



LAKE HAVASU CITY, ARIZONA



FISCAL YEARS 2016 AND 2017

BIENNIAL BUDGET



Lake Havasu City
BIENNIAL BUDGET
July 1, 2015 - June 30, 2017



CITY COUNCIL

Mark S. Nexsen
Mayor

Donna Brister
Vice Mayor

Dean Barlow
Councilmember

Don Callahan
Councilmember

Jeni Coke
Councilmember

Michele Lin
Councilmember

Cal Sheehy
Councilmember

LAKE HAVASU CITY

www.lhcaz.gov

2330 McCulloch Boulevard N. Lake Havasu City, AZ 86403
(928) 855-2116



GOVERNMENT FINANCE OFFICERS ASSOCIATION

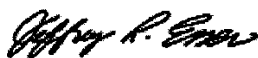
*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lake Havasu City
Arizona**

For the Biennium Beginning

July 1, 2013

A handwritten signature in black ink, reading "Jeffrey R. Enos".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lake Havasu City, Arizona, for its biennial budget for the biennium beginning July 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

We believe our current biennial budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Introduction

Vision - Mission - Core Businesses

Budget Message

Mayor and City Council

Organization Chart

Strategic Action Plan

How to Make the Most of this Document

Budget Process Overview

Budget Calendar

Budget Basis & Amendments

VISION - MISSION - CORE BUSINESSES

VISION

A Residential and Resort Community . . .

- Blue lake, beautiful mountains
- Active lifestyle
- Opportunities to make a living
- A great place to live and work

MISSION

Lake Havasu City Strives to . . .

- Provide first class services for our citizens, businesses and guests
- Build and maintain quality city infrastructure and facilities
- Develop and maintain a strong partnership between city government and the community
- Maintain a financially healthy and sustainable city government

CORE BUSINESSES

Our Core Businesses include. . .

- Protect citizen safety and security
- Operate water and sewer systems
- Provide quality of life facilities and programs for all citizens
- Support diversified economic expansion and vitality

OFFICE OF THE CITY MANAGER
LAKE HAVASU CITY

Telephone (928) 453-4141 Fax (928) 680-4892

July 1, 2015

Honorable Mayor Nexsen and City Council Members
Lake Havasu City
2330 McCulloch Blvd. N.
Lake Havasu City, AZ 86403

BUDGET MESSAGE

It is our pleasure to present this Biennial Budget for Fiscal Years 2015-16 and 2016-17. This document represents our continuing efforts to provide the highest quality public services at the lowest possible cost.

Preparing the budget is our most important task of the year. Similarly, the review and adoption of the City's budget may be the most important task that you as elected officials make in the best interest of the citizens you represent.

This Biennial Budget for Fiscal Years 2015-16 and 2016-17 is the second Biennial Budget in Lake Havasu City's history. State law only allows the formal adoption of a single-year budget; however, preparing a biennial document has proven beneficial to this organization due to its longer-range financial perspective. This exercise also obligates staff to look beyond immediate needs and anticipate change, which helps stabilize the City's long term financial outlook.

This Biennial Budget anticipates significant changes in Year 2 (Fiscal Year 2016-17). While the specific changes are largely unknown at this time, staff anticipates adjustments to the capital improvement program routines that will result from the total launch of the City's comprehensive asset management program sometime during Year 1 (FY 2015-16). The asset management program is designed to provide staff with current data on the condition of the City's facilities, working equipment and other capital assets. That information will be used to develop the Community Investment Program (CIP) for Year 2 and henceforth.

Other changes for the Year 2 budget may be prompted by priority shifts resulting from the completion of the Priority Based Budgeting (PBB) process that was introduced to City Council during our strategic planning session last January. Staff anticipates presenting the results and the tools generated by the PBB process to Council for consideration at the next planning session in January 2016.

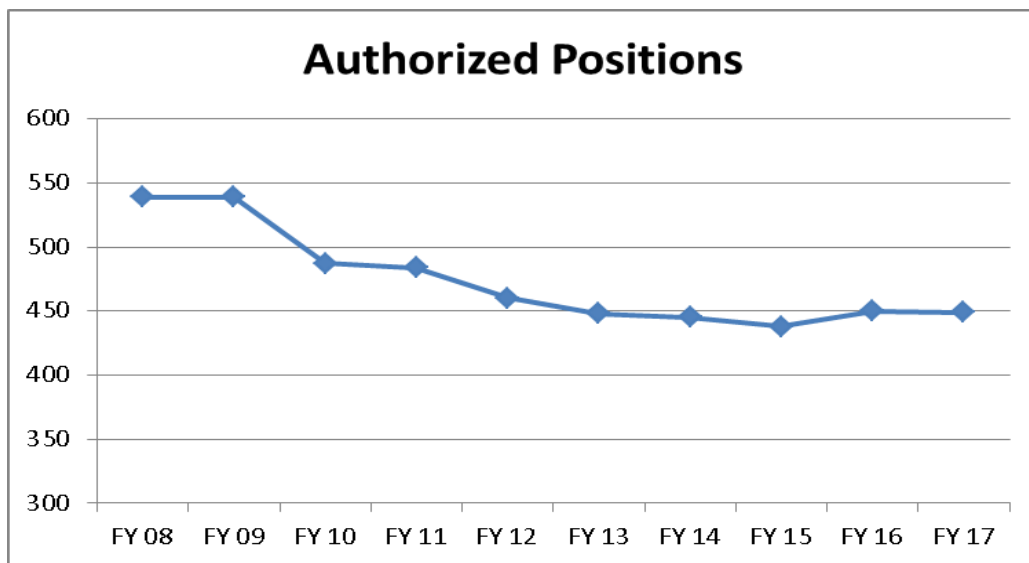
Overall, General Fund revenues for Fiscal Year 2015-16 are projected to increase by \$2.65 million or 6.7% above the current adopted budget. Revenues in Year 2 are projected to increase \$940,000 or 2.2% over Year 1. Department operating expenditures in the General Fund for Fiscal Year 2015-16 reflect a 10% overall increase over the current adopted budget. Year 2 reflects an approximate 2% reduction in General Fund operating expenditures from Year 1. The increase in operating expenses in Year 1 (and the subsequent decrease in Year 2) is largely attributable to a budgeted \$1.3 million, one-time increase to bring current the City's underfunded obligation to the Public Safety Personnel Retirement System (PSPRS). Another factor impacting expenses is proposed adjustments to payroll related to added positions and wage adjustments for certain positions shown to be grossly under market values.

As begun in Fiscal Year 2012-13, we continue to include an annual General Fund contingency appropriation of \$750,000, an amount which exceeds historical spending and accommodates unplanned spending needs. The City has historically limited the use of contingency funds to emergency situations only. Contingency funds, as generally defined, are funds that are appropriated as a backup against circumstances that were unforeseen for various reasons. Drawing on these funds to cover unanticipated expenses, such as repairs or replacement of key operational items or equipment or to meet workload demand or seize procurement opportunities, are all acceptable uses for contingency funds.

We have targeted a General Fund balance that exceeds \$12 million in each of the next five years, demonstrating a positive long-range financial perspective. In addition, the Budget Stabilization Reserve of \$2.5 million, established in Fiscal Year 2012-13, is projected to be maintained and possibly increased over the same five-year period. A General Fund balance that exceeds \$12 million is more than double the reserve required by the City's current Fiscal Sustainability Policy. Simply stated, this Biennial Budget is a spending plan that conservatively anticipates projected revenues that are sufficient to support anticipated expenses while leaving adequate reserves.

Financial projections included in this budget show local sales tax income as increasing incrementally over time. While these are encouraging economic times, we remain vigilant in continuously evaluating what we do, why we do it, how we do it, what it costs, and what it ultimately means to the citizens.

Authorized full-time positions citywide in Fiscal Year 2015-16 are 450, an increase of 12 positions over the current adopted budget and two positions more than the authorized positions in Fiscal Year 2012-13.



Operating Budget Highlights

In addition to the PSPRS and market wage adjustments referenced above, the following are major policy decisions and considerations contained in this Biennial Budget for Fiscal Years 2015-16 and 2016-17:

- The Wastewater Utility debt is budgeted for restructuring in FY 2015-16. The Wastewater Utility fund budget for FY 2015-16, includes \$249.6 million of Bond Proceeds and a corresponding repayment of existing debt of \$249.6 million. By restructuring the Wastewater debt, the City can extend the debt repayment period to better match the lifespan of the Wastewater System Expansion Project, which was completed in 2012. Not only does this restructuring more equitably match the cost of the asset with its life cycle but it will also allow the City to avoid rate increases and hold rates constant for many years. The City's sewer rates have been higher than many other jurisdictions in the state and an ongoing issue for both citizens and City leaders.
- The Aquatics Division in the Community Services Department are proposed in this budget to no longer be an enterprise fund and stand on its own as community service supported by the General Fund. While these services have always been supported by user fees and the General Fund, staff suggests that treating these services as an enterprise fund only adds unnecessary complexity to the accounting procedure.
- This budget appropriates \$111,911 for the payment of fees to the Arizona Department of Revenue for their sales tax collection services as directed by the State Legislature in the most recent legislative session.
- This budget proposes a single-step wage adjustment on the review dates of those employees who are not already at the top of the range for their position or otherwise adjusted for market equity as previously mentioned.
- This budget proposes to shift the \$2 million annual I.D.D. contribution to the General Fund over to the Wastewater Fund. This action will help offset the need for wastewater rate increases due to operating and capital needs for at least a few years. The act also addresses the public's expressed desire that "everyone contribute something to the wastewater program." The downside, of course, is a net reduction to General Fund revenues.
- PSPRS gave the City the option to either contribute based on an after phase-in rate over 3 years or a before phase-in rate for 1 year in order to fund unfunded liability. The City decided to contribute the higher rate in FY 2015-16 resulting in approximately a \$1.3 million increase from FY 2014-15 budget to benefit from the higher rate of return on investment that PSPRS is able to attain. The following rates and associated increases for employer retirement contributions for employees are factored into this budget:

Employer Contribution Rates	Fiscal Year 2014-15	Fiscal Year 2015-16	Projected
			Fiscal Year 2016-17
Arizona State Retirement System	11.60%	11.47%	11.47%
Public Safety Personnel Retirement System (Fire)	32.26%	41.98%	34.26%
Public Safety Personnel Retirement System (Police)	34.70%	45.95%	36.70%

- The following represents the breakdown of expenses by category compared to the prior year's budget:

TOTAL FINANCIAL PROGRAM	FY 14-15 ADOPTED BUDGET	% OF BUDGET	FY 15-16 ADOPTED BUDGET	% OF BUDGET	FY 16-17 APPROVED BUDGET	% OF BUDGET
Personnel Services	\$ 42,708,076	29%	\$ 45,562,931	11%	\$ 44,937,985	37%
Supplies & Services	33,346,364	22%	34,334,415	8%	32,809,208	27%
CIP and Capital Outlay	33,157,470	22%	30,583,577	7%	12,197,776	10%
Debt, Depreciation & Contingency	39,953,377	27%	308,195,508	74%	31,489,550	26%
TOTAL ALL FUNDS	\$ 149,165,287	100%	\$ 418,676,431	100%	\$ 121,434,519	100%

The Operating Budget for all funds totals \$79,897,346 for Fiscal Year 2015-16 and \$77,747,193 for Fiscal Year 2016-17. The Fiscal Year 2015-16 budget represents an increase of \$3,842,906 or 5.1% over Fiscal Year 2014-15's operating budget of \$76,054,440. Fiscal Year 2016-17 represents a decrease of \$2,150,153 or 2.7% from the Fiscal Year 2015-16 budget. Total debt service, depreciation, and contingencies for Fiscal Years 2015-16 and 2016-17 total \$308,195,508 and \$31,489,550, respectively; the large variance from Fiscal Year 2014-15 to 2015-16 is due to the Wastewater Debt Restructuring planned in Fiscal Year 2015-16 with a budget amount of \$249.6 million.

The budget for Fiscal Year 2015-16 reflects state shared revenue increases of \$286,213, or 2.1%, over the Fiscal Year 2014-15 adopted budget. The budget for Fiscal Year 2016-17 reflects an increase in state shared revenues of \$281,814 or 2% over the Fiscal Year 2015-16 budget. Sales tax, the largest single revenue source for the General Fund, is expected to end Fiscal Year 2014-15 at \$17,583,449, which is \$1,538,664 or 9.6% over the Fiscal Year 2014-15 adopted budget. The Fiscal Year 2015-16 budget reflects a total net increase of 1.6% over Fiscal Year 2014-15 year end estimate. The 1.6% percent net increase includes a 3% increase to city sales tax excluding one-time city sales tax audit revenue which is included in the Fiscal Year 2014-15 year end estimate. The Fiscal Year 2016-17 budgets reflect an increase of 3% from the Fiscal Year 2015-16 budget.

The City remains committed to funding the Partnership for Economic Development (PED) and the Convention & Visitors Bureau (CVB) using proceeds from the hotel/motel (3% additional tax) and restaurant and bar tax (1% additional tax). The City will continue to distribute funds based on actual collections of these taxes to the CVB and PED on a 75%/25% ratio, respectively.

Community Investment Program

The Fiscal Year 2015-16 Community Investment Program (CIP) budget is \$27,161,359, compared to \$28,758,827 in the Fiscal Year 2014-15 adopted budget, with water and drainage projects making up the bulk of the projected expenditures. The Fiscal Year 2015-16 CIP budget accounts for 6.5% of the total City budget, and includes \$11.7 million in carry forwards from the Fiscal Year 2014-15 CIP budget. The Fiscal Year 2016-17 CIP budget accounts for 8.2% of the total City budget with no carry forwards programmed from Fiscal Year 2015-16. The following illustrates the breakdown by category for CIP projects included in Fiscal Year 2015-16 and Fiscal Year 2016-17:

Program	CIP Budget FY 14-15 Adopted	% of Budget	CIP Budget FY 15-16 Adopted	% of Budget	CIP Budget FY 16-17 Approved	% of Budget
Community Services	\$ 120,000	0.4%	\$ 75,000	0.3%	\$ -	0.0%
General Government	5,805,000	20.2%	2,351,666	8.7%	30,000	0.3%
Operations:						
Admin	1,179,250	4.1%	-	0.0%	-	0.0%
Airport	307,600	1.1%	797,500	2.9%	500,000	5.0%
Drainage	3,733,681	13.0%	3,626,155	13.3%	2,138,000	21.5%
Parks	582,012	2.0%	971,946	3.6%	1,169,543	11.8%
Streets	2,414,842	8.4%	700,500	2.6%	635,000	6.4%
Wastewater	2,936,432	10.2%	4,799,379	17.7%	-	0.0%
Water	11,680,010	40.6%	10,339,213	38.0%	5,474,633	55.0%
Public Safety	-	0.0%	3,500,000	12.9%	-	0.0%
TOTAL	\$ 28,758,827	100.0%	\$ 27,161,359	100.0%	\$ 9,947,176	100.0%

Summary/Conclusion

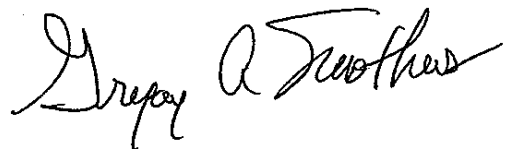
In summary, the budget document attached to this message represents a great deal of planning and effort. The result is a workable spending plan that is contingent on available revenues. The City is committed to keeping its cost of providing essential public services within the most reliable revenue streams and continuing to rely on innovation and planning to accomplish this objective.

We wish to thank all the dedicated people of this organization, especially the Department Heads and Division Managers for their cooperative efforts in developing this budget. A special note of thanks goes to Cassandra Clow, Senior Budget Analyst, as well as the rest of the Administrative Services Department and others for rising to the call and rallying around the development of this document. We also thank the Mayor and City Council for allowing us the opportunity to help lead this fine organization toward making a positive impact on the quality of life for all citizens of Lake Havasu City.

Respectfully submitted,



Charlie Cassens
City Manager



Gregory A. Smothers, CPA, CFE
Interim Administrative Services Director

MAYOR & CITY COUNCIL



Mark S. Nexsen
Mayor
Term Expires 11/2018



Donna Brister
Vice Mayor
Term Expires 11/2016



Jeni Coke
Councilmember
Term Expires 11/2018



Dean Barlow
Councilmember
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Michele Lin
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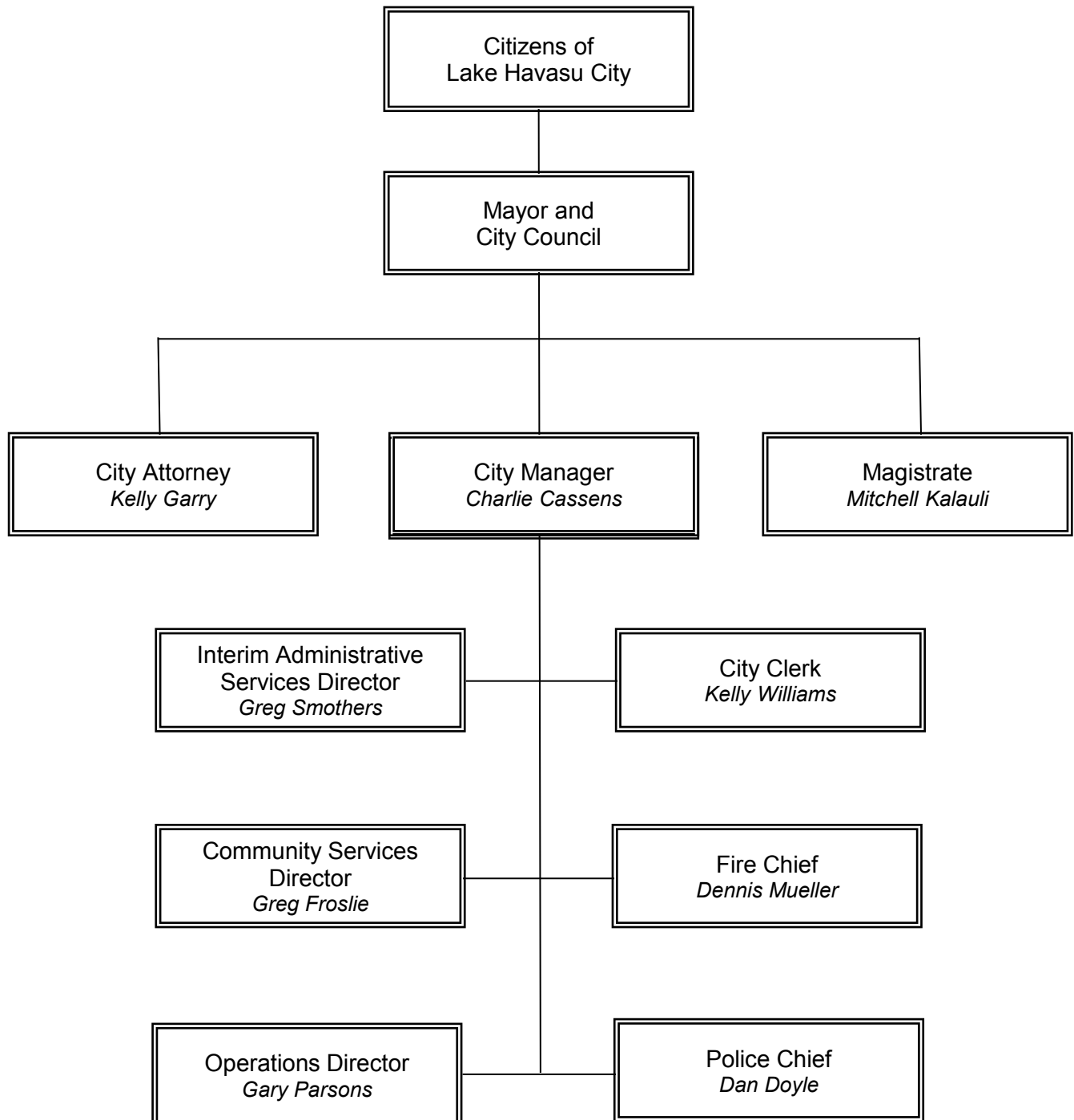


Don Callahan
Councilmember
Term Expires 11/2016



Cal Sheehy
Councilmember
Term Expires 11/2018

ORGANIZATION CHART



CITY COUNCIL STRATEGIC ACTION PLAN

CITY FISCAL HEALTH

Lake Havasu City will implement innovative and responsible policies and business practices to effectively manage its fiscal and human resources. The City will maintain a stable financial environment that is transparent and that maintains an outstanding quality of life for our citizens. Business practices will be efficient, business friendly, and ensure exceptional customer service to all stakeholders and citizens.

Goal: Keep the City financially healthy.

- Maintain Balanced Budget
- Complete Wastewater Debt Restructuring
- Develop Budget Stabilization Management Policy
- Update Fiscal Sustainability Policy
- Implement Priority Based Budgeting
- Pension Expenses-Legislative Agenda

INFRASTRUCTURE ASSETS

Lake Havasu City will maintain its current infrastructure and plan strategically for future infrastructure that supports the community's quality of life and economic variability.

Goal: Continue to maintain and improve community assets within available resources.

- Identify Projects That Provide a Return on Investment
- Site Six Redevelopment Planning – General Plan
- Develop Wash Remediation Program
- Develop Havasu 280 through Partnership with Arizona State Parks and the Bureau of Land Management
- Investigate Opportunities for Comfort Stations in Channel
- Analysis of Playing Field Resources

COMMUNITY

Lake Havasu City will provide programs, gathering places, and events where the community can come together to participate in opportunities of learning and recreation. Sustainable relationships with the community will be cultivated through citizen engagement, outstanding customer service, and clear, accessible communication.

Goal: Engaged and well-informed community.

- Plan and Develop Motor Sports Facility
- Develop Better Communication/Education with Citizens
- Special Events Funding
- Implement Veteran's Court
- Focus City Lobbying Efforts on Improving State's Redevelopment Policies
- Expand Havasu Youth Advisory Council to Include Other Grades
- Promote Public Art Groups
- Update General Plan, Specific Area Plans for Channel, SARA Park, and Motorsports Park
- Review and Renew Title 14 Zoning Code

CITY ORGANIZATION

Lake Havasu City will implement programs and projects that create a clean, safe, and sustainable environment and that provide citizens with opportunities for an engaged, healthy, and active lifestyle. City will provide a working environment and benefits to attract and retain a workforce that is committed to providing outstanding service to citizens and exceptional value for tax dollars invested by citizens.

Goal: Attract and retain a qualified workforce for the betterment of the community.

- Continue to Develop Citywide Succession Plan
- Improve Communications and Community Outreach
- Ensure Decisions Made are Sustainable
- Develop Performance-Based Employee Compensation Program

ECONOMIC GROWTH

Lake Havasu City will seek diverse, high quality development, and will foster local jobs through the strategic pursuit of industries including distribution, renewable energy, engineering, medical, and manufacturing. Business investment and sustainability will be fostered through streamlined processes and ongoing relationships with the PED and others.

Goal: Facilitate the expansion of local economy.

- Develop Further Collaboration with the Partnership for Economic Development, Convention & Visitors Bureau, and Chamber of Commerce
- Continue to Implement CVB Wayfinding and Branding Program
- Work Collaboratively with ASU
- Grow Tourism
- Investigate Revenue Allocation District
- Develop Committee for McCulloch Corridor and R/UDAT study implementation
- Review & Recommend Changes to McCulloch Blvd. Design Plan

HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community.

The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section contains the Vision-Mission-Core Businesses and the Budget Message which discusses the focus of City Council and City staff and how the organization dealt with fiscal challenges to achieve a balanced budget. Also included in this section is an introduction of the Mayor and City Councilmembers, the City organizational chart, City Council Strategic Action Plan, an overview of the budget process, budget calendar, and concludes with an explanation of the basis of budgeting used and budget amendments.

CITY PROFILE

Included in this section are interesting facts pertaining to the development of Lake Havasu City, an overview of attractions, amenities, and services offered, and demographic statistics for the community.

BUDGET SUMMARY

The Budget Summary section consists of Fund Descriptions; schedules that provide the viewer with financial information in a variety of formats, including Total Financial Resources, Expenditures by Program and Department, Projected Year End Available Resources for all funds, and outstanding debt service obligations; a look at Budget Trends for the last ten years; excerpts from the Fiscal Sustainability Policy; and Five-Year Financial Projections for selected funds are also included in this section.

REVENUE SUMMARY

This section offers a detailed discussion on the various revenue sources of the City and includes historical data and future revenue assumptions as well as property tax levy and rate information.

OPERATING BUDGET

The Operating Budget is divided into two sections:

- Operating Budgets
- Other Operating Budgets

Each section includes a brief description of the services provided, prior year accomplishments, goals and objectives, a listing of the authorized positions, as well as historical and future expenditure information.

CAPITAL BUDGET

This section explains the relationship between the operating and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by fund.

A schedule of the Community Investment Program Ten-Year Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated City Council Strategic Action Plan, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

HOW TO MAKE THE MOST OF THIS DOCUMENT

PERSONNEL SCHEDULES

The following schedules are included in this section:

- Personnel Costs by program
- Positions Per Capita Trends
- Citywide Schedule of Authorized Positions by Department
- Salary Structure

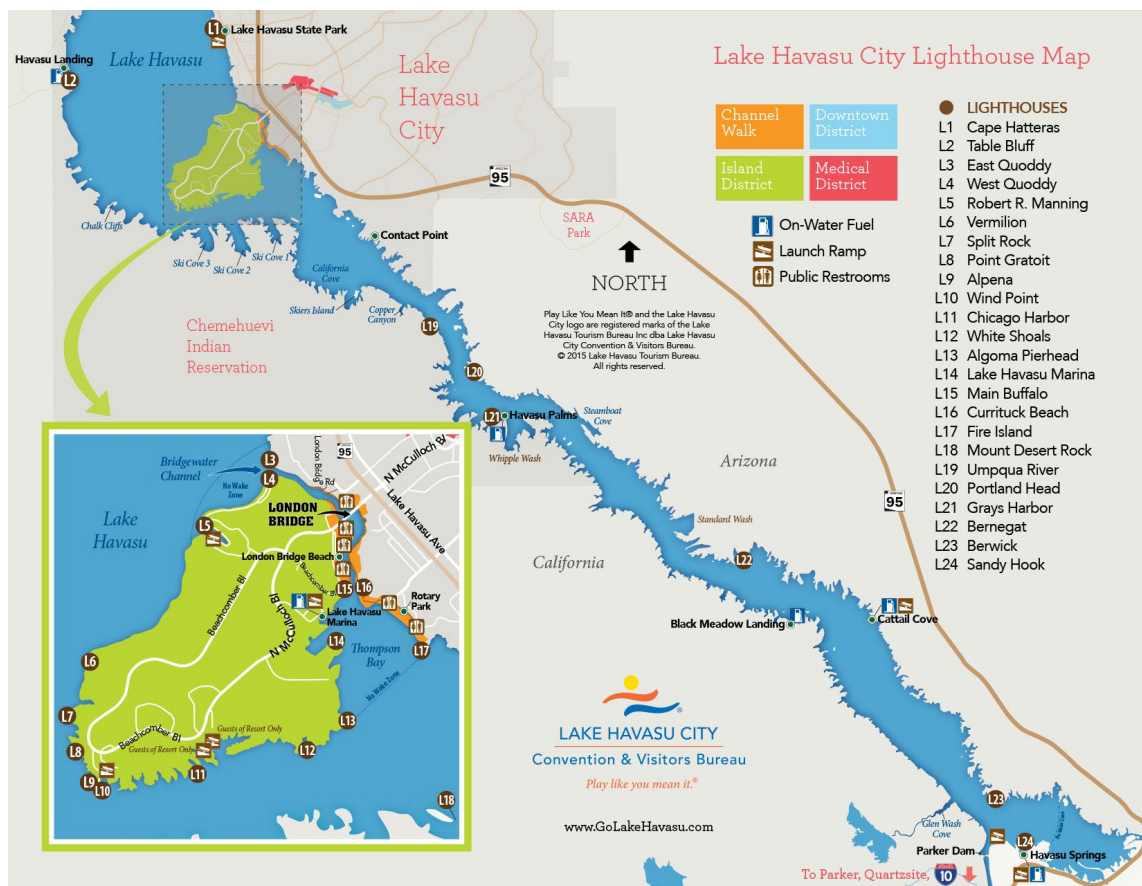
A narrative is included which discusses significant changes in staffing levels.

LEGAL DOCUMENTS

This section contains the Official Budget Forms as submitted to the State of Arizona Office of the Auditor General, and excerpts from the Arizona Revised Statutes pertaining to budgetary law.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document, a glossary of terms, and an index.



Map and photos of lighthouses throughout the budget book are courtesy of the Convention & Visitors Bureau (CVB)

BUDGET PROCESS OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least six months prior, with projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council's Strategic Action Plan set the tone for the development of the budget. The City Council identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Ten-Year Community Investment Program (CIP) due to the potential impact on the operating budgets. The capital budget process begins with a review of the previous CIP plan, in which completion dates and cost estimates for the current year's projects are updated by the project leads. Requests for new CIP projects and capital items are submitted, prioritized by critical need while maintaining sustainable levels over the next five years as set forth in a five year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming two years, and guidelines received from the City Manager. Departments then submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and Administrative Services Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to May 1, the City Manager submits to the City Council a proposed biennial budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the budget fiscal year. City Council Budget Work Sessions are held in May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the ten-year CIP and year one of the tentative budget, and approves year two of the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, but may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget for year one and approval of the budget for year two occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than seven days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is more than seven days after adoption of the final budget.

BUDGET AND CIP CALENDAR

Actions and Deadlines

2014	November	14	Departments provide listing of proposed new CIP projects to Project Managers
2015	January	5-6	City Council Retreat
	February	3-4	HTE budget entry training provided; recommended to attend a one-hour training session
		4	Departments receive budget instructions and City Manager's guidelines with all operating budget forms
		10	CIP Status Reports (for projects budgeted in the current fiscal year) and proposed new CIP project requests due to Administrative Services
		27	Departments submit preliminary operating budget requests (including personnel, capital, maintenance, and vehicle/equipment replacement needs) to Administrative Services
	March	2-6	Administrative Services reviews budget submittals; confers with departments as needed
		19	City Manager and Department Directors receive first draft of Preliminary Budget
		23-27	Departments review Preliminary Budget with City Manager and Administrative Services (refer to separate schedule for appropriate meeting time)
	April	3	Departments submit revisions to Preliminary Budget to Administrative Services
		21	City Council CIP Work Session (9:00 a.m.)
	May	5	City Council Budget Overview & Budget Work Session (1:30 p.m.)
		19	City Council 2nd Budget Work Session (1:30 p.m.)
	June	4	City Council receives Proposed Tentative Budget from Clerk's Office
		9	City Council adopts CIP and Tentative Budget
		23	City Council adopts Final Budget
	July	1	Begin new fiscal year
		14	City Council adopts Property Tax Levy

BUDGET BASIS AND AMENDMENTS

BUDGET BASIS

Basis of accounting refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the General Fund) are prepared on a modified accrual basis. This means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they become measurable and available. However, since debt service resources are provided during the current year for payment of long-term principal and interest due early in the following year, the expenditures are recognized in the current year in the Debt Service Fund.

The Enterprise Funds (Airport, Refuse, Wastewater, and Water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). Generally Accepted Accounting Principles are the rules or standards to which accountants abide by when preparing financial statements. Lake Havasu City prepares the annual budget utilizing the GAAP standards.

BUDGET AMENDMENTS

As specified in Arizona Revised Statutes §42-17106, the City Council may authorize the transfer of monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, the transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona, and the majority of the members of the governing body votes affirmatively on the transfer at a public meeting. Under City policy, the Administrative Services Director or designee may transfer unencumbered appropriated balances within an office, department, or agency. These budget transfers are reviewed by the relevant operating department director and the budget staff. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's computerized financial system.



City Profile

Community Profile
Demographics



COMMUNITY PROFILE

BACKGROUND

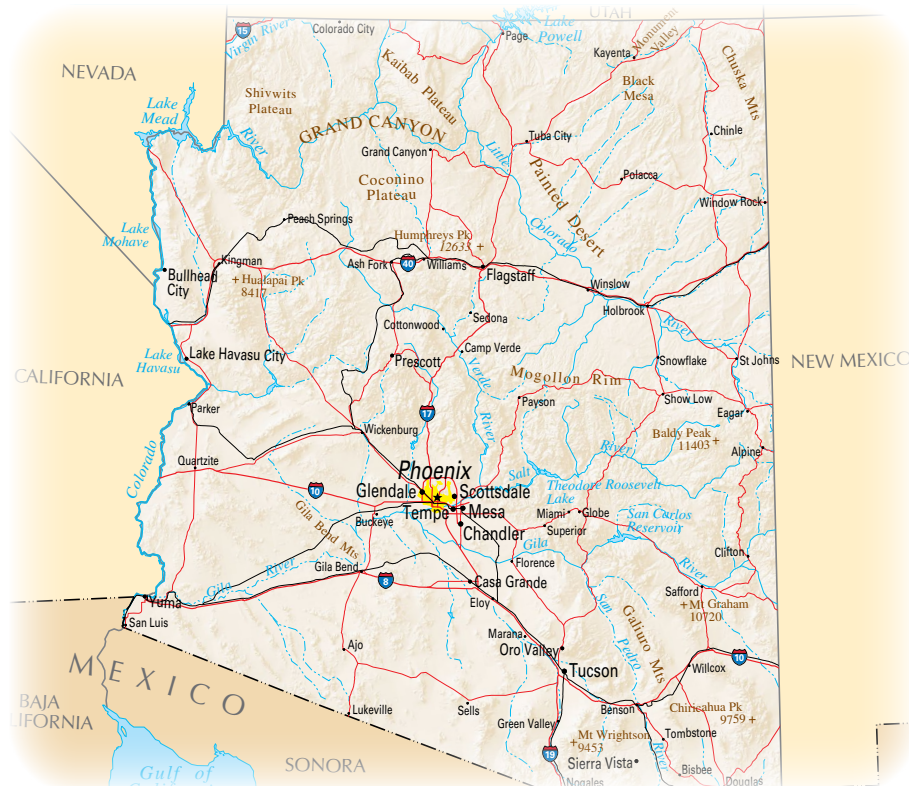
Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

HIGHWAY MILES TO MAJOR CITIES

ALBUQUERQUE, NM	530
FLAGSTAFF, AZ	200
LAS VEGAS, NV	150
LOS ANGELES, CA	320
PHOENIX, AZ	200
SALT LAKE CITY, UT	570
SAN DIEGO, CA	375
SAN FRANCISCO, CA	600
TUCSON, AZ	320



COMMUNITY PROFILE

GOVERNMENT

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is responsible for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.

SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. A total of twenty-four lighthouses can be seen on the shores of the lake.

COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum.

The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available. The mall is anchored by Dillard's, J.C. Penney's, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Up-

town McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

- BMX track
- Boat & watercraft rentals
- Boat repair
- Boat tours
- Bocce ball
- Campgrounds
- Dog parks
- Fishing areas
- Fitness centers
- Hiking and nature trails
- Golf courses
- Horseshoe pits
- Marinas & launch ramps
- Model airplane field
- Motocross Track
- Motor raceway
- Picnic grounds
- Shooting range
- Skate park
- Swimming beaches
- Trailer parks
- Volleyball courts

A municipally-owned and operated aquatics complex combines leisure/competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a 254-foot pipeline water slide, a large indoor community center/gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.

COMMUNITY PROFILE

VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number 33,420 as of the November 2014 general election.

EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The College has five campuses in Mohave County with a student population of 2,082 in Lake Havasu City in Fiscal Year 2014-15. The Lake Havasu City campus houses a library, student learning center and bookstore that are open to the public. Various events are offered each semester and are open to the public.

In partnership with more than 15 colleges and universities, MCC offers residents an opportunity to obtain advanced degrees without leaving the area.

Arizona State University opened a campus in the fall of 2012 with 70 students, and has since grown to approximately 123 students in Fiscal Year 2014-15. ASU Colleges at Lake Havasu City is the realization of some of the most innovative thinking in higher education. ASU is offering a curriculum that connects disciplines resulting in a more holistic view of the world. It is an important part of the ASU model to create the New American University, and Lake Havasu students will be part of a new generation prepared to create a more sustainable culture – and enjoy a unique collegiate experience in the process.

MEDICAL

Havasu Regional Medical Center is a TJC accredited, licensed 181-bed acute care facility providing health care services for the region. Over 100 physicians and allied health

professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines, including open heart and neurosurgery.

Havasu Surgery Centre is a multi-specialty surgery center for out-patient surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 19 hotels/motels and 148 restaurants and bars.

BUSINESS LICENSE

The City's Business License office reports 4,539 active business licenses.

MAJOR EMPLOYERS

The following are the City's top ten major employers:

- Havasu Regional Medical Center
- Lake Havasu Unified School District No. 1.
- Lake Havasu City
- Sterilite Corporation
- Walmart
- Shugrue's Restaurants
- London Bridget Resort
- Bashas' (two locations)
- Anderson Auto Group
- River Medical

CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.

COMMUNITY PROFILE

Weather Averages for Lake Havasu City, AZ

Month	Temperature (F)		Total Precipitation (inches)
	Maximum	Minimum	
January	70.6	44.2	0.00
February	76.6	48.9	0.04
March	82.2	54.4	0.13
April	87.0	57.6	0.02
May	95.2	66.7	0.00
June	105.8	76.5	0.00
July	108.7	83.7	0.31
August	104.3	80.1	1.56
September	101.1	75.5	1.78
October	91.0	63.5	0.13
November	77.4	50.4	0.00
December	65.9	47.1	0.69
Annual	88.8	62.4	4.66

Source: Western Regional Climate Center (www.wrcc.dri.edu)

Period of Record: 2014

[Western Regional Climate Center, wrcc@dri.edu](http://www.wrcc.dri.edu)

CULTURE AND RECREATION

Parks	
Total Number of Parks	15
Total Park Acreage	1,212
Park Uses	3,238

PUBLIC SAFETY

Fire Protection	
Number of Stations	6
Number of Authorized Positions	85
Number of Structural Fires	25
Avg. Response Time-Emergencies (minutes)	6:06
Number of Emergency Responses:	8,154
Fire Inspections	2,751

Police Protection	
Number of Authorized Positions:	
Sworn	83
Civilian	38
Avg. Response Time-Priority 1 (minutes):	7:02
Number of Reports Issued	7,100
Number of Incidents Handled	53,897

COMMUNITY PROFILE

TRANSPORTATION

Airport	
Annual Takeoffs, Approaches, & Landings	40,000
Runway Length (in feet)	8,001
Based Aircraft	110
Enclosed Hangars	78
Shade Ports	16
Fuel Flowage	491,262

Havasus Mobility	
Number of Buses	5
Number of Days Operational (per week):	5
Miles Driven	41,932
Total Ridership	8,348

Streets	
Miles of Crack Filling	27
Miles of Roadways	435
Miles of Streets Resurfaced	40
Skin Patches	97
Streetlights	84
Traffic Signals	13
Utility Patches	174

UTILITIES

Wastewater	
Sanitary Sewer (miles)	352.9
Number of Lift Stations:	
City Owned	47
Private	11
Personal Pump Stations	18
Sewage Treatment Plants	3
Average Daily Flowage	3.73
Number of Active Connections	26,351

Water	
Water Lines (miles)	500
Number of Active Connections	30,358
Available Allotment (acre feet)	28,582

NOTE: Above statistics represent FY 2014-15 actual data.

DEMOGRAPHIC STATISTICS TEN YEAR HISTORY

Fiscal Year	Population	Per Capita Income	Median Age	School Enrollment	Unemployment Rate
	(1)	(2)	(2)	(3)	(4)
2005-06	53,435	\$21,025	48.3	6,453	4.3%
2006-07	54,610	\$21,389	47.9	6,463	4.3%
2007-08	55,263	\$21,607	48.0	6,227	6.6%
2008-09	55,429	\$26,219	47.7	6,175	9.8%
2009-10	55,502	\$21,494	47.8	6,163	8.1%
2010-11	52,527	\$26,539	51.4	5,833	8.3%
2011-12	52,406	\$25,224	50.2	5,677	10.3%
2012-13	52,720	\$27,628	50.7	5,622	10.7%
2013-14	52,908	\$26,852	51.0	5,561	9.4%
2014-15	53,193	N/A	51.4	5,559	7.6%

Sources:

- (1) Fiscal year 2011 from the U.S. Census.
All other years from the Arizona Economic Estimates Commission and the Arizona Office of Employment and Population Statistics www.azstats.gov
- (2) Fiscal Year 2005-16 thru 2013-14 Demographics Now estimates.
Starting in Fiscal Year 2014-15, Demographics Now estimates are no longer available. Fiscal Year 2014-15 data will be updated when it becomes available from a new reliable source.
- (3) Lake Havasu Unified School District No. 1
(excludes charter and private schools)
- (4) Fiscal year 2012 to present Arizona Department of Administration, Office of Employment & Population Statistics.
All other years from Arizona Workforce Informer.

NOTE: The information contained in the sources used for this table is revised continually resulting in annual adjustments. Therefore, data presented may not match prior year's tables.



Budget Summary

Budget Highlights

Budget Trends - Ten-Year History

Fiscal Sustainability Policy

Five-Year Financial Projections - Selected Funds





Budget Summary

Budget Highlights

Fund Descriptions

Total Financial Program

Budget Summary

Total Financial Resources

Expenditures by Program

Expenditures by Department

Projected Year End Available Resources

Financial Summary

Community Investment Program Summary

Debt Service Summary

Statutory General Obligation Debt Limitations

Debt Service Schedule

Capital Lease Schedule



FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which is a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has four types of governmental funds: the General Fund, Capital Projects Funds, Debt Service Fund, and Special Revenue Funds.

- **General Fund.** The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.
- **Capital Projects Funds (Community Investment Fund and Property Acquisition Fund).** Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay items including the acquisition or replacement of land, buildings, and equipment for public safety, parks & recreation, general government, streets, and drainage improvement projects.
- **Debt Service Fund.** A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- **Special Revenue Funds.** Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- ◇ **Community Development Block Grant (CDBG) Fund.** This fund accounts for all federal CDBG activities. These revenues are to be used for the development of viable urban communities, affordable housing and a suitable living environment, and expanded economic opportunities.
- ◇ **Grant Funds (Federal and State).** Most grants that are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City, grants which have been applied for and are pending notification of award, and grants that the City may possibly apply for if the opportunity becomes available.
- ◇ **Highway User Revenue Fund (HURF).** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.
- ◇ **Improvement District Funds.** These funds are financed through the assessment of property taxes. The City currently has two active improvement districts:
 - » **Improvement District No. 2 Fund.** Maintenance and improvements to the London Bridge Plaza.
 - » **Improvement District No. 4 Fund.** Maintenance and improvements to the electric street lights as Wheeler Park and the median landscaping on the lower McCulloch Boulevard.
- ◇ **Metropolitan Planning Organization Fund.** This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation (ADOT).

FUND DESCRIPTIONS

- ◇ **Special Programs Funds.** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.
 - » **Court Enhancement Fund.** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.
 - » **Fill the Gap Fund.** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.
 - » **Judicial Collection Enhancement Fund (JCEF).** This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.
 - » **Parks and Recreation Memorial Tree Fund.** This fund accounts for the growth and dedication of commemorative trees, as well as benches and plaques that are placed throughout the City as a memorial through a citizen request. The revenues of this fund are received from contributions and donations.
 - » **PD Vehicle Towing Fund.** This fund accounts for expenses related to towing of immobilized or impounded vehicles pursuant to Arizona Revised Statute §28-3511. The revenues of this fund are derived from fees for post-storage hearings as dictated by Arizona Revised Statute §28-3513 and are restricted in use.
- » **WALETA (Western Arizona Law Enforcement Training Academy) Fund.** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.
- ◇ **Racketeer Influenced and Corrupt Organizations Act Fund (RICO).** This fund accounts for RICO funds which are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.
- ◇ **Tourism / Economic Development Fund.** This fund receives the 3% tax on transient lodging (less than 30-day rentals) and 1% of the restaurant and bar sales tax, which is dedicated to the promotion of tourism and economic development.

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. The City currently has no active fiduciary funds.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service. The accounting principles used for proprietary

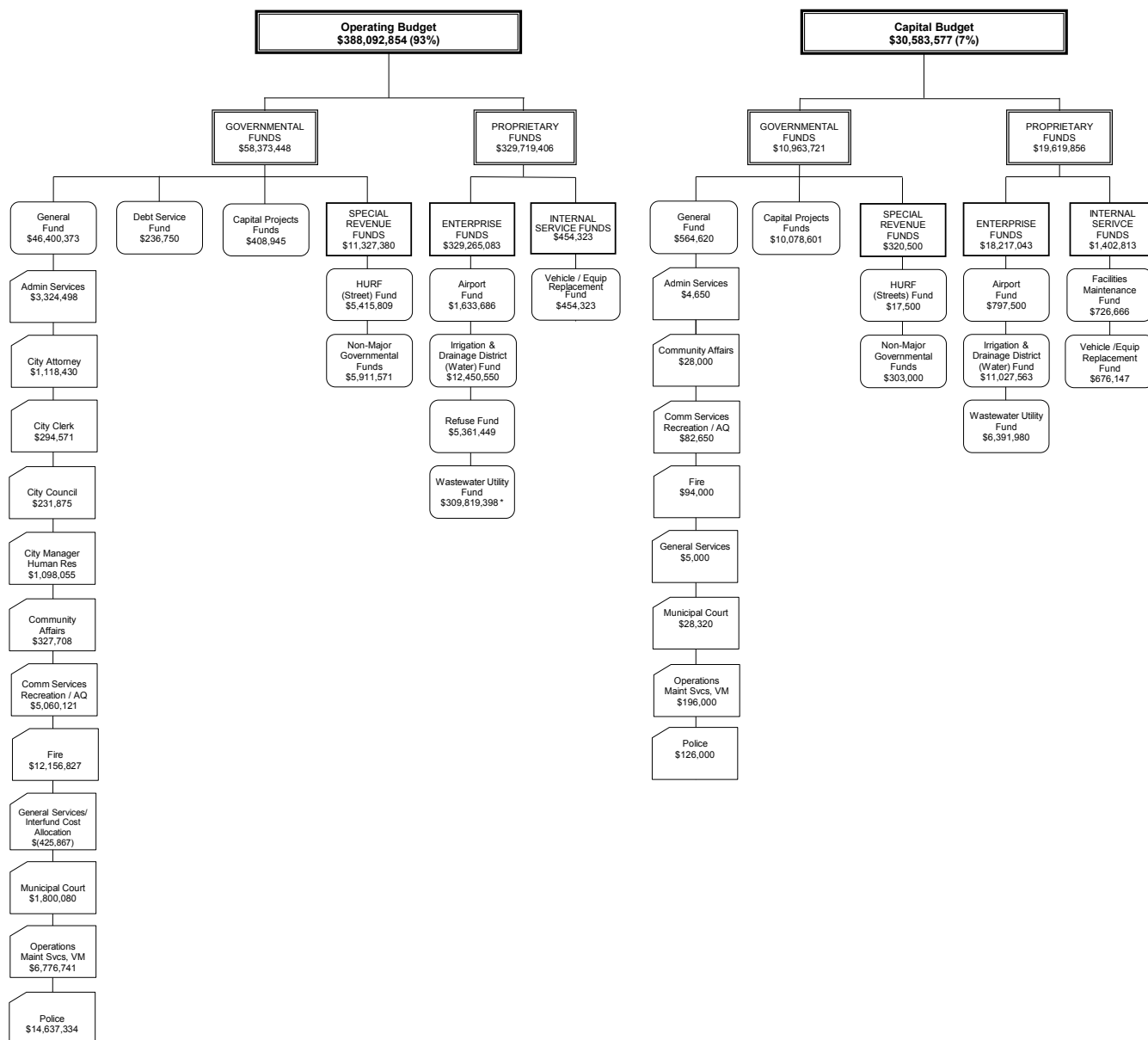
FUND DESCRIPTIONS

funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has six proprietary funds, four are enterprise funds and two are internal service funds.

- **Enterprise Funds.** Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.
 - ◇ **Airport Fund.** This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.
 - ◇ **Irrigation & Drainage District (Water) Fund.** The main revenue sources in this fund are user charges for water services and a property tax. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.
 - ◇ **Refuse Fund.** This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.
 - ◇ **Wastewater Utility Fund.** This fund reflects activity related to wastewater collection and treatment. User charges are the primary revenue source to fund operating expenses and repayment of debt associated with the recently completed sewer expansion.
- **Internal Service Funds.** An internal service fund is used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments on a cost-reimbursement basis, and predominantly benefits governmental funds.
 - ◇ **Facilities Maintenance Fund.** This fund was established for reactive maintenance projects that are necessary to keep existing assets operating and reduce risks associated with asset failure. The original funding for the Facilities Maintenance Fund was transferred from the General Fund with the closure of the LHC Employee Benefit Trust Fund. Future funding will be provided by charging departments to cover the asset maintenance and repair costs.
 - ◇ **Vehicle/Equipment Replacement Fund.** This fund accounts for the accumulation of resources from each department for the replacement of vehicles and equipment. In addition to interest earnings, revenues for this fund come from proceeds collected from auctioning of vehicles and/or equipment that are no longer economically serviceable.

TOTAL FINANCIAL PROGRAM FY 2015-16

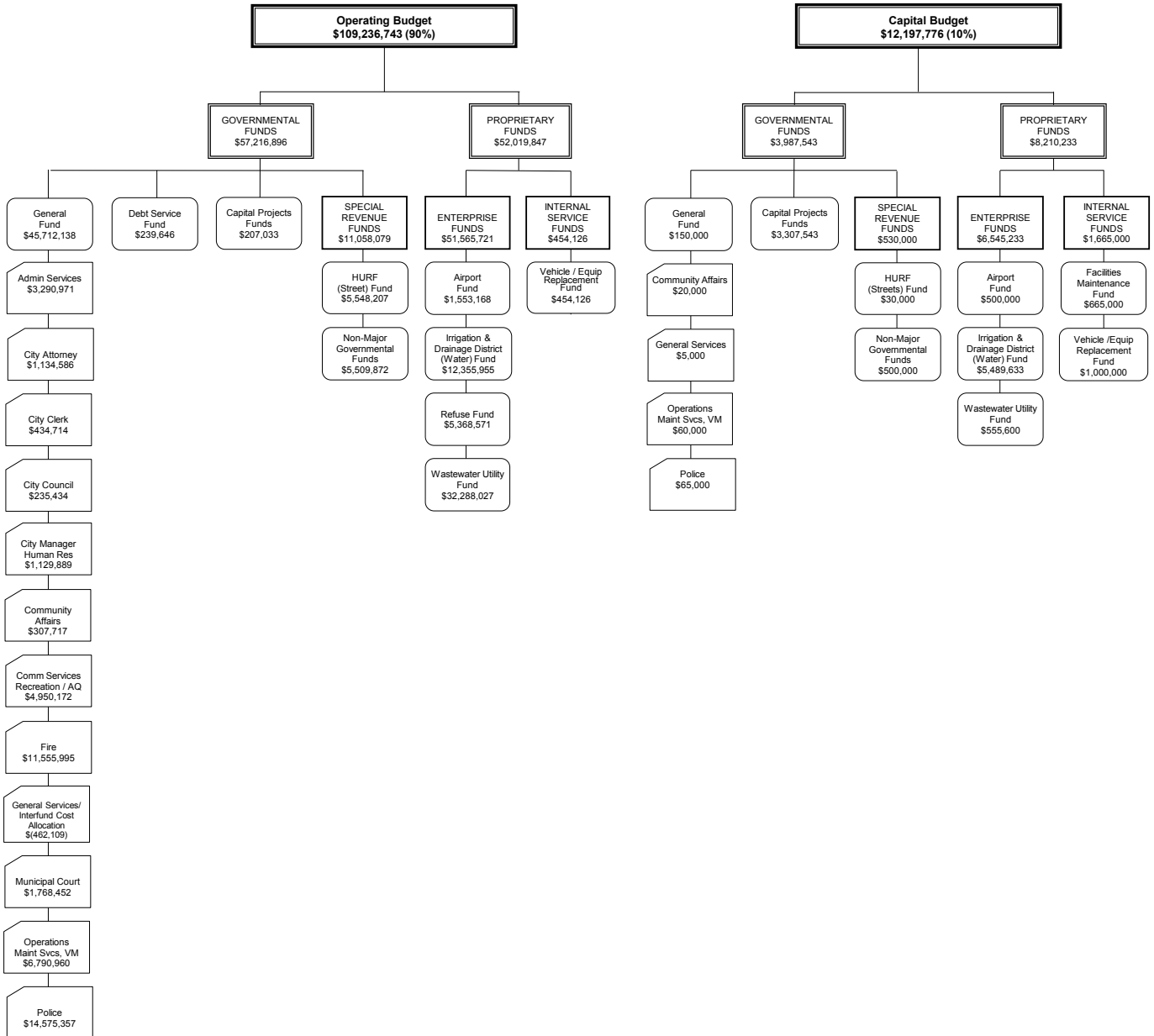
**TOTAL BUDGET
\$418,676,431**



* The large increase to the Wastewater Utility Fund in Fiscal Year 2015-16 is due to the budgeting of \$249.6 million for the restructuring of the Wastewater debt.

TOTAL FINANCIAL PROGRAM FY 2016-17

**TOTAL BUDGET
\$121,434,519**



BUDGET SUMMARY FY 2015-16

Where The Money Comes From

Charges for Services	\$ 1,888,496 *
Community Investment Program Revenues	1,009,764
Debt Proceeds	249,576,992 **
Federal & State Grants	4,255,255 *
Fines & Forfeitures	1,357,514 *
Franchise Fees	1,918,970 *
Improvement Districts	86,700 *
Intergovernmental Revenues	21,009,303
Investment Earnings	1,174,438 *
Lease Proceeds	3,500,000
Licenses & Permits	1,729,659 *
Local Taxes	28,784,672
Miscellaneous	204,118 *
Pension & Trust Funds	4,000 *
Utility Revenues	<u>39,830,974</u>
Total Revenues & Other Financing Sources	356,330,855
Total Available Resources	<u>121,287,293</u>
Total All Funding Sources	<u>\$ 477,618,148</u>

* Shown as Other Miscellaneous Revenues in chart on next page

** Debt proceeds are for the \$249.6 million Wastewater debt restructuring.

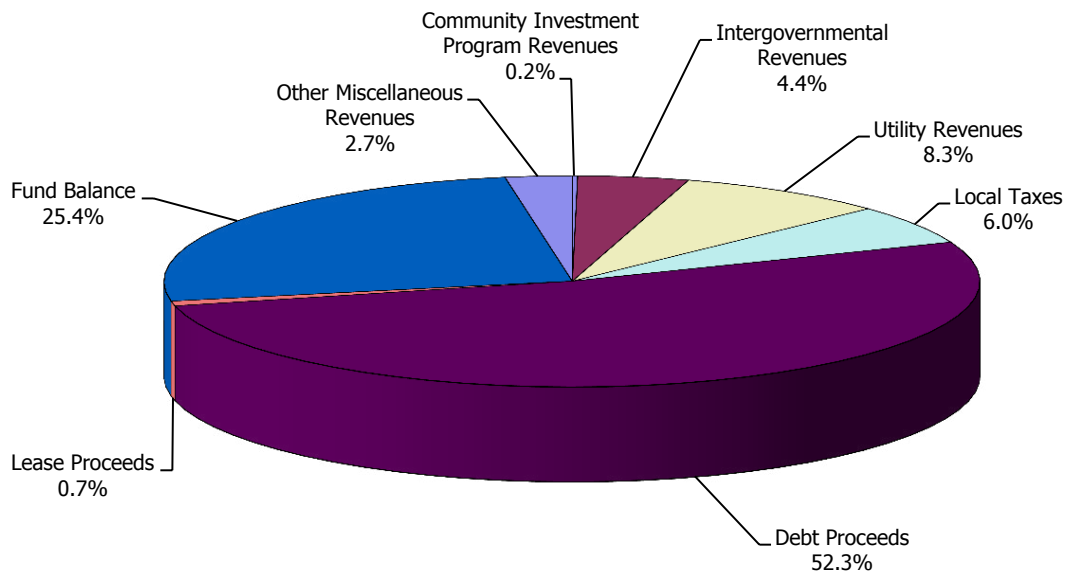
Where The Money Goes

Community Services	\$ 4,922,808
Recreation/Aquatic Center	3,609,654
General Government	9,393,962
Debt Service Fund	236,750
Operations	16,071,159
Refuse	5,361,449
Wastewater	316,211,378 *
Water	23,478,113
Public Safety	28,176,946
Community Investment Program	<u>11,214,212</u>
Total All Expenditures	<u>\$ 418,676,431</u>

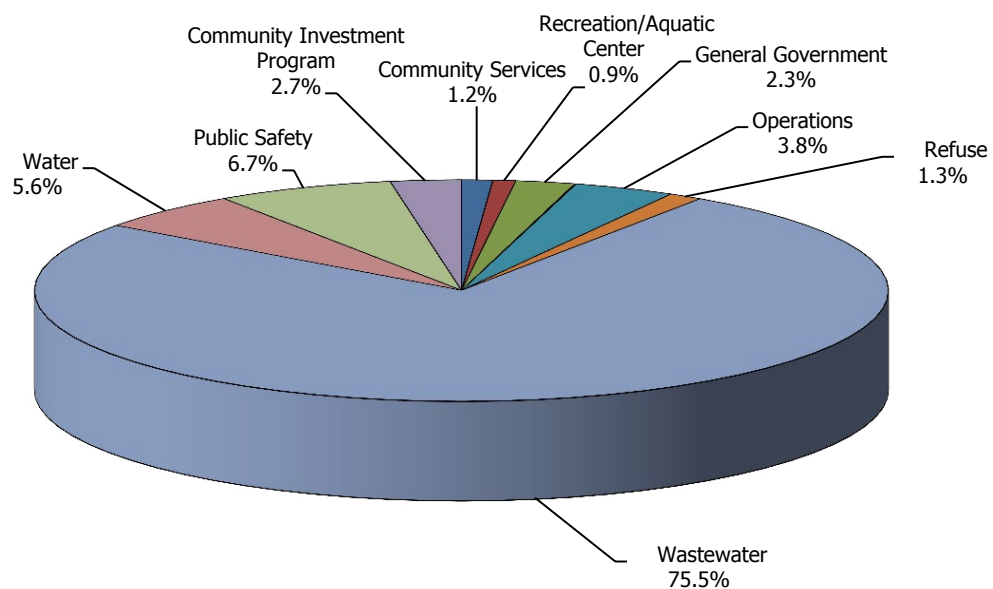
* Included in Wastewater is the \$249.6 million Wastewater debt restructuring

BUDGET SUMMARY FY 2015-16

Total Financial Resources
\$477,618,148



Total Budgeted Expenditures
\$418,676,431



BUDGET SUMMARY FY 2016-17

Where The Money Comes From

Charges for Services	\$ 1,851,953 *
Community Investment Program Revenues	472,120
Federal & State Grants	3,593,170 *
Fines & Forfeitures	1,370,830 *
Franchise Fees	1,976,539 *
Improvement Districts	86,700 *
Intergovernmental Revenues	21,389,156
Investment Earnings	1,188,848 *
Licenses & Permits	1,759,513 *
Local Taxes	29,432,135
Miscellaneous	141,228 *
Pension & Trust Funds	4,000 *
Utility Revenues	<u>40,210,694</u>
Total Revenues & Other Financing Sources	103,476,886
Total Available Resources	<u>73,772,892</u>
Total All Funding Sources	<u><u>\$ 177,249,778</u></u>

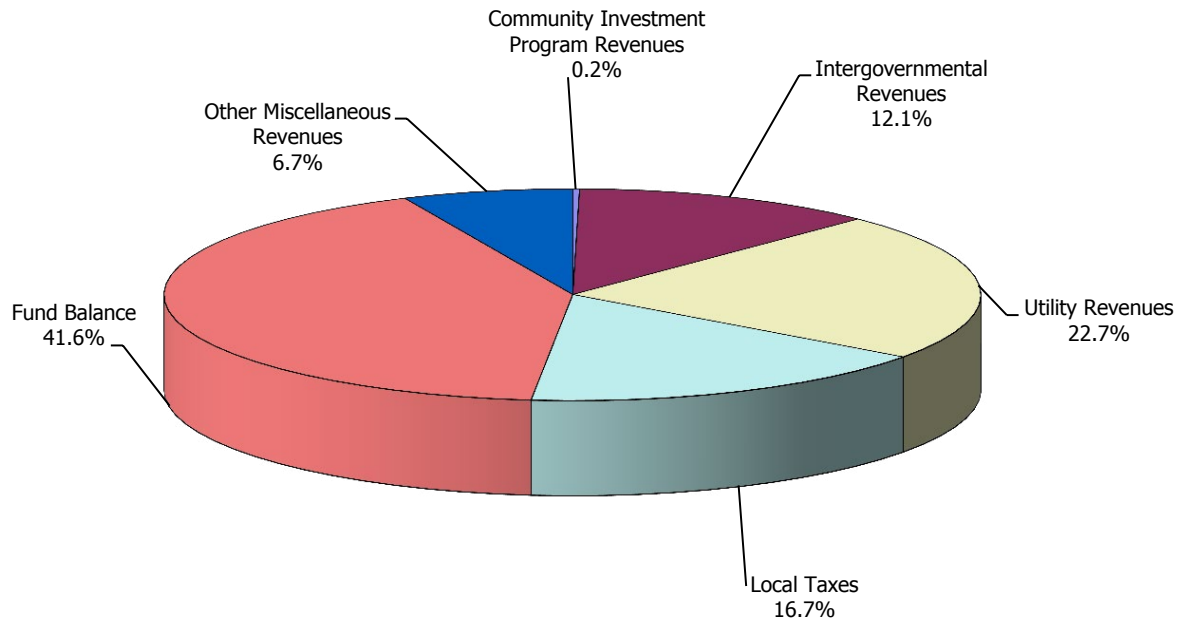
* Shown as Other Miscellaneous Revenues in chart on next page

Where The Money Goes

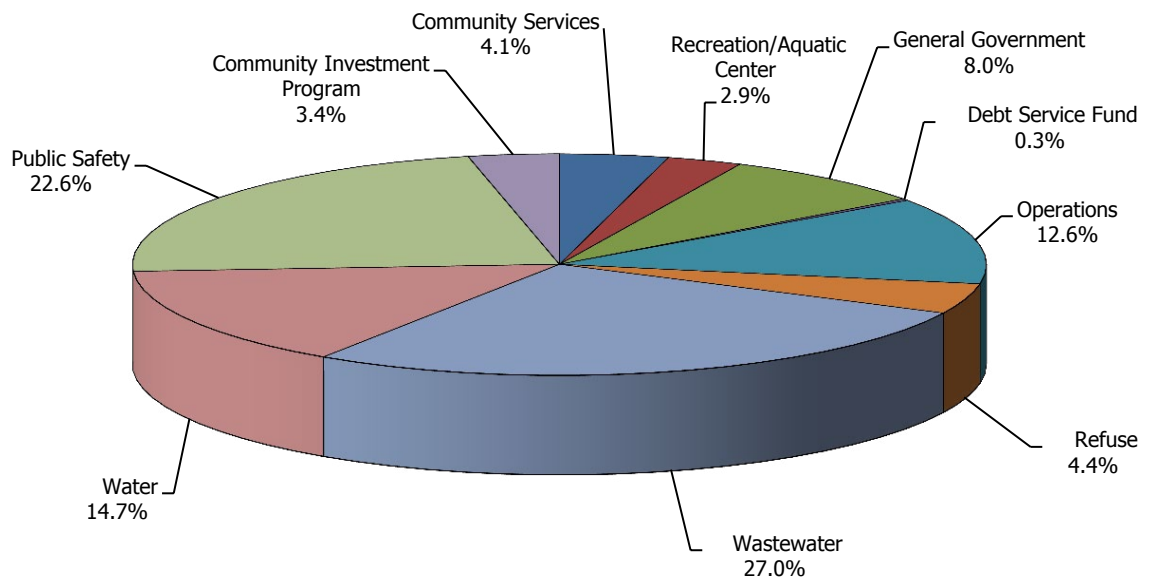
Community Services	\$ 4,996,055
Recreation/Aquatic Center	3,459,519
General Government	9,658,978
Debt Service Fund	327,717
Operations	15,348,071
Refuse	5,368,571
Wastewater	32,843,627
Water	17,845,588
Public Safety	27,406,817
Community Investment Program	<u>4,179,576</u>
Total All Expenditures	<u><u>\$ 121,434,519</u></u>

BUDGET SUMMARY FY 2016-17

Total Financial Resources
\$177,249,778



Total Budgeted Expenditures
\$121,434,519



TOTAL FINANCIAL RESOURCES

	Actual FY 13-14	Adopted Budget FY 14-15	Adopted Budget FY 15-16	Approved Budget FY 16-17
General Fund				
Charges for Services	\$ 1,081,265	\$ 1,051,936	\$ 1,327,935	\$ 1,286,778
Fines & Forfeitures	1,297,753	1,221,020	1,197,499	1,209,475
Intergovernmental Revenues	13,426,352	14,280,757	14,647,552	14,935,077
Licenses & Permits	1,645,593	1,636,839	1,729,659	1,759,513
Other Revenues	6,215,202	2,395,123	2,353,505	2,413,422
Taxes	17,917,840	19,245,742	21,225,108	21,817,571
Total General Fund	\$ 41,584,005	\$ 39,831,417	\$ 42,481,258	\$ 43,421,836
Special Revenue Funds				
CDBG, Home, State Special Projects	\$ 186,344	\$ 1,038,313	\$ 1,427,612	\$ 1,487,611
HURF (Street)	4,256,288	4,452,526	4,652,930	4,745,789
Metropolitan Planning	130,882	527,835	457,801	252,914
Miscellaneous Grants	320,995	1,601,934	1,816,006	1,556,645
Miscellaneous Court Fees	75,384	74,275	69,700	71,094
Parks & Recreation Memorial Tree	4,492	5,310	4,210	4,212
PD Vehicle Towing 28-3511	16,018	13,900	14,125	14,125
RICO	57,362	100,000	93,000	93,000
Transit	795,084	-	-	-
Tourism/Economic Development	1,388,312	1,775,000	1,875,000	1,930,000
WALETA Police Academy	221,349	420,990	394,660	545,797
Total Special Revenue Funds	\$ 7,452,510	\$ 10,010,083	\$ 10,805,044	\$ 10,701,187
Enterprise Funds				
Airport	\$ 531,816	\$ 766,502	\$ 1,183,875	\$ 934,567
Irrigation & Drainage District (Water)	19,547,352	19,733,889	16,644,393	16,559,253
Recreation/Aquatic Center	437,663	364,966	-	-
Refuse	5,708,756	5,906,400	5,801,772	5,860,254
Wastewater Utility *	25,590,353	24,710,565	273,851,038	24,306,388
Total Enterprise Funds	\$ 51,815,940	\$ 51,482,322	\$ 297,481,078	\$ 47,660,462
Other Funds				
Debt Service	\$ 1,063	\$ 1,050	\$ 680	\$ 694
LHC Employee Benefit Trust	42,324	-	-	-
LHC Improvement Districts #2 & #4	84,485	82,473	86,770	86,760
Vehicle/Equipment Replacement	147,064	25,000	64,125	26,285
Total Other Funds	\$ 274,936	\$ 108,523	\$ 151,575	\$ 113,739
Community Investment Fund				
	\$ 2,344,894	\$ 5,607,030	\$ 5,411,900	\$ 1,579,662
Total Revenues	\$ 103,472,285	\$ 107,039,375	\$ 356,330,855	\$ 103,476,886
FUND BALANCES				
(CASH AVAILABLE JULY 1 - ALL FUNDS)	127,929,933	128,331,080	121,287,293	73,772,892
TOTAL FINANCIAL RESOURCES	\$ 231,402,218	\$ 235,370,455	\$ 477,618,148	\$ 177,249,778

* The large increase to the Wastewater Utility Fund in Fiscal Year 2015-16 is due to the budgeting of \$249.6 million in bond proceeds for the Wastewater debt restructuring.

EXPENDITURES BY PROGRAM

	Adopted FY 2015-16	Approved FY 2016-17	Increase/ Decrease	Percent of Change
Community Services				
Community Block Grants	\$ 1,427,612	\$ 1,487,611	\$ 59,999	
Community Services	1,533,117	1,490,653	(42,464)	
Improvement Districts	87,079	87,791	712	
Recreation/Aquatic Center	3,609,654	3,459,519	(150,135)	
Tourism/Economic Development	<u>1,875,000</u>	<u>1,930,000</u>	<u>55,000</u>	
	\$ 8,532,462	\$ 8,455,574	\$ (76,888)	(0.9%)
General Government				
Administrative Services	\$ 3,329,148	\$ 3,290,971	\$ (38,177)	
City Attorney	1,140,281	1,156,534	16,253	
City Clerk	294,571	434,714	140,143	
City Council	231,875	235,434	3,559	
City Manager	503,464	499,350	(4,114)	
Community Affairs	355,708	327,717	(27,991)	
Debt Service Fund	236,750	239,646	2,896	
General Services	3,822,923	3,706,946	(115,977)	
Grant Agencies	194,000	189,000	(5,000)	
Human Resources	594,591	630,539	35,948	
Interfund Cost Allocation	(4,087,790)	(4,003,055)	84,735	
Municipal Court	1,884,721	1,824,773	(59,948)	
Vehicle/Equipment Replacement	<u>1,130,470</u>	<u>1,454,126</u>	<u>323,656</u>	
	\$ 9,630,712	\$ 9,986,695	\$ 355,983	3.7%
Operations				
Operations Administration	\$ 489,396	\$ 438,015	\$ (51,381)	
Airport	2,431,186	2,053,168	(378,018)	
Engineering	858,995	852,431	(6,564)	
Havasu Mobility	383,369	422,117	38,748	
Maintenance Services:				
Maintenance Services	4,337,780	4,356,629	18,849	
HURF Funded	6,156,966	6,099,479	(57,487)	
Vehicle Maintenance	955,666	873,318	(82,348)	
Metropolitan Planning	457,801	252,914	(204,887)	
Refuse	5,361,449	5,368,571	7,122	
Wastewater *	316,211,378	32,843,627	(283,367,751)	
Water	<u>23,478,113</u>	<u>17,845,588</u>	<u>(5,632,525)</u>	
	\$ 361,122,099	\$ 71,405,857	\$ (289,716,242)	(80.2%)
Public Safety				
Fire	\$ 12,436,827	\$ 11,636,995	\$ (799,832)	
Police	15,002,119	15,031,822	29,703	
Animal Control	250,000	250,000	-	
County Jail Contracts	400,000	400,000	-	
RICO	<u>88,000</u>	<u>88,000</u>	<u>-</u>	
	\$ 28,176,946	\$ 27,406,817	\$ (770,129)	(2.7%)
Community Investment Program	<u>\$ 11,214,212</u>	<u>\$ 4,179,576</u>	<u>\$ (7,034,636)</u>	<u>(62.7%)</u>
Total Budgeted Expenditures	<u>\$ 418,676,431</u>	<u>\$ 121,434,519</u>	<u>\$ (297,241,912)</u>	<u>(71.0%)</u>

* The large increase to the Wastewater Fund in Fiscal Year 2015-16 is due to the budgeting of \$249.6 million in debt refinancing payments.

EXPENDITURES BY DEPARTMENT FY 2015-16

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Depreciation	Capital Lease Debt & Interest	Interfund Cost Allocation	Total
General Fund												
Administrative Services	\$ 1,754,348	\$ 783,934	\$ 323,519	\$ 423,475	\$ 39,222	\$ 4,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,329,148
City Attorney	628,062	258,019	216,477	15,872	-	-	-	-	-	-	-	1,118,430
City Clerk	170,877	77,660	41,514	4,520	-	-	-	-	-	-	-	294,571
City Council	82,220	75,979	56,451	8,025	9,200	-	-	-	-	-	-	231,875
City Manager	339,518	137,816	19,320	6,810	-	-	-	-	-	-	-	503,464
Human Resources	310,742	101,068	166,078	7,650	9,053	-	-	-	-	-	-	594,591
Community Affairs	186,208	76,700	42,760	22,040	-	28,000	-	-	-	-	-	355,708
Community Services Administration	924,124	368,089	202,951	33,303	-	4,650	-	-	-	-	-	1,533,117
Recreation/Aquatic Center	1,362,182	441,074	1,076,354	239,594	265,660	78,000	-	-	-	146,790	-	3,609,654
Fire	6,386,434	4,397,236	511,321	573,225	600	94,000	-	-	-	288,011	-	12,250,827
General Services	-	-	1,360,393	34,600	769,000	5,000	-	750,000	-	747,930	-	3,666,923
Interfund Cost Allocation	-	-	-	-	-	-	-	-	-	-	(4,087,790)	(4,087,790)
Municipal Court	950,136	433,028	294,616	50,300	72,000	28,320	-	-	-	-	-	1,828,400
Operations Administration	193,847	82,868	124,255	38,426	50,000	-	-	-	-	-	-	489,396
Engineering	511,850	198,657	100,823	27,665	-	20,000	-	-	-	-	-	858,995
Havasu Mobility	168,918	63,664	41,922	35,200	31,200	-	-	-	-	-	-	340,904
Maintenance Services:	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance Services	2,081,764	988,346	808,267	349,403	-	100,000	-	-	-	-	-	4,327,780
Vehicle Maintenance	489,448	253,733	38,524	28,269	-	76,000	-	-	-	-	69,692	955,666
Police	7,459,287	4,857,073	883,545	710,405	727,024	126,000	-	-	-	-	-	14,763,334
General Fund Total	\$ 23,999,965	\$ 13,594,944	\$ 6,309,090	\$ 2,608,782	\$ 1,972,959	\$ 564,620	\$ -	\$ 750,000	\$ -	\$ 1,182,731	\$ (4,018,098)	\$ 46,964,993
Other Funds												
Airport	\$ 151,610	\$ 57,337	\$ 198,002	\$ 59,947	\$ 500	\$ -	\$ 797,500	\$ 7,000	\$ 780,000	\$ 5,004	\$ 374,286	\$ 2,431,186
Capital Projects	-	-	200,000	-	-	-	10,078,601	-	-	-	208,945	10,487,546
Court Enhancement Fund	34,078	22,243	-	-	-	-	-	-	-	-	-	56,321
Debt Service	-	-	-	-	-	-	-	-	-	236,750	-	236,750
Facilities Maintenance	-	-	-	-	-	-	726,666	-	-	-	-	726,666
HURF Funded (Street)	963,742	454,739	2,556,741	817,690	2,000	17,500	-	92,000	-	6,864	522,033	5,433,309
Irrigation & Drainage District (Water)	2,305,526	1,045,239	3,093,637	948,076	50,000	478,350	10,549,213	275,000	2,600,000	634,882	1,498,190	23,478,113
LHC Improvement Districts	-	-	20,534	-	-	-	-	-	-	-	66,545	87,079
Metropolitan Planning Organization	116,702	47,193	383,053	7,172	-	-	-	-	-	-	(96,319)	457,801
PD Vehicle Towing 28-3511	-	-	15,325	-	-	-	-	-	-	-	-	15,325
Parks & Recreation Memorial Tree	-	-	-	10,000	-	-	-	-	-	-	-	10,000
Refuse	-	-	288,572	-	4,500,000	-	-	-	1,175	-	571,702	5,361,449
RICO	-	-	-	93,000	-	-	-	-	-	-	-	93,000
Tourism / Economic Development	-	-	-	-	1,875,000	-	-	-	-	-	-	1,875,000
Vehicle / Equipment Replacement	-	-	-	-	-	676,147	-	-	450,000	-	4,323	1,130,470
WALETA Police Academy	-	-	316,225	57,102	3,100	-	-	-	-	-	-	376,427
Wastewater Utility	1,777,254	787,606	2,964,876	1,985,539	100,000	1,382,601	5,009,379	355,000	11,000,000	289,819,102	1,030,021	316,211,378
Other Funds Total	\$ 5,348,912	\$ 2,414,357	\$ 10,036,965	\$ 3,978,526	\$ 6,530,600	\$ 2,554,598	\$ 27,161,359	\$ 729,000	\$ 14,831,175	\$ 290,702,602	\$ 4,179,726	\$ 368,467,820
Grant Funds												
ADOT Grants (Havasu Mobility)	\$ -	\$ -	\$ 1,550	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ (24,085)	\$ 42,465
AZ Post (Police)	-	-	25,000	-	-	-	-	-	-	-	-	25,000
Bullet Proof Vest (Police)	-	-	-	-	15,300	-	-	-	-	-	(7,650)	7,650
CDBG, Home, SSP (Comm Services)	39,816	13,703	-	-	1,461,845	-	-	-	-	-	(87,752)	1,427,612
Fire Non-Specific	-	-	-	196,500	-	-	-	-	-	-	(10,500)	186,000
General Government Non-Specific	-	-	-	350,000	-	-	-	-	-	-	-	350,000
Highway Safety Improvement Program	-	-	555,113	200,185	-	-	-	-	-	-	(31,641)	723,657
MAGNET (Police)	95,292	39,091	-	-	-	-	-	-	-	-	-	134,383
Police Non-Specific	-	-	-	92,000	-	238,000	-	-	-	-	-	330,000
Victims of Crime Act (Attorney)	11,582	5,269	-	-	-	-	-	-	-	-	-	16,851
Grant Funds Total	\$ 146,690	\$ 58,063	\$ 581,663	\$ 838,685	\$ 1,477,145	\$ 303,000	\$ -	\$ -	\$ -	\$ -	\$ (161,628)	\$ 3,243,618
Total All Funds	\$ 29,495,567	\$ 16,067,364	\$ 16,927,718	\$ 7,425,993	\$ 9,980,704	\$ 3,422,218	\$ 27,161,359	\$ 1,479,000	\$ 14,831,175	\$ 291,885,333	\$ -	\$ 418,676,431

EXPENDITURES BY DEPARTMENT FY 2016-17

Department	Salaries & Wages	Benefits	Services	Supplies	Other Expenditures	Capital Outlay	CIP	Contingency	Depreciation	Capital Lease Debt & Interest	Interfund Cost Allocation	Total
General Fund												
Administrative Services	\$ 1,767,312	\$ 798,548	\$ 295,774	\$ 390,115	\$ 39,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,290,971
City Attorney	637,999	260,948	216,827	18,812	-	-	-	-	-	-	-	1,134,586
City Clerk	172,417	77,958	180,634	3,705	-	-	-	-	-	-	-	434,714
City Council	82,220	75,979	56,451	6,584	14,200	-	-	-	-	-	-	235,434
City Manager	339,518	137,816	19,170	2,846	-	-	-	-	-	-	-	499,350
Human Resources	320,311	102,739	186,213	11,070	10,206	-	-	-	-	-	-	630,539
Community Affairs	187,840	77,017	41,260	1,600	-	20,000	-	-	-	-	-	327,717
Community Services Administration	939,057	370,844	150,062	30,690	-	-	-	-	-	-	-	1,490,653
Recreation/Aquatic Center	1,370,373	442,860	1,027,215	206,553	265,660	-	-	-	-	146,858	-	3,459,519
Fire	6,333,556	3,945,456	484,236	504,115	700	-	-	-	-	287,932	-	11,555,995
General Services	-	-	1,311,144	31,200	714,000	5,000	-	750,000	-	734,602	-	3,545,946
Interfund Cost Allocation	-	-	-	-	-	-	-	-	-	-	(4,003,055)	(4,003,055)
Municipal Court	951,750	431,467	259,665	21,570	104,000	-	-	-	-	-	-	1,768,452
Operations Administration	156,272	75,498	131,205	25,040	50,000	-	-	-	-	-	-	438,015
Engineering	514,807	206,831	112,158	18,635	-	-	-	-	-	-	-	852,431
Havasu Mobility	170,724	58,768	45,100	34,575	31,400	-	-	-	-	-	-	340,567
Maintenance Services:												
Maintenance Services	2,117,194	1,005,224	807,799	356,412	-	60,000	-	-	-	-	-	4,346,629
Vehicle Maintenance	490,557	241,760	38,524	30,069	-	-	-	-	-	-	72,408	873,318
Police	7,584,707	4,460,873	858,177	564,131	727,024	65,000	-	-	-	380,445	-	14,640,357
General Fund Total	\$24,136,614	\$12,770,586	\$ 6,221,614	\$ 2,257,722	\$ 1,956,412	\$ 150,000	\$ -	\$ 750,000	\$ -	\$ 1,549,837	\$ (3,930,647)	\$ 45,862,138
Other Funds												
Airport	\$ 153,938	\$ 57,944	\$ 123,696	\$ 55,825	\$ 500	\$ -	\$ 500,000	\$ 7,000	\$ 780,000	\$ 5,007	\$ 369,258	\$ 2,053,168
Capital Projects	-	-	-	-	-	-	3,307,543	-	-	-	207,033	3,514,576
Court Enhancement Fund	34,078	22,243	-	-	-	-	-	-	-	-	-	56,321
Debt Service	-	-	-	-	-	-	-	-	-	239,646	-	239,646
Facilities Maintenance	-	-	-	-	-	-	665,000	-	-	-	-	665,000
HURF Funded (Street)	942,153	459,508	2,671,155	841,628	2,000	30,000	-	92,000	-	6,867	532,896	5,578,207
Irrigation & Drainage District (Water)	2,322,634	1,058,940	2,911,935	902,353	50,000	15,000	5,474,633	275,000	2,600,000	633,807	1,601,286	17,845,588
LHC Improvement Districts	-	-	21,245	-	-	-	-	-	-	-	66,546	87,791
Metropolitan Planning Organization	119,274	47,730	122,572	6,872	-	-	-	-	-	-	(43,534)	252,914
PD Vehicle Towing 28-3511	-	-	15,325	-	-	-	-	-	-	-	-	15,325
Parks & Recreation Memorial Tree	-	-	-	10,000	-	-	-	-	-	-	-	10,000
Refuse	-	-	296,663	-	4,500,000	-	-	-	1,175	-	570,733	5,368,571
RICO	-	-	-	93,000	-	-	-	-	-	-	-	93,000
Tourism / Economic Development	-	-	-	-	1,930,000	-	-	-	-	-	-	1,930,000
Vehicle / Equipment Replacement	-	-	-	-	-	1,000,000	-	-	450,000	-	4,126	1,454,126
WALETA Police Academy	-	-	317,725	49,440	3,100	150,000	-	-	-	-	-	520,265
Wastewater Utility	1,804,041	804,331	2,811,260	1,810,693	100,000	555,600	-	355,000	11,000,000	12,744,211	858,491	32,843,627
Other Funds Total	\$ 5,376,118	\$ 2,450,696	\$ 9,291,576	\$ 3,769,811	\$ 6,585,600	\$ 1,750,600	\$ 9,947,176	\$ 729,000	\$ 14,831,175	\$ 13,629,538	\$ 4,166,835	\$ 72,528,125
Grant Funds												
ADOT Grants (Havasu Mobility)	\$ -	\$ -	\$ 1,550	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ (20,000)	\$ 81,550
AZ Post (Police)	-	-	25,000	-	-	-	-	-	-	-	-	25,000
Bullet Proof Vest (Police)	-	-	-	-	14,400	-	-	-	-	-	(7,200)	7,200
CDBG, Home, SSP (Comm Services)	41,348	14,000	-	-	1,620,032	-	-	-	-	-	(187,769)	1,487,611
Fire Non-Specific	-	-	81,000	-	-	-	-	-	-	-	-	81,000
General Government Non-Specific	-	-	-	350,000	-	-	-	-	-	-	-	350,000
Highway Safety Improvement Program	-	-	372,259	170,232	-	-	-	-	-	-	(21,219)	521,272
MAGNET (Police)	96,981	34,694	-	-	-	-	-	-	-	-	-	131,675
Police Non-Specific	-	-	-	92,000	-	250,000	-	-	-	-	-	342,000
Victims of Crime Act (Attorney)	11,664	5,284	-	-	-	-	-	-	-	-	-	16,948
Grant Funds Total	\$ 149,993	\$ 53,978	\$ 479,809	\$ 612,232	\$ 1,634,432	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ (236,188)	\$ 3,044,256
Total All Funds	\$29,662,725	\$15,275,260	\$15,992,999	\$ 6,639,765	\$10,176,444	\$ 2,250,600	\$ 9,947,176	\$ 1,479,000	\$ 14,831,175	\$ 15,179,375	\$ -	\$ 121,434,519

PROJECTED YEAR END AVAILABLE RESOURCES

The following tables represent the beginning available resources, estimated revenues, expenditures, operating transfers (in and out), any non-cash changes, and the estimated ending resources available for Fiscal Years Ending 2015-16 and 2016-17.

