Date	June 30, 2016
Department	Public Works
Contact	Public Works Director
Priority	2 Desirable or Second Priority
Council Goal	#5 - Effective Utility System
Project Status	Revised Project

**Description**

To refurbish and re-equip existing wells.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction		500,000	250,000	250,000	250,000	250,000		1,500,000
Total		500,000	250,000	250,000	250,000	250,000		1,500,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		500,000	250,000	250,000	250,000	250,000		1,500,000
Total		500,000	250,000	250,000	250,000	250,000		1,500,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT6020
Project Name Well Expansion Program

Type Water
Useful Life 10 Years
Category Water
Start Date July 1, 2010
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

This project explores the possibility of an additional water source for the existing Lake Havasu City water system by performing well drilling investigations to verify and identify an optimal site for a second Horizontal Collector Well with the possibility of constructing a second water treatment plant in lieu of expanding the existing treatment plan.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Design	18,237							18,237
521-4110 Carry Forward		799,273						799,273
Total	18,237	799,273						817,510

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District	18,237	799,273						817,510
Total	18,237	799,273						817,510

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT6040

Project Name Water Treatment Plant Capacity Increase

Type Water

Useful Life 40 Years

Category Water

Start Date July 1, 2012

Completion Date June 30, 2017

Department Public Works

Contact Public Works Director

Priority 2 Desirable or Second Priority

Council Goal #5 - Effective Utility System

Project Status Revised Project

Description

Expand the existing 26-MGD capacity of the Water Treatment Facility by 19 MGD. This funding includes any necessary design services.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Design			250,000					250,000
521-4110 Construction				3,000,000	6,000,000	6,000,000	12,000,000	27,000,000
Total			250,000	3,000,000	6,000,000	6,000,000	12,000,000	27,250,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District			250,000	3,000,000	6,000,000	6,000,000	12,000,000	27,250,000
Total			250,000	3,000,000	6,000,000	6,000,000	12,000,000	27,250,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT6050**Project Name** North Water System Improvements**Type** Water**Useful Life** 40 Years**Category** Water**Start Date** July 1, 2011**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** 3 Lowest Priority**Council Goal** #5 - Effective Utility System**Project Status** Ongoing Project**Description**

To expand the City's water system to accommodate future build out, including the Air Industrial Park. This includes new booster pump stations, water storage, and new water mains.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Carry Forward		400,000						400,000
Total		400,000						400,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		400,000						400,000
Total		400,000						400,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT6060**Project Name** Booster Station 1B Replacement**Type** Water**Useful Life** 40 Years**Category** Water**Start Date** July 1, 2012**Completion Date** June 30, 2013**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #5 - Effective Utility System**Project Status** Ongoing Project**Description**

Replacement of Booster Station 1B, a 30-plus year-old booster station that is under capacity.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction			3,119,000					3,119,000
Total			3,119,000					3,119,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other			3,119,000					3,119,000
Total			3,119,000					3,119,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT6090

Project Name Booster Station 2A Replacement

Type Water

Useful Life 40 Years

Category Water

Start Date July 1, 2013

Completion Date June 30, 2014

Department Public Works

Contact Public Works Director

Priority 2 Desirable or Second Priority

Council Goal #5 - Effective Utility System

Project Status Ongoing Project

Description

Replacement of Booster Station 2A, which is 30-plus years old and is under capacity.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction				2,557,000				2,557,000
Total				2,557,000				2,557,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other				2,557,000				2,557,000
Total				2,557,000				2,557,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7040**Project Name** Booster Station 4 Replacement & Additional Storage**Type** Water**Useful Life** 40 Years**Category** Water**Start Date** July 1, 2011**Completion Date** June 30, 2012**Department** Public Works**Contact** Public Works Director**Priority** 2 Desirable or Second Priority**Council Goal** #5 - Effective Utility System**Project Status** Ongoing Project**Description**

Replacement of Booster Station 4 and an increase in storage capacity.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction		2,500,000						2,500,000
Total		2,500,000						2,500,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other		2,500,000						2,500,000
Total		2,500,000						2,500,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7050
Project Name Booster Station 5A Replacement & Add'l Storage

Type Water
Useful Life 40 Years
Category Water
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status Ongoing Project

**Description**

Replacement of Booster Station 5A and an increase in storage capacity.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Carry Forward		2,500,000						2,500,000
Total		2,500,000						2,500,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other		2,500,000						2,500,000
Total		2,500,000						2,500,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7160
Project Name Water Treatment Plant Improvements

Type Water
Useful Life 10 Years
Category Water
Start Date July 1, 2009
Completion Date June 30, 2021

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

Upgrade or replace air conditioning systems in the existing electrical control buildings at the Water Treatment Plant High Service Pumps, UV Control panel and the Collector Well Pump House. The proposed improvements will be mechanically engineered for efficiency and to ensure all options of best available technology are sought. This funding will also be used to complete miscellaneous improvements such as perimeter walls, filter covers, valve installation, etc.

Justification

Over the last several years the Water Division has made numerous repairs to the existing cooling systems within the four electrical buildings as described. Additional cooling equipment was also purchased and installed in an effort to lessen the heat loading on the original air conditioning, although the additional units have improved the overall situation bringing temperatures down to acceptable levels the reliability of these units running 24/7 is poor at best. In addition to the constant running and high electrical and maintenance cost is once one air conditioning unit fails during hot weather, temperatures within the buildings rise rapidly exposing sensitive electronic and electrical equipment to excessive heat that is well over the temperature rating of the equipment. Due to the extreme conditions associated with the ambient air temperatures of this area, this has resulted in additional electrical costs, down time of critical control components, lost production capacity of the treatment plant and costly repairs to the cooling systems and control equipment.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Design	8,955							8,955
521-4110 Construction	23,420	200,000	200,000	200,000	200,000	200,000	1,000,000	2,023,420
521-4110 Carry Forward		220,559						220,559
Total	32,375	420,559	200,000	200,000	200,000	200,000	1,000,000	2,252,934

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District	32,375	420,559	200,000	200,000	200,000	200,000	1,000,000	2,252,934
Total	32,375	420,559	200,000	200,000	200,000	200,000	1,000,000	2,252,934

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7200
Project Name Water System Improvements Evaluation & Design

Type Water
Useful Life 10 Years
Category Water
Start Date July 1, 2009
Completion Date June 30, 2013

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status Ongoing Project



Description

This project is for consulting services to evaluate the existing water systems well as the water model, and make recommendations for improvements. This project will also include any necessary design for pump station replacements and other necessary water improvements throughout the city.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Design	169,051	300,000	300,000					769,051
521-4110 Carry Forward		330,000						330,000
Total	169,051	630,000	300,000					1,099,051

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other		600,000	300,000					900,000
Irrigation & Drainage District	169,051	30,000						199,051
Total	169,051	630,000	300,000					1,099,051

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7270
Project Name Water Treatment Plant Security Enhancements

Type Water **Department** Public Works
Useful Life 10 Years **Contact** Public Works Director
Category Operational Facilities **Priority** 2 Desirable or Second Priority
Start Date July 1, 2011 **Council Goal** #5 - Effective Utility System
Completion Date June 30, 2012 **Project Status** Ongoing Project



Description

This project is to perform needed enhancements to the existing surveillance system at the Water Treatment Plant.

Justification

Conforms with Lake Havasu City General Plan, Water Resources Plan 2001.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Carry Forward		100,000						100,000
Total		100,000						100,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		100,000						100,000
Total		100,000						100,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7280
Project Name Booster Station Replacement Program

Type Water
Useful Life 40 Years
Category Water
Start Date July 1, 2014
Completion Date June 30, 2020

Department Public Works
Contact Public Works Director
Priority 3 Lowest Priority
Council Goal #5 - Effective Utility System
Project Status Ongoing Project



Description

This program is for the replacement of various booster stations throughout the city in need of replacement. This funding includes any necessary design services utilized due to staff workloads.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction					2,000,000	2,000,000	8,000,000	12,000,000
Total					2,000,000	2,000,000	8,000,000	12,000,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Debt Service: Other					2,000,000	2,000,000	8,000,000	12,000,000
Total					2,000,000	2,000,000	8,000,000	12,000,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7290
Project Name Recharge/Recovery System

Type Water
Useful Life 40 Years
Category Water
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #5 - Effective Utility System
Project Status Revised Project



Description

The Recharge/Recovery program consists of the design and construction of monitoring and recovery wells to extract injected effluent for beneficial purposes and to continuously track water resource and water quality conditions.

Justification

This program is part of Lake Havasu City's effort to increase the consumption efficiency of its contracted Colorado River entitlement and to make the City more self sufficient under declared Colorado River Shortages.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Carry Forward		500,000						500,000
Total		500,000						500,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		500,000						500,000
Total		500,000						500,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7300
Project Name Mohave County Water Authority Water Allocation

Type Water
Useful Life n/a
Category Water
Start Date July 1, 2011
Completion Date June 30, 2021

Department Public Works
Contact Public Works Director
Priority 1 Essential or Highest Priority
Council Goal #5 - Effective Utility System
Project Status Ongoing Project



Description

This project is for the purchase of 1,000 acre feet of Kingman Allocation (Mohave County Water Authority) at a cost of \$1,000 per acre foot. Financing is available for this project with \$250,000 down payment and terms to 2024.

Justification

Ensure adequate water supply during shortages.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Land & Right-of-Way		75,000	75,000	75,000	75,000	75,000	375,000	750,000
521-4110 Carry Forward		250,000						250,000
Total		325,000	75,000	75,000	75,000	75,000	375,000	1,000,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		325,000	75,000	75,000	75,000	75,000	375,000	1,000,000
Total		325,000	75,000	75,000	75,000	75,000	375,000	1,000,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7320
Project Name City Hall Well Conversion

Type Water
Useful Life 20 Years
Category Water
Start Date July 1, 2011
Completion Date June 30, 2012

Department Public Works
Contact Public Works Director
Priority 2 Desirable or Second Priority
Council Goal #5 - Effective Utility System
Project Status New Project



Description

The City Hall Well is currently a monitoring well and will be converted to a small-scale irrigation well and connected to the City Hall/Police Facility irrigation system.