The General Fund available resources reflect a decrease of 24.0% in Fiscal Year 2015-16 and a decrease of 13.2% in Fiscal Year 2016-17. The City historically has budgeted expenditures for worst case scenario and revenues conservatively, so available resources actuals usually come in better than budget. For Fiscal Year 2014-15 the City budgeted a projected \$18.6 million in ending available resources, but year-end estimates for ending available resources is projected to be approximately \$24.9 million. The larger percentage decrease in Fiscal Year 2015-16 available resources compared to Fiscal Year 2016-17 is largely due to Public Safety Personnel Retirement System (PSPRS) costs. Included in the Fiscal Year budget is a one-time \$1.3 million increase to fund the Police and Fire Department retirement systems. The projected ending available resources in Fiscal Year 2015-16 and 2016-17 are \$18,911,935 and \$16,407,633, respectively. The projected ending available resources out to the end of Fiscal Year 2019-20 are approximately \$14.9 million and are more than double the City's Fiscal Sustainability Policy requirement.

The Capital Project Funds available resources are budgeted to decrease in Fiscal Year 2015-16 and 2016-17 by 36.1% and 21.7%, respectively. These decreases are as a result of planned capital projects that are expected to be cash funded and completed during these fiscal years.

In the Special Revenue Funds section, the Highway User Revenue Fund (HURF) available resources is decreasing by approximately 10.9% in Fiscal Year 2015-16 and 15.1% in Fiscal Year 2016-17 due to planned expenditures associated with street maintenance and rehabilitation programs. Staff will be reviewing this fund next budget cycle to ensure that the revenues received

will be sufficient to cover street maintenance operations in future years. LHC Improvement District 2 reflects a decrease in available resources of 11.5% in Fiscal Year 2015-16 and 21.1% in Fiscal Year 2016-17. This fund is funded through a property tax assessed to property owners within the district, and the amount of funds collected has exceeded the actual expenditures in prior years. These reductions in available resources are the result of using current fund balance to meet expenditures. The remaining Special Revenue Funds show minimal percent changes in available resources, with most of the funds maintaining low fund balances that do not impact the overall organization.

Under the Proprietary Funds section, all funds reflect projected decreases in available resources in one or both of the next two fiscal years. The enterprise funds, by definition, are intended to fund operations with user charges. The Airport fund revenues are not projected to be sufficient to cover expenses, and therefore, Airport is budgeted to receive a subsidy from the General Fund in the amount of \$430,000 in Fiscal Year 2015-16 and \$405,000 in Fiscal Year 2016-17. The Irrigation and Drainage District Fund is projected to decline 26.2% in Fiscal Year 2015-16 and 6.2% in Fiscal Year 2016-17, due in large part to planned, cash-funded capital projects necessary to maintain the City's water system. The Wastewater Utility Fund reflects a decrease of 61.4% in Fiscal Year 2015-16 and an increase of 24% in Fiscal Year 2016-17. The large decrease in Fiscal Year 2015-16 is due to the defeasance of four WIFA loans totaling approximately \$20.8 million as part of the debt restructuring. The increase in FY 2016-17 is a result of a decrease in the annual debt service principal and interest payments due to the debt restructuring. The main objective of the debt restructuring is to extend the life of the debt to properly align it with the lifespan of the Wastewater system.

PROJECTED YEAR END AVAILABLE RESOURCES

The Internal Service Funds consist of two funds, both of which show reductions in available resources in Fiscal Year 2015-16 and in Fiscal Year 2016-17. The Vehicle and Equipment Replacement Fund discontinued charging the departments rent for their equipment usage during the past few fiscal years and only critical need equipment is purchased. This is placing pressure on the fund to spend down the fund balance. The future existence of this fund will be analyzed once the city-wide asset management program is fully defined and implemented. The Facilities Maintenance Fund was created in Fiscal Year 2014-15 as part of the newly developing city-wide asset management program. The funding for the current projects is being supported by a \$2.5 million transfer from the General Fund that resulted from the closure of the LHC Employee Benefit Trust.



Cape Hatteras Lighthouse

PROJECTED YEAR END AVAILABLE RESOURCES FY 2015-16

		PLUS	LESS	LESS	PLUS	LESS	PLUS			
	Estimated Available Resources 7/1/2015	FY 2015-16 Estimated Revenues	FY 2015-16 Estimated Expenditures	Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments	Projected Available Resources 6/30/2016	Percent Change in Projected Available Resources	Dollar Change in Projected Available Resources
FUND					To	From				
Governmental Funds										
General	\$ 24,871,403	\$ 42,481,258	\$ 46,964,993	\$ -	\$ 689,000	\$ 2,164,733	\$ -	\$ 18,911,935	-24.0%	\$ (5,959,468)
Capital Projects	9,150,130	5,411,900	408,945	10,078,601	2,608,733	839,000	-	5,844,217	-36.1%	(3,305,913)
Debt Service	172,910	680	236,750	-	246,000	-	-	182,840	5.7%	9,930
Special Revenue Funds										
CDBG Grant	-	1,427,612	1,427,612	-	-	-	-	-	0.0%	-
Grant Funds: Various	-	1,816,006	1,816,006	-	-	-	-	-	0.0%	-
Highway User Revenue (HURF)	2,106,162	4,652,930	5,433,309	-	550,000	-	-	1,875,783	-10.9%	(230,379)
LHC Improvement District 2	6,810	15,560	16,345	-	-	-	-	6,025	-11.5%	(785)
LHC Improvement District 4	7,289	71,210	70,734	-	-	-	-	7,765	6.5%	476
Metropolitan Planning Org.	-	457,801	457,801	-	-	-	-	-	0.0%	-
Special Programs	435,021	575,695	551,073	-	-	84,000	-	375,643	-13.6%	(59,378)
Tourism/Economic Development	-	1,875,000	1,875,000	-	-	-	-	-	0.0%	-
Proprietary Funds										
Enterprise Funds										
Airport	16,025	1,183,875	1,633,686	797,500	463,000	-	780,000	11,714	-26.9%	(4,311)
Irrigation & Drainage District	27,302,704	16,644,393	12,928,900	10,549,213	-	2,910,000	2,600,000	20,158,984	-26.2%	(7,143,720)
Refuse	5,551,109	5,801,772	5,361,449	-	-	445,000	1,175	5,547,607	-0.1%	(3,502)
Wastewater Utility	48,198,056	273,851,038	311,201,999	5,009,379	2,000,000	239,000	11,000,000	18,598,716	-61.4%	(29,599,340)
Internal Service Funds										
Facilities Maintenance	1,284,999	-	-	726,666	125,000	-	-	683,333	-46.8%	(601,666)
Vehicle/Equip. Replacement	2,184,675	64,125	1,130,470	-	-	-	450,000	1,568,330	-28.2%	(616,345)
TOTAL ALL FUNDS	\$121,287,293	\$356,330,855	\$391,515,072	\$27,161,359	\$6,681,733	\$6,681,733	\$14,831,175	\$73,772,892	-39.2%	\$ (47,514,401)

418,676,431
TOTAL EXPENDITURES

*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- Governmental Funds: Total assets, less inventories and prepaid items, less total liabilities
- Proprietary Funds: Total current assets, less inventories and prepaid items, less total current liabilities

OPERATING TRANSFERS FY 2015-16

TRANSFERS IN	TRANSFERS OUT							
	CIP General	Flood Control	General	IDD	Refuse	Special Programs	Wastewater Utility	
Airport	33,000		430,000					463,000
CIP Flood			170,000					170,000
CIP General		225,000	1,193,733	350,000	445,000		225,000	2,438,733
Debt Service			246,000					246,000
Facilities Maintenance			125,000					125,000
General	81,000	500,000		10,000		84,000	14,000	689,000
HURF				550,000				550,000
Wastewater Utility				2,000,000				2,000,000
	\$114,000	\$725,000	\$2,164,733	\$2,910,000	\$445,000	\$84,000	\$239,000	\$6,681,733



Table Bluff Lighthouse

PROJECTED YEAR END AVAILABLE RESOURCES FY 2016-17

FUND	Estimated Available Resources* 7/1/2016	PLUS	LESS	LESS	PLUS LESS		PLUS	Projected Available Resources* 6/30/2017	Percent Change in Projected Available Resources	Dollar
		FY 2016-17 Estimated Revenues	FY 2016-17 Estimated Expenditures	Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Depreciation Included in Expenditures & Adjustments			Change in Projected Available Resources
					To	From				
Governmental Funds										
General	\$ 18,911,935	\$ 43,421,836	\$ 45,862,138	\$ -	\$ 586,000	\$ 650,000	\$ -	\$ 16,407,633	-13.2%	\$ (2,504,302)
Capital Projects	5,844,217	1,579,662	207,033	3,307,543	1,169,543	500,000	-	4,578,846	-21.7%	(1,265,371)
Debt Service	182,840	694	239,646	-	245,000	-	-	188,888	3.3%	6,048
Special Revenue Funds										
CDBG Grant	-	1,487,611	1,487,611	-	-	-	-	-	0.0%	-
Grant Funds: Various	-	1,556,645	1,556,645	-	-	-	-	-	0.0%	-
Highway User Revenue (HURF)	1,875,783	4,745,789	5,578,207	-	550,000	-	-	1,593,365	-15.1%	(282,418)
LHC Improvement District 2	6,025	15,550	16,822	-	-	-	-	4,753	-21.1%	(1,272)
LHC Improvement District 4	7,765	71,210	70,969	-	-	-	-	8,006	3.1%	241
Metropolitan Planning Org.	-	252,914	252,914	-	-	-	-	-	0.0%	-
Special Programs	375,643	728,228	694,911	-	-	74,000	-	334,960	-10.8%	(40,683)
Tourism/Economic Development	-	1,930,000	1,930,000	-	-	-	-	-	0.0%	-
Proprietary Funds										
Enterprise Funds										
Airport	11,714	934,567	1,553,168	500,000	405,000	-	780,000	78,113	566.8%	66,399
Irrigation & Drainage District	20,158,984	16,559,253	12,370,955	5,474,633	-	2,555,000	2,600,000	18,917,649	-6.2%	(1,241,335)
Refuse	5,547,607	5,860,254	5,368,571	-	-	1,169,543	1,175	4,870,922	-12.2%	(676,685)
Wastewater Utility	18,598,716	24,306,388	32,843,627	-	2,000,000	7,000	11,000,000	23,054,477	24.0%	4,455,761
Internal Service Funds										
Facilities Maintenance	683,333	-	-	665,000	-	-	-	18,333	-97.3%	(665,000)
Vehicle/Equip. Replacement	1,568,330	26,285	1,454,126	-	-	-	450,000	590,489	-62.3%	(977,841)
TOTAL ALL FUNDS	\$73,772,892	\$103,476,886	\$111,487,343	\$9,947,176	\$4,955,543	\$4,955,543	\$14,831,175	\$70,646,434	-4.2%	\$ (3,126,458)

121,434,519
TOTAL EXPENDITURES

*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- Governmental Funds: Total assets, less inventories and prepaid items, less total liabilities
- Proprietary Funds: Total current assets, less inventories and prepaid items, less total current liabilities

OPERATING TRANSFERS FY 2016-17

TRANSFERS IN	TRANSFERS OUT						
	Flood Control	General	IDD	Refuse	Special Programs	Wastewater Utility	
Airport		405,000					405,000
CIP General				1,169,543			1,169,543
Debt Service		245,000					245,000
General	500,000		5,000		74,000	7,000	586,000
HURF			550,000				550,000
Wastewater Utility			2,000,000				2,000,000
	\$500,000	\$650,000	\$2,555,000	\$1,169,543	\$74,000	\$7,000	\$4,955,543



East Quoddy Lighthouse

FINANCIAL SUMMARY FY 2015-16 GOVERNMENTAL FUNDS

Governmental Funds	General	HURF	Debt Service	Capital Projects	Nonmajor Funds	TOTAL FY 15-16
Source of Funds						
Capital Lease / Bond Proceeds	\$ -	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000
Charges for Services	1,327,935	3,500	-	-	83,825	1,415,260
Contributions and Donations	-	-	-	81,767	4,210	85,977
Fines and Forfeitures	1,197,499	-	-	-	-	1,197,499
Flood Control Funding	-	-	-	1,501,131	-	1,501,131
Franchise Taxes	1,918,970	-	-	-	-	1,918,970
Interest & Miscellaneous	639,690	33,050	680	76,990	4,420	754,830
Intergovernmental	14,647,552	4,616,380	-	252,012	4,184,659	23,700,603
Licenses and Permits	1,729,659	-	-	-	-	1,729,659
Property Taxes	4,370,064	-	-	-	86,770	4,456,834
Sales Taxes	16,649,889	-	-	-	1,875,000	18,524,889
Subtotal Source of Funds	42,481,258	4,652,930	680	5,411,900	6,238,884	58,785,652
Other Sources/Transfers In	689,000	550,000	246,000	2,608,733	-	4,093,733
TOTAL SOURCE OF FUNDS	\$ 43,170,258	\$ 5,202,930	\$ 246,680	\$ 8,020,633	\$ 6,238,884	\$ 62,879,385
Use of Funds						
General Government:						
Administrative Services	\$ 3,329,148	\$ -	\$ -	\$ -	\$ 1,427,612	\$ 4,756,760
City Attorney	1,118,430	-	-	-	16,851	1,135,281
City Clerk	294,571	-	-	-	-	294,571
City Council	231,875	-	-	-	-	231,875
City Manager	503,464	-	-	-	-	503,464
Human Resources	594,591	-	-	-	-	594,591
Community Affairs	355,708	-	-	-	-	355,708
Community Services	1,533,117	-	-	-	-	1,533,117
Recreation/Aquatic Center	3,609,654	-	-	-	-	3,609,654
Contingency	750,000	-	-	-	-	750,000
Fire	12,250,827	-	-	-	186,000	12,436,827
General Services	2,916,923	-	-	200,000	437,079	3,554,002
Interdepartmental Charges	(4,087,790)	-	-	-	-	(4,087,790)
Municipal Court	1,828,400	-	-	-	56,321	1,884,721
Operations Administration	489,396	-	-	-	-	489,396
Engineering	858,995	-	-	-	-	858,995
Havasu Mobility	340,904	-	-	-	42,465	383,369
Maintenance Services	4,327,780	-	-	-	10,000	4,337,780
Vehicle Maintenance	955,666	-	-	-	-	955,666
Police	14,763,334	-	-	-	981,785	15,745,119
Highway & Streets	-	5,433,309	-	-	723,657	6,156,966
Tourism and Promotion	-	-	-	-	1,875,000	1,875,000
Transportation Services	-	-	-	-	457,801	457,801
Debt Service:						
Principal Retirement	-	-	165,000	-	-	165,000
Interest on Long-Term Debt	-	-	71,750	-	-	71,750
Capital Projects	-	-	-	10,287,546	-	10,287,546
Subtotal Use of Funds	46,964,993	5,433,309	236,750	10,487,546	6,214,571	69,337,169
Other Uses/Transfers Out	2,164,733	-	-	839,000	84,000	3,087,733
TOTAL USE OF FUNDS	\$ 49,129,726	\$ 5,433,309	\$ 236,750	\$ 11,326,546	\$ 6,298,571	\$ 72,424,902

AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 24,871,403	\$ 2,106,162	\$ 172,910	\$ 9,150,130	\$ 449,120	\$ 36,749,725
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AVAILABLE RESOURCES, END OF YEAR*	\$ 18,911,935	\$ 1,875,783	\$ 182,840	\$ 5,844,217	\$ 389,433	\$ 27,204,208
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*Estimated



FINANCIAL SUMMARY FY 2016-17 GOVERNMENTAL FUNDS

Governmental Funds	General	HURF	Debt Service	Capital Projects	Nonmajor Funds	TOTAL FY 16-17
Source of Funds						
Charges for Services	\$ 1,286,778	\$ 3,500	\$ -	\$ -	\$ 85,219	\$ 1,375,497
Contributions and Donations	-	-	-	78,531	4,212	82,743
Fines and Forfeitures	1,209,475	-	-	-	-	1,209,475
Flood Control Funding	-	-	-	1,501,131	-	1,501,131
Franchise Taxes	1,976,539	-	-	-	-	1,976,539
Interest & Miscellaneous	652,296	33,581	694	-	4,420	690,991
Intergovernmental	14,935,077	4,708,708	-	-	3,931,547	23,575,332
Licenses and Permits	1,759,513	-	-	-	-	1,759,513
Property Taxes	4,422,350	-	-	-	86,760	4,509,110
Sales Taxes	17,179,808	-	-	-	1,930,000	19,109,808
Subtotal Source of Funds	43,421,836	4,745,789	694	1,579,662	6,042,158	55,790,139
Other Sources/Transfers In	586,000	550,000	245,000	1,169,543	-	2,550,543
TOTAL SOURCE OF FUNDS	\$ 44,007,836	\$ 5,295,789	\$ 245,694	\$ 2,749,205	\$ 6,042,158	\$ 58,340,682
Use of Funds						
General Government:						
Administrative Services	\$ 3,290,971	\$ -	\$ -	\$ -	\$ 1,487,611	\$ 4,778,582
City Attorney	1,134,586	-	-	-	16,948	1,151,534
City Clerk	434,714	-	-	-	-	434,714
City Council	235,434	-	-	-	-	235,434
City Manager	499,350	-	-	-	-	499,350
Human Resources	630,539	-	-	-	-	630,539
Community Affairs	327,717	-	-	-	-	327,717
Community Services	1,490,653	-	-	-	-	1,490,653
Recreation/Aquatic Center	3,459,519	-	-	-	-	3,459,519
Contingency	750,000	-	-	-	-	750,000
Fire	11,555,995	-	-	-	81,000	11,636,995
General Services	2,795,946	-	-	-	437,791	3,233,737
Interdepartmental Charges	(4,003,055)	-	-	-	-	(4,003,055)
Municipal Court	1,768,452	-	-	-	56,321	1,824,773
Operations Administration	438,015	-	-	-	-	438,015
Engineering	852,431	-	-	-	-	852,431
Havasu Mobility	340,567	-	-	-	81,550	422,117
Maintenance Services	4,346,629	-	-	-	10,000	4,356,629
Vehicle Maintenance	873,318	-	-	-	-	873,318
Police	14,640,357	-	-	-	1,655,737	16,296,094
Highway & Streets	-	5,578,207	-	-	-	5,578,207
Tourism and Promotion	-	-	-	-	1,930,000	1,930,000
Transportation Services	-	-	-	-	252,914	252,914
Debt Service:						
Principal Retirement	-	-	175,000	-	-	175,000
Interest on Long-Term Debt	-	-	64,646	-	-	64,646
Capital Projects	-	-	-	3,514,576	-	3,514,576
Subtotal Use of Funds	45,862,138	5,578,207	239,646	3,514,576	6,009,872	61,204,439
Other Uses/Transfers Out	650,000	-	-	500,000	74,000	1,224,000
TOTAL USE OF FUNDS	\$ 46,512,138	\$ 5,578,207	\$ 239,646	\$ 4,014,576	\$ 6,083,872	\$ 62,428,439

AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 18,911,935	\$ 1,875,783	\$ 182,840	\$ 5,844,217	\$ 389,433	\$ 27,204,208
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AVAILABLE RESOURCES, END OF YEAR*	\$ 16,407,633	\$ 1,593,365	\$ 188,888	\$ 4,578,846	\$ 347,719	\$ 23,116,451
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*Estimated

FINANCIAL SUMMARY FY 2015-16 ENTERPRISE FUNDS

Enterprise Funds	Airport	Irrigation & Drainage	Refuse	Wastewater Utility	TOTAL FY 15-16
Source of Funds					
Capital Lease / Bond Proceeds	\$ -	\$ -	\$ -	\$ 249,576,992	\$ 249,576,992
Charges for Services	431,407	-	5,129,272	-	5,560,679
Interest & Miscellaneous	26,413	290,244	349,120	601,264	1,267,041
Intergovernmental	726,055	167,836	-	-	893,891
Landfill Disposal	-	-	260,704	189,930	450,634
Property Tax Levy	-	5,684,564	-	-	5,684,564
Recycling	-	-	62,676	-	62,676
Sewer Charges	-	-	-	23,482,852	23,482,852
Water Charges	-	10,501,749	-	-	10,501,749
Subtotal Source of Funds	1,183,875	16,644,393	5,801,772	273,851,038	297,481,078
Other Sources/Transfers In	463,000	-	-	2,000,000	2,463,000
TOTAL SOURCE OF FUNDS	\$ 1,646,875	\$ 16,644,393	\$ 5,801,772	\$275,851,038	\$ 299,944,078
Use of Funds					
Capital Outlay / CIP	\$ 797,500	\$ 11,027,563	\$ -	\$ 6,391,980	\$ 18,217,043
Contingency	7,000	275,000	-	355,000	637,000
Costs of Sales and Services	467,396	7,442,478	4,665,458	7,615,275	20,190,607
Debt Service	5,004	634,882	-	289,819,102	290,458,988
Depreciation	780,000	2,600,000	1,175	11,000,000	14,381,175
Interdepartmental Charges	374,286	1,498,190	571,702	1,030,021	3,474,199
Landfill Closure Reserve	-	-	123,114	-	123,114
Subtotal Use of Funds	2,431,186	23,478,113	5,361,449	316,211,378	347,482,126
Other Uses/Transfers Out	-	2,910,000	445,000	239,000	3,594,000
TOTAL USE OF FUNDS	\$ 2,431,186	\$ 26,388,113	\$ 5,806,449	\$316,450,378	\$ 351,076,126
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 16,025	\$ 27,302,704	\$ 5,551,109	\$ 48,198,056	\$ 81,067,894
Non Cash Depreciation & Adjustments	(780,000)	(2,600,000)	(1,175)	(11,000,000)	(14,381,175)
AVAILABLE RESOURCES, END OF YEAR*	\$ 11,714	\$ 20,158,984	\$ 5,547,607	\$ 18,598,716	\$ 44,317,021

*Estimated

FINANCIAL SUMMARY FY 2016-17 ENTERPRISE FUNDS

Enterprise Funds	Airport	Irrigation & Drainage	Refuse	Wastewater Utility	TOTAL FY 16-17
Source of Funds					
Charges for Services	\$ 436,021	\$ -	\$ 5,180,564	\$ -	\$ 5,616,585
Interest & Miscellaneous	26,426	267,923	353,077	607,295	1,254,721
Intergovernmental	472,120	-	-	-	472,120
Landfill Disposal	-	-	263,311	-	263,311
Property Tax Levy	-	5,684,564	-	-	5,684,564
Recycling	-	-	63,302	-	63,302
Sewer Charges	-	-	-	23,699,093	23,699,093
Water Charges	-	10,606,766	-	-	10,606,766
Subtotal Source of Funds	934,567	16,559,253	5,860,254	24,306,388	47,660,462
Other Sources/Transfers In	405,000	-	-	2,000,000	2,405,000
TOTAL SOURCE OF FUNDS	\$ 1,339,567	\$ 16,559,253	\$ 5,860,254	\$ 26,306,388	\$ 50,065,462
Use of Funds					
Capital Outlay / CIP	\$ 500,000	\$ 5,489,633	\$ -	\$ 555,600	\$ 6,545,233
Contingency	7,000	275,000	-	355,000	637,000
Costs of Sales and Services	391,903	7,245,862	4,666,162	7,330,325	19,634,252
Debt Service	5,007	633,807	-	12,744,211	13,383,025
Depreciation	780,000	2,600,000	1,175	11,000,000	14,381,175
Interdepartmental Charges	369,258	1,601,286	570,733	858,491	3,399,768
Landfill Closure Reserve	-	-	130,501	-	130,501
Subtotal Use of Funds	2,053,168	17,845,588	5,368,571	32,843,627	58,110,954
Other Uses/Transfers Out	-	2,555,000	1,169,543	7,000	3,731,543
TOTAL USE OF FUNDS	\$ 2,053,168	\$ 20,400,588	\$ 6,538,114	\$ 32,850,627	\$ 61,842,497
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 11,714	\$ 20,158,984	\$ 5,547,607	\$ 18,598,716	\$ 44,317,021
Non Cash Depreciation & Adjustments	(780,000)	(2,600,000)	(1,175)	(11,000,000)	(14,381,175)
AVAILABLE RESOURCES, END OF YEAR*	\$ 78,113	\$ 18,917,649	\$ 4,870,922	\$ 23,054,477	\$ 46,921,161

*Estimated

FINANCIAL SUMMARY FY 2015-16 INTERNAL SERVICE FUNDS

Internal Service Funds	Facilities Maintenance	Vehicle Replacement	TOTAL FY 15-16
Source of Funds			
Interest Earnings	\$ -	\$ 64,125	\$ 64,125
Subtotal Source of Funds	-	64,125	64,125
Other Sources/Transfers In	125,000	-	125,000
TOTAL SOURCE OF FUNDS	\$ 125,000	\$ 64,125	\$ 189,125
Use of Funds			
Capital Outlay / CIP	726,666	676,147	1,402,813
Depreciation	-	450,000	450,000
Interdepartmental Charges	-	4,323	4,323
Subtotal Use of Funds	726,666	1,130,470	1,857,136
Other Uses/Transfers Out	-	-	-
TOTAL USE OF FUNDS	\$ 726,666	\$ 1,130,470	\$ 1,857,136
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 1,284,999	\$ 2,184,675	\$ 3,469,674
Non Cash Depreciation & Adjustments	-	(450,000)	(450,000)
AVAILABLE RESOURCES, END OF YEAR*	\$ 683,333	\$ 1,568,330	\$ 2,251,663

*Estimated



West Quoddy Lighthouse

FINANCIAL SUMMARY FY 2016-17 INTERNAL SERVICE FUNDS

Internal Service Funds	Facilities Maintenance	Vehicle Replacement	TOTAL FY 16-17
Source of Funds			
Interest Earnings	\$ -	\$ 26,285	\$ 26,285
Subtotal Source of Funds	-	26,285	26,285
Other Sources/Transfers In	-	-	-
TOTAL SOURCE OF FUNDS	\$ -	\$ 26,285	\$ 26,285
Use of Funds			
Capital Outlay / CIP	\$ 665,000	\$ 1,000,000	\$ 1,665,000
Depreciation	-	450,000	450,000
Interdepartmental Charges	-	4,126	4,126
Subtotal Use of Funds	665,000	1,454,126	2,119,126
Other Uses/Transfers Out	-	-	-
TOTAL USE OF FUNDS	\$ 665,000	\$ 1,454,126	\$ 2,119,126
AVAILABLE RESOURCES, BEGINNING OF YEAR*	\$ 683,333	\$ 1,568,330	\$ 2,251,663
Non Cash Depreciation & Adjustments	-	(450,000)	(450,000)
AVAILABLE RESOURCES, END OF YEAR*	\$ 18,333	\$ 590,489	\$ 608,822

*Estimated



Robert Manning Lighthouse

FINANCIAL SUMMARY FOUR-YEAR - ALL FUNDS

All Funds	Actual FY 13-14	Estimate FY 14-15	Budget FY 15-16	Approved FY 16-17
Revenues by Fund				
General	\$ 41,584,005	\$ 41,303,561	\$ 42,481,258	\$ 43,421,836
Airport	531,816	493,097	1,183,875	934,567
CDBG Grant	186,344	274,948	1,427,612	1,487,611
Capital Projects	2,344,894	2,331,251	5,411,900	1,579,662
Debt Service	1,063	681	680	694
Grants: Various	320,995	449,810	1,816,006	1,556,645
Highway User Revenue (HURF)	4,256,288	4,502,413	4,652,930	4,745,789
Irrigation and Drainage District	19,547,352	19,470,420	16,644,393	16,559,253
LHC Employee Benefit Trust **	42,324	-	-	-
LHC Improvement Districts	84,485	80,323	86,770	86,760
Metropolitan Planning Organization	130,882	465,130	457,801	252,914
Recreation / Aquatic Center **	437,663	371,316	-	-
Refuse	5,708,756	5,744,789	5,801,772	5,860,254
Special Programs	374,605	462,637	575,695	728,228
Tourism / Economic Development	1,388,312	1,808,006	1,875,000	1,930,000
Transit **	795,084	-	-	-
Vehicle / Equipment Replacement	147,064	121,890	64,125	26,285
Wastewater Utility *	25,590,353	23,859,542	273,851,038	24,306,388
Total Revenues	\$ 103,472,285	\$ 101,739,814	\$ 356,330,855	\$ 103,476,886
Expenditures by Fund				
General	\$ 39,777,329	\$ 40,717,695	\$ 46,964,993	\$ 45,862,138
Airport	1,414,364	1,467,121	2,431,186	2,053,168
CDBG Grant	186,344	274,948	1,427,612	1,487,611
Capital Projects	3,929,767	1,393,426	10,487,546	3,514,576
Debt Service	235,885	239,996	236,750	239,646
Facilities Maintenance	-	1,239,713	726,666	665,000
Grants: Various	320,995	449,810	1,816,006	1,556,645
Highway User Revenue (HURF)	5,072,728	5,453,073	5,433,309	5,578,207
Irrigation and Drainage District	13,565,391	16,837,034	23,478,113	17,845,588
LHC Employee Benefit Trust **	22,023	-	-	-
LHC Improvement Districts	84,192	85,287	87,079	87,791
Metropolitan Planning Organization	130,714	465,299	457,801	252,914
Recreation / Aquatic Center **	1,695,244	1,834,246	-	-
Special Programs	277,477	420,984	551,073	694,911
Refuse	5,267,207	5,016,553	5,361,449	5,368,571
Tourism / Economic Development	1,651,955	1,808,006	1,875,000	1,930,000
Transit **	1,297,082	-	-	-
Vehicle / Equipment Replacement	718,421	1,210,343	1,130,470	1,454,126
Wastewater Utility *	38,983,878	42,996,180	316,211,378	32,843,627
	\$ 114,630,996	\$ 121,909,714	\$ 418,676,431	\$ 121,434,519
Non-Cash Depreciation & Adjustments	(13,943,417)	(15,026,916)	(14,831,175)	(14,831,175)
Total Expenditures	\$ 100,687,579	\$ 106,882,798	\$ 403,845,256	\$ 106,603,344

* The large increase to the Wastewater Utility Fund in Fiscal Year 2015-16 is due to the budgeting of \$249.6 million for the restructuring of the Wastewater debt.

** Funds without revenues or expenditures have been closed and moved into the General Fund. Assets from the LHCEBT are being used to fund the Facilities Maintenance Fund in FY 2014-15 forward and the General Fund's Budget Stabilization Reserve.

FINANCIAL SUMMARY FOUR-YEAR - ALL FUNDS

All Funds	Actual FY 13-14	Estimate FY 14-15	Budget FY 15-16	Approved FY 16-17
AVAILABLE RESOURCES	\$ 2,784,706	\$ 125,468,713	\$ (47,514,401)	\$ (3,126,458)
Operating Transfers In/(Out)				
General	\$ 4,406,679	\$ (1,492,049)	\$ (112,000)	\$ (64,000)
Airport	147,800	195,000	430,000	405,000
Capital Projects	-	-	(81,000)	-
Debt Service	245,000	244,000	246,000	245,000
Facilities Maintenance	-	2,500,000	125,000	-
Flood Control	-	(500,000)	(500,000)	(500,000)
Highway User Revenue (HURF)	550,000	550,000	550,000	550,000
Irrigation and Drainage District	(2,573,168)	(2,555,000)	(2,560,000)	(2,555,000)
LHC Employee Benefit Trust	(4,152,029)	-	-	-
Recreation/Aquatic Center	1,055,700	1,068,595	-	-
Special Programs	-	-	(84,000)	(74,000)
Transit	338,549	(3,546)	-	-
Wastewater Utility	(18,531)	(7,000)	1,986,000	1,993,000
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 2,784,706	\$ (5,142,984)	\$ (47,514,401)	\$ (3,126,458)
Beginning Balance	\$ 123,645,571	\$ 126,430,277	\$ 121,287,293	\$ 73,772,892
CIP Transfers In/(Out)				
CIP - General	(138,394)	(35,000)	(1,363,733)	-
CIP - Airport	-	-	33,000	-
CIP - Facilities Maintenance	-	24,712	-	-
CIP - Highway User Revenue (HURF)	65,109	-	-	-
CIP - Irrigation and Drainage District	-	-	(350,000)	-
CIP - Other	2,161,434	150,288	2,350,733	1,169,543
CIP - Refuse	(2,088,149)	(140,000)	(445,000)	(1,169,543)
CIP - Wastewater Utility	-	-	(225,000)	-
Total CIP Transfers In/(Out)	-	-	-	-
ENDING AVAILABLE RESOURCES	\$ 126,430,277	\$ 121,287,293	\$ 73,772,892	\$ 70,646,434

COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program / Fund	Adopted FY 2015-16	Approved FY 2016-17
Community Services / Capital Projects Fund		
Bicycle/Pedestrian Path Construction	\$ 75,000	\$ -
	\$ 75,000	\$ -
General Government / Capital Projects Fund		
Deferred Maintenance for Public Facilities	\$ 501,666	\$ 30,000
Contingency	1,250,000	-
Fiber Optics Backhaul	600,000	-
Total General Government / Capital Projects Fund	\$ 2,351,666	\$ 30,000
Operations - Airport / Airport Fund		
Airport Electrical Vault	\$ -	\$ 400,000
North Ramp Taxiways	-	100,000
Replace Obstruction Lights	150,000	-
Relocate & Construct Fire Hydrant-FS #6 at Airport	40,000	-
Foreign Object Debris Erosion Con. Proj. (N) Arpt	330,000	-
Construct Runway Edge Lips	277,500	-
Total Operations - Airport / Airport Fund	\$ 797,500	\$ 500,000
Operations - Drainage / Capital Projects Fund		
Chesapeake Blvd. Drainage Improvements	\$ 345,000	\$ -
Roadway Drainage Improvements	313,000	313,000
Drainage Improvements Program	1,390,388	625,000
Wash Bank Stabilization Program	1,000,000	1,000,000
Drainage Improvements Engineering	393,128	200,000
North Havasu Area Drainage Improvements	184,639	-
Total Operations - Drainage / Capital Projects Fund	\$ 3,626,155	\$ 2,138,000
Operations - Parks / Capital Projects Fund		
Pickle Ball Courts	\$ 80,000	\$ -
London Bridge Beach Restroom Improvements	125,000	-
Community Athletic Field Needs	149,934	-
Tinnell Skate Park ADA Parking	90,000	-
Aquatic Center Parking Tie	50,000	-
Site Six Redevelopment Program	165,000	-
SARA Park Trailhead Improvements	92,012	345,000
Havasu 280 Infrastructure Construction	220,000	824,543
Total Operations - Parks / Capital Projects Fund	\$ 971,946	\$ 1,169,543
Operations - Streets / Capital Projects Fund		
London Bridge Maintenance	\$ 40,000	\$ 175,000
McCulloch Blvd Pavement Rehab (Smoketree to LHA)	60,000	460,000
Wayfinding Program	600,500	-
Total Operations - Streets / Capital Projects Fund	\$ 700,500	\$ 635,000

COMMUNITY INVESTMENT PROGRAM SUMMARY

Projects by Program / Fund	Adopted FY 2015-16	Approved FY 2016-17
Operations - Wastewater / Wastewater Utility Fund		
Mulberry Effluent Basin Expansion	\$ 1,517,000	\$ -
Effluent Reuse & Disposal Connections	1,650,000	-
Vadose Zone Wells #6 & #7	500,000	-
London Bridge Road Pump Station Rehabilitation	42,379	-
SCADA Upgrade	800,000	-
Effluent Reuse Enhancement	110,000	-
Water Conservation Program Implementation	70,000	-
WAPA Reuse Pipeline Feasibility Study	110,000	-
Total Operations - Wastewater / Wastewater Utility Fund	\$ 4,799,379	\$ -
Operations - Water / Irrigation & Drainage District Fund		
Water Main Replacement Program	\$ 2,043,506	\$ 500,000
Refurbish and Re-equip Existing Wells	845,000	425,000
Well Expansion Program	178,841	653,633
Water Treatment Plant Capacity Increase Evaluation	250,000	-
North Water System Improvements	400,000	-
Booster Station 1B Replacement	2,894,000	-
Storage Tank & Booster Station Replacement Program	837,500	2,200,000
Water Treatment Plant Improvements	400,000	200,000
Mohave County Water Authority Water Allocation	160,000	116,000
Firming Agreement Subcontract No. 2	50,366	-
Booster Station 6A	2,160,000	-
WAPA Water Main	120,000	1,380,000
Total Operations - Water / Irrigation & Drainage District Fund	\$ 10,339,213	\$ 5,474,633
Public Safety / Capital Projects Fund		
Dispatch Radio System Replacement	\$ 3,500,000	\$ -
Total Operations - Public Safety / Capital Projects Fund	\$ 3,500,000	\$ -
TOTAL COMMUNITY INVESTMENT PROGRAM	\$ 27,161,359	\$ 9,947,176

DEBT SERVICE SUMMARY

Irrigation & Drainage District

2010 SR Drinking Water

Received \$11,400,000 in borrowing authority from the Water Infrastructure Financing Authority (WIFA) of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount was forgiven through a federal grant from ADEQ, resulting in a total principal repayment amount of \$3,222,300.

2007 SR Drinking Water

Received \$5,700,000 in borrowing authority from WIFA to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

1993 IDD Refunding Bonds

Issued \$4,120,000 in Refunding Bonds.

General Government

2008A GADA Bonds

Issued \$2,615,000 in New Revenue Bonds to provide funds for the Freedom Bridge land acquisition.

Wastewater Utility

2009 SR Wastewater

Received \$4,900,833 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines for a portion of program year nine areas. Of this amount, \$2,000,000 of the principal amount will be forgiven as a part of the American Recovery and Reinvestment Act (ARRA) of 2009.

2009A SR Wastewater

Received \$87,734,728 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related effluent injection wells and beginning design work for the remaining areas included in the expansion program. In September 2013, a portion of the loan was de-obligated resulting in a total principal repayment amount of \$59,090,051.

2008 JR Wastewater

Received \$45,585,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related effluent injection wells and beginning design work for program year eight areas. Authorized funds were not all utilized, therefore reducing amount to \$29,468,259.

DEBT SERVICE SUMMARY

Wastewater Utility (Cont.)

2007 SR Wastewater

Received \$52,914,430 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related effluent injection wells and beginning design work for program year seven areas. Included in this issuance was \$3,560,000 of refinancing. Authorized funds were not all utilized, therefore reducing amount to \$52,703,467.

2006 JR Wastewater

Received \$48,405,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related pump stations and beginning design work for program year six areas.

2006 SR Wastewater

Received \$12,430,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related pump stations and beginning design work for program year six areas.

GADA 2005B Bonds

Received \$58,070,000 in bond funding from the Greater Arizona Development Authority (GADA) to finance program year four of the wastewater expansion project. This included program year four construction of the first phase of the north regional wastewater treatment plant, installation of sewer in three areas, completion of sewer installation in program year three areas, and completion of the north effluent line. Included in this issuance is \$5,765,000 of refinancing.

2004A JR and 2004A SR Wastewater

Received \$32,290,000 in borrowing authority from WIFA for the wastewater system expansion project for 2004A JR and \$17,775,000 for 2004A SR. This included collection lines and related pump stations and beginning design work for the north regional treatment plant. Included in this issuance was \$5,075,000 of refinancing.

DEBT SERVICE SUMMARY

Wastewater Utility (Cont.)

2004 SR Wastewater

Received \$9,500,000 in borrowing authority from WIFA for the wastewater system expansion project. This included collection lines and related pump stations in areas throughout Lake Havasu City. Refinancing of \$3,560,000 occurred in Fiscal Year 2006-07, resulting in a total principal repayment amount of \$5,940,000.

2002 JR/SR Wastewater

Received \$22,780,000 in borrowing authority from WIFA to finance the construction of collection lines and related pump stations within Pressure Zone 1 to convey wastewater to existing treatment facilities. This included the construction of collection lines and related infrastructure to residential areas north of Lake Havasu City, finance planning and design for future construction activity, refinancing existing Sanitary District debt to facilitate dissolution of the district and transfer of the facilities to Lake Havasu City, and financing other expenses including legal, financial advisor, land acquisition, inspection and administration. Refinancing of \$5,765,000 occurred in Fiscal Year 2004-05, resulting in a 2002 JR Loan in the amount of \$8,507,500 and a 2002 SR Loan in the amount of \$8,507,500.

The Wastewater Utility debt is budgeted to be restructured in Fiscal Year 2015-16. The 2002 JR loan, 2002 SR loan, 2004 SR loan, and 2004A SR loan are budgeted to be defeased on July 1, 2015. The GADA 2005B Bonds are budgeted to be refinanced through WIFA, and the remaining loans will be paid off with the issuance of bonds.

STATUTORY GENERAL OBLIGATION DEBT LIMITATIONS

<i>TAX YEAR 2015 SECONDARY ASSESSED VALUE</i>	\$ 642,898,478 *
(1) Debt limit 6% of assessed value	\$ 38,573,909
Bonds Outstanding at June 30, 2015	<u>-</u>
Excess available at June 30, 2015	\$ 38,573,909
(2) Debt limit 20% of assessed value	\$ 128,579,696
Bonds Outstanding at June 30, 2015	<u>140,359,630 **</u>
(3) Excess available at June 30, 2015	\$ (11,779,934)
Total Bonding Capacity	<u>\$ 26,793,974</u>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

(3) The debt limit exceeds 20% of assessed value due to bonds being issued in previous years and assessed valuations declining over the past few years. At the time of issuance, sufficient capacity existed to meet the 20% assessed value debt limit requirement.

* Estimate

** Reflects reduction of July 1, 2015, principal payments and July 1, 2015, defeasance of the 2002 Junior Construction Loan.

DEBT SERVICE SCHEDULE FY 2015-16

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 7-1-15	Fiscal Year 2016		
						Principal	Interest	Total
Long Term Debt General Government								
GADA - Land Acquisition	2008	\$ 2,615,000	3.00 - 5.00	2024	\$ 1,780,000	\$ 165,000	\$ 71,000	\$ 236,000
Total General Government Debt		\$ 2,615,000			\$ 1,780,000	\$ 165,000	\$ 71,000	\$ 236,000
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	6.00 - 6.625	2023	\$ 80,000	\$ 10,000	\$ 4,638	\$ 14,638
WIFA Senior	2007	5,700,000	3.504	2028	4,132,451	256,402	135,817	392,219
WIFA Senior	2010	3,222,300	2.775	2031	2,710,732	136,886	71,424	208,310
Total IDD Debt		\$ 13,042,300			\$ 6,923,183	\$ 403,288	\$ 211,878	\$ 615,166
Wastewater Utility								
Revenue Bonds								
WIFA Loans								
Junior Construction Loan Year 1	2002	\$ 8,507,500	3.171	2023	\$ 4,373,579	\$ 488,860	\$ 123,184	\$ 612,044
Senior Construction Loan Year 1	2002	8,507,500	3.171	2023	4,373,579	488,860	123,184	612,044
Senior Construction Loan Year 2	2004	5,940,000	3.12	2025	3,553,317	308,249	101,246	409,495
Junior Construction Loan Year 3	2004A	32,290,000	3.255	2025	23,940,000	1,350,000	735,305	2,085,305
Senior Construction Loan Year 3	2004A	17,775,000	3.255	2025	10,686,342	921,282	317,853	1,239,135
Junior Construction Loan Year 5	2006	48,405,000	2.672	2027	36,990,000	2,655,000	917,431	3,572,431
Senior Construction Loan Year 5	2006	12,430,000	2.672	2027	8,555,000	615,000	212,157	827,157
Senior Construction Loan Year 6	2007	52,703,467	3.185	2038	45,333,325	1,366,544	1,400,342	2,766,886
Junior Construction Loan Year 7	2008	29,468,259	3.750	2039	26,053,279	688,649	951,174	1,639,822
Senior Construction Loan Year 8	2009	2,900,833	3.241	2040	2,583,385	68,651	81,503	150,153
Senior Construction Loan Year 8	2009A	59,090,051	3.098	2040	51,787,417	1,403,976	1,560,879	2,964,855
GADA Loans								
Junior Loan Year 4	2005B	58,070,000	5.000	2036	58,070,000	-	2,808,242	2,808,242
Total Wastewater Utility Debt		\$ 336,087,610			\$ 276,299,223	\$ 10,355,070	\$ 9,332,499	\$ 19,687,568

Total Outstanding Debt \$ 285,002,406

Total Fiscal Year 2015-16 Debt Service \$ 10,923,358 \$ 9,615,377 \$ 20,538,735

DEBT SERVICE SCHEDULE FY 2016-17

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 7-1-16	Fiscal Year 2017		
						Principal	Interest	Total
Long Term Debt General Government								
GADA - Land Acquisition	2008	\$ 2,615,000	3.00 - 5.00	2024	\$ 1,615,000	\$ 175,000	\$ 63,896	\$ 238,896
Total General Government Debt		\$ 2,615,000			\$ 1,615,000	\$ 175,000	\$ 63,896	\$ 238,896
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	6.00 - 6.625	2023	\$ 70,000	\$ 10,000	\$ 3,975	\$ 13,975
WIFA Senior	2007	5,700,000	3.504	2028	3,876,049	265,387	126,518	391,905
WIFA Senior	2010	3,222,300	2.775	2031	2,573,846	140,684	67,520	208,204
Total IDD Debt		\$ 13,042,300			\$ 6,519,895	\$ 416,071	\$ 198,013	\$ 614,084
Wastewater Utility								
Revenue Bonds								
WIFA Loans								
Debt Restructuring	2015	\$ 244,617,199		2045	\$ 244,617,199	\$ 4,285,000	\$ 8,530,048	\$ 12,815,048
Total Wastewater Utility Debt		\$ 244,617,199			\$ 244,617,199	\$ 4,285,000	\$ 8,530,048	\$ 12,815,048

Total Outstanding Debt **\$ 252,752,094**

Total Fiscal Year 2016-17 Debt Service **\$ 4,876,071** **\$ 8,791,957** **\$ 13,668,028**



Vermilion Lighthouse

DEBT SERVICE SCHEDULE

At July 1, 2015, the total actual indebtedness is approximately \$400 million. This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt by fiscal year. The City is planning to completely restructure the Wastewater Utility debt in FY 2015-16 which will greatly change the annual principal and interest amounts for each year going forward.

Fiscal Year	Principal	Interest	Total
2016	10,923,358	9,615,377	20,538,735
2017	11,366,819	9,264,226	20,631,045
2018	12,066,732	8,890,905	20,957,637
2019	12,578,312	8,499,758	21,078,070
2020	13,226,774	8,089,297	21,316,070
2021	13,682,341	7,664,397	21,346,738
2022	14,150,249	7,224,494	21,374,743
2023	14,830,737	6,762,659	21,593,395
2024	14,063,957	6,325,530	20,389,487
2025	14,315,556	5,882,795	20,198,351
2026	13,751,004	5,490,236	19,241,240
2027	14,242,620	4,981,547	19,224,167
2028	10,270,042	4,573,252	14,843,293
2029	10,282,259	4,161,817	14,444,076
2030	10,702,818	3,732,848	14,435,666
2031	11,134,288	3,285,649	14,419,937
2032	11,379,752	2,825,281	14,205,034
2033	11,842,746	2,345,188	14,187,933
2034	12,332,089	1,844,534	14,176,623
2035	12,837,993	1,322,352	14,160,345
2036	13,370,675	872,926	14,243,601
2037	6,930,359	479,508	7,409,866
2038	7,150,177	245,341	7,395,518
2039	4,567,805	93,242	4,661,047
2040	3,002,946	-	3,002,946
	\$285,002,406	\$114,473,155	\$399,475,564

CAPITAL LEASE SCHEDULE

Description of Borrowing	Total Lease Amount	Rate of Issue	FY 2015-16 Lease Payment Amount (Principal & Interest)
FY 2012 Energy Conservation Measures (ECM) Lease	4,867,775	5.68%	339,394
FY 2012 Phone System Lease	300,468	Time-Value	77,759
FY 2013 Technology Lease	1,200,000	1.82%	252,175
FY 2014 Technology Lease	1,365,000	1.67%	285,692
FY 2014 Fire Apparatus Lease	2,550,000	2.59%	291,057
Proposed FY 2016 Dispatch Radio System	<u>3,500,000</u>	2.92%	<u>380,444</u>
	\$ 13,783,243		\$ 1,626,521

The following list of items are included in the Fiscal Year 2015-16 budget to be purchased with lease proceeds. All proposed leases are for projects that are part of the Community Investment Program. The Fiber Optics Backhaul project is using lease proceeds from the FY 2014 Technology Lease.

FY 2015-16 Proposed Leases:	Project #	Department	Lease Amount	City Funded	Total Cost
Fiber Optics Backhaul	IT1501	Administration	\$ 180,000	\$ 420,000	\$ 600,000
Dispatch Radio System Replacement	PD1050	Public Safety	<u>3,500,000</u>	<u>-</u>	<u>3,500,000</u>
		FY 2015-16 Proposed Lease Total	<u>\$ 3,680,000</u>	<u>\$ 420,000</u>	<u>\$ 4,100,000</u>





Budget Summary

Budget Trends - Ten-Year History
Fiscal Sustainability Policy



BUDGET TRENDS TEN-YEAR HISTORY

REVENUES

During the past ten years, the City has experienced a roller coaster effect in regards to revenues. The biggest contributor to the swing in revenues is bond proceeds for the Wastewater Expansion CIP project. Approximately \$48.7 million in bond proceeds were budgeted in Fiscal Year 2007-08 and proceeds continued to increase up to the high point of \$117.3 million budgeted in Fiscal Year 2009-10. Bond proceeds then slowly decreased starting in Fiscal Year 2010-11 and the project was completed in Fiscal Year 2011-12. Fiscal Year 2012-13 through 2014-15 total revenues remained stable and a huge jump in revenues is budgeted in Fiscal Year 2015-16. The large increase in revenues is due to restructuring of the Wastewater debt in the amount of \$249.6 million. The City has planned to do a complete Wastewater debt restructuring to extend the debt payments to match the lifespan of the Wastewater system. The debt restructuring plan includes the defeasance of four of the Wastewater WIFA construction loans, issuing refunding bonds for the remaining Wastewater WIFA loans, and refinancing the Wastewater GADA loan.

The majority of the General Fund revenues are from sales tax, state shared revenues, and property tax. In Fiscal Year 2009-10, the city sales tax hit the low point at approximately \$12.4 million. This was a huge reduction from the high point in FY 2005-06 of approximately \$21.1 million. City sales tax in Fiscal Year 2010-11 through Fiscal Year 2012-13 stayed steady. Starting in Fiscal Year 2013-14, city sales tax started to show a positive future outlook. Revenues climbed approximately 8.5% in Fiscal Year 2013-14, and are estimated to increase another 20% in Fiscal Year 2014-15 to approximately \$16.4 million. It looks as though city sales tax is making a recovery, but the city is still being very conservative in regards to future projections, since sales tax is such a large financial source for General Fund. State shared revenues have also shown a loss in revenues followed by a rebound in the last ten years like the city sales tax. The only difference is the decline

hit the low point in Fiscal Year 2011-12, two years later than the city sales tax, and started to rebound immediately in Fiscal Year 2012-13 and continue on an upward trend. The reason for the delayed low is that the City's share of state income tax is distributed two years after collection by the state.

The Enterprise Funds revenues in the last ten years have mostly fluctuated year-to-year due to bond proceeds for Wastewater and Water CIP projects. User revenues for Wastewater and Water have not changed much in the last few years, since the last increase was implemented back in Fiscal Year 2008-09 for Water and Fiscal Year 2009-10 for Wastewater. Small growth is expected in these funds attributed to new construction. In Fiscal Year 2013-14, there was a \$4.5 million increase in budgeted revenues for the Refuse Fund. This was attributed to a correction in the accounting of that fund to show both the revenues and expenses for outside contract trash pickup services.

OPERATING BUDGET EXPENDITURES

Beginning in Fiscal Year 2008-09, operating expenditures decreased slightly, followed by 9% reduction in Fiscal Year 2009-10, due to the economic downturn. The decreases reflect:

- A net result of fewer personnel combined with increased employee benefit costs.
- Continued review and refinement of operating efficiencies resulting in less supply and service appropriations.

Fiscal Year 2010-11 through 2011-12 remained relatively constant with Fiscal Year 2009-10.

In Fiscal Year 2012-13, The City's management team undertook a strategic plan review of all core services, resulting in reorganization. The efficiencies resulting from the reorganization have shown a decrease in the reliance on the use of fund balance to support operations.

BUDGET TRENDS TEN-YEAR HISTORY

In Fiscal Year 2013-14, the operating budget increased by approximately \$4.7 million. This was mainly attributed to a correction in the accounting of the Refuse Fund to show both the revenues and expenses for outside contract trash pickup services, instead of netting the service as a payable in the past.

Fiscal Year 2014-15 continued to provide for essential services while facing fewer budgetary challenges than in the past few years. The primary challenge was the continued increase in employee retirement benefit costs.

In Fiscal Year 2015-16, the operating budget increased by approximately \$272.1 million. The majority \$268.7 million is attributed to the Wastewater debt restructuring. The remaining is mainly due to the following salary and benefits increases:

- The budget includes a single-step wage adjustment on the review dates of those employees who are not already at the top of the range for their position.

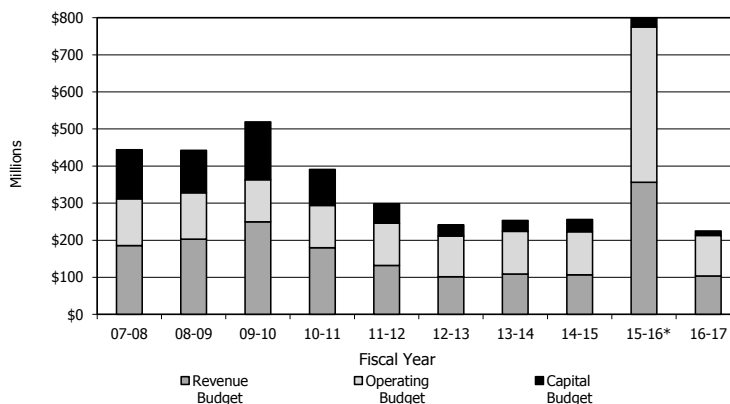
- Wage adjustments for certain positions that are grossly under market values.
- The continuation of the primary challenge in Fiscal Year 2014-15 with a budgeted \$1.2 million, one-time increase to the Public Safety Personnel Retirement System (PSPRS) to bring current the City's underfunded obligation.

Of the City's \$388 million Fiscal Year 2015-16 operating budget, \$368.7 million or 95% comes from only three funds:

General Fund..... \$46,400,373

Wastewater Utility Fund..... \$309,819,398

Irrigation Drainage District Fund ..\$12,450,550



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
07-08	185,615,158	126,246,888	132,223,415	\$444,085,461
08-09	202,728,247	125,168,100	114,437,411	\$442,333,758
09-10	249,688,363	113,284,271	156,291,925	\$519,264,559
10-11	180,017,463	113,893,150	96,931,822	\$390,842,435
11-12	132,290,269	113,630,922	52,706,698	\$298,627,889
12-13	101,377,971	109,967,311	29,898,370	\$241,243,652
13-14	109,024,482	114,715,640	29,569,291	\$253,309,413
14-15	107,039,375	116,007,817	33,157,470	\$256,204,662
15-16*	356,330,855	418,676,431	30,583,577	\$805,590,863
16-17	103,476,886	109,236,743	12,197,776	\$224,911,405

* Fiscal Year 2015-16 includes the \$249.6 million Wastewater debt restructuring.

BUDGET TRENDS TEN-YEAR HISTORY

In Fiscal Year 2016-17, the operating budget is reduced back down to the same level as Fiscal Year 2012-13. This is largely attributed to the completion of the Wastewater debt restructuring, along with a projected decrease in Wastewater debt service annual payments. The City is anticipating reducing Wastewater debt service payments by approximately \$7 million annually.

CAPITAL BUDGET EXPENDITURES

The capital budget is comprised of capital outlay items and Community Investment Program (CIP) projects. For the first five years of the ten-year budget trends, the capital budget was significantly higher. This is due to the Wastewater Expansion CIP project which was finally completed in Fiscal Year 2011-12. Fiscal Year 2012-13 through Fiscal Year 2015-16 remains stable. With the close of the massive citywide Wastewater Expansion Project, the City transitioned to more normal CIP projects.

The Fiscal Year 2015-16 capital budget includes:

- Replacement of aging machinery and equipment.
- Development and improvement to park facilities to accommodate population growth and increase citizen expectations for recreational opportunities.
 - ◇ New bicycle pedestrian path
 - ◇ Restroom improvements
 - ◇ New pickleball courts
 - ◇ Community athletic field needs assessment
 - ◇ General park improvements
- Street improvements such as traffic signals, roadway widening, and drainage enhancements.
- Airport projects for constructing runway edge lips and foreign object debris erosion.
- Continued drainage and roadway improvements.
- Implement a fiber optics network backhaul.
- Replacement of the dispatch radio system.
- Construction of effluent reuse and expansion projects.
- Replacement of aging water booster stations and transmission mains.

Of the total CIP appropriation of \$27,161,359 in Fiscal Year 2015-16, \$11,659,178 (43% of the CIP budget) was carried over from the prior fiscal year for contract commitments on projects that were previously started and are anticipated to be completed in Fiscal Year 2015-16.

FISCAL SUSTAINABILITY POLICY

EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

OBJECTIVES

1. To protect the City Council's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To set forth operational principles which minimize the cost of local government, to the extent consistent with services desired by the public, and which minimize financial risk.
3. To adopt revenue policies which prevent undue or unbalanced reliance on certain revenues, which distribute the costs of municipal services fairly, and which provide adequate funds to operate desired programs.
4. To provide essential public facilities and prevent deterioration of Lake Havasu City's public facilities and its capital plant.
5. To protect and enhance Lake Havasu City's credit rating and prevent default on any municipal debts.
6. To insure the legal use of all Lake Havasu City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

This Fiscal Sustainability Policy document is intended to establish guidelines for the City's overall fiscal planning and management. These principles are intended to foster and support the continued financial strength and stability of Lake Havasu City as reflected in its financial goals.

I FISCAL PLANNING

Fiscal planning refers to the process of identifying resources and allocating those resources among competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the City's budget.

- 1.01 The City Manager shall submit to the City Council a proposed annual budget,

with their recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105. The City will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends on the following June 30. The City Council will adopt the budget no later than June 30.

- 1.02 The City uses a five-year long-range financial forecasting system that will incorporate both revenue and expenditure estimates for all of the City funds. The five-year long-range forecast will be updated annually and presented to the City Council prior to the start of the City budget process.
- 1.04 The operating budget will be based on the principle that current operating expenditures, including debt service, will be funded with current revenues creating a balanced budget. The City will not balance the current budget at the expense of meeting future years' expenditures; for example accruing future years' revenues or rolling over short-term debt to avoid planned debt retirement.
- 1.05 The budget will fully appropriate the resources needed for authorized regular staffing. At no time shall the number of regular full-time employees on the payroll exceed the total number of positions authorized by the City Council. All personnel actions shall be in conformance with applicable federal and state law and all City ordinances and policies.
- 1.07 Performance measurement indicators will be integrated into the budget process as appropriate.
- 1.08 Alternatives for improving the efficiency and effectiveness of the City's programs and the productivity of its employees will be considered during the budget process.
- 1.10 The City's annual budget will include contingency appropriations in each fund

FISCAL SUSTAINABILITY POLICY

EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

sufficient to provide for unanticipated increases in service delivery costs and needs that may arise throughout the fiscal year. Expenditures from these contingency appropriations can only be undertaken with separate Council action and only if funds are not available in the department requesting the contingency funding.

- 1.13 If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the General Fund Contingency appropriation, to the extent necessary to ensure a balanced budget at the close of the fiscal year. The City Manager may institute a cessation during the fiscal year on hirings, promotions, transfers, and capital equipment purchases. Such action will not be taken arbitrarily and without knowledge and support of the City Council.

II FUND BALANCE

Fund balance is an important indicator of the City's financial position. Adequate fund balances must be maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

- 2.02 The City will maintain a 'Contingency Fund' reserve in the General Fund of five percent (5%) of the average actual fund revenues for the preceding five fiscal years. In the event these 'Contingency' funds must be used to provide for temporary funding of unforeseen emergency needs, the City shall restore this specific 'Contingency' reserve to the minimum five percent (5%) limit within the next two fiscal years following the fiscal year in which the event occurred.
- 2.03 The City will maintain an additional General Fund reserve upper goal of an additional ten percent (10%) of the

average actual General Fund revenues for the preceding five fiscal years. These funds will not be appropriated except to cover emergencies and unexpected declines in revenue in the following budget year. To the extent these reserves are expended, the City will increase its General Fund revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore this additional ten percent (10%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.

- 2.05 The 'Contingency' funds can only be authorized for expenditure by action of the City Council.
- 2.06 The City will maintain a 'Contingency Fund' in the Irrigation and Drainage District Fund, Wastewater Fund and Highway Users' Revenue Fund of five percent (5%) of the average actual revenues for the preceding five fiscal years. This fund may only be used to cover emergencies and unexpected declines in revenue. The funds can only be authorized for expenditure by action of the City Council. To the extent these reserves are expended, the City will increase its revenues or decrease its expenditures to the extent necessary to prevent the continued use of these reserves. Additional funds necessary to restore the five percent (5%) amount will be provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred.

III EXPENDITURE CONTROL

Management must ensure compliance with the legally adopted budget.

- 3.01 Expenditures will be controlled by an annual budget at the division level. The City Council shall establish

FISCAL SUSTAINABILITY POLICY

EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process. Administrative approval and processing of certain budget transfers within departments is governed by OPP 2.07.

- 3.05 The State of Arizona sets a limit on the expenditures of local jurisdictions. The City will comply with these expenditure limitations and will submit an audited expenditure limitation report, audited financial statements, and audited reconciliation report as defined by the Uniform Expenditure Reporting System (ARS §41-1279.07) to the State Auditor General each year.
- 3.06 The City will monitor the expenditure limitation every year and may choose to pursue a periodic adjustment to its expenditure limitation. This adjustment may be every four years through the City submitting an alternative expenditure limitation (Home Rule) option for approval by the voters at a regular City election (Article IX, Section 20, Subsection 9, Arizona State Constitution). The City may choose to pursue other legally permitted adjustments to its expenditure limitation such as through voter approval of a permanent base adjustment (Article IX, Section 20, Subsection 6, Arizona State Constitution).

IV REVENUES AND COLLECTIONS

All government employees are considered stewards of public funds. In order to provide funding for service delivery, the City must have reliable revenue sources. These diverse revenues must be collected equitably, timely, and efficiently.

- 4.01 The City's goal is a General Fund revenue base balanced between taxes, intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and other miscellaneous revenues.

- 4.02 The City will maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source.

VII COMMUNITY INVESTMENT PROGRAM

The purpose of the Community Investment Program is to systematically plan, schedule, and finance capital projects to ensure cost-effectiveness as well as conformance to established policies and goals.

- 7.01 The City Manager will annually submit a ten-year Community Investment Program for review by the City Council pursuant to the timeline established in the annual budget preparation schedule. Submission of the Community Investment Program shall be consistent with the requirements of ARS §42.17101 through §42.17103.
- 7.04 The City's objective will be to dedicate to the Community Investment Program at least 2% of the annual General Fund revenues allocated to the City's operating budget. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants.
- 7.06 Community Investment projects will not be budgeted, authorized or awarded until the funding sources have been identified to finance the project.
- 7.08 Within 90 days of the completion of a capital project any remaining appropriated funds for the project will be closed off. Excess funds may be used for other project shortfalls with the approval of the City Council. Funds not used will revert to the fund balance of the funding source.
- 7.11 The City will maintain a listing of capital infrastructure. This list will be used to analyze City infrastructure to provide for maintenance and replacement through the City's Community Investment Program and annual operating budget.

FISCAL SUSTAINABILITY POLICY

EXCERPTS FROM RESOLUTION NO. 07-2207 AND THE POLICY

IX DEBT MANAGEMENT

The purpose of this debt management policy is to provide for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions and required disclosures to investors, underwriters and rating agencies.

- 9.03 The City will maintain debt ratios within the Arizona Constitution limits.
- 9.04 The City will manage the debt program with the assistance of a financial advisor and bond counsel.
- 9.06 The City will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The City will first attempt "pay as you go" capital financing for projects less than \$1,000,000.
- 9.08 The City shall comply with all requirements of Arizona Revised Statutes Title 35 and other legal requirements regarding the issuance of bonds and certificates of the City or its debt issuing authorities.
- 9.10 Restructuring, refinancing, and advance bond refunding are used to limit the City's debt service costs and to provide maximum future borrowing flexibility.

X ENTERPRISE FUNDS

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, sanitation, airport, and recreation/aquatic center. User charges are established to offset the cost of providing these services.

- 10.01 Separate funds will be established and maintained to properly account for each enterprise operation. Interfund charges will be assessed for administrative support of the enterprise activity.

XIII ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing and financial reporting form the informational infrastructure for public finance. Internal and external financial reports provide important information to the City's legislative body, management, citizens, investors and creditors.

- 13.01 The City will comply with generally accepted accounting principles (GAAP) in its accounting and financial reporting.
- 13.02 Monthly financial reports will be issued to the City Manager and all departments summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- 13.04 In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984 and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.
- 13.06 All departments will provide notice of all significant events and financial and related matters to the Finance Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. A listing of significant events is included in Appendix A to this document. The Finance Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.





Budget Summary

Five-Year Financial Projections

Selected Funds

Airport

General

Aquatics

Capital Projects

Facilities Maintenance

Highway User Revenue Fund (HURF)

Irrigation & Drainage District (Water)

Refuse

Vehicle/Equipment Replacement

Wastewater Utility



FINANCIAL PROJECTIONS AIRPORT FUND

Airport Fund Financial Projections	Budget FY 14-15	Estimate FY 14-15	Adopted FY 15-16	Approved FY 16-17	Estimated		
					FY 17-18	FY 18-19	FY 19-20
Revenues							
Car Rental Fees	\$ 65,000	\$ 60,646	\$ 31,931	\$ 32,551	\$ 32,551	\$ 32,551	\$ 32,551
Facility Charges	-	195	-	-	-	-	-
FBO Hangar Fees	10,394	10,393	10,497	10,602	10,602	10,602	10,602
Fuel Flowage Fees	40,000	43,925	44,364	44,808	44,808	44,808	44,808
Grants	280,725	9,513	726,055	472,120	162,401	95,530	310,472
Hangar Pad Fees	58,500	58,273	58,856	59,444	59,444	59,444	59,444
Hangar Rental Fees	125,000	126,676	127,943	129,222	129,222	129,222	129,222
Land/Building Rental Fees	25,523	25,523	25,523	25,523	25,523	25,523	25,523
Land Lease Fees	70,500	74,876	75,625	76,381	76,381	76,381	76,381
Landing Fees	8,372	5,831	5,889	5,948	5,948	5,948	5,948
Miscellaneous	930	1,947	1,825	1,848	1,749	1,765	1,781
Operating Permit Fees	1,820	2,160	2,182	2,203	2,203	2,203	2,203
Shade Port Lease Fees	30,000	29,901	30,200	30,502	30,502	30,502	30,502
Signage/Advertising	753	744	751	759	759	759	759
Sub-Lease Fee	313	219	221	223	223	223	223
Terminal Space Fee	672	672	-	-	-	-	-
Tie Down Fees	34,500	30,488	30,793	31,101	31,101	31,101	31,101
Transient Tie Downs	2,000	669	670	676	676	676	676
Quarterly Utilities	4,600	4,035	4,075	4,116	4,116	4,116	4,116
Vehicle Parking Fees	6,900	6,411	6,475	6,540	6,540	6,540	6,540
Total Revenues	\$ 766,502	\$ 493,097	\$ 1,183,875	\$ 934,567	\$ 624,749	\$ 557,894	\$ 772,852
Expenditures							
Personnel	\$ 187,605	\$ 187,614	\$ 208,947	\$ 211,882	\$ 216,327	\$ 220,871	\$ 225,522
Operation & Maintenance (O&M)	195,448	152,732	258,449	180,021	183,563	187,178	190,862
Capital Outlay	7,100	10,570	-	-	-	-	-
Community Investment Program	307,600	22,996	797,500	500,000	195,000	100,000	325,000
Contingency	7,000	-	7,000	7,000	-	-	-
Depreciation	778,172	778,172	780,000	780,000	795,600	811,512	827,742
Interfund Cost Allocation - Support Svcs	179,447	179,451	184,824	178,762	182,337	185,984	189,704
Interfund Cost Allocation - Maintenance	130,575	130,575	189,462	190,496	194,306	198,192	202,156
Debt Expense	5,011	5,011	5,004	5,007	5,035	5,033	5,022
	1,797,958	1,467,121	2,431,186	2,053,168	1,772,168	1,708,770	1,966,008
Non-Cash Depreciation & Adjustments	(778,172)	(778,172)	(780,000)	(780,000)	(795,600)	(811,512)	(827,742)
Total Expenditures	\$ 1,019,786	\$ 688,949	\$ 1,651,186	\$ 1,273,168	\$ 976,568	\$ 897,258	\$ 1,138,266
AVAILABLE RESOURCES	\$ (253,284)	\$ (195,852)	\$ (467,311)	\$ (338,601)	\$ (351,819)	\$ (339,364)	\$ (365,414)
Operating Transfers In/(Out)							
General Fund	\$ 240,000	\$ 195,000	\$ 430,000	\$ 405,000	\$ 275,000	\$ 350,000	\$ 375,000
Total Operating Transfers In/(Out)	\$ 240,000	\$ 195,000	\$ 430,000	\$ 405,000	\$ 275,000	\$ 350,000	\$ 375,000
SUBTOTAL	\$ (13,284)	\$ (852)	\$ (37,311)	\$ 66,399	\$ (76,819)	\$ 10,636	\$ 9,586
Beginning Available Resources	\$ 16,857	\$ 16,877	\$ 16,025	\$ 11,714	\$ 78,113	\$ 26,294	\$ 36,930
CIP Transfers In/(Out)							
CIP - Other	-	-	33,000	-	25,000	-	-
Total CIP Transfers In/(Out)	\$ -	\$ -	\$ 33,000	\$ -	\$ 25,000	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 3,573	\$ 16,025	\$ 11,714	\$ 78,113	\$ 26,294	\$ 36,930	\$ 46,516

FINANCIAL PROJECTIONS GENERAL FUND

General Fund Financial Projections	Budget		Adopted	Approved	Estimated		
	FY 14-15	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenues							
Property Tax Levy	\$ 4,315,957	\$ 4,108,755	\$ 4,370,064	\$ 4,422,350	\$ 4,560,797	\$ 4,702,013	\$ 4,846,053
Franchise Fees	1,857,573	1,863,078	1,918,970	1,976,539	2,035,835	2,096,910	2,159,818
City Sales Tax	16,044,785	17,583,449	17,856,174	18,391,859	18,943,615	19,511,923	20,292,400
Less Developer Agreements	(1,290,000)	(1,190,478)	(1,206,285)	(1,212,051)	(1,224,172)	(1,236,413)	(1,248,777)
Other Taxes	175,000	195,386	205,155	215,413	219,721	224,116	228,598
License & Permits-Other	407,837	453,509	462,733	472,056	481,497	491,127	500,950
License & Permits - Building	1,229,002	1,246,752	1,266,926	1,287,457	1,313,206	1,339,470	1,366,260
State Shared - VLT/Sales Tax	7,446,177	7,445,378	7,766,491	7,921,820	8,080,256	8,241,862	8,406,699
State Shared - Income Tax	6,358,345	6,356,520	6,324,244	6,450,729	6,579,744	6,711,338	6,845,565
IGA	476,235	443,954	556,817	562,528	646,843	640,053	634,088
Grants & Contributions	500	1,292	-	-	-	-	-
General Government Revenues	95,000	281,660	113,273	113,189	113,233	113,233	113,233
Miscellaneous	2,122	7,300	7,446	7,595	7,595	7,595	7,595
Police Revenues	184,321	198,468	253,601	198,959	202,938	206,997	211,137
Special Events	20,000	24,340	24,340	24,340	24,827	25,323	25,830
Fire Revenues	48,915	32,259	30,197	30,248	30,853	31,470	32,099
Recreation Revenues	777,700	670,553	1,007,758	1,021,276	1,031,489	1,041,804	1,052,222
Fines & Forfeitures	1,221,020	1,185,644	1,197,499	1,209,475	1,221,570	1,233,785	1,246,123
Investment Earnings	225,000	217,971	220,697	222,896	227,354	231,901	236,599
Rents & Leases	122,928	106,728	105,158	105,158	105,158	105,158	105,158
Sale of Assets	113,000	71,043	-	-	-	-	-
Total Revenues	\$ 39,831,417	\$ 41,303,561	\$ 42,481,258	\$ 43,421,836	\$ 44,602,359	\$ 45,719,665	\$ 47,061,590
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 19,159,221	\$ 18,433,043	\$ 20,474,392	\$ 20,713,179	\$ 21,127,443	\$ 21,549,992	\$ 21,980,992
Salaries & Wages - Other	805,673	820,669	876,540	747,265	761,040	775,090	789,422
Overtime	1,008,290	1,498,482	1,123,434	1,123,193	1,145,657	1,168,570	1,191,941
Part-Time Wages	1,240,694	1,156,594	1,525,599	1,552,977	1,552,977	1,552,977	1,552,977
Medical / Dental Insurance	4,197,144	3,982,710	4,520,003	4,536,072	4,626,793	4,719,329	4,813,715
Retiree Medical Insurance	660,020	571,916	654,861	593,499	623,174	654,333	687,049
Other Employee Insurance	796,339	783,401	1,037,112	1,039,687	1,091,671	1,146,254	1,203,567
Payroll Taxes	978,250	947,716	1,094,307	1,102,945	1,125,004	1,147,504	1,170,454
Retirement - ASRS	1,268,140	1,205,679	1,421,831	1,434,608	1,463,300	1,492,566	1,522,417
Retirement - PSPRS	3,391,933	3,218,013	4,654,500	3,841,349	3,956,589	4,075,287	4,197,546
Retirement - Misc	228,406	229,556	212,330	222,426	226,875	231,412	236,040
Supplies & Services:							
Professional Services	1,093,736	960,201	855,483	823,728	780,300	945,906	795,906
Technical Services	748,582	749,380	1,020,284	999,580	1,019,572	1,039,963	1,060,762
Utility Services	1,587,063	1,567,962	1,757,378	1,764,230	1,799,515	1,835,505	1,872,215
Cleaning Services	92,118	74,342	107,216	110,922	110,922	110,922	110,922
Repair & Maintenance Services	797,273	755,246	954,096	945,731	964,646	983,939	1,003,617
Leases & Rentals Expense	133,564	159,132	163,314	165,046	168,347	171,714	175,148
Unemployment Compensation Insurance	45,000	63,134	86,480	86,480	88,210	89,974	91,773
General Insurance & Claims	424,745	323,291	493,738	493,738	503,613	513,685	523,959
Meeting, Training & Travel	281,231	272,078	362,838	325,974	332,493	339,143	345,926
Other Purchased Services	316,140	297,669	508,263	506,185	516,309	526,635	537,168
Operating & Maintenance Supplies	1,388,683	1,421,810	1,248,727	1,182,017	1,205,657	1,229,770	1,254,366
Fuel Expense	500,510	462,503	515,560	518,210	528,574	539,146	549,929
Furniture & Equipment	96,961	102,229	244,520	87,700	89,454	91,243	93,068
Miscellaneous Supplies	293,394	310,168	310,348	317,526	323,877	330,354	336,961
Safety Supplies	166,580	149,301	314,505	183,400	187,068	190,809	194,626
Bad Debt Expense	26,500	18,114	26,800	26,800	26,800	26,800	26,800
Contractual Services	53,000	33,150	75,000	107,000	109,140	111,323	113,549
Parks & Recreation Programs	256,890	223,600	258,335	258,335	263,502	268,772	274,147
Outside Agency Contracts	807,496	927,653	843,946	844,146	861,029	878,249	895,814
Outside Agency Grant Funding	225,000	209,000	194,000	189,000	191,500	194,050	196,651
Development Agreement Interest Pmts	610,000	610,000	550,000	500,000	500,000	500,000	500,000
Capital:							
Capital Outlay	534,403	513,955	564,620	150,000	151,500	153,015	154,545
Contingency:							
Contingency	750,000	-	750,000	750,000	125,000	125,000	125,000
Capital Leases & Long-Term Bonds/Loans							
Principal & interest	1,064,072	1,037,824	1,182,731	1,549,837	1,367,133	1,098,117	954,621
Interfund Cost Allocation:							
Interfund Cost Allocations	(3,371,827)	(3,371,826)	(4,018,098)	(3,930,647)	(4,009,260)	(4,089,445)	(4,171,234)
Total Expenditures	\$ 42,655,224	\$ 40,717,695	\$ 46,964,993	\$ 45,862,138	\$ 45,905,424	\$ 46,717,903	\$ 47,362,359
AVAILABLE BALANCE	\$ (2,823,807)	\$ 585,866	\$ (4,483,735)	\$ (2,440,302)	\$ (1,303,065)	\$ (998,238)	\$ (300,769)

(CONTINUED)

FINANCIAL PROJECTIONS GENERAL FUND

(CONTINUED)

General Fund Financial Projections			Adopted	Approved	Estimated		
	Budget FY 14-15	Estimate FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Operating Transfers In/(Out)							
Airport Fund - O&M	\$ (240,000)	\$ (195,000)	\$ (430,000)	\$ (405,000)	\$ (275,000)	\$ (350,000)	\$ (375,000)
Community Investment Fund	500,000	-	81,000	-	-	-	-
Court Enhancement Fund	25,000	-	60,000	50,000	25,000	25,000	25,000
Court Fill the Gap	-	-	12,000	12,000	-	-	-
Court JCEF	-	-	12,000	12,000	-	-	-
Debt Service Fund	(244,000)	(244,000)	(246,000)	(245,000)	(240,000)	(240,000)	(240,000)
Facilities Maintenance Fund	(2,600,000)	(2,500,000)	(125,000)	-	(30,000)	(30,000)	(180,000)
Flood Control	-	500,000	500,000	500,000	500,000	500,000	500,000
Irrigation & Drainage District	2,000,000	2,000,000	-	-	-	1,000,000	1,000,000
IDD - Parking Lot Rehab	5,000	5,000	10,000	5,000	10,000	5,000	5,000
Recreation/Aquatic Center - O&M	(1,210,000)	(1,068,595)	-	-	-	-	-
Transit Fund - Close Fund	-	3,546	-	-	-	-	-
Vehicle Replacement Fund	-	-	-	-	-	(250,000)	(425,000)
Wastewater Utility Fund - Parking Lot Rehab	7,000	7,000	14,000	7,000	14,000	7,000	7,000
Total Operating Transfers In/(Out)	\$ (1,757,000)	\$ (1,492,049)	\$ (112,000)	\$ (64,000)	\$ 4,000	\$ 667,000	\$ 317,000
SUBTOTAL	\$ (4,580,807)	\$ (906,183)	\$ (4,595,735)	\$ (2,504,302)	\$ (1,299,065)	\$ (331,238)	\$ 16,231
Beginning Balance	\$ 25,092,562	\$ 25,812,586	\$ 24,871,403	\$ 18,911,935	\$ 16,407,633	\$ 15,108,568	\$ 14,777,330
CIP Transfers In/(Out)							
CIP - Other	(1,917,983)	(35,000)	(1,363,733)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (1,917,983)	\$ (35,000)	\$ (1,363,733)	\$ -	\$ -	\$ -	\$ -
RESOURCES AVAILABLE BEFORE RESERVES	\$ 18,593,772	\$ 24,871,403	\$ 18,911,935	\$ 16,407,633	\$ 15,108,568	\$ 14,777,330	\$ 14,793,561
BUDGET STABILIZATION RESERVE (BSR)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
CONTINGENCY FUND RESERVE 5%	(1,850,000)	(1,850,000)	(1,850,000)	(1,850,000)	(1,850,000)	(1,850,000)	(1,850,000)
CONTINGENCY FUND RESERVE 10%	(3,700,000)	(3,700,000)	(3,700,000)	(3,700,000)	(3,700,000)	(3,700,000)	(3,700,000)
RESOURCES AVAILABLE AFTER RESERVES	\$ 10,543,772	\$ 16,821,403	\$ 10,861,935	\$ 8,357,633	\$ 7,058,568	\$ 6,727,330	\$ 6,743,561



Split Rock Lighthouse

FINANCIAL PROJECTIONS AQUATICS FUND

Aquatics Fund			
Financial Projections		Budget FY 14-15	Estimate FY 14-15
Revenues			
Aquatic Center Fees		\$ 260,000	\$ 265,292
Community Center Fees		72,000	63,853
Miscellaneous & Donations		32,966	42,171
Total Revenues		\$ 364,966	\$ 371,316
Expenditures			
Personnel		\$ 690,630	\$ 651,711
Operation & Maintenance (O&M)		460,847	418,381
Capital Outlay		130,000	90,000
Contingency		3,500	-
Depreciation		262,313	262,313
Interfund Cost Allocation - Support Svcs		112,204	112,206
Interfund Cost Allocation - Maintenance		152,632	152,632
Debt Expense		147,003	147,003
		1,959,129	1,834,246
Non-Cash Depreciation & Adjustments		(262,313)	(262,313)
Total Expenditures		\$ 1,696,816	\$ 1,571,933
AVAILABLE RESOURCES		\$ (1,331,850)	\$ (1,200,617)
Operating Transfers In/(Out)			
General Fund - O & M		\$ 1,210,000	\$ 1,068,595
Total Operating Transfers In/(Out)		\$ 1,210,000	\$ 1,068,595
SUBTOTAL		\$ (121,850)	\$ (132,022)
Beginning Available Resources		\$ 132,057	\$ 132,022
ENDING AVAILABLE RESOURCES		\$ 10,207	\$ -

** Fund was closed out at the end of FY 2014-15 and Aquatic Center is budgeted in General Fund in FY 2015-16 plus subsequent years.

FINANCIAL PROJECTIONS CAPITAL PROJECTS FUND

Capital Projects Fund Financial Projections			Adopted	Approved	Estimated		
	Budget FY 14-15	Estimate FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenues							
Capital Lease	\$ -	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Contributions & Donations	81,767	-	81,767	-	-	-	-
Grants	52,012	-	252,012	-	-	-	-
Sale of Land	3,258,000	115,000	-	-	-	-	-
Flood Control Funding	2,139,251	2,139,251	1,501,131	1,501,131	1,820,191	1,856,595	1,892,727
Interest & Miscellaneous	76,000	77,000	76,990	78,531	80,102	81,704	83,338
Total Revenues	\$ 5,607,030	\$ 2,331,251	\$ 5,411,900	\$ 1,579,662	\$ 1,900,293	\$ 1,938,299	\$ 1,976,065
Expenditures							
Operation & Maintenance (O&M)	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Community Investment Program	11,235,443	1,390,426	10,078,601	3,307,543	4,108,750	2,995,000	1,638,000
Interfund Cost Allocation	3,000	3,000	208,945	207,033	211,174	215,397	219,705
Total Expenditures	\$ 11,238,443	\$ 1,393,426	\$ 10,487,546	\$ 3,514,576	\$ 4,319,924	\$ 3,210,397	\$ 1,857,705
AVAILABLE RESOURCES	\$ (5,631,413)	\$ 937,825	\$ (5,075,646)	\$ (1,934,914)	\$ (2,419,631)	\$ (1,272,098)	\$ 118,360
Operating Transfers In/(Out)							
Flood Control - Washcrew	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
General Fund	-	-	(81,000)	-	-	-	-
Total Operating Transfers In/(Out)	\$ (500,000)	\$ (500,000)	\$ (581,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
SUBTOTAL	\$ (6,131,413)	\$ 437,825	\$ (5,656,646)	\$ (2,434,914)	\$ (2,919,631)	\$ (1,772,098)	\$ (381,640)
Beginning Available Resources	\$ 8,525,154	\$ 8,562,017	\$ 9,150,130	\$ 5,844,217	\$ 4,578,846	\$ 3,854,965	\$ 2,082,867
CIP Transfers In/(Out)							
CIP - Airport	-	-	(33,000)	-	(25,000)	-	-
CIP - Facilities Maintenance Fund	(24,712)	(24,712)	-	-	-	-	-
CIP - General Fund	1,917,983	35,000	1,363,733	-	-	-	-
CIP - Irrigation & Drainage	350,000	-	350,000	-	-	-	-
CIP - Refuse Fund	480,000	140,000	445,000	1,169,543	2,220,750	-	-
CIP - Wastewater Utility Fund	225,000	-	225,000	-	-	-	-
Total CIP Transfers In/(Out)	\$ 2,948,271	\$ 150,288	\$ 2,350,733	\$ 1,169,543	\$ 2,195,750	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 5,342,012	\$ 9,150,130	\$ 5,844,217	\$ 4,578,846	\$ 3,854,965	\$ 2,082,867	\$ 1,701,227



Point Gratoit Lighthouse

FINANCIAL PROJECTIONS FACILITIES MAINTENANCE FUND

Facilities Maintenance Fund Financial Projections	Budget FY 14-15	Estimate FY 14-15	Adopted FY 15-16	Approved FY 16-17	Estimated		
					FY 17-18	FY 18-19	FY 19-20
Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures							
Facilities Maintenance							
City Hall/General Government	\$ 170,000	\$ 46,170	\$ 143,830	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fire	120,000	100,000	154,819	10,000	10,000	10,000	10,000
Operations - Maintenance Services	220,000	-	125,000	-	-	-	150,000
Operations - Maint Svcs HURF	1,764,342	951,560	100,000	635,000	-	-	-
Police	325,000	141,983	203,017	10,000	10,000	10,000	10,000
Total Expenditures	\$ 2,599,342	\$ 1,239,713	\$ 726,666	\$ 665,000	\$ 30,000	\$ 30,000	\$ 180,000
AVAILABLE RESOURCES	\$ (2,599,342)	\$ (1,239,713)	\$ (726,666)	\$ (665,000)	\$ (30,000)	\$ (30,000)	\$ (180,000)
Operating Transfers In/(Out)							
General Fund	\$ 2,600,000	\$ 2,500,000	\$ 125,000	\$ -	\$ 30,000	\$ 30,000	\$ 180,000
Total Operating Transfers In/(Out)	\$ 2,600,000	\$ 2,500,000	\$ 125,000	\$ -	\$ 30,000	\$ 30,000	\$ 180,000
SUBTOTAL	\$ 658	\$ 1,260,287	\$ (601,666)	\$ (665,000)	\$ -	\$ -	\$ -
Beginning Available Resources	\$ -	\$ -	\$ 1,284,999	\$ 683,333	\$ 18,333	\$ 18,333	\$ 18,333
CIP Transfers In/Out							
CIP - Transportation Impact Fees	24,712	24,712	-	-	-	-	-
Total CIP Transfers In/(Out)	\$ 24,712	\$ 24,712	\$ -	\$ -	\$ -	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 25,370	\$ 1,284,999	\$ 683,333	\$ 18,333	\$ 18,333	\$ 18,333	\$ 18,333



Alpena Lighthouse

FINANCIAL PROJECTIONS HIGHWAY USER REVENUE FUND (HURF)

Highway Users Revenue Fund Financial Projections	Budget FY 14-15	Estimate FY 14-15	Adopted FY 15-16	Approved FY 16-17	Estimated		
					FY 17-18	FY 18-19	FY 19-20
Revenues							
Gasoline Tax	\$ 4,401,526	\$ 4,427,541	\$ 4,616,380	\$ 4,708,708	\$ 4,802,882	\$ 4,898,940	\$ 4,996,919
Interest & Miscellaneous	35,000	71,372	33,050	33,581	34,253	34,938	35,637
Street Special Services	16,000	3,500	3,500	3,500	3,500	3,500	3,500
Total Revenues	\$ 4,452,526	\$ 4,502,413	\$ 4,652,930	\$ 4,745,789	\$ 4,840,635	\$ 4,937,378	\$ 5,036,056
Expenditures							
Personnel	\$ 1,634,328	\$ 1,315,841	\$ 1,418,481	\$ 1,401,661	\$ 1,431,042	\$ 1,461,152	\$ 1,492,013
Operation & Maintenance (O&M)	1,608,426	1,482,954	1,376,431	1,389,783	1,417,428	1,445,627	1,474,406
Capital Outlay	25,000	23,491	17,500	30,000	30,000	30,000	30,000
Contingency	92,000	-	92,000	92,000	-	-	-
Interfund Cost Allocation - Support Svcs	423,913	423,914	522,033	532,896	543,554	554,425	565,513
Lease Expenses	6,873	6,873	6,864	6,867	6,906	6,904	6,888
Other Expenses:							
Street Maintenance Program	2,200,000	2,200,000	2,000,000	2,125,000	2,000,000	2,000,000	2,000,000
Total Expenditures	\$ 5,990,540	\$ 5,453,073	\$ 5,433,309	\$ 5,578,207	\$ 5,428,930	\$ 5,498,108	\$ 5,568,820
AVAILABLE RESOURCES	\$ (1,538,014)	\$ (950,660)	\$ (780,379)	\$ (832,418)	\$ (588,295)	\$ (560,730)	\$ (532,764)
Operating Transfers In/(Out)							
Irrigation & Drainage District Fund	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Total Operating Transfers In/(Out)	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
SUBTOTAL	\$ (988,014)	\$ (400,660)	\$ (230,379)	\$ (282,418)	\$ (38,295)	\$ (10,730)	\$ 17,236
Beginning Available Resources	\$ 2,156,374	\$ 2,506,822	\$ 2,106,162	\$ 1,875,783	\$ 1,593,365	\$ 1,555,070	\$ 1,544,340
Total CIP Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RESOURCES AVAILABLE BEFORE RESERVES	\$ 1,168,360	\$ 2,106,162	\$ 1,875,783	\$ 1,593,365	\$ 1,555,070	\$ 1,544,340	\$ 1,561,576
CONTINGENCY FUND RESERVE 5%	(215,000)	(215,000)	(215,000)	(215,000)	(215,000)	(215,000)	(215,000)
RESOURCES AVAILABLE AFTER RESERVES	\$ 953,360	\$ 1,891,162	\$ 1,660,783	\$ 1,378,365	\$ 1,340,070	\$ 1,329,340	\$ 1,346,576



Wind Point Lighthouse

FINANCIAL PROJECTIONS IRRIGATION AND DRAINAGE FUND

Irrigation & Drainage Fund Financial Projections	Budget		Adopted	Approved	Estimated		
	FY 14-15	Estimate FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenues							
Debt Service: New	\$ 3,312,545	\$ 3,312,545	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	358,900	236,869	290,244	267,923	273,282	278,747	284,322
Grants	86,000	62,812	167,836		171,193	174,617	178,109
Property Tax Levy	5,684,564	5,388,594	5,684,564	5,684,564	5,684,564	5,684,564	5,684,564
Water Use Fees/Charges: Current	10,291,880	10,469,600	10,501,749	10,606,766	10,818,901	11,035,279	11,255,985
Total Revenues	\$ 19,733,889	\$ 19,470,420	\$ 16,644,393	\$ 16,559,253	\$ 16,947,940	\$ 17,173,207	\$ 17,402,980
Expenditures							
Personnel	\$ 3,538,340	\$ 3,114,023	\$ 3,350,765	\$ 3,381,574	\$ 3,449,802	\$ 3,519,628	\$ 3,591,096
Operation & Maintenance (O&M)	4,470,049	3,736,850	4,091,713	3,864,288	3,940,314	4,017,860	4,096,958
Capital Outlay	687,021	467,082	478,350	15,000	150,000	150,000	150,000
Community Investment Program	11,680,010	5,294,228	10,549,213	5,474,633	2,501,000	9,551,000	5,572,000
Contingency	275,000	-	275,000	275,000	-	-	-
Depreciation	2,591,268	2,591,268	2,600,000	2,600,000	2,652,000	2,705,040	2,759,141
Interfund Cost Allocation - Support Svcs	1,064,650	1,049,262	1,498,190	1,601,286	1,633,312	1,665,978	1,699,298
Other Expenses:							
Debt Service	640,975	584,321	634,882	633,807	632,820	631,703	621,532
	24,947,313	16,837,034	23,478,113	17,845,588	14,959,248	22,241,209	18,490,024
Non-Cash Depreciation & Adjustments	(2,591,268)	(2,591,268)	(2,600,000)	(2,600,000)	(2,652,000)	(2,705,040)	(2,759,141)
Total Expenditures	\$ 22,356,045	\$ 14,245,766	\$ 20,878,113	\$ 15,245,588	\$ 12,307,248	\$ 19,536,169	\$ 15,730,883
AVAILABLE RESOURCES	\$ (2,622,156)	\$ 5,224,654	\$ (4,233,720)	\$ 1,313,665	\$ 4,640,692	\$ (2,362,962)	\$ 1,672,097
Operating Transfers In/(Out)							
General Fund - O&M	\$ (2,000,000)	\$ (2,000,000)	\$ -	\$ -	\$ -	\$ (1,000,000)	\$ (1,000,000)
General Fund - Parking Lot Rehab	(5,000)	(5,000)	(10,000)	(5,000)	(10,000)	(5,000)	(5,000)
Highway User Revenue Fund	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)	(550,000)
Wastewater Fund	-	-	(2,000,000)	(2,000,000)	(2,000,000)	(1,000,000)	(1,000,000)
Total Operating Transfers In/(Out)	\$ (2,555,000)	\$ (2,555,000)	\$ (2,560,000)	\$ (2,555,000)	\$ (2,560,000)	\$ (2,555,000)	\$ (2,555,000)
SUBTOTAL	\$ (5,177,156)	\$ 2,669,654	\$ (6,793,720)	\$ (1,241,335)	\$ 2,080,692	\$ (4,917,962)	\$ (882,903)
Beginning Available Resources	\$ 24,315,351	\$ 24,633,050	\$ 27,302,704	\$ 20,158,984	\$ 18,917,649	\$ 20,998,341	\$ 16,080,379
CIP Transfers In/(Out)							
CIP - General Fund	(350,000)	-	(350,000)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (350,000)	\$ -	\$ (350,000)	\$ -	\$ -	\$ -	\$ -
RESOURCES AVAILABLE BEFORE RESERVES	\$ 18,788,195	\$ 27,302,704	\$ 20,158,984	\$ 18,917,649	\$ 20,998,341	\$ 16,080,379	\$ 15,197,476
CONTINGENCY FUND RESERVE 5%	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)	(900,000)
RESOURCES AVAILABLE AFTER RESERVES	\$ 17,888,195	\$ 26,402,704	\$ 19,258,984	\$ 18,017,649	\$ 20,098,341	\$ 15,180,379	\$ 14,297,476

FINANCIAL PROJECTIONS REFUSE ENTERPRISE FUND

Refuse Enterprise Fund Financial Projections			Adopted	Approved	Estimated		
	Budget FY 14-15	Estimate FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenues							
Administration Fee	\$ 5,200,000	\$ 5,078,487	\$ 5,129,272	\$ 5,180,564	\$ 5,284,175	\$ 5,389,859	\$ 5,497,656
Interest & Miscellaneous	376,400	346,124	349,120	353,077	360,139	367,341	374,688
Landfill Disposal Fees	245,000	258,123	260,704	263,311	268,577	273,949	279,428
Recycling	85,000	62,055	62,676	63,302	64,568	65,859	67,177
Total Revenues	\$ 5,906,400	\$ 5,744,789	\$ 5,801,772	\$ 5,860,254	\$ 5,977,459	\$ 6,097,008	\$ 6,218,948
Expenditures							
Operation & Maintenance (O&M)	\$ 4,635,150	\$ 4,299,650	\$ 4,636,458	\$ 4,636,162	\$ 4,728,885	\$ 4,823,463	\$ 4,919,932
Depreciation	1,175	1,175	1,175	1,175	1,175	1,175	1,175
Interfund Cost Allocation	566,253	566,255	571,702	570,733	582,148	593,791	605,666
Landfill Closure Reserve	121,470	121,470	123,114	130,501	133,111	135,773	138,489
Other Expenses:							
Recycling/Waste Disposal Program	34,000	28,003	29,000	30,000	30,600	31,212	31,836
	5,358,048	5,016,553	5,361,449	5,368,571	5,475,919	5,585,414	5,697,099
Non-Cash Depreciation & Adjustments	(1,175)	(1,175)	(1,175)	(1,175)	(1,175)	(1,175)	(1,175)
Total Expenditures	\$ 5,356,873	\$ 5,015,378	\$ 5,360,274	\$ 5,367,396	\$ 5,474,744	\$ 5,584,239	\$ 5,695,924
AVAILABLE RESOURCES	\$ 549,527	\$ 729,411	\$ 441,498	\$ 492,858	\$ 502,715	\$ 512,769	\$ 523,025
Beginning Available Resources	\$ 4,776,473	\$ 4,961,698	\$ 5,551,109	\$ 5,547,607	\$ 4,870,922	\$ 3,152,887	\$ 3,665,657
CIP Transfers In/(Out)							
Community Investment Fund	(480,000)	(140,000)	(445,000)	(1,169,543)	(2,220,750)	-	-
Total CIP Transfers In/(Out)	\$ (480,000)	\$ (140,000)	\$ (445,000)	\$ (1,169,543)	\$ (2,220,750)	\$ -	\$ -
ENDING AVAILABLE RESOURCES	\$ 4,846,000	\$ 5,551,109	\$ 5,547,607	\$ 4,870,922	\$ 3,152,887	\$ 3,665,657	\$ 4,188,681



Chicago Harbor/Navy Pier Lighthouse

FINANCIAL PROJECTIONS VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle/Equip Replacement Fund Financial Projections	Budget		Adopted	Approved	Estimated		
	FY 14-15	Estimate FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenues							
Interest & Miscellaneous	\$ 25,000	\$ 26,028	\$ 26,025	\$ 26,285	\$ 26,811	\$ 27,347	\$ 27,894
Sale of Assets	-	95,862	38,100	-	82,500	82,500	82,500
Total Revenues	\$ 25,000	\$ 121,890	\$ 64,125	\$ 26,285	\$ 109,311	\$ 109,847	\$ 110,394
Expenditures							
Capital Outlay							
Community Services	\$ -	\$ -	\$ 78,147	\$ -	\$ -	\$ -	\$ -
Fire	49,576	49,576	56,000	-	-	-	-
Future Replacements	-	-	-	1,000,000	525,000	525,000	525,000
Operations - Maintenance Services	358,484	169,484	314,000	-	-	-	-
Operations - Maint Svcs HURF	240,000	240,000	-	-	-	-	-
Police	332,500	358,441	228,000	-	-	-	-
Depreciation	303,784	388,828	450,000	450,000	463,500	477,405	491,727
Interfund Cost Allocation	4,514	4,514	4,323	4,126	-	-	-
Total Expenditures	1,288,858	1,210,843	1,130,470	1,454,126	988,500	1,002,405	1,016,727
Non-Cash Depreciation & Adjustments	(303,784)	(388,828)	(450,000)	(450,000)	(463,500)	(477,405)	(491,727)
Total Expenditures	\$ 985,074	\$ 822,015	\$ 680,470	\$ 1,004,126	\$ 525,000	\$ 525,000	\$ 525,000
AVAILABLE RESOURCES	\$ (960,074)	\$ (700,125)	\$ (616,345)	\$ (977,841)	\$ (415,689)	\$ (415,153)	\$ (414,606)
Operating Transfers In/(Out)							
General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 425,000
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 425,000
SUBTOTAL	\$ (960,074)	\$ (700,125)	\$ (616,345)	\$ (977,841)	\$ (415,689)	\$ (165,153)	\$ 10,394
Beginning Available Resources	2,880,114	2,884,800	2,184,675	1,568,330	590,489	174,800	9,647
ENDING AVAILABLE RESOURCES	\$ 1,920,040	\$ 2,184,675	\$ 1,568,330	\$ 590,489	\$ 174,800	\$ 9,647	\$ 20,041



White Shoals Lighthouse

FINANCIAL PROJECTIONS WASTEWATER UTILITY FUND

Wastewater Utility Fund Financial Projections			Adopted	Approved	Estimated		
	Budget FY 14-15	Estimate FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Revenues							
Bond Proceeds-Debt Refinancing	\$ -	\$ -	\$ 249,576,992	\$ -	\$ -	\$ -	\$ -
Developer's Fees	99,646	(69,691)	-	-	-	-	-
Grants	148,500	55,224	189,930	-	-	-	-
Interest & Miscellaneous	1,005,672	600,463	601,264	607,295	619,441	631,830	644,467
Misc. Sewer Fees / Connection Fee	890,000	1,039,070	1,026,031	1,017,704	958,184	944,348	930,735
User Fees / Charges	22,566,747	22,234,476	22,456,821	22,681,389	23,135,017	23,597,717	24,069,671
Total Revenues	\$ 24,710,565	\$ 23,859,542	\$ 273,851,038	\$ 24,306,388	\$ 24,712,642	\$ 25,173,895	\$ 25,644,873
Expenditures							
Personnel	\$ 2,494,483	\$ 2,351,732	\$ 2,564,860	\$ 2,608,372	\$ 2,663,632	\$ 2,720,153	\$ 2,777,966
Operation & Maintenance (O&M)	4,789,422	4,672,462	5,050,415	4,721,953	4,813,343	4,882,030	4,977,590
Capital Outlay	1,638,909	1,404,409	1,382,601	555,600	1,000,000	1,000,000	1,000,000
Community Investment Program	2,936,432	1,540,018	5,009,379	-	908,000	860,000	3,420,000
Contingency	355,000	-	355,000	355,000	-	-	-
Depreciation	11,001,945	11,001,945	11,000,000	11,000,000	11,220,000	11,444,400	11,673,288
Interfund Cost Allocation - Support Svcs	813,664	813,664	1,030,021	858,491	875,661	893,174	911,038
Other Expenses:							
Debt Service	21,428,290	21,211,950	289,819,102	12,744,211	13,546,062	13,539,870	13,514,811
	45,458,145	42,996,180	316,211,378	32,843,627	35,026,698	35,339,627	38,274,693
Non-Cash Depreciation & Adjustments	(11,001,945)	(11,001,945)	(11,000,000)	(11,000,000)	(11,220,000)	(11,444,400)	(11,673,288)
Total Expenditures	\$ 34,456,200	\$ 31,994,235	\$ 305,211,378	\$ 21,843,627	\$ 23,806,698	\$ 23,895,227	\$ 26,601,405
AVAILABLE RESOURCES	\$ (9,745,635)	\$ (8,134,693)	\$ (31,360,340)	\$ 2,462,761	\$ 905,944	\$ 1,278,668	\$ (956,532)
Operating Transfers In/(Out)							
General Fund - Parking Lot Rehab	(7,000)	(7,000)	(14,000)	(7,000)	(14,000)	(7,000)	(7,000)
IDF Fund	-	-	2,000,000	2,000,000	2,000,000	1,000,000	1,000,000
Total Operating Transfers In/(Out)	\$ (7,000)	\$ (7,000)	\$ 1,986,000	\$ 1,993,000	\$ 1,986,000	\$ 993,000	\$ 993,000
SUBTOTAL	\$ (9,752,635)	\$ (8,141,693)	\$ (29,374,340)	\$ 4,455,761	\$ 2,891,944	\$ 2,271,668	\$ 36,468
Beginning Available Resources	\$ 59,611,497	\$ 56,339,749	\$ 48,198,056	\$ 18,598,716	\$ 23,054,477	\$ 25,946,421	\$ 28,218,089
CIP Transfers In/(Out)							
CIP - Other	(225,000)	-	(225,000)	-	-	-	-
Total CIP Transfers In/(Out)	\$ (225,000)	\$ -	\$ (225,000)	\$ -	\$ -	\$ -	\$ -
RESOURCES AVAILABLE BEFORE RESERVES	\$ 49,633,862	\$ 48,198,056	\$ 18,598,716	\$ 23,054,477	\$ 25,946,421	\$ 28,218,089	\$ 28,254,558
CONTINGENCY FUND RESERVE 5%	(2,215,000)	(2,215,000)	(2,215,000)	(2,215,000)	(2,215,000)	(2,215,000)	(2,215,000)
RESOURCES AVAILABLE AFTER RESERVES	\$ 47,418,862	\$ 45,983,056	\$ 16,383,716	\$ 20,839,477	\$ 23,731,421	\$ 26,003,089	\$ 26,039,558





Revenue Summary

Revenue Summary

Revenue History and Projections

Property Tax Levies and Rates

Assessed Valuation and Property Tax Rate
Comparisons



REVENUE SUMMARY GENERAL FUND

Total revenues projected for Fiscal Year 2015-16 are approximately \$356 million with 11.9% generated from the General Fund, 83.5% from Enterprise Funds, 1.5% from Capital Projects Funds, 3.0% from Special Revenue Funds, and 0.1% from other miscellaneous funds.

Total revenues projected for Fiscal Year 2016-17 are approximately \$103 million with 42.0% generated from the General Fund, 46.0% from Enterprise Funds, 1.5% from Capital Projects Funds, 10.4% from Special Revenue Funds, and less than 0.1% from other miscellaneous funds.

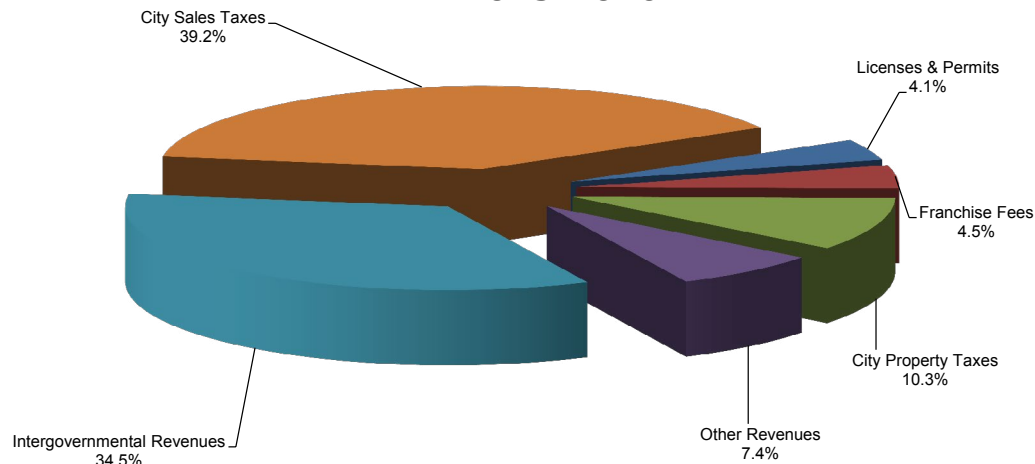
The main cause of the \$253 million increase in total revenues in Fiscal Year 2015-16 compared to Fiscal Year 2016-17 is due to the restructuring of the Wastewater debt which has resulted in approximately \$250 million budgeted for refunding bond proceeds.

	Adopted FY 15-16	Approved FY 16-17
City Sales Taxes	\$16,649,889	\$17,179,808
City Property Taxes	4,370,064	4,422,350
Intergovernmental Revenues	14,647,552	14,935,077
Licenses & Permits	1,729,659	1,759,513
Franchise Fees	1,918,970	1,976,539
Other Revenues	3,165,124	3,148,549
	<u>\$42,481,258</u>	<u>\$43,421,836</u>

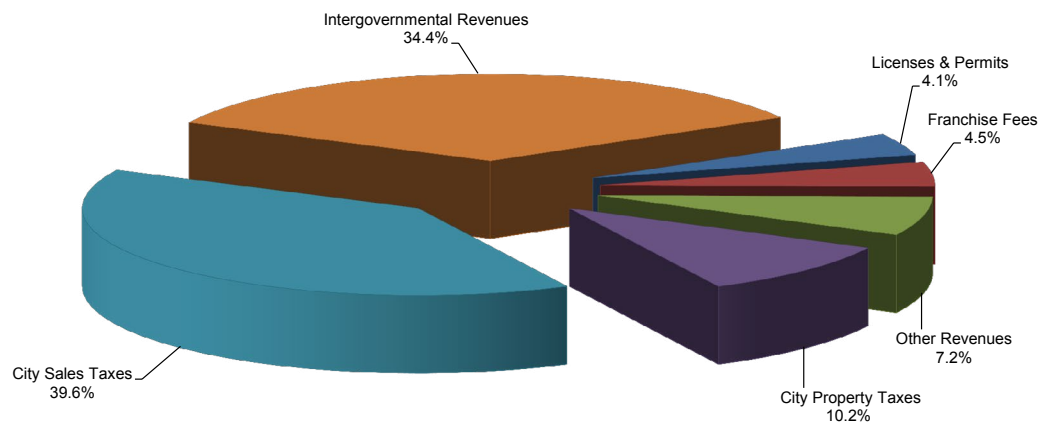
GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property taxes, intergovernmental revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. Total General Fund revenues for Fiscal Year 2015-16 are projected at \$42,481,258 and \$43,421,836 for Fiscal Year 2016-17.

FY 2015-2016



FY 2016-2017

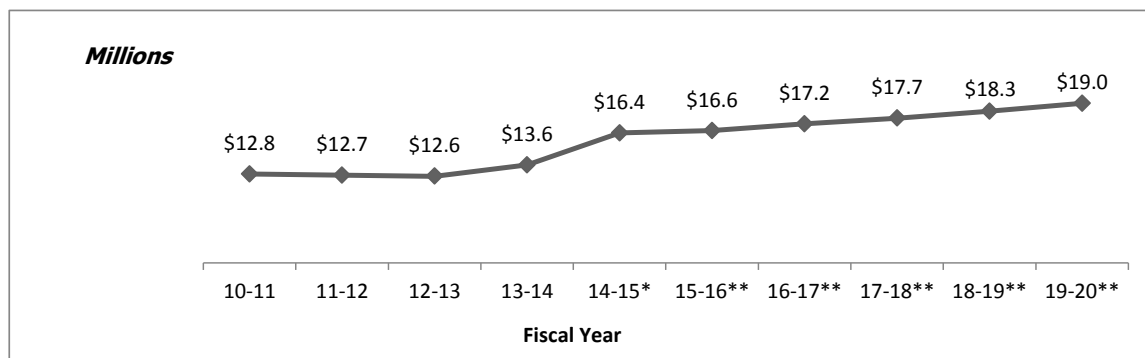


REVENUE SUMMARY GENERAL FUND

City Sales Tax Revenues

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund. City sales tax, net of current developer agreements, is projected to be \$16,649,889, or 39.2%, of the General Fund revenues for Fiscal Year 2015-16 and \$17,179,808, or 39.6% for Fiscal Year 2016-17. Fiscal Years 2017-18 through 2018-19 are projected at

3.1% increases each year and Fiscal Year 2019-20 is projected at a 4.2% increase for the year. Compared to an increase of 8.5% in Fiscal Year 2013-14 and a Fiscal Year 2014-15 year end estimate increase of 22.0%, these are modest increases as the City continues to maintain a conservative forecasting approach for this vital revenue source.



* Estimated
** Projected



REVENUE SUMMARY GENERAL FUND

City Property Tax Revenues

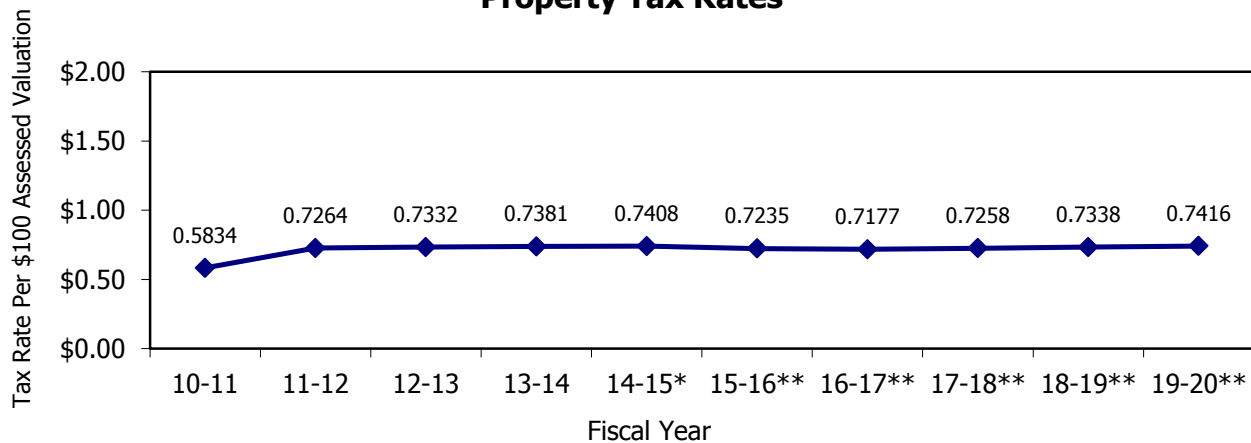
The property tax is levied each year on or before the third Monday in August based on the assessed property value as determined by the Mohave County Assessor's Office. Effective in Fiscal Year 2015-16, the taxes will be calculated using the limited property value instead of the full cash value which was previously used.

The levy adopted for Fiscal Year 2015-16 reflects an increase in the tax rate for new construction only. A rate of \$0.7235 per \$100 of assessed value holds the levy amount at

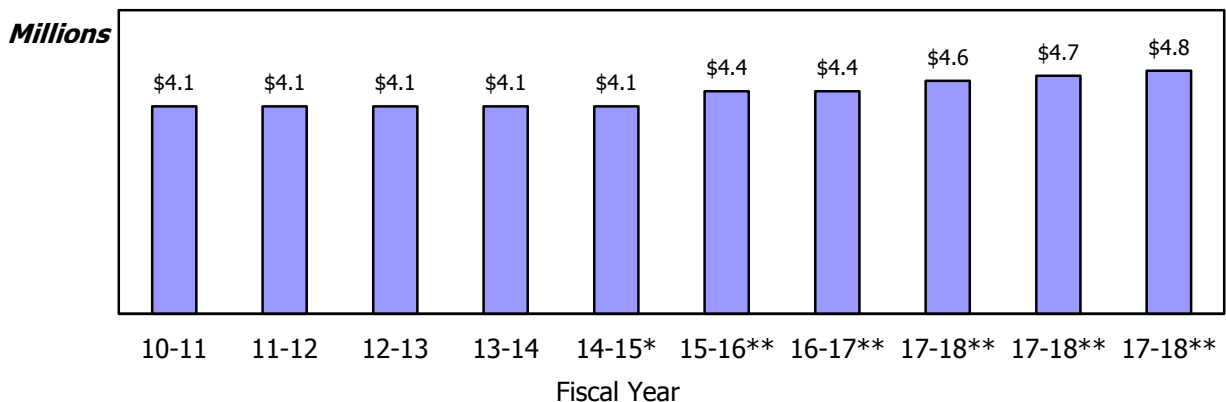
approximately \$4.3 million. The City had the opportunity to levy a higher amount while complying with the state statute, but opted to only increase the levy for new construction assessed valuations in an effort to provide tax relief to citizens. Per state statute the maximum levy amount cannot exceed the prior year levy by 2%, plus any amounts attributable to new construction.

Future projections for this revenue stream through Fiscal Year 2019-20 assume only the statutorily allowable increase of 2% per year, plus an estimated \$50,000 per year for new construction.

Property Tax Rates



Property Tax Revenues



* Estimated

** Projected

REVENUE SUMMARY GENERAL FUND

INTERGOVERNMENTAL REVENUES

Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from four different state revenue sources: vehicle license tax, state sales tax, state income tax, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year. Based on this information, Fiscal Year 2015-16 Intergovernmental revenues are projected at \$14,647,552, which equates to 34.5% of the General Fund total revenues. Future projections for this revenue source assume a 2% increase each year through Fiscal Year 2019-20, which is in line with the estimated increase in Fiscal Year 2014-15.

The Vehicle License Tax (VLT), licensing of motor vehicles, is comprised of approximately 18.8% of intergovernmental revenues in Fiscal Year 2015-16. The distribution of this revenue is based on the population in relation to the total incorporated population of the County. In Fiscal Year 2015-16, Lake Havasu City is estimated to receive approximately 1.3% of total Vehicle License Tax distributed by the State of Arizona to cities and towns which equals \$2,748,424. An increase of 2% is projected for this revenue source each year for Fiscal Years 2016-17 through 2019-20.

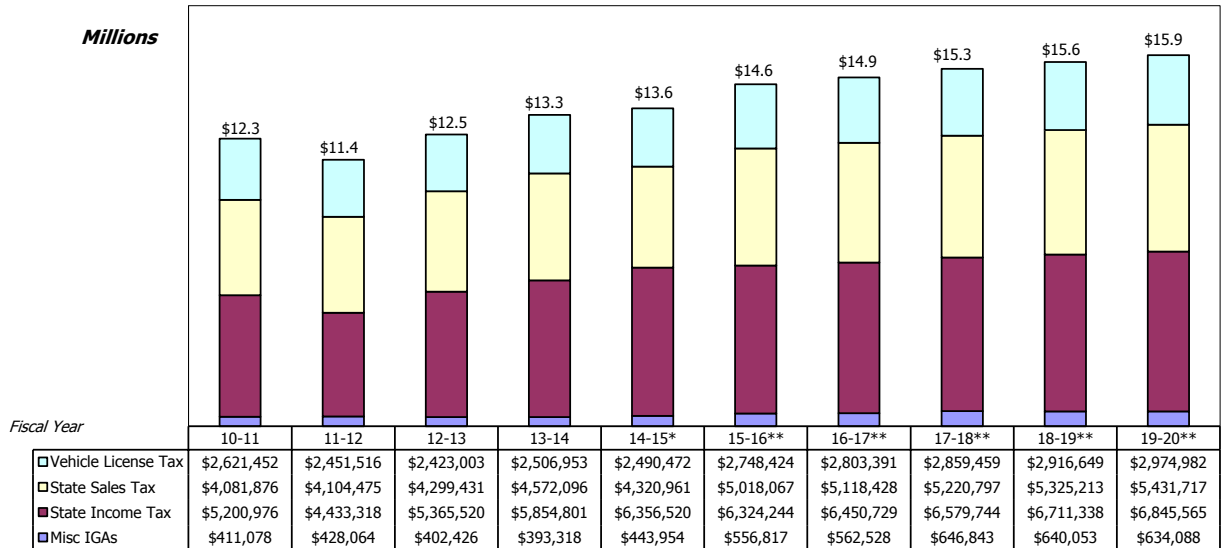
The current state sales tax rate is 5.6% in which Lake Havasu City receives a portion based on the relation of the municipality's population to the total population of all incorporated cities and towns in the state, according to the decennial census. State Sales Tax is anticipated to increase approximately 16.1% in Fiscal Year 2015-16 over Fiscal Year 2014-15 estimates based on data received from the League of Arizona Cities and Towns through the Arizona Department of Revenue. Future projects for this revenue source assume a conservative 2% increase each year through Fiscal Year 2019-20.

State Income Tax, more commonly referred to as Urban Revenue Sharing, was established by a citizen's initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. The distribution of this revenue source is calculated using the same method as the State Sales Tax, and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds. State Income Tax is projected at \$6,324,244 for Fiscal Year 2015-16, which is a 0.5% decrease from the Fiscal Year 2014-15 estimate. Fiscal Year 2016-17 through Fiscal Year 2019-20 is estimated to see an increase in revenues of 2% each year due to the continuous improvement in the economy over the last few years.

The Miscellaneous Intergovernmental Agreements (IGAs) category is comprised of an agreement between the City and Mohave County for the City to administer and operate a consolidated Municipal Court and Justice Court. The County reimburses the City for a percentage of the total Court expenditures for the City administering the Justice Court cases. This IGA's revenue is estimated to increase approximately 25.4% in Fiscal Year 2015-16. The large increase is due to the opening of a tristate Veterans Court which will require additional personnel and other operating costs. The County will reimburse the City for a percentage of the additional costs to administer the new Veterans Court.

REVENUE SUMMARY GENERAL FUND

INTERGOVERNMENTAL REVENUES



* Estimated

** Projected



Algoma Lighthouse

REVENUE SUMMARY GENERAL FUND

FRANCHISE FEE, LICENSE AND PERMIT REVENUES

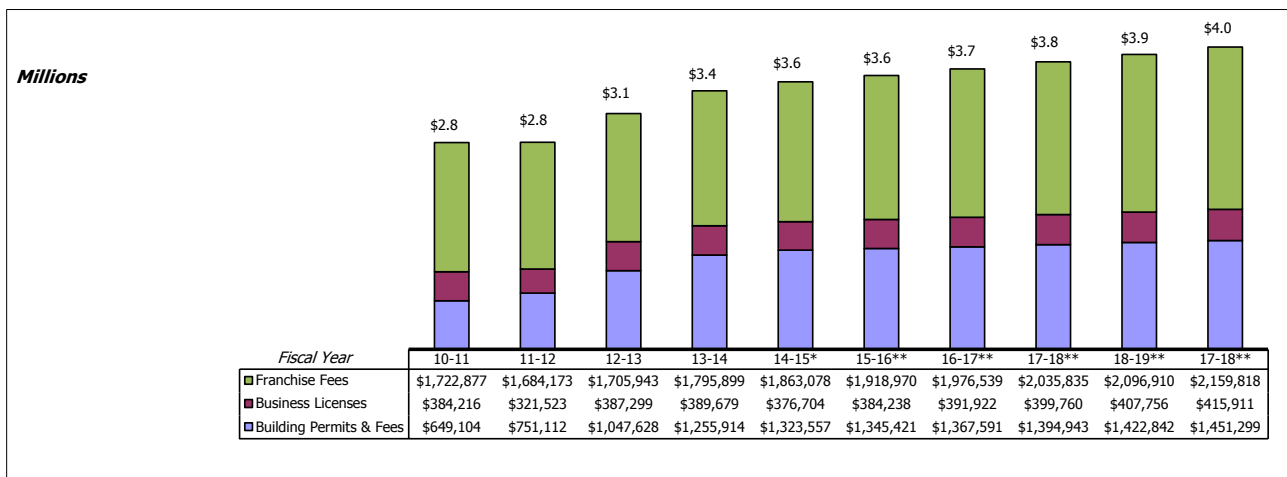
Franchise fees, business / liquor licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue. Franchise fee revenues have increased slightly over the last two fiscal years and are projected to increase by 3% in Fiscal Year 2015-16 to \$1,918,970, and an additional 3% in Fiscal Year 2016-17 to \$1,976,539 based on anticipated utility rate increases. Projections for Fiscal Years 2017-18 through 2019-20 for this revenue source are also estimated to increase 3% annually.

Business license fees are primarily used to regulate the types of businesses within the City, and are an annual fee. The fee for a business license is \$100 per new license issued, and the annual renewal fee is \$76. The last increase in this fee occurred in Fiscal Year 2009-10. Also included in this category, liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. The fee for a liquor license is \$500, plus a \$22 state fingerprinting fee and a \$22 state background fee. Business license

and liquor license revenues are estimated to be \$384,238 in Fiscal Year 2015-16 and \$391,922 in Fiscal Year 2016-17, which is approximately a 2% increase annually. This increase is attributed primarily to continued improvements in the local economy resulting in the establishment of new businesses. The amount of revenue generated from business and liquor licenses in Fiscal Year 2017-18 through Fiscal Year 2019-20 is projected to increase by 2% each year, for a total increase in this revenue category of approximately \$39,000 over the next five years.

Building permits and fees associated with both residential and commercial development are on the rebound. Revenues declined in this category beginning in Fiscal Year 2006-07 primarily due to a slowdown in new construction that was experienced nationwide, but has made a recovery over the last few years. New single family construction and commercial development has begun to show great signs of improvement, evidenced by a 39% increase in Fiscal Year 2012-13, followed by a 20% increase in revenues in Fiscal Year 2013-14, and an additional 5% increase in revenues estimated for Fiscal Year 2014-15. Fiscal Year 2015-16 revenues, along with revenues through Fiscal Year 2019-20, are conservatively projected with an estimated 2% increase due to the sharp increases in prior years that are trending downward.



* Estimated

** Projected

REVENUE SUMMARY ENTERPRISE FUNDS

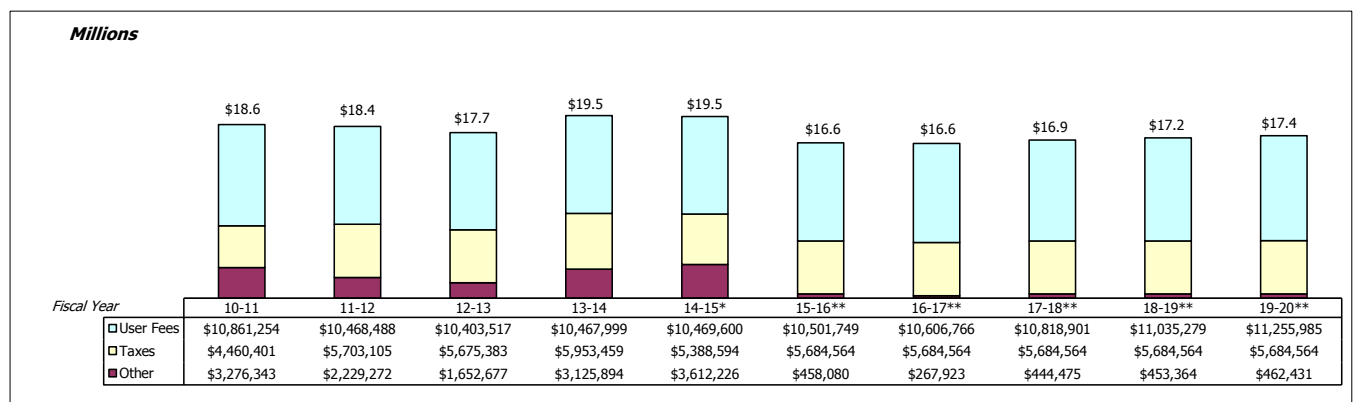
IRRIGATION AND DRAINAGE DISTRICT (WATER) REVENUES

The principal revenue for operating and managing the City's water system is derived from a combination of user fees for water services and the Irrigation and Drainage District property tax.

User fees include water charges and backflow permit fees, as well as various other meter related fees. A rate study was performed in Fiscal Year 2007-08, which identified the need for a 9% rate increase for the residential customer class. This increase was implemented in Fiscal Year 2008-09, another rate study is being completed in Fiscal Year 2015-16 in conjunction with the Wastewater debt restructuring, but no immediate increases are anticipated. Fiscal Year 2014-15 user revenues are estimated to remain flat in comparison to Fiscal Year 2013-14 with a year-end estimate of \$10,469,600 in revenues. Projected user fee revenues for Fiscal Year 2015-16 reflect a 0.3% increase and Fiscal Year 2016-17 reflects a 1% increase. Projections continue with modest increases of 2% annually through Fiscal Year 2019-20, based on a combination of continued conservation practices and an increase in water customers.

The property tax levy adopted for the Irrigation and Drainage District in Fiscal Year 2015-16 and approved in Fiscal Year 2016-17 maintains the rate that was approved by the City Council in Fiscal Year 2011-12, and continues for the five-year forecast through Fiscal Year 2019-20. The per-acre tax of \$268.86, which is equivalent to the rate that was adopted in Fiscal Year 1997, is expected to realize \$5,684,564 in revenue annually. This reinstatement of the property tax levy to the Fiscal Year 1997 level assisted with offsetting the need for an increase in the user fees for the foreseeable future. This property tax levy will sunset in 2023 with the last principal payment of the 1993 Bond Series. At that time, rates will most likely have to be increased to make up for the loss in revenues.

Other revenues are comprised of interest income and federal grants. Included in the Fiscal Year 2015-16 budget are a water conservation rebate grant and a water quality analysis grant. The water conservation rebate grant provides funds for energy saving items, such as pool covers, toilets, and hot water circulation pumps, for qualified residents of the community.



* Estimated

** Projected

REVENUE SUMMARY ENTERPRISE FUNDS

WASTEWATER UTILITY REVENUES

In Fiscal Year 2015-16, the City budgeted approximately \$249.6 million in estimated bond proceeds. A total of \$1.4 million in proceeds is budgeted for the Mulberry Effluent Basin Expansion project, and the remaining \$248.2 million is budgeted for a complete restructuring of the Wastewater debt. The main objective of the debt restructuring is to extend the years of the debt to match the lifespan of the Wastewater system. By doing so, the annual principal and interest payments will decrease allowing the rates to remain stable and provide a fairer share of payment by the citizens of the community for their use of the system. The debt restructuring includes the defeasance of the 2002 Junior, 2002 Senior, 2004 Senior and 2004A Senior WIFA loans, the issuance of refunding bonds for the remaining WIFA loans, and the refinancing of the 2005B GADA Junior loan.

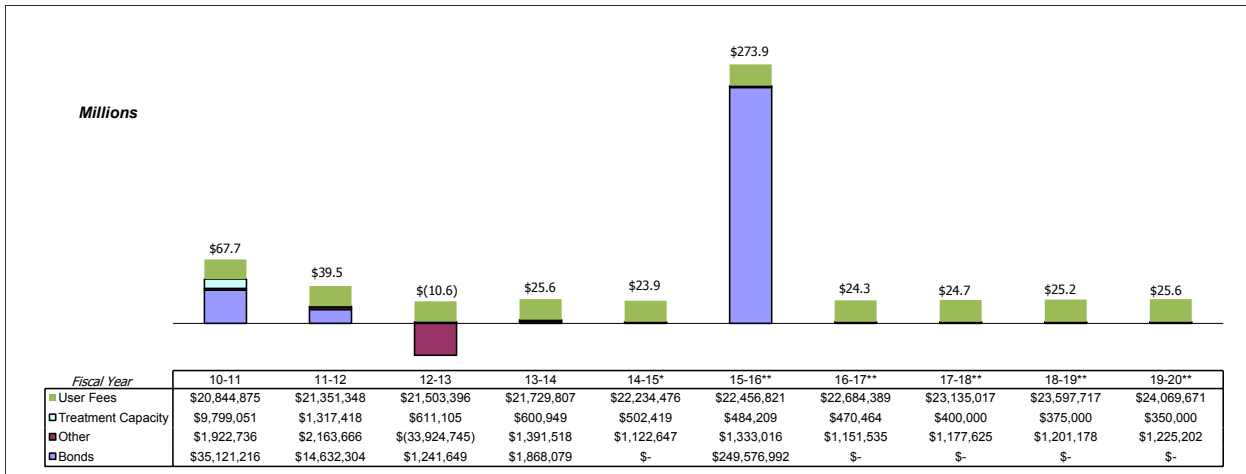
The principal revenue for operating and managing the City's wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged on the basis of water consumption. Residential customer charges are based on average water consumption for the prior winter months (December through March). All other customers are billed based on actual monthly water usage unless they can measurably separate the quantity of water that does not reach the wastewater system. An increase in sewer user fee rates of 12% occurred in Fiscal Year 2009-10. Using the results from an extensive review of the Wastewater Rate Model, rate increases were deferred for several years. The deferment of rate increases was accomplished by a combination of reduced debt service commitments from de-obligated borrowings and an increase in the City's rate stabilization fund. User fee revenues are expected to increase in Fiscal Year 2015-16 and Fiscal Year 2016-17 by approximately 1% annually and by approximately 2% annually for Fiscal Year 2017-18 through Fiscal Year 2019-20 as a result of estimated home growth

resulting in new sewer connections. As part of the debt restructuring, a financial feasibility report will be issued, but Management is optimistic that with the restructuring of the debt no rate increases will be necessary in the near future.

The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity. The City completed the final customer connections of a massive wastewater system expansion program in Fiscal Year 2011-12 resulting in nearly 23,500 new sewer customers. When homeowners were connected to the sewer system, they were given the option to pay the \$2,000 connection fee in full or over a 10-year loan at 4% interest. The end of the sewer expansion project resulted in a large decrease in connection fee revenues in Fiscal Year 2012-13 and is projected to continue to decline through Fiscal Year 2019-20. The further decline is due to a decrease in sewer loan interest.

Other revenues account for items such as effluent charges, investment earnings and grant revenues. This category is projected to increase approximately 18.7% in Fiscal Year 2015-16 from Fiscal Year 2014-15 estimates and is mainly due to an increase in anticipated grant funds. Starting in Fiscal Year 2016-17, estimated revenues are reduced back to slightly higher than Fiscal Year 2014-15 and continue to increase slightly out to Fiscal Year 2019-20.

REVENUE SUMMARY ENTERPRISE FUNDS



* Estimated

** Projected

Note: Negative revenues in Fiscal Year 2012-13 is due to a prior year adjustment for capitalized interest.



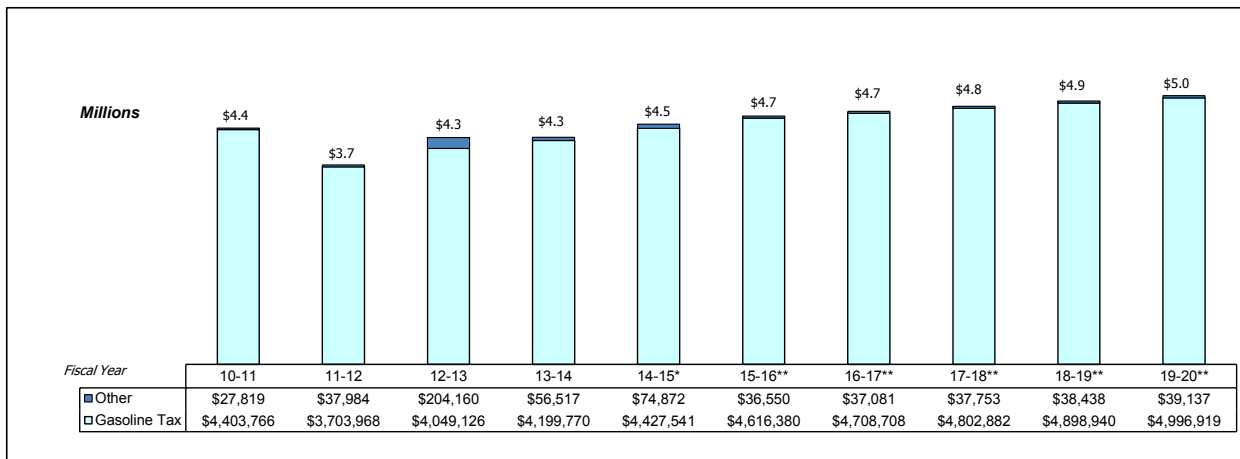
Lake Havasu Marina Lighthouse

REVENUE SUMMARY SPECIAL REVENUE FUNDS

Highway User Revenue Fund (HURF) Revenues

The proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's Street Section is funded almost entirely with HURF revenues. During the 2012 State Legislative session, a portion of the HURF funding that was reallocated from cities to assist in funding the Department of Public Safety in Fiscal Year 2011-12 was returned to the cities and towns. The restoration of this distribution resulted in a 9.3% increase to HURF gasoline tax revenues in Fiscal Year 2012-13. In Fiscal Year 2013-14, total revenues remained stable. In Fiscal Year 2014-15, an increase of 5.8% in total

HURF operating revenues is projected and results in a year end estimate of \$4,502,413. HURF gasoline tax revenues are projected at \$4,616,380 in Fiscal Year 2015-16 based on information provided to the League of Arizona Cities and Towns by the Arizona Department of Revenue and Arizona Department of Transportation. With an estimated increase of 5.4% in gasoline tax revenues in Fiscal Year 2014-15 and an estimated increase of 4.3% in Fiscal Year 2015-16, a conservative approach resulted in a modest 2% projected increase in gasoline tax revenues in Fiscal Year 2016-17 through Fiscal Year 2019-20 based on trends and slight population growth.



* Estimated

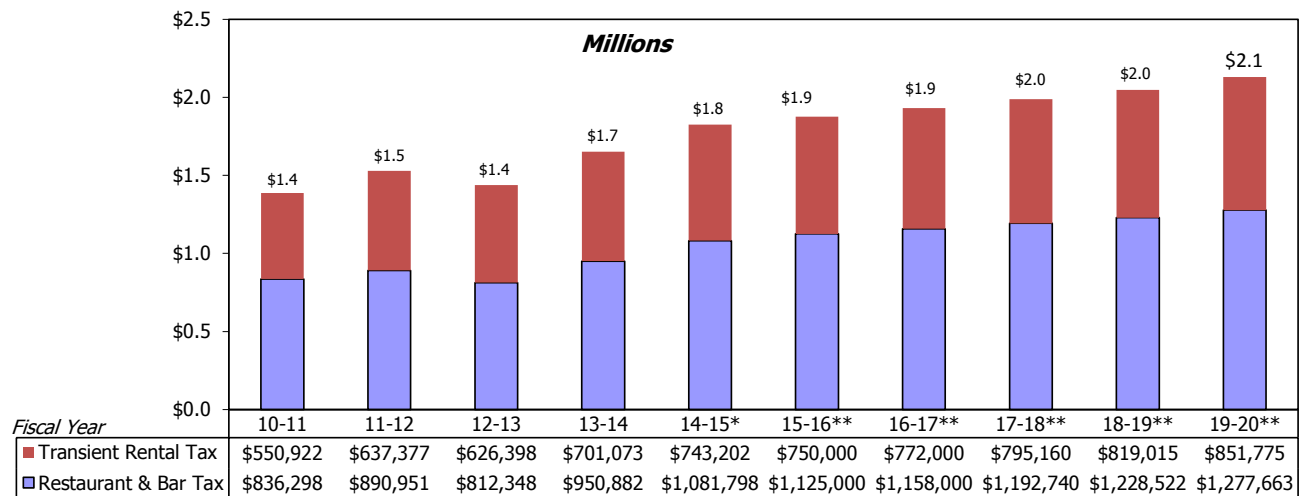
** Projected

REVENUE SUMMARY SPECIAL REVENUE FUNDS

TOURISM / ECONOMIC DEVELOPMENT FUND REVENUES

This fund, formerly known as the Transient Rental Tax Fund, consists of revenues from a 3% tax on transient lodging. In 1996, a 1% restaurant and bar tax was implemented. The City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. The revenues generated from these two taxes are distributed in a 75% / 25% split between the Lake Havasu

Convention and Visitors Bureau and the Partnership for Economic Development, respectively. Collections are conservatively projected at \$1,875,000 for Fiscal Year 2015-16 and \$1,930,000 for Fiscal Year 2016-17. Assuming tourism continues to increase, Fiscal Years 2017-18 and 2018-19 are projected to increase by 3% annually and Fiscal Year 2019-20 is projected to increase by 4%.



* Estimated

** Projected



REVENUE HISTORY AND PROJECTIONS

General Fund	Actual		Budget		
	FY 12-13	FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Approved FY 16-17
TAXES					
Property	\$ 4,026,760	\$ 4,007,344	\$ 4,232,725	\$ 4,282,670	\$ 4,333,209
Personal Property	98,138	97,039	83,232	87,394	89,141
City Sales (net of Developer Agreements)	12,576,082	13,644,738	14,754,785	16,649,889	17,179,808
Fire Insurance Premium Tax	142,849	168,719	175,000	205,155	215,413
<i>Total Taxes</i>	16,843,829	17,917,840	19,245,742	21,225,108	21,817,571
LICENSES & PERMITS	1,434,926	1,645,593	1,636,839	1,729,659	1,759,513
INTERGOVERNMENTAL REVENUES					
Auto Lieu	2,423,003	2,506,953	2,699,922	2,748,424	2,803,392
State Sales	4,299,431	4,572,096	4,746,255	5,018,067	5,118,428
Urban Revenue Sharing	5,365,520	5,854,801	6,358,345	6,324,244	6,450,729
Court IGA with Mohave County	402,426	393,318	385,000	466,202	476,444
ECM Rebate	107,128	99,184	91,235	90,615	86,084
<i>Total Intergovernmental Revenues</i>	12,597,508	13,426,352	14,280,757	14,647,552	14,935,077
CHARGES FOR SERVICES					
Fire / Police Department	492,158	404,555	233,236	283,798	229,207
Mobility Services	-	-	16,000	9,850	9,850
Recreation / Aquatics	702,742	664,164	777,700	1,007,758	1,021,276
General Government	41,058	12,546	25,000	26,529	26,445
<i>Total Charges for Services</i>	1,235,958	1,081,265	1,051,936	1,327,935	1,286,778
FINES & FORFEITURES	1,239,074	1,297,753	1,221,020	1,197,499	1,209,475
OTHER REVENUES					
Interest	82,794	206,351	225,000	220,697	222,896
Sale of Assets	18,295	6,962	113,000	-	-
Capital Lease	1,280,765	3,943,714	-	-	-
Franchise Fees	1,705,943	1,795,899	1,857,573	1,918,970	1,976,539
Miscellaneous	531,703	261,805	199,050	213,838	213,987
Contributions and Donations	4,850	471	500	-	-
<i>Total Other Revenues</i>	3,624,350	6,215,202	2,395,123	2,353,505	2,413,422
GRANTS					
Other Miscellaneous	16,345	-	-	-	-
<i>Total Grants</i>	16,345	-	-	-	-
TOTAL GENERAL FUND REVENUES	\$ 36,991,990	\$ 41,584,005	\$ 39,831,417	\$ 42,481,258	\$ 43,421,836
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 4,049,126	\$ 4,199,770	\$ 4,401,526	\$ 4,616,380	\$ 4,708,708
Interest & Miscellaneous	204,159	56,518	51,000	36,550	37,081
<i>Total HURF</i>	4,253,285	4,256,288	4,452,526	4,652,930	4,745,789
METROPOLITAN PLANNING FUND					
Grants	-	130,869	527,835	457,801	252,914
Fees & Miscellaneous	-	13	-	-	-
<i>Total MPO Fund</i>	-	130,882	527,835	457,801	252,914
TRANSIT FUND					
Grants	828,270	693,959	-	-	-
Sale of Assets	-	11,657	-	-	-
Fees & Miscellaneous	106,748	89,468	-	-	-
<i>Total Transit Fund</i>	935,018	795,084	-	-	-
COURT ENHANCEMENT (COURTS)	43,869	41,507	41,700	38,875	39,653
FILL THE GAP (COURTS)	9,421	10,455	10,575	10,715	10,929
JCEF (COURTS)	23,286	23,422	22,000	20,110	20,512
MEMORIAL TREE FUND (P&R)	5,475	4,492	5,310	4,210	4,212

REVENUE HISTORY AND PROJECTIONS

Special Revenue Funds (cont'd)	Actual		Budget		
	FY 12-13	FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Approved FY 16-17
PD VEHICLE TOWING 28-3511	12,743	16,018	13,900	14,125	14,125
RICO	34,609	57,362	100,000	93,000	93,000
TOURISM / ECONOMIC DEVELOPMENT FUND	1,438,746	1,388,312	1,775,000	1,875,000	1,930,000
WALETA POLICE ACADEMY	267,093	221,349	420,990	394,660	545,797
GRANT - AZ POST (PD)	26,643	11,935	-	25,000	25,000
GRANT - BULLET PROOF VEST (PD)	9,635	4,533	3,600	7,650	7,200
GRANT - GIITEM (PD)	38,652	-	-	-	-
GRANT - HAZMAT EMGY PREP GRANTS (FIRE)	23,496	3,052	-	-	-
GRANT - HWY SAFETY IMPRV PRGM (STREETS)	8,720	57,920	179,905	723,657	521,272
GRANT - HWY SAFETY (POLICE)	1,135	30,516	-	-	-
GRANT - HOMELAND SECURITY (PD/FIRE)	137,158	60,537	-	-	-
GRANT - MAGNET (PD)	115,608	137,138	137,713	134,383	131,286
GRANT - NON-SPECIFIC GRANTS	-	-	1,262,606	906,915	853,000
GRANT - RTAP (HAVASU MOBILITY)	-	-	1,200	1,550	1,550
GRANT - SAFER (FIRE)	144,830	-	-	-	-
GRANT - SCBA GRANT (FIRE)	191,434	-	-	-	-
GRANT - STATE HOME FUND (CSD/ADMIN SVCS)	344,919	186,344	1,038,313	1,427,612	1,487,611
GRANT - SWBA DART BCI GRANT (PD)	23,854	-	-	-	-
GRANT - VICTIMS OF CRIME ACT (ATTORNEY)	-	15,364	16,910	16,851	17,337
TOTAL SPECIAL REVENUE FUNDS	\$ 8,089,629	\$ 7,452,510	\$ 10,010,083	\$ 10,805,044	\$ 10,701,187
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 466,610	\$ 464,573	\$ 459,824	\$ 431,407	\$ 436,021
Grants - CIP	231,829	29,075	280,725	726,055	472,120
Capital Lease	14,311	1,008	-	-	-
Miscellaneous	25,741	37,160	25,953	26,413	26,426
<i>Total Airport O&M Fund</i>	738,491	531,816	766,502	1,183,875	934,567
IDD FUND (Water)					
Property Taxes - O&M	5,587,655	5,919,804	5,669,264	5,669,926	5,670,589
Property Taxes - Debt Service	87,728	33,655	15,300	14,638	13,975
User Fees	10,403,517	10,467,999	10,291,880	10,501,749	10,606,766
Interest & Miscellaneous	238,080	356,400	358,900	265,244	267,923
Sale of Other Assets	24,831	25,793	-	25,000	-
Bond Proceeds - CIP	-	165,087	3,312,545	-	-
Grants - Operating & CIP	1,333,297	2,574,636	86,000	167,836	-
Capital Lease	56,469	3,978	-	-	-
<i>Total IDD Fund (Water)</i>	17,731,577	19,547,352	19,733,889	16,644,393	16,559,253

REVENUE HISTORY AND PROJECTIONS

	Actual		Budget		
	FY 12-13	FY 13-14	Adopted FY 14-15	Adopted FY 15-16	Approved FY 16-17
Enterprise Funds (cont'd)					
AQUATIC / COMMUNITY CENTER FUND *					
Aquatic Center Fees	269,823	271,213	260,000	-	-
Community Center Fees	63,242	62,262	72,000	-	-
Interest and Miscellaneous	40,522	74,536	32,966	-	-
Capital Leases	<u>420,885</u>	<u>29,652</u>	-	-	-
<i>Total Recreation / Aquatic Center Fund</i>	794,472	437,663	364,966	-	-
REFUSE FUND					
Administration Fees	5,063,235	4,976,311	5,200,000	5,129,272	5,180,564
Landfill Disposal	249,247	253,299	245,000	260,704	263,311
Recycling	93,146	91,146	85,000	62,676	63,302
Interest & Miscellaneous	<u>371,148</u>	<u>388,000</u>	<u>376,400</u>	<u>349,120</u>	<u>353,077</u>
<i>Total Refuse Fund</i>	5,776,776	5,708,756	5,906,400	5,801,772	5,860,254
WASTEWATER					
User Fees	21,503,396	21,729,807	22,566,747	22,456,821	22,681,389
Effluent Charges	397,024	520,417	400,000	541,822	547,240
Treatment Capacity Fees	611,105	600,949	490,000	484,209	470,464
Interest & Miscellaneous	406,514	788,819	1,005,672	601,264	607,295
Developers Fees	83,601	77,349	99,646	-	-
Bond Proceeds - Debt Refinancing	1,241,649	1,868,079	-	249,576,992	-
Grants - Operating & CIP	35,000	-	148,500	189,930	-
Capital Lease	70,022	4,933	-	-	-
Capitalized Interest (Prior Year Adjustment)	<u>(34,916,906)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Total Wastewater Utility Fund</i>	(10,568,595)	25,590,353	24,710,565	273,851,038	24,306,388
TOTAL ENTERPRISE FUNDS REVENUES	\$ 14,472,721	\$ 51,815,940	\$ 51,482,322	\$ 297,481,078	\$ 47,660,462
Other Funds					
Debt Service Fund	\$ 491	\$ 1,063	\$ 1,050	\$ 680	\$ 694
LHC Employee Benefit Trust Fund **	291,358	42,324	-	-	-
LHC Improvement Districts #2 & #4	70,520	84,485	82,473	86,770	86,760
Vehicle/Equipment Replacement Fund	30,175	147,064	25,000	64,125	26,285
TOTAL OTHER FUNDS REVENUES	\$ 392,544	\$ 274,936	\$ 108,523	\$ 151,575	\$ 113,739
Capital Projects Funds					
CIP Fund - General City					
Grants	\$ -	\$ -	\$ 52,012	\$ 252,012	\$ -
Flood Control	2,840,409	2,139,251	2,139,251	1,501,131	1,501,131
Sale of Land	-	-	3,258,000	-	-
Bond Proceeds/Capital Leases	395,096	-	-	3,500,000	-
Donations & Miscellaneous	<u>32,554</u>	<u>205,643</u>	<u>157,767</u>	<u>158,757</u>	<u>78,531</u>
<i>Total CIP Fund - General City</i>	3,268,059	2,344,894	5,607,030	5,411,900	1,579,662
TOTAL CAPITAL PROJECTS FUNDS REVENUES	\$ 3,268,059	\$ 2,344,894	\$ 5,607,030	\$ 5,411,900	\$ 1,579,662
Total Revenues	\$ 63,214,943	\$ 103,472,285	\$ 107,039,375	\$ 356,330,855	\$ 103,476,886

* The Aquatic / Community Center Fund was closed and moved to General Fund beginning in FY 2015-16.