Justification

This conversion will save an estimated 20 acre-feet of water a year.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Construction		40,000						40,000
Total		40,000						40,000

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		40,000						40,000
Total		40,000						40,000

Budget Impact/Other



FY 2012-21 COMMUNITY INVESTMENT PROJECT

Public Works / Water

Project # WT7330**Project Name** Firming Agreement Subcontract No. 2**Type** Water**Department** Public Works**Useful Life** 40 Years**Contact** Public Works Director**Category** Water**Priority** 1 Essential or Highest Priority**Start Date** July 1, 2011**Council Goal** #5 - Effective Utility System**Completion Date** June 30, 2016**Project Status** New Project**Description**

Since the last firming agreement in 2005, the City has acquired another 3,139 ac-ft of 4th priority water and now has the opportunity to firm these supplies as well. The amount of credits required to firm this supply is 11,992 ac-ft and the total prepayment is \$239,840.

Justification

Firming would allow the City access to approximately 113,000 ac-ft of water stored underground in AWBA facilities during declared Colorado River water shortages.

Expenditures	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
521-4110 Land & Right-of-Way		47,968	47,968	47,968	47,968	47,968		239,840
Total		47,968	47,968	47,968	47,968	47,968		239,840

Funding Sources	Prior	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Future	Total
Irrigation & Drainage District		47,968	47,968	47,968	47,968	47,968		239,840
Total		47,968	47,968	47,968	47,968	47,968		239,840

Budget Impact/Other



PERSONNEL SCHEDULES

Personnel Costs

Positions Per Capita Trends

Staffing Levels

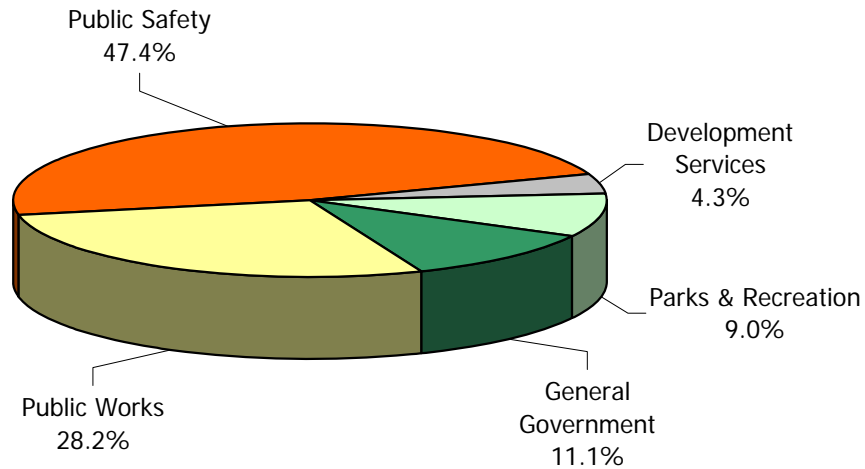
Schedule of Authorized Positions

Salary Structure





PERSONNEL COSTS



Program	Personnel Costs	Percent of Total
	FY 11-12	
Community Services	\$0	0.0
Development Services		
Development Services Dept	1,161,640	2.9
Development Services - Info Systems	522,493	1.3
General Government		
City Attorney	628,657	1.6
City Council & City Clerk	352,297	0.9
City Manager - Administration	281,032	0.7
City Manager - HR/Risk Mgmt.	350,618	0.9
Finance	1,726,650	4.4
Municipal Court	1,025,154	2.6
Parks & Recreation	3,552,507	9.0
Public Safety		
Fire	8,376,958	21.3
Police	10,313,038	26.2
Public Works	11,111,381	28.2
Total Personnel Costs	\$39,402,425	100 %



POSITIONS PER CAPITA TRENDS

Lake Havasu City	Population Estimates				Percent Change
	FY 08-09	FY 09-10	FY 10-11	FY 11-12	
Estimated Population*	55,429	55,502	53,435	52,527	-1.70 %
Positions Per 1,000 Population	9.72	8.77	9.06	8.72	-0.04 %

*Source: FY 08-09 through FY 10-11 - Arizona Department of Economic Security; FY 11-12 - 2010 US Census

(Restated in FY 11-12 from Finance Department housing units estimates to DES/Census estimates)

Program	Positions Per 1,000 Population				Percent Change
	FY 08-09	FY 09-10	FY 10-11	FY 11-12	
Community Services **	0.49	0.41	0.00	0.00	0.00
Development Services **	0.67	0.52	0.41	0.40	-0.03
General Government	1.30	1.14	1.16	1.12	-0.03
Parks & Recreation	0.81	0.70	0.73	0.74	0.02
Public Safety	4.01	3.75	4.04	3.81	-0.06
Public Works **	2.45	2.25	2.71	2.65	-0.02
Total Authorized Positions	9.72	8.77	9.06	8.72	-0.04

**Organizational restructuring caused changes in various program groups in FY 10-11.

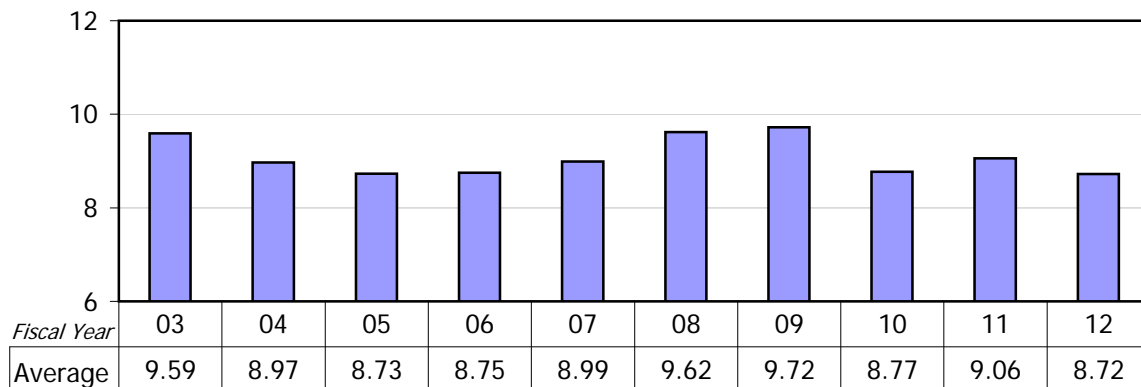
Program	Authorized Positions				Percent Change
	FY 08-09	FY 09-10	FY 10-11	FY 11-12	
Community Services ***	27	23	0	0	0.00
Development Services ***	37	29	22	21	-4.55
General Government	72	63	62	59	-4.84
Parks & Recreation	45	39	39	39	0.00
Public Safety	222	208	216	200	-7.41
Public Works ***	136	125	145	139	-4.14
Total Authorized Positions	539	487	484	458	-5.37 %

*** Organizational restructuring occurred in FY 10-11.



STAFFING LEVELS

Number of Employees Per 1,000 Population



In Fiscal Year 2010, a reduction in force occurred due to a decline in the local economy and minimal population growth. In order to minimize the number of reductions, the remaining personnel received a salary reduction of 5%. Through attrition and layoffs, a total of 52 full-time positions were eliminated, bringing the ratio of employees per 1,000 residents down to 8.77, the lowest ratio since 1998.

The staffing levels for Fiscal Year 2011 showed a slight decrease from the prior fiscal year. Fiscal Year 2012, once again, saw a reduction in full-time authorized positions; however, the reduction of all 26 positions was accomplished through attrition. The result is a total of 458 full-time authorized positions, which equates to a ratio of 8.72 per 1,000 residents. Of the 458 total positions citywide, two are appropriated for only a portion of the Fiscal Year – one in Finance, and the other in the Transit Division. Both positions are planned to be voluntarily vacated within the fiscal year, and will not be filled.

Additional changes to the employee benefits in Fiscal Year 2012 were made to eliminate the need for reductions of filled positions. In addition to the 5% salary reduction that remains in effect from Fiscal Year 2010, employees will contribute 5% towards the cost of their medical/dental benefits in Fiscal Year 2012. Changes to the levels of coverages and co-pays were also adjusted to keep costs manageable. New legislation effective in July 2011 changed the percentage split of contributions to the Arizona State Retirement System. Previously, the employer and employee each contributed 50%; however, beginning in Fiscal Year 2012, the employer will contribute 47% and the employee will contribute 53%.

The Schedule of Authorized Positions represented on the following pages reflects the job classifications that were identified as a part of the Classification and Compensation Study that was implemented in Fiscal Year 2008.