** Closed in FY 2013-14 and funds transferred to General Fund.

PROPERTY TAX LEVIES AND RATES

<u>GENERAL FUND</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE (per \$100 AV)</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	
	<i>Estimated at:</i>			
2016-17	4,333,209		4,333,209	0.7177
2015-16	4,282,670		4,282,670	0.7235
2014-15	4,232,725		4,232,725	0.7408
2013-14	4,178,275		4,178,275	0.7381
2012-13	4,134,174		4,134,174	0.7332
2011-12	4,096,228		4,096,228	0.7264
2010-11	4,096,228		4,096,228	0.5834
2009-10	4,910,186		4,910,186	0.5834
2008-09	4,699,922		4,699,922	0.6704
2007-08	4,488,486		4,488,486	0.6704
2006-07	4,166,824		4,166,824	0.7310

<u>IRRIGATION & DRAINAGE DISTRICT</u>	<u>PROPERTY TAX LEVY</u>			<u>TAX RATE (per acre)</u>
	<u>Primary</u>	<u>Secondary</u>	<u>Total</u>	
	<i>Estimated at:</i>			
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85
2014-15	5,669,264	15,300	5,684,564	268.85
2013-14	5,668,601	15,963	5,684,564	268.85
2012-13	5,667,939	16,625	5,684,564	268.85
2011-12	5,667,276	17,288	5,684,564	268.85
2010-11	4,480,436	17,950	4,498,386	212.75
2009-10	3,296,350	18,600	3,314,950	156.78
2008-09	2,090,576	29,900	2,120,476	100.74
2007-08	2,090,576	29,900	2,120,476	100.74
2006-07	2,043,950	31,200	2,075,150	100.74

ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

		<i><u>FY 14-15</u></i>	<i><u>Projected for FY 15-16</u></i>	<i><u>% of Change</u></i>	<i><u>Estimated for FY 16-17</u></i>	<i><u>% of Change</u></i>
General Fund						
Primary Assessed Value	\$	571,372,200	\$ 591,913,996	3.6%	\$ 603,752,276	2.0%
Tax Levy		4,232,725	4,282,670	1.2%	4,333,209	1.2%
Rate Per \$100		0.7408	0.7235	(2.3%)	0.7177	(0.8%)
Irrigation & Drainage District						
Tax Levy	\$	5,684,564	\$ 5,684,564	0.0%	\$ 5,684,564	0.0%
Basis for Levy-Estimated Acres		21,144	21,144	0.0%	21,144	0.0%
Rate Per Acre:						
IDD Equipment, CIP, Depr.		268.13	268.16	0.0%	268.19	0.0%
Debt Service		<u>0.72</u>	<u>0.69</u>	(4.3%)	<u>0.66</u>	(4.5%)
Total Rate Per Acre		268.85	268.85	0.0%	268.85	0.0%
Levy Amount Collected for:						
IDD Equipment, CIP, Depr.	\$	5,669,264	\$ 5,669,926	0.0%	\$ 5,670,589	0.0%
Debt Service		<u>15,300</u>	<u>14,638</u>	(4.3%)	<u>13,975</u>	(4.5%)
Total	\$	5,684,564	\$ 5,684,564	0.0%	\$ 5,684,564	0.0%
Improvement Districts						
Dist. #2: Secondary Assessed Value	\$	1,829,164	\$ 1,777,572	(2.8%)	\$ 1,804,766	1.5%
Tax Levy		11,000	15,500	40.9%	15,500	0.0%
Tax Rate Per \$100		0.6014	0.8502	41.4%	0.8588	1.0%
Dist. #4: Secondary Assessed Value	\$	10,530,132	\$ 9,951,203	(5.5%)	\$ 10,053,075	1.0%
Tax Levy		71,200	71,200	0.0%	71,200	0.0%
Tax Rate Per \$100		0.6762	0.6941	2.7%	0.7082	2.0%

#2=London Bridge Plaza; #4=McCulloch Median



Main Buffalo Lighthouse



Operating Budget

Community Services

General Government

Operations

Public Safety





Operating Budget

Community Services

- Administration ■
- Recreation/Aquatics



COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

MISSION STATEMENT

The Community Services Department provides centralized development of related services in a single department. Our department is a team of dedicated professionals, who work on behalf of Lake Havasu City to provide the absolute best customer service in community recreation and aquatics, special events, planning, building, permitting, inspections, and code enforcement.

Our team cares about the people and projects that come into Lake Havasu City. We appreciate every applicant's desire to invest in our community and take very seriously our role to help new and existing businesses to succeed. The Community Services Department strives to discover, communicate, and implement solutions which work for applicants as well as the community.

Community Services is here to provide entitlement and permitting processes that are efficient, predictable, and transparent, with no surprise along the way, and services that are both timely and accurate.

Organization Chart

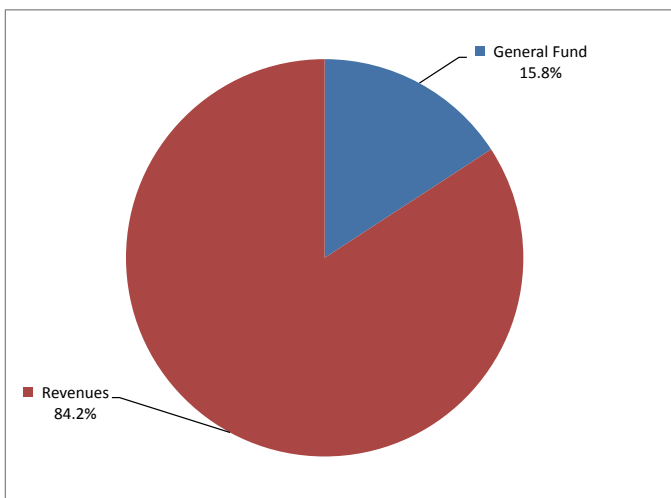
Community Services
Administration
Building/Inspections
Code Enforcement
Planning
Recreation & Aquatics
Special Events

DESCRIPTION

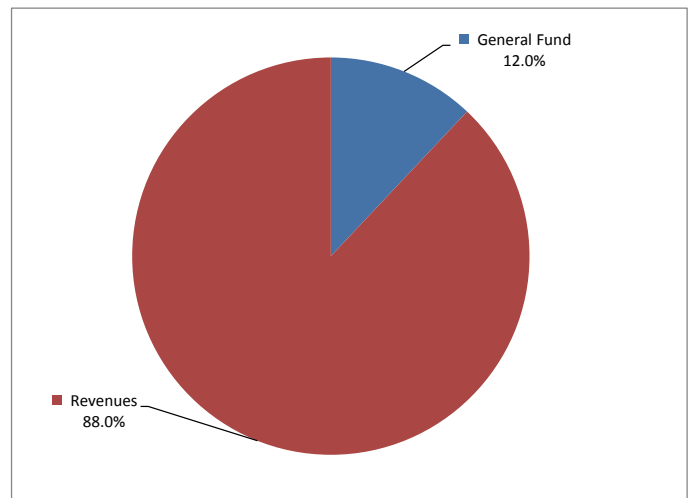
The Community Services Department is comprised of several professional disciplines as follows:

- Building/Inspections
- Code Enforcement
- Planning & Zoning
- Recreation & Aquatics
- Special Events

Funding Source FY 2015-16



Funding Source FY 2016-17



COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

ACCOMPLISHMENTS 2013-2015

Building

- Created Development Specialist position after the re-organization in order to incorporate the engineering function of new development into the permitting process.
- Incorporated residential fire sprinkler inspections into the building inspection process.
- Performed plan review, building inspections, and/or issued Certificate of Occupancies for the following commercial projects:
 - ◊ Olive Garden
 - ◊ Big O Tires addition of 5 bays
 - ◊ Prestige RV Storage units
 - ◊ ASU TI for new college
 - ◊ College Street Brewery TI
 - ◊ FMC Dialysis Clinic
 - ◊ HRMC Urgent Care TI
 - ◊ Tractor Supply
 - ◊ O'Reilly Auto Parts
 - ◊ Calvary Baptist Church
 - ◊ Mattress Firm
 - ◊ Plaza Bonita Restaurant
 - ◊ Goodwill TI
 - ◊ Harbor Freight Tools TI
 - ◊ Sterilite Building Addition
- Incorporated storm water management ordinance requirements into the building permit process and trained staff/community to be familiar with the ordinance.
- Revamped proposed subdivision plan review processes.
- All property history records have become digital and now can be accessed via GIS.
- Adopted the 2012 International Building Codes and local amendments.

Code Enforcement

- Filled two full-time Code Enforcement positions.
- Reduced the backlog of code enforcement cases.
- Created a "door-hanger" to use for enforcement/education.
- Created a "Spotlight on Code Enforcement" video.
- Developed Public Outreach/Education Program.

Planning

- Processed Sweetwater Inn PD amendment (twice).
- Processed 575 Player Lane CUP and appeal.
- Processed Dialysis Center Design Review (Mesquite Avenue).
- Processed Grand Island Estates PD amendment.
- Processed Olive Garden Design Review.
- Processed Mattress Firm Design Review.
- Processed Motorsports Code amendment/rezoning.
- Completed formal consultant selection process for the General Plan Update and Development Code Re-write.
- Processed Tractor Supply Annexation/Rezone.
- Processed Sailing Hawks Spa PD amendment.
- Processed North treatment plant rezone.
- Processed Dr. Faibasoff land exchange.
- Processed Horizon RV PD amendment.
- Processed City Parcel Sale (Highlander Ave).
- Completed Development Code Re-write.
- Prepared General Plan for election.

COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

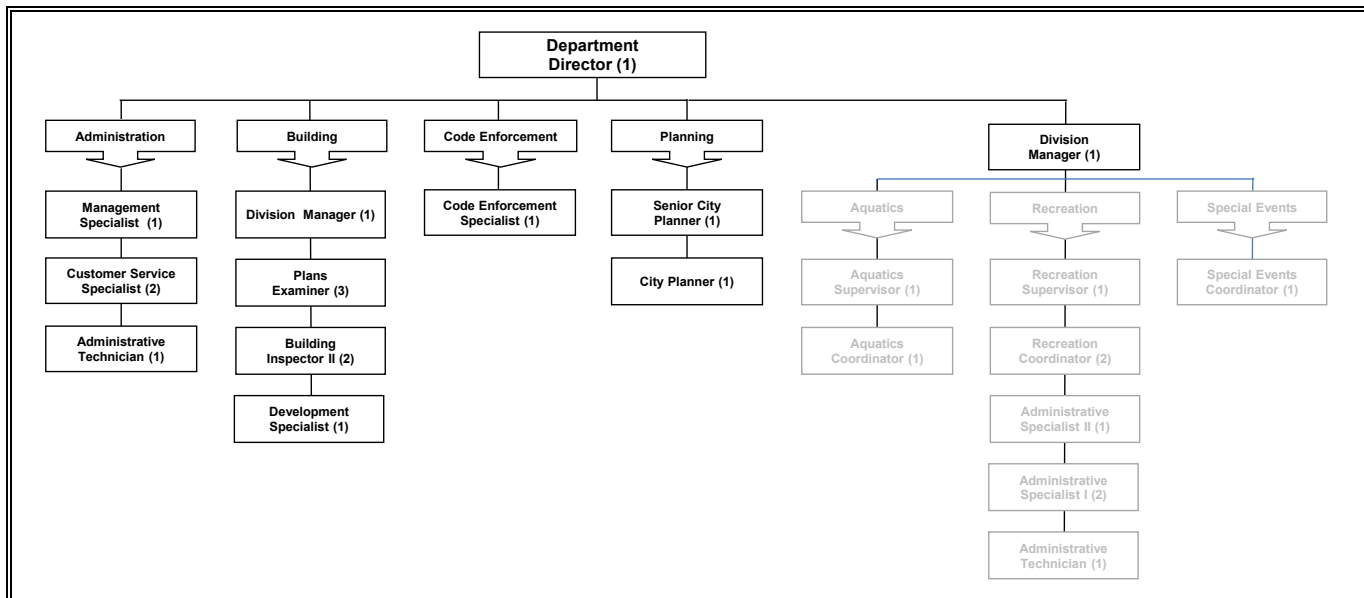
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # 1 - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # 3 - COMMUNITY				
STRATEGIC ACTION PLAN # 5 - ECONOMIC GROWTH				
➤ Building - Streamline Permitting Process				
◇ Perform quality reviews and minimize plan review time				
✓ Residential within 5-7 business days (first review)	100%	85%	100%	100%
✓ Commercial first reviews within 10 business days	100%	90%	100%	100%
✓ Review of grading, standard detail retaining walls, and first review of established standard plans within 3 business days	100%	100%	100%	100%
➤ Code Enforcement - Promote and Preserve the Integrity and Safety of the Community				
◇ Provide Prompt Response Times				
✓ Respond to all complaints within 72 hours	not available	85%	95%	95%
◇ Resolve Cases in a Timely Manner				
✓ Resolve cases within 45 days	not available	90%	95%	95%
◇ Get Voluntary Compliance				
✓ Settle cases without requiring prosecution	99%	99%	99%	99%
➤ Planning - Provide Timely and Consistent Customer Service				
◇ Timely processing of planning applications and planning permits				
✓ Route all pre-app submittals seven days prior to pre-app meeting	80%	70%	70%	70%
✓ All pre-app meetings held within one week of submittal	80%	70%	70%	70%
✓ Inspect all requesting commercial projects for issuance of CO within two days of request	80%	70%	70%	70%
✓ Design Review for compliance with approved site plan within two weeks of receipt	80%	70%	70%	70%

COMMUNITY SERVICES DEPARTMENT ADMINISTRATION

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Community Services Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0
	City Planner, Senior	1.0	1.0	1.0	1.0
	City Planner		1.0	1.0	1.0
	Management Specialist		1.0	1.0	1.0
	Plans Examiner, Senior	1.0			
	Plans Examiner		3.0	3.0	3.0
	Building Inspector II	2.0	2.0	2.0	2.0
	Development Specialist		1.0	1.0	1.0
	Planning Technician	2.0			
	Code Enforcement Specialist		1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0		
	Customer Service Specialist	2.0	1.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
TOTAL POSITIONS		13.0	16.0	16.0	16.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



COMMUNITY SERVICES DEPARTMENT

Community Services	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 1,089,082	\$ 712,314	\$ 898,714	\$ 908,245	\$ 923,178
Salaries - Part-Time	1,658	-	-	-	-
OT, Standby & Shift Differential	10,378	3,337	15,789	15,879	15,879
Benefits & Taxes	473,474	281,728	373,689	365,347	368,102
Retention Payout	82,180	-	-	-	-
Other: Retiree Health Savings, PTO Payout	32,264	12,627	1,497	2,742	2,742
	1,689,036	1,010,006	1,289,689	1,292,213	1,309,901
Operation & Maintenance					
Professional Services	40,770	88,096	247,593	127,782	77,155
Utilities	12,346	10,114	14,250	10,920	10,800
Repairs & Maintenance (including cleaning)	75,344	4,250	4,746	11,235	11,235
Meetings, Training & Travel	12,053	11,120	13,263	16,100	16,100
Supplies	86,540	16,363	18,971	33,303	30,690
Outside Contracts	29,417	-	-	-	-
Other	43,052	31,086	33,130	36,914	34,772
	299,522	161,029	331,953	236,254	180,752
Capital Outlay	-	-	-	4,650	-
TOTAL EXPENDITURES	\$ 1,988,558	\$ 1,171,035	\$ 1,621,642	\$ 1,533,117	\$ 1,490,653

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
Plotter (Shared with IT 50%)	1	4,650	4,650	4,650	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ 4,650	\$ -





Operating Budget

Community Services

Administration

■ Recreation/Aquatics ■



COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATICS

MISSION STATEMENT

The Recreation/Aquatic Center enriches the lives of the residents and visitors of Lake Havasu City by providing safe, welcoming aquatic facilities/programs and affordable, diverse recreation activities for people of all ages to play and learn, with a focus on families, youth development and building healthy communities. The programs and services offered provide excellent value and quality and will emphasize the equitable distribution of resources throughout the City. We will offer these programs in safe, attractive and well-maintained facilities that will reflect the public's needs and interests. We solicit, plan, and produce events that aid in achieving the City's long range goals and objectives while providing and entertaining experience for residents and visitors to the City.

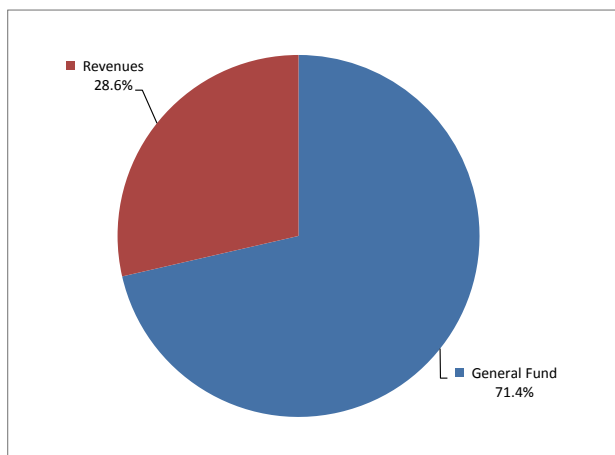
Programs offered include youth, adult and senior activities. Recreation programs include after school programs, seasonal camps, community events, special interest classes, and partnership programs and events with schools, clubs and outside organizations. Aquatic programs include open swim, exercise classes, and swim lessons.

The Recreation/Aquatic Center also coordinates special events through a well-defined process. Persons or organizations wishing to hold special events are permitted to do so provided such events are properly planned, organized, and protect the health, welfare and safety of the citizens and visitors to Lake Havasu City.

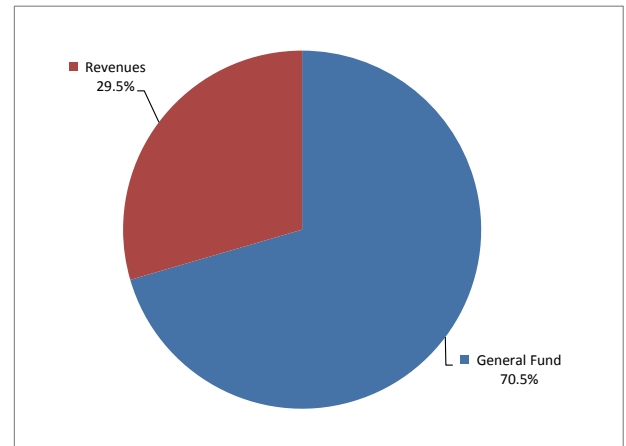
DESCRIPTION

The Recreation/Aquatic Center is a multi-purpose facility with an indoor wave and competition pool, whirl pool and therapy pool. In addition an outdoor spray park and three slides complete the aquatic side of the building. The center features a full commercial kitchen, four meeting rooms, and a gym with capabilities of seating 1000 people.

Funding Source FY 2015-16



Funding Source FY 2016-17



COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATICS

ACCOMPLISHMENTS 2013-2015

Recreation

- Created and implemented summer Adventure Camp to include Kayaking, Snorkeling, Archery and Nutrition.
- Certified After School Program staff to instruct Archery, Fishing, Snorkeling and Kayaking as enrichments.
- Secured Concert in the Park partnership with Barley Brothers and Humana.
- Certified recreation staff through Mandated Reporter Program.
- Increased youth scholarships and program donations and established new program partnerships (i.e. Elks Hoop Shoot, Soccer Shoot Out and Dance Classes).
- Implemented new After School Program enrichment opportunities, (i.e. professional homework assistance, fundamentals of skate board/scooter use).
- Implemented online registration for After School Programs.
- Increased After School Program registration by 29.5%.
- Revamped and implemented youth Winter Break Camp, 104 registered youth.
- Partnered with Lake Havasu High School Student Government and developed a Teen Break High School Only segment of the overall event in order to attract high school students away from college activities such as SWAT.
- Completed formal selection process and contracted with a professional consultant to perform a Community Athletic Fields Needs Assessment Study.

Aquatic

- Winner of the 2013 Best Adult Program (Spring Frenzy).
- Winner of 2013 Best Aquatic Program (Kinderswim).
- Installation of solar panels and energy conservation measures.
- Implemented online registration and payment for programs and events.
- Completion of spray park renovation.
- Completion of renovation/upgrade of kitchen facility.
- Implemented year round learn to swim program and adult swimming.
- Developed and implemented extensive open gym activities including basketball, pickleball, volleyball, and table tennis.

Special Events

- Completed the Special Event Permit Packet and revitalization of the application process.
- Built relationships with several local and national event promoters and producers.
- Continued to work in conjunction with the CVB to solicit and bring in new events to the City.
- Recognized the need for a filming permit and began the process of developing one.
- Overhauled revenue collection system for the WPA Winterblast event.

COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATICS

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # 3 - COMMUNITY				
➤ Through recreation promote play and health, enhance the quality of life, strengthen our community and enrich the lives of City residents and visitors.				
◇ Offer a variety of After School Programs (ASP)				
✓ Average number of staff to ASP participant ratio	1:20	1:20	1:20	1:20
✓ Average number of ASP participants per session	366	445	489	538
✓ Average number of households in ASP	290	343	377	414
✓ Average number of households per session receiving assistance	67	76	86	96
✓ Number of summer volunteers/hours	23/2,956	30/3,840	35/4,550	37/4,810
◇ Provide contract classes offering recreational education and socialization				
✓ Number of youth classes	2	3	4	4
✓ Number of youth participants	124	174	210	220
✓ Number of adult classes	3	2	3	4
✓ Number of adult participants	91	108	120	160
◇ Provide special events that afford families, residents, and visitors an opportunity to participate in a variety of activities, promoting a healthy community lifestyle				
✓ Number of special events run by Recreation Division	7	7	7	7
✓ Number of special events provided with assistance from the Recreation Division	19	23	24	25
➤ Provide opportunities for City residents and visitors to play, learn and socialize through safe pool related and special activities.				
◇ To provide affordable, quality swim lessons, exercise/lap swim with certified water safety instructors.				
✓ Swim lesson attendance	3,800	4,000	4,400	4,400
✓ Kinderswim	2,400	2,950	3,400	3,600
✓ Exercise/Lap Swim participants	26,000	27,000	28,000	28,000
◇ Offer aquatic and recreational opportunities in a clean safe environment with trained staff at affordable fees for open swim, special events, senior activities, and open gym.				
✓ Open Swim attendance	22,500	26,000	28,000	28,000
✓ Special Events/Spring Frenzy	3,200	3,500	3,500	3,500
✓ Open Gym/Community Center	5,800	6,050	7,000	7,500
✓ Events/Community Center	1,187	1,208	1,225	1,240
◇ Provide a safe, clean facility for high school, USA, and novice swim teams.				
✓ Swim Team Hours	580	590	610	610

COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATICS

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
➤ Solidify policy regarding the Use of City Parks for Special Events <ul style="list-style-type: none"> ◊ Continue working with the Parks and Recreation Advisory Board to determine the direction to take with the closing of parks for events. <ul style="list-style-type: none"> ✓ Conduct a public survey to obtain input on park closures. 	N/A	N/A	100%	Complete
➤ Online Special Event Permit Application Process <ul style="list-style-type: none"> ◊ Determine the feasibility of obtaining a software package to process online payments. <ul style="list-style-type: none"> ✓ Identify potential software packages and price. 	N/A	N/A	60%	80%
➤ Implement a Filming Permit <ul style="list-style-type: none"> ◊ Create a permit that will be more appropriate than the Temporary Use and Special Event Permits. <ul style="list-style-type: none"> ✓ Research filming permits and processes from other cities. ✓ Develop a filming permit that will be suitable for Lake Havasu City and cover both private and public property ✓ Begin the process of helping to create an Arizona Filming Commission. 	N/A	N/A	100%	100%
	N/A	N/A	80%	100%
	N/A	N/A	25%	50%

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Community Services Recreation / Aquatic Center	Aquatics Supervisor	1.0	1.0	1.0	1.0
	Recreation Supervisor	1.0	1.0	1.0	1.0
	Special Events Coordinator			1.0	1.0
	Aquatics Coordinator	1.0	1.0	1.0	1.0
	Recreation Coordinator	2.0	2.0	2.0	2.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	9.0	9.0	10.0	10.0

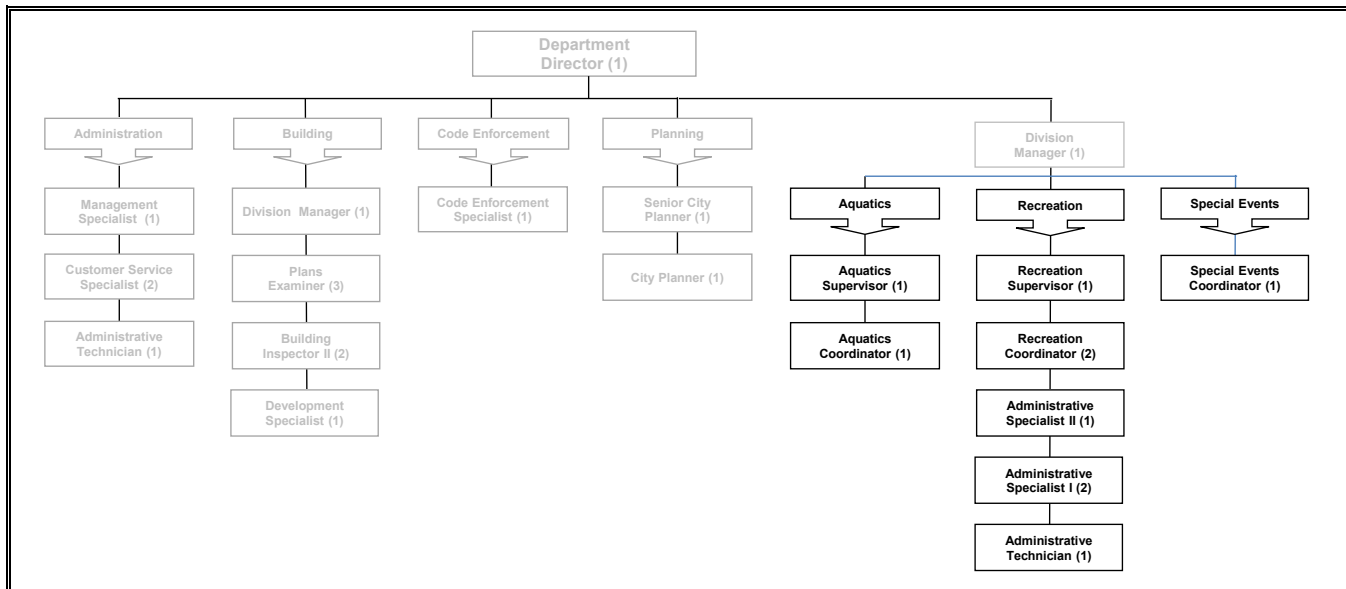
COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATICS

Recreation/Aquatic Center Division	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 335,328	\$ 545,673	\$ 641,357	\$ 638,165	\$ 646,356
Salaries - Part-Time	608,272	656,123	766,802	721,789	721,789
OT, Standby & Shift Differential	-	-	3,671	1,500	1,500
Benefits & Taxes	233,520	328,258	441,871	436,214	438,005
Retention Payout	17,610	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Comp Absences, OPEB	22,104	45,479	12,618	5,588	5,583
	1,216,834	1,575,533	1,866,319	1,803,256	1,813,233
Operation & Maintenance					
Professional Services	7,792	13,897	14,034	115,415	75,130
Utilities	668,906	586,841	709,540	699,910	699,910
Repairs & Maintenance (including cleaning)	83,432	86,294	103,647	189,272	182,872
Meetings, Training & Travel	8,562	12,007	16,620	26,660	23,660
Supplies	150,223	188,119	174,052	219,869	186,828
Interfund Cost Allocation	386,816	246,839	264,836	-	-
Outside Contracts	237,946	217,764	299,890	258,585	258,585
Other	68,653	62,839	117,884	71,897	72,443
	1,612,330	1,414,600	1,700,503	1,581,608	1,499,428
Capital Outlay	14,932	73,901	130,000	78,000	-
Subtotal Expenditures	\$ 2,844,096	\$ 3,064,034	\$ 3,696,822	\$ 3,462,864	\$ 3,312,661
Community Investment Program	420,885	29,652	-	-	-
Contingency	-	-	3,500	-	-
Debt	61,222	148,071	147,003	146,790	146,858
Depreciation	203,747	288,838	262,313	-	-
TOTAL EXPENDITURES	\$ 3,529,950	\$ 3,530,595	\$ 4,109,638	\$ 3,609,654	\$ 3,459,519

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
Highway Marquee	1	78,000	78,000	78,000	-
TOTAL CAPITAL OUTLAY				\$ 78,000	\$ -

* The Aquatic Center was moved to the General Fund beginning in FY 2015-16; therefore, there was no depreciation or contingency budgeted starting in FY 2015-16.

COMMUNITY SERVICES DEPARTMENT RECREATION/AQUATICS





Operating Budget

General Government

■ Administrative Services ■

City Attorney

City Clerk

City Council

City Manager

Administration

Community Affairs

Human Resources/Risk Management

Municipal Court



ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

MISSION STATEMENT

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable internal controls, policies and systems that ensure legal compliance and fiscal stability as well as provides consistent support to our business partners through the use of technology innovations. Administrative Services provides customer service to citizens and vendors along with providing support for the operations of City departments. Administrative Services provides advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City and continues their commitment to obtain cost effective technologies that will increase efficiencies for the City.

DESCRIPTION

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, and Information Technology. The Administration function is also responsible for management of all grants applied for and/or awarded Citywide, as well as centralization of City contracts. Other responsibilities include City Hall switchboard services, citywide mail services and general clerical support and general management

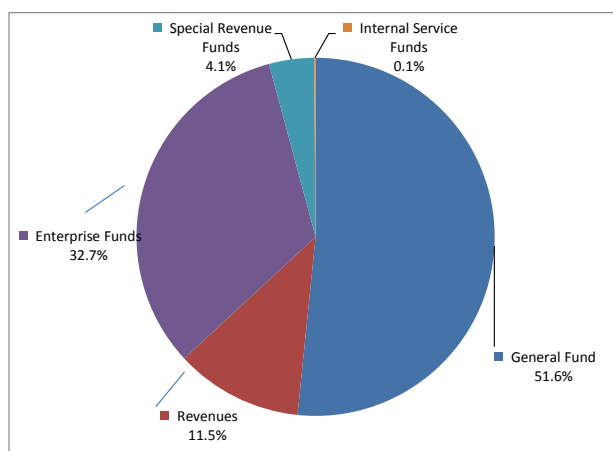
Organization Chart

Administrative Services
Administration
Budget
Customer Service
Finance
Housing/Grants
Information Technology/GIS

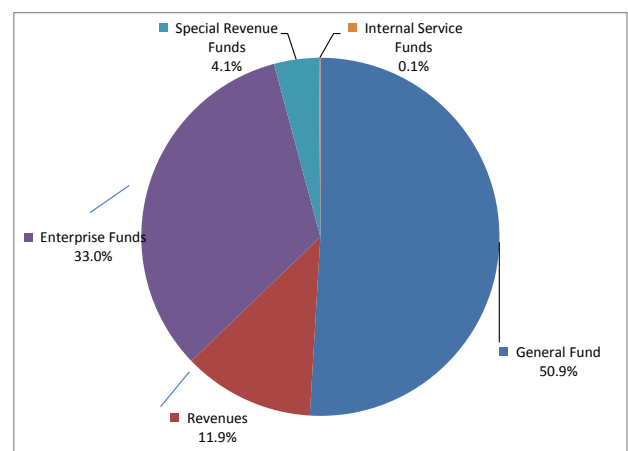
functions. Administration also provides the function of procuring goods and/or services through the use of solicitations to meet the needs of the City and citizens.

The Budget function provides revenues analysis and forecasting, expenditure analysis and compilation of the biennial budget and Community Investment Program.

Funding Source FY 2015-16



Funding Source FY 2016-17



ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

Customer Service provides billing and payment service to all water, trash, and sewer customers as well as the processing of business licenses and all payments received City-wide. Other responsibilities include billing and collection of amounts due to the City for sewer connection accounts and delinquency notices to customers.

The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include City payroll, financial analysis, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on administration of the Citywide financial software system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax Codes, and responding to taxpayer questions. The division is responsible for preparing monthly financial reports, including the Comprehensive Annual Financial Report (CAFR).

The Information Technology (IT) function provides services to include the installation and maintenance of all software and hardware, technical support for all desktops, mobile devices and telephones and the City's network, server environments and enforces IT security and disaster recovery policies.

ACCOMPLISHMENTS 2013-2015

- Received the Distinguished Budget Preparation Award from the Government Officers Association of the United States and Canada for the FY 2013-14 and 2014-15 Biennial Budget.
- Increased revenues through alternative payment channels such as Selectron; an automated phone payment system which received approximately \$1.3 million in revenue for FY 2014-15.
- Successful deployment of Selectron; an automation phone payment system that allows customers to make payments over the telephone. The system generates automated delinquency calls to customers and allows for payments to be reflected within HTE in real time.
- Implemented revised billing process for EPCOR customers resulting in more accurate billing and increased revenues for Wastewater.
- Created in house collection program resulting in more than \$52,000 in recovered delinquent accounts.
- Continued emphasis on delivering extraordinary customer service with emphasis on telephone etiquette.
- Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for FY 2012-13 and 2013-14 CAFRs.
- Obtained an unqualified (clean) audit opinion.
- Implemented strategic efforts to diversify and expand the City's Investment Portfolio to increase investment earnings according to the City's adopted Investment Policy.
- Preparation and publication of the City's first Popular Annual Financial Report (PAFR) for the FY 2013-14.
- Preparation and publication of the annual Expenditure Limitation Report.
- Implemented a new PC and Server Management System for application deployment and monitoring to City Assets.
- A redesign of the City network was completed.
- IT assisted with the technical piece of the Police Department remodel.
- Servers and Systems were upgraded to the latest releases wherever possible.

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

- All printers were consolidated to a city-wide print server.
- IT implemented Legistar Votecast for the City Council.
- Implemented remote check scanning which allows for drop-box payments to be electronically scanned and deposited with our existing lockbox provider.
- Successful deployment of GovNow, the City's new utility billing website which allows for real time updates, cash batches created in HTE and increased user functionality.
- Enhanced HTE functionality by enabling E-Notification which allows the customer to view important billing information that also appears on monthly billing statements.
- Phase 1 of the fiber connectivity was completed. Fiber optics was fused along SR 95 and is now providing service to multiple locations.
- Consolidated all City mobile services to one provider.
- Completed City wide desktop and mobility refresh project.
- Implemented a new core network along with a new Active Directory.
- Continued the process of virtualizing City servers. 90% of the City's servers are now virtualized.
- Completed the phone migration of the Recreation/Aquatic Center facility to a VOIP phone system that services City Hall and the Police Department.
- Partnered with PD to implement a new Public Safety Dispatch System.
- Implemented the first phase of a new Citywide Security System that controls building access and cameras at all City facilities.

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Increase electronic transfers as method of payment to vendors				
◇ Provide direct transfer of payments to vendor's bank accounts, reducing cost of check				
✓ Percent of vendor payments processed through electronic funds transfer	30%	35%	38%	38%
➤ Provide effective information to the City Council, citizens, and management				
◇ Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide.				
✓ Achievement of GFOA Award for Budget document	Yes	Yes	Yes	Yes
✓ Develop, adopt, and approve the City's biennial budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes	Yes
➤ Provide informative communication to the business community to ensure tax compliance				
◇ Ensure tax code is current and all updates are timely				
✓ All tax code changes become effective within 60 days of passage by the Municipal Tax Code Commission	Yes	Yes	Yes	Yes
◇ Provide timely remittance of Restaurant & Bar Tax and Transient Occupancy Tax				
✓ Remittance of Restaurant & Bar Tax and Transient Occupancy Tax to CVB/PED by the 3rd Friday of each month	100%	100%	100%	100%
➤ Provide professional, efficient, and responsive service to all customers				
◇ Provide prompt customer service				
✓ Initiate process of business license applications within 24 hours of receipt	100%	100%	100%	100%
✓ Process new water applications same day received	100%	100%	100%	100%
◇ Promote use of electronic methods for processing payments				
✓ Increase ratio of customer payments received electronically	32%	38%	38%	38%
➤ Maintain the financial stability and long term financial health of the City				
◇ Provide for timely reporting of financial information to Management and City Council				
✓ Deliver quarterly financial status reports within 30 days of close of quarter	100%	100%	100%	100%
✓ Deliver monthly general ledger reports to City departments within five days of close of the month	100%	100%	100%	100%
◇ Maintain financial reporting in accordance with Generally Accepted Accounting Principles (GAAP) and standards set by the Governmental Accounting Standards Board (GASB)				
✓ Compliance with GAAP and GASB	Yes	Yes	Yes	Yes

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

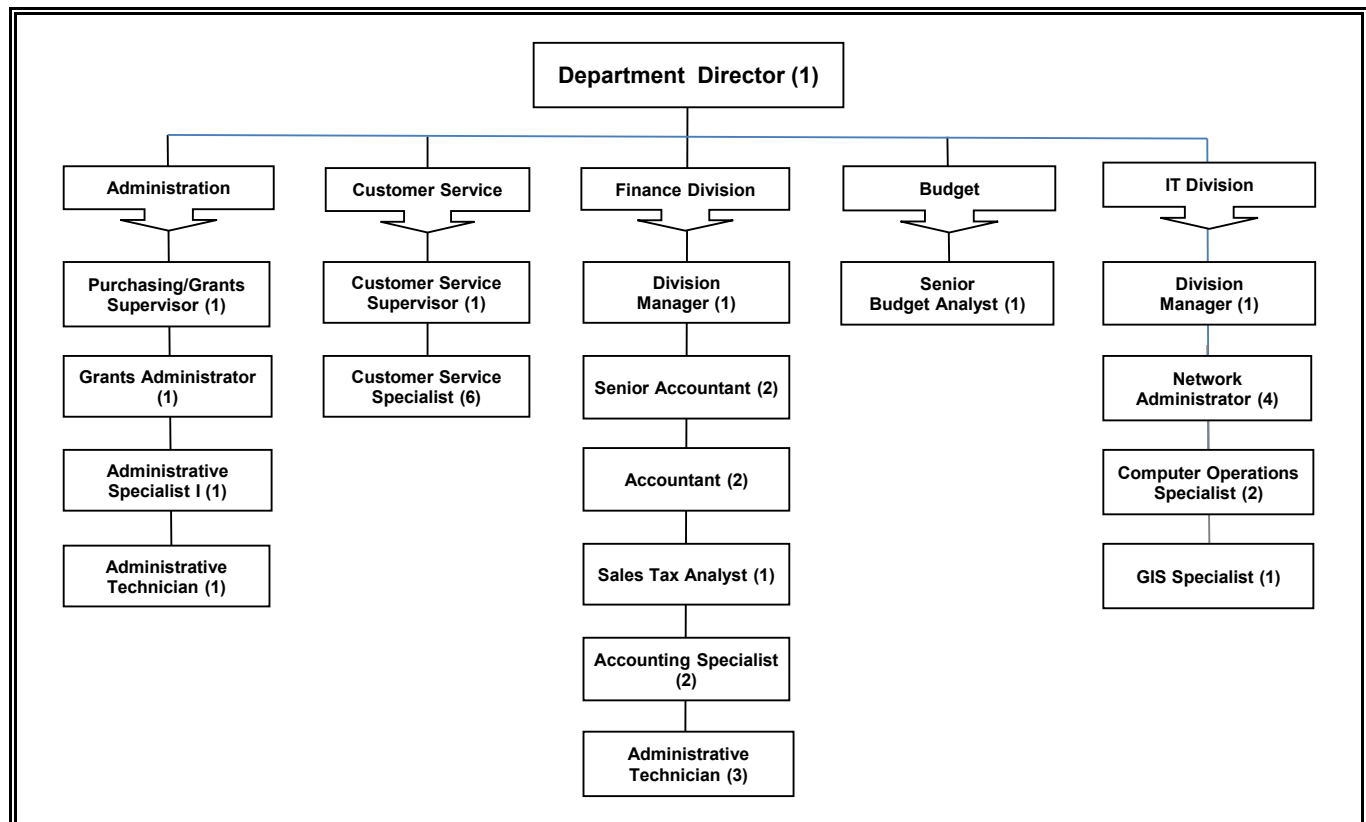
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
<ul style="list-style-type: none"> ◇ Maintain the City's "clean" audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting <ul style="list-style-type: none"> ✓ Clean audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting 	Yes	Yes	Yes	Yes
<ul style="list-style-type: none"> ➤ Manage the City's cash, debt, and investments according to the City's adopted policies with priorities of legality, safety of principal, liquidity, and yield <ul style="list-style-type: none"> ◇ Ensure all investments comply with City investment policy <ul style="list-style-type: none"> ✓ % of unrestricted cash actively invested 	95%	95%	95%	95%
<ul style="list-style-type: none"> ➤ Increase electronic payroll payments to employees <ul style="list-style-type: none"> ◇ Provide direct transfer of payments to employees' bank accounts, reducing processing costs <ul style="list-style-type: none"> ✓ Percent of Direct Deposits to employees for payroll 	100%	100%	100%	100%
<ul style="list-style-type: none"> ➤ Customer Perspective <ul style="list-style-type: none"> ◇ Improve user experience <ul style="list-style-type: none"> ✓ Reduction in the overall number of service desk tickets from previous year (Based on total users) ✓ Increased number of completed projects ✓ Project delivery accuracy based on projected plan ◇ Champion New Technologies <ul style="list-style-type: none"> ✓ New Technologies Introduced ✓ Improved efficiencies based on new technology 	N/A N/A N/A	N/A N/A N/A	25% 5 90%	30% 5 95%
<ul style="list-style-type: none"> ➤ Internal Perspective <ul style="list-style-type: none"> ◇ Improve Operational Efficiencies <ul style="list-style-type: none"> ✓ Improve Disaster Recovery ✓ Eliminate Redundancy of tools, processes and services ✓ Establish standards in IT practices ◇ Improve the Coordination of Services <ul style="list-style-type: none"> ✓ System availability and up-time percentage ✓ Number and duration of planned and unplanned downtimes ✓ First contact resolution percent 	N/A N/A N/A	N/A N/A N/A	80% 85% 75%	90% 90% 85%
<ul style="list-style-type: none"> ➤ Financial Perspective <ul style="list-style-type: none"> ◇ Manage service and project finances, serve as a good steward of City <ul style="list-style-type: none"> ✓ Manage to approved budget ◇ Identify and evaluate opportunities to strategically source services <ul style="list-style-type: none"> ✓ Re-deploy where possible to recover or capture cost savings ✓ Realized cost savings where redundancy has been eliminated 	N/A N/A	N/A N/A	90% 10% 5%	95% 12% 5%

ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Administrative Services Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0
	Purchasing/Grants Supervisor	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0		
	Budget Analyst, Senior	1.0	1.0	1.0	1.0
	Accountant, Senior		1.0	2.0	2.0
	Network Administrator	4.0	4.0	4.0	4.0
	Accountant	6.0	3.0	2.0	2.0
	Grants Administrator	1.0	1.0	1.0	1.0
	Sales Tax Analyst		1.0	1.0	1.0
	Customer Service Supervisor	1.0	1.0	1.0	1.0
	Computer Operations Spec.	2.0	2.0	2.0	2.0
	GIS Specialist			1.0	1.0
	Accounting Specialist	1.0	1.0	2.0	2.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Customer Service Specialist	6.0	6.0	6.0	6.0
	Administrative Technician	5.0	5.0	4.0	4.0
TOTAL POSITIONS		33.0	32.0	32.0	32.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



ADMINISTRATIVE SERVICES DEPARTMENT ADMINISTRATION

Administrative Services Department	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 1,472,847	\$ 1,502,006	\$ 1,656,259	\$ 1,736,704	\$ 1,762,740
Salaries - Part-Time	-	1,103	-	1,500	751
OT, Standby & Shift Differential	896	869	-	2,250	2,000
Benefits & Taxes	614,771	623,298	748,353	777,934	787,568
Retention Payout	70,440	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	48,763	30,914	26,392	19,894	12,801
	2,207,717	2,158,190	2,431,004	2,538,282	2,565,860
Operation & Maintenance					
Professional Services	153,514	93,799	98,440	242,342	215,658
Utilities	3,504	3,632	2,700	6,580	6,630
Repairs & Maintenance (including cleaning)	632	1,837	6,320	5,045	4,000
Meetings, Training & Travel	7,340	8,820	14,420	23,869	23,010
Supplies	149,976	90,642	268,295	423,475	390,115
Outside Contracts	-	49,028	39,222	39,222	39,222
Other	32,548	37,196	41,114	45,683	46,476
	347,514	284,954	470,511	786,216	725,111
Capital Outlay	258,734	121,235	-	4,650	-
TOTAL EXPENDITURES	\$ 2,813,965	\$ 2,564,379	\$ 2,901,515	\$ 3,329,148	\$ 3,290,971

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward N/A	-	\$ -	\$ -	\$ -	\$ -
New Plotter (Shared with CSD 50%)	1	4,650	4,650	4,650	-
Replacement N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ 4,650	\$ -





Operating Budget

General Government

Administrative Services

■ City Attorney ■

City Clerk

City Council

City Manager

Administration

Community Affairs

Human Resources/Risk Management

Municipal Court



CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation, effective prosecution, and support to victims of crime to serve the needs of the community.

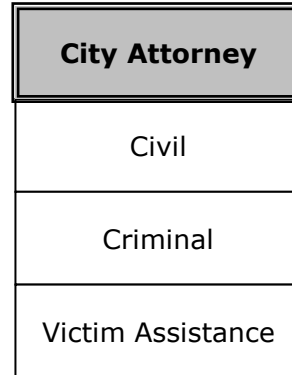
DESCRIPTION

The Office of the City Attorney is comprised of three divisions.

Civil. The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and/or approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

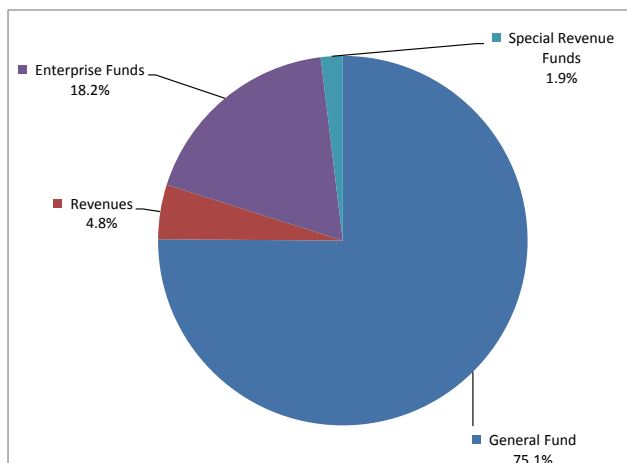
Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted

Organization Chart

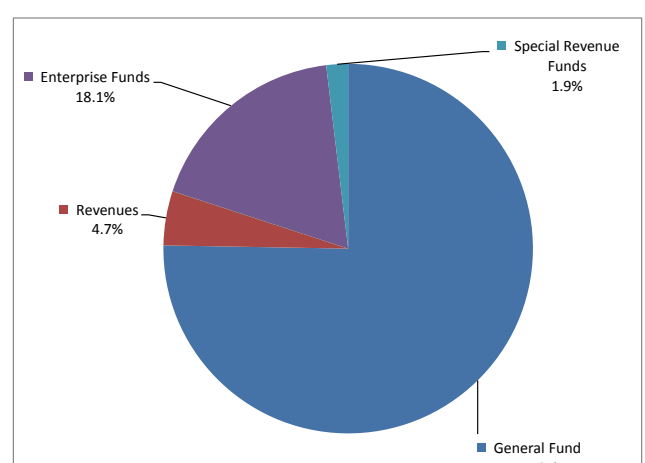


defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and/or assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The City Prosecutor is responsible for filing and processing asset forfeitures for property seized by the Lake Havasu City Police Department. The Criminal Division also assists with cases processed through Veteran's Court.

Funding Source FY 2015-16



Funding Source FY 2016-17



CITY ATTORNEY

DESCRIPTION (CONT.)

Victim Assistance Program. The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Advocate interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Advocate also attends a variety of court hearings either with victims or on their behalf, and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

ACCOMPLISHMENTS 2013-2015

- Continued efforts to limit the City's exposure to potential claims and liabilities by revising City documents and encouraging proper legal accountability in all areas of municipal activity by all departments and officials.
- Continued to enhance file management technology allowing for improved tracking of files and moving closer to paperless processes.
- Continued to expand the Mohave County Domestic Violence Task Force increasing membership and filling gaps in services.
- Participated on the Mohave County Victim Compensation Board, reviewing and making determinations on applications submitted.
- Continued to assist in the resolution of cases heard in Veteran's Court and assisted in organizing and attending Veteran group events.
- Partnered with County to provide initial appearance coverage for felony victim cases.

CITY ATTORNEY

Civil Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Act as General Counsel for the Mayor and City Council, City Boards, City Committees, City Manager, and City Departments				
◇ Provide legal representation and advice to City Officials and Departments in a timely manner				
✓ Respond to Requests for Legal Services within the requested time frame	760	706	720	734
✓ Provide legal opinions to City officials and staff within the requested time frame	324	313	319	325
✓ Attend meetings including City Council, Boards, Commissions, officials, staff and outside parties	549	590	596	602
◇ Review and approve all agreements, ordinances, and resolutions for the City in a timely manner				
✓ Review and approve all ordinances, resolutions, and agreements submitted for approval as to form within requested time frame	347	242	247	252
✓ Review and approve all policies & procedures including: OOP's GO's, SOP's and Requests for Records	89	140	76	78
➤ Provide accurate and knowledgeable legal advice				
◇ Continue legal education to remain informed and gain knowledge of important legal issues				
✓ Trainings, seminars, and conferences attended	23	22	23	24

CITY ATTORNEY

Criminal Division

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Administer justice in misdemeanor criminal cases in an efficient, timely, and economically reasonable manner				
◇ Prosecute and adjudicate criminal cases by zealously representing the State in all misdemeanor criminal matters				
✓ Criminal cases received and processed for misdemeanor prosecution	1,479	1,385	1,412	1,440
✓ Criminal cases resulting in plea agreements	866	840	857	874
✓ Probation Revocations filed	22	35	36	37
◇ Critically review and analyze all criminal cases to determine whether there is a likelihood of conviction				
✓ Jury & bench trials conducted	18	20	24	27
✓ Percent of defendants found guilty at trial	95%	90%	95%	95%
◇ Review reports for requested charges from LHCPD, Code Enforcement, Registrar of Contractors, Western Arizona Humane Society and the County Attorney's Office and make appropriate and timely charging decisions				
✓ Criminal cases reviewed for charging within 3-5 days of receipt provided all information has been received	259	220	226	230
✓ Long forms filed with the Court	205	194	197	101
◇ Recover restitution for the costs of LHCPD investigation of DUI cases				
✓ Total amount of restitution ordered to the LHCPD for costs incurred investigating DUI accidents	\$18,168	\$17,400	\$17,748	\$17,703
◇ Successfully recover forfeiture assets associated with drug arrests by LHCPD				
✓ Total amount of forfeiture assets recovered	\$72,723	\$17,500	\$17,850	\$18,207
◇ Recover fees related to the prosecution of all misdemeanor criminal matters				
✓ Total amount of Prosecution Assessment Recovery Fees (PARF) assessed	\$97,200	\$84,600	\$86,292	\$88,017
➤ Provide accurate and knowledgeable legal advice				
◇ Attend trainings, seminars and conferences in an effort to remain current with all potential legal updates				
✓ Trainings, seminars and conferences attended	11	15	15	15

CITY ATTORNEY

Victim Assistance Program

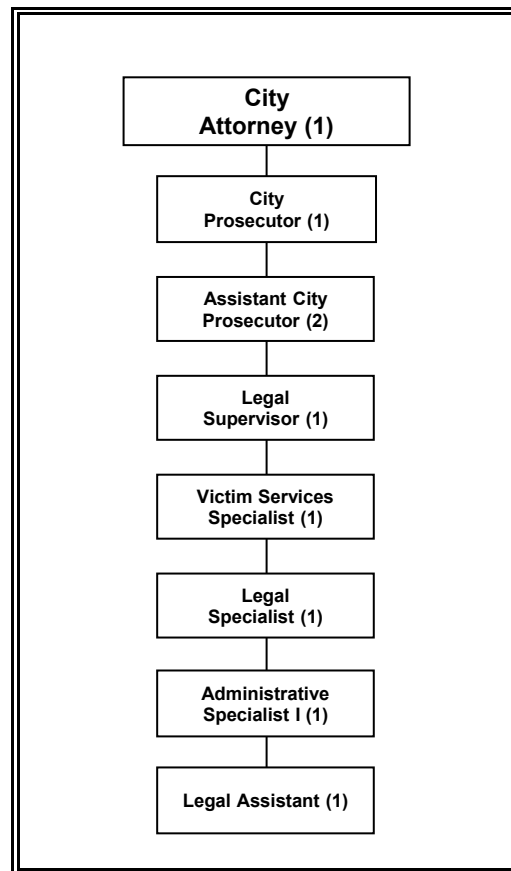
PERFORMANCE MEASURES (CONT.)

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ To assist victims in understanding and participating in the criminal justice system, primarily domestic violence victims				
◇ Provide direct services to 75% of victims of crime by having an advocate personally assist crime victims through all phases of the criminal justice process provide appropriate referrals				
✓ Number of all victim cases receiving direct services	519	601	613	625
✓ Number of domestic violence victims receiving direct services	302	348	355	365
✓ Number of direct services provided	3,687	4,573	4,664	4,757
✓ Percentage of total victims receiving direct services	82%	81%	83%	85%
✓ Hearings attended by Victim Advocate either with victim, or on behalf of a victim	426	518	528	539
◇ Monitor program for effectiveness and efficiency				
✓ Percent of victim surveys returned that reported services received helped them exercise their victims' rights during the criminal justice process	94%	95%	95%	95%
✓ Number of volunteer hours provided to Victim Assistance Program	122	130	133	136
✓ Value of volunteer hours utilized for Victim Assistance Program	\$952 (@ \$7.80 hr.)	\$1027 (@ \$7.90 hr)	\$1071 (@ \$8.05 hr.)	\$1046 (@ \$8.05 hr)

CITY ATTORNEY

Department (Fund)		FY 13-14	FY 14-15	Adopted	Approved
				FY 15-16	FY 16-17
City Attorney	City Attorney	1.0	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	2.0	2.0
	Legal Supervisor	1.0	1.0	1.0	1.0
	Victim Services Specialist	1.0	1.0	1.0	1.0
	Legal Specialist	2.0	2.0	1.0	1.0
	Administrative Specialist I			1.0	1.0
	Legal Assistant	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	8.0	8.0	9.0	9.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



CITY ATTORNEY

City Attorney Expenditures	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 490,809	\$ 493,688	\$ 527,213	\$ 618,627	\$ 625,511
Salaries - Part-Time	-	-	13,057	9,071	12,124
Benefits & Taxes	205,116	210,425	215,319	250,350	252,272
Retention Payout	20,545	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	5,900	12,002	7,471	8,033	9,040
	722,370	716,115	763,060	886,081	898,947
Operation & Maintenance					
Professional Services	23,933	19,842	88,212	188,077	188,127
Utilities	6,218	5,320	6,720	6,000	6,000
Repairs & Maintenance (including cleaning)	35	366	1,080	2,150	2,450
Meetings, Training & Travel	3,737	8,400	12,500	15,000	15,000
Supplies	15,732	12,897	15,200	15,872	18,812
Other	3,198	2,791	5,450	5,250	5,250
	52,853	49,616	129,162	232,349	235,639
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 775,223	\$ 765,731	\$ 892,222	\$ 1,118,430	\$ 1,134,586

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -





Operating Budget

General Government

Administrative Services

City Attorney

■ City Clerk ■

City Council

City Manager

Administration

Community Affairs

Human Resources/Risk Management

Municipal Court



CITY CLERK

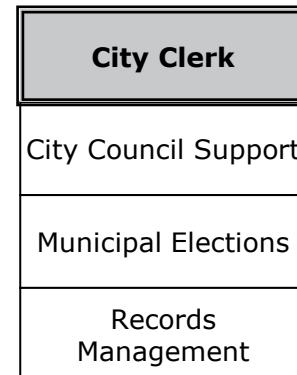
MISSION STATEMENT

The City Clerk's office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

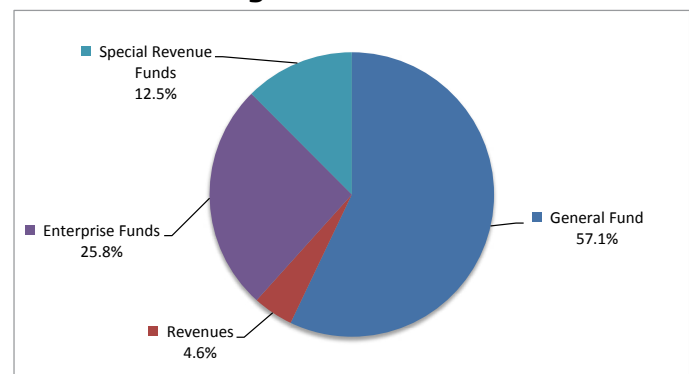
DESCRIPTION

The City Clerk's office provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the city's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; and performs all functions necessary to issue liquor licenses, and other licenses and permits for recommended approval/disapproval to the State.

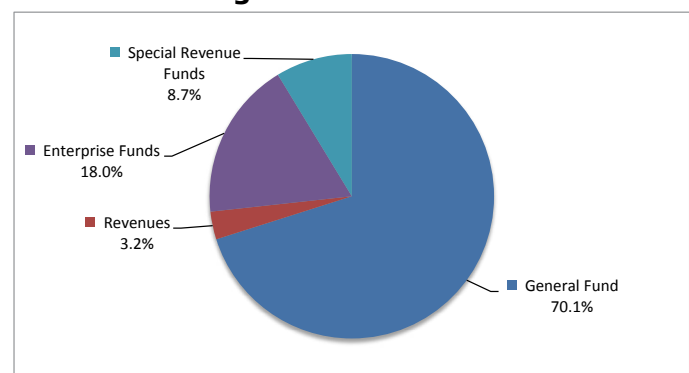
Organization Chart



Funding Source FY 2015-16



Funding Source FY 2016-17



CITY CLERK

ACCOMPLISHMENTS 2013-2015

- Implemented the Granicus iLegislate Program creating paperless agenda packets for City Council Meetings to reduce staff hours and materials, and improve efficiencies in preparing, distributing, and viewing Council agendas and supporting documentation.
- Provided audio/video live streaming, City Council agenda packets, and approved meeting minutes of all City Council meetings to the City's website via Granicus software. Published Notice of Meetings, election materials, meetings and events calendar, Lake Havasu City Board, Committee and Commission vacancies, and summary of council legal actions to the website.
- Coordinated and conducted the 29th and 30th Annual Student Government Day and Mock City Council Meeting in conjunction with the London Bridge Woman's Club and the Lake Havasu High School Student Council.
- Coordinated, prepared, and submitted all City departments/divisions Essential Records Lists to the Arizona State Library, Archives, and Public Records (ASLAPR).
- Prepared, posted, and published all public notices and election materials for the Fall 2014 Primary and General Elections.

CITY CLERK

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Convert to a virtuously paperless agenda and minutes management process for City Council meetings				
◇ Implement the Granicus Legislative Management Suite for creating paperless agenda packets and meeting minutes for City Council Meetings to reduce staff hours and materials, and improve efficiencies in preparing, approving, reviewing and compiling Council Communications, agendas, minutes, and supporting documentation				
✓ Complete Granicus Legislative Management Suite Pilot Program	50%	100%	n/a	n/a
✓ Full conversion to paperless agenda packets using the Granicus Legislative Management Suite by June 2015	50%	100%	n/a	n/a
✓ Reduction of annual staff hours dedicated to the agenda packet process, reallocated to other duties	100	250	300	350
➤ Administer all City Council meetings and related responsibilities effectively while efficiently serving as the citizen's link to local government				
◇ To ensure compliance with Arizona State Statutes and Lake Havasu City Code				
✓ Percentage of City Council synopses completed and posted online within 24-hours of a Council meeting	100%	100%	100%	100%
✓ Percentage of Council agendas and packets uploaded and distributed more than 24-hours prior to a Council meeting	100%	100%	100%	100%
✓ Percentage of minutes posted to the City website within 3-days of City Council approval	100%	100%	100%	100%
➤ Provide City records and information management services for internal and external customers with excellent customer service and timely access to public records				
◇ Maintain accurate records management system to provide effective and easy access to public records				
✓ Percentage of Public Records Requests received, processed, completed, and recorded within 10-days of request	70%	75%	80%	85%
✓ Number of records scanned, microfilmed and indexed for permanent archiving in accordance with Arizona State Library Archives and Public Records retention schedules	300	800	1500	2000

CITY CLERK

PERFORMANCE MEASURES

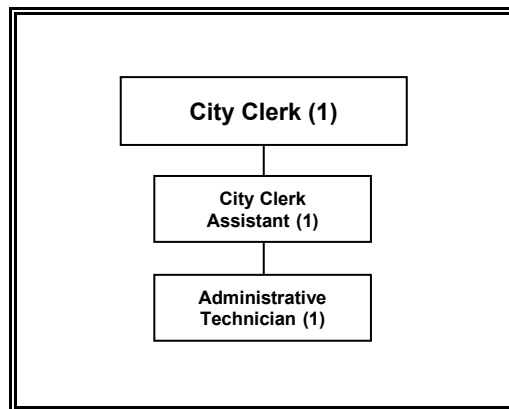
Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
➤ Issue and process liquor licenses and extension of premise applications in an efficient and timely manner				
◇ Collect and distribute applications, communicate, and follow-up with City staff and the applicant throughout the process				
✓ Percentage of Liquor Licenses brought before Council for recommended approval/disapproval within 30-days of initial receipt of application	90%	85%	95%	95%
✓ Percentage of Temporary/Permanent Extension of Premise applications received and processed within 7-days	95%	100%	100%	100%

CITY CLERK

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
City Clerk	City Clerk	1.0	1.0	1.0	1.0
	City Clerk Assistant	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0 *			
	Administrative Technician			1.0	1.0
	TOTAL POSITIONS	3.0	2.0	3.0	3.0

* Position funded for partial year

POSITION CLASSIFICATION STRUCTURE FY 15-16



CITY CLERK

City Clerk	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 149,048	\$ 135,959	\$ 125,226	\$ 170,877	\$ 172,417
Salaries - Part-Time	-	8,033	17,586	-	-
Benefits & Taxes	57,217	58,412	54,841	76,660	76,958
Retention Payout	5,870	-	-	-	-
Other: Retiree Health Savings, PTO Payout	1,000	4,276	1,003	1,000	1,000
	213,135	206,680	198,656	248,537	250,375
Operation & Maintenance					
Professional Services	102,651	27,300	169,453	23,339	164,959
Repairs & Maintenance (including cleaning)	595	661	1,350	1,350	1,350
Meetings, Training & Travel	1,789	3,307	6,250	8,600	6,100
Supplies	3,556	5,770	7,830	4,520	3,705
Other: Advertising, Printing, Dues	8,119	3,409	9,410	8,225	8,225
	116,710	40,447	194,293	46,034	184,339
Capital Outlay	-	36,048	-	-	-
TOTAL EXPENDITURES	\$ 329,845	\$ 283,175	\$ 392,949	\$ 294,571	\$ 434,714

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

General Government

Administrative Services

City Attorney

City Clerk

■ City Council ■

City Manager

Administration

Community Affairs

Human Resources/Risk Management

Municipal Court



CITY COUNCIL

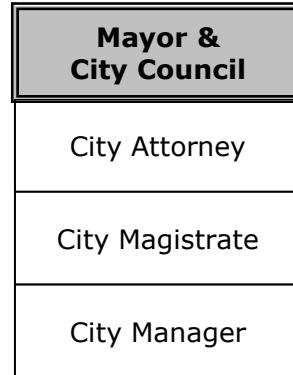
MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and assure orderly development of Lake Havasu City.

DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 6:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.

Organization Chart

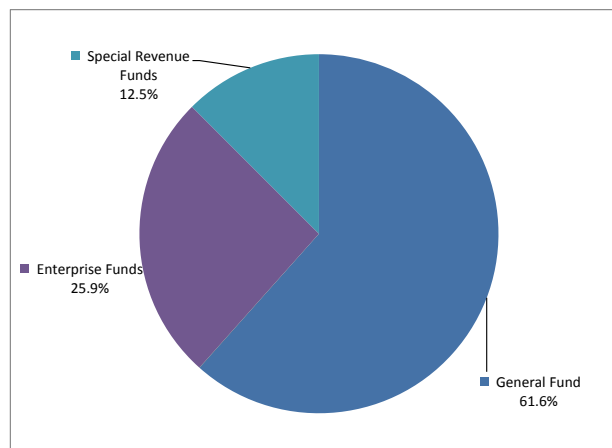


ACCOMPLISHMENTS FY 2013-2015

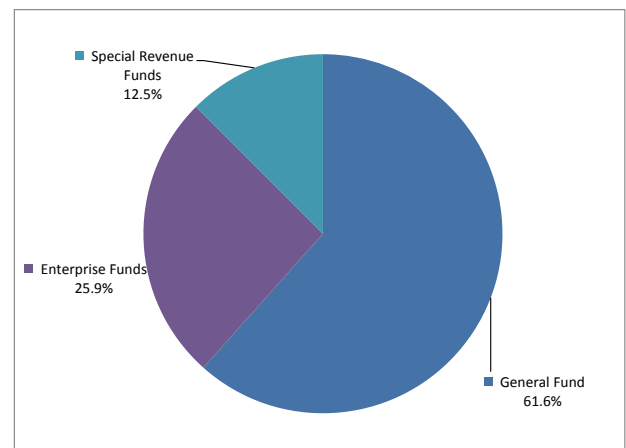
Lake Havasu City utilized the City's mission and vision and five strategic focus areas as a roadmap to accomplish goals over the two-year period to assure Council and staff moved in a common direction: fiscal health, infrastructure assets, community, city organization, and economic growth.

The action plan focused on specific initiatives and activities, outside the day-to-day operational services that the city provides. The goals and tactics outlined under each focus area were specific, measurable, on a timetable, and were assigned to a lead department under the City Manager's oversight. The Action Plan was also used as a mechanism to provide status updates on the progress of activities at regular intervals.

Funding Source FY 2015-16



Funding Source FY 2016-17



CITY COUNCIL

City Council	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 10,010	\$ 21,889	\$ 22,601	\$ 23,700	\$ 23,700
Benefits & Taxes	60,997	76,820	88,610	75,979	75,979
Council Fees	55,290	57,958	61,299	58,520	58,520
Retention Payout	587	-	-	-	-
Other: Cell Phone Reimbursement	360	360	361	-	-
	127,244	157,027	172,871	158,199	158,199
Operation & Maintenance					
Professional Services	3,892	-	3,192	-	-
Utilities	1,642	1,733	1,800	1,800	1,800
Repairs & Maintenance (including cleaning)	2,462	2,804	2,970	3,700	3,700
Meetings, Training & Travel	10,968	14,554	14,000	17,000	17,000
Supplies	48,104	9,274	16,700	14,225	17,784
Outside Contracts	-	1,259	3,000	3,000	3,000
Other: Printing, Dues	32,505	32,544	33,800	33,951	33,951
	99,573	62,168	75,462	73,676	77,235
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 226,817	\$ 219,195	\$ 248,333	\$ 231,875	\$ 235,434

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

General Government

Administrative Services

City Attorney

City Clerk

City Council

■ City Manager ■

Administration

Community Affairs

Human Resources/Risk Management

Municipal Court



CITY MANAGER ADMINISTRATION

MISSION STATEMENT

To carry out the policy guidance of the City Council by providing leadership and direction to City departments, working with outside agencies, and ensuring responsive local government services are provided to the residents.

DESCRIPTION

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in delineating the goals which the City government will pursue and determining the courses of action to follow in pursuit of those goals. Once courses of action are defined, the City Manager implements the established policies and directions through professional leadership and management practices to ensure that all daily operations are performed effectively, efficiently, economically, equitably, and excellently, and the overall operation of the City government remains fiscally stable and responsive to the community.

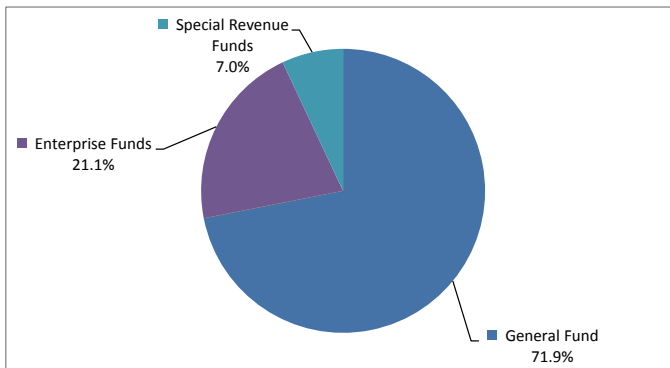
Organization Chart



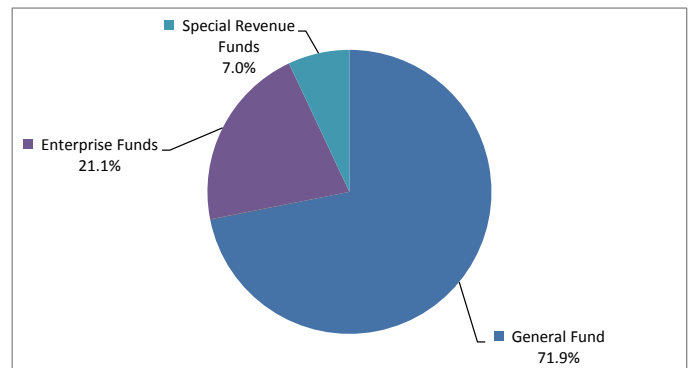
ACCOMPLISHMENTS 2013-2015

- Took an active role in developing and addressing projects in the key focus areas set forth by City Council's Biennial Strategic Plan.
- Actively involved with the Convention and Visitor's Bureau on wayfinding signage program and branding the City.
- Participated in initiating and executing Cooperative Management Agreement to establish a framework for the collaborative management and protection of various lands and waters of Lake Havasu with the Bureau of Land Management and other various agencies from Parker Dam to Topock.

Funding Source FY 2015-16



Funding Source FY 2016-17



CITY MANAGER ADMINISTRATION

ACCOMPLISHMENTS 2013-2015 (CONT)

- Actively involved in providing better communication and education to citizens through media and monthly coffee meetings with the Mayor.
- Participated in National Public Lands Day with the Operations Department to clean-up "That Beach."
- Initiated discussions and participated in meetings to refinance sewer debt/GADA loan between Lake Havasu City and the Water Infrastructure Finance Authority (WIFA).
- Initiated discussions with Arizona State Parks department and the Lake Havasu-Arizona State University President regarding the Havasu 280 project.
- Initiated discussions and arranged a presentation for Priority Based Budgeting concept to City Council for implementation.

CITY MANAGER ADMINISTRATION

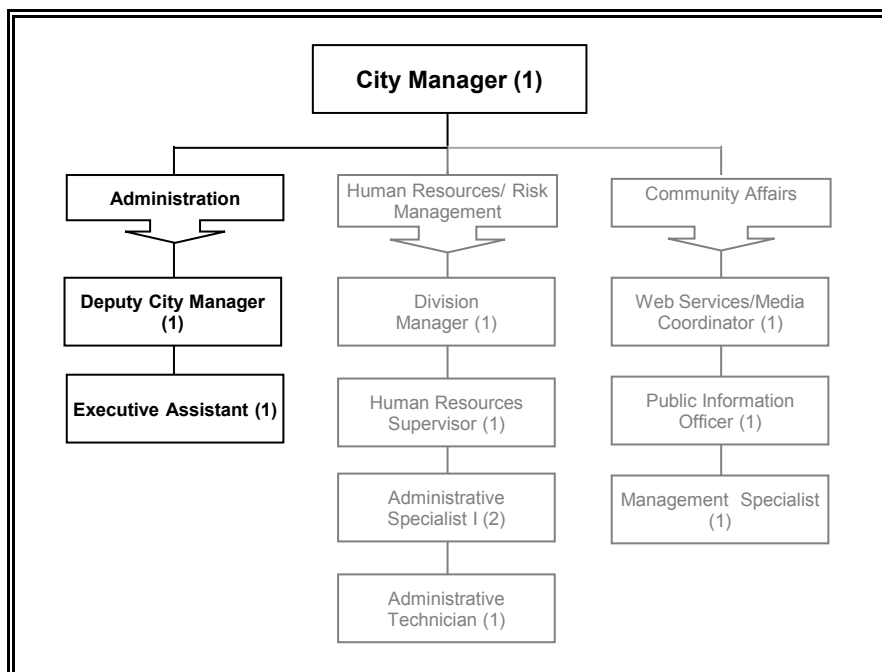
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
STRATEGIC ACTION PLAN # III - COMMUNITY				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
STRATEGIC ACTION PLAN # V - ECONOMIC GROWTH				
➤ Keep the City financially healthy.				
◇ Efforts to Refinance GADA Loan at Earliest Opportunity				
✓ Mtgs w/WIFA, Lobbying and Travel	0	100%	100%	0
◇ Pension Expenses-Legislative Agenda				
✓ Quarterly Legislative Updates-Monitoring Pension	100%	100%	100%	100%
➤ Continue to Maintain and improve community assets with available resources.				
◇ Identify Projects that provide a return on investment				
✓ Monthly meetings w/PED, CVB, Chamber, Main Street, and Hospitality	10	12	12	12
◇ Develop Wash Remediation Program				
✓ Federal Legislation and Lobbying Efforts and Travel	N/A	N/A	4	4
➤ An engaged and well-informed community.				
◇ Better Communication & Education with Citizens				
✓ Coffee w/Mayor and City Manager	12	12	12	12
✓ Establish initial contact with citizens within four hours of their request for information or service by phone or email informing them of disposition of their request	100%	100%	100%	100%
◇ Focus City Lobbying Efforts on improving State's Redevelopment Policies				
✓ Lobbying and AZ League Travel and Mtgs	4	4	4	4
➤ Attract and retain a qualified workforce for the betterment of the community.				
◇ Communications and Community Outreach				
✓ Press Releases	225	250	300	350
➤ To facilitate the expansion of the local economy.				
◇ Develop further collaboration with PED, CVB, and Chamber				
✓ Quarterly Strategic Sessions	100%	100%	100%	100%

CITY MANAGER ADMINISTRATION

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0
	Deputy City Manager	1.0	1.0	1.0	1.0
	Executive Assistant	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



CITY MANAGER ADMINISTRATION

City Manager Administration	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Expenditures					
Personnel					
Salaries - Full-Time	\$ 297,624	\$ 298,324	\$ 319,352	\$ 339,518	\$ 339,518
Salaries - Part-Time	-	94	-	-	-
Benefits & Taxes	108,131	109,808	120,251	134,222	134,222
Retention Payout	8,218	-	-	-	-
Other: Retiree Health Savings, PTO Payout	3,840	9,531	20,460	3,594	3,594
	417,813	417,757	460,063	477,334	477,334
Operation & Maintenance					
Utilities	2,169	1,393	1,850	1,500	1,500
Repairs & Maintenance (including cleaning)	429	934	1,180	1,720	1,720
Meetings, Training & Travel	6,410	12,839	11,000	11,000	11,000
Supplies	3,682	1,244	1,500	6,810	2,846
Other: Printing, Dues	2,519	2,601	5,575	5,100	4,950
	15,209	19,011	21,105	26,130	22,016
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 433,022	\$ 436,768	\$ 481,168	\$ 503,464	\$ 499,350

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



CITY MANAGER COMMUNITY AFFAIRS

MISSION STATEMENT

To create and share content that educates and informs the citizens of Lake Havasu City.

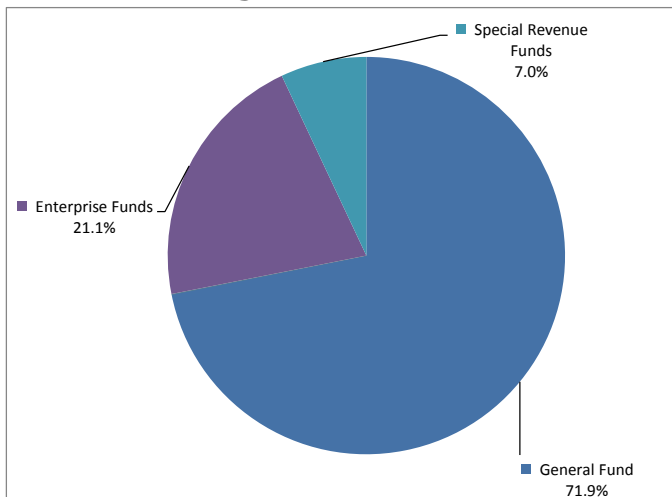
DESCRIPTION

Web & Media Services will utilize web technology, video, and social media to provide fast, up-to-date, and accurate information; reduce workload on city staff by providing the public with easy-to-use online services; and to maximize transparency and citizen outreach.

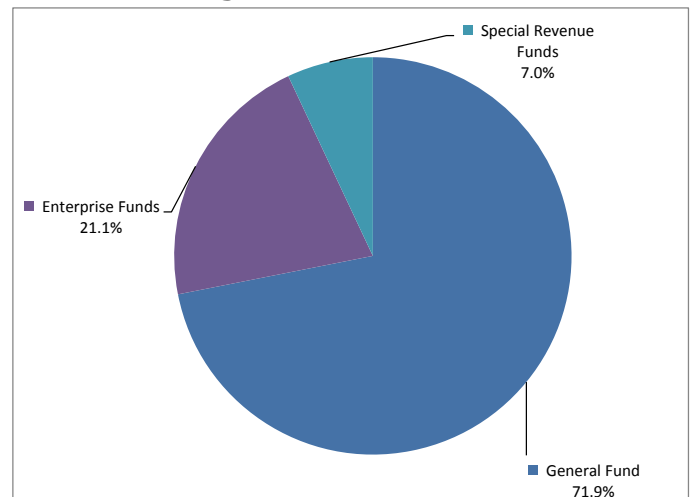
ACCOMPLISHMENTS 2013-2015

- Designed, built, and launched www.lhmpo.org.
- Implemented Government Outreach Customer Relationship Management system.