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 08-09	FY 09-10	FY 10-11	FY 11-12
City Attorney	City Attorney	1.0	Contract Position	Contract Position	1.0
	Assistant City Attorney	2.0	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	1.0	1.0
	Administrative Supervisor	2.0	1.0	1.0	
	Legal Supervisor				1.0
	Victim Services Specialist				1.0
	Administrative Specialist I	4.0	3.0	3.0	
	Legal Specialist				2.0
	Administrative Technician		1.0	1.0	
	Legal Assistant				1.0
	TOTAL POSITIONS	11.0	8.0	8.0	9.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	3.0	3.0
City Council	Assistant to the Mayor	1.0	1.0	1.0	
	TOTAL POSITIONS	1.0	1.0	1.0	0.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0
	ICA Manager	1.0	1.0	1.0	
	Cablecast Producer	1.0			
	Management Specialist	1.0			
	Assistant to the City Manager	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	5.0	3.0	3.0	2.0
City Manager - Human Resources/ Risk Management Division	Division Manager	1.0	1.0	1.0	1.0
	Human Resources Supervisor	1.0	1.0		
	Management Specialist	1.0		1.0	1.0
	Administrative Specialist II			1.0	
	Administrative Specialist I	3.0	4.0	2.0	2.0
	Administrative Technician	3.0	2.0	1.0	1.0
	TOTAL POSITIONS	9.0	8.0	6.0	5.0
Community Services - Administration	Department Director	1.0	1.0		
	Grants Administrator	1.0	1.0		
	Administrative Technician	1.0	1.0		
	TOTAL POSITIONS	3.0	3.0	0.0	0.0
Development Services Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0			
	City Planner, Senior		1.0	1.0	1.0
	City Planner	3.0	2.0	1.0	1.0
	Grants Administrator			1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Building Inspector, Senior	1.0	1.0		
	Plans Examiner, Senior	1.0	1.0	1.0	1.0
	Plans Examiner	4.0	3.0	1.0	1.0
	Building Inspector II	2.0	2.0	2.0	2.0
	Building Inspector I	3.0	1.0		
	Code Enforcement Lead	1.0	1.0	1.0	
	Code Enforcement Officer				1.0
	Counter Plans Examiner	1.0			
	Planning Technician		1.0	1.0	1.0
	Code Enforcement Technician	2.0	2.0		
	Administrative Specialist I	2.0	1.0	1.0	1.0
	Customer Service Specialist	5.0	4.0	2.0	2.0
	Administrative Technician			1.0	
	TOTAL POSITIONS	29.0	22.0	15.0	14.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 08-09	FY 09-10	FY 10-11	FY 11-12
Development Services - Information Systems Division	Division Manager	1.0	1.0	1.0	1.0
	Network Administrator	2.0	1.0	1.0	1.0
	GIS Specialist	1.0	1.0	1.0	1.0
	Computer Operations Spec.	4.0	4.0	4.0	4.0
	TOTAL POSITIONS	8.0	7.0	7.0	7.0
Finance Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	3.0	2.0	2.0	2.0
	Senior Accountant	2.0	2.0	2.0	2.0
	Procurement Official	1.0	1.0	1.0	1.0
	Accountant	2.0	3.0	3.0	3.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Customer Service Supervisor	1.0	1.0	1.0	1.0
	Accounting Specialist	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	2.0	2.0
	Customer Service Specialist	6.0	6.0	6.0	5.0
	Administrative Technician	8.0	5.0	6.0	6.0 *
	TOTAL POSITIONS	27.0	24.0	26.0	25.0
Fire Department	Fire Chief	1.0	1.0	1.0	1.0
	Fire Division Chief	3.0	2.0	2.0	2.0
	Fire Training Officer	1.0	1.0	1.0	1.0
	Battalion Commander	3.0	3.0	3.0	3.0
	Fire Captain/Paramedic				9.0
	Fire Captain	18.0	18.0	18.0	9.0
	Fire Engineer/Paramedic				10.0
	Fire Engineer	18.0	18.0	18.0	8.0
	Firefighter/Paramedic				12.0
	Firefighter	39.0	33.0	33.0	15.0
	Firefighter (Grant Funded)			8.0	8.0
	Fire Inspector	6.0	4.0	4.0	3.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Public Education Specialist	2.0	1.0	1.0	1.0
	TOTAL POSITIONS	95.0	85.0	93.0	86.0
Municipal Court	Magistrate	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0
	Court Clerk III	4.0	2.0	1.0	1.0
	Court Clerk II	3.0	3.0	2.0	2.0
	Court Clerk I	7.0	9.0	10.0	10.0
	TOTAL POSITIONS	16.0	16.0	15.0	15.0
Parks & Recreation - Administration	Department Director	1.0	1.0	1.0	1.0
	Accountant		1.0	1.0	1.0
	Administrative Supervisor	1.0			
	Administrative Specialist II	2.0	1.0	1.0	1.0
	Administrative Technician		1.0	1.0	2.0
	TOTAL POSITIONS	4.0	4.0	4.0	5.0
Parks & Recreation - Parks Maintenance Division	Division Manager	1.0			
	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	1.0	1.0	1.0
	Maintenance Lead	5.0	6.0	6.0	6.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Maintenance Specialist	9.0	8.0	8.0	7.0
	Maintenance Mechanic	1.0	1.0	1.0	1.0
	Maintenance Technician	10.0	9.0	8.0	8.0
	TOTAL POSITIONS	31.0	28.0	27.0	26.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 08-09	FY 09-10	FY 10-11	FY 11-12
Parks & Recreation - Recreation Division	Division Manager	1.0			
	Recreation Supervisor	1.0	0.5	0.5	1.0
	Administrative Supervisor	1.0			
	Recreation Coordinator	2.0	2.0	2.0	2.0
	Recreation Specialist			1.0	1.0
	Administrative Technician	1.0	1.0	1.0	
	TOTAL POSITIONS	6.0	3.5	4.5	4.0
Parks & Recreation - Recreation/Aquatics-Center (Aquatics Fund)	Aquatics Supervisor	1.0			1.0
	Recreation Supervisor		0.5	0.5	
	Maintenance Lead	1.0	1.0	1.0	1.0
	Aquatics Coordinator	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	4.0	3.5	3.5	4.0
Police Department	Police Chief	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0
	Network Administrator		1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Police Lieutenant	5.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0
	Police Officer, Senior	49.0	44.0	44.0	36.0
	Police Officer	28.0	29.0	29.0	30.0
	Detention Supervisor	1.0	1.0	1.0	1.0
	Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0
	Records Supervisor	1.0			
	Public Safety Dispatch Lead	1.0	1.0	1.0	1.0
	Administrative Specialist II	2.0	2.0	2.0	2.0
	Administrative Specialist I	3.0	3.0	3.0	3.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0
	Detention Officer Lead	1.0	2.0	2.0	
	Detention Officer	3.0	3.0	3.0	3.0
	Administrative Technician	3.0	3.0	3.0	3.0
	TOTAL POSITIONS	127.0	123.0	123.0	114.0
Public Works Department - Administration/Engineering Division	Department Director	1.0	1.0	1.0	1.0
	Deputy Public Works Director	1.0			
	Assistant Public Works Director	1.0	2.0	2.0	1.0
	Assistant City Engineer	2.0			
	Water Resources Coordinator	1.0	1.0		
	Public Works Project Manager	2.0	3.0	3.0	3.0
	Management Supervisor	1.0	1.0	1.0	1.0
	Contract Administrator	1.0	1.0	1.0	1.0
	Senior Eng. Tech./Coord.	1.0			
	Engineering Tech./Coord.	5.0	5.0	5.0	3.0
	Facilities Coordinator	1.0			
	Administrative Supervisor	1.0	1.0		
	Water Conservation Officer	1.0	1.0		
	Maintenance Specialist	1.0			
	Engineering Technician	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Customer Service Specialist	1.0	1.0	1.0	1.0
	Administrative Technician	3.0	3.0	1.0	
	TOTAL POSITIONS	26.0	22.0	17.0	13.0
Public Works - Airport Division (Airport Fund)	Division Manager	1.0	1.0	1.0	1.0
	Maintenance Lead	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0		1.0
	Administrative Specialist I			1.0	
	Maintenance Specialist	1.0	1.0	1.0	1.0
	Maintenance Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	5.0	5.0	5.0	5.0



SCHEDULE OF AUTHORIZED POSITIONS BY DEPARTMENT

Department (Fund)		Actual			Budget
		FY 08-09	FY 09-10	FY 10-11	FY 11-12
Public Works - Havasu Area Transit Division (Transit Grant Fund)	Division Manager	1.0	1.0	1.0	1.0
	Transit Supervisor	1.0	1.0	1.0	1.0
	Transit Lead	1.0	1.0	1.0	1.0
	Transit Operator/Dispatcher	16.0	12.0	12.0	11.0 *
	TOTAL POSITIONS	19.0	15.0	15.0	14.0
Public Works Department - Transportation Division: Street Section (Highway User Revenue Fund [HURF])	Transportation Engineer	1.0	1.0	1.0	1.0
	Maintenance Supervisor	1.0	0.5	1.0	1.0
	Senior Eng. Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	2.0	2.0
	Maintenance Lead	7.0	4.0	4.0	5.0
	Administrative Supervisor			1.0	1.0
	Administrative Specialist II			1.0	1.0
	Maintenance Specialist	14.0	13.0	12.0	12.0
	Engineering Technician	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	
	Maintenance Technician	4.0	6.0	6.0	5.0
	TOTAL POSITIONS	32.0	29.5	31.0	30.0
Public Works Department - Transportation Division: Vehicle Maintenance Section	Maintenance Supervisor		0.5		
	Fleet Supervisor	1.0			
	Field Supervisor			1.0	1.0
	Maintenance Lead	1.0	1.0		1.0
	Equipment Mechanic II	2.0	2.0	2.0	2.0
	Equipment Mechanic I	5.0	3.0	3.0	3.0
	Administrative Specialist I	1.0			1.0
	Mechanic Aide	1.0	1.0	1.0	1.0
	Storekeeper	1.0	1.0	1.0	
	TOTAL POSITIONS	12.0	8.5	8.0	9.0
Public Works Department - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0
	Utility Supervisor	2.0	2.0	2.0	1.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	2.0	2.0
	Utility Lead	4.0	3.0	3.0	3.0
	Comms Spec/Sys Integrator	1.0	1.0	1.0	1.0
	Utility Worker II	5.0	5.0	5.0	6.0
	Plant Operator	3.0	3.0	3.0	3.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0
	Utility Mechanic	1.0			
	Utility Worker I	2.0	4.0	4.0	4.0
	TOTAL POSITIONS	26.0	26.0	26.0	26.0
Public Works Department - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0
	Water Resources Coordinator			1.0	1.0
	Utility Supervisor	2.0	2.0	2.0	1.0
	Engineering Tech./Coord.	1.0	1.0	1.0	1.0
	Field Supervisor	2.0	2.0	2.0	3.0
	Utility Lead	7.0	6.0	6.0	6.0
	Utility Worker II	11.0	10.0	10.0	10.0
	Plant Operator	3.0	3.0	3.0	3.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Water Conservation Officer			1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0
	Administrative Technician			2.0	2.0
	Utility Worker I	10.0	11.0	11.0	10.0
	TOTAL POSITIONS	40.0	39.0	43.0	42.0
TOTAL AUTHORIZED POSITIONS		539.0	487.0	484.0	458.0