Funding Source FY 2015-16



Funding Source FY 2016-17



CITY MANAGER COMMUNITY AFFAIRS

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # III - COMMUNITY			
➤ Expand and Improve City's Web Presense			
◇ Redesign and Upgrade City Website			
✓ Staff approval for new design	100%	100%	100%
✓ Build SiteFinity template	100%	100%	100%
✓ Migrate content	90%	100%	100%
✓ Expand new look and feel to all 3rd party sites or hosted websites (Aquatic Center, GovNOW, NEOGOV, LHCPD.com, Legistar, etc.)	N/A	100%	100%
◇ Add/Expand New Web Services			
✓ RFP registration service	N/A	100%	100%
✓ Expand GovNOW/Click2Gov (Code Enforcement, Planning, Building Permits)	N/A	0%	100%
✓ Increase city stats/dashboard production	N/A	100%	100%
✓ Launch city projects/updates section	N/A	0%	100%
✓ Improve domestic violence task force section	N/A	100%	100%
✓ Expand Havasu Youth Advisory section	N/A	100%	100%
✓ Create emergency response page and improve alert system	N/A	100%	100%
✓ Consolidate and update all Public Safety web services	N/A	50%	100%
✓ Convert all forms to electronic versions	N/A	50%	100%
➤ Expand and Improve Social Media and Citizen Outreach			
◇ Develop Communication Plan/Strategy			
✓ Consolidate social media accounts	N/A	100%	100%
✓ Launch Hootsuite to social media administration	N/A	100%	100%
✓ Create staff roles and permissions	N/A	100%	100%
✓ Create and categorize content types and posting methods	N/A	100%	100%
✓ Launch Archive Social for social media archiving	N/A	0%	100%
✓ Implement emergency response methods	N/A	100%	100%

CITY MANAGER COMMUNITY AFFAIRS

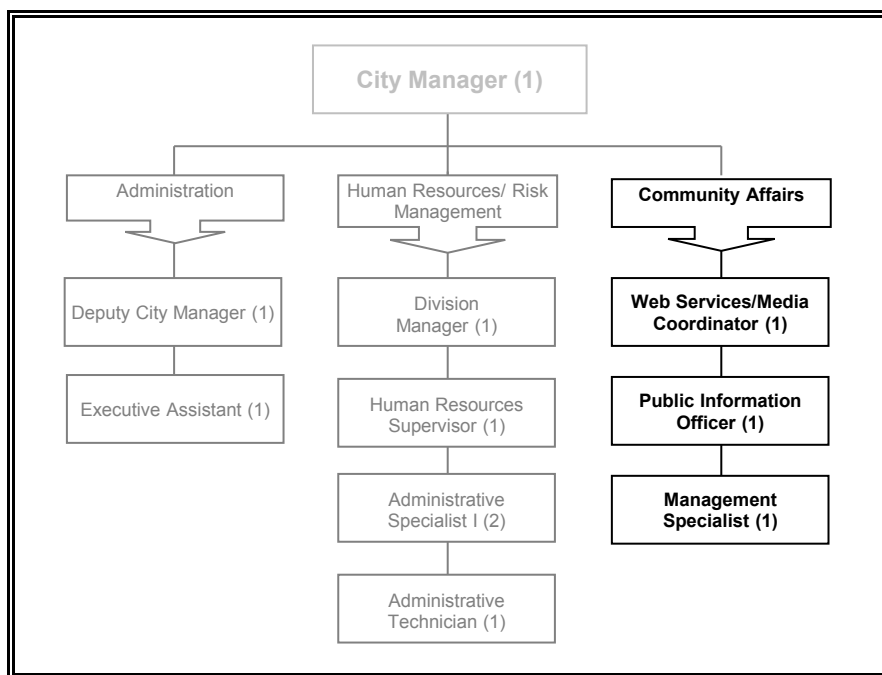
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
<ul style="list-style-type: none"> ◇ Maximize Social Media Efforts <ul style="list-style-type: none"> ✓ Increase social media posting consistency 50% 100% 100% ✓ Finalize setup and launch new social media sites (LinkedIn, Flickr, Pineterest, Tumblr, etc.) 80% 100% 100% ✓ Utilize Parks and Recreation Facebook 80% 100% 100% ✓ Utilize LHCPD Twitter posting 80% 100% 100% ◇ Utilize Promotions <ul style="list-style-type: none"> ✓ Utilize city vehicle decals N/A 50% 100% ✓ Implement promo posters citywide N/A 50% 100% ✓ Set up QR codes for city website and online services N/A 100% 100% 			
➤ Expand Channel 4 and YouTube Video Presense			
<ul style="list-style-type: none"> ◇ Update Council Chamber A/V System <ul style="list-style-type: none"> ✓ Add to city network N/A 100% 100% ✓ Upgrade servers and cameras to HD N/A 100% 100% ✓ Upgrade production equipment N/A 0% 100% ◇ Increase Video Production <ul style="list-style-type: none"> ✓ City service promos N/A 50% 100% ✓ Educational videos and tutorials N/A 20% 100% ✓ City Spotlight (City staff and services) N/A 100% 100% ✓ Social media cross promotion N/A 100% 100% 			

CITY MANAGER COMMUNITY AFFAIRS

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Community Affairs Division	Special Events Coordinator	1.0	1.0		
	Web Services/Media Coord.		1.0	1.0	1.0
	Public Information Officer	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	4.0	3.0	3.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



CITY MANAGER COMMUNITY AFFAIRS

Community Affairs	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 47,885	\$ 111,920	\$ 235,269	\$ 185,844	\$ 187,476
Benefits & Taxes	17,571	44,663	95,833	74,700	75,017
Other: Retiree Health Savings, Cell Phone Reimbursement	-	1,018	2,367	2,364	2,364
	65,456	157,601	333,469	262,908	264,857
Operation & Maintenance					
Professional Services	-	-	20,000	31,030	29,530
Utilities	-	1,058	2,160	480	480
Repairs & Maintenance (including cleaning)	-	18,340	55,000	300	300
Meetings, Training & Travel	-	-	3,000	5,000	5,000
Supplies	-	25,459	35,500	22,040	1,600
Other: Advertising, Printing, Dues	-	1,645	3,236	5,950	5,950
	-	46,502	118,896	64,800	42,860
Capital Outlay	-	-	-	28,000	20,000
TOTAL EXPENDITURES	\$ 65,456	\$ 204,103	\$ 452,365	\$ 355,708	\$ 327,717

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
Cablecast Server	1	28,000	28,000	28,000	-
Camera	3	6,666	20,000	-	20,000
TOTAL CAPITAL OUTLAY				\$ 28,000	\$ 20,000



CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

MISSION STATEMENT

Attract, select, and retain highly qualified employees in support of providing high quality service and programs to the public through effective and innovative human resources policies and practices. Provide a competitive, cost-effective benefit program focusing on prevention and wellness. Provide a comprehensive, cost-effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.

DESCRIPTION

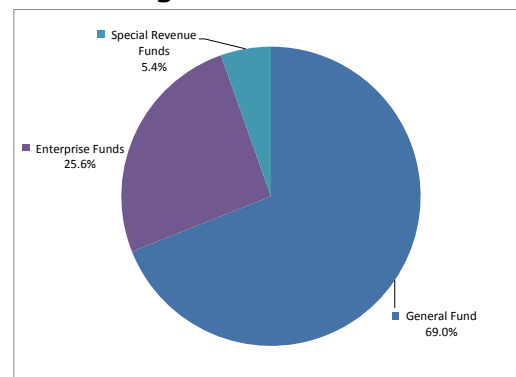
The Human Resources/Risk Management Division is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The division directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.
- Performance evaluation processes.
- Health Coverage Benefit programs.
- Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc. .

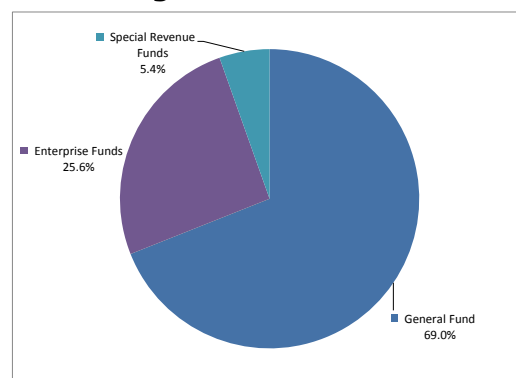
ACCOMPLISHMENTS 2013-2015

- Successfully negotiated Memorandums of Understanding with applicable labor groups.
- Successfully facilitated two (2) volunteer fairs for both fiscal years.
- Successfully implemented an online Performance Evaluation Process thru NEOGov PERFORM.

Funding Source FY 2015-16



Funding Source FY 2016-17



CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

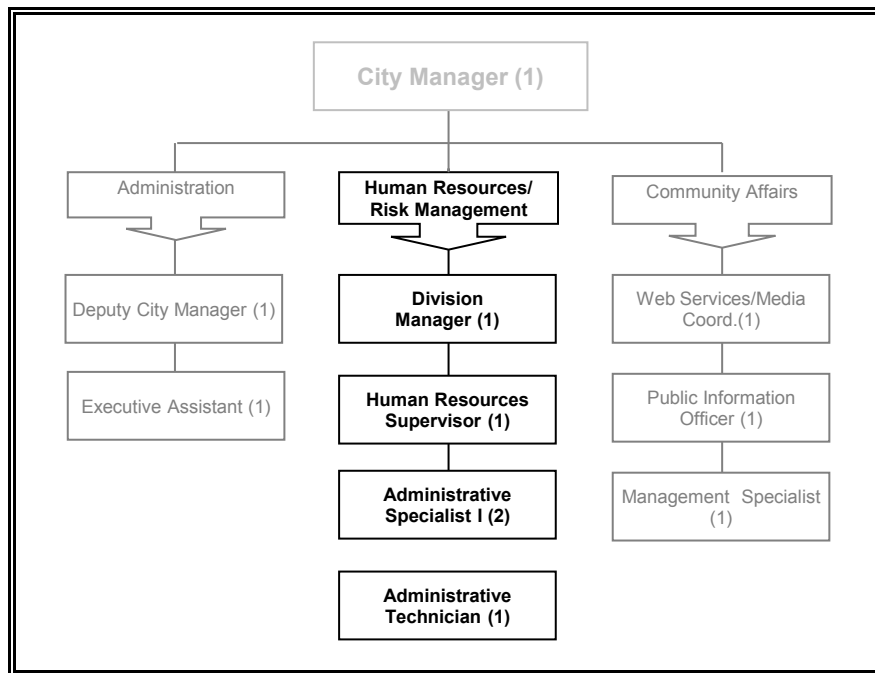
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # II - COMMUNITY				
STRATEGIC ACTION PLAN # IV - CITY ORGANIZATION				
➤ Attract, select and retain highly qualified employees in support of providing high quality service and programs to the public.				
◇ Review and improve recruitment process to ensure diverse pools of qualified applicants.				
✓ Number of Recruitments	83	67	82	90
✓ Number of Applicants	3,958	2,500	3,500	3,850
✓ Average days to fill competitive recruitments	67	58	52	50
✓ Turnover	14.75	11.5	12	12.5
➤ Provide a comprehensive, cost effective safety and loss control program that protects employees, the citizens of Lake Havasu City, and the City's assets and operations.				
◇ Review and provide active case management for Workers' Compensation and Leave Administration.				
✓ Workers' Compensation - Medical Only	35	42	45	52
✓ Time Lost Claims	19	20	25	30
➤ Coordinate Citywide training and programs focused on safety and professional development.				
◇ Citywide Safety Training and Professional Development Opportunities				
✓ Safety Training	140	140	150	160
✓ Professional Development	1	3	5	7

CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
City Manager - Human Resources/ Risk Management Division	Division Manager	1.0	1.0	1.0	1.0
	Human Resources Supervisor			1.0	1.0
	Management Specialist	1.0	1.0		
	Administrative Specialist II				1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Administrative Technician			1.0	
TOTAL POSITIONS		4.0	4.0	5.0	5.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



CITY MANAGER HUMAN RESOURCES/RISK MANAGEMENT

HR/RM Division	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 210,783	\$ 222,752	\$ 237,991	\$ 292,475	\$ 302,044
Salaries - Part-Time	-	7,824	17,586	17,538	17,538
Benefits & Taxes	75,390	78,591	84,392	95,482	97,153
Retention Payout	11,740	-	-	-	-
Other: Retiree Health Savings, Cell Phone Reimbursement	9,120	11,096	7,191	6,315	6,315
	307,033	320,263	347,160	411,810	423,050
Operation & Maintenance					
Professional Services	42,476	61,888	60,205	103,861	117,916
Utilities	119	-	-	-	-
Repairs & Maintenance (including cleaning)	295	754	850	1,770	1,550
Meetings, Training & Travel	10,874	10,313	13,728	15,227	13,927
Supplies	5,562	10,877	7,150	16,703	21,276
Other	14,554	17,867	16,225	45,220	52,820
	73,880	101,699	98,158	182,781	207,489
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	\$ 380,913	\$ 421,962	\$ 445,318	\$ 594,591	\$ 630,539

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward N/A	-	\$ -	\$ -	\$ -	\$ -
New N/A	-	-	-	-	-
Replacement N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

General Government

Administrative Services

City Attorney

City Clerk

City Council

City Manager

Administration

Community Affairs

Human Resources/Risk Management

■ Municipal Court ■



MUNICIPAL COURT

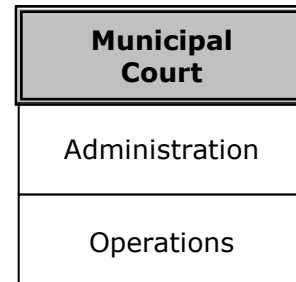
MISSION STATEMENT

As the judicial branch of government, it is our mission to administer fair and impartial justice. We are committed to providing efficient, accurate, and accessible services.

DESCRIPTION

The Lake Havasu Municipal Court is part of the Consolidated Courts whose venue is Lake Havasu City and the surrounding areas of Mohave County Precinct #3. The Court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court. The Lake Havasu Municipal Court handles cases that range from minor traffic violations to class one misdemeanors. The Municipal Court, being consolidated with the Justice Court, adjudicates civil matters up to \$10,000 and issues orders of protection and orders against harassment, as well as handles felony cases through the preliminary hearing. Also housed in the same building is a division of the security officers on duty to provide protection for civilians as well as court staff.

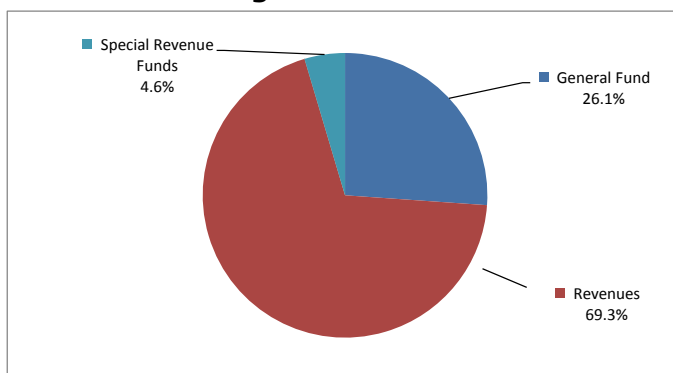
Organization Chart



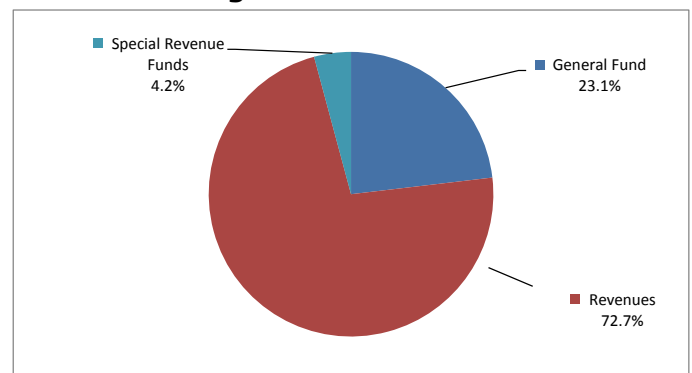
ACCOMPLISHMENTS 2013-2015

- Implemented the Lake Havasu Veterans Treatment Court which included neighboring Veteran Service agencies.
- Completed an extensive Purge Project of more than 30,000 closed files to reduce paper.
- Developed and implemented a Youth Treatment Court.
- Established outside training opportunities for the staff to better improve their customer service and time management skills.
- Established a Policy and Procedure Team to document the ever changing policies.

Funding Source FY 2015-16



Funding Source FY 2016-17



MUNICIPAL COURT

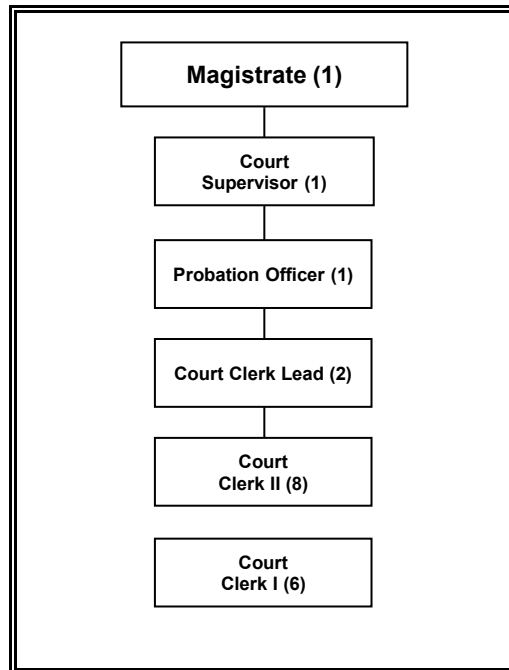
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Create Regional Courts for Tri State Area				
◇ Create Veteran Court that will serve Lake Havasu City, Bullhead City and Kingman Communities				
✓ Collect funding from each jurisdiction within first 30 days of new fiscal year	N/A	N/A	100%	100%
✓ Ensure all personnel are in place within 120 days of vacancy	N/A	N/A	100%	100%
✓ Open Court to public by January 2016	N/A	N/A	100%	N/A
➤ Improve document organization				
◇ Review record retention requirements for court documents				
✓ Purge documents that are beyond retention date	N/A	N/A	100%	N/A
✓ Destroy documents within 30 days of allowable date	78%	95%	75%	95%
➤ Provide positive customer service				
Develop on-boarding training program for all new hires				
✓ Create program for implementation	N/A	N/A	100%	N/A
✓ % of new hires receiving on-boarding training within 30 days of hire date	N/A	N/A	100%	100%

MUNICIPAL COURT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Municipal Court	Magistrate	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0
	Probation Officer			1.0	1.0
	Court Clerk Lead	1.0	2.0	2.0	2.0
	Court Clerk II	8.0	8.0	8.0	8.0
	Court Clerk I	4.0	4.0	6.0	6.0
	TOTAL POSITIONS	15.0	16.0	19.0	19.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



MUNICIPAL COURT

Municipal Court	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 597,964	\$ 663,729	\$ 706,244	\$ 835,871	\$ 837,176
Salaries - Part-Time	61,596	74,979	72,538	104,095	104,095
OT, Standby & Shift Differential	1,985	4,999	8,899	9,441	9,750
Benefits & Taxes	304,829	313,024	331,527	424,028	421,451
Retention Payout	41,090	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	7,000	12,908	10,028	9,729	10,745
	1,014,464	1,069,639	1,129,236	1,383,164	1,383,217
Operation & Maintenance					
Professional Services	73,225	67,686	86,646	139,131	111,646
Utilities	20,790	18,762	23,000	23,000	23,000
Repairs & Maintenance (including cleaning)	7,961	8,756	9,184	11,090	11,090
Meetings, Training & Travel	5,965	15,497	10,000	23,782	14,782
Supplies	16,018	18,839	22,746	50,300	21,570
Outside Contracts	25,106	30,108	100,000	72,000	104,000
Other	99,805	94,297	106,655	97,613	99,147
	248,870	253,945	358,231	416,916	385,235
Capital Outlay	-	-	7,277	28,320	-
TOTAL EXPENDITURES	\$ 1,263,334	\$ 1,323,584	\$ 1,494,744	\$ 1,828,400	\$ 1,768,452

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
Car	1	22,146	22,146	22,146	-
Replacement					
Video System	1	6,174	6,174	6,174	-
TOTAL CAPITAL OUTLAY				\$ 28,320	\$ -

Operating Budget

Operations

■ Administration ■

Airport

Engineering

Havasu Mobility

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Wastewater

Water



OPERATIONS ADMINISTRATION

MISSION STATEMENT

To preserve the health, safety, and welfare of the citizens of Lake Havasu City by providing and regulating essential services such as potable drinking water, sanitary sewers, the development of open spaces and facilities, flood control, street, highway, mobility service, and airport transportation systems.

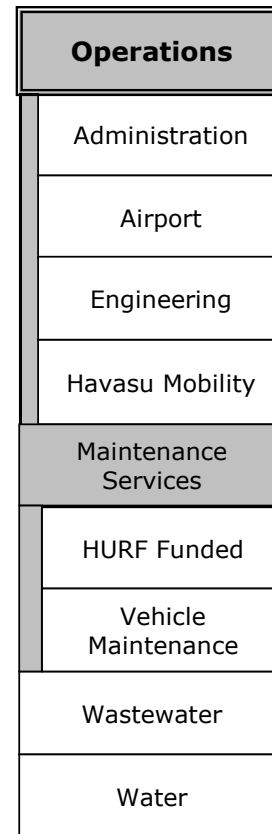
DESCRIPTION

The Operations Department is comprised of three divisions: Maintenance Services (Streets, Building and Grounds, and Vehicle Maintenance), Wastewater and Water and four sections Administration, Airport, Engineering and Havasu Mobility. Responsibilities include the administration of the majority of the City's extensive Community Investment Program. Responsibilities also include the administration and implementation of policies and procedures of the department through the direction of the Operations Director.

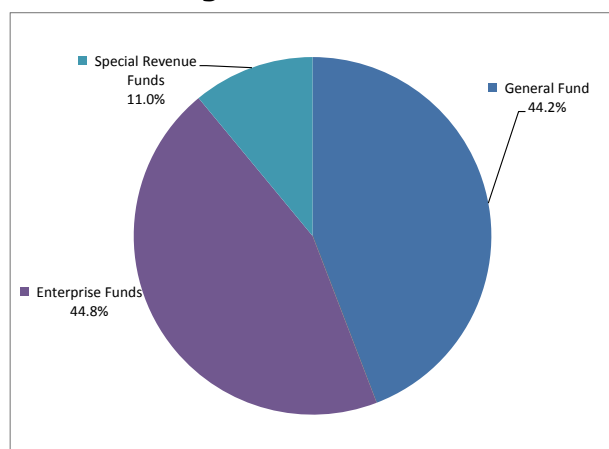
ACCOMPLISHMENTS 2013-2015

- Completed the Tinnell Sports Complex.
- Completed improvements to Rotary Park to include parking expansion, lighting, new south entrance and beach sand rehabilitation.
- Implemented new asset management program software.
- Held National Public Lands Day Event at That Beach.
- Completed the Mesquite Parking Lot.
- Assisted Information Technology with the procurement of the city-wide fiber optic system.
- Initiated Havasu 280 Project.
- Initiated Site Six Rehabilitation Project.

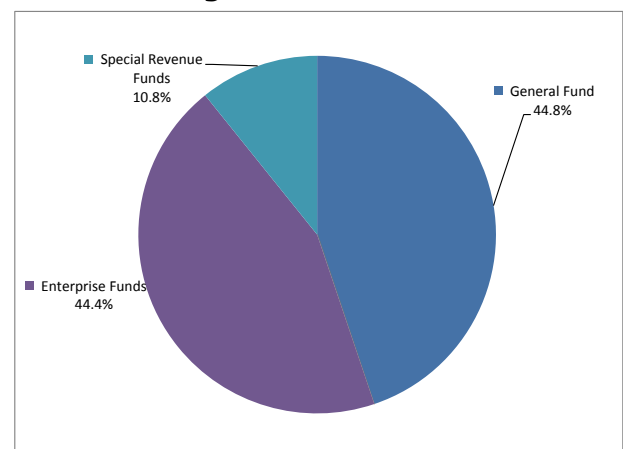
Organization Chart



Funding Source FY 2015-16



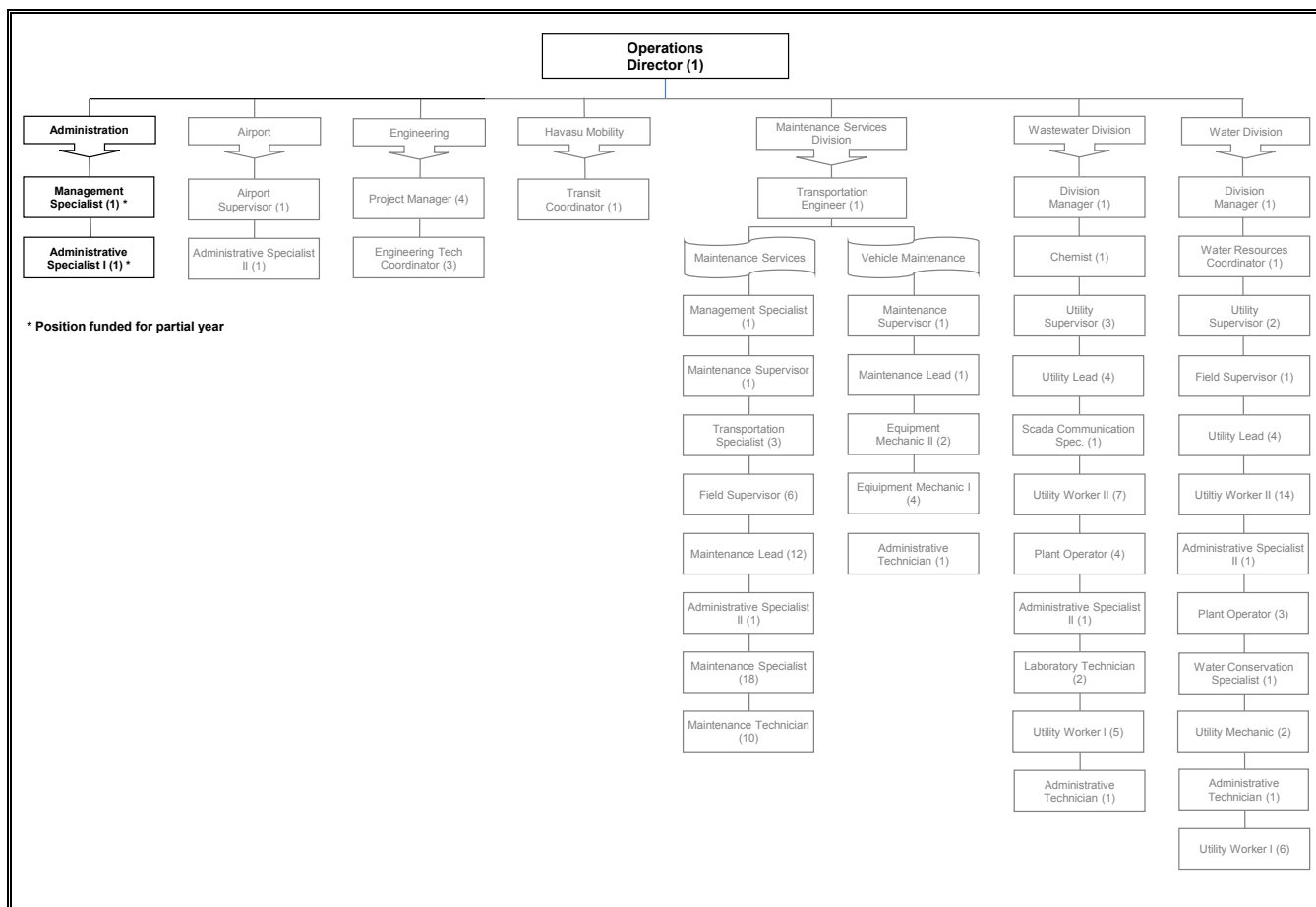
Funding Source FY 2016-17



OPERATIONS ADMINISTRATION

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operations - Administration	Department Director	1.0	1.0	1.0	1.0
	Project Manager	1.0			
	GIS Specialist	1.0	1.0		
	Management Specialist	1.0	1.0	1.0 *	
	Administrative Specialist I			1.0 *	1.0
TOTAL POSITIONS		4.0	3.0	3.0	2.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS ADMINISTRATION

Operations Administration	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 428,761	\$ 181,123	\$ 210,741	\$ 170,527	\$ 156,272
Salaries - Part-Time	9,265	-	-	-	-
OT, Standby & Shift Differential	59	-	-	-	-
Benefits & Taxes	176,064	67,068	89,401	81,868	74,498
Retention Payout	25,828	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	1,701	8,375	12,757	24,320	1,000
	641,678	256,566	312,899	276,715	231,770
Operation & Maintenance					
Professional Services	-	70,417	15,395	15,505	15,505
Utilities	48,768	47,559	56,240	59,200	61,900
Repairs & Maintenance (including cleaning)	24,850	83,863	91,766	40,000	44,100
Meetings, Training & Travel	431	5,758	2,400	3,500	3,600
Supplies	22,909	22,039	25,330	38,426	25,040
Outside Contracts	-	-	-	50,000	50,000
Other	99	5,130	5,850	6,050	6,100
	97,057	234,766	196,981	212,681	206,245
Capital Outlay	-	-	40,000	-	-
TOTAL EXPENDITURES	\$ 738,735	\$ 491,332	\$ 549,880	\$ 489,396	\$ 438,015

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward N/A	-	\$ -	\$ -	\$ -	\$ -
New N/A	-	-	-	-	-
Replacement N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -





Operating Budget

Operations

Administration

■ Airport ■

Engineering

Havasu Mobility

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Wastewater

Water



OPERATIONS AIRPORT

MISSION STATEMENT

Efficiently and effectively maintain safe, attractive, and functional airport facilities and structures for use by the general public, air carriers, air cargo carriers, corporations, tenants, aircraft owners, and various concessionaires.

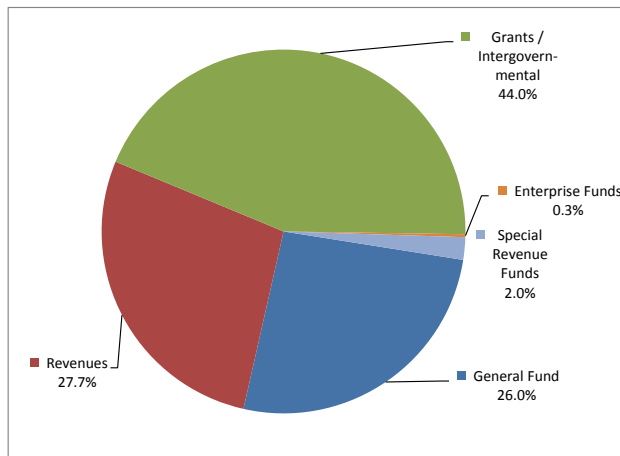
DESCRIPTION

The Airport Division is responsible for the administration, maintenance, planning, development, public outreach, and monitoring flight operations at a commercial/general aviation airfield facility with over 108-based aircraft. Two commercial freight carriers, one international rental car agency, two multi-service fixed-base operators, and various specialty fixed-based operators are based here. The airport is the primary gateway to the City and is open to the flying public, freight carrier operators, and corporations 24 hours a day, 7 days a week, 365 days a year. The airport requires maintenance and operations at the highest levels of safety, quality, economy, and user friendliness.

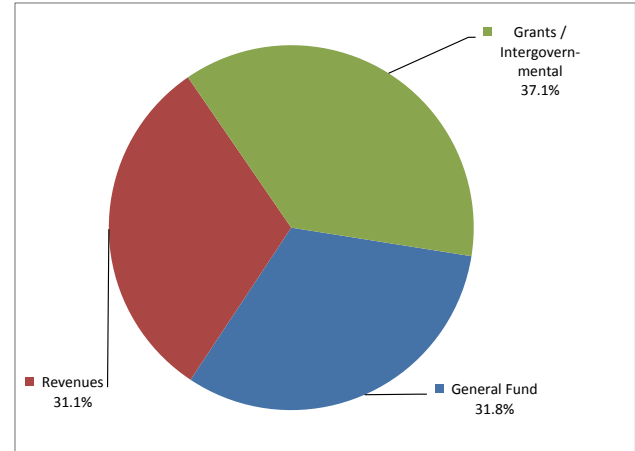
ACCOMPLISHMENTS 2013-2015

- Complete design and construction grants for airport Runway Overlay Project and Runway 14 PAPI.
- Submit ADOT grant application for design/construction of Runway Overlay, Erosion FOD construction projects and improvements/relocation of fire hydrant. Goal is to construct projects in fall 2015.
- Submit ADOT grant amendment request (\$250,000) for Runway Lip construction work as part of FOD Erosion grant.
- Plan and organize 2nd Annual Airport Open House partnering with Big Boys Toys event.
- Plan and manage Arizona Airport Managers annual conference in community, May 2015.
- Host aeronautical events, Embry-Riddle Aeronautical University & Air Force Academy Competitive Flying Event, Ercoupe Group fly-in, RVs Formation Flight Training event. Air Tractor fire-fighting training. Visits by Army rotor-craft units.

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS AIRPORT

ACCOMPLISHMENTS 2013-2015 (CONT.)

- Revise FAA, ADOT and local CIPs to leverage federal-state funding to repair/replace airport items at very low cost to the city.
- Assist in aircraft gear-up landings with public safety crews.
- Assist with different airport use requests to enhance city tourism.
- Assist in placement of fiber optic line on airport property.
- Assisted in four hangar sales; working through details of these transactions as related to long-term airport leases.
- Assisted in overview of design and construction process for Site 4 hangar development and relocation of perimeter fencing/gate in that area.

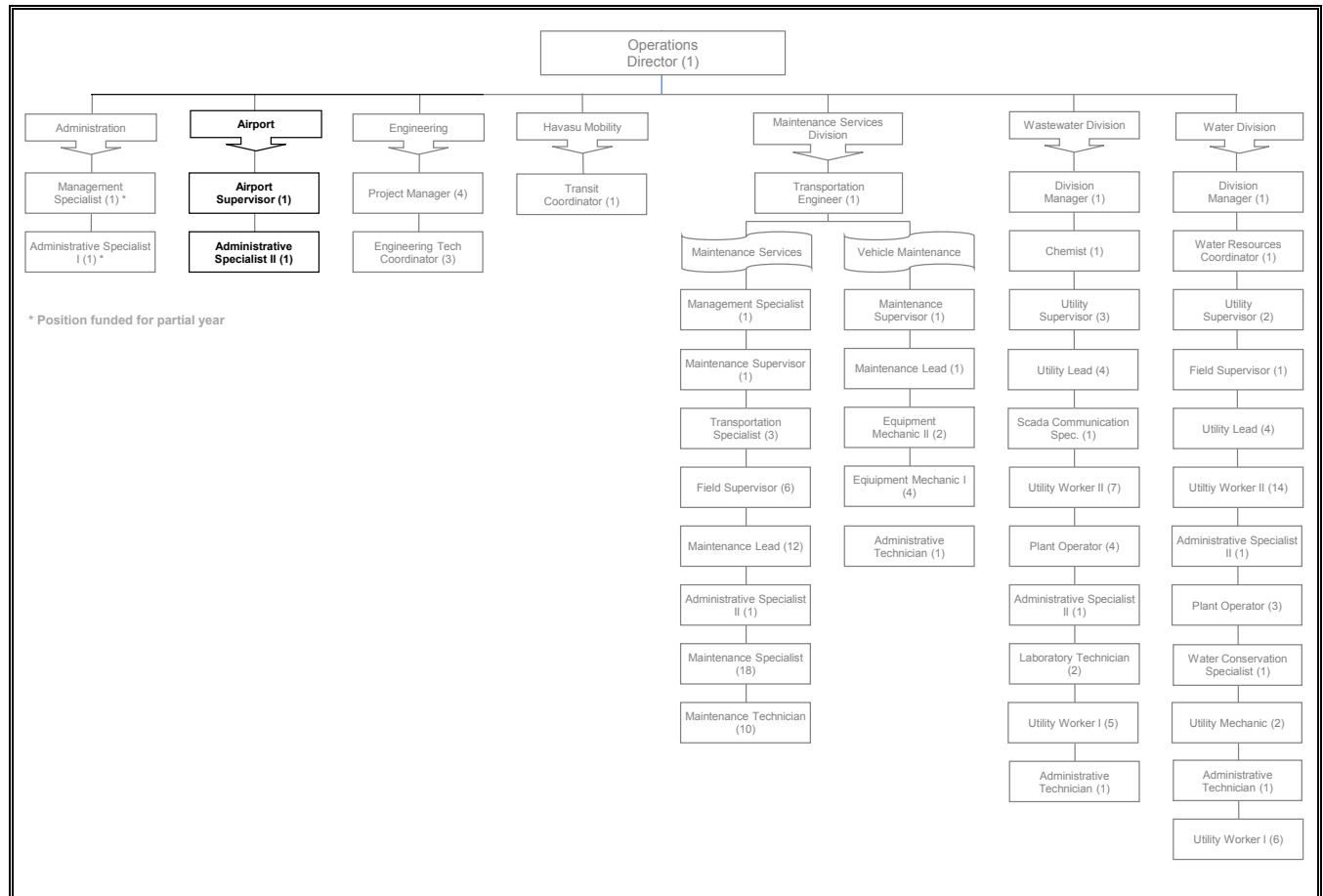
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN #V - ECONOMIC GROWTH				
➤ Maintain Safety and Security of Facility				
◇ Ensure safety inspections are completed in a timely manner				
✓ Conduct airfield inspections toward Part 139 standards once daily	100%	100%	100%	100%
✓ Conduct emergency safety repairs within 24-48 hours	100%	100%	100%	100%
✓ Maintain, replace, construct improvements within three days	100%	100%	100%	100%
◇ Document repairs, rehabilitations, and construction projects				
✓ Corrective action is taken for deficiencies within seven days of notification	100%	100%	100%	100%
➤ Enhance Aero Use Events at the Airport				
◇ Develop comprehensive information package				
✓ Quickly send to interested parties	100%	100%	100%	100%
✓ Quickly follow-up to answer questions	100%	100%	100%	100%
✓ Track development	100%	100%	100%	100%
✓ Schedule events, coordinate with City, FBOs, users, tenants, CVB	100%	100%	100%	100%
➤ Develop Sound Financial Plan				
◇ Review and reduce operating costs				
✓ Maximize FAA/ADOT grant opportunities	100%	100%	100%	100%
✓ Identify and bill on-site businesses for services rendered	100%	100%	100%	100%

OPERATIONS AIRPORT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Operations - Airport Division (Airport Fund)	Airport Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	2.0	2.0	2.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS AIRPORT

Airport Section	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 104,083	\$ 127,640	\$ 132,797	\$ 136,606	\$ 138,934
Salaries - Part-Time	-	-	-	12,095	12,095
OT, Standby & Shift Differential	-	-	521	500	500
Benefits & Taxes	38,418	47,323	49,775	55,337	55,944
Retention Payout	5,870	-	-	-	-
Other: Retiree Health Savings, Comp. Absences, OPEB, PTO Payout	(4,790)	5,502	4,512	4,409	4,409
	143,581	180,465	187,605	208,947	211,882
Operation & Maintenance					
Professional Services	1,665	12,911	5,928	36,961	5,515
Utilities	49,538	50,217	56,664	53,855	56,545
Repairs & Maintenance (including cleaning)	17,228	21,756	67,013	71,622	26,972
Insurance & Claims	15,541	15,686	23,306	21,982	21,982
Meetings, Training & Travel	2,128	1,367	1,300	3,080	3,100
Supplies	23,889	44,634	35,270	59,947	55,825
Interfund Cost Allocation	333,123	294,654	310,022	374,286	369,258
Other	3,735	2,249	5,967	11,002	10,082
	446,847	443,474	505,470	632,735	549,279
Capital Outlay	-	32,306	7,100	-	-
Subtotal Expenditures	\$ 590,428	\$ 656,245	\$ 700,175	\$ 841,682	\$ 761,161
Community Investment Program	367,473	1,008	307,600	797,500	500,000
Contingency	-	-	7,000	7,000	7,000
Debt Service	43,607	25,805	5,011	5,004	5,007
Depreciation	740,160	731,305	778,172	780,000	780,000
TOTAL EXPENDITURES	\$ 1,741,668	\$ 1,414,363	\$ 1,797,958	\$ 2,431,186	\$ 2,053,168

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

Operations

Administration

Airport

■ Engineering ■

Havasu Mobility

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Wastewater

Water



OPERATIONS ENGINEERING

MISSION STATEMENT

To provide safe and efficient public streets, storm drainage, sanitary sewer, high quality drinking water, and public transportation services. This is accomplished through cost-effective planning, designing, and construction of physical assets.

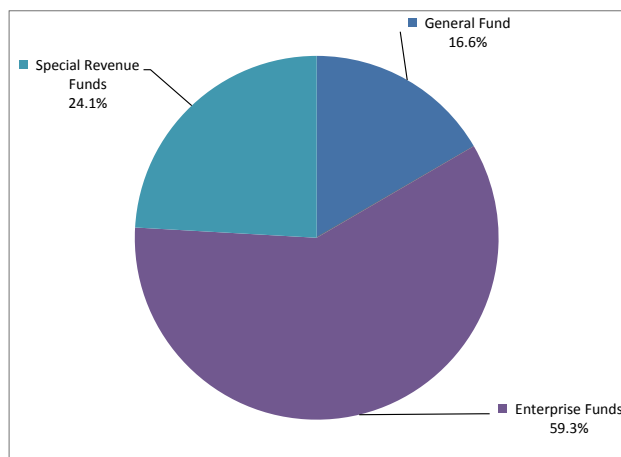
DESCRIPTION

Operations/Engineering provides technical and professional services and support to Lake Havasu City's citizens and government. Primary duties include the administration of the majority of the City's extensive Community Investment Program. Responsibilities include the administration and implementation of the policies and procedures of the department through the direction of the Operations Director.

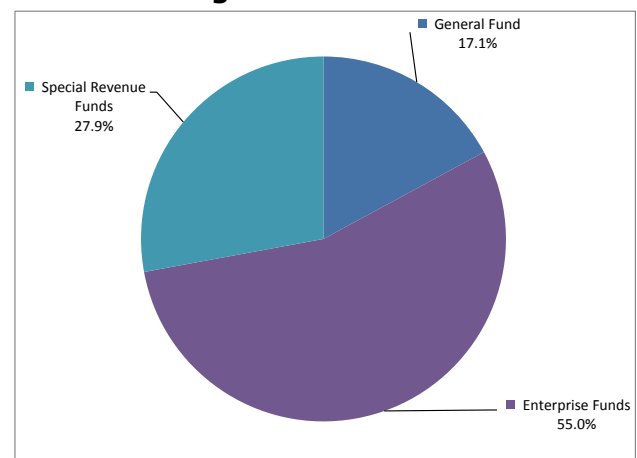
ACCOMPLISHMENTS 2013-2015

- Completed the following Community Investment Program projects:
 - ◇ Tinnell Skate Park
 - ◇ Para Study – McCulloch corridor
 - ◇ McCulloch Blvd. Water Main Replacement
 - ◇ Rotary Improvements
 - ◇ Vadose Zone Well #5
 - ◇ Mockingbird Wash Bank Stabilization
- Utilized Engineering staff to perform the Contract Administration and Construction Management for 10 CIP projects;
 - ◇ SARA Park Waterline Improvements
 - ◇ US-95 Emergency Access Drives
 - ◇ Chip Drive & London Bridge Road Pump Station Rehabilitation
 - ◇ Vadose Zone Well #7
 - ◇ London Bridge Improvements
 - ◇ Water Booster Station 4 & 5A
 - ◇ IWWTP Headwork's
 - ◇ IWWTP Tertiary Filter Reconstruction
 - ◇ Water Main Replacement Program

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS ENGINEERING

ACCOMPLISHMENTS 2013-2015 (CONT.)

- Utilized Engineering staff to perform project management and oversight during the design and bid phases for 6 CIP projects;
 - ◇ Booster Station 1B
 - ◇ Mulberry Effluent Basin Expansion
 - ◇ SCADA Upgrade
 - ◇ Water Conservation Program Implementation
 - ◇ Chesapeake Drainage Improvements
 - ◇ London Bridge Improvements
- Utilized Engineering staff to perform in-house design and bid phases for 4 CIP projects;
 - ◇ Vadose Well #6
 - ◇ Vadose Well #7
 - ◇ Tinnell Skate Park ADA
 - ◇ Aquatic Center Parking Tie
- Engineering Staff and Carollo addressed the WWSE Oversight recommendations and finalized the Wastewater System Expansion Program and presented the findings to City Council.
- Engineering Staff managed major upgrades and the creation of various new layers to the City's GIS system along with the creation and implementation of new and improved viewer for city wide staff use.
- Engineering staff has been involved in guiding the Lucity implementation and development project. Staff is working closely with all the Operations Divisions to ensure setup is streamlined and moving forward. The goal at the end of this project is to have an established system setup so staff can begin tracking costs and resources used for standard tasks and preventative maintenance duties. Development of the Lucity Asset Management System will provide the tools for improved budgeting and CIP planning.

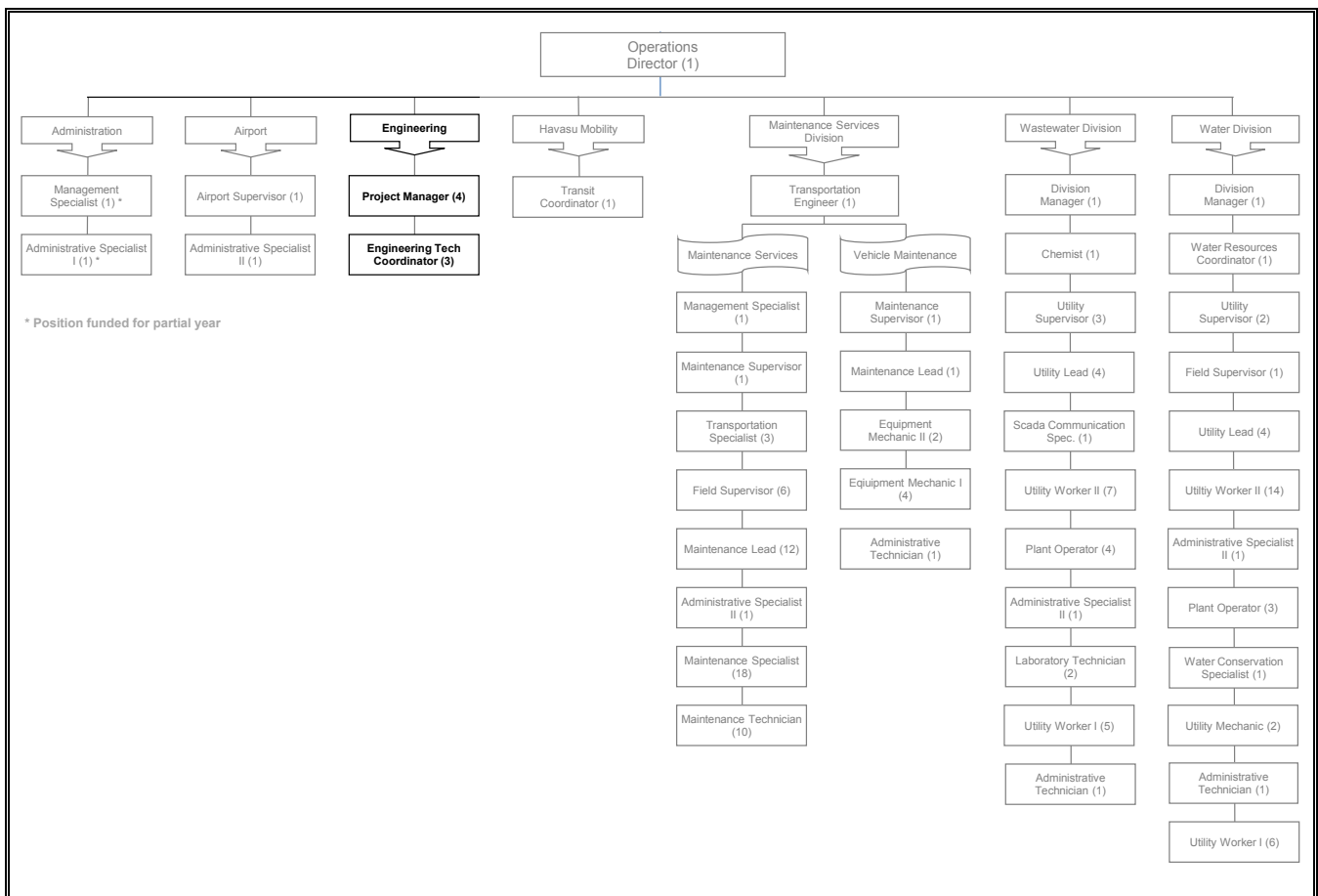
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS			
➤ Manage the CIP efficiently and effectively			
◇ Complete CIP projects on time			
✓ Design completed within schedule (%)	84%	85%	90%
✓ Construction completed within schedule (%)	65%	85%	90%
◇ Complete CIP projects within budget			
✓ Projects completed within budget (%)	96%	100%	100%
✓ Actual/Budget Dollars	96%	95%	95%

OPERATIONS ENGINEERING

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operations - Engineering	Project Manager			4.0	4.0
	Engineering Tech Coordinator			3.0	3.0
	TOTAL POSITIONS	0.0	0.0	7.0	7.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS ENGINEERING

Engineering Division Expenditures	Budget	
	FY 15-16	FY 16-17
Personnel		
Salaries - Full-Time	\$ 510,029	\$ 512,986
Benefits & Taxes	196,657	204,831
Other: Retiree Health Savings, Cell Phone Reimbursement	3,821	3,821
	710,507	721,638
Operation & Maintenance		
Professional Services	77,300	85,800
Utilities	480	480
Repairs & Maintenance (including cleaning)	11,363	13,263
Meetings, Training & Travel	9,600	9,895
Supplies	27,665	18,635
Other	2,080	2,720
	128,488	130,793
Capital Outlay	20,000	-
TOTAL EXPENDITURES	\$ 858,995	\$ 852,431

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward N/A	-	\$ -	\$ -	\$ -	\$ -
New Printer/Scanner	1	20,000	20,000	20,000	-
Replacement N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ 20,000	\$ -

* Engineering is a new Operations Department Division created in the middle of FY 2014-15.



Operating Budget

Operations

Administration

Airport

Engineering

■ Havasu Mobility ■

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Wastewater

Water



OPERATIONS HAVASU MOBILITY

MISSION STATEMENT

To provide safe and efficient transportation to the seniors, veterans and persons with disabilities within our community to assist them with an improved quality of life enhanced through mobility and independence.

DESCRIPTION

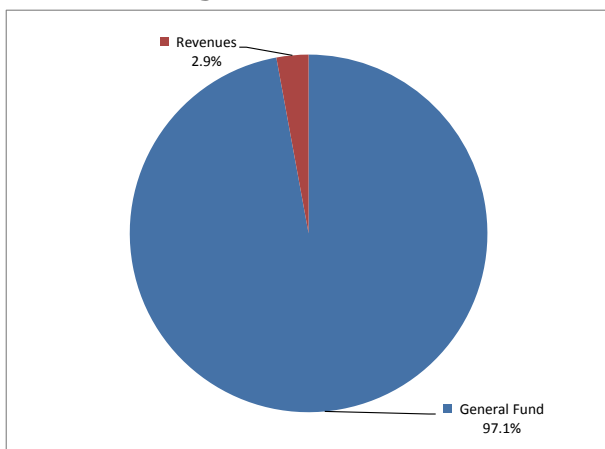
Havasu Mobility is a transportation service provided by the City to transport the elderly, military veterans, persons with disabilities and income qualified residents within our community. Persons who are over the age of 60, military veterans or those who are disabled qualify for our service by completing an application and providing proof of age, proof of military service or a Doctor's verification of disability. Citizens may income qualify for the service through Lake Havasu Interagency Council. Reservations are required at least one day in advance of travel, but same day appointments will be taken if there is room in the schedule. Our demand response service operates Monday thru Friday from 8:00 a.m. to 2:00 p.m. and only within the City. Trip purposes include grocery, employment, medical appointments, and social service agencies to support our citizen's basic ride needs.

Senior Center Lunch Meal - Seniors of our community are provided with a free ride to the Senior Center for the noon meal Monday thru Thursday in one of two manners. Volunteer drivers operate the senior bus and pick up all ambulatory passengers to drop them as a group at the Senior Center. Seniors who use a mobility device and wish to go to the Senior Center for the noon meal are also transported for no charge by our trained, paid drivers using an ADA accessible vehicle. Reservations are required as seats are limited and may be made the day before travel up to one (1) week in advance.

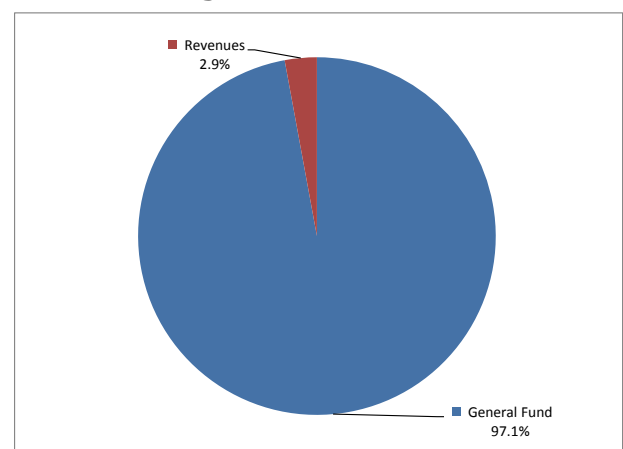
ACCOMPLISHMENTS 2013-2015

- Transitioned from public transit service to Havasu Mobility.
- Extended service to Veterans.
- Maintained a 99% on time pick up schedule.
- Developed Shuttle Voucher Program.

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS HAVASU MOBILITY

PERFORMANCE MEASURES - Operations / Havasu Mobility

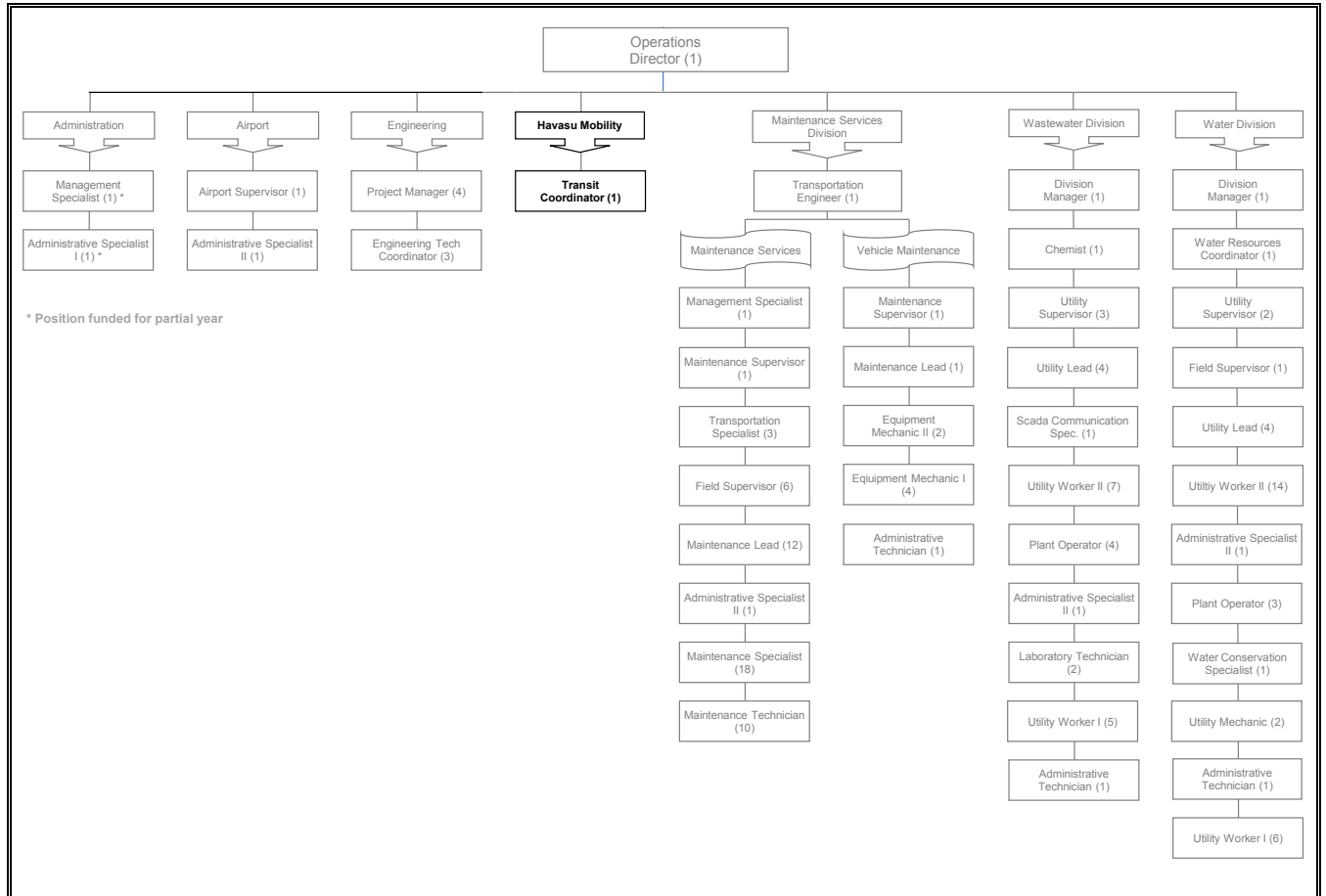
Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Provide a Safe, Reliable Service to our Community				
◇ Increase Efficiency of Service				
✓ Number of Rides provided	N/A	8,500	8,700	9,000
◇ Maintain On-Time Service above the National Average of 95%				
✓ Service Time Average	N/A	99%	99%	99%
◇ Remain Compliant in Grant Required Staff Training				
✓ PASS (ADA) Training	N/A	100%	100%	100%

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operations - Havasu Mobility	Transit Coordinator			1.0	1.0
	TOTAL POSITIONS	0.0	0.0	1.0	1.0



OPERATIONS HAVASU MOBILITY

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS HAVASU MOBILITY

Havasu Mobility	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 463,038	\$ 354,342	\$ -	\$ 44,066	\$ 45,740
Salaries - Part-Time	199,520	187,732	82,986	124,852	124,984
OT, Standby & Shift Differential	8,453	8,084	-	-	-
Benefits & Taxes	274,503	224,815	48,834	63,664	58,768
Retention Payout	32,872	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	9,271	44,052	-	-	-
	987,657	819,025	131,820	232,582	229,492
Operation & Maintenance					
Professional Services	1,788	3,546	3,533	2,032	2,032
Utilities	15,084	14,686	12,800	12,800	13,322
Repairs & Maintenance (including cleaning)	117,207	82,823	25,800	26,440	29,046
Meetings, Training & Travel	4,514	1,518	-	100	100
Supplies	183,172	127,030	39,691	35,200	34,575
Interfund Cost Allocation	170,348	147,827	-	-	-
Outside Contracts	10,305	9,698	95,400	31,200	31,400
Other	12,313	11,614	6,700	550	600
	514,731	398,742	183,924	108,322	111,075
Capital Outlay	68,609	79,315	8,000	-	-
TOTAL EXPENDITURES	\$ 1,570,997	\$ 1,297,082	\$ 323,744	\$ 340,904	\$ 340,567

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



Operating Budget

Operations

Administration

Airport

Engineering

Havasu Mobility

■ Maintenance Services ■

Maintenance Services

HURF Funded

Vehicle Maintenance

Wastewater

Water



OPERATIONS MAINTENANCE SERVICES

MISSION STATEMENT

To enhance our community by maintaining, constructing and administering Lake Havasu City facilities in a cost effective and efficient manner for our current and future citizens and visitors. By managing our assets safely with long term stewardship in mind, we will improve their appeal and provide future generations with the necessary infrastructure to enjoy our community.

DESCRIPTION

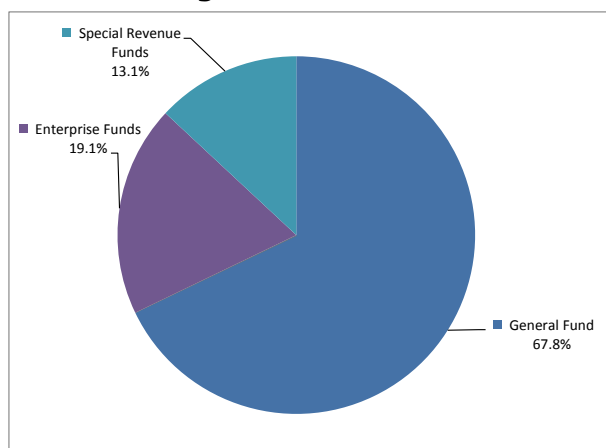
The Maintenance Services Division (MSD) provides daily maintenance for all of the many city facilities (parks, rights-of-way, and buildings). This includes recreational buildings, parks, landscaped areas and streetscapes, washes and drainage structures, operations buildings, other City buildings, non-HURF related special projects and events, and fields, as well as the Airport. The division also maintains and administers the Commemorative Tree/Bench Program and the City's Flag and Banner programs.

ACCOMPLISHMENTS 2013-2015

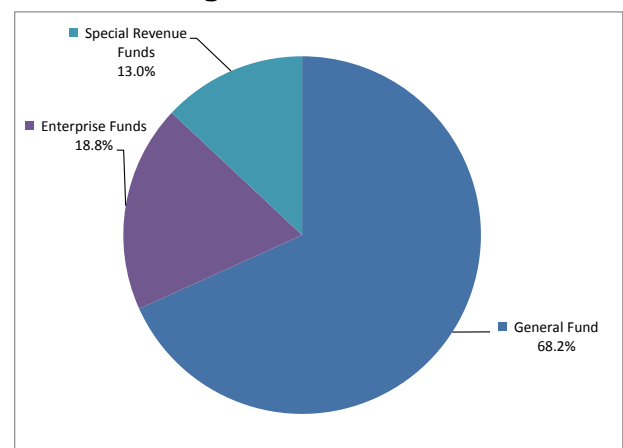
- Consolidated MSD Administration.
- Added a drinking fountain for the Patrick Tinnell Sports Park.

- Installed new shade cover over Yonder Park playground.
- Partnered with the Havasu Leadership Development to improve SARA t-ball fields with new dugouts and bleachers.
- Added a new park host location at Dick Samp Park.
- Purchased a Cherrington Beach Cleaner which will maintain the white sand in the channel by collecting rocks, cigarette butts, trash, and debris.
- Received the Tree City USA Award.
- Aquatic Splash Pad renovated and wall added.
- Completed landscape and irrigation improvements to Rotary Park South Parking Lot.
- Completed landscape and irrigation improvements to Rotary Park North Entrance.
- Completed refurbishment of Wheeler Park landscape gravel.
- Installed potable water line at the Tinnell Skate Park.
- Installed 8" irrigation master valve and ¼ mile of associated control wires from N. entrance to the irrigation controller located at South end of Rotary Park.

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS MAINTENANCE SERVICES

ACCOMPLISHMENTS 2013-2015 (CONT.)

- Completed landscape improvements to Lake Havasu City's ROW frontage along Marlboro Dr. in front of the London Bridge Shopping Center between Mesquite and S. Palo Verde.
- Contracted out for the City Hall windows to be cleaned and exterior metal painted.
- Replaced 2 evaporator coolers at Fire Stations.
- Repaired 2 generators at Fire Stations.
- Removed communication tower at Fire Stations.
- Remodeled Corporate Yard restroom.
- Remodeled Vehicle Maintenance offices.
- Repaired all Vehicle Maintenance evaporative coolers.
- Site Six building emptied, fishing and courtesy dock repaired, and installed new park host location.
- Walnut Yard cleaned up, gate repaired, and 4 boxes installed.
- Aquatic Center whirlpool pumps replaced, generator repaired, communication tower removed, Pool Closure maintenance completed, and painted exterior walls, fence, and railings.
- Rotary Park tower installed at skatepark and new swim buoys installed.
- Island ball field fence repaired.
- Installed electric service at the Mesquite Parking Lot.
- School sites inspected and treated for termites.
- 337 work orders were completed between September 2014 and January 2015 along with maintaining scheduled maintenance and ongoing event assistance.
- Installed new potable water system at the Tinnell Skatepark.
- Partnered with the public for Public Lands Day cleaning "That Beach".
- New benches installed at Pima Wash, McCulloch Blvd, and 4 at the Skatepark.
- Mesquite Park Playground and Splash Pad completed, tables and benches installed and area landscaped.
- Installed new potable water backflow and new watering system for Rotary Park infields.
- Installed new shade frames and shade cloth over two sections of bleachers at SARA ballfields #1 & #2.
- Became responsible for the maintenance and services of the BMX restroom.
- Installed new wireless irrigation controllers for SARA infields 1, 2 & 3.
- Completed the remodel of the Community Center kitchen.
- Installed a storage building at Walnut Yard.
- Contracted out the new roof on the Police Facility.
- Overseed and maintain 5 acres of Rotary Park ballfields with perineal rye grass.
- Perform tree inventory at Jack Hardie Park and Daytona in conjunction with the University of Arizona and Lake Havasu City Master Gardeners.
- Completed storm water drainage improvements to Yonder Park.
- Coordinated with Lake Havasu City Police Department using the trustees to perform various landscape tasks throughout our areas of responsibility.
- Completed landscape enhancements at the Dick Samp Park Host location.
- Completed relocation of nuisance trees at the Aquatic Center Parking Lot Solar Panel project into the ADOT R.O.W.
- Worked in conjunction with ADOT in the construction of landscape improvements to Highway 95 ROW between Mulberry and WALETA.

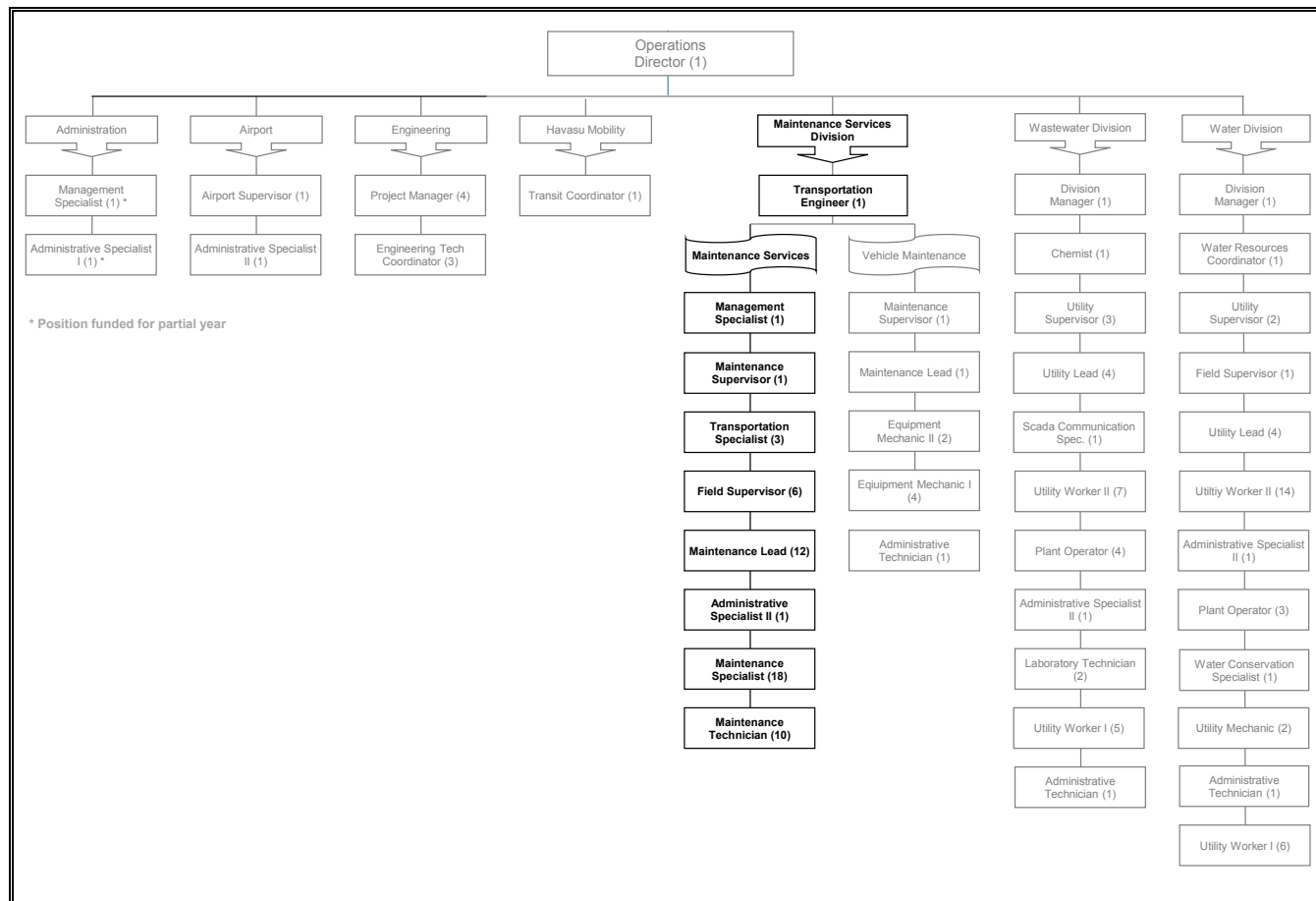
OPERATIONS MAINTENANCE SERVICES

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
➤ Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation.				
✓ Percent of system on updated Motorola controllers	87%	87%	89%	90%
✓ Record and analyze annual water usage (per 1,000 cubic feet)	12,200	11,700	12,000	12,500
✓ Number of irrigation systems to maintain	634	650	698	707
➤ Provide safe, clean, and aesthetically pleasing parks, rights-of-ways, and municipal landscapes for citizens and visitors in Lake Havasu City.				
✓ Area of landscaped acres to be sprayed with herbicide	97	104	114	114
✓ Trees and plants maintained	11,480	11,628	12,200	12,500
✓ Acres of turf overseeded	0	6.5	0	0
➤ Utilize cost effective procedures in maintaining and repairing park facilities for safe use.				
✓ Fields maintained for league play	19	19	19	19
✓ Man-hours to provide park cleaning services	12,400	13,000	14,000	14,000
✓ Number of light fixtures maintained	1,655	1,655	1,655	1,655
➤ Provide public benefit through operational support of events, public programs,				
✓ Banners displayed on McCulloch Blvd.	49	78	78	78
✓ Trees added to Commemorative Tree and Bench Program	56	54	70	70

OPERATIONS MAINTENANCE SERVICES

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS MAINTENANCE SERVICES

Maintenance Services	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 1,222,474	\$ 1,648,225	\$ 1,767,066	\$ 1,826,973	\$ 1,841,061
Salaries - Part-Time	104,299	189,058	148,420	227,127	248,469
OT, Standby & Shift Differential	24,752	38,718	21,628	27,500	27,500
Benefits & Taxes	617,062	810,998	871,957	963,814	980,692
Retention Payout	83,149	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	18,287	25,645	13,255	24,696	24,696
	2,070,023	2,712,644	2,822,326	3,070,110	3,122,418
Operation & Maintenance					
Professional Services	2,643	2,681	3,231	12,890	12,422
Utilities	519,191	523,320	559,900	564,900	564,900
Repairs & Maintenance (including cleaning)	71,630	109,493	93,377	214,977	214,977
Meetings, Training & Travel	1,463	3,409	3,850	3,850	3,850
Supplies	255,666	416,657	411,892	349,403	356,412
Other	8,843	12,030	8,650	11,650	11,650
	859,436	1,067,590	1,080,900	1,157,670	1,164,211
Capital Outlay	41,174	17,122	55,000	100,000	60,000
Subtotal Expenditures	\$ 2,970,633	\$ 3,797,356	\$ 3,958,226	\$ 4,327,780	\$ 4,346,629
Debt Service	40,463	20,230	-	-	-
TOTAL EXPENDITURES	\$ 3,011,096	\$ 3,817,586	\$ 3,958,226	\$ 4,327,780	\$ 4,346,629

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
Equipment Trailer	1	15,000	15,000	-	15,000
Irrigation System Upgrade	1	40,000	40,000	40,000	-
Irrigation System Upgrade	1	45,000	45,000	-	45,000
Replacement					
ADA Playground & SS	1	60,000	60,000	60,000	-
TOTAL CAPITAL OUTLAY				\$ 100,000	\$ 60,000



OPERATIONS MAINTENANCE SERVICES DIVISION - HURF FUNDED

MISSION STATEMENT

To maintain, construct, and administer safe and effective Highway Users Revenue Fund (HURF) eligible, public right-of-way facilities throughout the City.

DESCRIPTION

The Maintenance Services Division – HURF Funded, is responsible for the administration, maintenance, and minor construction of all related activities involving the City's roadways and HURF eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals and striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities, is responsible for conducting traffic studies, operations and maintenance of traffic signals and street lights, performs pavement condition assessments, and plans and administers the contracts for pavement repair, rehabilitation, and sealing projects.

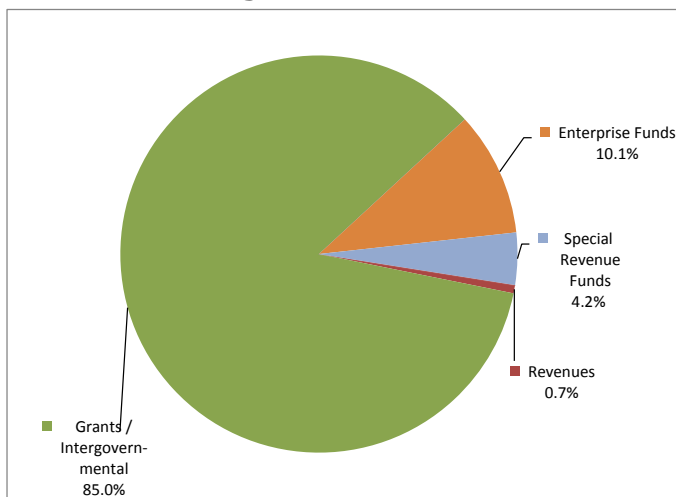
The Maintenance Services Division also oversees repair and maintenance of the Operations Maintenance Facility including HVAC system services, fire line maintenance and pressure valve replacements, utilities,

general repairs to electrical and telephone systems, facility security, and general improvements as needed for maintaining a safe and well maintained public facility.

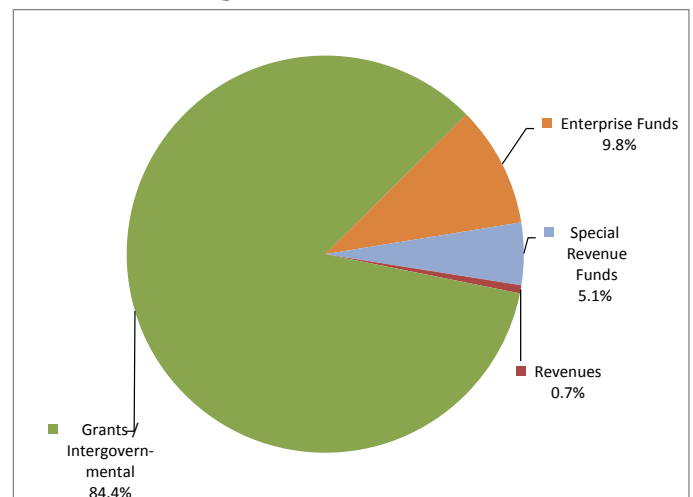
ACCOMPLISHMENTS 2013-2015

- Designed and installed traffic signals, paving improvements and ADA curb ramp upgrades to the intersection of Kiowa Blvd., S. @ Palo Verde Blvd., S. at the High School.
- Completed Asphalt Milling and repaving on Acoma Blvd. between Mesquite Ave. and Inlet Dr.
- Widened 8' of roadway for one mile on London Bridge Road from Sailing Hawks Dr. & city limits.
- Widened & curbed sections of Aloha Dr., Chemehuevi Blvd., Tierra Vista Dr. and Pacific Dr.
- Contracted out for 64 lane miles of crackfill on city streets in FY 2013-14 and 80 lane miles in FY 2014-15.
- Contracted out for Street sweepings on 440 lane miles of city streets in FY 2013-14 and 1,300 lane miles in 2014-15.
- Sealed and restriped 111,076 square yards of City owned parking lots.

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS MAINTENANCE SERVICES DIVISION - HURF FUNDED

ACCOMPLISHMENTS 2013-2015 (CONT.)

- Chip sealed 781,651 square yards of city streets in FY 2013-14 and anticipating 1,019,344 square yards in FY 2014-15.
- Fog sealed 1,132,904 square yards of city streets in FY 2013-14 and anticipating 236,553 square yards in FY 2014-15.
- Handled 3 large separate storm events along with 2 smaller events in FY 2013-14 and 2 large separate storm events along with 3 smaller events in FY 2014-15, and maintained the standard for roadway debris removal by maintaining an adequate number of experienced operators, along with shoulder repair and street sweeping.
- Completed several wash bank erosion problems reported by homeowners having concern with their property being washed away.
- Completed 341 utility permits for asphalt, driveway, sidewalk and curb repairs in FY 2013-14 and 184 permits in FY 2014-15.
- Completed 297 utility asphalt repair locations applying asphalt coating to increase the life of asphalt.
- Completed 150 miles of assessing Roadway Pavement.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
<p>➤ Provide quality infrastructure resulting in a safe roadway in the effective and efficient manner.</p> <p>◊ Maintain Lake Havasu City roadways at a cost of less than \$2.50 per square yard for pavement while maintaining a Pavement Condition Index (PCI) greater than 75 and maintaining other measures at a greater than 90%.</p> <ul style="list-style-type: none"> ✓ Square yard cost of roadway maintenance, including Chip Seal, pavement maintenance labor for crack filling, patching, and materials for same ✓ Percent of utility patches done within three days of receipt of notice from utility <p>Note: The decrease in water service line leaks, due largely because of copper lines being installed throughout the sewer expansion areas, has significantly reduced the occurrence of utility patches. In efforts to ensure fiscal responsibility, it is more economical to dispatch patch crews and associated equipment and material when a full day's patch work can be scheduled.</p> <ul style="list-style-type: none"> ✓ Percent of roadways cleared of large storm debris within two weeks of event ✓ Percent of lane striping completed annually <p>Note: Due to economic constraints, only the most critical striping is being performed, rather than the former all inclusive annual program</p> <ul style="list-style-type: none"> ✓ A measure of the traffic signal flow actuated rather than in recall due to loop/video failure ✓ Pavement Condition Index 75 or greater <p>Note: Due to declining HURF revenues, the pavement program has been reduced.</p>				
	\$1.80	\$1.80	\$2.00	\$2.00
	36%	30%	30%	25%
	100%	100%	100%	100%
	75%	75%	75%	75%
	99%	99%	99%	99%
	97%	95%	95%	95%

OPERATIONS MAINTENANCE SERVICES DIVISION

ACCOMPLISHMENTS 2013-2015 (CONT.)

- Completed 12 month traffic signal preventive maintenance program on 13 City owned signalized intersections.
- Roadway widening and drainage improvements on London Bridge Road.
- Acquired and installed 300 new traffic signs through the Highway Safety Improvement Program along with 64 audible pedestrian crosswalk upgrades, 54 new illuminated street name signs for all the signalized intersections, and upgraded 12 traffic signal controllers.
- Completed 5 wash bank erosion problems with bank stabilization concrete blocks.
- Contracted parking lot striping at Tract 113 & Tinnell Sports Park.
- Contracted and repaired asphalt roadway at 7 locations due to waterline blow outs.
- Painted legends and striping on chip sealed and fog sealed streets.
- Performed 175 miles of Pavement Condition Assessment.

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operations - Maintenance Services Division	Transportation Engineer	1.0	1.0	1.0	1.0
	Project Manager		1.0		
	Management Specialist		1.0	1.0	1.0
	Maintenance Supervisor	2.0	1.0	1.0	1.0
	Transportation Specialist			3.0	3.0
	Engineering Tech./Coord.	3.0	3.0		
	Field Supervisor	4.0	5.0	6.0	6.0
	Maintenance Lead	11.0	10.0	12.0	12.0
	Administrative Specialist II	2.0	1.0	1.0	1.0
	Engineering Technician		1.0		
	Maintenance Specialist	18.0	17.0	18.0	18.0
	Maintenance Technician	13.0	13.0	10.0	10.0
TOTAL POSITIONS		54.0	54.0	53.0	53.0

OPERATIONS

MAINTENANCE SERVICES DIVISION - HURF FUNDED

HURF Funded	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 1,082,893	\$ 933,089	\$ 960,536	\$ 811,304	\$ 816,214
Salaries - Part-Time	-	69,421	82,761	74,216	74,216
OT, Standby & Shift Differential	66,919	43,658	52,643	51,577	51,577
Benefits & Taxes	598,820	486,235	524,697	454,739	459,508
Retention Payout	68,503	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	48,147	22,409	13,691	26,645	146
	1,865,282	1,554,812	1,634,328	1,418,481	1,401,661
Operation & Maintenance					
Professional Services	17,141	10,940	10,791	16,476	5,890
Utilities	62,597	61,359	69,300	69,300	69,300
Repairs & Maintenance (including cleaning)	1,530,921	2,074,177	2,358,500	2,151,096	2,276,096
Meetings, Training & Travel	3,973	5,953	8,500	8,500	8,500
Supplies	748,138	681,613	986,030	817,690	841,628
Interfund Cost Allocation	165,114	409,566	423,913	522,033	532,896
Other	269,451	236,491	375,305	313,369	313,369
	2,797,335	3,480,099	4,232,339	3,898,464	4,047,679
Capital Outlay	-	5,971	25,000	17,500	30,000
Subtotal Expenditures	\$ 4,662,617	\$ 5,040,882	\$ 5,891,667	\$ 5,334,445	\$ 5,479,340
Contingency	-	-	92,000	92,000	92,000
Debt Service	49,847	31,844	6,873	6,864	6,867
TOTAL EXPENDITURES	\$ 4,712,464	\$ 5,072,726	\$ 5,990,540	\$ 5,433,309	\$ 5,578,207

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
Equipment Trailer	1	17,500	17,500	17,500	-
Metal Building	1	30,000	30,000	-	30,000
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ 17,500	\$ 30,000

OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

MISSION STATEMENT

Maintain, repair and manage the City's fleet of vehicles and equipment, in a safe, efficient and effective manner, meeting the needs of the departments in fulfilling their core missions.

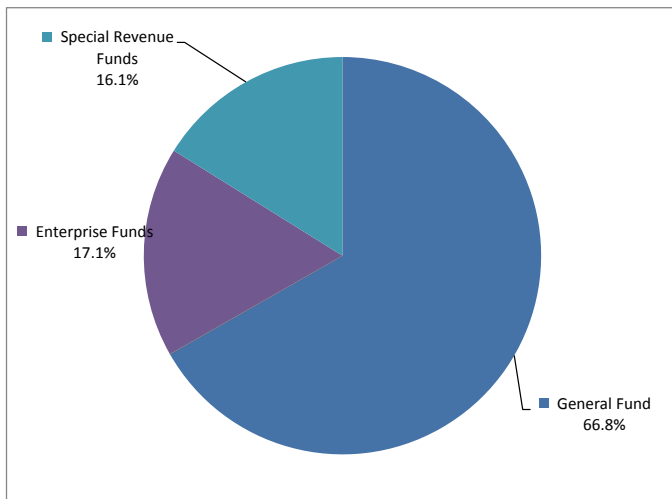
DESCRIPTION

The Vehicle Maintenance Section is responsible for providing preventative maintenance, emergency repairs, and administrative services (including Fleet Management) for all of the City's vehicles and equipment. The fleet continues to include over 540 units ranging from fire trucks and heavy equipment to police cars, boats, all-terrain vehicles, mowers and meter reading vehicles.

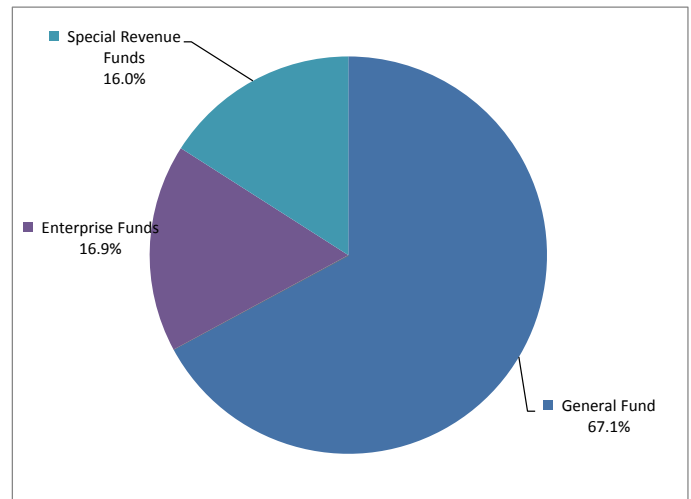
ACCOMPLISHMENTS 2013-2015

- Ordered and received 43 new replacement units.
- Auctioned 59 city units and 5-seized units.
- Reorganized the stock room and office area; reduced overall inventory by 253 stock items that are no longer used.
- Completed fire apparatus appraisals.
- Completed annual vehicle lift, bucket truck and crane certifications.
- Completed forklift certification for all technicians
- Technicians completed 3,813 work orders with 85% completed within 5 days.

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

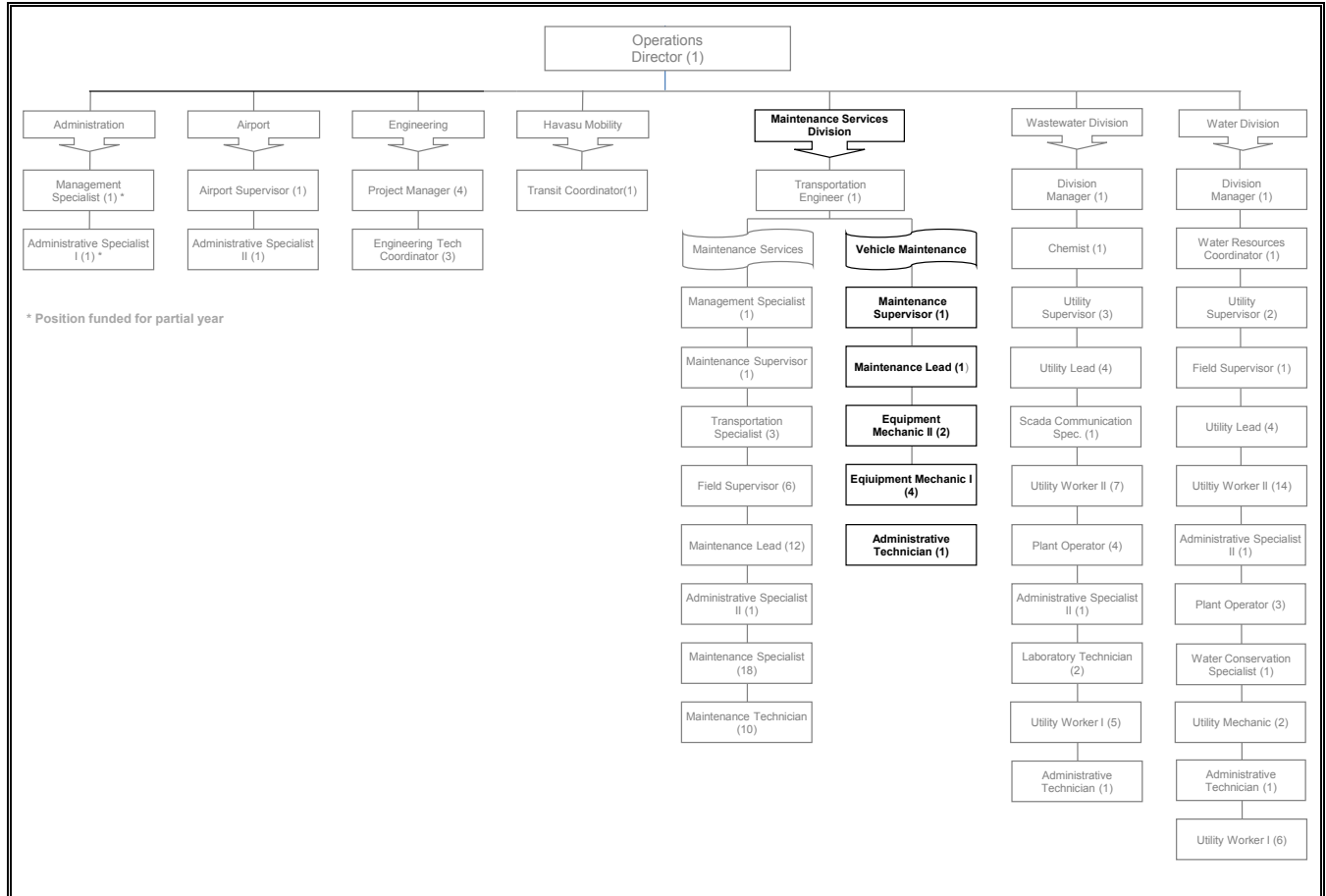
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
➤ Provide Vehicle Maintenance Services and Fleet Management for Lake Havasu City in the most efficient and effective manner possible.				
◇ Provide vehicle and equipment availability at 95% and complete repairs and services 80% on time				
✓ Repair vehicles within five days of work order being opened	85%	85%	87%	88%
✓ Preventative maintenance completed on time, within one month due	61%	60%	65%	70%
✓ Vehicle and equipment available for use	97%	97%	97%	97%
✓ Preventative maintenance versus repair	32%	35%	38%	42%

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Operations - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Maintenance Lead		1.0	1.0	1.0
	Equipment Mechanic II	2.0	2.0	2.0	2.0
	Equipment Mechanic I	4.0	4.0	4.0	4.0
	Administrative Specialist I	1.0	1.0		
	Administrative Technician			1.0	1.0
TOTAL POSITIONS		8.0	9.0	9.0	9.0

OPERATIONS MAINTENANCE SERVICES - VEHICLE MAINTENANCE

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS

MAINTENANCE SERVICES - VEHICLE MAINTENANCE

Vehicle Maintenance	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 236,777	\$ 268,169	\$ 436,218	\$ 443,185	\$ 444,294
Salaries - Part-Time	4,682	38,867	44,092	26,571	26,571
OT, Standby & Shift Differential	12,497	14,231	19,273	19,273	19,273
Benefits & Taxes	152,563	162,715	252,271	249,733	237,760
Retention Payout	18,579	-	-	-	-
Other: Retiree Health Savings, Cell Phone Reimbursement	4,000	4,030	7,004	4,419	4,419
	429,098	488,012	758,858	743,181	732,317
Operation & Maintenance					
Professional Services	2,005	2,001	2,144	2,144	2,144
Utilities	15,979	17,958	15,750	17,250	17,250
Repairs & Maintenance (including cleaning)	7,249	11,414	12,200	11,680	11,680
Meetings, Training & Travel	1,186	3,568	3,500	3,500	3,500
Supplies	13,657	45,880	28,170	28,269	30,069
Interfund Cost Allocation	54,012	40,585	42,066	69,692	72,408
Other	1,425	1,958	4,400	3,950	3,950
	95,513	123,364	108,230	136,485	141,001
Capital Outlay	-	-	-	76,000	-
Subtotal Expenditures	\$ 524,611	\$ 611,376	\$ 867,088	\$ 955,666	\$ 873,318
Debt Service	19,522	9,760	-	-	-
TOTAL EXPENDITURES	\$ 544,133	\$ 621,136	\$ 867,088	\$ 955,666	\$ 873,318

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
Lift Unit	2	12,500	25,000	25,000	-
Replacement					
Swamp Cooler	6	8,500	51,000	51,000	-
TOTAL CAPITAL OUTLAY				\$ 76,000	\$ -



Operating Budget

Operations

Administration

Airport

Engineering

Havasu Mobility

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

■ Wastewater ■

Water



OPERATIONS WASTEWATER

MISSION STATEMENT

To provide the most cost-effective wastewater collection and treatment service possible for the wastewater generated in Lake Havasu City using industry-accepted performance measures.

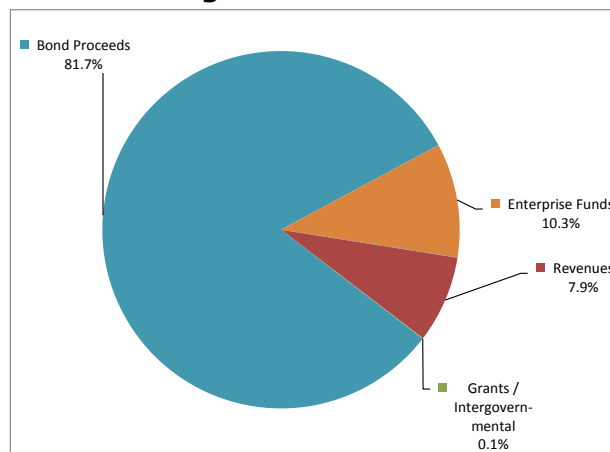
DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all the sewage generated in the City which is connected to the sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to ensure compliance with the Aquifer Protection Permits for all wastewater facilities.

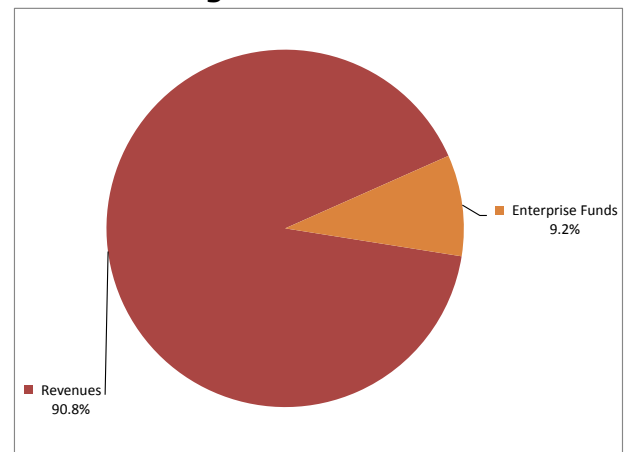
ACCOMPLISHMENTS 2013-2015

- Installed a Motor Operated Valve (MOV) at the intersection of Smoketree Avenue and SR95 to facilitate more efficient delivery of North Regional Plant effluent to the Commingling Pond (C Pond) at the Mulberry Plant. The valve allows the effluent to flow to C Pond until the pond is full, and then automatically diverts the flow to the Island Plant for percolation.
- Installed a new single conveyor system at the Mulberry Plant to deliver dewatered sludge and sewage screenings to the dumpster for delivery to the landfill. It replaced a three (3) belt system installed in 1990.
- Replaced RAS screw pump number 2 at the Mulberry Plant.
- Rehabilitated the large sedimentation basin at the Island Plant. Replaced the stilling well, scraper arms, scrapers, scum pump collector box, scum pump, and collector ring.
- Installed new cloth disk tertiary filter system at the Island Plant. One half of the old sand filter was preserved to achieve design peak flows.

Funding Source FY 2015-16



Funding Source FY 2016-17



Bond Proceeds in the amount of \$249.6 million were budgeted for the restructuring of the Wastewater debt resulting in a high Bond Proceeds funding source percentage of 81.7% in FY 2015-16.

OPERATIONS WASTEWATER

ACCOMPLISHMENTS 2013-2015 (CONT.)

- Installed the first replacement membrane train at the North Regional Plant. This is the first of three (3) trains being replaced. We are replacing one each fiscal year until project completion.
- Completed construction of Vadose Well number 5 at the North Regional Plant. Well number 3 was abandoned.
- Replaced approximately 200' of ductile iron gravity pipe at the Deer Run lift station. The pipe had severely corroded. We replaced with SDR35 PVC.
- Replaced the pumping system at the Refuge lift station. Each dry-mounted submersible pump was equipped with a booster pump to achieve the design flow rate. We replaced with a single pump system and eliminated the need for the booster pumps.
- Replaced the 2nd membrane train at the North Regional Plant. The 3rd and final train will be replaced in FY 2015-16.
- Replaced the fine screen system at the North Regional Plant headworks.
- Installed a new Bio-filter odor scrubber at the Influent Pump Station that sends flow to the North Regional Plant. This replaced a chemical scrubber system.
- Replaced the 3rd and final RAS screw pump at the Mulberry Plant.
- Completed the Chip Drive and London Bridge Road pump station rehabilitation project.
- Completed the emergency repair of approximately 300' of failed ductile iron pipe at the Island Plant.



OPERATIONS WASTEWATER

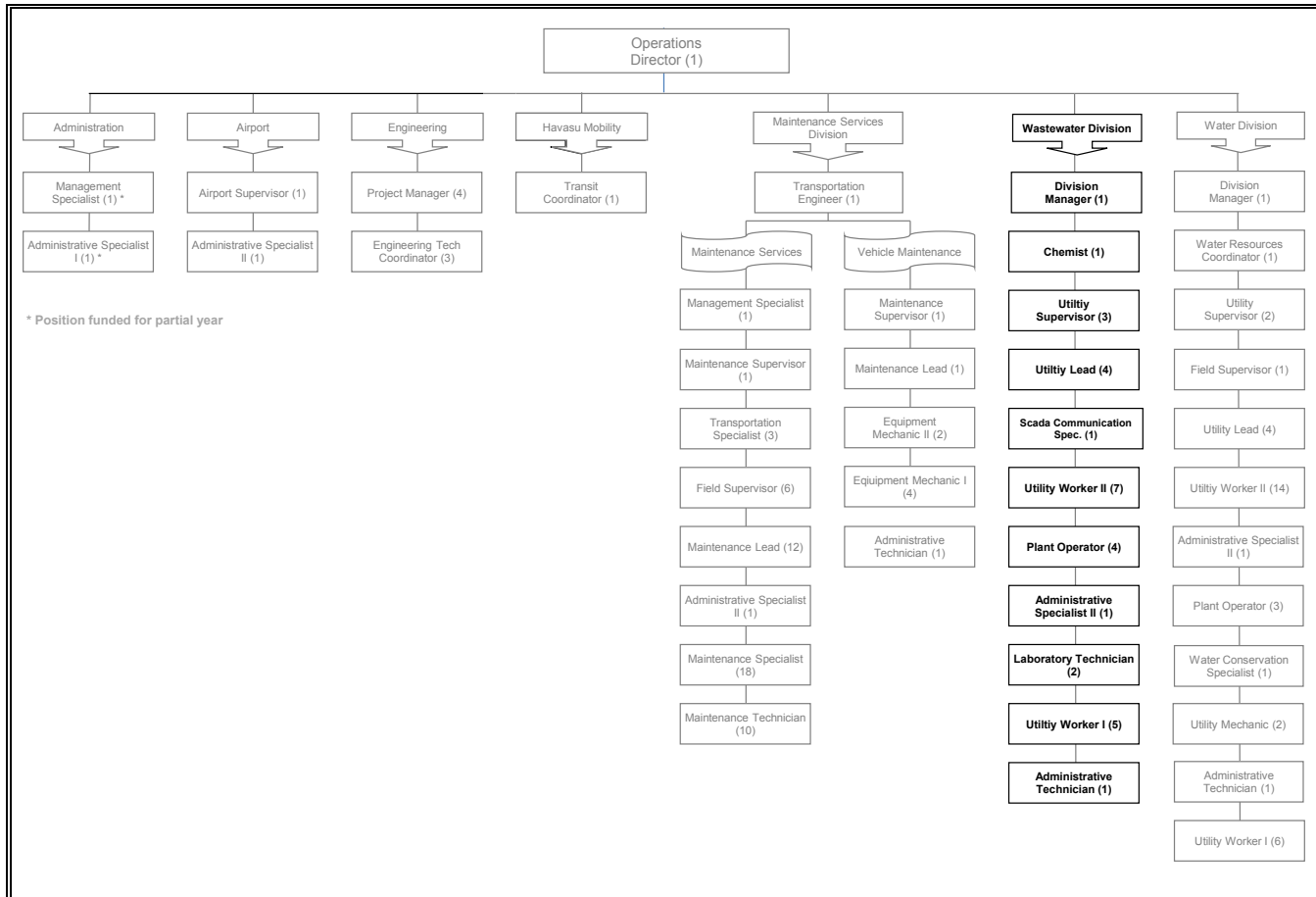
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
➤ Minimize wastewater treatment cost while maintaining effectiveness and efficiency				
◇ Reduce operating costs each year as measured by cost per 1,000 gallons of treated sewage, cost per active account, and cost per mile of sewer.				
✓ Expenditure	\$6,873,232	\$8,075,826	\$7,716,568	\$6,622,183
✓ Total Treated Flow, MG	1,343	1,360	1,365	1,375
✓ Cost per 1,000 gallons	\$5.12	\$5.94	\$5.65	\$4.82
✓ Active Accounts	26,129	26,500	26,650	26,800
✓ Cost Per Active Account	\$263.05	\$304.75	\$289.55	\$247.10
✓ Miles of Sewer	353	353	353	353
✓ Cost per mile of sewer	\$19,471	\$22,878	\$21,860	\$18,760

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Operations - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0
	Utility Supervisor	3.0	3.0	3.0	3.0
	Project Manager	1.0	1.0		
	Engineering Tech./Coord.	1.0	1.0		
	Utility Lead	4.0	4.0	4.0	4.0
	Scada Communication Spec.	1.0	1.0	1.0	1.0
	Utility Worker II	5.0	5.0	7.0	7.0
	Plant Operator	3.0	3.0	4.0	4.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0
	Utility Worker I	5.0	5.0	5.0	5.0
	Administrative Technician		1.0	1.0	1.0
	TOTAL POSITIONS	28.0	29.0	30.0	30.0

OPERATIONS WASTEWATER

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS WASTEWATER

Wastewater Division	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 1,238,631	\$ 1,442,510	\$ 1,600,139	\$ 1,610,865	\$ 1,632,862
Salaries - Part-Time	5,338	7,225	-	-	-
OT, Standby & Shift Differential	45,352	60,417	61,280	67,909	72,699
Benefits & Taxes	623,576	692,762	744,909	780,186	793,896
Retention Payout	60,168	-	-	-	-
Other: Retiree Health Savings, Comp.					
Absences, OPEB, Cell Phone Reimbursement	79,506	96,075	88,155	105,900	108,915
	2,052,571	2,298,989	2,494,483	2,564,860	2,608,372
Operation & Maintenance					
Professional Services	269,180	381,067	202,438	327,766	161,304
Utilities	1,220,511	1,334,055	1,571,650	1,489,800	1,490,800
Repairs & Maintenance (including cleaning)	252,199	358,131	754,523	613,938	620,146
Insurance & Claims	142,756	156,879	244,100	325,719	325,719
Meetings, Training & Travel	13,259	20,704	17,550	15,200	17,200
Supplies	1,484,109	1,562,638	1,673,947	1,985,539	1,810,693
Interfund Cost Allocation	1,298,258	838,993	813,664	1,030,021	858,491
Other	360,303	183,621	325,214	292,453	296,091
	5,040,575	4,836,088	5,603,086	6,080,436	5,580,444
Capital Outlay	87,731	576,374	1,638,909	1,382,601	555,600
Subtotal Expenditures	\$ 7,180,877	\$ 7,711,451	\$ 9,736,478	\$ 10,027,897	\$ 8,744,416
Community Investment Program	918,819	1,147,529	2,936,432	5,009,379	-
Contingency	-	-	355,000	355,000	355,000
Debt Service	20,433,956	20,232,705	21,428,290	289,819,102	12,744,211
Depreciation	9,925,820	9,892,191	11,001,945	11,000,000	11,000,000
TOTAL EXPENDITURES	\$ 38,459,472	\$ 38,983,876	\$ 45,458,145	\$ 316,211,378	\$ 32,843,627

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
MTP Grit Paddle	1	\$ 127,000	\$ 127,000	\$ 127,000	\$ -
MTP INF Screen 5MM	1	97,501	97,501	97,501	-
New					
ITP Vactor Conveyor/Grinder	1	50,000	50,000	50,000	-
Spare Pump for North Center L/S	1	72,000	72,000	72,000	-
Replacement					
FY 15/16 - See Capital Outlay Summary for detail					
	5	varies	1,036,100	1,036,100	-
FY 16/17 - See Capital Outlay Summary for detail					
	9	varies	555,600	-	555,600
TOTAL CAPITAL OUTLAY				\$ 1,382,601	\$ 555,600

* The large increase in the Wastewater Division in FY 2015-16 under Debt Service is due to the budgeting of the \$249.6 million for the restructuring of the Wastewater debt.





Operating Budget

Operations

Administration

Airport

Engineering

Havasu Mobility

Maintenance Services

Maintenance Services

HURF Funded

Vehicle Maintenance

Wastewater

■ Water ■



OPERATIONS WATER

MISSION STATEMENT

Provide clean, safe water in ample supply while complying with federal and state drinking water standards.

DESCRIPTION

The Water Division provides potable water to the City's residents; operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmissions and distribution lines. Water Division also provides and installs service connections and meters to every residence and business in the City.

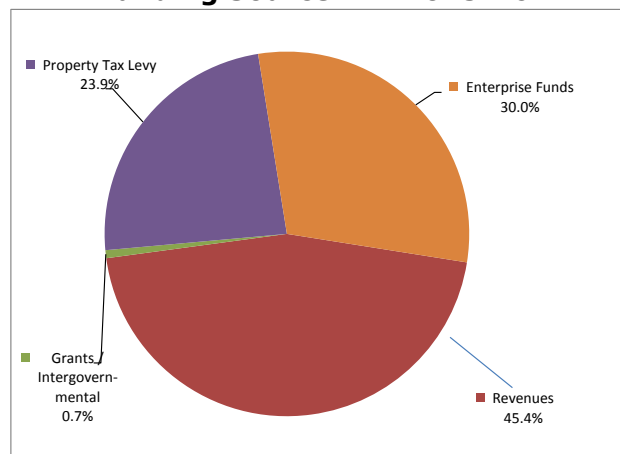
ACCOMPLISHMENTS 2013-2015

Water Distribution

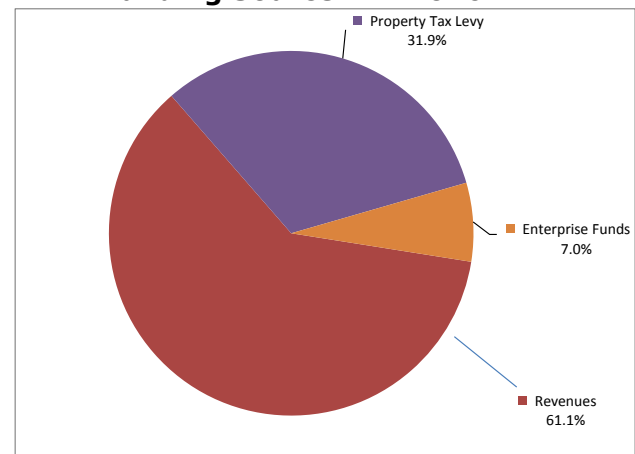
- In FY 2013-14, Installed 277 new service meters averaging 23 meters per month; repaired or replaced 201 water service lines due to leaks, averaging 16.75 service line leaks per month and repaired 69 water main breaks averaging 5.75 per month; In FY 2014-15, anticipates installation of 313 new service meters averaging 26 meters per month; repairs or replacement of 235 water service lines due to leaks, averaging 19.59 service line leaks per month and repairs of 63 water main breaks for a calculated average of 5.26 per month.

- In FY 2013-14, replaced 20 main line water valves; turned or exercised approximately 263 main line valves, repaired or replaced 27 fire hydrants and performed preventative maintenance on 9 fire hydrants throughout the water distribution system; In FY 2014-15, estimated replacement of 27 main line water valves; turned or exercise of approximately 409 main line valves, 4 fire hydrants to be repaired or replaced and preventative maintenance performance on 2 fire hydrants throughout the water distribution system.
- As part of the Water Division strategic plan to lower unaccounted water usage and capture lost revenue, the Division has made water meter replacement a top priority. In FY 2013-14, 68 large commercial meters were downsized for water registration accuracy and 517 residential meters, 20 years or older, were replaced. Total increased water accountability is estimated at approximately 16 million gallons annually. In FY 2014-15, a total of 24 large commercial meters will be downsized for water registration accuracy and 468 residential meters, 20 years or older, are anticipated for replacement. Total increased water accountability is estimated at approximately 16 million gallons annually.

Funding Source FY 2015-16



Funding Source FY 2016-17



OPERATIONS WATER

ACCOMPLISHMENTS 2013-2015 (CONT.)

- In addition to the accomplishments above, in FY 2013-14 distribution crews took 749 bacteriological samples throughout the distribution system, replaced 179 stopped water meters, upgraded 306 water services, completed 216 asphalt permits and checked, cleaned (vactored) out 14,235 meter boxes to improve meter reading efficiency and accuracy. In FY 2014-15, distribution crews will capture 797 bacteriological samples throughout the distribution system, likely replacement of 123 stopped water meters, upgrade of 264 water services, completion of 200 asphalt permits and checked, cleaned (vactor) out 10,697 meter boxes to improve meter reading efficiency and accuracy.

Meter Reading/Customer Service/Cross Connection Control

- Meter Readers read a total of 367,940 meters in FY 2013-14, averaging 30,662 meters read per month; Meter Readers are forecasted to read a total of 371,041 meters in FY 2014-15, averaging 30,920 meters read per month.
- The Water Division's two Customer Service Representatives responded to 6,564 work order requests and 1,364 calls for service, averaging 114 customer responses per month in FY 2013-14; The Water Division's two Customer Service Representatives are projected for response to 6,197 work order requests and a total of 1,717 calls for service, averaging 143 customer responses per month in FY 2014-15.
- Cross Connection Control (backflow device and monitoring) mailed 3,022 device testing notifications, averaging 252 per month. In addition, 30 new device permits were approved throughout the year and 33 on-site cross connection control device inspections were completed in FY 2013-14; Cross Connection Control (backflow device and monitoring) will mail an approximate 3,065 device testing notifications, an average of 255 per month. In addition, 24 new device permits are sched-

uled to be approved throughout the year and 29 on-site cross connection control device inspections are forecasted for completion in FY 2014-15

Water Production

- In FY 2013-14, Production and Treatment Plant Staff continued to review operations and energy usage resulting in an approximate energy savings of \$40,000 per year; In FY 2014-15, Production and Treatment Plant Staff continue to review operations and energy usage resulting in an approximate energy savings of \$45,000 per year.
- Production crews performed 2,364 hours of motor, pump and electrical component maintenance, 2003 hours of daily facility rounds, 3,802 hours of miscellaneous booster station and well maintenance, 366 hours of London Bridge maintenance, 498 hours of water tank maintenance and repairs as well as 441 hours of welding, cutting and metal fabrication work in FY 2013-14; Production crews are projected to perform 2,692 hours of motor, pump and electrical component maintenance, 2,253 hours of daily facility rounds, 4,775 hours of miscellaneous booster station and well maintenance, 376 hours of London Bridge maintenance, 904 hours of water tank maintenance and repairs as well as 75 hours of welding, cutting and metal fabrication work in FY 2014-15.



OPERATIONS WATER

ACCOMPLISHMENTS 2013-2015 (CONT.)

Water Treatment

- Treatment plant staff produced just over 4.07 billion gallons of drinking water, removed through water treatment and transported 264,750 lbs. of manganese sludge to the landfill in FY 2013-14; Treatment plant staff is forecasted to produce just over 3.55 billion gallons of drinking water, removed through water treatment and transported 270,012 lbs. of manganese sludge to the landfill.
- Additionally crews completed 901 water related samples for various compliance and non-compliance related testing, performed 328 filter backwashes, received and used 28 tons of Chlorine Gas for water disinfection and used approximately 7,800 gallons of Ferric Chloride used in the removal of arsenic during the treatment process in FY 2013-14; In FY 2014-15, crews will capture a total of 1,024 water related samples for various compliance and non-compliance related testing,

will perform 299 filter backwashes, scheduled to receive and use 30 tons of Chlorine Gas for water disinfection and use approximately 4,000 gallons of Ferric Chloride used in the removal of arsenic during the treatment process.

Water Resources and Conservation

- Continued an IGA with Bureau of Land Management for a study of stormwater quality.
- Received a grant through Bureau of Reclamation which includes conducting a leak detection survey for ½ of the City's water distribution system and upgrading the leak-prone and inefficient irrigation system at each of the LHUSD facilities.
- Awarded grants for FY 2014-15 to assess existing effluent distribution system and engineering design for connections to convert potable water to effluent irrigation use as well as conducting a Water Audit canvassing the entire system.



OPERATIONS WATER

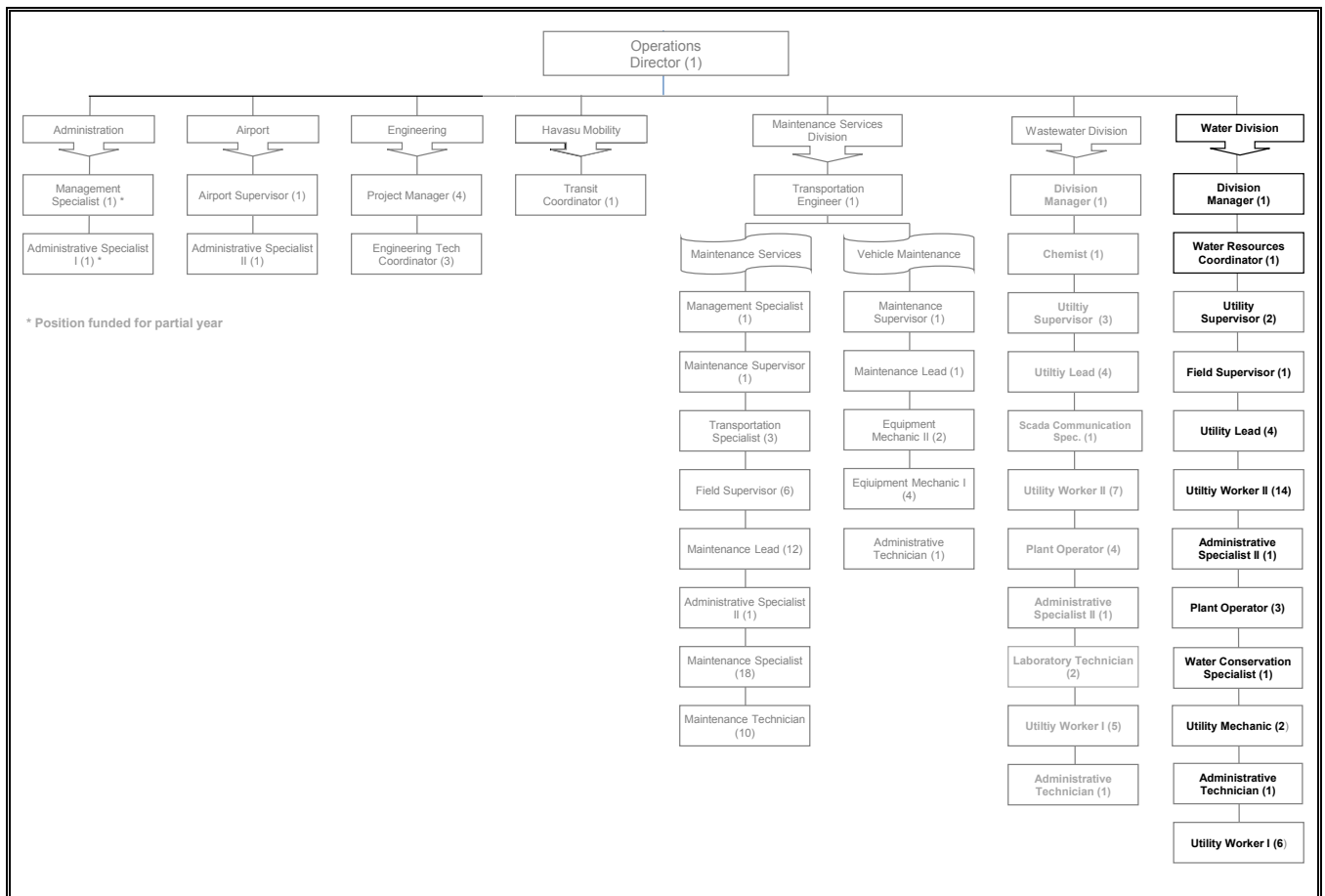
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
➤ Prompt repairs of minor service line breaks				
◇ Respond to broken service lines within ten days				
✓ % of repairs made within 10 days: 201 leaks were recorded over a 12 month period averaging 16.75 per month. Of the overall total, 64 were emergency leaks (which directly impacted scheduled repairs)	100%	100%	100%	100%
<i>Note: Scheduled service line repairs often are delayed due to the number of emergency service and main line breaks.</i>				
➤ Urgent response - service and main lines				
◇ Respond to broken emergency service lines & water main breaks				
✓ Percent of emergencies handled within 2 hours	100%	100%	100%	100%
<i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three-tier cell phone and pager system.</i>				
➤ Prompt service installations - new water meters				
◇ Install new water meters within 14 days of application				
✓ % of meters installed within 14 days: 277 new meters were installed in a 12 month period, averaging 23 per month.	95%	100%	100%	100%
<i>Note: Scheduled meter installations often are delayed due to the number of emergency service and main line breaks.</i>				
➤ Comply with all federal and state regulations for water quality				
◇ Take required samples within regulated timeframes				
✓ Percent of samples taken within time frame	100%	100%	100%	100%
◇ Zero bacteriological compliance violations				
✓ Number of compliance violations	0	0	0	0
◇ Comply with parameters for maximum arsenic				
✓ Percent of parameters met	100%	100%	100%	100%
◇ Meet goal of total removal of manganese				
✓ Amount of manganese removed	100%	100%	100%	100%

OPERATIONS WATER

Department (Fund)				Adopted	Approved
		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operations - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0
	Water Resources Coordinator	1.0	1.0	1.0	1.0
	Utility Supervisor	1.0	2.0	2.0	2.0
	Project Manager	1.0	1.0		
	Engineering Tech./Coord.	2.0	1.0		
	Field Supervisor	1.0	1.0	1.0	1.0
	Utility Lead	4.0	4.0	4.0	4.0
	Utility Worker II	14.0	14.0	14.0	14.0
	Administrative Specialist II		1.0	1.0	1.0
	Plant Operator	3.0	3.0	3.0	3.0
	Administrative Specialist I	1.0			
	Water Conservation Specialist	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
	Utility Worker I	6.0	6.0	6.0	6.0
TOTAL POSITIONS		39.0	39.0	37.0	37.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



OPERATIONS WATER

Water Division	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 1,603,423	\$ 1,694,023	\$ 1,963,554	\$ 1,810,130	\$ 1,826,696
Salaries - Part-Time	98,553	109,133	179,225	203,141	203,683
OT, Standby & Shift Differential	159,039	183,253	196,747	215,054	215,054
Benefits & Taxes	839,219	887,780	1,064,947	1,033,057	1,045,734
Retention Payout	92,453	-	-	-	-
Other: Retiree Health Savings, Comp					
Absences, OPEB, PTO Payout, Cell Phone					
Reimbursement	161,662	134,042	133,867	89,383	90,407
	2,954,349	3,008,231	3,538,340	3,350,765	3,381,574
Operation & Maintenance					
Professional Services	139,924	167,586	153,954	154,612	141,592
Utilities	1,311,333	1,449,528	1,634,250	1,629,250	1,629,250
Repairs & Maintenance (including cleaning)	313,424	378,082	885,057	564,960	564,960
Insurance & Claims	232,998	230,326	317,805	280,869	280,869
Meetings, Training & Travel	18,788	23,372	17,250	16,350	17,050
Supplies	751,774	810,360	1,028,918	948,076	902,353
Interfund Cost Allocation	1,467,386	1,419,257	1,064,650	1,498,190	1,601,286
Outside Contracts	5,175	4,054	5,200	-	-
Other	308,631	343,479	427,615	497,596	328,214
	4,549,433	4,826,044	5,534,699	5,589,903	5,465,574
Capital Outlay	42,706	51,802	687,021	478,350	15,000
Subtotal Expenditures	\$ 7,546,488	\$ 7,886,077	\$ 9,760,060	\$ 9,419,018	\$ 8,862,148
Community Investment Program	2,232,738	2,929,455	11,680,010	10,549,213	5,474,633
Contingency	-	-	275,000	275,000	275,000
Debt Service	594,896	581,180	640,975	634,882	633,807
Depreciation	2,161,599	2,168,679	2,591,268	2,600,000	2,600,000
TOTAL EXPENDITURES	\$ 12,535,721	\$ 13,565,391	\$ 24,947,313	\$ 23,478,113	\$ 17,845,588

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
FY 15/16 - See Capital Outlay Summary for detail	10	varies	\$ 220,350	\$ 220,350	\$ -
New					
Backhoe-Jackhammer	1	15,000	15,000	-	15,000
Hydraulic Handheld Valve Turner	1	8,000	8,000	8,000	-
Replacement					
FY 15/16 - See Capital Outlay Summary for detail	8	varies	250,000	250,000	-
TOTAL CAPITAL OUTLAY				\$ 478,350	\$ 15,000



Operating Budget

Public Safety

■ Fire ■

Police



FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost effective service to those in need.

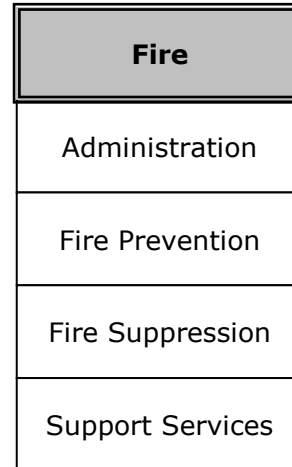
DESCRIPTION

The Lake Havasu City Fire Department is a full-service, all-hazard fire, rescue and EMS department providing many services to the community.

Fire Administration is located in City Hall and provides administrative and clerical support for the entire department. The Fire Chief and his Division Chiefs are housed at this location along with the clerical staff. Permitting, requests for information or reports, along with all other clerical duties are handled from this location.

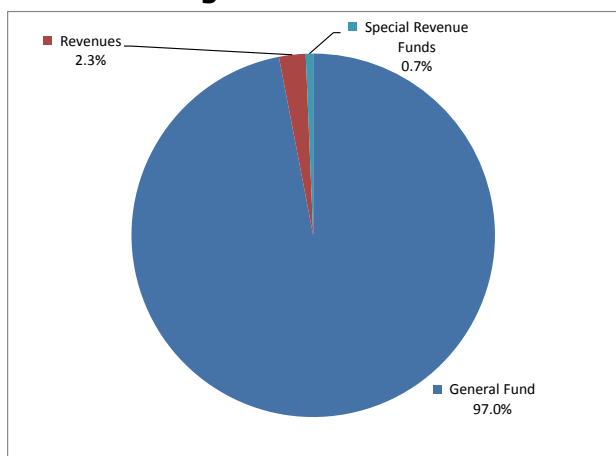
Emergency services responded to emergency requests including fire suppression, emergency medical, hazardous materials and technical rescue, to name a few. Emergency responses for calendar year 2014 were 8,061 with 133 of those incidents involving fires to a variety of properties. Services are delivered from six fire stations, and the department has five paramedic engine companies and one paramedic ladder truck.

Organization Chart

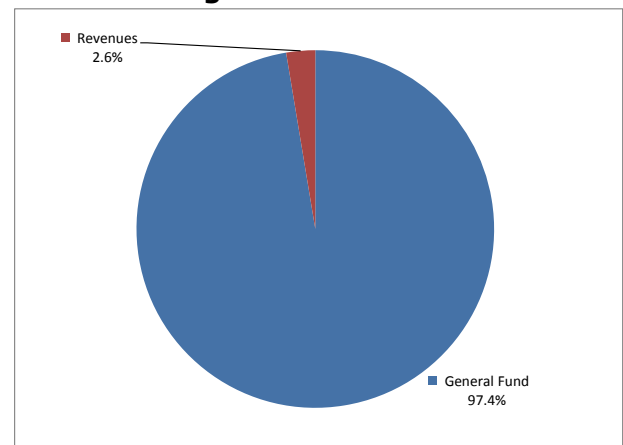


Fire investigations, fire inspections, plan reviews and public education classes are coordinated by the Fire Prevention Division. During 2014, over 2,295 fire inspections and 370 plan reviews were conducted with 472 permits issued bringing in \$53,522 in permit revenue. 482 classes were taught by our Public Education Specialist, and as a result, 11,050 students received the training. Fire Investigators spent approximately 156 hours investigating 31 structure fires, which proved that 5 were caused by arson.

Funding Source FY 2015-16



Funding Source FY 2016-17



FIRE DEPARTMENT

DESCRIPTION (CONT.)

Our city is fortunate to have the Community Emergency Response Team, or CERT, as an additional resource to pull from. CERT is an all-volunteer organization whose members receive training to prepare them in the event of an emergency or disaster. They provide immeasurable assistance to the Fire Department at larger-scale emergencies and/or the many special events in Lake Havasu City that often involve medical and/or fire safety services provided by the Fire Department.

ACCOMPLISHMENTS 2013-2015

- In 2013, our EMTs and paramedics saved over 252 lives that could have perished had our medics not intervened. Outcomes such as these are what we strive to exceed every year.
- The Fire Department met its goal to meet or exceed state certification requirements for positions requiring those standards 100% of the time in 2013.
- Throughout 2013, 470 public education classes were taught with 100% of K-6 grade classes in the public school system receiving fire safety instruction, thereby meeting our goal.
- New computer software and technology was installed in the fire engines, dispatch center and all fire stations for better dispatching, response information and more precise documentation.
- Eight outdated defibrillators were replaced with ones having new, up-to-date and more advanced technology.
- The radio replacement program came to a close with the final purchase of new radios through grants that we received.
- A replacement program for most of the major assets in the department was developed in 2013 and 2014, which included station repairs and refurbishing.
- Staff worked together to develop departmental strategic and succession plans containing elements for the next 5 and 10 years.
- We hoped the P3 (Public-Private Partnership) program would become a pilot program for other agencies throughout the country to follow. Unfortunately, 18 months after the program began, software communication problems continued to plague the program, and AMR became focused on implementing a new System Status Management program for their company. The P3 program came to an end on December 15, 2013. However, the goals of the program still remain—faster response times by AMR and AMR ambulances responding to all Level A calls in the city.
- 2014 stats indicate that through the efforts of our firefighters and paramedics we were able to save over \$11.8 million of the \$13 million in property, which was in danger of being destroyed by fire or other hazards.
- In addition, over 499 lives in our community were improved through advanced medical intervention, lives whose outcomes may have ended very differently if our medics had not intervened. These incidents do not account for the many patients that suffered from other medical conditions or emergencies that are not of a life-threatening nature.
- The Fire Department met its goal to meet or exceed state certification requirements for positions requiring those standards 100% of the time in 2014.
- Throughout 2014, 482 public education classes were taught, and our goal to teach fire safety instruction to 100% of K-6 grade classes in the public school system was accomplished.

FIRE DEPARTMENT

ACCOMPLISHMENTS 2013-2015 (CONT.)

- As the P-3 program, which began in 2012, came to a close, the Fire Department began a new program, the Alternative Response Vehicle (ARV) program. We established the program in July of 2014, and for the first time in over 34 years, the Fire Department saw a decline in requests for emergency services, which was a decline the ARV program helped create. This program specifically reaches out to chronic obstructive pulmonary disease (COPD) and congestive heart failure (CHF) patients to educate and assist them with their health care plans. Through these efforts, a reduction in high rate 9-1-1 users has been realized.
- In addition to the ARV unit's success, the delivery and outfitting of five new Pierce apparatus began in the spring of 2014. Thanks to some of our very talented firefighters, an extensive outfitting process of the four engines and 110' quint took place, and all five apparatus were placed into service by late fall of 2014.



FIRE DEPARTMENT

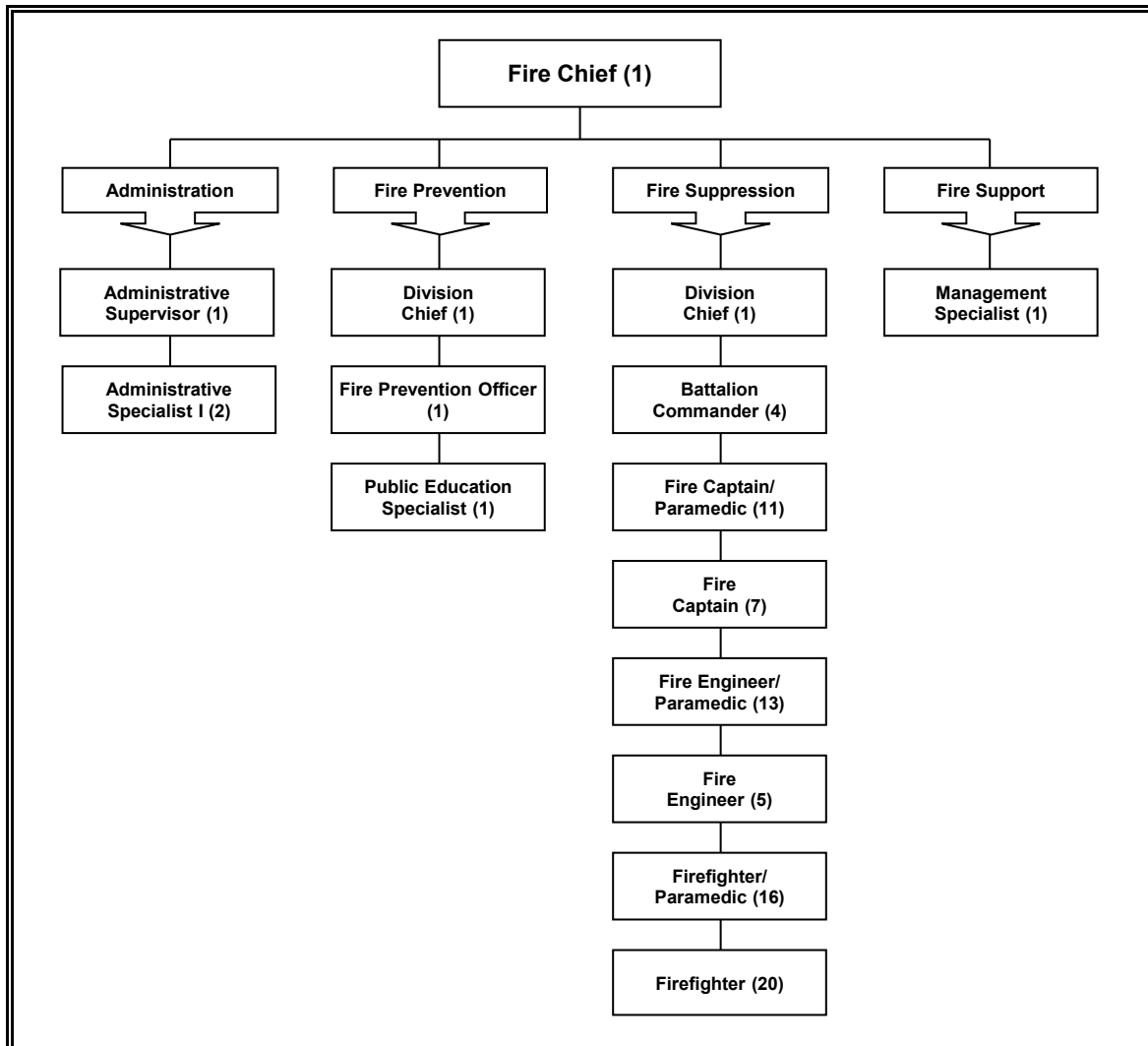
PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Goal - Provide quality emergency services to the citizens and visitors of Lake Havasu City				
◇ Preserve the City's ISO rating of three	2014	2015	2016	2017
✓ Lake Havasu City's ISO Rating	3	3	3	3
◇ Comply with NFPA Standard 1710, arrive at emergency fire scenes with four personnel within 5 minutes or less 95% of the time.				
✓ Percent of structure fires with four personnel at fire scenes within in 5 minutes or less.	53%	50%	50%	50%
◇ Per NFPA Standard 1710, arrive at emergency medical scenes with two EMS personnel within 9 minutes or less 95% of the time.				
✓ Percent of EMS scenes with 2 EMS personnel in 9 minutes or less.	97%	99%	99%	99%
◇ Provide advanced life support (paramedic) on 100% of emergency medical responses				
✓ Responses with advance life support available	99%	99%	99%	99%
◇ Save over 90% of all property that is involved in fire or other hazardous incidents from further loss or damage				
✓ Percent of Property values saved	91%	90%	90%	90%
➤ Goal - Preserve firefighter safety and well-being				
◇ Meet OSHA standards 100% of the time on both emergency scenes and while at the workplace.				
✓ Percentage where OSHA standards are met on emergency scenes and at the workplace.	85%	90%	100%	100%
➤ Goal - Maintain training and certifications as required by authoritative agencies				
◇ Ensure that required training is successfully completed by all companies				
✓ Percent of companies successfully completing required training	85%	85%	90%	90%
◇ Fire Department personnel will meet or exceed state certification requirements for positions requiring those standards 100% of the time				
✓ Percent of personnel meeting state certifications	100%	100%	100%	100%
➤ Goal - Reduce the threat of fire and life safety responses by providing fire prevention services and public education				
◇ Provide plan review response within 14 days of submittal at least 100% of the time on commercial projects				
✓ Plan review response within 14 days of submittal on commercial projects	99%	99%	100%	100%
◇ Provide fire safety public education programs to 100% of K-6 grade classes in the public school system				
✓ K-6 grade classes in public school system receiving fire safety classes	100%	100%	100%	100%

FIRE DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Fire Department	Fire Chief	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0
	Battalion Commander	4.0	4.0	4.0	4.0
	Fire Captain/Paramedic	10.0	11.0	11.0	11.0
	Fire Captain	8.0	7.0	7.0	7.0
	Fire Engineer/Paramedic	12.0	12.0	13.0	13.0
	Fire Engineer	6.0	6.0	5.0	5.0
	Firefighter/Paramedic	17.0	16.0	16.0	16.0
	Firefighter	19.0	20.0	20.0	20.0
	Fire Prevention Officer	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Public Education Specialist	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	85.0	85.0	85.0	85.0

POSITION CLASSIFICATION STRUCTURE FY 15-16



FIRE DEPARTMENT

Fire Department	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 5,011,710	\$ 5,310,273	\$ 5,094,933	\$ 5,174,439	\$ 5,235,882
Salaries - Part-Time	24,114	25,738	44,588	40,780	40,780
OT, Standby & Shift Differential	469,910	469,742	950,751	1,055,437	1,055,437
Benefits & Taxes *	2,871,916	3,199,222	3,565,549	4,350,646	3,899,866
Retention Payout	237,735	-	-	-	-
Other: Retiree Health Savings, PTO Payout, Cell Phone Reimb.	75,087	66,757	111,741	162,368	47,047
	8,690,472	9,071,732	9,767,562	10,783,670	10,279,012
Operation & Maintenance					
Professional Services	72,691	71,158	74,583	78,911	81,776
Utilities	103,784	97,558	103,500	111,000	114,700
Repairs & Maintenance (including cleaning)	283,501	237,127	218,549	182,595	179,695
Meetings, Training & Travel	51,073	60,854	75,100	91,600	74,800
Supplies	393,263	437,964	522,562	573,825	504,815
Other	23,592	20,695	32,240	47,215	33,265
	927,904	925,356	1,026,534	1,085,146	989,051
Capital Outlay	229,392	2,965,017	20,000	94,000	-
Subtotal Expenditures	\$ 9,847,768	\$ 12,962,105	\$ 10,814,096	\$ 11,962,816	\$ 11,268,063
Debt Service	179,810	266,967	289,582	288,011	287,932
TOTAL EXPENDITURES	\$ 10,027,578	\$ 13,229,072	\$ 11,103,678	\$ 12,250,827	\$ 11,555,995

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
Holmatro Power Unit	1	25,000	25,000	25,000	-
Lifepak	2	27,000	54,000	54,000	-
Thermal Imaging Camera	2	7,500	15,000	15,000	-
TOTAL CAPITAL OUTLAY				\$ 94,000	\$ -

* Increase in Benefits and Taxes in FY 2015-16 followed by a decrease in FY 2016-17 is due to the Public Safety Personnel Retirement System (PSPRS) contribution rates. The Fire Department PSPRS gave the City the option to either contribute based on an after phase-in rate of 34.42% over 3 years or a before phase-in rate of 41.98% for 1 year in order to fund the unfunded liability. The City decided to contribute the higher rate in FY 2015-16 resulting in approximately a \$635,000 increase from the FY 2014-15 budget to receive the higher rate of return on investment. The FY 2016-17 budget includes an estimated contribution rate of 34.26%.



Operating Budget

Public Safety

Fire

■ Police ■



POLICE DEPARTMENT

MISSION STATEMENT

Ensure a safe and secure community with the vision of being recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of

Organization Chart

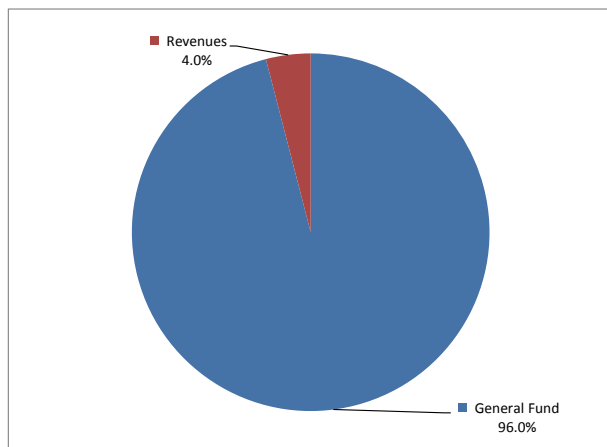


every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Website Notifications, and Volunteer Programs.

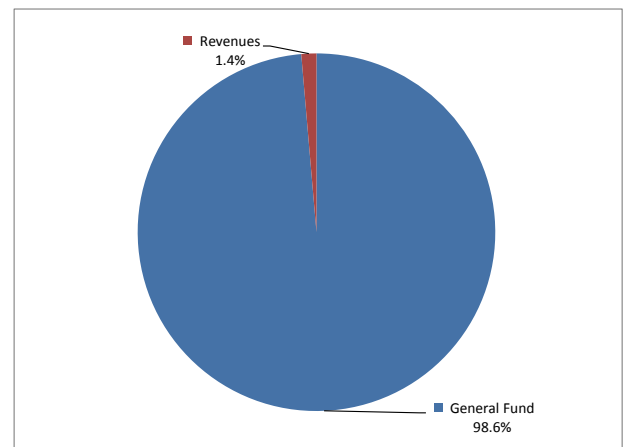
ACCOMPLISHMENTS 2013 - 2015

- The department continued to support the Western Arizona Law Enforcement Training Academy (WALETA). The academy is housed at the Water Safety Center located at 1801 Highway 95 South in Lake Havasu City. The academy graduated the very first Military Police Transition Training Program

Funding Source FY 2015-16



Funding Source FY 2016-17



POLICE DEPARTMENT

ACCOMPLISHMENTS 2013-2015 (CONT.)

in August 2014. The program is an accelerated academy for those individuals leaving military police duty and pursuing civilian law enforcement jobs.

- WALETA graduated 13 recruits from five agencies in December 2013 in the 13th basic academy and has 15 recruits from six agencies currently attending the 14th basic academy that started in January 2014. WALETA graduated 18 recruits from eight agencies in December 2014 in the 15th basic academy and graduated 21 dispatchers from 11 agencies in January 2015. Basic Class 16 is in progress with 19 recruits. The department now furnishes a full-time sergeant to WALETA as the academy supervisor.
- WALETA graduated class #13-03 with 15 dispatchers from 11 agencies in July 2013 and class #14-04 with 16 dispatchers from seven agencies in January 2014.
- The Lake Havasu City Police Department's Special Weapons and Tactics team (SWAT) served over 23 high risk search warrants and successfully handled five different barricaded suicidal subject call-outs and one agency assist for the FBI where the SWAT team located a prisoner that escaped out of La Paz County Jail.
- The Street Crimes Unit remained active by addressing specific, usually significant, crime problems and areas, managing the Repeat Offender Program, and reviewing liquor license applications.
- The Police Chaplain program welcomed a new member into the program. The Chaplain program was also expanded to include weekly one-on-one counseling services in the Police Department's jail. Once a week, a Chaplain comes to the jail and offers faith-based counseling services to inmates.
- The Crisis Negotiations Team was called out four times during FY 2013-14, providing negotiation support to Patrol and SWAT.
- Criminal Investigations Bureau detectives recovered stolen property worth a total of \$292,000 during FY 2014-15 and filed a total of 125 felony complaints.
- Detectives from the Special Investigations Bureau made a total of 136 felony adult arrests during FY 2013-14. In addition, the detectives seized approximately 24.5 pounds of marijuana, 1.77 pounds of heroin, 2.9 pounds of methamphetamine, and 131 marijuana plants during the same time period.
- The department has expanded the number of programs utilized in our jail. Programs are in place that allow citizens to maintain their local employment while serving a sentence, utilize inmate workers for various duties around the department (resulting in a reduction of City expenditures) and reduces the amount of expenditures paid to outside facilities. The jail staff has also brought into the jail weekly alcohol abuse classes, drug abuse classes, and weekly counseling for inmates. The department jail staff also works closely with the Veteran's Court and provides veterans with methods to reduce or eliminate the long-term effects of a criminal record.
- The Animal Control Unit continued to operate with two full time animal control officers who provide coverage seven days a week. Both officers come to the department with previous animal control experience from agencies in California. Their experience has proven invaluable with bringing the department up to date with current animal control procedures and methods.

POLICE DEPARTMENT

ACCOMPLISHMENTS 2013-2015 (CONT.)

- The Citizen Police Academy continued to be very popular amongst our citizens. Beyond the relationships formed in the classroom, the department enjoys ongoing relationships with the graduates who elect to join the Citizen Police Academy Alumni Association. The Association provides volunteers for events such as Halloween Fright Night, Operation Prom Night and Prom Promise, and the newly started Shop with a Cop program.
- The Department worked closely with the City's Events Coordinator, the Hospitality Association and Visitors and Convention Bureau to ensure safe and successful events for our City.
- A total of 450 Lake Havasu City 5th graders graduated from the 3rd annual NOVA program. The NOVA program continues to serve as a valuable partnership between the department, the school district, and the city's youth. While the program is primarily geared towards children in the 5th grade, follow up programs are taught in 7th and 9th grades as well. NOVA replaced the DARE program in 2013.
- The Explorer Program continued to remain active and popular amongst the youth. The Explorers attended the Chandler Tactical Competition and brought back three first place trophies from various exercises. The department hosted the 7th annual Mohave Law Enforcement Explorer Academy in June 2015.
- The department and the Citizen Police Academy Alumni (CPAA) hosted the first annual Shop with a Cop event. Officers and CPAA representatives assisted the children as they Christmas shopped for their families and themselves using money donated to the CPAA.
- The Crisis Negotiations Team was called out five times during FY 2014-15, providing negotiation support to Patrol and SWAT, including call-outs to assist the La Paz County Sheriff's Office and the Colorado River Indian Tribes Police Department on critical incidents in their jurisdictions.
- Beginning in August, 2014, a project to enhance the security of the department's evidence storage rooms was initiated. The project will improve the security of the rooms by installing a two-stage authentication process for entry into all evidence storage areas as well as the installation of high-resolution, motion activated video cameras. The project also includes a video management software program that is capable of recording and storing all video cameras in the department. Possible future expansion of the system will include other city-owned video cameras. The project was expanded to include new door access card entry points for all secure doors of the police department.
- Criminal Investigations Bureau detectives recovered stolen property worth a total of \$237,000 during the months of July, 2014, through January, 2015. Detectives filed a total of 60 felony complaints during the same time frame.
- Detectives from the Criminal Investigations Bureau responded to officer-involved shootings in Bullhead City and Kingman in a three week time span. Criminal Investigations Bureau detectives also assisted with our own officer-involved shooting.
- Detectives from the Special Investigations Bureau made a total of 86 felony adult arrests during the months of July through January of FY 2014-15. In addition, the detectives seized approximately 19.7 pounds of marijuana, .85 pounds of heroin, 3.17 pounds of methamphetamine, 472 marijuana plants, and 88 illegal marijuana edible products during the same time period.

POLICE DEPARTMENT

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 13-14	Estimated FY 14-15	Projected FY 15-16	Projected FY 16-17
STRATEGIC ACTION PLAN # III - COMMUNITY				
➤ Maintain acceptable response times to Priority I calls				
◇ Monitor the Computer Aided Dispatch response time data				
✓ Percent of time response to Priority I calls meets average response time of 5:00 (min:sec)	98%	99%	99%	100%
➤ Market continued growth and improvements for the Neighborhood Watch Program				
◇ Community programs and announcements				
✓ Neighborhood Groups	182	143	150	175
✓ Number of members	1,400	1,375	1,425	1,500
➤ Provide safe streets with traffic enforcement as a means to reduce traffic accidents				
◇ Traffic information				
✓ Accident ratio per 1,000 population	20.78	19.43	19.44	19.55
➤ Maintain constant vigilance towards the apprehension of serious criminal offenders				
◇ Reduce crime by supporting the exchange of intelligence information, proper crime scene investigations, and sound investigative practices				
✓ Number of Part I Offenses Reported	1,259	1,196	1,136	1,079
✓ Number of Part I Offenses Cleared	441	463	486	511
✓ Percent of Part I Reported Offenses Cleared*	35%	39%	43%	47%
➤ Provide animal control services, ensuring animal health and protection of the citizens				
◇ Reduce number of animals impounded by increasing licensing of pets				
✓ Number of calls for service	3,031	3,145	3,208	3,272
✓ Number of licenses sold	5,744	5,811	5,881	5,951
✓ Number of animals impounded	370	340	325	315
✓ Number of animals returned to owner, not requiring impound	74	76	80	85
*Cases reported and cleared may cross fiscal years				

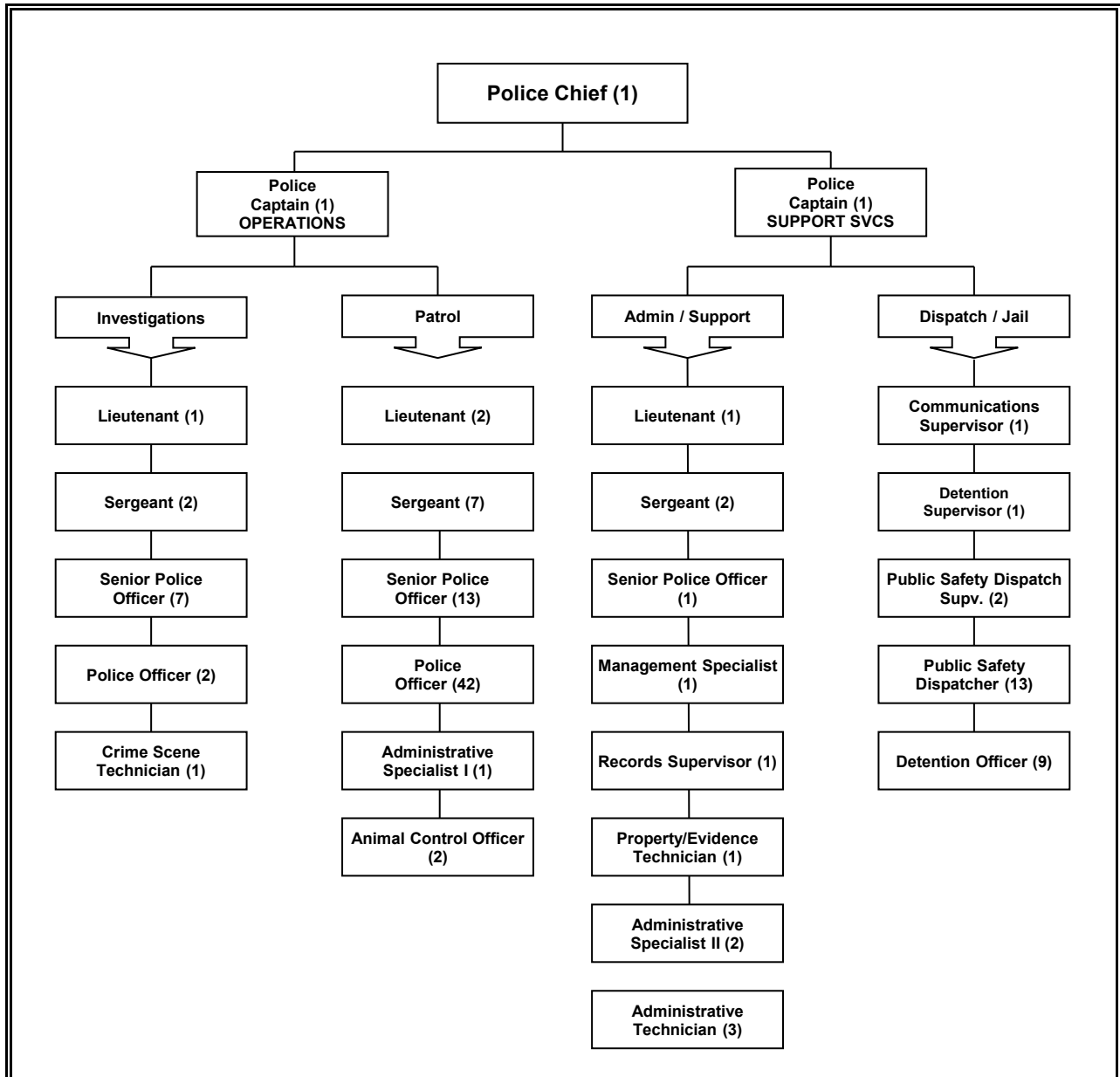
POLICE DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Police Department	Police Chief	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0
	Management Specialist	1.0	1.0	1.0	1.0
	Communications Supervisor	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0
	Police Officer, Senior	31.0	23.0	21.0	20.0
	Police Officer	34.0	42.0	44.0	45.0
	Detention Supervisor	1.0	1.0	1.0	1.0
	Records Supervisor			1.0	1.0
	Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0
	Public Safety Dispatch Lead	1.0	1.0		
	Administrative Specialist II	2.0	2.0	2.0	2.0
	Property/Evidence Technician	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	1.0	1.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0
	Crime Scene Technician			1.0	1.0
	Animal Control Officer	2.0	2.0	2.0	2.0
	Detention Officer	9.0	9.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0
TOTAL POSITIONS		121.0	121.0	121.0	121.0



POLICE DEPARTMENT

POSITION CLASSIFICATION STRUCTURE FY 15-16



POLICE DEPARTMENT

Police Department - All Functions					
Expenditures	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$ 4,476,751	\$ 4,664,506	\$ 6,481,307	\$ 6,555,147	\$ 6,656,828
Salaries - Part-Time	179,266	166,804	254,677	252,276	255,876
OT, Standby & Shift Differential	2,206,196	2,459,542	599,392	646,850	646,165
Benefits & Taxes *	3,167,421	3,450,680	4,114,266	4,799,942	4,399,649
Retention Payout	314,045	-	-	-	-
Other: Retiree Health Savings, Cell Phone Reimb., PTO Payout	130,827	169,182	190,106	62,145	87,062
	10,474,506	10,910,714	11,639,748	12,316,360	12,045,580
Operation & Maintenance					
Professional Services	199,933	252,795	274,794	293,613	275,010
Utilities	183,341	157,803	153,323	157,058	157,058
Repairs & Maintenance (including cleaning)	285,885	378,651	270,608	282,866	279,866
Vehicle/Equip. Replacement Prog: Lease	-	-	-	26,246	26,246
Meetings, Training & Travel	51,751	64,540	92,400	88,450	84,650
Supplies	534,763	587,142	691,532	714,155	567,881
Outside Contracts	738,000	846,554	673,274	723,274	723,274
Other	11,256	14,448	12,088	35,312	35,347
	2,004,929	2,301,933	2,168,019	2,320,974	2,149,332
Capital Outlay	53,809	506,647	384,926	126,000	65,000
Subtotal Expenditures	\$ 12,533,244	\$ 13,719,294	\$ 14,192,693	\$ 14,763,334	\$ 14,259,912
Debt Service	-	26,247	26,248	-	380,445
TOTAL EXPENDITURES	\$ 12,533,244	\$ 13,745,541	\$ 14,218,941	\$ 14,763,334	\$ 14,640,357

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
OSSI Project	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
New					
Fuel Management System	1	25,000	25,000	-	25,000
Range Improvements	1	20,000	20,000	20,000	-
Replacement					
Boat Motor	2	20,000	40,000	-	40,000
SCBA System	1	6,000	6,000	6,000	-
TOTAL CAPITAL OUTLAY				\$ 126,000	\$ 65,000

* Increase in Benefits and Taxes in FY 2015-16 followed by a decrease in FY 2016-17 is due to the Public Safety Personnel Retirement System (PSPRS) contribution rates. The Police Department PSPRS gave the City the option to either contribute based on an after phase-in rate of 37.56% over 3 years or a before phase-in rate of 45.95% for 1 year in order to fund the unfunded liability. The City decided to contribute the higher rate in FY 2015-16 resulting in approximately a \$635,000 increase from the FY 2014-15 budget to receive the higher rate of return on investment. The FY 2016-17 budget includes an estimated contribution rate of 36.70%.





Other Operating Budgets

Debt Service Fund

General Services

Improvement District Funds

Metropolitan Planning Organization

Miscellaneous Grant Funds

Refuse Fund

Tourism/Economic Development Fund

Vehicle/Equipment Replacement Fund

Facilities Maintenance Fund



DEBT SERVICE FUND

MISSION STATEMENT

Provide and maintain capital to fund obligations of various bonds issued throughout the years.

DESCRIPTION

The Debt Service Fund is used to provide the debt service requirements for the 2008 GADA Revenue Bonds. The 2008 obligations were issued to provide \$2,615,000 to purchase a perpetual easement from the Arizona State Land Department for a second bridge to the Island. The funding for the debt service payments comes from the 2% City sales tax.

ACCOMPLISHMENTS 2013-2015

- Successfully funded the debt service obligations.

OBJECTIVES 2015-2017

- Continue to provide adequate capital to pay debt service for all governmental fund City projects that require financing.

Debt Service Fund	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Expenditures					
Principal & Interest	\$ 237,090	\$ 235,885	\$ 239,996	\$ 236,750	\$ 239,646



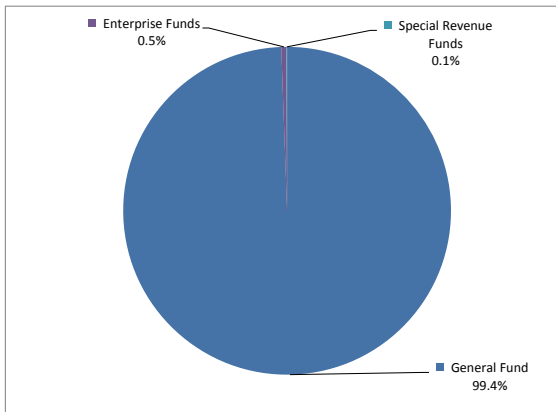
Currituck Beach Lighthouse

GENERAL SERVICES

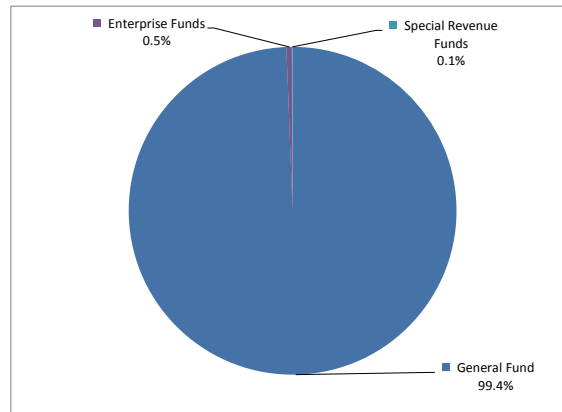
DESCRIPTION

This cost center is responsible for citywide functions such as maintenance and utilities for City Hall, general liability insurance, social service programs, development agreement commitments and the General Fund Contingency.

Funding Source FY 2015-2016



Funding Source FY 2016-2017



Fire Island Lighthouse

GENERAL SERVICES

General Government Expenditures	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operation & Maintenance					
Professional Services	\$ 267,933	\$ 505,806	\$ 685,936	\$ 422,395	\$ 368,498
Utilities	77,031	79,578	78,500	84,500	84,500
Repairs & Maintenance (including cleaning)	78,694	68,673	81,466	63,759	63,759
Vehicle/Equip. Replacement Prog: Lease	15,955	15,630	15,775	15,775	15,775
Insurance & Claims	332,210	240,738	464,745	580,218	580,218
Meetings, Training & Travel	-	1,080	-	-	-
Supplies	34,181	258,602	240,495	34,600	31,200
Interfund Cost Allocation	(4,797,529)	(4,058,943)	(3,413,893)	(4,087,790)	(4,003,055)
Outside Contracts	666,494	623,221	610,000	550,000	500,000
Other	197,291	96,517	97,436	218,746	223,394
	(3,127,740)	(2,169,098)	(1,139,540)	(2,117,797)	(2,135,711)
Capital Outlay	5,579	4,996	19,200	5,000 *	5,000 *
Subtotal Expenditures	\$ (3,122,161)	\$ (2,164,102)	\$ (1,120,340)	\$ (2,112,797)	\$ (2,130,711)
Community Investment Program	407,575	28,714	-	-	-
Contingency	-	-	750,000	750,000	750,000
Debt Service	443,988	598,119	748,242	747,930	734,602
TOTAL EXPENDITURES	\$ (2,270,598)	\$ (1,537,269)	\$ 377,902	\$ (614,867)	\$ (646,109)

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -

* The \$5,000 budgeted under capital outlay is an asset addition for the tax of a phone system the City purchased in FY 2011-12. The phone system was part of a lease, but the tax for the phone system was not included in the original lease amount and is being billed with the scheduled lease payments.