* 1 position funded for partial year only



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
611											
Mechanic Aide	Hrly	\$12.60	\$13.07	\$13.58	\$14.09	\$14.62	\$15.18	\$15.76	\$16.36	\$16.98	\$17.63
	B-Wkly	\$1,008.00	\$1,045.60	\$1,086.40	\$1,127.20	\$1,169.60	\$1,214.40	\$1,260.80	\$1,308.80	\$1,358.40	\$1,410.40
	Annual	\$26,208	\$27,186	\$28,246	\$29,307	\$30,410	\$31,574	\$32,781	\$34,029	\$35,318	\$36,670
615											
Administrative Tech.	Hrly	\$15.31	\$15.89	\$16.50	\$17.13	\$17.77	\$18.45	\$19.15	\$19.88	\$20.63	\$21.51
Court Clerk I	B-Wkly	\$1,224.80	\$1,271.20	\$1,320.00	\$1,370.40	\$1,421.60	\$1,476.00	\$1,532.00	\$1,590.40	\$1,650.40	\$1,720.80
Legal Assistant	Annual	\$31,845	\$33,051	\$34,320	\$35,630	\$36,962	\$38,376	\$39,832	\$41,350	\$42,910	\$44,741
Maintenance Tech.											
Recreation Specialist											
Transit Op/Dispatch											
616											
Court Clerk II	Hrly	\$16.15	\$16.77	\$17.40	\$18.07	\$18.75	\$19.47	\$20.21	\$20.98	\$21.77	\$22.62
Detention Officer	B-Wkly	\$1,292.00	\$1,341.60	\$1,392.00	\$1,445.60	\$1,500.00	\$1,557.60	\$1,616.80	\$1,678.40	\$1,741.60	\$1,809.60
Transit Lead	Annual	\$33,592	\$34,882	\$36,192	\$37,586	\$39,000	\$40,498	\$42,037	\$43,638	\$45,282	\$47,050
Utility Worker I											
617											
Admin Specialist I	Hrly	\$17.04	\$17.69	\$18.36	\$19.06	\$19.79	\$20.54	\$21.32	\$22.13	\$22.97	\$23.86
Customer Svc Spec	B-Wkly	\$1,363.20	\$1,415.20	\$1,468.80	\$1,524.80	\$1,583.20	\$1,643.20	\$1,705.60	\$1,770.40	\$1,837.60	\$1,908.80
Laboratory Tech	Annual	\$35,443	\$36,795	\$38,189	\$39,645	\$41,163	\$42,723	\$44,346	\$46,030	\$47,778	\$49,629
Legal Specialist											
Maintenance Mechanic											
Utility Mechanic											
618											
Accounting Specialist	Hrly	\$17.98	\$18.67	\$19.37	\$20.11	\$20.87	\$21.67	\$22.49	\$23.34	\$24.23	\$25.18
Aquatics Coordinator	B-Wkly	\$1,438.40	\$1,493.60	\$1,549.60	\$1,608.80	\$1,669.60	\$1,733.60	\$1,799.20	\$1,867.20	\$1,938.40	\$2,014.40
Engineering Tech	Annual	\$37,398	\$38,834	\$40,290	\$41,829	\$43,410	\$45,074	\$46,779	\$48,547	\$50,398	\$52,374
Equipment Mechanic I											
Maintenance Spec											
Planning Technican											
Public Ed Spec											
Public Safety Dispatcher											
Recreation Coordinator											
Water Conservation Ofcr											
619											
Admin Specialist II	Hrly	\$18.97	\$19.69	\$20.43	\$21.21	\$22.02	\$22.86	\$23.73	\$24.62	\$25.56	\$26.55
Comm/SCADA Spec	B-Wkly	\$1,517.60	\$1,575.20	\$1,634.40	\$1,696.80	\$1,761.60	\$1,828.80	\$1,898.40	\$1,969.60	\$2,044.80	\$2,124.00
Computer Ops Spec	Annual	\$39,458	\$40,955	\$42,494	\$44,117	\$45,802	\$47,549	\$49,358	\$51,210	\$53,165	\$55,224
Counter Plans Ex											
Court Clerk III											
GIS Specialist											
Plant Operator											
Utility Worker II											
620											
Admin Supervisor	Hrly	\$20.02	\$20.78	\$21.57	\$22.38	\$23.23	\$24.11	\$25.03	\$25.98	\$26.97	\$28.02
Building Inspector I	B-Wkly	\$1,601.60	\$1,662.40	\$1,725.60	\$1,790.40	\$1,858.40	\$1,928.80	\$2,002.40	\$2,078.40	\$2,157.60	\$2,241.60
Code Enforce Officer	Annual	\$41,642	\$43,222	\$44,866	\$46,550	\$48,318	\$50,149	\$52,062	\$54,038	\$56,098	\$58,282
Equipment Mechanic II											
Maintenance Lead											
Plans Examiner I											
Pub Safety Dispatch Lead											
Transit Supervisor											
Utility Lead											
Victim Services Specialist											
621											
Building Inspector II	Hrly	\$21.11	\$21.92	\$22.75	\$23.62	\$24.51	\$25.44	\$26.41	\$27.41	\$28.45	\$29.55
Customer Service Sup	B-Wkly	\$1,688.80	\$1,753.60	\$1,820.00	\$1,889.60	\$1,960.80	\$2,035.20	\$2,112.80	\$2,192.80	\$2,276.00	\$2,364.00
Detention Ofcr Sup	Annual	\$43,909	\$45,594	\$47,320	\$49,130	\$50,981	\$52,915	\$54,933	\$57,013	\$59,176	\$61,464
Field Supervisor											
Plans Examiner II											
Pub Safety Dispatch Sup											



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
622											
Eng Tech/Coordinator	Hrly	\$22.28	\$23.12	\$24.00	\$24.91	\$25.86	\$26.84	\$27.86	\$28.92	\$30.02	\$31.19
Fire Inspector	B-Wkly	\$1,782.40	\$1,849.60	\$1,920.00	\$1,992.80	\$2,068.80	\$2,147.20	\$2,228.80	\$2,313.60	\$2,401.60	\$2,495.20
Sr. Bldg. Inspector	Annual	\$46,342	\$48,090	\$49,920	\$51,813	\$53,789	\$55,827	\$57,949	\$60,154	\$62,442	\$64,875
Sr. Plans Examiner											
623											
Court Supervisor	Hrly	\$23.50	\$24.40	\$25.32	\$26.28	\$27.28	\$28.32	\$29.39	\$30.51	\$31.67	\$32.90
Fleet Supervisor	B-Wkly	\$1,880.00	\$1,952.00	\$2,025.60	\$2,102.40	\$2,182.40	\$2,265.60	\$2,351.20	\$2,440.80	\$2,533.60	\$2,632.00
Maintenance Sup	Annual	\$48,880	\$50,752	\$52,666	\$54,662	\$56,742	\$58,906	\$61,131	\$63,461	\$65,874	\$68,432
Sr. Eng Tech/Coord											
Utility Supervisor											
916											
Asst to the City Mgr	Hrly	\$21.50	\$22.49	\$23.52	\$24.60	\$25.74	\$26.91	\$28.15	\$29.45	\$30.80	\$32.24
Management Spec	B-Wkly	\$1,720.00	\$1,799.20	\$1,881.60	\$1,968.00	\$2,059.20	\$2,152.80	\$2,252.00	\$2,356.00	\$2,464.00	\$2,579.20
	Annual	\$44,720	\$46,779	\$48,922	\$51,168	\$53,539	\$55,973	\$58,552	\$61,256	\$64,064	\$67,059
917											
Accountant	Hrly	\$22.90	\$23.94	\$25.04	\$26.20	\$27.41	\$28.66	\$29.98	\$31.36	\$32.80	\$34.33
Contract Administrator	B-Wkly	\$1,832.00	\$1,915.20	\$2,003.20	\$2,096.00	\$2,192.80	\$2,292.80	\$2,398.40	\$2,508.80	\$2,624.00	\$2,746.40
	Annual	\$47,632	\$49,795	\$52,083	\$54,496	\$57,013	\$59,613	\$62,358	\$65,229	\$68,224	\$71,406
918											
Grants Administrator	Hrly	\$24.61	\$25.75	\$26.92	\$28.17	\$29.46	\$30.82	\$32.23	\$33.72	\$35.26	\$36.92
Legal Supervisor	B-Wkly	\$1,968.80	\$2,060.00	\$2,153.60	\$2,253.60	\$2,356.80	\$2,465.60	\$2,578.40	\$2,697.60	\$2,820.80	\$2,953.60
Management Supv	Annual	\$51,189	\$53,560	\$55,994	\$58,594	\$61,277	\$64,106	\$67,038	\$70,138	\$73,341	\$76,794
919											
Asst City Prosecutor	Hrly	\$26.70	\$27.93	\$29.21	\$30.56	\$31.96	\$33.43	\$34.97	\$36.58	\$38.27	\$40.05
Chemist	B-Wkly	\$2,136.00	\$2,234.40	\$2,336.80	\$2,444.80	\$2,556.80	\$2,674.40	\$2,797.60	\$2,926.40	\$3,061.60	\$3,204.00
City Planner	Annual	\$55,536	\$58,094	\$60,757	\$63,565	\$66,477	\$69,534	\$72,738	\$76,086	\$79,602	\$83,304
Network Administrator											
Procurement Official											
Sr. Accountant											
920											
Aquatic Supervisor	Hrly	\$29.24	\$30.58	\$31.99	\$33.46	\$35.00	\$36.61	\$38.29	\$40.05	\$41.90	\$43.85
Recreation Supervisor	B-Wkly	\$2,339.20	\$2,446.40	\$2,559.20	\$2,676.80	\$2,800.00	\$2,928.80	\$3,063.20	\$3,204.00	\$3,352.00	\$3,508.00
	Annual	\$60,819	\$63,606	\$66,539	\$69,597	\$72,800	\$76,149	\$79,643	\$83,304	\$87,152	\$91,208
921											
Asst City Attorney	Hrly	\$32.16	\$33.64	\$35.19	\$36.80	\$38.50	\$40.27	\$42.12	\$44.06	\$46.08	\$48.24
City Prosecutor	B-Wkly	\$2,572.80	\$2,691.20	\$2,815.20	\$2,944.00	\$3,080.00	\$3,221.60	\$3,369.60	\$3,524.80	\$3,686.40	\$3,859.20
Fire Training Officer	Annual	\$66,893	\$69,971	\$73,195	\$76,544	\$80,080	\$83,762	\$87,610	\$91,645	\$95,846	\$100,339
PW Project Mgr											
Sr. Planner											
922											
Asst City Engineer	Hrly	\$35.70	\$37.34	\$39.05	\$40.85	\$42.73	\$44.70	\$46.76	\$48.91	\$51.16	\$53.55
City Clerk	B-Wkly	\$2,856.00	\$2,987.20	\$3,124.00	\$3,268.00	\$3,418.40	\$3,576.00	\$3,740.80	\$3,912.80	\$4,092.80	\$4,284.00
Division Manager	Annual	\$74,256	\$77,667	\$81,224	\$84,968	\$88,878	\$92,976	\$97,261	\$101,733	\$106,413	\$111,384
Transportation Engineer											
Water Resources Coordinator											
923											
Asst PW Director	Hrly	\$40.70	\$42.57	\$44.53	\$46.58	\$48.72	\$50.96	\$53.30	\$55.76	\$58.32	\$61.05
Fire Division Chief	B-Wkly	\$3,256.00	\$3,405.60	\$3,562.40	\$3,726.40	\$3,897.60	\$4,076.80	\$4,264.00	\$4,460.80	\$4,665.60	\$4,884.00
Police Captain	Annual	\$84,656	\$88,546	\$92,622	\$96,886	\$101,338	\$105,997	\$110,864	\$115,981	\$121,306	\$126,984
925											
Department Directors	Hrly	\$48.72	\$50.96	\$53.30	\$55.75	\$58.31	\$61.00	\$63.80	\$66.74	\$69.81	\$73.02
	B-Wkly	\$3,897.60	\$4,076.80	\$4,264.00	\$4,460.00	\$4,664.80	\$4,880.00	\$5,104.00	\$5,339.20	\$5,584.80	\$5,841.60
	Annual	\$101,338	\$105,997	\$110,864	\$115,960	\$121,285	\$126,880	\$132,704	\$138,819	\$145,205	\$151,882
F11											
Firefighter	Hrly	\$13.59	\$14.12	\$14.56	\$15.21	\$15.79	\$16.39	\$17.01	\$17.65	\$18.33	\$19.04
	Bi-Wkly	\$1,522.08	\$1,581.44	\$1,630.72	\$1,703.52	\$1,768.48	\$1,835.68	\$1,905.12	\$1,976.80	\$2,052.96	\$2,132.48
	Annual	\$39,574	\$41,117	\$42,399	\$44,292	\$45,980	\$47,728	\$49,533	\$51,397	\$53,377	\$55,444