Grant Funding Expenditures	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Havasu for Youth	\$ 25,000	\$ 55,000	\$ 20,000	\$ -	\$ -
Havasu Future Foundation	-	-	-	5,000	-
HAVEN Family Resource Center	-	2,000	2,000	10,000	10,000
Lake Havasu Search & Rescue	-	1,000	1,000	2,000	2,000
Patriotic Americans for Constitutional Education	-	1,000	1,000	2,000	2,000
Social Services Interagency Council	110,000	125,000	150,000	175,000	175,000
Special Olympics Arizona	1,073	758	1,000	-	-
TOTAL GRANT FUNDING	\$ 136,073	\$ 184,758	\$ 175,000	\$ 194,000	\$ 189,000

IMPROVEMENT DISTRICT FUNDS

MISSION STATEMENT

Oversee the operation, maintenance, repair, and improvements within the boundaries of the districts.

DESCRIPTION

#2 London Bridge Plaza. Maintain and operate the parking lot, electric lights, water service, and landscaping at the plaza.

#4 McCulloch Median. Maintain Wheeler Park and the median landscaping on McCulloch Boulevard from Smoketree Avenue to Lake Havasu Avenue and provide water and electric service.

ACCOMPLISHMENTS 2013-2015

- Monitored monthly water consumption for both districts.
- Performed inventory and coordinated repair of gas lamps for District #4.
- Calculated annual tax levies to cover district costs.

OBJECTIVES 2015-2017

- Continue to monitor the operations of each district.
- Continue to act as liaison between the districts and the electric company to resolve disputes.
- Continue to calculate annual tax levies to cover district costs.

LHC Improvement Districts Expenditures	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
#2 London Bridge Plaza	\$ 19,810	\$ 14,115	\$ 14,757	\$ 16,345	\$ 16,822
#4 McCulloch Median	70,103	70,076	71,169	70,734	70,969
TOTAL EXPENDITURES	\$ 89,913	\$ 84,191	\$ 85,926	\$ 87,079	\$ 87,791

METROPOLITAN PLANNING ORGANIZATION

MISSION STATEMENT

To provide open leadership and guidance for regional transportation planning through a cooperative effort that will result in a practical and positive growth model beneficial to residents, visitors and businesses.

DESCRIPTION

The 2010 United States Census reflected an increase in the Lake Havasu City population, surpassing 50,000. The result of the increase is a Federal mandate to establish a Metropolitan Planning Organization. On March 26, 2013, Arizona Governor Jan Brewer issued a formal letter to Federal Highway Administration authorizing the establishment of the Lake Havasu Metropolitan Planning Organization.

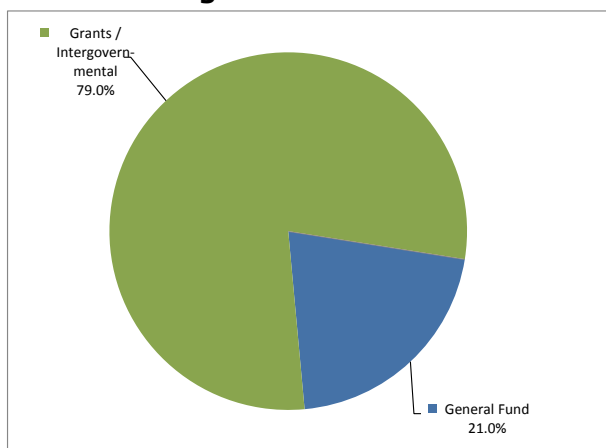
As the transportation planning organization within the planning area boundary, Lake Havasu Metropolitan Planning Organization will be responsible for developing a Unified Planning Work Program (UPWP) and budget in collaboration with all members of Lake Havasu Metropolitan Planning Organization to include Arizona Department of Transportation (ADOT), Lake Havasu City and Mohave County. Additionally, the UPWP will be developed in cooperation with the Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA) using a cooperative and

comprehensive (3-C) transportation planning process within the Lake Havasu Metropolitan Planning Organization planning boundary.

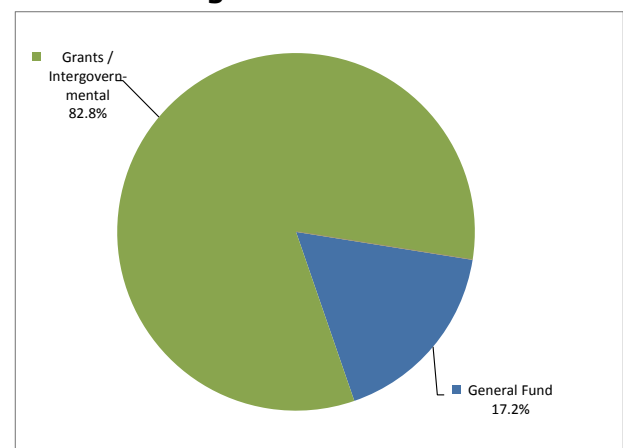
ACCOMPLISHMENTS 2013-2015

- The Manager and Administrative personnel were hired for the Lake Havasu Metropolitan Planning Organization.
- Fiscal Year 2014 UPWP & budget was prepared and approved by FHWA.
- Fiscal Year 2015 UPWP & budget was prepared and approved by FHWA.
- Fiscal Year 2016 UPWP & budget was prepared and submitted to ADOT.
- The Title VI Plan was developed and approved by ADOT.
- The Limited English Proficiency Plan (LEP) was developed and approved by ADOT.
- The Public Involvement Plan (PIP) was developed and approved by ADOT.
- The fiscal year operational planning budget was prepared and approved.
- Began the process of developing policies and procedures for the Lake Havasu Metropolitan Planning Organization.
- Hired a consultant for the development of the Regional Transportation Plan and began the development process.

Funding Source FY 2015-16



Funding Source FY 2016-17



METROPOLITAN PLANNING ORGANIZATION

ACCOMPLISHMENTS 2013-2015 (CONT.)

- An Internal Transportation Improvement Program (TIP) was developed and implemented.
- Applied for Fiscal Year 2015 Highway Safety Improvement Program (HSIP) grant in the amount of \$300,000 for a Safety Study – approval was received.
- Assisted Lake Havasu City staff with their HSIP grant – approval was received for \$385,000 to span over 4-years.
- Applied for Fiscal Year 2016 HSIP Grant for safety improvements within the Lake Havasu Metropolitan Planning Organization Boundary in the amount of \$316,393.
- Prepared Request for Qualifications for the Safety Study.
- Began the process for development of the Safety Study.
- Updated the Title VI Policy, Limited English Proficiency Plan and Public Involvement Plan and submitted to ADOT.

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 12-13	Actual FY 13-14	Projected FY 14-15	Projected FY 15-16
STRATEGIC ACTION PLAN # I - CITY FISCAL HEALTH				
STRATEGIC ACTION PLAN # II - INFRASTRUCTURE ASSETS				
STRATEGIC ACTION PLAN # III - COMMUNITY				
STRATEGIC ACTION PLAN # V - ECONOMIC GROWTH				
➤ Organize and appoint an Executive Board of Directors to oversee LHMPPO				
◇ Coordinate with LHMPPO member agencies				
✓ Coordinate with Lake Havasu City Council to appoint three (3) Councilmembers to the Executive	N/A	100%	100%	100%
✓ Coordinate with the Mohave County Board of Supervisors to appoint one (1) local District Supervisor to the Executive Board	N/A	100%	100%	100%
✓ Coordinate with the Arizona Department of Transportation to appoint one (1) State Transportation Board Member to the Executive Board	N/A	100%	100%	100%
✓ Adopt Articles of Incorporation and Executive Board Bylaws	N/A	100%	100%	100%
➤ Organize LHMPPO Staff				
◇ Hire staff (2) to manage LHMPPO				
✓ Hire the Metropolitan Planning	N/A	100%	100%	100%
✓ Hire the Administrative Specialist	N/A	100%	100%	100%

METROPOLITAN PLANNING ORGANIZATION

PERFORMANCE MEASURES

Goals, Objectives, and Measures	Actual FY 12-13	Actual FY 13-14	Projected FY 14-15	Projected FY 15-16
➤ Organize and appoint a Technical Advisory Committee to oversee and develop LHMPO projects				
<ul style="list-style-type: none"> ◊ Coordinate with LHMPO member agencies <ul style="list-style-type: none"> ✓ Coordinate with Lake Havasu City to appoint two (2) Operations Department staff members to the 	N/A	100%	100%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Coordinate with the Mohave County Board of Supervisors to appoint one (1) Public Works staff member to the Committee 	N/A	100%	100%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Coordinate with the Arizona Department of Transportation to appoint one (1) Planning staff member to the Committee 	N/A	100%	100%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Coordinate with WACOG to appoint one (1) Planning staff member to the Committee 	N/A	100%	100%	100%
➤ Develop and implement a Federal Highways approved Unified Planning Work Program and Budget for LHMPO projects				
<ul style="list-style-type: none"> ◊ Coordinate with LHMPO member agencies and Technical Advisory Committee <ul style="list-style-type: none"> ✓ Approval by the Executive Board 	N/A	100%	100%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by the Technical Advisory Committee 	N/A	100%	100%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by FHWA 	N/A	100%	100%	100%
➤ Develop and implement an FHWA/ADOT approved Long Range Transportation Plan (LRTP) and Transportation Improvement Program				
<ul style="list-style-type: none"> ◊ Coordinate with LHMPO member agencies <ul style="list-style-type: none"> ✓ Approval by the Executive Board 	N/A	100%	20%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by the Technical Advisory Committee 	N/A	100%	20%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by FHWA 	N/A	100%	0%	100%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by ADOT 	NA	100%	0%	100%
➤ Develop and implement an ADOT approved Strategic Transportation Safety Plan (STSP) for the LHMPO				
<ul style="list-style-type: none"> ◊ Coordinate with LHMPO member agencies <ul style="list-style-type: none"> ✓ Approval by the Executive Board 	N/A	N/A	0%	80%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by the Technical Advisory Committee 	N/A	N/A	0%	80%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by FHWA 	N/A	N/A	0%	0%
<ul style="list-style-type: none"> <ul style="list-style-type: none"> ✓ Approval by ADOT 	N/A	N/A	0%	0%

METROPOLITAN PLANNING ORGANIZATION

Department (Fund)		FY 13-14	FY 14-15	Adopted	Approved
				FY 15-16	FY 16-17
Metropolitan Planning (MPO)	City Planner, Senior	1.0			
	Metropolitan Planning Manager		1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
TOTAL POSITIONS		2.0	2.0	2.0	2.0

Metropolitan Planning Organization		Actual	Budget		
Expenditures		FY 13-14	FY 14-15	FY 15-16	FY 16-17
Personnel					
Salaries - Full-Time	\$	62,209	\$ 117,301	\$ 116,702	\$ 119,274
Benefits & Taxes		21,596	47,346	47,193	47,730
		83,805	164,647	163,895	167,004
Operation & Maintenance					
Professional Services		3,290	413,064	358,939	96,639
Utilities		22	2,300	2,000	2,500
Repairs & Maintenance (including cleaning)		66	2,500	2,100	2,400
Meetings, Training & Travel		2,977	12,000	10,000	11,119
Supplies		13,191	19,500	7,172	6,872
Interfund Cost Allocation		(611)	(96,476)	(96,319)	(43,534)
Other		6,152	10,300	10,014	9,914
		25,087	363,188	293,906	85,910
Capital Outlay		21,822	-	-	-
TOTAL EXPENDITURES		\$ 130,714	\$ 527,835	\$ 457,801	\$ 252,914

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -

* The Metropolitan Planning Organization started in FY 2013-14; therefore, there were no expenditures in FY 2012-13.

MISCELLANEOUS GRANT FUNDS FY 2015-16

ADMINISTRATIVE SERVICES

CDBG Funds, \$475,112

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing and passed to the communities by WACOG. These funds are used for the administration and actual costs of a CDBG eligible activity which may include minor housing rehabilitation.

HOME Funds, \$412,500

HOME Investment Partnerships Program (HOME) funds are administered by the Arizona Department of Housing and made available to communities. The statutory purpose of the HOME program is, "to increase the number of families with decent, safe, sanitary, and affordable housing and expand the long-term supply of affordable housing."

State Special Projects, \$540,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened to entities for competitive grants. These funds can be used for any CDBG eligible activities.

Non-Specific City-Wide Grants, \$350,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE, \$16,851

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

FIRE DEPARTMENT

Non-Specific, \$80,000

Funding for future grant opportunities that may arise during the fiscal year.

AFG Grant, \$105,000

Funding for the purchase of telecom for six fire stations \$115,500 (Requires matching funds in the amount of \$10,500). Regional grant sponsored by Bullhead City and shared between 9 fire departments.

Wal-Mart Grant, \$1,000

Funding for future grant opportunities that may arise during the fiscal year.

HAVASU MOBILITY

AZ Department of Transportation, \$42,465

Funding to reimburse training expenses (RTAP Grant) \$1,550

Funding for the purchase of an ADA Bus \$65,000 (Requires matching funds in the amount of \$24,085; Local match coming from revenue of sold buses ADOT allowed Lake Havasu City to keep)

MISCELLANEOUS GRANT FUNDS FY 2015-16

POLICE DEPARTMENT

AZ Department of Homeland Security, \$78,000

Funding for future grant opportunities that may arise during the fiscal year \$40,000

Funding for ballistic equipment \$38,000

AZ Game & Fish Department, \$200,000

Funding for Police boat.

AZ Governors Office of Highway Safety, \$50,000

Funding for various traffic safety programs such as Click It or Ticket, DUI Enforcement and/or DUI Equipment.

AZ Peace Officer Standards and Training Board, \$25,000

Funding to reimburse training expenses including lodging, per diem and mileage for out of town travel.

National Tactical Officer's Association \$2,000

Funding for future grant opportunities that may arise during the fiscal year.

Bullet Proof Vests, \$7,650

Funding to reimburse city 50% of the cost of compliant armored vests.

MAGNET, \$134,383

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

OPERATIONS DEPARTMENT

HSIP, \$723,657

Funding for school crossing, warning and traffic signage. \$200,185

Funding for Regional Transportation Plan \$318,133 (Requires matching funds in the amount of \$18,133)

Funding for SR95/Kiowa Blvd. Project \$236,980 (Requires matching funds in the amount of \$13,508)

***Grants included in the list above are awarded grants, applied for grants, and grants that the City may possibly apply for if the opportunity becomes available.**



Mount Desert Rock Lighthouse

MISCELLANEOUS GRANT FUNDS FY 2016-17

ADMINISTRATIVE SERVICES

CDBG Funds, \$325,111

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing and passed to the communities by WACOG. These funds are used for the administration and actual costs of a CDBG eligible activity which may include minor housing rehabilitation.

HOME Funds, \$412,500

HOME Investment Partnerships Program (HOME) funds are administered by the Arizona Department of Housing and made available to communities. The statutory purpose of the HOME program is, "to increase the number of families with decent, safe, sanitary, and affordable housing and expand the long-term supply of affordable housing."

State Special Projects, \$750,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened to entities for competitive grants. These funds can be used for any CDBG eligible activities.

Non-Specific City-Wide Grants, \$350,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE, \$16,948

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

FIRE DEPARTMENT

Non-Specific, \$80,000

Funding for future grant opportunities that may arise during the fiscal year.

Wal-Mart Grant, \$1,000

Funding for future grant opportunities that may arise during the fiscal year.

HAVASU MOBILITY

AZ Department of Transportation, \$81,550

Funding to reimburse training expenses (RTAP Grant) \$1,550

Funding for the purchase of 2 Transit Vans \$100,000 (Requires matching funds in the amount of \$20,000)



Umpqua Lighthouse

MISCELLANEOUS GRANT FUNDS FY 2016-17

POLICE DEPARTMENT

AZ Department of Homeland Security, \$90,000

Funding for future grant opportunities that may arise during the fiscal year \$40,000

Funding for swat equipment \$50,000

AZ Game & Fish Department, \$200,000

Funding for Police boat.

AZ Governors Office of Highway Safety, \$50,000

Funding for various traffic safety programs such as Click It or Ticket, DUI Enforcement and/or DUI Equipment.

AZ Peace Officer Standards and Training Board, \$25,000

Funding to reimburse training expenses including lodging, per diem and mileage for out of town travel.

National Tactical Officer's Association \$2,000

Funding for future grant opportunities that may arise during the fiscal year.

Bullet Proof Vests, \$7,200

Funding to reimburse city 50% of the cost of compliant armored vests.

MAGNET, \$131,675

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

OPERATIONS DEPARTMENT

HSIP, \$521,272

Funding for school crossing, warning and traffic signage. \$170,232

Funding for SR95/Kiowa Blvd. Project \$372,259 (Requires matching funds in the amount of \$21,219)

***Grants included in the list above are awarded grants, applied for grants, and grants that the City may possibly apply for if the opportunity becomes available.**



Portland Head Lighthouse

REFUSE FUND

MISSION STATEMENT

Provide the most economical, safe, efficient, and satisfactory solid waste disposal possible.

DESCRIPTION

Lake Havasu City has contracted with Republic Services, Inc. to provide the citizens with refuse collection service and landfill disposal operations. Lake Havasu City provides street sweeping and hazardous waste disposal.

ACCOMPLISHMENTS 2013-2015

- Performed the billing and collection of all single family residential accounts and non-binned multi-family residential units while Republic Services, Inc. billed and collected directly from the commercial and multi-family residential units with bins.
- Provided weekly curbside refuse and recycling.

OBJECTIVES 2015-2017

- Continue to monitor landfill contract, landfill development, and waste compaction to provide maximum landfill capacity and life.
- Continue to take appropriate action to comply with all federal regulations relating to landfill operations.



Gray's Harbor Lighthouse

REFUSE FUND

Refuse Fund	Actual		Budget		
Expenditures	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Operation & Maintenance					
Professional Services	\$ 66,639	\$ 76,469	\$ 89,477	\$ 83,123	\$ 80,607
Utilities	28,546	27,437	34,000	29,000	30,000
Supplies	-	73	-	-	-
Interfund Cost Allocation	785,125	560,148	566,253	571,702	570,733
Outside Contracts	4,343,580	4,446,806	4,500,000	4,500,000	4,500,000
Other	29,741	37,684	45,673	53,335	55,555
	5,253,631	5,148,617	5,235,403	5,237,160	5,236,895
Capital Outlay	-	-	-	-	-
Subtotal Expenditures	\$ 5,253,631	\$ 5,148,617	\$ 5,235,403	\$ 5,237,160	\$ 5,236,895
Depreciation	1,175	1,175	1,175	1,175	1,175
Landfill Closure Reserve	113,577	117,415	121,470	123,114	130,501
TOTAL EXPENDITURES	\$ 5,368,383	\$ 5,267,207	\$ 5,358,048	\$ 5,361,449	\$ 5,368,571

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
N/A	-	\$ -	\$ -	\$ -	\$ -
New					
N/A	-	-	-	-	-
Replacement					
N/A	-	-	-	-	-
TOTAL CAPITAL OUTLAY				\$ -	\$ -



Barnegat Lighthouse

TOURISM/ ECONOMIC DEVELOPMENT FUND

MISSION STATEMENT

Improve the economic well-being of the community through tourism promotion and development.

DESCRIPTION

A Transient Occupancy Tax ("bed tax") is a special excise tax imposed on hotel and motel room rentals for temporary rentals (30 days or less). Lake Havasu City's bed tax is currently 3%. The dedicated restaurant and bar sales tax is 1%. Revenues from both sources are dedicated to increasing tourism and promoting economic development in the City.

The Lake Havasu City Convention and Visitors Bureau (CVB) receives 75% of the funds and is responsible for the enhancement and promotion of tourism. Its function is to develop a campaign of information, advertising, promotion, exhibition, and publicity relating to the tourism business, including the recreational, scenic, and historical attractions of the City and disseminating such information to the public through various state, national, and international media. A portion of the funds are used to support certain special events held in the City. The CVB also has the goal of enhancing the quality of life of Lake Havasu City residents with a healthy economy and with special events.

The Partnership for Economic Development (PED) receives the remaining 25% of the funds and is responsible for expanding the economic base of the community through the attraction of new business investment and expansion and retention opportunities for existing businesses to make them more competitive. The PED has developed a strategic action plan to diversify the City's economic base, strengthen the competitiveness of business real estate and development site resources, amplify local business retention and expansion efforts, strengthen the competitiveness of resident's skills to assume higher paying and career-oriented jobs, and improve public awareness about economic development.

ACCOMPLISHMENTS 2013-2015

Convention & Visitors Bureau

Over the past two years, the influence and effectiveness of the Lake Havasu City Convention & Visitors Bureau in marketing the community reached new heights. As one of only 180 accredited destination marketing organizations in the world, it bolstered nearly every one of its existing programs while undertaking several important new initiatives, as well.

The CVB's cumulative success in increasing visitor traffic was reflected in record hotel and restaurant sales in 2014, with corresponding increases in retail taxes generated for the City. The 2014 Visitor Study also documented a significant increase in overnight and long-term visitors that was separate and distinct from any natural increases in Arizona's overall tourism draw.

- The impact of www.golakehavasu.com, one of top destination websites in the state and a virtual online encyclopedia of how to enjoy the City, produced an average of 53,125 unique users and 220,250 page views per month, with 3-minute average user sessions.
 - ◇ After four years of research, every leisure activity in the City is now documented with locations, hours, times, prices, maps and comprehensive descriptions.



TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2013-2015 (CONT.)

- ◇ The website matured with a total of 850 unique content pages – including 450 event listings annually – making it the area’s event information authority, too.
 - ◇ A new responsive design makes content accessible on any type of device from smartphone to tablet to desktop. Mobile devices are now used by more than 50% of users, up from 25% in 2013.
 - ◇ As a result of ongoing search engine optimization efforts of the VISISEEK agency, more than 70% of website traffic is from search engines referrals.
 - ◇ According to the 2014 Visitor Study, the website influenced more than 38% of visitors to come to Lake Havasu City.
- A brand communications program for the City was completed. An official city logo and marketing slogan were registered as trademarks with the U.S. Patent & Trademark Office. The marks have been adopted with high profile visibility, including every CVB marketing tool from email signatures to collateral to advertising to social media.
 - ◇ A licensing agreement was executed with the City and adoption of the logo by staff has been extremely successful, from letterhead to more than 80 vehicles.
 - ◇ A brand awareness campaign, including local radio and television ads, and local posters, was launched in the spring of 2014 to build familiarity with this effort.
 - ◇ An innovative Brand Partners Program was approved to allow local businesses to show their support for the City and widespread adoption is anticipated over time.
- ◇ A different Brand Style Guide was created specifically for City Staff, Brand Partners and the CVB so the brand remains uniform and professional in all uses.
 - ◇ By the end of 2014, the Visitor Center was carrying six branded product lines accounting for 7% of annual souvenir sales.
- A comprehensive wayfinding system was refined to capitalize upon the most essential components; interpretative and pedestrian signs and kiosks were eliminated. Fieldwork generated detailed construction documents, which were turned over to the City for review. Once approved by ADOT and Council, new branded signs will lead drivers to our most popular amenities, direct cars in the Downtown District to public and customer parking lots, and replace obsolete existing directional signs around town.
 - ◇ Lake Havasu City will become the first Arizona beta test city for wayfinding and a model for other communities where tourism is important for the local economy.
 - ◇ New branded city maps reflecting wayfinding standards are already in use as a part of CVB brochures, GoLakeHavasus.com and Visitor Center hand-out maps.
 - ◇ The CVB provided logistical support for two community outreach meetings attended by over 100 citizens to foster a better understanding of the program.
 - ◇ According to the 2014 Visitor Study, our guests think directional signs would help quite a bit to find destinations in the City, in spite of GPS tools at their disposal. Only 6.6% of visitors do not think directional signs would be helpful.

TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2013-2015 (CONT.)

- The CVB continued to participate in Arizona Office of Tourism co-op advertising programs, matching our investments in selected consumer media dollar for dollar. At the same time, the CVB ramped up its own independent investments in consumer marketing.
 - ◇ In 2013, Burghardt+Dore was selected after a national search for an ad agency.
 - ◇ In spring of 2014, the CVB committed an additional \$130,000 for a TV advertising campaign in the Los Angeles and Phoenix markets.
 - ◇ In fall of 2014, the CVB committed \$40,000 for a TV ad campaign in Phoenix.
 - ◇ In spring of 2015, the CVB committed \$180,000 to TV advertising in Los Angeles and Phoenix; Las Vegas was added for the first time, too.
 - ◇ All of these programs are accompanied by branded online and print ads.
 - ◇ The number of Visitor Guides mailed annually in response to phone, email and advertising requests rose to 13,163 in 2014, up 192% in the past two years.
 - ◇ The 2014 Visitor Study documented that the percentage of overnight travelers from Los Angeles increased by 5%, with a 4.1% increase from Phoenix, increases that were five times greater than the biggest change in any other market.
- The collateral program used to market Lake Havasu City evolved to a higher level of sophistication and effectiveness. Seven different brochures (including three new additions) are now in circulation. Each has its own unique look, but they have a branded appearance that is easily recognizable as an official Lake Havasu City publication, too.
 - ◇ The "Visitors Guide" was revamped with a simpler, clean look, and new large pullout lake and city maps. The print quantity was increased by 50,000 to a total of 250,000, with distribution through 2,452 racks in seven states. According to the 2014 Visitors Study, the Visitors Guide was the top ranked planning resource.
 - ◇ A new magazine-sized Visitors Guide was produced in partnership with Today's News-Herald, with 75,000 copies printed for distribution in local hotel rooms;
 - ◇ A new "Northwest Arizona" brochure was created in partnership with Bullhead City and Kingman, to promote all three cities together as a tourism destination. A print run of 45,000 copies is being distributed in 194 surrounding communities.
 - ◇ A "Golf Guide" was created from scratch, featuring 13 golf courses within a 1.5-hour drive of Lake Havasu City. The Golf Guide, along with our "Dining Guide" and "Tour Guide," have 35,000 copies printed annually and are distributed in 65 racks in the Colorado River area, including Lake Havasu City.
 - ◇ A "London Bridge" brochure, distributed only through the Visitor Center, reaches an annual total of 13,500 visitors.
- The CVB chartered and incorporated the "Havasut Future Foundation" to champion "future quality of life projects that enhance local economic prosperity." It has been granted tax exempt 501(c)3 status by the Internal Revenue Service and is now empowered to accept tax-exempt donations and charitable grant awards.
 - ◇ Under the auspices of the Foundation, the CVB facilitated a team of 19 representatives from local business, government and economic development to make an application in the "America's Best Communities" competition.

TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2013-2015 (CONT.)

- ◇ If the team earns a spot as one of 50 top contenders on April 29, 2015, the CVB will lead a six-month effort to create the City's first economic development plan.
- The CVB continued its advocacy for stronger economic development in the City through a number of other efforts and initiatives, including:
 - ◇ The Destination Vision Plan first adopted in 2011 was revised again in 2014, listing the highest impact projects to pursue in both the private and public sector.
 - ◇ PED was recruited to write a DOT Air Service Grant and assist a local charter airline operator to expand operations with daily scheduled service to Phoenix.
 - ◇ An Ad Hoc Committee comprised of the six major nonprofit agencies charged with economic development was organized to present the highest priority public projects to the City, and Council agreed to budget the top four projects.
 - ◇ The eight landholders along Bridgewater Channel with development potential were contacted and an Economic Development Workshop was organized to share development ideas and learn how potential plans might be expedited or enhanced.
- Unique opt-in subscribers for the CVB's e-news program climbed 64% to 20,493 in 2014; the number of issues expanded from 24 to 39 different publications over the year.
 - ◇ Emails were opened by 33.7% of recipients, with a 24% click-through rate to the www.golakehavasu.com website, slightly off from two years ago.
 - ◇ Most newsletters were repurposed as blog entries to drive website traffic.
- ◇ At the end of 2014, the newsletter topics and subscriber bases were as follows:
 - » General Interest – 14,906
 - » Events – 5,833
 - » Deals – 5,291
 - » Boating – 4,605
 - » Resident Updates – 3,834
 - » Hiking – 2,848
 - » Off Roading – 2,624
 - » Fishing – 2,532
 - » Golf – 1,565
 - » Cycling – 92
 - ◇ According to the 2014 Visitors Study, 30% of visitors subscribe to at least one CVB e-newsletter.
- With a devoted staff of 30 volunteers, the Lake Havasu Visitor Center interacted with a total of 105,960 visitors in 2014, a 6% decline (-7,232) versus 2012. Art exhibits continued monthly at the Bill Sprester Art Gallery, coordinated by the Havasu Art Guild. Major events are now promoted each week in big letters on the marquee out front.
 - ◇ After four years of responsibility for maintenance of the English Village, the area has never looked better in recent years than it does right now.
 - ◇ Visitor Center improvements include new furniture, a Kids' Corner, a Robert McCulloch exhibit, and an expanded "History of the London Bridge" wall.
 - ◇ The London Bridge Walking Tour was enjoyed by 475 people in 2014. In 2015, the tour was improved with a wireless microphone and radio earbuds that allow guests to hear the tour guide free of traffic noise and wander within a close range.

TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2013-2015 (CONT.)

- ◇ With the addition of a credit card machine, souvenir sales by volunteers reached \$96,000 in 2014. To build a new Visitor Center in the future, the CVB Board of Directors has now earmarked \$136,121 in cumulative volunteer-generated profits.
 - ◇ According to the 2014 Visitors Study, more than one-quarter of visitors say they made an in-person visit to the Visitor Center and rank it very highly.
- Lake Havasu City, Arizona Facebook fans (www.facebook.com/lakehavasu-cityarizona) as measured by "Lifetime Total Likes" increased to 51,245 in 2014, a 56% increase from two years ago, with an average of 1.25 daily posts by the CVB. Twitter followers reached 2,433, an increase of 48%. Spring Break Facebook fans and Twitter followers showed marginal increases, to 6,927 Lifetime Total Likes and 972 Twitter followers respectively.
 - ◇ Reflecting the growing importance of social media, a part-time contractor was hired to continuously monitor, respond to inquiries and post unique editorial across all social media platforms, as well as create compelling video and images.
 - ◇ The CVB posted its most successful video to date, entitled "Lake Havasu City 2014 – Year in Review," viewed by over 31,000 people in only one month.
 - ◇ According to the 2014 Visitors Study, 80% of visitors and potential visitors use Facebook daily and 14% of visitors have visited the CVB Facebook page.
- The CVB plays an important role in problem solving and retention of major events. In the area of sponsorship alone, we partnered with 15 events during 2014, providing a total of \$37,500 (down from 22 events and \$97,700 in sponsorships in 2012). The CVB identified and recruited a number of new events for the community including:
 - ◇ Arizona All Gens Camaro Club – January 24-26, 2014 – 350 est. room nights
 - ◇ Mountain Bike Association of Arizona – February 24, 2014 – 300 est. rooms
 - ◇ Arizona Reggae Fest – April 12, 2014 – 250 est. room nights
 - ◇ Bassmaster Elite Fishing Tournament – May 7-10, 2015 – 2,000 est. rooms
- To recruit meetings and motorcoach tours to the City, the Sales Department participated in seven tradeshows during 2014. A total of 672 sales calls produced 31 lodging sales leads, 16 bids and 890 confirmed hotel room nights in 2014.
- What began as a tabloid article on par with reports of a Bigfoot sighting, evolved into a major PR coup for Lake Havasu City. The Sun, a British publication with over 5 million readers, published a completely false story that claimed that the London Bridge was being bulldozed to make room for the sale of legal marijuana and related paraphernalia. The CVB immediately demanded a retraction and distributed press releases to major newspapers across the country to counter it. The Associated Press picked up the press release, resulting in over 1,350 newspapers publishing the real facts of the story. More than \$1.46 million worth of positive publicity for Lake Havasu City and the London Bridge was generated, in addition to a retraction being printed on page two of The Sun.
- The CVB ramped up its efforts to keep residents informed about the importance of tourism in our community. These efforts included:
 - ◇ Developing fourth, tenth and twelfth-grade programs with educators from the Lake Havasu Unified School District relating to civics, economics, geography and history. Nearly every fourth grade class student, and many parents, will receive free tours of the London Bridge to impart its importance now and in future years.

TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2013-2015 (CONT.)

- ◇ In May of every year during National Tourism Week for the past three years, the CVB has directed a short video about the local economic impact of tourism and distributed widely throughout the community.
- ◇ The CVB staff appear regularly in local media with five columns per year in Today's News-Herald; five articles published annually in Havasu Living Magazine, weekly columns in the White Sheet; and interviews at least monthly on KNTR's "Speak Out" radio program.

Partnership for Economic Development

Business Park

- PED continues to work with the London Bridge Raceway Park on the proposed Motor Sports complex located just east of our Agave business Park and south of the Lake Havasu Municipal Airport. PED contracted with Syneva Economics, Tom Tveidt, to complete an economic impact study for the proposed complex. We also assisted this group with engineering and studies to facilitate and secondary assess to this site. These services were contracted with local companies.
- PED continues to use the Agave Business Park as one of our recruiting tools for business's that would like to consider building their own facility. These potential clients still need to meet the parks criteria for wages and benefits.

Business Expansion and Recruitment

- As mentioned in our 2012-2013 report to the city, we continue to work with a firm out of the UK looking to establish a manufacturing presence in the US. Although after a great deal of work on our part to establish a relationship with one of the West's largest trucking firms for this UK company it did not pan out. On a good note the firm has established a sales

presence in the US with hopes that it can still bring some of its manufacturing to the US, specifically Lake Havasu City.

- PED working with a local realtor assisted Joker Machine, a motorcycle parts specialty company out of Southern California, to relocate their company to Lake Havasu City. They do over two million a year in sales. They brought nine of their employees with them and to date have purchased over one and half million dollars in housing. They plan to add five more jobs in the coming year.
- The Darden Corporation, holding company for restaurants such as Olive Garden, Red Lobster and others again looked at Lake Havasu City this past year. Specifically the Shops at Lake Havasu to locate an Olive garden. Problems arose on an out parcel at the mall they were considering. In order to keep things moving PED hired a local engineering firm to look at the problem and it was quickly resolved. We also offered assistance for available training grants etc. But even after Darden invested several thousand dollars in permit fees choose not to pursue this location. This is the third time PED has worked with Darden and each time we have given them help in several areas. It should be noted that Darden has for the past year been undergoing many corporate changes.



TOURISM/ ECONOMIC DEVELOPMENT FUND

ACCOMPLISHMENTS 2013-2015 (CONT.)

- We also assisted some local employees of a national firm attempting to buy out the line of business handled here in Lake Havasu City so as not to move it out of town to their corporate office. We worked with local bank officials and Arizona Commerce Authority to facilitate the possible buyout but in the end the buyers and sellers could not come to an agreement on terms.
- PED participated in funding half of the costs (\$26,000) to complete and implement an Essential Services District (ESD) for the Main Street Association. The study is now complete and work is under way to get the area property owners signatures to establish the district. Additionally PED became a Main Street member to support their efforts.
- PED also joined the Lake Havasu Board of Realtors as an affiliate member as the local realtors play a key role in assisting us when our clients need a building or property. PED has been able to add value to their clients.
- This past year the PED assisted in the establishment of the Lake Havasu Personal Watercraft Association. Lake Havasu has long been home to several personal watercraft champions as an area hosting many world class competitions for this sport for several decades. One of the goals here was to solidify Lake Havasu place in history for personal watercraft and build on its future.
- The PED is actively involved with the following community businesses and organizations: Chamber of Commerce, Convention and Visitors Bureau, LH Marine Association, Lake Havasu Unified School District, K-12 Foundation, ASU Campus at Lake Havasu, Havasu Regional Medical Center Board of Trustees, Wave JTED, Mohave / LaPaz County Local Work Force Investment Board, Arizona Commerce Authority, Local First Arizona Board of Directors, Lake Havasu Realtors Association, and Lake Havasu Main Street Association.

Tourism/Economic Development Expenditures	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Lake Havasu City Convention and Visitors Bureau	\$ 1,113,479 *	\$ 1,238,966 *	\$ 1,331,250 *	\$ 1,406,250 *	\$ 1,447,500 *
Partnership for Economic Development	371,160 *	412,989 *	443,750 *	468,750 *	482,500 *
TOTAL EXPENDITURES	\$ 1,484,639	\$ 1,651,955	\$ 1,775,000	\$ 1,875,000	\$ 1,930,000

**Distribution of funds based on actual revenues received on a 75%/25% split.*

VEHICLE/EQUIPMENT REPLACEMENT FUND

MISSION STATEMENT

Provide for an orderly system of funding, procuring, and replacement of vehicles and equipment Citywide.

DESCRIPTION

The Lake Havasu City Vehicle/Equipment Replacement Fund is used to accumulate capital to provide funds for the systematic replacement of the City's fleet. Rents were charged to the City departments for use of vehicles and equipment prior to the economic downturn. Since then rents were eliminated to save funds and use existing reserves that were built up in prior years. The purchase of new vehicles and equipment is based on a predetermined life cycle derived from accepted industry methods and standards. The fleet condition is evaluated annually in preparation for the budget cycle. The Vehicle Maintenance Section works with the departments to evaluate the Citywide needs to prepare the annual replacement report. This will be evaluated as a part of the Citywide Asset Management Program.

ACCOMPLISHMENTS 2013-2015

- Procured units that were identified to be of critical need to the City used Vehicle/Equipment Replacement funding.



Berwick Lighthouse

VEHICLE/EQUIPMENT REPLACEMENT FUND

Vehicle / Equipment Replacement Fund	Actual		Budget		
	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17
Expenditures					
Operation & Maintenance					
Professional Services	\$ 86	\$ 76	\$ -	\$ -	\$ -
Interfund Cost Allocation	5,547	4,514	4,514	4,323	4,126
	5,633	4,590	4,514	4,323	4,126
Capital Outlay	405,353	346,065	980,560	676,147	1,000,000
Subtotal Expenditures	\$ 410,986	\$ 350,655	\$ 985,074	\$ 680,470	\$ 1,004,126
Depreciation	410,679	367,765	303,784	450,000	450,000
TOTAL EXPENDITURES	\$ 821,665	\$ 718,420	\$ 1,288,858	\$ 1,130,470	\$ 1,454,126

Capital Outlay Budget	Quantity	Unit Price	Extension	Total FY 15-16	Total FY 16-17
Carry Forward					
Backhoe	1	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
Polaris Ranger	3	13,000	39,000	39,000	-
Tractor	1	50,000	50,000	50,000	-
New					
N/A	-	-	-	-	-
Replacement					
FY 15/16 - See Capital Outlay Budget By Fund Schedule	13	Varies	487,147	487,147	-
FY 16/17 - Placeholder (Units are not yet identified)	-	-	1,000,000	-	1,000,000
TOTAL CAPITAL OUTLAY				\$ 676,147	\$ 1,000,000

FACILITIES MAINTENANCE FUND

MISSION STATEMENT

Provide preventative maintenance and reactive repairs to existing facilities in order to keep existing assets operating and reduce the risks associated with asset failure.

DESCRIPTION

The Facilities Maintenance Fund was established in Fiscal Year 2014-15 for routine facility maintenance and repairs such as painting, plumbing, roofing, electrical, carpet, and structural repairs. The fund also includes street improvements. The original funding for the Facilities Maintenance Fund was transferred from the General Fund with the closure of the LHC Employee Benefit Trust Fund. Future funding will be provided by charging departments to cover the asset maintenance and repair costs.

ACCOMPLISHMENTS FY 2014-2015

- Replaced roof at Police Station/City Council Chambers.
- Refurbished and repaired Fire Stations. Items included repairing roof, building stucco, painting, replacing floors and carpet, replacing kitchen and bathroom cabinets, and repairing concrete driveways.
- Completed street improvements such as intersection improvements, pavement rehab, and bridge maintenance.

OBJECTIVES FY 2015-2017

- Continue to identify preventative facilities maintenance in order to avoid deterioration to the buildings and grounds.

Facilities Maintenance Fund Expenditures	Budget		
	FY 14-15	FY 15-16	FY 16-17
Community Investment Program	\$ 2,599,342	\$ 726,666	\$ 665,000





Capital Budget

The Capital Budget

Total Capital Budget

Capital Outlay Summary

Community Investment Program

Ten-Year CIP - Project Detail Sheets



THE CAPITAL BUDGET

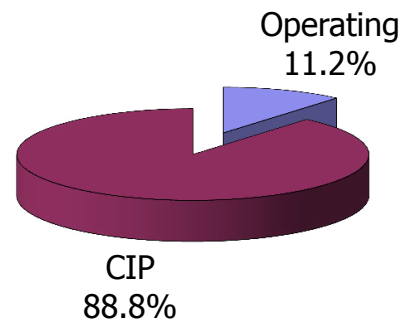
The capital budget for Lake Havasu City Fiscal Year 2015-16 totals \$30,578,577. This total represents \$27,161,359 for the Community Investment Program (CIP) and \$3,417,218 for capital outlay. The projected budget for Fiscal Year 2016-17 totals \$12,192,776. This represents \$9,947,176 for CIP and \$2,245,600 for capital outlay items.

The Relationship Between Operating and Capital Budgets

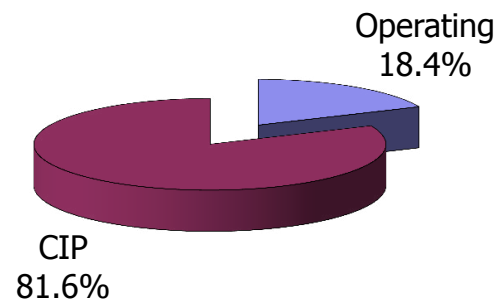
The Capital Budget includes the Community Investment Program (CIP) and capital outlay. The CIP is a ten-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The Fiscal Year 2015-16 CIP budget represents the first year of the Ten-Year Community Investment Program.

A capital project is defined as a physical improvement or any major non-recurring expenditure (over \$50,000), which results in a permanent addition to the City's assets or infrastructure with a useful life of five years or more. CIP projects are new or expanded physical facilities, large-scale rehabilitation or replacement of existing facilities. CIP projects may also include the acquisition of land, or cost of engineering or architectural studies and services relative to a public improvement. Capital outlay includes items that have a value greater than \$5,000 and a useful life of more than one year. Examples of capital outlay items include motor vehicles, boats, machinery, equipment, and small building improvements. The classification of items as a CIP versus capital outlay, or operational maintenance, can be determined by the following criteria: cost, frequency, engineering and construction requirements or a combination of any of the criteria.

FY 15-16



FY 16-17



Lake Havasu City prepares a capital budget separate from the operating budget; however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuring fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, operational services, maintenance supplies, and debt service payments. These ongoing costs are adjusted annually to cover inflation, improve services or institute cutbacks when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

THE CAPITAL BUDGET

The Community Investment Program Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from bonds, grants, and current revenues.

THE CAPITAL BUDGET PROCESS

The capital budget process began with a review of the previous CIP plan, in which completion and cost estimates for the current year's projects were updated.

Departments submitted new project proposals to the Operations Department. The Operations Department Engineering staff, along with Administrative Services staff, reviewed and prioritized those proposals based upon critical needs and available funding. In addition, engineering staff reviewed projects from the perspective of having sufficient personnel resources to complete the planned projects. The planned projects maintain essential public services to citizens.

Following the department and engineering reviews and prioritization, the City Manager provided an additional level of review. Items that were determined to be essential were included in the Plan and funding sources identified. A contingency amount is included in Fiscal Year 2015-16 in the event unanticipated project(s) arise during the budget year.

Normally the plan is developed to fit within sustainable levels over the next five years as set forth in a five-year forecast developed by the Administrative Services Department, but due to a desirable need for projects starting in year three and limited funding some projects are currently categorized as unfunded. Projects in the next budget cycle

will be closely evaluated and rated for funding availability. The funding estimates in the next budget cycle will allow limitations to be set on the number of projects that can realistically be funded and included in the five-year forecast.

The proposed Ten-Year CIP Program was presented to the City Council for review and discussion and adopted prior to adoption of the final budget.

CIP projects are categorized by program (on next page). Each CIP project is linked to a Strategic Action Plan item and includes a description and justification, cost estimate, funding source(s), and operating and maintenance impact, if applicable. All projects included in the Ten-Year Plan are reviewed and updated on an annual basis.

THE CAPITAL BUDGET

CITY COUNCIL STRATEGIC ACTION PLAN

- # I - City Fiscal Health
- # II - Infrastructure Assets
- # III - Community
- # IV - City Organization
- # V - Economic Growth

Program	Sub-Program
Community Services	Community Services
General Government	Non-Departmental
Operations	Airport Drainage Parks Streets Wastewater Water
Public Safety	Police

Priority Ratings of Projects		
Priority 1	Essential (Start within 1 year)	Required to complete or make fully usable a major public improvement; Remedy a condition dangerous to health, welfare, and public safety.
Priority 2	Necessary (Start 1-3 years)	Vital to the development or redevelopment of a desirable industrial, commercial, or residential district.
Priority 3	Desirable (Start 3-5 years)	Projects that would benefit the community; Considered proper for a progressive community competing with other cities.
Priority 4	Deferrable (Start 5-10 years)	Projects that are desired but not absolutely required by the community.

TOTAL CAPITAL BUDGET BY PROGRAM FY 2015-16

Capital Budget by Program	Capital Budgets		Adopted FY 2015-16
	Operating	CIP	
Community Services			
Community Services (1 project)	\$ -	\$ 75,000	\$ 75,000
Community Services Administration	4,650	-	4,650
Recreation/Aquatic Center	78,000	-	78,000
General Government			
Community Affairs	28,000	-	28,000
Court	28,320	-	28,320
Havasu Mobility	65,000	-	65,000
Information Technology - GIS	4,650	-	4,650
Non-Departmental CIP (3 projects)	-	2,351,666	2,351,666
Vehicle / Equipment Replacement	676,147	-	676,147
Operations			
Airport CIP (4 projects)	-	797,500	797,500
Engineering	20,000	-	20,000
Drainage CIP (6 projects)	-	3,626,155	3,626,155
Maintenance Services	100,000	-	100,000
Parks CIP (8 projects)	-	971,946	971,946
Streets CIP (3 projects)	-	700,500	700,500
Streets	17,500	-	17,500
Vehicle Maintenance	76,000	-	76,000
Wastewater CIP (8 projects)	-	4,799,379	4,799,379
Wastewater	1,382,601	-	1,382,601
Water CIP (12 projects)	-	10,339,213	10,339,213
Water	478,350	-	478,350
Public Safety			
Fire	94,000	-	94,000
Police (1 project)	-	3,500,000	3,500,000
Police	364,000	-	364,000
TOTAL FISCAL YEAR 2015-16 CAPITAL PROGRAM	\$ 3,417,218	\$ 27,161,359	\$ 30,578,577

TOTAL CAPITAL BUDGET BY PROGRAM FY 2016-17

Capital Budget by Program	Capital Budgets		Approved FY 2016-17
	Operating	CIP	
General Government			
Community Affairs	\$ 20,000	\$ -	\$ 20,000
Havasu Mobility	100,000	-	100,000
Non-Departmental CIP (1 project)	-	30,000	30,000
Vehicle / Equipment Replacement	1,000,000	-	1,000,000
Operations			
Airport CIP (2 projects)	-	500,000	500,000
Drainage CIP (4 projects)	-	2,138,000	2,138,000
Maintenance Services	60,000	-	60,000
Parks CIP (2 projects)	-	1,169,543	1,169,543
Streets CIP (2 projects)	-	635,000	635,000
Streets	30,000	-	30,000
Wastewater	555,600	-	555,600
Water CIP (7 projects)	-	5,474,633	5,474,633
Water	15,000	-	15,000
Public Safety			
Police	465,000	-	465,000
TOTAL FISCAL YEAR 2016-17 CAPITAL PROGRAM	\$ 2,245,600	\$ 9,947,176	\$ 12,192,776

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 15-16	Approved FY 16-17
GENERAL FUND					
Building Maintenance -Community Center					
Highway Marquee	Replacement	1	78,000	\$ 78,000 78,000	\$ - -
Community Affairs					
Cablecast Server	Replacement	1	28,000	28,000	-
Camera	Replacement	3	6,666	- 28,000	20,000 20,000
Community Services-Building					
Plotter (Shared with IT 50%)	New	1	4,650	4,650 4,650	- -
Court					
Car	New	1	22,146	22,146	-
Video System	Replacement	1	6,174	6,174 28,320	- -
Fire					
Holmatro Power Unit	Replacement	1	25,000	25,000	-
LifePak	Replacement	2	27,000	54,000	-
Thermal Imaging Camera	Replacement	2	7,500	15,000 94,000	- -
Information Technology-GIS					
Plotter (Shared with CSD 50%)	New	1	4,650	4,650 4,650	- -
Maintenance Services					
ADA Playground & SS (Rotary)	Replacement	1	60,000	60,000	-
Equipment Trailer	New	1	15,000	-	15,000
Irrigation System Upgrade	New	1	40,000	40,000	-
Irrigation System Upgrade	New	1	45,000	- 100,000	45,000 60,000
Operations Engineering					
Printer/Scanner	New	1	20,000	20,000 20,000	- -
Police Department					
Boat Motor	Replacement	2	20,000	-	40,000
Fuel Management System	New	1	25,000	-	25,000
OSSI Project	Carry Forward	1	100,000	100,000	-
Range Improvements	New	1	20,000	20,000	-
SCBA System	Replacement	1	6,000	6,000 126,000	- 65,000
Vehicle Maintenance					
Swamp Cooler	Replacement	6	8,500	51,000	-
Lift Unit	New	2	12,500	25,000 76,000	- -
TOTAL GENERAL FUND				\$ 559,620	\$ 145,000



CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 15-16	Approved FY 16-17
OTHER FUNDS					
Irrigation & Drainage District Fund (Water Division)					
Backhoe	Carry Forward	1	100,000	\$ 100,000	\$ -
Backhoe-Jackhammer	New	1	15,000	-	15,000
Case Backhoe	Replacement	1	110,000	110,000	-
Chlorine Storage Building at Station #1	Carry Forward	1	10,326	10,326	-
Hydraulic Handheld Valve Turner	New	1	8,000	8,000	-
N. Havasu 10" Pump Control Valves	Carry Forward	3	11,391	34,173	-
Pickup F250	Replacement	2	26,000	52,000	-
Pickup F150 Extra Cab	Replacement	1	28,000	28,000	-
Polaris Ranger	Carry Forward	4	13,000	52,000	-
Polaris Ranger	Replacement	4	15,000	60,000	-
Shoring Box for Deep Excavation	Carry Forward	1	23,851	23,851	-
				478,350	15,000
Highway User Revenue Fund					
Equipment Trailer	New	1	17,500	17,500	-
Metal Building	New	1	30,000	-	30,000
				17,500	30,000
Vehicle/Equipment Replacement Fund					
Backhoe (Maintenance Services)	Carry Forward	1	100,000	100,000	-
Bobcat Toolcat (Maintenance Services)	Replacement	1	50,000	50,000	-
Car (Community Services)	New	1	22,147	22,147	-
Car (Police)	Replacement	1	23,000	23,000	-
Future Replacements	Replacement	1	1,000,000	-	1,000,000
Motorcycle (Police)	Replacement	1	40,000	40,000	-
Pickup (Community Services)	New	2	28,000	56,000	-
Pickup (Fire)	Replacement	1	56,000	56,000	-
Pickup (Operations Engineering)	New	1	28,000	28,000	-
Polaris Ranger (Maintenance Services)	Carry Forward	3	13,000	39,000	-
SUV (Police)	Replacement	3	55,000	165,000	-
Tractor (Maintenance Services)	Carry Forward	1	50,000	50,000	-
Vermeer Chipper (Maintenance Services)	Replacement	1	47,000	47,000	-
				676,147	1,000,000
WALETA					
Building Improvements	New	1	150,000	-	150,000
Wastewater Utility Fund					
Compressor	Replacement	1	28,000	-	28,000
Dump Truck	Replacement	1	130,000	130,000	-
ITP BFP Conveyor-Serpentix Rehab	Replacement	1	52,500	52,500	-
ITP Blower #2	Replacement	1	73,600	73,600	-
ITP Influent Screens Inlet/Outlet Piping	Replacement	1	365,000	365,000	-
ITP Bio-Filter System	Replacement	1	250,000	-	250,000
ITP Vactor Conveyor/Grinder	New	1	50,000	50,000	-
MTP Blower Building Swamp Cooler	Replacement	1	9,000	-	9,000
MTP Grit Paddle	Carry Forward	1	127,000	127,000	-
MTP Grit Separator Rehab	Replacement	1	30,000	-	30,000
MTP INF Screen SMM	Carry Forward	1	97,501	97,501	-
NRP BFP Conveyor Rehab	Replacement	1	25,000	-	25,000
NRP Fine/Course Screen Trough	Replacement	1	33,600	-	33,600
NRP Muffin Monster-Auger Rehab	Replacement	1	95,000	-	95,000
NRP Recycle Piping-Check Valve Rehab	Replacement	1	20,000	-	20,000
NRP Zenon Membrane Cassette Train #1	Replacement	1	415,000	415,000	-
Service Truck	Replacement	1	65,000	-	65,000
Spare Pump for North Center L/S	New	1	72,000	72,000	-
				1,382,601	555,600
TOTAL OTHER FUNDS				\$ 2,554,598	\$ 1,750,600

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty	Unit Cost	Adopted FY 15-16	Approved FY 16-17
GRANT FUNDS					
Havasu Mobility					
ADA Bus	New	1	65,000	\$ 65,000	\$ -
Transit Vans	Replacement	2	50,000	-	100,000
				65,000	100,000
Police					
Ballistic Equipment	New	1	38,000	38,000	-
Boat	New	2	200,000	200,000	200,000
Swat Equipment	New	1	50,000	-	50,000
				238,000	250,000
TOTAL GRANT FUNDS				\$ 303,000	\$ 350,000
TOTAL CAPITAL OUTLAY				\$ 3,417,218	\$ 2,245,600



Sandy Hook Lighthouse

COMMUNITY INVESTMENT PROGRAM

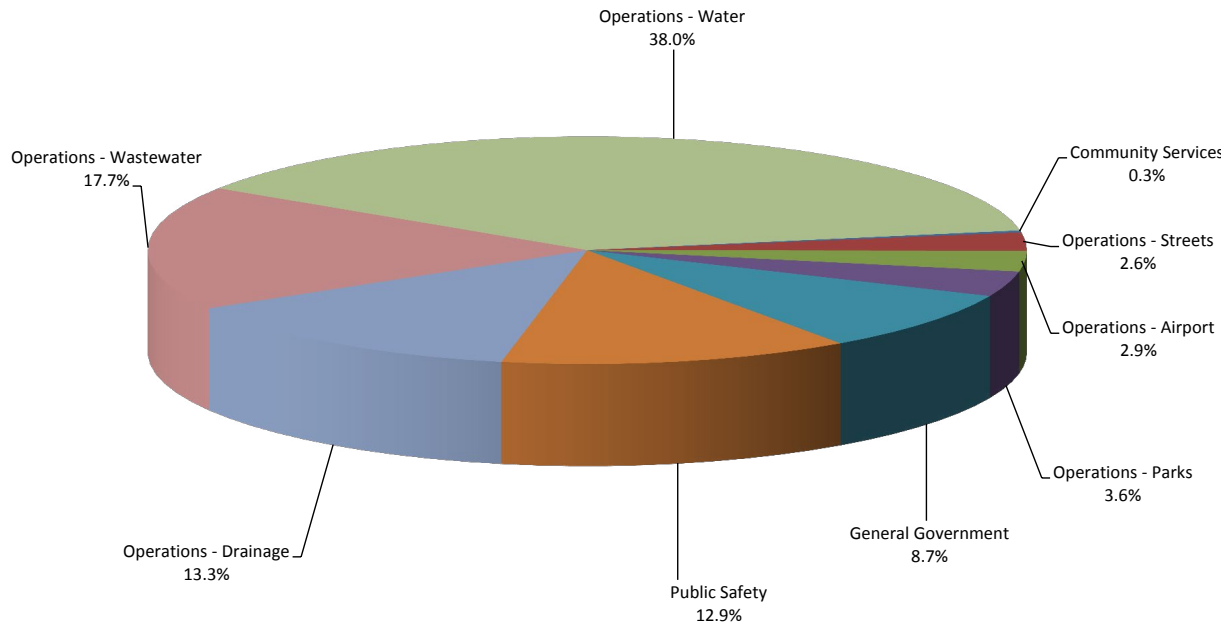
PROGRAMS AND SOURCES SUMMARY

PROGRAM-Expenditure/Expense	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	TOTAL
Airport - Operations	\$ 797,500	\$ 500,000	\$ 195,000	\$ 100,000	\$ 325,000	\$ 400,000	\$ 220,000	\$ 450,000	\$ 539,000	\$ 225,000	3,751,500
Community Services	75,000	-	-	-	-	-	-	-	-	-	75,000
Drainage - Operations	3,626,155	2,138,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	18,868,155
General Government	2,351,666	30,000	30,000	1,387,000	30,000	30,000	30,000	30,000	30,000	30,000	3,978,666
Parks - Operations	971,946	1,169,543	2,370,750	150,000	150,000	-	-	-	-	-	4,812,239
Public Safety	3,500,000	-	-	3,200,000	-	-	-	-	-	-	6,700,000
Streets - Operations	700,500	635,000	1,850,000	5,690,000	-	-	-	-	-	-	8,875,500
Wastewater - Operations	4,799,379	-	850,000	285,000	3,420,000	-	-	-	-	-	9,354,379
Water - Operations	10,339,213	5,474,633	2,443,000	8,976,000	5,572,000	5,529,000	5,221,000	4,773,000	4,065,000	4,825,000	57,217,846
Program Total	\$ 27,161,359	\$ 9,947,176	\$ 9,376,750	\$ 21,426,000	\$ 11,135,000	\$ 7,597,000	\$ 7,109,000	\$ 6,891,000	\$ 6,272,000	\$ 6,718,000	113,633,285

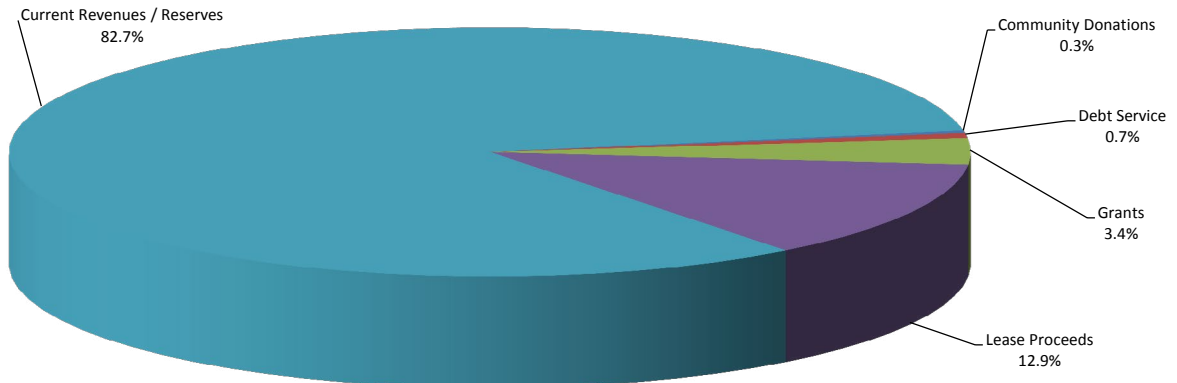
SOURCE-Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	TOTAL
Airport Fund	\$ 38,455	\$ 27,880	\$ 7,599	\$ 4,470	\$ 14,528	\$ 17,880	\$ 9,834	\$ 20,115	\$ 24,094	\$ 10,058	174,913
Asset Maintenance	601,666	665,000	30,000	30,000	180,000	30,000	30,000	30,000	30,000	30,000	1,656,666
CIP Fund	352,934	-	275,000	-	-	-	-	-	-	-	627,934
Community Donations	81,767	-	-	-	-	-	-	-	-	-	81,767
Flood Control Funding	3,681,155	2,138,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	18,923,155
General Fund	1,308,733	-	-	-	-	-	-	-	-	-	1,308,733
Grant: ADOT 90.0%	582,750	90,000	-	-	-	-	-	-	-	-	672,750
Grant: ADOT 4.47%	6,705	17,880	7,599	4,470	14,527	17,880	9,834	20,115	24,093	10,057	133,160
Grant: BOR	89,930	-	-	-	-	-	-	-	-	-	89,930
Grant: FAA 91.06%	136,590	364,240	154,802	91,060	295,945	364,240	200,332	409,770	490,813	204,885	2,712,677
Grant: Rec Trails Program	52,012	-	-	-	-	-	-	-	-	-	52,012
Grant: State Trails Grant	60,000	-	-	-	-	-	-	-	-	-	60,000
Irrigation & Drainage District	10,899,213	5,474,633	2,501,000	9,551,000	5,572,000	5,529,000	5,221,000	4,773,000	4,065,000	4,825,000	58,410,846
Lease Proceeds	3,680,000	-	-	3,200,000	-	-	-	-	-	-	6,880,000
Property Acquisition Fund	230,000	1,169,543	2,220,750	1,357,000	-	-	-	-	-	-	4,977,293
Refuse Fund	215,000	-	-	-	-	-	-	-	-	-	215,000
Unfunded	-	-	1,634,000	4,690,000	-	-	-	-	-	-	6,324,000
Wastewater Utility Fund	5,144,449	-	908,000	860,000	3,420,000	-	-	-	-	-	10,332,449
Source Total	\$ 27,161,359	\$ 9,947,176	\$ 9,376,750	\$ 21,426,000	\$ 11,135,000	\$ 7,597,000	\$ 7,109,000	\$ 6,891,000	\$ 6,272,000	\$ 6,718,000	113,633,285

COMMUNITY INVESTMENT PROGRAM FY 2015-16

**Total Program
\$27,161,359**

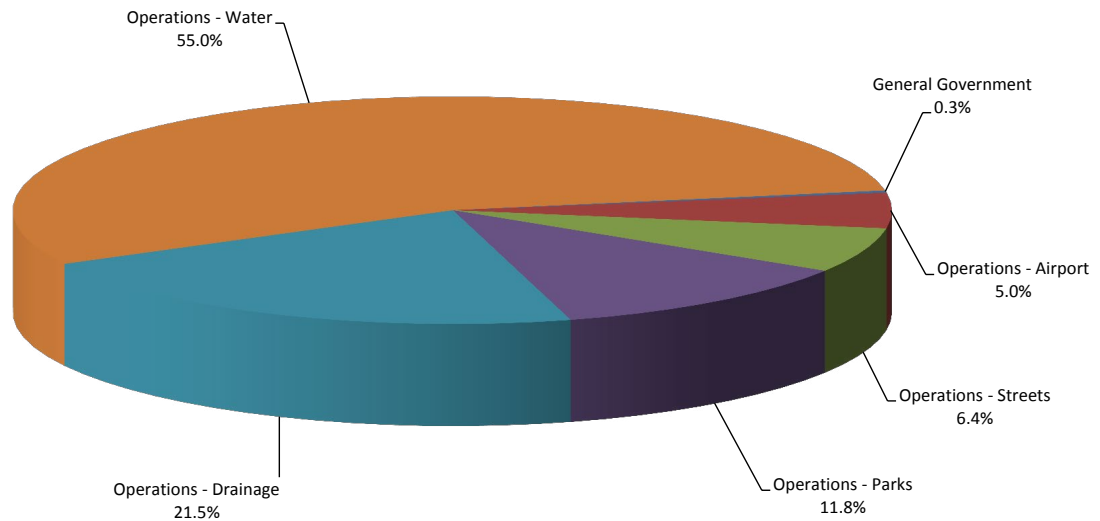


Source of Funds

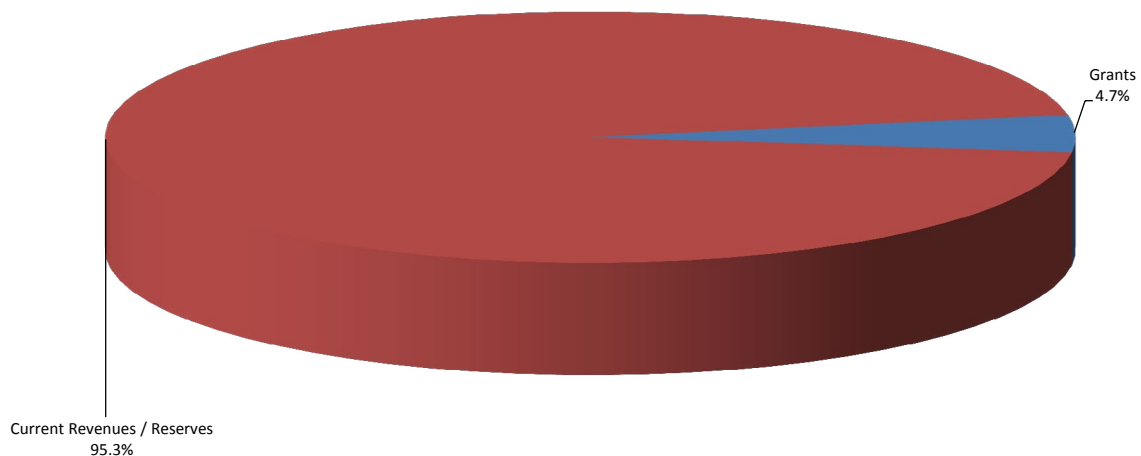


COMMUNITY INVESTMENT PROGRAM FY 2016-17

**Total Program
\$9,947,176**



Source of Funds



COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

Department		'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport - Operations												
Remove Whelan Road Water Tank	AP1390										225,000	225,000
Airport Electrical Vault	AP1480		400,000									400,000
Non-Aero Land Assessment	AP1490			25,000								25,000
North Ramp Taxiways	AP1520		100,000									100,000
Helicopter Take-Off, Landing, and Parking Area	AP1550				100,000	325,000						425,000
Airfield Hazard Markings	AP1560			100,000								100,000
Replace Obstruction Lights	AP1570	150,000										150,000
High-Speed Exit Taxiway For Runway 32/14	AP1580									539,000		539,000
Repl of Two Automated Veh Sec Access Gates	AP1600			70,000								70,000
Relocate & Construct Fire Hydrant-FS #6 at Airport	AP1640	40,000										40,000
Foreign Object Debris Erosion Con. Proj. (N) Arpt	AP1650	330,000										330,000
Replace Distance-To-Go Signage	AP1670							120,000				120,000
Taxiway Pavement Preservation	AP1690						400,000					400,000
Center Ramp Preservation	AP1700								450,000			450,000
Construct Runway Edge Lips	AP1760	277,500										277,500
Feasibility-Design Repl Airfield Electrical System	AP1770							100,000				100,000
Airport - Operations Total		797,500	500,000	195,000	100,000	325,000	400,000	220,000	450,000	539,000	225,000	3,751,500
<i>Airport Fund</i>		38,455	27,880	7,599	4,470	14,528	17,880	9,834	20,115	24,094	10,058	174,913
<i>CIP Fund</i>		33,000		25,000								58,000
<i>Grant: ADOT 90.0%</i>		582,750	90,000									672,750
<i>Grant: ADOT 4.47%</i>		6,705	17,880	7,599	4,470	14,527	17,880	9,834	20,115	24,093	10,057	133,160

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

Department	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
<i>Grant: FAA 91.06%</i>	136,590	364,240	154,802	91,060	295,945	364,240	200,332	409,770	490,813	204,885	2,712,677
<i>Airport - Operations Total</i>	797,500	500,000	195,000	100,000	325,000	400,000	220,000	450,000	539,000	225,000	3,751,500

Community Services

Bicycle/Pedestrian Path Construction PK1090	75,000										75,000
Community Services Total	75,000										75,000

<i>Grant: State Trails Grant</i>	60,000										60,000
<i>Refuse Fund</i>	15,000										15,000
Community Services Total	75,000										75,000

Drainage - Operations

Chesapeake Blvd. Drainage Improvements DR1000	345,000										345,000
Roadway Drainage Improvements ST2790	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	3,130,000
Drainage Improvements Program ST2930	1,390,388	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	7,015,388
Wash Bank Stabilization Program ST3070	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000
Drainage Improvements Engineering Services ST3110	393,128	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,193,128
North Havasu Area Drainage Improvements ST3120	184,639										184,639
Drainage - Operations Total	3,626,155	2,138,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	18,868,155

<i>Flood Control Funding</i>	3,456,155	2,138,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	18,698,155
<i>General Fund</i>	170,000										170,000
Drainage - Operations Total	3,626,155	2,138,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	1,638,000	18,868,155

General Government

Deferred Maintenance for Public Facilities AM1010	501,666	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	771,666
Contingency CN1010	1,250,000										1,250,000
Fiber Optics Backhaul IT1501	600,000										600,000

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

Department	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Rotary Community Park Expansion PR1060 Land Acquisition				1,357,000							1,357,000
General Government Total	2,351,666	30,000	30,000	1,387,000	30,000	30,000	30,000	30,000	30,000	30,000	3,978,666
<i>Asset Maintenance</i>	501,666	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	771,666
<i>Flood Control Funding</i>	225,000										225,000
<i>General Fund</i>	250,000										250,000
<i>Irrigation & Drainage Dist.</i>	560,000										560,000
<i>Lease Proceeds</i>	180,000										180,000
<i>Property Acquisition Fund</i>				1,357,000							1,357,000
<i>Refuse Fund</i>	200,000										200,000
<i>Wastewater Utility Fund</i>	435,000										435,000
General Government Total	2,351,666	30,000	30,000	1,387,000	30,000	30,000	30,000	30,000	30,000	30,000	3,978,666

Parks - Operations											
Pickle Ball Courts PK1000	80,000										80,000
London Bridge Beach Restroom Improvements PK1010	125,000										125,000
Rotary Park Restroom Improvements PK1020			150,000	150,000	150,000						450,000
Community Athletic Field Needs Assessment PK1030	149,934										149,934
Tinnell Skate Park ADA Parking PK1040	90,000										90,000
Aquatic Center Parking Tie PK1050	50,000										50,000
Site Six Redevelopment Program PK1070	165,000										165,000
SARA Park Trailhead Improvements PK1080	92,012	345,000									437,012
Havasu 280 Infrastructure Construction PR2070	220,000	824,543	2,220,750								3,265,293
Parks - Operations Total	971,946	1,169,543	2,370,750	150,000	150,000						4,812,239

<i>Asset Maintenance</i>					150,000						150,000
<i>CIP Fund</i>	319,934										319,934
<i>General Fund</i>	370,000										370,000
<i>Grant: Rec Trails Program</i>	52,012										52,012
<i>Refuse Fund</i>	230,000	1,169,543	2,220,750								3,620,293
<i>Unfunded</i>			150,000	150,000							300,000

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

Department		'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Parks - Operations Total		971,946	1,169,543	2,370,750	150,000	150,000						4,812,239
Public Safety												
P.D. Evidence Stg. Facility/Parking Lot Expansion	PD1020				3,200,000							3,200,000
Dispatch Radio System Replacement	PD1050	3,500,000										3,500,000
Public Safety Total		3,500,000			3,200,000							6,700,000
Lease Proceeds		3,500,000										3,500,000
Unfunded					3,200,000							3,200,000
Public Safety Total		3,500,000			3,200,000							6,700,000
Streets - Operations												
London Bridge Maintenance	ST2620	40,000	175,000									215,000
Intersection Improvements	ST2630			350,000	350,000							700,000
Lake Havasu Avenue Pavement Rehabilitation	ST3210			350,000	350,000							700,000
McCulloch Blvd Pavement Rehab (Smoketree to LHA)	ST3220	60,000	460,000	600,000								1,120,000
Wayfinding Program	ST3230	600,500										600,500
PARA Study and Implementation- McCulloch Blvd	ST3240			250,000	2,000,000							2,250,000
Lake Havasu Avenue Reconstruction	ST3270			300,000	2,990,000							3,290,000
Streets - Operations Total		700,500	635,000	1,850,000	5,690,000							8,875,500
Asset Maintenance		100,000	635,000									735,000
CIP Fund				250,000								250,000
Community Donations		81,767										81,767
General Fund		518,733										518,733
Irrigation & Drainage Dist.				58,000	575,000							633,000
Unfunded				1,484,000	4,540,000							6,024,000
Wastewater Utility Fund				58,000	575,000							633,000
Streets - Operations Total		700,500	635,000	1,850,000	5,690,000							8,875,500

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

Department		'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Wastewater - Operations												
Supervisory Control and Data Acquisition (SCADA)	SS2390			850,000								850,000
Mulberry Effluent Basin Expansion	SS2630	1,517,000										1,517,000
NRWWTP Effluent Storage & Distribution	SS2720				285,000	3,420,000						3,705,000
Effluent Reuse & Disposal Connections	SS2860	1,650,000										1,650,000
Vadose Zone Wells #6 & #7	SS2900	500,000										500,000
London Bridge Road Pump Station Rehabilitation	SS2930	42,379										42,379
SCADA Upgrade	SS2940	800,000										800,000
Effluent Reuse Enhancement	SS2960	110,000										110,000
Water Conservation Program Implementation	SS2970	70,000										70,000
WAPA Reuse Pipeline Feasibility Study	SS2980	110,000										110,000
Wastewater - Operations Total		4,799,379		850,000	285,000	3,420,000						9,354,379
Grant: BOR		89,930										89,930
Wastewater Utility Fund		4,709,449		850,000	285,000	3,420,000						9,264,449
Wastewater - Operations Total		4,799,379		850,000	285,000	3,420,000						9,354,379
Water - Operations												
Water Main Replacement Program	WT3080	2,043,506	500,000	500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	11,793,506
Refurbish and Re-equip Existing Wells	WT6010	845,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	4,670,000
Well Expansion Program	WT6020	178,841	653,633									832,474
Water Treatment Plant Capacity Increase Evaluation	WT6040	250,000										250,000
North Water System Improvements	WT6050	400,000										400,000
Booster Station 1B Replacement	WT6060	2,894,000										2,894,000
Storage Tank & Booster Station Replacement Program	WT6090	837,500	2,200,000	1,200,000	6,981,000	3,575,000	3,530,000	3,220,000	2,770,000	2,060,000	2,950,000	29,323,500
Water Treatment Plant Improvements	WT7160	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,200,000
Mohave County Water Authority Water Allocation	WT7300	160,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000	130,000		1,144,000
Firming Agreement Subcontract No. 2	WT7330	50,366										50,366
Booster Station 6A	WT7350	2,160,000										2,160,000

COMMUNITY INVESTMENT PROGRAM PROJECTS & FUNDING SOURCES BY PROGRAM

Department		'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
WAPA Water Main	WT7410	120,000	1,380,000									1,500,000
Water - Operations Total		10,339,213	5,474,633	2,443,000	8,976,000	5,572,000	5,529,000	5,221,000	4,773,000	4,065,000	4,825,000	57,217,846
<i>Irrigation & Drainage Dist.</i>		10,339,213	5,474,633	2,443,000	8,976,000	5,572,000	5,529,000	5,221,000	4,773,000	4,065,000	4,825,000	57,217,846
<i>Water - Operations Total</i>		10,339,213	5,474,633	2,443,000	8,976,000	5,572,000	5,529,000	5,221,000	4,773,000	4,065,000	4,825,000	57,217,846
Grand Total		27,161,359	9,947,176	9,376,750	21,426,000	11,135,000	7,597,000	7,109,000	6,891,000	6,272,000	6,718,000	113,633,285



Capital Budget

Ten-Year CIP - Project Detail Sheets

■ Community Services ■

Community Services - Administration

General Government

Non-Departmental

Operations

Airport

Drainage

Parks

Streets

Wastewater

Water

Public Safety

Police



FY 2016-25 COMMUNITY INVESTMENT PROJECT COMMUNITY SERVICES/ADMINISTRATION

Project #	PK1090		
Project Name	Bicycle/Pedestrian Path Construction		
Type	Capital Project	Department	Community Services
Useful Life	30 years	Contact	Dan Keyes
Category	Parks - Community Facilities	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# III - Community		
Project Status	New Project		
		Status	Active



Description **Total Project Cost:** \$75,000

To construct one mile of paved pedestrian/bicycle trail.

Justification

Continuation of urban bicycle/pedestrian path development. Increase opportunities of fitness, provides an alternative safe route for school children, hikers, joggers, bikers, etc. Improves the environment by providing an outlet for alternative transportation. Helps reduce vehicle use and decreases impact to the current roadway system.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Construction	75,000										75,000
Total	75,000										75,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Refuse Fund	15,000										15,000
Grant: State Trails Grant	60,000										60,000
Total	75,000										75,000

Operating Budget Impact/Other

This project will increase maintenance responsibility for MSD to include: asphalt/concrete repair, sign replacement, garbage pick up and trail markings.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services		1,350	1,377	1,405	1,433	1,462	1,491	1,521	1,552	1,583	13,174
Personnel		1,350	1,377	1,405	1,433	1,462	1,491	1,521	1,552	1,583	13,174
Total		2,700	2,754	2,810	2,866	2,924	2,982	3,042	3,104	3,166	26,348





Ten-Year CIP - Project Detail Sheets

Community Services

Community Services - Administration

■ General Government ■

Non-Departmental

Operations

Airport

Drainage

Parks

Streets

Wastewater

Water

Public Safety

Police



FY 2016-25 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT/NON-DEPARTMENTAL

Project # AM1010
Project Name Deferred Maintenance for Public Facilities

Type Asset Maintenance **Department** General Government
Useful Life 10 Years **Contact** Mark Clark
Category Asset Management **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status New Project

Status Active



Description **Total Project Cost:** \$1,059,819

Asset analysis driven repairs/rehabilitation. This action represents continued implementation of the Asset Management Program. To date, computer software has been purchased for the entire City organization and fully implemented in the Wastewater Division. The Wastewater Division is using the Lucy software in creation of its operation budget. In the next budget year, the goal is to have Maintenance Services implement the Lucy software. Prior to this, certain proactive basic maintenance activities cannot be delayed. As detailed inspections are conducted during the inventory of facility assets and population of the Lucy program, additional maintenance activities specific to individual structures will be accomplished.