SALARY STRUCTURE

	STEP	1	2	3	4	5	6	7	8	9	10
F12											
Firefighter/Paramedic	Hrly	\$15.37	\$15.90	\$16.34	\$16.99	\$17.57	\$18.17	\$18.79	\$19.43	\$20.11	\$20.82
	Bi-Wkly	\$1,721.44	\$1,780.80	\$1,830.08	\$1,902.88	\$1,967.84	\$2,035.04	\$2,104.48	\$2,176.16	\$2,252.32	\$2,331.84
	Annual	\$44,757	\$46,301	\$47,582	\$49,475	\$51,164	\$52,911	\$54,716	\$56,580	\$58,560	\$60,628
F22											
Fire Engineer	Hrly	\$16.79	\$17.42	\$18.09	\$18.77	\$19.48	\$20.23	\$21.00	\$21.79	\$22.62	\$23.50
	Bi-Wkly	\$1,880.48	\$1,951.04	\$2,026.08	\$2,102.24	\$2,181.76	\$2,265.76	\$2,352.00	\$2,440.48	\$2,533.44	\$2,632.00
	Annual	\$48,892	\$50,727	\$52,678	\$54,658	\$56,726	\$58,910	\$61,152	\$63,452	\$65,869	\$68,432
F23											
Engineer/Paramedic	Hrly	\$18.57	\$19.20	\$19.87	\$20.55	\$21.26	\$22.01	\$22.78	\$23.57	\$24.40	\$25.28
	Bi-Wkly	\$2,079.84	\$2,150.40	\$2,225.44	\$2,301.60	\$2,381.12	\$2,465.12	\$2,551.36	\$2,639.84	\$2,732.80	\$2,831.36
	Annual	\$54,076	\$55,910	\$57,861	\$59,842	\$61,909	\$64,093	\$66,335	\$68,636	\$71,053	\$73,615
F33											
Fire Captain	Hrly	\$20.62	\$21.39	\$22.21	\$23.06	\$23.93	\$24.84	\$25.78	\$26.76	\$27.78	\$28.86
	Bi-Wkly	\$2,309.44	\$2,395.68	\$2,487.52	\$2,582.72	\$2,680.16	\$2,782.08	\$2,887.36	\$2,997.12	\$3,111.36	\$3,232.32
	Annual	\$60,045	\$62,288	\$64,676	\$67,151	\$69,684	\$72,334	\$75,071	\$77,925	\$80,895	\$84,040
F34											
Captain/Paramedic	Hrly	\$22.40	\$23.17	\$23.99	\$24.84	\$25.71	\$26.62	\$27.56	\$28.54	\$29.56	\$30.64
	Bi-Wkly	\$2,508.80	\$2,595.04	\$2,686.88	\$2,782.08	\$2,879.52	\$2,981.44	\$3,086.72	\$3,196.48	\$3,310.72	\$3,431.68
	Annual	\$65,229	\$67,471	\$69,859	\$72,334	\$74,868	\$77,517	\$80,255	\$83,108	\$86,079	\$89,224
F44											
Battalion Commander	Hrly	\$24.42	\$25.34	\$26.31	\$27.30	\$28.34	\$29.41	\$30.53	\$31.69	\$32.90	\$34.17
	Bi-Wkly	\$2,735.04	\$2,838.08	\$2,946.72	\$3,057.60	\$3,174.08	\$3,293.92	\$3,419.36	\$3,549.28	\$3,684.80	\$3,827.04
	Annual	\$71,111	\$73,790	\$76,615	\$79,498	\$82,526	\$85,642	\$88,903	\$92,281	\$95,805	\$99,503
P11											
Police Officer	Hrly	\$20.31	\$21.05	\$21.81	\$22.61	\$23.44	\$24.29	\$25.18	\$26.10	\$27.06	\$28.03
	Bi-Wkly	\$1,624.80	\$1,684.00	\$1,744.80	\$1,808.80	\$1,875.20	\$1,943.20	\$2,014.40	\$2,088.00	\$2,164.80	\$2,242.40
	Annual	\$42,245	\$43,784	\$45,365	\$47,029	\$48,755	\$50,523	\$52,374	\$54,288	\$56,285	\$58,302
P22											
Police Officer, Senior	Hrly	\$22.33	\$23.15	\$24.00	\$24.87	\$25.78	\$26.72	\$27.70	\$28.71	\$29.75	\$30.83
	Bi-Wkly	\$1,786.40	\$1,852.00	\$1,920.00	\$1,989.60	\$2,062.40	\$2,137.60	\$2,216.00	\$2,296.80	\$2,380.00	\$2,466.40
	Annual	\$46,446	\$48,152	\$49,920	\$51,730	\$53,622	\$55,578	\$57,616	\$59,717	\$61,880	\$64,126
P33											
Police Sergeant	Hrly	\$28.27	\$29.31	\$30.37	\$31.48	\$32.63	\$33.82	\$35.06	\$36.34	\$37.67	\$39.02
	Bi-Wkly	\$2,261.60	\$2,344.80	\$2,429.60	\$2,518.40	\$2,610.40	\$2,705.60	\$2,804.80	\$2,907.20	\$3,013.60	\$3,121.60
	Annual	\$58,802	\$60,965	\$63,170	\$65,478	\$67,870	\$70,346	\$72,925	\$75,587	\$78,354	\$81,162
P44											
Police Lieutenant	Hrly	\$33.51	\$34.72	\$36.00	\$37.31	\$38.67	\$40.08	\$41.54	\$43.06	\$44.63	\$46.24
	Bi-Wkly	\$2,680.80	\$2,777.60	\$2,880.00	\$2,984.80	\$3,093.60	\$3,206.40	\$3,323.20	\$3,444.80	\$3,570.40	\$3,699.20
	Annual	\$69,701	\$72,218	\$74,880	\$77,605	\$80,434	\$83,366	\$86,403	\$89,565	\$92,830	\$96,179



LEGAL DOCUMENTS

Official Budget Forms
State of Arizona

Budgetary Law
Arizona Revised Statutes





OFFICIAL BUDGET FORMS

LAKE HAVASU CITY
FISCAL YEAR 2011-12

DEVELOPED BY

STATE OF ARIZONA
OFFICE OF THE AUDITOR GENERAL



BUDGET RESOLUTION

RESOLUTION NO. 11-2563

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF LAKE HAVASU CITY, MOHAVE COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2011-12

WHEREAS, in accordance with the provisions of Title 42, Sections 17101, 17102, 17103, 17104, and 17105, Arizona Revised Statutes, City Council did, on the 14th day of June, 2011, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Lake Havasu City, and

WHEREAS, in accordance with said sections of said title, and following due public notice, the Council will meet on June 28, 2011, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, at which meeting any taxpayer will be privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on July 12, 2011, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, for the purpose of hearing taxpayers and making tax levies as set forth in said estimates, and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate amount exceed that amount as computed in Title 42, Section 17051(A), Arizona Revised Statutes, and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of Lake Havasu City, Arizona, that the said estimates of revenues and expenditures/expenses shown on the accompanying schedules as now increased, reduced or changed by and the same are hereby adopted as the budget of the city of Lake Havasu City, Arizona, for the Fiscal Year 2011-12 in the amount of \$166,337,620.

PASSED AND ADOPTED by the Mayor and City Council of Lake Havasu City, Arizona, this 28th day of June 2011.

ATTEST:
Carla Simendich, City Clerk

APPROVED:
Mark S. Nexsen, Mayor

APPROVED AS TO FORM:
Kelly Garry, Acting City Attorney

REVIEWED BY:
Charlie Cassens, City Manager



CITY/TOWN OF LAKE HAVASU CITY
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2012

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES* 2011	ACTUAL EXPENDITURES/ EXPENSES ** 2011	FUND BALANCE/ NET ASSETS*** July 1, 2011**	PROPERTY TAX REVENUES 2012 Primary: Secondary:	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2012	OTHER FINANCING 2012		INTERFUND TRANSFERS 2012		TOTAL FINANCIAL RESOURCES AVAILABLE 2012	BUDGETED EXPENDITURES/ EXPENSES 2012
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 36,760,408	\$ 33,737,890	\$ 10,918,933	\$ 4,096,228	\$ 28,838,255	\$	\$	\$ 2,215,000	\$ 1,887,473	\$ 44,180,943	\$ 35,970,540
2. Special Revenue Funds	14,247,903	9,630,769	2,728,146		9,989,511			1,281,598	205,233	13,794,022	12,855,164
3. Debt Service Funds Available	369,819	369,819	196,085		61,570			212,000		469,655	299,947
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	369,819	369,819	196,085		61,570			212,000		469,655	299,947
6. Capital Projects Funds	24,349,050	2,400,136	11,021,058		5,787,790			4,876,094	620,000	21,064,942	16,426,397
7. Permanent Funds											
8. Enterprise Funds Available	127,411,807	94,439,066	82,042,072		77,594,415			2,968,875	8,840,861	153,764,501	92,569,429
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	127,411,807	94,439,066	82,042,072		77,594,415			2,968,875	8,840,861	153,764,501	92,569,429
11. Internal Service Funds	7,685,985	7,380,681	8,118,422		5,922,500					14,040,922	8,216,143
12. TOTAL ALL FUNDS	\$ 210,824,972	\$ 147,958,361	\$ 115,024,716	\$ 4,096,228	\$ 128,194,041	\$	\$	\$ 11,553,567	\$ 11,553,567	\$ 247,314,985	\$ 166,337,620

EXPENDITURE LIMITATION COMPARISON

- Budgeted expenditures/expenses
- Add/subtract: estimated net reconciling items
- Budgeted expenditures/expenses adjusted for reconciling items
- Less: estimated exclusions
- Amount subject to the expenditure limitation
- EEC or voter-approved alternative expenditure limitation

2011

2012

\$ 210,824,972	\$ 166,337,620
(26,794,271)	(26,325,438)
184,030,701	140,012,182
140,851,045	88,631,295
\$ 43,179,656	\$ 51,380,887
\$ 54,647,388	\$ 52,085,163

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).



CITY/TOWN OF LAKE HAVASU CITY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2012

	<u>2011</u>	<u>2012</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>5,105,891</u>	\$ <u>5,245,199</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>4,096,228</u>	\$ <u>4,096,228</u>
B. Secondary property taxes	_____	_____
C. Total property tax levy amounts	\$ <u>4,096,228</u>	\$ <u>4,096,228</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>4,096,228</u>	
(2) Prior years' levies	_____	
(3) Total primary property taxes	\$ <u>4,096,228</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>4,096,228</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.5834</u>	<u>0.7264</u>
(2) Secondary property tax rate	_____	_____
(3) Total city/town tax rate	<u>0.5834</u>	<u>0.7264</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>2</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town. Lake Havasu City Improvement Districts O&M #2 & #4		
#2		\$ <u>5,000</u>
#4		<u>75,000</u>
Total		\$ <u>80,000</u>

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 12,185,140	\$ 12,667,925	\$ 12,183,801
Licenses and permits			
	971,540	970,636	923,606
Intergovernmental			
Auto Lieu	2,444,852	2,594,700	2,602,457
State Sales Tax	3,697,296	3,995,844	3,974,004
Urban Revenue Sharing	5,201,727	5,200,977	4,433,501
Charges for services			
	959,712	809,623	749,437
Fines and forfeits			
	1,304,783	1,260,360	1,285,000
Interest on investments			
	115,000	128,000	115,000
In-lieu property taxes			
Contributions			
Voluntary contributions		6,124	2,000
Miscellaneous			
Miscellaneous & Sale of Assets	231,234	307,483	287,000
Grants, IGA, Reimbursements	2,358,102	2,287,223	2,282,449
Total General Fund	\$ 29,469,386	\$ 30,228,895	\$ 28,838,255

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Gasoline Tax	\$ 4,415,355	\$ 4,345,000	\$ 3,793,299
Interest & Miscellaneous	9,873	19,454	9,000
Total Highway User Revenue Fund	\$ 4,425,228	\$ 4,364,454	\$ 3,802,299
Tourism / Economic Development Fund	\$ 1,625,000	\$ 1,253,830	\$ 1,400,600
Transit Fund	1,858,956	1,223,774	1,153,788
Grant Funds	4,038,841	1,171,716	3,152,171
	\$ 7,522,797	\$ 3,649,320	\$ 5,706,559
Improvement Districts #2 & #4	\$ 85,000	\$ 81,983	\$ 80,000
	\$ 85,000	\$ 81,983	\$ 80,000
Paid on Call Pension Fund	\$ 2,219	\$ 82	\$
Wildland Firefighting Program			60,137
	\$ 2,219	\$ 82	\$ 60,137
Parks & Recreation Memorial Tree Trust	\$ 5,000	\$ 8,216	\$ 5,000
Court Enhancement Fund	47,000	40,000	40,000
Fill the Gap	11,000	12,000	12,000
JCEF	21,000	19,500	19,500
PD Vehicle Towing Fund 28-3511	11,000	10,000	11,000
WALETA Academy	178,128	90,626	253,016
	\$ 273,128	\$ 180,342	\$ 340,516
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Special Revenue Funds	\$ 12,308,372	\$ 8,276,181	\$ 9,989,511

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
DEBT SERVICE FUNDS			
Debt Service Fund	\$ 130,000	\$ 130,873	\$ 61,570
	\$ 130,000	\$ 130,873	\$ 61,570
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Debt Service Funds	\$ 130,000	\$ 130,873	\$ 61,570
CAPITAL PROJECTS FUNDS			
Community Investment Program Fund	\$ 17,572,494	\$ 3,513,212	\$ 5,551,790
Property Acquisition Fund	3,500	4,000	4,000
CIP Impact Fees Fund		283,114	232,000
	\$ 17,575,994	\$ 3,800,326	\$ 5,787,790
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Capital Projects Funds	\$ 17,575,994	\$ 3,800,326	\$ 5,787,790

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
PERMANENT FUNDS			
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Permanent Funds	\$	\$	\$
ENTERPRISE FUNDS			
Airport Fund	\$ 813,719	\$ 870,978	\$ 666,929
Recreation / Aquatic Fund	391,556	360,588	389,426
Irrigation & Drainage District Fund	24,739,950	18,354,165	25,569,446
Refuse Fund	1,207,000	1,196,500	1,194,500
	\$ 27,152,225	\$ 20,782,231	\$ 27,820,301
Wastewater Utility Fund	\$ 83,535,069	\$ 64,232,226	\$ 49,774,114
	\$ 83,535,069	\$ 64,232,226	\$ 49,774,114
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Enterprise Funds	\$ 110,687,294	\$ 85,014,457	\$ 77,594,415

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
INTERNAL SERVICE FUNDS			
Employee Benefit Trust Fund	\$ 5,915,000	\$ 5,851,837	\$ 5,916,500
Vehicle / Equipment Replacement Fund	40,000	31,800	6,000
	\$ 5,955,000	\$ 5,883,637	\$ 5,922,500
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Internal Service Funds	\$ 5,955,000	\$ 5,883,637	\$ 5,922,500
TOTAL ALL FUNDS	\$ 176,126,046	\$ 133,334,369	\$ 128,194,041

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2012

FUND	OTHER FINANCING 2012		INTERFUND TRANSFERS 2012	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
	\$	\$	\$ 2,215,000	\$ 1,887,473
Total General Fund	\$	\$	\$ 2,215,000	\$ 1,887,473
SPECIAL REVENUE FUNDS				
Court Enhancement Fund	\$	\$		\$ 65,000
Highway User Revenue Fund			711,598	140,233
Transit Fund			570,000	
Total Special Revenue Funds	\$	\$	\$ 1,281,598	\$ 205,233
DEBT SERVICE FUNDS				
Debt Service Fund	\$	\$	\$ 212,000	
Total Debt Service Funds	\$	\$	\$ 212,000	
CAPITAL PROJECTS FUNDS				
Community Investment Program Fund	\$	\$	\$ 4,876,094	\$ 620,000
Total Capital Projects Funds	\$	\$	\$ 4,876,094	\$ 620,000
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$	\$	\$ 168,875	
Irrigation & Drainage District Fund				4,045,000
Recreation / Aquatic Fund			800,000	
Refuse Fund				750,861
Wastewater Utility Fund			2,000,000	4,045,000
Total Enterprise Funds	\$	\$	\$ 2,968,875	\$ 8,840,861
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$	\$	\$ 11,553,567	\$ 11,553,567



CITY/TOWN OF LAKE HAVASU CITY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2012

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2011	ACTUAL EXPENDITURES/ EXPENSES* 2011	BUDGETED EXPENDITURES/ EXPENSES 2012
GENERAL FUND				
Council	\$ 91,001	\$	\$ 88,874	\$ 149,487
Clerk	150,505		147,750	285,002
Court	1,011,553		1,011,553	1,357,942
Manager	196,729		146,640	296,332
Human Resources	156,449		145,812	410,011
Information Systems	798,846		771,260	992,038
Finance	814,460		788,896	1,848,951
Attorney	452,799		451,720	830,800
Development Services	1,247,284		1,170,594	1,234,594
Police	11,377,921		11,348,086	11,196,761
Fire	9,621,464		9,267,657	9,149,226
Public Works-Admin & Engineering	447,092		376,899	1,539,666
Public Works-Vehicle Maintenance	407,705		397,297	705,185
Parks & Recreation	4,358,663		4,090,823	4,878,541
Non-Departmental	3,421,861		3,334,029	3,681,864
Interfund Cost Allocation				(4,746,000)
Contingency	2,206,076		200,000	2,160,140
Total General Fund	\$ 36,760,408	\$	\$ 33,737,890	\$ 35,970,540
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 5,412,562	\$	\$ 4,846,025	\$ 5,967,261
Tourism / Economic Development	1,725,000		1,383,000	1,500,000
Transit Fund	2,467,235		1,768,192	1,799,570
Court Enhancement Fund	11,727		6,950	
Fill the Gap	100,000		100,000	
JCEF	149,625		127,625	25,723
Paid on Call FF Pension Fund	5,000		2,245	
Parks & Rec Memorial Tree Fund	20,000		3,500	10,000
Improvement Districts #1, #2 & #4	120,949		127,331	80,961
PD Vehicle Towing Fund 28-3511	8,581		3,559	6,325
WALETA Police Academy	188,383		90,626	253,016
Wildland Firefighting Program				60,137
Attorney Grants - Attorney	15,862		15,862	9,710
Public Safety Grants - Fire	519,042		364,717	528,720
Public Safety Grants - Police	879,520		291,522	1,389,487
Other Grants - Community Service	2,624,417		499,615	1,224,254
Total Special Revenue Funds	\$ 14,247,903	\$	\$ 9,630,769	\$ 12,855,164
DEBT SERVICE FUNDS				
Debt Service Fund	\$ 369,819	\$	\$ 369,819	\$ 299,947
Total Debt Service Funds	\$ 369,819	\$	\$ 369,819	\$ 299,947
CAPITAL PROJECTS FUNDS				
Community Investment Program	\$ 24,451,171	\$ (102,121)	\$ 2,400,136	\$ 16,426,397
Total Capital Projects Funds	\$ 24,451,171	\$ (102,121)	\$ 2,400,136	\$ 16,426,397
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$ 1,792,219	\$ 102,121	\$ 1,836,611	\$ 1,659,672
Irrigation & Drainage District Fund	27,451,985		17,968,276	25,385,835
Recreation / Aquatic Fund	1,181,444		1,156,211	1,383,861
Refuse Fund	1,257,656		1,181,069	1,087,701
Wastewater Utility Fund	95,626,382		72,296,899	63,052,360
Total Enterprise Funds	\$ 127,309,686	\$ 102,121	\$ 94,439,066	\$ 92,569,429
INTERNAL SERVICE FUNDS				
Employee Benefit Trust Fund	\$ 6,634,458	\$	\$ 6,529,194	\$ 7,206,570
Vehicle/Equip Replacement Fund	1,051,527		851,487	1,009,573
Total Internal Service Funds	\$ 7,685,985	\$	\$ 7,380,681	\$ 8,216,143
TOTAL ALL FUNDS	\$ 210,824,972	\$	\$ 147,958,361	\$ 166,337,620

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



CITY/TOWN OF LAKE HAVASU CITY
Summary by Department of Expenditures/Expenses
Fiscal Year 2012

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2011	ACTUAL EXPENDITURES/ EXPENSES * 2011	BUDGETED EXPENDITURES/ EXPENSES 2012
Attorney				
General Fund	\$ 452,799	\$	\$ 451,720	\$ 830,800
Miscellaneous Grants	15,862		15,862	9,710
Department Total	\$ 468,661	\$	\$ 467,582	\$ 840,510
Development Services				
General Fund	\$ 1,247,284	\$	\$ 1,170,594	\$ 1,234,594
Miscellaneous Grants	2,624,417		499,615	1,224,254
Department Total	\$ 3,871,701	\$	\$ 1,670,209	\$ 2,458,848
Court				
General Fund	\$ 1,011,553	\$	\$ 1,011,553	\$ 1,357,942
Court Enhancement Fund	11,727		6,950	
Fill the Gap	100,000		100,000	
JCEF	149,625		127,625	25,723
Department Total	\$ 1,272,905	\$	\$ 1,246,128	\$ 1,383,665
Fire				
General Fund	\$ 9,621,464	\$	\$ 9,267,657	\$ 9,149,226
Paid on Call FF Pension Fund	5,000		2,245	
Wildland Firefighting Program				60,137
Miscellaneous Grants	519,042		364,717	528,720
Department Total	\$ 10,145,506	\$	\$ 9,634,619	\$ 9,738,083
Parks & Recreation				
General Fund	\$ 4,358,663	\$	\$ 4,090,823	\$ 4,878,541
Memorial Tree Fund	20,000		3,500	10,000
Department Total	\$ 4,378,663	\$	\$ 4,094,323	\$ 4,888,541
Police				
General Fund	\$ 11,377,921	\$	\$ 11,348,086	\$ 11,196,761
PD Vehicle Towing 28-3511	8,581		3,559	6,325
WALETA Police Academy	188,383		90,626	253,016
Miscellaneous Grants	879,520		291,522	1,389,487
Department Total	\$ 12,454,405	\$	\$ 11,733,793	\$ 12,845,589

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**BUDGETARY LAW****Title 42 - Taxation****Chapter 17 - Levy**

Excerpt from Arizona Revised Statutes

www.azleg.state.az.us**Chapter 17 - Levy****Article 3 - Local Government Budgeting Process**

42-17101 - Annual county and municipal financial statement and estimate of expenses

42-17102 - Contents of estimate of expenses

42-17103 - Publication of estimates of expenses and notice of public hearing and special meeting

42-17104 - Hearing and special meeting on expenditures and tax levy

42-17105 - Adoption of budget

42-17106 - Expenditures limited to budgeted purposes; transfer of monies

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

- A. The annual estimate of expenses of each county, city and town shall include:
 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes.
 2. The amounts necessary to pay the interest and principal of outstanding bonds.
 3. The items and amounts of each special levy provided by law.

4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.



BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
17. The total expenditure limitation for the current fiscal year.
18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
- B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
1. The amounts that are estimated as required for each department, public office or official.
 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.
- C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.
- 42-17103. Publication of estimates of expenses and notice of public hearing and special meeting**
- A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth sources and uses of funds, and include consolidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.
- B. The estimates and notice shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
- C. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.
- 42-17104. Hearing and special meeting on expenditures and tax levy**
- A. The governing body of each county, city or town shall hold a public hearing and special meeting on or before the fourteenth day before the day on which it levies taxes

**BUDGETARY LAW****Title 42 - Taxation****Chapter 17 - Levy**

Excerpt from Arizona Revised Statutes

www.azleg.state.az.us

as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

- A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.
- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.
- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

- A. Except as provided in subsection B, a county, city or town shall not:
1. Spend money for a purpose that is not included in its budget.
 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

- B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.





APPENDIX

Acronyms

Glossary of Terms

Index





ACRONYMS

ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASP	After School Program
AV	Assessed Valuation
AZPOST	Arizona Peace Officer Standards and Training
BFP	Belt Filter Press
BLM	Bureau of Land Management
BMX	Bicycle Moto Cross
BNI	Building News Industry
BOR	Bureau of Reclamation
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CF	Carry Forward
CIP	Community Investment Program
CMMS	Computerized Mechanical Maintenance system
COMPSTAT	COMParative STATistics
CO	Certificate of Occupancy
COYOTE	COalition YOuth TEam
CVB	Convention & Visitor Bureau
DARE	Drug Abuse Resistance Education
DES	Department of Economic Security
DPS	Department of Public Safety
DSD	Development Services Department
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EPA	Environmental Protection Agency



ACRONYMS

ESP	Event Sponsorship Program
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FBO	Fixed Based Operation
FLSA	Fair Labor Standards Act
FTA	Federal Transit Authority
FTE	Full Time Equivalence
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
HAT	Havasut Area Transit
HR	Human Resources
HR/RM	Human Resources/Risk Management
HTE	SunGard Public Sector (formerly Harward Technical Enterprise, Inc.)
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
IP	Internet Protocol
ISO	Insurance Service Organization
JCEF	Judicial Collection Enhancement Fund
LB	London Bridge
LHC	Lake Havasu City
LHCEBT	Lake Havasu City Employee Benefit Trust
LHCPD	Lake Havasu City Police Department
LOS	Level of Service
LTAF	Local Transportation Assistance Fund (Lottery)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFCDD	Mohave County Flood Control District



ACRONYMS

MG	Million Gallons
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NFPA	National Fire Protection Association
NRP	North Regional Plant
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures
OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
PBT	Portable Breath Test
P&I	Principal and Interest
P&R	Parks & Recreation
PARF	Prosecution Assessment Recovery Fees
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
POC	Paid-On-Call
PW	Public Works
R&B	Restaurant & Bar
R&PP	Recreation & Public Purposes Patent
RA	Residential Agricultural
R/UDAT	Regional Urban Design Assistance Team
RSAT	Runway Safety Action Team
RTA	Ron Turley Associates, Inc. (Software)
SaaS	Software as a Service
SAFER	Staffing for Adequate Fire and Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund



ACRONYMS

SR	State Route
SSP	State Special Projects
SY	Square Yard
TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Traffic Improvement Program
TP	Treatment Plant
UMS	Uptown McCulloch Main Street District
UV	Ultra Violet
VLT	Vehicle License Tax
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Westsern Area Power Administration
WIFA	Water Infrastructure Financing Authority
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant



GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Appropriation. An authorization made by the City Council which permits the city to incur obligations to make expenditures for specific purposes.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Asset. A resource owned or held by a government which has monetary value.

Balanced Budget. A prepared budget in which the revenues are sufficient to cover the expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified

period of time that matches planned revenues and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Document. This document is the budget document. It is used to present a comprehensive financial program to the citizens of Lake Havasu City, the City Council, and other interested parties.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget. The capital budget consists of the Ten-Year Community Investment Program and the capital outlay needs for the current fiscal year.

Community Investment Program (CIP). The CIP is a comprehensive ten year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This



GLOSSARY OF TERMS

capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay. Expenditures which result in the acquisition of or addition to fixed assets. These numbers reflect all appropriations for items that have a value of \$5,000 or more, have a useful life of more than one year and add to the capital assets of the city.

Certificates of Participation. A lease/purchase funding mechanism utilized for the purchase of capital items and to finance capital improvement projects.

Community Development Block Grant. A source of grant funding for a variety of community projects (e.g., Safehouse construction, housing rehabilitation, etc.).

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Cost Center. An organizational budget/operating unit within a city department (e.g., Engineering is a cost center within the Public Works Department).

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Debt Service Fund. A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Fund Requirements. The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Deficit. An excess of expenditures over revenues.

Department. The basic organizational unit of government which is functionally unique in

its delivery of services.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

Development-Related Fees. Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting, and subdivision fees.

Division. A group of homogeneous cost centers within a department (e.g., Administration/Engineering, Airport, Transit, Transportation, Wastewater, and Water are all divisions within the Public Works Department).

Employee (or Fringe) Benefits. Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for Social Security and the various pension and insurance plans.

Encumbrance. The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Estimated Revenue. The amount of projected revenue to be collected during the fiscal year.

Expenditure Limitation. The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained or goods and services acquired.



GLOSSARY OF TERMS

Fiduciary Funds. Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. Details about Fiduciary Funds can be found in the Introduction section of this document.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Fixed Assets. Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Franchise Fee. A fee (or tax) on utility companies such as gas and cable companies for their use of city rights-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these funds can be found in the Fund Descriptions explanation in the Introduction section of this document.

Fund Balance. The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

General Government Revenue. The revenues of a government other than those derived from and retained in an Enterprise

Fund or Special Revenue Fund.

General Obligation Bond. This type of bond is backed by the full faith, credit and taxing power of the municipality; bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal. A statement of broad direction, purpose, or intent. The end toward which effort is directed.

Governmental Funds. Funds that finance all City functions, with the exception of the activities in Fiduciary Funds or Proprietary Funds. Details about Governmental Funds can be found in the Introduction section of this document.

Grant. A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Highway User Revenue Fund. The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related



GLOSSARY OF TERMS

fees. These funds must be used for street and highway purposes.

IDD Per Acre Property Tax. Considered a special assessment; levied on all improved and unimproved property on a per acre basis rather than on the assessed value basis. Residential lots of a half-acre size or less are taxed at half-acre rate; any lot one acre or less but larger than a half-acre is charged the full acre rate.

Improvement District. An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Debit/Credit. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund and the General Fund is reimbursed (credited).

Interfund Transfers. The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Lease-Purchase Agreement. A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Levy. To impose taxes for the support of government activities.

Line-Item Budget. A budget that lists

each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt. Debt with a maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Municipal Property Corporation. A nonprofit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the City. MPC bonds do not require voter approval and are not considered debt to the municipality.

Objective. A broad, yet measurable, statement of the actual service(s) which a City program is trying to accomplish.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Revenue. Funds that the government receives as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund (e.g., user charges).

Ordinance. A public injunction or regulation enacted by formal Council action, requiring more legal formality than a resolution.

Outside Contracts. Intergovernmental



GLOSSARY OF TERMS

agreements and/or contracts for services with private consultants or service firms.

Pay-As-You-Go Financing. A method of paying for capital projects that relies on current tax, fees and charges, and grant revenues rather than on debt.

Per Capita. Per unit of population.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services. Expenditures for salaries, wages, and fringe benefits of a government's employees.

Policy. A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program. A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. They include General Government, Community/Development Services, Parks and Recreation, Public Safety, and Public Works.

Property Tax. A levy upon the assessed valuation of the property within the city. In Arizona the property tax system is divided into a primary and secondary rate.

Proprietary Funds. Funds used to account for the City's activities that are similar to those found in the private sector. Activity in these funds is financed primarily by fees charged to the users of the service. Details about Proprietary Funds can be found in the Introduction section of this document.

Primary Rate. The primary property tax levy is limited to a certain amount, yet can be imposed for all purposes.

Refunding Bonds. A system by which a bond issue is redeemed by a new bond issue

under conditions generally more favorable to the issuer.

Reserve. An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution. A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources. Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue. Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Secondary Rate. This tax levy is an unlimited levy which may only be used to retire the principal and interest or redemption charges on bonded indebtedness.

Short-Term Debt. Debt with a maturity of one year or less.

State Lake Improvement Fund (SLIF). A state fund that provides grant funding for improvement of water related recreation facilities.

Statute. An enactment by a legislature and expressed in a formal document.

Tax Levy. The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.



GLOSSARY OF TERMS

Transfers In/Out. Amounts transferred from one fund to another to assist in financing the services for the recipient fund (same as Interfund Transfers).

Unencumbered Balance. The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Unreserved Fund Balance. The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Western Arizona Council of Governments (WACOG). A council of governments representing western Arizona, headed by an executive board that assists member agencies and determines the distribution of Community Development Block Grant allocations.



INDEX

A

Appendix 431
Assessed Valuation & Property Tax Rate
Comparisons 98
Authorized Personnel 40
Authorized Positions, Schedule of 406
Available Resources, Projected Year End 43
Award, GFOA Distinguished Budget
Presentation 2

B

Budget
Amendments 20
Basis 20
Forms, Official 415
Highlights 31
Message 9
Resolution 416
Schedules 417
Summary 37
Trends, Ten-Year History 59
Budget Process
Calendar 19
Fund Descriptions 33
Overview 18
Budget Summary Section 29
Budgetary Law 427

C

Capital Budget
The Process 266
Total 267
Capital Budget Section 263
Capital Budget, The 265
Capital Outlay Summary 268
City Council Goals...15
City Profile Section 21
Community Development Operating Budgets 101
Community Investment Program
Summary 49
Ten-Year Plan 270
Total Program 271
Community Profile 23

D

Debt Service Schedule 54
Debt Service Summary 51
Demographic Statistics 28

E

Expenditures
By Department 42

By Program 41

F

Financial Program, Total 36
Financial Projections, Five-Year
Airport Fund 67
Community Investment Program (CIP) Fund 68
Debt Service Fund 69
General Fund 70
Highway User Revenue Fund (HURF) 71
Irrigation & Drainage (Water) Fund 72
Property Acquisition Fund 73
Recreation/Aquatic Center Fund 74
Refuse Enterprise Fund 75
Tourism/Economic Development Fund 76
Transit Fund 77
Vehicle/Equipment Replacement Fund 78
Wastewater Utility Fund 79
Financial Resources, Total 39
Financial Summary
Enterprise Funds 46
Governmental Funds 45
Internal Service Funds 47
Three-Year All Funds 48
Fiscal Sustainability Policy 60
Fund Descriptions 33

G

General Government Operating Budgets 123
Glossary 437
Goals, City Council 15

H

How to Make the Most of this Document 16

I

Intergovernmental Revenues 85
Introduction 7

L

Legal Documents Section 413
License & Permit Revenues 88

M

Map 23
Mayor & City Council Photographs 13
Mission & Core Businesses 8

O

Operating Budget Section 99
City Attorney 125
Civil 126
Criminal 128



INDEX

City Clerk 135
City Council 143
City Manager 147
 Administration 147
 Human Resources/Risk Management
 (HR/RM) Division 151
Debt Service Fund 255
Development Services Department 103
 Information Systems Division 113
Employee Benefit Trust Fund 256
Finance Department 157
 Administration 157
 Accounting Division 161
 Customer Service 163
Fire Department 199
General Services 169
Grant Funds, Miscellaneous 258
Improvement District Funds 257
Municipal Court 175
Parks & Recreation Department 181
 Administration 181
 Aquatic Division 185
 Parks Maintenance Division 189
 Recreation Division 193
Police Department 207
Public Works Department 215
 Administration/Engineering 215
 Airport Division 221
 Transit Division 227
 Transportation Division 231
 Street Section 231
 Vehicle Maintenance Section 237
 Wastewater Division 241
 Water Division 247
Refuse Enterprise Fund 259
Tourism/Economic Development Fund 119
Operating Transfers 44
Organization Chart 14
Outside Contracts & Grant Funding 170

P

Parks & Recreation Operating Budgets 181
Personnel, Authorized 40
Personnel Costs 403
Personnel Schedules Section 401
Policy, Fiscal Sustainability 60
Positions Per Capita Trends 404
Property Tax Levies & Rates, Ten-Year History 97
Property Tax Revenues, City 87
Public Safety Operating Budgets 197
Public Works Operating Budgets 213

R

Relationship Between Operating and Capital
Budgets 265

Revenue History and Projections 94
Revenue Summary Section 81
Enterprise Funds
 Irrigation & Drainage District 89
 Wastewater Utility 90
General Fund 83
 City Property Tax 87
 City Sales Tax 84
 Intergovernmental 85
 License & Permit 88
Special Revenue Funds
 Highway User Revenue Fund (HURF) 92
 Tourism/Economic Development Fund 93

S

Salary Structure 410
Sales Tax Revenues, City 84
Staffing Levels 405
Statutory General Obligation Debt Limitations 53

T

Table of Contents 3
Tourism/Economic Development Fund
 Financial Projections 76
 Operating Budget 119
 Revenues 93

V

Vision - Mission - Core Businesses 8