Justification

Council has identified protection of existing public assets as a top priority and established a funding source in support of the importance of his endeavor. To this end, staff has been implementing an Asset Management Program, with the Wastewater Division being the first to fully integrate the new software into its budgeting process. The extension of the life of and reduction of major maintenance repairs of our public assets by appropriate annual expenditure of funding on proactive maintenance activities represents a long term reduction in costs and a benefit to the community. The long term investment in existing public assets is a sound fiscal policy that is cost effective and efficient. While absolute dollar savings cannot be established at this time, it is universally accepted that funding expended to extend the lifecycle and reduce major repairs to a community's assets is a good investment of public funds.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
288,153	621-2126 Police Dept	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
Total	621-1826 City Hall	20,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000
	621-2226 Fire Stations	134,819	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	224,819
	621-2126 PD Carry Fwd	183,017										183,017
	621-1826 CH Carry Fwd	48,830										48,830
	621-2226 FS Carry Fwd	20,000										20,000
	621-1826 Lucy Carry Fwd	75,000										75,000
	Total	501,666	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	771,666

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
288,153	Asset Maintenance	501,666	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	771,666
Total	Total	501,666	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	771,666

Operating Budget Impact/Other

The Lucy software has an annual support maintenance operating cost. The repair and rehabilitation is for existing facilities, and therefore has no additional operational impact.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Technical Services	53,333	53,333	53,866	54,405	54,949	55,499	56,054	56,614	57,180	57,752	552,985
Total	53,333	53,333	53,866	54,405	54,949	55,499	56,054	56,614	57,180	57,752	552,985

FY 2016-25 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT/NON-DEPARTMENTAL

Project #	CN1010
Project Name	Contingency
Type	Capital Project
Useful Life	n/a
Category	Contingency
Strategic Action	# II - Infrastructure Assets
Project Status	New Project

Department General Government
Contact Administrative Services Dir
Priority n/a

Status Active



Description **Total Project Cost:** \$1,250,000

A total contingency fund of \$1.25 million is being budgeted in FY 15/16 to provide appropriations for unanticipated expenditures that may occur during the fiscal year. City Council approval is required prior to expenditure of these funds.

Justification

Provides appropriations for funding of projects of community benefit/interest that were not anticipated in the FY 15/16 budget. City Council approval is required prior to the expenditure of these funds.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Carry Forward	1,250,000										1,250,000
Total	1,250,000										1,250,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
General Fund	250,000										250,000
Refuse Fund	200,000										200,000
Irrigation & Drainage Dist.	350,000										350,000
Flood Control Funding	225,000										225,000
Wastewater Utility Fund	225,000										225,000
Total	1,250,000										1,250,000

Operating Budget Impact/Other

Operational costs will be determined if contingency funds are utilized.

FY 2016-25 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT/NON-DEPARTMENTAL

Project # IT1501
Project Name Fiber Optics Backhaul

Type Capital Project
Useful Life 40 Years
Category Administration
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department General Government
Contact Jonathan Baskette
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$600,000

The primary objective of this project is to implement a fiber optics network backhaul that will give users at remote sites that same experience users have at City Hall and the Police Department. The new backhaul will also provide extensive expansion ability should the City reach a point where additional network functionality is needed. By implementing a Fiber Optics backhaul, the City will have a failover backhaul in the event of a disaster or primary backhaul outage. The secondary backhaul will be the wireless infrastructure that is currently used as the City's primary network backhaul.

Justification

All functional areas responsible for overseeing Lake Havasu City have a need for an expanded network. New systems are in the development stages to deliver increased customer service, process automation and new ways to reach its customers. For these projects to be successful, the city must have a solid infrastructure to support these initiatives. There is also a need for the backhaul to have the ability to expand beyond City's remote locations. Lake Havasu has multiple parks that see a high number of visitors and event each year. There is a constant need to provide citizens and visitors with wireless connectivity.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
521-4110 Construction	210,000										210,000
351-1840 Construction	180,000										180,000
531-4210 Construction	210,000										210,000
Total	600,000										600,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Irrigation & Drainage Dist.	210,000										210,000
Lease Proceeds	180,000										180,000
Wastewater Utility Fund	210,000										210,000
Total	600,000										600,000

Operating Budget Impact/Other

A new backhaul will increase the service all users experience when on the network. In addition, this will allow for the expansion of the City Hall and Police Department phone system to all remote locations. Internet and network connectivity will be optimized, and wireless service will be drastically increased. Citizens utilizing the Aquatics Center will see a dramatic improvement in their ability to connect to the internet via mobile devices or during conferences.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Utilities	800	800	800	800	800	800	800	800	800	800	8,000
Total	800	800	800	800	800	800	800	800	800	800	8,000

FY 2016-25 COMMUNITY INVESTMENT PROJECT GENERAL GOVERNMENT/NON-DEPARTMENTAL

Project # PR1060
Project Name Rotary Community Park Expansion Land Acquisition

Type Capital Project
Useful Life n/a
Category Parks - Comm/Regional Parks
Strategic Action # III - Community
Project Status Revised Project

Department General Government
Contact City Manager
Priority 1 Essential (Start 1 yr)

Status Active



Description **Total Project Cost:** \$1,420,704

This project is for the acquisition of 9 acres adjacent to the southern-most portion of Rotary Community Park, for the expansion of Rotary Park. The estimated cost is \$150,000 per acre. There will also be a State Land Application Fee and appraisal of approximately \$3,000, and a plat map development, deed creation, and title company fee of approximately \$4,000.

Justification

This project will serve as an extension of Rotary Community Park to ensure public shoreline access to residents and visitors. Proposed amenities will enhance the value of Rotary Park and will enable the City to accommodate larger events. This purchase conforms to the recommendations of the Shoreline Access Committee, which listed this as the number one priority in the purchase of shoreline.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
63,704	354-1840 Land & Right-of-Way				675,000							675,000
Total	354-1840 Carry Forward				682,000							682,000
	Total				1,357,000							1,357,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
63,704	Property Acquisition Fund				1,357,000							1,357,000
Total	Total				1,357,000							1,357,000

Operating Budget Impact/Other

The purchase of land will not increase operational costs. Operating costs will be identified at such time new facilities are created through a separate CIP development project.



Ten-Year CIP - Project Detail Sheets

Community Services

Community Services - Administration

General Government

Non-Departmental

■ Operations ■

Airport

Drainage

Parks

Streets

Wastewater

Water

Public Safety

Police



FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1390
Project Name Remove Whelan Road Water Tank

Type Asset Maintenance **Department** Airport - Operations
Useful Life n/a **Contact** Steve Johnston
Category Airport **Priority** 4 Deferrable (Start 5-10 yrs)
Strategic Action # V - Economic Growth
Project Status Revised Project
Status Active



Description **Total Project Cost:** \$225,000

This project is for the removal and disposal of the surplus Whelan Road water tank to enhance development of the vacant lot adjacent and east of Whelan Road. This site is a portion of the 17-acres non-aero land use study process (2011 - 2012).

Justification

The Whelan Road Water Tank is surplus. Removal of the water tank will enhance development of adjacent lots for non-aero land use purposes. Eventual redevelopment of this site will generate jobs, tax base, economic development, and reduce city general fund subsidies to the airport. This project is supported by the Airport Master Plan and FAA-ADOT's ACIP project list. This project will benefit the city, region, and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design										18,000	18,000
551-5601 Construction										207,000	207,000
Total										225,000	225,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund										10,058	10,058
Grant: FAA 91.06%										204,885	204,885
Grant: ADOT 4.47%										10,057	10,057
Total										225,000	225,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/deconstruct this item. The annual maintenance will be zero, and revenue might be generated by scrap value of the tank. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1480
Project Name Airport Electrical Vault

Type Asset Maintenance
Useful Life 40 Years
Category Airport
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project
Department Airport - Operations
Contact Steve Johnston
Priority 2 Necessary (Start 1-3 yrs)
Status Active



Description **Total Project Cost:** \$432,160

This project is for the construction of a new airport electrical vault.

Justification

This project will enhance safety by replacing the existing vault. This project is supported by the Airport Master Plan and FAA-ADOT CIP project list. The electrical vault supports airfield lighting. One replacement airfield generator will be included in this project since the existing unit is beyond design life.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
32,160	551-5601 Construction		400,000									400,000
Total	Total		400,000									400,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
32,160	Airport Fund		17,880									17,880
	Grant: FAA 91.06%		364,240									364,240
	Grant: ADOT 4.47%		17,880									17,880
	Total		400,000									400,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53% - 100%) to design/construct this improvement. Annual maintenance should be minimal. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1490
Project Name Non-Aero Land Assessment

Type Capital Project
Useful Life n/a
Category Airport
Strategic Action # V - Economic Growth
Project Status Revised Project

Department Airport - Operations
Contact Steve Johnston
Priority 2 Necessary (Start 1-3 yrs)

Status Active



Description

Total Project Cost: \$25,000

This project is for the assessment and planning for the possible removal of the 17-acre site from Airport Use Only designation to allow for Non-Aero Land Use to provide revenue enhancements to the airport. FAA/BLM action and approvals of selected airport properties for non-aero uses will be required.

Justification

By moving forward with this project, we will be able to diversify and expand airport revenue base to meet City goal of less/no subsidies of airport enterprise fund and increase continued economic development at the northern portion of the City. This project will benefit the City and region and is supported by the Airport Master Plan.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5410 Design			25,000								25,000
Total			25,000								25,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
CIP Fund			25,000								25,000
Total			25,000								25,000

Operating Budget Impact/Other

Once this project is completed, an RFP process, land lease(s) and development will be accomplished to provide additional revenue to the airport, the City, and will provide additional community jobs for the City and regional workers. Staff estimates this project can be accomplished within stated time and funding constraints. Project has been deferred in the past and it is required. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1520
Project Name	North Ramp Taxiways
Type	Asset Maintenance
Useful Life	40 Years
Category	Airport
Strategic Action	# II - Infrastructure Assets
Project Status	Revised Project
Department	Airport - Operations
Contact	Steve Johnston
Priority	2 Necessary (Start 1-3 yrs)
Status	Active



Description **Total Project Cost:** \$100,000

This project will replace failing soil cement and failing pavement, on the north portion of the airport, which has become a safety issue.

Justification

This improvement will enhance safety, and is supported by the Airport Master Plan, and FAA-ADOT ACIP project list. This project will benefit the City, region and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design		8,000									8,000
551-5601 Construction		92,000									92,000
Total		100,000									100,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Grant: ADOT 90.0%		90,000									90,000
Airport Fund		10,000									10,000
Total		100,000									100,000

Operating Budget Impact/Other

The City will leverage ADOT grant funding (90%) to design - construct this project. Annual maintenance should be minimal for ten (10) years from initial construction. No revenue will be generated by this project. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1550		
Project Name	Helicopter Take-Off, Landing, and Parking Area		
Type	Asset Maintenance	Department	Airport - Operations
Useful Life	40 Years	Contact	Steve Johnston
Category	Airport	Priority	3 Desirable (Start 3-5 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		



Status Active

Description **Total Project Cost:** \$425,000

This project is for the review of the original ramp use, and to evaluate and revise the ramp use for corporate aircraft parking. The project will also define industry standard helicopter landing, parking, take-off area, which meets FAA standards through a study. Design and construction of industry standard helicopter landing, parking, take-off area, and corporate aircraft parking will also be implemented.

Justification

There is no clearly defined helicopter operating areas or corporate aircraft parking on the airport. To enhance safety, a standard helicopter/corporate aircraft parking areas need to be built on the ramp. This project is supported by the Airport Master Plan and the FAA-ADOT and the CIP project list.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design				100,000							100,000
551-5601 Construction					325,000						325,000
Total				100,000	325,000						425,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund				4,470	14,528						18,998
Grant: FAA 91.06%				91,060	295,945						387,005
Grant: ADOT 4.47%				4,470	14,527						18,997
Total				100,000	325,000						425,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53% - 100%) to plan, design and construct this project. Annual maintenance should be minimal. Beyond some occasional tie-down fees for overnight parking, no revenue will be generated by this project. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1560
Project Name Airfield Hazard Markings

Type Asset Maintenance **Department** Airport - Operations
Useful Life 10 Years **Contact** Steve Johnston
Category Airport **Priority** 3 Desirable (Start 3-5 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$100,000

This project is for the design/construction of green hazard airfield markings. In 2010, the initial green hazard airfield markings were placed between Taxiway "A" and North Ramp, and have performed well.

Justification

Given the airport's large area of pavement, some users have taxied their aircraft into areas where they have been damaged. These markings reduce those opportunities, and will enhance the safety of our airport. This project is supported by the Airport Master Plan and the FAA-ADOT ACIP project list. This project will benefit the City and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design			8,000								8,000
551-5601 Construction			92,000								92,000
Total			100,000								100,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund			4,470								4,470
Grant: FAA 91.06%			91,060								91,060
Grant: ADOT 4.47%			4,470								4,470
Total			100,000								100,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/construct this improvement. No revenue will be generated by this project. This improvement can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1570
Project Name Replace Obstruction Lights

Type Asset Maintenance **Department** Airport - Operations
Useful Life 20 Years **Contact** Steve Johnston
Category Airport **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Status Active



Description

Total Project Cost: \$150,000

This project is for the design, construction and replacement of the existing mountain and WAPA safety obstruction lights for the airport.

Justification

In 2009, 2010, and 2011, all of the airport safety obstruction lights failed due to outdated technology and remote locations. Given these improvements were funded and placed during the construction of the airport, they are FAA-ADOT eligible for grant funding. These obstruction lights are required for the safe operations of the airport. This project is supported by the Airport Master Plan and the FAA-ADOT ACIP project list. This project will enhance safety, benefit the City, region, and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Carry Forward	150,000										150,000
Total	150,000										150,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund	6,705										6,705
Grant: FAA 91.06%	136,590										136,590
Grant: ADOT 4.47%	6,705										6,705
Total	150,000										150,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/construct this project. For the first eight (8) years, maintenance should be minimal. Light batteries may require replacement at eight (8) years. No revenue will be generated by this project. This project can be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services									400		400
Total									400		400

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1580
Project Name	High-Speed Exit Taxiway For Runway 32/14
Type	Asset Maintenance
Department	Airport - Operations
Useful Life	20 Years
Contact	Steve Johnston
Category	Airport
Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets
Project Status	Ongoing Project
Status	Active



Description **Total Project Cost: \$539,000**

This project is to design and construct a new high-speed exit taxiway for runway 32/14 to better accommodate large jet traffic, utilizing the airport runway.

Justification

This project will increase the utility of the airport for larger aircraft now using the facility. A-3, the second high-speed taxiway, was designed for a shorter runway prior to the extension of the runway about ten (10) years ago. This old taxiway will be removed as a part of this project. This improvement will enhance safety and is supported by the Airport Master Plan. This project will benefit the City, region, and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design									43,120		43,120
551-5601 Construction									495,880		495,880
Total									539,000		539,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund									24,094		24,094
Grant: FAA 91.06%									490,813		490,813
Grant: ADOT 4.47%									24,093		24,093
Total									539,000		539,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design/construct this project. Annual maintenance should be minimal for ten (10) years after construction. No revenue will be generated. This project should be completed within time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1600
Project Name Repl of Two Automated Veh Sec Access Gates

Type Asset Maintenance **Department** Airport - Operations
Useful Life 20 Years **Contact** Steve Johnston
Category Asset Management **Priority** 3 Desirable (Start 3-5 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Status Active



Description **Total Project Cost:** \$70,000

This project is to design and construct two replacement automated security access airfield vehicle gates.

Justification

These vehicle access gates have reached their design life. The replacement of these gates will enhance safety, security and are supported by the Airport Master Plan. This project will benefit the City, region and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design			5,600								5,600
551-5601 Construction			64,400								64,400
Total			70,000								70,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund			3,129								3,129
Grant: FAA 91.06%			63,742								63,742
Grant: ADOT 4.47%			3,129								3,129
Total			70,000								70,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53 - 100%) to design and construct this project. Annual maintenance should be minimal for ten (10) years after construction. No revenue will be generated. Light assistance should be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1640
Project Name Relocate & Construct Fire Hydrant-FS #6 at Airport
Type Asset Maintenance **Department** Airport - Operations
Useful Life 20 Years **Contact** Steve Johnston
Category Airport **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Revised Project



Status Active

Description

Total Project Cost: \$40,000

This project includes utility improvements (fire hydrant protection). This project was designed previously.

Justification

The fire hydrant by the large shade port is a safety issue related to taxiing aircraft. This project is supported by the Airport Master Plan. This project will benefit the city and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5606 Carry Forward	40,000										40,000
Total	40,000										40,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Grant: ADOT 90.0%	36,000										36,000
Airport Fund	4,000										4,000
Total	40,000										40,000

Operating Budget Impact/Other

The City will leverage ADOT grant funding (90%) to construct this improvement. Annual maintenance should be minimal for the first nine (9) years. The hydrant will require repainting every five (5) years and flushing every three (3) years. No revenue will be generated by this project. This improvement can be completed within time and funding limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1650
Project Name	Foreign Object Debris Erosion Con. Proj. (N) Arpt

Type	Capital Project	Department	Airport - Operations
Useful Life	40 Years	Contact	Steve Johnston
Category	Airport	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		

Status Active



Description	Total Project Cost: \$330,000
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This project is to design and construct the Foreign Object Debris (FOD) Erosion Control project, north of the Airport.

Justification

During the past 15 years, much of the central portion of the airport has had FOD and drainage improvements constructed to enhance airfield safety. Since the construction of a new FBO at the north portion of the airport, no FOD/damage improvements have occurred. Issues are now occurring where FOD and drainage must be improved to enhance safety. This project is supported by the Airport Master Plan and FAA-ADOT ACIP project list. This project will enhance safety, benefit the City, region and increase the quality of life.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5607 Design	33,000										33,000
551-5607 Construction	297,000										297,000
Total	330,000										330,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
CIP Fund	33,000										33,000
Grant: ADOT 90.0%	297,000										297,000
Total	330,000										330,000

Operating Budget Impact/Other

ADOT grant funding will be leveraged (90%) to design and construct this project. For the first ten (10) years, maintenance should be minimal. No revenue will be generated by this project. This project can be completed within the time and budget limits. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1670

Project Name Replace Distance-To-Go Signage

Type Asset Maintenance

Department Airport - Operations

Useful Life 20 Years

Contact Steve Johnston

Category Airport

Priority 4 Deferrable (Start 5-10 yrs)

Strategic Action # II - Infrastructure Assets

Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$120,000

This project is to design, construct and replace Distance-To-Go signage.

Justification

These signs have reached their design life, given the harsh environment here. These signs have aged rapidly and are not as readable. To enhance public safety, these signs must be replaced. This project is supported by the Airport Master Plan and the FAA-ADOT ACIP project list.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design							9,600				9,600
551-5601 Construction							110,400				110,400
Total							120,000				120,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund							5,364				5,364
Grant: FAA 91.06%							109,272				109,272
Grant: ADOT 4.47%							5,364				5,364
Total							120,000				120,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53% - 100%) to design and construct this project. Annual maintenance should be zero for the first ten (10) years. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1690		
Project Name	Taxiway Pavement Preservation		
Type	Asset Maintenance	Department	Airport - Operations
Useful Life	20 Years	Contact	Steve Johnston
Category	Airport	Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		



Description	Status Active
Total Project Cost: \$400,000	

This project is to lengthen the life span of the airport taxiway pavement via a seal coat, crack seal, and pavement overlay.

Justification

The last major pavement project at the airport was ten (10) years ago. Given the harsh environment here, the pavement rapidly ages. To protect the pavement and enhance the life span, pavement preservation is required. This project is supported by the Airport Master Plan.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design						32,000					32,000
551-5601 Construction						368,000					368,000
Total						400,000					400,000
Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund						17,880					17,880
Grant: FAA 91.06%						364,240					364,240
Grant: ADOT 4.47%						17,880					17,880
Total						400,000					400,000

Operating Budget Impact/Other

By leveraging federal and state funding, the city will utilize 95.53% of other funds to preserve airport-paved surfaces. This will provide businesses, citizens, airlines, and military a safe gateway to access our community in a cost effective manner. This project will indirectly generate revenue to airport businesses by attracting new users and maintaining existing tenants. Staff estimates the project can be completed on time with funding. Pavement preservation has been deferred until recently. Light assistance will be required from the Administrative Service Department in tracking and requesting grant payments. Annual sweeping will be performed by existing maintenance staff as a part of regular duties. Approximately \$1,000 of crack sealing supplies may be required ten years, after the project is completed.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1700		
Project Name	Center Ramp Preservation		
Type	Asset Maintenance	Department	Airport - Operations
Useful Life	20 Years	Contact	Steve Johnston
Category	Airport	Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		
	Status	Active	



Description	Total Project Cost: \$450,000
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This project is to lengthen the life span of the airport central ramp pavement via a seal coat, crack seal, and pavement overlay.

Justification

The last major pavement preservation project was over ten (10) years ago, and the airport pavement is rapidly aging. To protect the airport pavement and enhance life span, pavement preservation is required. This project is supported by the Airport Master Plan and the FAA-ADOT ACIP project list.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design								36,000			36,000
551-5601 Construction								414,000			414,000
Total								450,000			450,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund								20,115			20,115
Grant: FAA 91.06%								409,770			409,770
Grant: ADOT 4.47%								20,115			20,115
Total								450,000			450,000

Operating Budget Impact/Other

By leveraging federal and state funding, the City will utilize 95.53% of non-city funds to preserve airport-paved surfaces. This will provide safe access to the community. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments. Annual sweeping will be performed by existing maintenance staff as a part of regular duties. Approximately \$1,000 of crack sealing supplies may be required ten years after the project is completed.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project # AP1760
Project Name Construct Runway Edge Lips

Type Asset Maintenance **Department** Airport - Operations
Useful Life 20 Years **Contact** Steve Johnston
Category Airport **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status New Project

Status Active



Description

Total Project Cost: \$277,500

This project is to design and construct runway edge lips that meet industry standards.

Justification

The current runway edge that was constructed in 2014 does not currently meet industry standards and new edge lips must be constructed to enhance public safety. This project is supported by the Airport Master Plan.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5607 Design	20,000										20,000
551-5607 Construction	257,500										257,500
Total	277,500										277,500

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Grant: ADOT 90.0%	249,750										249,750
Airport Fund	27,750										27,750
Total	277,500										277,500

Operating Budget Impact/Other

ADOT grant funding will be leveraged (90%) to design and construct this project. Annual maintenance should be zero for the first ten (10) years. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/AIRPORT

Project #	AP1770		
Project Name	Feasibility-Design Repl Airfield Electrical System		
Type	Asset Maintenance	Department	Airport - Operations
Useful Life	20 Years	Contact	Steve Johnston
Category	Airport	Priority	4 Deferrable (Start 5-10 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		
		Status	Active



Description **Total Project Cost:** \$100,000

This project is to address the feasibility and design of a replacement airfield electrical system.

Justification

The airfield electrical system has reached its design life. Given the harsh environment here, portions of this system have failed and have been rebuilt. To enhance public safety, this system must be replaced. This project is supported by the Airport Master Plan and the FAA-ADOT ACIP project list.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
551-5601 Design							100,000				100,000
Total							100,000				100,000
Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport Fund							4,470				4,470
Grant: FAA 91.06%							91,060				91,060
Grant: ADOT 4.47%							4,470				4,470
Total							100,000				100,000

Operating Budget Impact/Other

FAA and ADOT grant funding will be leveraged (95.53% - 100%) to design and construct this project. Annual maintenance should be zero for the first ten (10) years. Light assistance will be required from the Administrative Services Department in tracking and requesting grant payments.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project #	DR1000
Project Name	Chesapeake Blvd. Drainage Improvements

Type	Asset Maintenance	Department	Drainage - Operations
Useful Life	n/a	Contact	Richard Wells
Category	Drainage	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Status Active

Description **Total Project Cost:** \$1,190,000

This project will provide storm water carrying capacity within the curb and gutter to be installed, protect the street from ongoing storm damage and protect private properties.

Justification

Roadway edge treatment improves drainage, reduces storm damage and cleanup efforts. This project will also provide a finished look to the right-of-way.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
845,000	356-1840 Construction	300,000										300,000
Total	356-1840 Const Mgmt	45,000										45,000
	Total	345,000										345,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
845,000	Flood Control Funding	345,000										345,000
Total	Total	345,000										345,000

Operating Budget Impact/Other

Project may result in future personnel, supplies and equipment use savings due to a decrease in storm clean up. The dollar amount of savings is currently unknown.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST2790
Project Name Roadway Drainage Improvements

Type Asset Maintenance **Department** Drainage - Operations
Useful Life 40 Years **Contact** Richard Wells
Category Drainage **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$4,144,467

This project is to provide roadway edge treatment/stabilization to prevent erosion from rain events.

Justification

The City has 428 miles of roadways; only 140 miles are currently widened. Approximately 75 miles of roadway suffer storm damage with normal or heavy rainfall. Storm cleanup requires the City to shift from routine maintenance to cleanup. Roadway edge treatment/stabilization improves drainage, reduces storm damage, reduces cleanup effort, provides a finished look to the roadway and provides area for parking.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
1,014,467	356-1840 Construction	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Total	356-1840 Const Mgmt	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	380,000
	356-1840 Design	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
	Total	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	3,130,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
1,014,467	Flood Control Funding	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	3,130,000
Total	Total	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	313,000	3,130,000

Operating Budget Impact/Other

Project may result in future personnel, supplies and equipment use savings due to a decrease in storm clean up. The dollar amount of savings is currently unknown.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project #	ST2930
Project Name	Drainage Improvements Program

Type	Asset Maintenance	Department	Drainage - Operations
Useful Life	40 Years	Contact	Richard Wells
Category	Drainage	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		

Status Active



Description	Total Project Cost: \$7,342,024
This project is for the design and construction of drainage improvements (wash crossings, drop structures, bank lining & stabilization, etc.) in washes and drains in conjunction with projects identified in the Drainage Master Plan.	

Justification
Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
326,636	356-1840 Construction	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
Total	356-1840 Const Mgmt	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
	356-1840 Design	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
	356-1840 Carry Forward	765,388										765,388
	Total	1,390,388	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	7,015,388

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
326,636	Flood Control Funding	1,390,388	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	7,015,388
Total	Total	1,390,388	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	7,015,388

Operating Budget Impact/Other
Project may result in future personnel, supplies and equipment use savings due to a decrease in storm clean up. The dollar amount of savings is currently unknown.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST3070
Project Name Wash Bank Stabilization Program

Type Asset Maintenance **Department** Drainage - Operations
Useful Life 40 Years **Contact** Richard Wells
Category Drainage **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$6,000,000

This project is for the stabilization and repair of washes to protect public and private properties against heavy rain and erosion, thus reducing the amount of wash maintenance necessary. This includes any funding for design services as necessary or dictated by staff workloads.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
356-1840 Construction	100,000	900,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,200,000
356-1840 Const Mgmt	240,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	780,000
356-1840 Design	160,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	520,000
356-1840 Carry Forward	500,000										500,000
Total	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Flood Control Funding	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000
Total	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	6,000,000

Operating Budget Impact/Other

The project will reduce damage to private and public property within the community. No additional operational costs are anticipated.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST3110
Project Name Drainage Improvements Engineering Services

Type Asset Maintenance **Department** Drainage - Operations
Useful Life 40 Years **Contact** Richard Wells
Category Drainage **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description **Total Project Cost:** \$3,167,261

This project is for the consultant services to analyze, prioritize and design drainage improvements identified in the IGA with Mohave County, and as determined from Drainage Master Plan and analysis to be performed in 2014 Dibble Contract. Following services performed by Dibble Engineering to identify and prioritize potential projects, scoping of the identified projects for CIP Projects ST2930 and ST3070 will occur and associated projects will be determined, designed and constructed.

Justification

Conforms with Lake Havasu City General Plan and the 2008 Drainage Master Plan.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
974,133	356-1840 Design	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Total	356-1840 Carry Forward	193,128										193,128
	Total	393,128	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,193,128

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
974,133	Flood Control Funding	393,128	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,193,128
Total	Total	393,128	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,193,128

Operating Budget Impact/Other

This project is only for drainage improvement design, and therefore has no impact on operational costs or savings.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/DRAINAGE

Project # ST3120
Project Name North Havasu Area Drainage Improvements

Type Capital Project
Useful Life 40 Years
Category Drainage
Strategic Action # V - Economic Growth
Project Status Ongoing Project

Department Drainage - Operations
Contact Jeremy Abbott
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$356,116

This project is for the design of drainage improvements in conjunction with the development of the North Havasu Industrial Park Phase II. A requirement of the permit process was the payment of mitigation fees associated with disturbance of Federal Waterways.

Justification

Provides for flood control and wash planning in conjunction with AIP development.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
171,477	356-1840 Carry Forward	184,639										184,639
Total	Total	184,639										184,639

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
171,477	General Fund	170,000										170,000
Total	Flood Control Funding	14,639										14,639
	Total	184,639										184,639

Operating Budget Impact/Other

There will be no operational costs.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project #	PK1000
Project Name	Pickle Ball Courts

Type	Capital Project	Department	Parks - Operations
Useful Life	10 Years	Contact	Jeremy Abbott
Category	Parks - Community Facilities	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# III - Community		
Project Status	New Project		



Description	Total Project Cost: \$80,000
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This project includes construction of eight pickle ball courts in Dick Samp Memorial Park. Construction would include eight courts, perimeter, and court fencing.

Justification

Pickle ball is a racquet sport which is played with a net mounted two inches lower than a tennis net. The game combines elements of badminton, tennis, and table tennis and is played with a paddle and a whiffle ball. The game has gained popularity with seniors due to a ball that moves slower than a tennis ball and a court that is one-third the size of a tennis court. The game has gained popularity in Lake Havasu City with the winter visitors and they have requested courts be made available for play.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Design	6,000										6,000
351-1840 Construction	74,000										74,000
Total	80,000										80,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
General Fund	80,000										80,000
Total	80,000										80,000

Operating Budget Impact/Other

Maintenance of pickle ball courts.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services	150	155	158	162	165	168	172	175	179	183	1,667
Personnel	850	900	940	985	1,035	1,085	1,140	1,200	1,260	1,323	10,718
Total	1,000	1,055	1,098	1,147	1,200	1,253	1,312	1,375	1,439	1,506	12,385

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PK1010
Project Name London Bridge Beach Restroom Improvements

Type Asset Maintenance **Department** Parks - Operations
Useful Life 20 Years **Contact** Ryan Molhoek
Category Parks - Comm/Regional Parks **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project
Status Active



Description **Total Project Cost:** \$125,000

This project shall be determined more specifically upon the completion of the Field Needs Assessment. Design and construction will follow.

Justification

The southwest restroom is not able to handle the large holiday and special event volume at the park, and the sewer lateral is inadequate for the heavy use at the facility. The lighting is very old and needs to be rehabilitated, upgraded, or removed from the facility.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
621-3226 Design	10,000										10,000
621-3226 Carry Forward	100,000										100,000
621-3226 Const Mgmt	15,000										15,000
Total	125,000										125,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
General Fund	125,000										125,000
Total	125,000										125,000

Operating Budget Impact/Other

The improvements are to existing facilities. No operational impact is anticipated.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project #	PK1020
Project Name	Rotary Park Restroom Improvements
Type	Asset Maintenance
Useful Life	20 Years
Category	Parks - Community Facilities
Strategic Action	# II - Infrastructure Assets
Project Status	New Project
Department	Parks - Operations
Contact	Ryan Molhoek
Priority	2 Necessary (Start 1-3 yrs)
Status	Active



Description **Total Project Cost:** \$450,000

This project is to increase/improve the restroom facilities at Rotary Community Park. The project is shown as phased. The design and construction will be phased over three years. Locations and specific improvements or rehabilitation will be identified with the Field Needs Assessment.

Justification

Currently, there are two larger restrooms and one small restroom at Rotary Park. These facilities have been in place for many years without upgrading and rehabilitation; as well as no increase to the public facilities at the park, while the number for park users has grown, and the locations of use have changed. Provisions for rehabilitation/reconstruction of the existing facilities, as well as adding new facilities at different locations, is necessary to meet changing demands. The upgrades/rehabilitation will allow the rest rooms to meet peak demands on large holidays and weekend use, as well as the new demand the Tinnell Skate Park has added on the restroom facilities.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
621-3226 Design			12,000	12,000	12,000						36,000
621-3226 Carry Forward			120,000								120,000
621-3226 Const Mgmt			18,000	18,000	18,000						54,000
621-3226 Construction				120,000	120,000						240,000
Total			150,000	150,000	150,000						450,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Unfunded			150,000	150,000							300,000
Asset Maintenance					150,000						150,000
Total			150,000	150,000	150,000						450,000

Operating Budget Impact/Other

The increase in the number of restroom facilities will increase the maintenance costs.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services			1,515	1,530	1,545	1,561	1,577	1,592	1,608	1,624	12,552
Utilities			758	765	773	780	788	796	804	812	6,276
Personnel			15,300	15,606	15,918	16,236	16,561	16,892	17,230	17,575	131,318
Total			17,573	17,901	18,236	18,577	18,926	19,280	19,642	20,011	150,146

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project #	PK1030		
Project Name	Community Athletic Field Needs Assessment		
Type	Capital Project	Department	Parks - Operations
Useful Life	10 Years	Contact	Dan Keyes
Category	Parks - Community Facilities	Priority	1 Essential (Start 1 yr)
Strategic Action	# III - Community		
Project Status	New Project		



Status Active

Description **Total Project Cost:** \$150,000

The Council identified athletic field development as a top priority. Anticipated was the partnering with the Lake Havasu School District as a means to minimize construction costs, by adding lights to existing facilities. This project is being expanded to include a study to determine the optimal location for new fields, which could include School District facilities and properties, the type of fields needed, and the number of fields needed to meet demand. The use of the fields at the ASU Campus is growing beyond the ability of the current facilities to accommodate. This study will include alternative locations and reuse of the existing fields in cooperation with ASU's growth demands.

Justification

The demand for athletic fields continues to grow, and it is appropriate to conduct the necessary studies to determine the appropriate location, type, and number of fields our community will need. The continued growth of the ASU Campus anticipated by 2017 suggests the existing fields at the ASU Campus will be converted to support the growth of the campus, with additional structures and parking.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
66	351-1840 Carry Forward	149,934										149,934
Total	Total	149,934										149,934

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
66	CIP Fund	149,934										149,934
Total	Total	149,934										149,934

Operating Budget Impact/Other

The planning phase will not result in additional operating costs. The study conducted to determine the athletic field needs for the community will include design, construction, and operating cost for the new facilities to be developed.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PK1040
Project Name Tinnell Skate Park ADA Parking

Type Capital Project
Useful Life 20 Years
Category Parks - Community Facilities
Strategic Action # III - Community
Project Status New Project

Department Parks - Operations
Contact Jeremy Abbott
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$90,000

This project will provide needed ADA accessible parking and access to the upper bowl area of the new Tinnell sports complex. These improvements will be placed on vacant land adjacent to the sports complex.

Justification

The City is required to provide ADA parking and access facilities for the upper bowl area as well as providing improved emergency access.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Carry Forward	90,000										90,000
Total	90,000										90,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Refuse Fund	90,000										90,000
Total	90,000										90,000

Operating Budget Impact/Other

Operational impact is limited to sweeping, trash clean-up, and future re-striping, seal, and chip seal costs.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services	2,500	2,525	2,550	2,576	2,602	2,628	2,654	2,680	2,707	2,734	26,156
Total	2,500	2,525	2,550	2,576	2,602	2,628	2,654	2,680	2,707	2,734	26,156

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PK1050
Project Name Aquatic Center Parking Tie

Type Capital Project
Useful Life 20 Years
Category Parks - Community Facilities
Strategic Action # III - Community
Project Status New Project

Department Parks - Operations
Contact Jeremy Abbott
Priority 1 Essential (Start 1 yr)

Status Active



Description **Total Project Cost:** \$50,000

This project will provide a direct tie from the new Rotary Park parking lot expansion to the Aquatic Center facility. This tie will allow access to over 300 parking spaces during large events held at the Aquatic Center. The design of this project has been completed.

Justification

To ensure and provide better access for residents and visitors, and serve as an expansion to Rotary Park in the form of parking, amenities, and pathways. This project will provide joint parking between Rotary Park and the Aquatic Center, allowing larger events to be held at both locations.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Carry Forward	50,000										50,000
Total	50,000										50,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Refuse Fund	50,000										50,000
Total	50,000										50,000

Operating Budget Impact/Other

Operational impact is limited to sweeping, trash clean-up, and future asphalt sealing and/or chip sealing costs.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services	1,200	1,212	1,224	1,236	1,249	1,261	1,274	1,287	1,299	1,312	12,554
Total	1,200	1,212	1,224	1,236	1,249	1,261	1,274	1,287	1,299	1,312	12,554

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project #	PK1070
Project Name	Site Six Redevelopment Program

Type Capital Project	Department Parks - Operations	
Useful Life 20 Years	Contact Ryan Molhoek	
Category Parks - Community Facilities	Priority 1 Essential (Start 1 yr)	
Strategic Action # II - Infrastructure Assets		
Project Status New Project		

Status Active



Description	Total Project Cost: \$200,000
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Site Six is an underutilized public asset in need of redevelopment. This funding request will allow for a redevelopment plan to be created that respects future fiscal funding restrictions, the unique and limited land area and development patterns, and will include an extensive public input element. The final product will be the initial redevelopment plan for submittal to the City Council for approval. If there is funding remaining after the planning effort is concluded, that funding will be used to start demolition efforts to enhance the area until full redevelopment, pursuant to the adopted plan, can be funded in a future budget year.

Justification

Site Six is underperforming as a public asset. By upgrading the facilities as determined via a public outreach program, Site Six will be better positioned to meet the needs of the boating community including visitors and locals. Improvements can make Site Six a destination venue that will bring an additional number of boaters, water based events, and tourist dollars to the community. This will also be a valued amenity to the residents.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
35,000	351-1840 Design	100,000										100,000
Total	351-1840 Carry Forward	65,000										65,000
	Total	165,000										165,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
35,000	General Fund	165,000										165,000
Total	Total	165,000										165,000

Operating Budget Impact/Other

Actual maintenance costs cannot be determined at this time, but will be included in future CIP updates as construction activities are identified.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PK1080
Project Name SARA Park Trailhead Improvements

Type Capital Project
Useful Life 10 Years
Category Parks - Comm/Regional Parks
Strategic Action # III - Community
Project Status New Project

Department Parks - Operations
Contact Richard Wells
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$437,012

Lake Havasu City received a grant from the Recreation Trails Program (Arizona State Parks) in the amount of \$52,012 to be used for the renovation and maintenance of trails, waterline extension to the site, restrooms, drinking fountains, and grading. Lake Havasu City is responsible for a match of \$39,602 which will be accomplished via the SARA Park waterline project (WT7380) to be completed in FY 14/15.

Justification

The SARA Park trailhead is a heavily used hiking/biking trail system that is in need of updating and installation of basic amenities such as restrooms and water/drinking fountains. Lake Havasu City received a grant to offset the cost of the improvements. This project will provide design and construction funds. The proposed improvements will allow this facility to accommodate the growing number of public using the trail.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Design	40,000										40,000
351-1840 Construction		300,000									300,000
351-1840 Carry Forward	52,012										52,012
351-1840 Const Mgmt		45,000									45,000
Total	92,012	345,000									437,012

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Refuse Fund	40,000	345,000									385,000
Grant: Rec Trails Program	52,012										52,012
Total	92,012	345,000									437,012

Operating Budget Impact/Other

Proposed improvements will require personnel costs and supplies for cleaning and maintaining of the facilities.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services	500	505	510	515	520	526	531	536	541	547	5,231
Personnel	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149	1,172	1,195	10,949
Total	1,500	1,525	1,550	1,576	1,602	1,630	1,657	1,685	1,713	1,742	16,180

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/PARKS

Project # PR2070
Project Name Havasu 280 Infrastructure Construction

Type Capital Project
Useful Life 10 Years
Category Parks - Comm/Regional Parks
Strategic Action # V - Economic Growth
Project Status New Project

Department Parks - Operations
Contact Jeremy Abbott
Priority 2 Necessary (Start 1-3 yrs)

Status Active



Description

Total Project Cost: \$3,365,970

This construction project will provide transportation access along with water and sewer infrastructure to the new proposed Main Land Launch Facility near Contact Point. The City will construct only the northwest half of the proposed roadway at this time. The remaining second half of the roadway and all other improvements (i.e. multi-use paths, medians, and offsite water improvements) will be constructed by private developers needed. The SR-95 traffic signal is programmed in 2018; however, this may change depending on increased traffic in the future.

Justification

This is Phase I of an overall development plan and once in place it will allow the City to develop the entire 280 acres. It will provide the utility service and access necessary for the Main Land Launch Facility "Contact Point", along with providing the opportunity for private development to occur to the south of this project. This project will spur/accelerate the development of the remaining 280 acres and surrounding area.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
100,677	351-1840 Construction		824,543	1,920,750								2,745,293
Total	351-1840 Carry Forward	220,000										220,000
	351-1840 Const Mgmnt			300,000								300,000
	Total	220,000	824,543	2,220,750								3,265,293

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
100,677	Refuse Fund	50,000	824,543	2,220,750								3,095,293
Total	CIP Fund	170,000										170,000
	Total	220,000	824,543	2,220,750								3,265,293

Operating Budget Impact/Other

Operational impacts are for expenses related to water system maintenance (exercising valves), wastewater system maintenance (mainline cleaning), and street maintenance (seal coat, chip seal, and striping).

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services		15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	140,529
Total		15,000	15,150	15,302	15,455	15,609	15,765	15,923	16,082	16,243	140,529

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST2620
Project Name London Bridge Maintenance

Type Asset Maintenance
Useful Life 40 Years
Category Streets
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Streets - Operations
Contact Richard Wells
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$1,421,218

This project will provide repair activities for the London Bridge as identified in the March 2011 "London Bridge Evaluation & Stabilization Report" completed by HDR. After the 14/15 London Bridge Maintenance project, re-evaluation of repairs to schedule for 16/17 project. Potential work items include: gas main removal/repair, electrical and water main repairs, NW curtain wall repair, NW planter void repair, bat guard removal, dock joint, mainland cut off wall/approach slab enhancements and access hatch repairs.

Justification

This project fulfills City Council goal.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
1,206,218	621-5126 Design	40,000										40,000
Total	621-5126 Construction		150,000									150,000
	621-5126 Const Mgmt		25,000									25,000
	Total	40,000	175,000									215,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
1,206,218	Asset Maintenance	40,000	175,000									215,000
Total	Total	40,000	175,000									215,000

Operating Budget Impact/Other

No additional costs associated with the project; operational costs will remain the same as prior to the project.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project #	ST2630
Project Name	Intersection Improvements

Type	Asset Maintenance	Department	Streets - Operations
Useful Life	10 Years	Contact	Jeremy Abbott
Category	Streets	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Status Active

Description	Total Project Cost: \$1,158,873
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This project will install warranted intersection improvements at major roadway intersections throughout the community. Plans for intersection improvements include the SR-95 and Havasu 280 Intersection. New signals at the Smoketree intersection are necessary in conjunction with the Swanson Avenue reconstruction.

Justification

Traffic volumes on major arterials will continue to grow and multi-way stops will not provide the level of service expected by the community. To maintain and improve traffic flow, warranted traffic signals will need to be installed at locations currently controlled by stop signs.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
458,873	621-5126 Design			50,000	50,000							100,000
Total	621-5126 Construction			250,000	250,000							500,000
	621-5126 Const Mgmt			50,000	50,000							100,000
	Total			350,000	350,000							700,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
458,873	Unfunded			350,000	350,000							700,000
Total	Total			350,000	350,000							700,000

Operating Budget Impact/Other

The project will require additional staff time and supplies for signal repairs.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services					1,040	1,040	1,040	1,040	1,040	1,040	6,240
Personnel					260	260	260	260	260	260	1,560
Total					1,300	1,300	1,300	1,300	1,300	1,300	7,800

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST3210
Project Name Lake Havasu Avenue Pavement Rehabilitation

Type Asset Maintenance
Useful Life 20 Years
Category Streets
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Streets - Operations
Contact Richard Wells
Priority 2 Necessary (Start 1-3 yrs)

Status Active



Description **Total Project Cost:** \$715,399

This project will provide pavement rehabilitation of Lake Havasu Avenue between 1) Smoketree and Swanson; and 2) Mesquite and Palo Verde Boulevard South, in two phases, to allow for better traffic control and to lessen the impacts on the traveling public and businesses.

Justification

The pavement in question is between seventeen (17) and twenty-three (23) years old and is in need of rehabilitation. The concrete intersections smoothness and state of repair will also be addressed, as appropriate.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
15,399	621-5126 Construction			15,400	350,000							365,400
Total	621-5126 Carry Forward			334,600								334,600
	Total			350,000	350,000							700,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
15,399	Unfunded			350,000	350,000							700,000
Total	Total			350,000	350,000							700,000

Operating Budget Impact/Other

The benefits to the community are a smooth and useable pavement surface on a major roadway in our community. No additional operational costs are anticipated.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project #	ST3220		
Project Name	McCulloch Blvd Pavement Rehab (Smoketree to LHA)		
Type	Asset Maintenance	Department	Streets - Operations
Useful Life	20 Years	Contact	Richard Wells
Category	Streets	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	New Project		



Description **Total Project Cost:** \$1,120,000

This project will provide rehabilitation of McCulloch Boulevard from Smoketree to Lake Havasu Avenue, utilizing Mill and Fill (Asphaltic Concrete) rather than a Chip Seal. Accessible ramps will require reconstruction to meet ADA regulations and 5 left turn lanes need to be extended.

Justification

The pavement is currently nineteen (19) years old and is in need of rehabilitation. ADA regulations must be met for this type of pavement work. The 2012 PARA Study identifies turn lane modifications necessary to provide congestion relief. FY 16/17 - construction of ADA and turn lanes; FY 17/18 - pavement.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
621-5126 Design	60,000										60,000
621-5126 Construction		400,000	600,000								1,000,000
621-5126 Const Mgmt		60,000									60,000
Total	60,000	460,000	600,000								1,120,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Unfunded			600,000								600,000
Asset Maintenance	60,000	460,000									520,000
Total	60,000	460,000	600,000								1,120,000

Operating Budget Impact/Other

The benefits to the community are a smooth and useable pavement surface on a major roadway in our community. No additional operational costs are anticipated.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST3230

Project Name Wayfinding Program

Type Capital Project

Department Streets - Operations

Useful Life 20 Years

Contact Mark Clark

Category Streets

Priority 2 Necessary (Start 1-3 yrs)

Strategic Action # V - Economic Growth

Project Status New Project

Status Active



Description

Total Project Cost: \$600,500

At the 2014 City Council Retreat, the Council identified the Wayfinding sign program, as developed and presented by the Lake Havasu City Convention and Visitors Bureau, as a priority program for the Community. The total amount requested for this project is \$600,500, with offsetting revenue of community donations in the amount of \$81,767.

Justification

The Wayfinding program is intended to extend visitor's stay time in our community, resulting in direct benefits to the community. This program will also promote the new branding for our community.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Carry Forward	600,500										600,500
Total	600,500										600,500

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
General Fund	518,733										518,733
Community Donations	81,767										81,767
Total	600,500										600,500

Operating Budget Impact/Other

Increased visitor's stay time will provide a direct economic impact to the visitor/tourist industry for the community. The Lake Havasu City Convention and Visitors Bureau estimates that an additional \$7 to \$10 million in new spending will be generated in our community each year by this program. While actual maintenance costs cannot be identified at this time, it is anticipated that this program will have associated annual maintenance costs of approximately \$30,000 to keep the proposed sign package in the desired condition.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services		30,000	30,300	30,603	30,909	31,218	31,530	31,846	32,164	32,486	281,056
Total		30,000	30,300	30,603	30,909	31,218	31,530	31,846	32,164	32,486	281,056

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project #	ST3240		
Project Name	PARA Study and Implementation-McCulloch Blvd		
Type	Capital Project	Department	Streets - Operations
Useful Life	40 Years	Contact	Richard Wells
Category	Streets	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# III - Community		
Project Status	New Project		
		Status	Active



Description	Total Project Cost: \$2,250,000
This project is for the formation of an Ad Hoc Committee, study, public meetings, design, and budgeting for development and implementation of a PARA study for McCulloch Boulevard from Acoma to Smoketree, enhancing pedestrian access and safety through parking and roadway changes. FY 17/18 funding is for the preparation of ideas and concepts generated by the Ad hoc committee and for the retention of a design professional to prepare construction ready plans and specifications. FY 18/19 funding is for construction.	
Justification	Increased pedestrian safety and provide for a downtown public space special event area.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Design			200,000								200,000
351-1840 Construction				2,000,000							2,000,000
351-1840 Carry Forward			50,000								50,000
Total			250,000	2,000,000							2,250,000
Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
CIP Fund			250,000								250,000
Unfunded				2,000,000							2,000,000
Total			250,000	2,000,000							2,250,000

Operating Budget Impact/Other	The roadway and sidewalks are currently maintained, so no additional costs would be incurred.
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FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/STREETS

Project # ST3270
Project Name Lake Havasu Avenue Reconstruction

Type Asset Maintenance **Department** Streets - Operations
Useful Life n/a **Contact** Richard Wells
Category Streets **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status New Project

Status Active



Description

Total Project Cost: \$3,290,000

This project includes new pavement, intersection concrete paving, handicap access compliance, medians, water main and appurtenance replacement, sewer main and manhole reconstruction, driveway adjustments and turn lane additions from Mesquite Avenue to Swanson Avenue.

Justification

The pavement in this project area is at the end of its useful life as demonstrated by failure, cracking and rutting. The handicap ramps throughout are not in compliance with current ADA regulations. The water mains are approximately thirty (30) years old. In regards to the traffic, this section of Lake Havasu Avenue has many conflict points and by adding a median, the corridor travel safety will be greatly improved.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
621-5126 Design			300,000								300,000
621-5126 Construction				2,600,000							2,600,000
621-5126 Const Mgmt				390,000							390,000
Total			300,000	2,990,000							3,290,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Irrigation & Drainage Dist.			58,000	575,000							633,000
Unfunded			184,000	1,840,000							2,024,000
Wastewater Utility Fund			58,000	575,000							633,000
Total			300,000	2,990,000							3,290,000

Operating Budget Impact/Other

The street will continue to be maintained at the same level as prior to roadway repairs. No additional operational costs are anticipated.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2390
Project Name Supervisory Control and Data Acquisition (SCADA)

Type Asset Maintenance **Department** Wastewater - Operations
Useful Life 20 Years **Contact** Jeremy Abbott
Category Wastewater **Priority** 3 Desirable (Start 3-5 yrs)

Strategic Action # II - Infrastructure Assets
Project Status Revised Project



Status Active

Description **Total Project Cost:** \$894,265

This project is for the implementation of a SCADA system for the control of effluent/reuse. This project will include new Programmable Logic Controllers (PLC's) at various effluent system locations, programming of controls and the installation of actuated valves, booster stations, and pressure sustaining systems, etc.

Justification

This project conforms with the Lake Havasu City General Plan and the Wastewater Master Plan.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
44,265	531-4210 Design			72,000								72,000
Total	531-4210 Construction			648,000								648,000
	531-4210 Const Mgmt			130,000								130,000
	Total			850,000								850,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
44,265	Wastewater Utility Fund			850,000								850,000
Total	Total			850,000								850,000

Operating Budget Impact/Other

The current operational impact of the SCADA system is \$15,000 annually for system technical support and \$840 annually for internet services; there will be no change to operational impact with this project.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2630
Project Name Mulberry Effluent Basin Expansion

Type Asset Maintenance
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Wastewater - Operations
Contact Jeremy Abbott
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$1,577,000

This project will expand or modify the basin and suction line to allow for the Reuse Pump Station to pull sufficient effluent from the Mulberry Wastewater Treatment Plant to supply the reuse force main without draining the basin. This is for irrigation and injection purposes, and a capacity increase to the co-mingling pond and liner repair. Replacements and repairs to the South Intake may also be required. These repairs and replacements required to the South Intake will allow the option of providing water during high demand months and reduce the need for more costly storage.

Justification

This project conforms with the Wastewater Master Plan and the Reclaimed Water Management Study.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
60,000	531-4210 Construction	1,210,000										1,210,000
Total	531-4210 Carry Forward	65,000										65,000
	531-4210 Const Mgmt	242,000										242,000
	Total	1,517,000										1,517,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
60,000	Wastewater Utility Fund	1,517,000										1,517,000
Total	Total	1,517,000										1,517,000

Operating Budget Impact/Other

This project will extend the useful life of the asset, and will also provide more effective and efficient use of effluent for reuse purposes. Operational impact depends on how the basin and/or pond will be expanded. Options will be defined in the effluent planning study (see project SS2860).

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project #	SS2720		
Project Name	NRWWTP Effluent Storage & Distribution		
Type	Capital Project	Department	Wastewater - Operations
Useful Life	40 Years	Contact	Jeremy Abbott
Category	Wastewater	Priority	3 Desirable (Start 3-5 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		
		Status	Active



Description **Total Project Cost:** \$3,705,000

This project is for the installation of effluent storage, wells and a distribution system at the North Regional Wastewater Treatment Plant, to provide necessary capacity for effluent disposal.

Justification

This project will provide a water conservation effort and conforms with the Lake Havasu City General Plan, Wastewater Master Plan and Reclaimed Water Management Study.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
531-4210 Design				285,000							285,000
531-4210 Construction					2,850,000						2,850,000
531-4210 Const Mgmt					570,000						570,000
Total				285,000	3,420,000						3,705,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Wastewater Utility Fund				285,000	3,420,000						3,705,000
Total				285,000	3,420,000						3,705,000

Operating Budget Impact/Other

Operational impact will be the requirement of 1 FTE Utility Worker II to operate this asset and previous assets constructed as part of SS2120, SS2860, SS2890 & SS2960. Additional utility, chemical, and operational costs will also be incurred.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Utilities					65,000	65,650	66,306	66,970	67,639	68,315	399,880
Personnel					51,295	52,321	53,367	54,435	55,523	56,633	323,574
Total					116,295	117,971	119,673	121,405	123,162	124,948	723,454

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2860
Project Name Effluent Reuse & Disposal Connections

Type Capital Project
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Wastewater - Operations
Contact Jeremy Abbott
Priority 2 Necessary (Start 1-3 yrs)

Status Active



Description

Total Project Cost: \$1,699,800

This project is for the conversion of irrigation systems throughout the city from potable water to treated effluent (reclaimed water). Project SS2970 is a grant funded project for the design of the following locations. Potential demand sites have been identified and prioritized by the availability and accessibility of effluent based on recommendations made by the Reclaimed Water Management Study. These locations include Rotary, London Bridge Beach, Grand Island, Cypress and Jack Hardie Parks, as well as the Daytona/ASU site.

Justification

This project will provide a water conservation effort and conforms with the Lake Havasu City General Plan, Wastewater Master Plan, and Reclaimed Water Management Study.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
49,800	531-4210 Construction	1,375,000										1,375,000
Total	531-4210 Const Mgmnt	275,000										275,000
	Total	1,650,000										1,650,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
49,800	Wastewater Utility Fund	1,650,000										1,650,000
Total	Total	1,650,000										1,650,000

Operating Budget Impact/Other

The ultimate goal is to reduce the domestic water allocation demands.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2900
Project Name Vadose Zone Wells #6 & #7

Type Asset Maintenance **Department** Wastewater - Operations
Useful Life 40 Years **Contact** Jeremy Abbott
Category Wastewater **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Status Active



Description **Total Project Cost:** \$745,000

This project will replace the existing Vadose Zone Well #2 and #4 with new Vadose Zone Wells #6 & #7, respectively. Vadose Zone Well #6 is being pushed to 2016, due to sufficient available capacity of the existing wells and the anticipated capacity of the new Well #6. This project is necessary for the disposal of effluent from the North Regional Wastewater Treatment Plant.

Justification

Aquifer Protection Permit requires Vadose Zone Wells for disposal, and the existing wells are planned to have reached their full life expectancy of 7 years by this point.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
245,000	531-4210 Construction	375,000										375,000
Total	531-4210 Carry Forward	125,000										125,000
	Total	500,000										500,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
245,000	Wastewater Utility Fund	500,000										500,000
Total	Total	500,000										500,000

Operating Budget Impact/Other

No operational impact.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2930
Project Name London Bridge Road Pump Station Rehabilitation
Type Asset Maintenance **Department** Wastewater - Operations
Useful Life 40 Years **Contact** Jeremy Abbott
Category Wastewater **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project



Status Active

Description

Total Project Cost: \$302,379

This project is for wetwell wall repair and recoating, and to replace piping and reseal pipe penetrations into wetwell. Additionally needed is to replace check valves and isolation valves, replace the slide gates on the diversion manhole, and install new fall protection equipment.

Justification

Maintenance of the main pump station for pumping to the North Regional WWTP.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
260,000	531-4210 Carry Forward	42,379										42,379
Total	Total	42,379										42,379

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
260,000	Wastewater Utility Fund	42,379										42,379
Total	Total	42,379										42,379

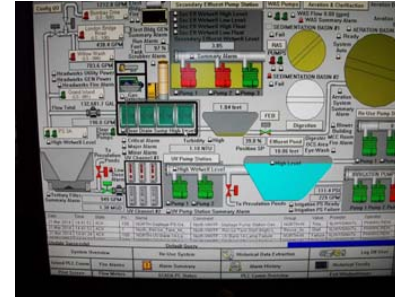
Operating Budget Impact/Other

No operational impact.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project #	SS2940
Project Name	SCADA Upgrade

Type	Asset Maintenance	Department	Wastewater - Operations
Useful Life	10 Years	Contact	Jeremy Abbott
Category	Wastewater	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Revised Project		



Status Active

Description	Total Project Cost: \$1,000,000
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This project will upgrade the existing SCADA system, and includes communications and monitoring equipment for all field sites and wastewater treatment plants.

Justification

Upgrade the system for monitoring and controlling equipment to prevent spills and adequately distribute and treat the City's wastewater flows.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
200,000	531-4210 Carry Forward	800,000										800,000
Total	Total	800,000										800,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
200,000	Wastewater Utility Fund	800,000										800,000
Total	Total	800,000										800,000

Operating Budget Impact/Other

The current operational impact of the SCADA system is \$15,000 annually for system technical support and \$840 annually for internet services; there will be no change to operational impact with this upgrade.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2960
Project Name Effluent Reuse Enhancement

Type Capital Project
Useful Life 40 Years
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status Revised Project

Department Wastewater - Operations
Contact Jeremy Abbott
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$150,000

This project is to perform a geophysical survey for the purpose of locating a recovery well. This survey was completed in FY 14/15, with the actual construction of the well to follow in FY 15/16. This well will prove whether reclaimed water recovery at the NRWTP is a viable option, and is necessary to maximize the City's efforts converting irrigation potable water demands to effluent reuse.

Justification

This project concurs with the Reclaimed Water Management Study and the recharge and recovery efforts to store effluent underground by injection for future recovery. Conforms with the Lake Havasu City General Plan, the Wastewater Master Plan, and the Reclaimed Water Management Study.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
40,000	531-4210 Construction	110,000										110,000
Total	Total	110,000										110,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
40,000	Wastewater Utility Fund	110,000										110,000
Total	Total	110,000										110,000

Operating Budget Impact/Other

The ultimate goal is to reduce the domestic water allocation demands, and when possible, replace the demands with reclaimed water. Operational impacts consist of electrical, chemical, and maintenance costs to operate the asset.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services	500	505	510	515	520	525	531	536	541	547	5,230
Utilities	4,500	4,545	4,590	4,637	4,683	4,730	4,777	4,825	4,873	4,921	47,081
Total	5,000	5,050	5,100	5,152	5,203	5,255	5,308	5,361	5,414	5,468	52,311

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2970
Project Name Water Conservation Program Implementation

Type Capital Project
Useful Life n/a
Category Wastewater
Strategic Action # II - Infrastructure Assets
Project Status New Project

Department Wastewater - Operations
Contact Jeremy Abbott
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$171,000

This project is to evaluate the complicated hydraulics of the effluent system, and to provide design for the installation and operation of the irrigation system conversions from domestic water to effluent reuse at several parks, a university campus, and at least one public school within the City's water service area.

Justification

Prior to physically making the connections, (See SS2860) the hydraulics of the system need to be evaluated. Due to the complexity of the hydraulics and operation of the system, this modeling must be taken before design of each individual system connections can be completed. Conforms with the Lake Havasu City General Plan, the Wastewater Master Plan, and Reclaimed Water Management Study.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
101,000	531-4210 Carry Forward	70,000										70,000
Total	Total	70,000										70,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
101,000	Grant: BOR	34,930										34,930
Total	Wastewater Utility Fund	35,070										35,070
	Total	70,000										70,000

Operating Budget Impact/Other

The ultimate goal is to reduce the domestic water allocation demands, and when possible, replace the demands with reclaimed water. Exact operational impacts are unknown at this time and may very easily be a wash; however, any savings realized from pumping and treating domestic water for irrigation use will be transferred to wastewater on the effluent system side.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WASTEWATER

Project # SS2980

Project Name WAPA Reuse Pipeline Feasibility Study

Type Capital Project

Useful Life n/a

Category Wastewater

Strategic Action # II - Infrastructure Assets

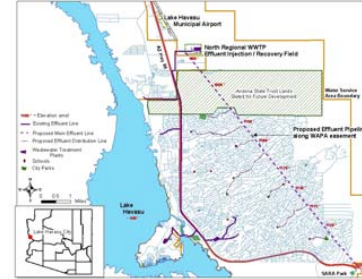
Project Status New Project

Department Wastewater - Operations

Contact Doyle Wilson

Priority 2 Necessary (Start 1-3 yrs)

Status Active



Description

Total Project Cost: \$110,000

A reclaimed treated wastewater distribution pipeline from the North Regional WWTP to SARA Park is proposed through the Western Area Power Administration easement. This project, through grant funding, provides an opportunity to conduct a cost/benefit and engineering feasibility study for construction of the pipeline, storage options of treated wastewater for distribution, and connecting pipelines to irrigation sites (schools, parks and general landscaping).

Justification

Less water in the Colorado River will lead to federal shortage declarations within the next few years, signaling long term water supply issues concerning the City's annual water allocation. The city can increase its water use efficiency by replacing potable water irrigation at parks, schools and general landscaping with reclaimed treated wastewater. The more treated wastewater that replaces potable water, the less dependent the City is on its Colorado River entitlement. The proposed project will help accomplish that effort.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
531-4210 Carry Forward	110,000										110,000
Total	110,000										110,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Grant: BOR	55,000										55,000
Wastewater Utility Fund	55,000										55,000
Total	110,000										110,000

Operating Budget Impact/Other

The proposed feasibility study will determine the cost/benefit savings of an effluent line through the WAPA easement and operation/storage of treated wastewater to supply the irrigation needs. The potential Colorado River water savings is up to 1000 ac-ft/year.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT3080
Project Name Water Main Replacement Program

Type Asset Maintenance
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Ryan Molhoek
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$15,593,288

This project is to replace water mains in various areas throughout the water distribution system on an ongoing basis. There is approximately 400,000 linear feet (75 miles) of a 4 inch diameter water main in the system that cannot meet fire flows and needs upsizing to 6 or 8 inch mains. These 4 inch mains are also at the end of their useful life and have been an ongoing issue for the water division regarding repairs and significant street damage when breaks occur. Also, there are other larger mains in the system in need of upsizing and or replacement.

Justification

Conforms with Lake Havasu City Water Master Plan.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
3,799,782	521-4110 Design	110,000	40,000	40,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	890,000
Total	521-4110 Construction	1,122,418	400,000	400,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	8,922,418
	521-4110 Carry Forward	646,088										646,088
	521-4110 Const Mgmt	165,000	60,000	60,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,335,000
	Total	2,043,506	500,000	500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	11,793,506

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
3,799,782	Irrigation & Drainage Dist.	2,043,506	500,000	500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	11,793,506
Total	Total	2,043,506	500,000	500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	11,793,506

Operating Budget Impact/Other

There will be no operational costs, as the replacement of existing assets will be implemented.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6010
Project Name Refurbish and Re-equip Existing Wells

Type Asset Maintenance
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Richard Wells
Priority 1 Essential (Start 1 yr)
Status Active



Description **Total Project Cost:** \$4,744,582

To perform an evaluation of drawdown and capacity testing and development of indicators for proper maintenance for the purpose of rehabilitation work. Currently, one well is out of service and a determination of action is necessary on it. If another collector well site is determined to be feasible and appropriate, this item will be deleted and the new collector well will become the backup for the water system.

Justification

The original wells are approaching the end of their life expectancy. Nine (9) wells all constructed in the mid 60s to mid 70s are showing signs of extensive corrosion and developed casing deterioration and are inoperable. Conforms to the 2007 Water Master Plan Update.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
74,582	521-4110 Design	70,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	385,000
Total	521-4110 Construction	675,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,825,000
	521-4110 Const Mgmt	100,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	460,000
	Total	845,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	4,670,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
74,582	Irrigation & Drainage Dist.	845,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	4,670,000
Total	Total	845,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000	4,670,000

Operating Budget Impact/Other

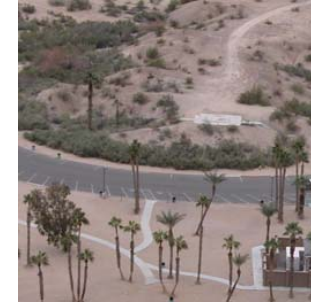
There will be no operational costs, as the rehabilitation of existing assets will be implemented.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6020
Project Name Well Expansion Program

Type Asset Maintenance **Department** Water - Operations
Useful Life 10 Years **Contact** Richard Wells
Category Water **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$1,171,143

This project is for the exploration of potential water sources for the City water system. Investigative well drilling to verify and identify the site for a second horizontal collector as well.

Justification

Conforms with the 2007 Water Master Plan Update.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
338,669	521-4110 Construction		563,633									563,633
Total	521-4110 Carry Forward	178,841										178,841
	521-4110 Const Mgmnt		90,000									90,000
	Total	178,841	653,633									832,474

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
338,669	Irrigation & Drainage Dist.	178,841	653,633									832,474
Total	Total	178,841	653,633									832,474

Operating Budget Impact/Other

There will be no operational costs.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6040
Project Name Water Treatment Plant Capacity Increase Evaluation

Type Asset Maintenance **Department** Water - Operations
Useful Life 40 Years **Contact** Richard Wells
Category Water **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$250,000

This project will include an in-depth engineering cost analysis related to the future growth potential of the Water Treatment Plant and its ability to meet future water demands in the City. The evaluation and analysis will include operational and construction costs, as well as redundancy benefits in evaluating the existing treatment plant expansion or the construction of an additional treatment plant in the southern portion of the city.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
521-4110 Design	250,000										250,000
Total	250,000										250,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Irrigation & Drainage Dist.	250,000										250,000
Total	250,000										250,000

Operating Budget Impact/Other

There will be no operational costs.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT6050
Project Name	North Water System Improvements

Type	Capital Project	Department	Water - Operations
Useful Life	40 Years	Contact	Richard Wells
Category	Water	Priority	2 Necessary (Start 1-3 yrs)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Status Active

Description

Total Project Cost: \$400,000

This project is to expand the City's water system to accommodate future build out, including the Air Industrial Park. This includes new booster pump stations, water storage, and new water mains.

Justification

Conforms with the 2007 Water Master Plan Update.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
521-4110 Carry Forward	400,000										400,000
Total	400,000										400,000
Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Irrigation & Drainage Dist.	400,000										400,000
Total	400,000										400,000

Operating Budget Impact/Other

FY 15-16 budget is for design work only; additional operational costs for utilities & maintenance are undetermined at this point.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6060
Project Name Booster Station 1B Replacement

Type Asset Maintenance **Department** Water - Operations
Useful Life 40 Years **Contact** Richard Wells
Category Water **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project
Status Active



Description

Total Project Cost: \$3,553,672

This project would be for the replacement of Booster Station 1B, a 40-year old booster station that is currently under capacity. There is no back up power source and a great amount of annual maintenance is required.

Justification

Conforms with the 2007 Water Master Plan Update.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
659,672	521-4110 Construction	45,090										45,090
Total	521-4110 Carry Forward	2,473,910										2,473,910
	521-4110 Const Mgmnt	375,000										375,000
	Total	2,894,000										2,894,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
659,672	Irrigation & Drainage Dist.	2,894,000										2,894,000
Total	Total	2,894,000										2,894,000

Operating Budget Impact/Other

There will be no operational costs, as the replacement of existing assets will be implemented.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT6090
Project Name Storage Tank & Booster Station Replacement Program

Type Asset Maintenance
Useful Life 40 Years
Category Water

Department Water - Operations
Contact Richard Wells
Priority 1 Essential (Start 1 yr)

Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project



Status Active

Description **Total Project Cost:** \$29,323,500

This program combines and replaces WT5090 ("Water Tank Rehabilitation & Maintenance Program"), WT6090 ("Booster Station 2A Replacement"), WT7280 ("Booster Station Replacement program") and WT7390 ("Booster Station 6"). Funding identified here will be moved to projects identified through the evaluation. This program will take a wholistic approach to identify needs at all of the tank/booster station sites to assure the proper planning of funding occurs and improvement timing is appropriate.

Justification

There are 25 tanks in the system ranging in age from 30 to 50 years old. Between 2000 and 2008, 23 of the 25 tanks had rehabilitation work performed. Coating system life expectancy is 12 to 15 years. All tanks will need to undergo a thorough evaluation and have coating and other maintenance work performed on a rotating schedule. These improvements will eliminate closed water systems currently operating in the Havasu Foothills area, allowing for gravity systems being in place and lowering the costs of water handling. This program meets the goals of the 2007 Water Master Plan Update for the enhancement of service reliability, system redundancy, and the lowering of construction costs and O&M in the effected zone boundaries and at Station 4. The design, planning and construction of Water Booster Station Improvements at Site 6 will include the land development of the site, construction of the storage tank and all equipment necessary to provide operational pump station and storage facilities. Construction includes, but is not limited to, valves, flow meters, distribution & transmission mains, connections, security, SCADA, electrical, instrumentation and all necessary appurtenances.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
521-4110 Design	207,500	20,000	570,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000	2,687,500
521-4110 Construction	600,000	1,950,000	600,000	5,886,000	2,930,000	2,930,000	2,660,000	2,350,000	1,500,000	2,350,000	23,756,000
521-4110 Const Mgmnt	30,000	230,000	30,000	825,000	375,000	330,000	290,000	150,000	290,000	330,000	2,880,000
Total	837,500	2,200,000	1,200,000	6,981,000	3,575,000	3,530,000	3,220,000	2,770,000	2,060,000	2,950,000	29,323,500

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Irrigation & Drainage Dist.	837,500	2,200,000	1,200,000	6,981,000	3,575,000	3,530,000	3,220,000	2,770,000	2,060,000	2,950,000	29,323,500
Total	837,500	2,200,000	1,200,000	6,981,000	3,575,000	3,530,000	3,220,000	2,770,000	2,060,000	2,950,000	29,323,500

Operating Budget Impact/Other

There will be no operational costs, as the replacement of existing assets will be implemented.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7160
Project Name Water Treatment Plant Improvements

Type Asset Maintenance **Department** Water - Operations
Useful Life 10 Years **Contact** Jeremy Abbott
Category Water **Priority** 2 Necessary (Start 1-3 yrs)
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Status Active



Description

Total Project Cost: \$3,272,985

This project is for the installation of valves at the contact basin and for adding covers over the filters, aerators and UV pit.

Justification

This project will ensure that the Water Treatment Plant continues to operate efficiently.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
1,072,985	521-4110 Construction	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Total	521-4110 Carry Forward	200,000										200,000
	Total	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,200,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
1,072,985	Irrigation & Drainage Dist.	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,200,000
Total	Total	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,200,000

Operating Budget Impact/Other

There will be no operational costs, as the rehabilitation of existing assets will be implemented.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT7300
Project Name	Mohave County Water Authority Water Allocation

Type	Capital Project	Department	Water - Operations
Useful Life	40 Years	Contact	Doyle Wilson
Category	Water	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		

Status Active



Description	Total Project Cost: \$1,718,065
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This project is for the purchase of 1,250 acre-feet of Kingman water allocation (MCWA) at a cost of \$1,000 per acre-foot for 1,000 acre-feet and \$1,100 per acre-foot for the remaining 250 acre-feet of water plus annual holding fees. This purchase is payable under terms to 2024.

Justification

To ensure adequate water supply during shortages.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
574,065	521-4110 Land & Right-of-Way	160,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000	130,000		1,144,000
Total	Total	160,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000	130,000		1,144,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
574,065	Irrigation & Drainage Dist.	160,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000	130,000		1,144,000
Total	Total	160,000	116,000	118,000	120,000	122,000	124,000	126,000	128,000	130,000		1,144,000

Operating Budget Impact/Other

There will be no operational costs.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7330
Project Name Firming Agreement Subcontract No. 2

Type Capital Project
Useful Life 40 Years
Category Water
Strategic Action # II - Infrastructure Assets
Project Status Ongoing Project

Department Water - Operations
Contact Doyle Wilson
Priority 1 Essential (Start 1 yr)

Status Active



Description

Total Project Cost: \$251,830

Since the last firming agreement in 2005, the City has acquired another 3,139 acre-feet of 4th priority water and now has the opportunity to firm these supplies as well. The amount of credits required to firm this supply is 11,992 acre-feet and the total prepayment is \$239,840.

Justification

Firming would allow the City access to approximately 113,000 acre-feet of water stored underground in AWBA facilities during declared Colorado River water shortages.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
201,464	521-4110 Land & Right-of-Way	50,366										50,366
Total	Total	50,366										50,366

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
201,464	Irrigation & Drainage Dist.	50,366										50,366
Total	Total	50,366										50,366

Operating Budget Impact/Other

There will be no operational costs.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project #	WT7350
Project Name	Booster Station 6A

Type	Asset Maintenance	Department	Water - Operations
Useful Life	40 Years	Contact	Richard Wells
Category	Water	Priority	1 Essential (Start 1 yr)
Strategic Action	# II - Infrastructure Assets		
Project Status	Ongoing Project		



Status Active

Description **Total Project Cost:** \$2,262,059

Design, planning and construction of Water Booster Station Improvements at Sites 6A will include the land development of the site, construction of storage tank and all equipment necessary to provide an operational pump station(s) and storage facilities. Construction includes, but is not limited to, valves, flow meters, distribution and transmission mains, connections, security, SCADA, electrical, instrumentation, and all necessary appurtenances.

Justification

These improvements will eliminate closed water systems (pneumatic) currently operating in the area allowing for gravity systems being in place and lowering the costs of water handling. Meets the goals of the 2007 Water Master Plan Update for enhancement of service reliability, system redundancy and lowering of construction costs and O&M in the effected zone boundaries and at Stations 5A.

Prior	Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
102,059	521-4110 Construction	89,488										89,488
Total	521-4110 Carry Forward	1,810,512										1,810,512
	521-4110 Const Mgmt	260,000										260,000
	Total	2,160,000										2,160,000

Prior	Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
102,059	Irrigation & Drainage Dist.	2,160,000										2,160,000
Total	Total	2,160,000										2,160,000

Operating Budget Impact/Other

There will be no operational costs, as the rehabilitation of existing assets will be implemented.

FY 2016-25 COMMUNITY INVESTMENT PROJECT OPERATIONS/WATER

Project # WT7410
Project Name WAPA Water Main

Type Asset Maintenance **Department** Water - Operations
Useful Life 40 Years **Contact** Richard Wells
Category Water **Priority** 1 Essential (Start 1 yr)
Strategic Action # II - Infrastructure Assets
Project Status New Project

Status Active



Description **Total Project Cost:** \$1,500,000

As identified in the 2/17/12 CIP Document by Atkins, this project is a continuation of work performed during the WWSE program. The City has planned for various interconnects between the transmission mains and distribution mains to supplement the system for fire flows and needed pressure. The inter-connects to the existing system were previously constructed during the WWSE to avoid the new streets being removed and replaced with this project and now this 12" main to join these inter-connectings will be constructed in the WAPA easement.

Justification

Conforms with the Lake Havasu City Water Master Plan and updates to the plan.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
521-4110 Design	120,000										120,000
521-4110 Construction		1,200,000									1,200,000
521-4110 Const Mgmt		180,000									180,000
Total	120,000	1,380,000									1,500,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Irrigation & Drainage Dist.	120,000	1,380,000									1,500,000
Total	120,000	1,380,000									1,500,000

Operating Budget Impact/Other

Project is being done to improve water pressure and will have no additional costs or savings.



Ten-Year CIP - Project Detail Sheets

Community Services

Community Services - Administration

General Government

Non-Departmental

Operations

Airport

Drainage

Parks

Streets

Wastewater

Water

■ Public Safety ■

Police



FY 2016-25 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/POLICE DEPARTMENT

Project # PD1020
Project Name P.D. Evidence Stg. Facility/Parking Lot Expansion

Type Capital Project
Useful Life 20 Years
Category Public Safety
Strategic Action # III - Community
Project Status New Project

Department Public Safety
Contact Ryan Molhoek
Priority 3 Desirable (Start 3-5 yrs)

Status Active



Description **Total Project Cost:** \$3,200,000

An expansion to the police station will be constructed to serve as the storage facility and processing for police evidence. Parking for evidence vehicles will be created, and the secure parking for police service vehicles and employee vehicles will be expanded.

Justification

Various types of evidence are maintained by the Police Department, including safekeeping, found property, contraband and evidence value. Depending upon the type of evidence being stored, statutory requirements must be met in regards to the retention period. Evidence is currently being held in several locations throughout the Police facility, and space is increasingly becoming scarce. An addition to the evidence storage room would provide evidence to be centrally stored and efficiently maintained. A secure, designated parking area to store evidence vehicles is needed, as current storage is consuming general parking. Parking for police service vehicles has become congested. Additional parking is needed to relieve congestion and accommodate future growth.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Design				200,000							200,000
351-1840 Construction				3,000,000							3,000,000
Total				3,200,000							3,200,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Unfunded				3,200,000							3,200,000
Total				3,200,000							3,200,000

Operating Budget Impact/Other

Operational costs include \$30,000 for installation of a security system and \$20,000 in supplies such as shelving, cabinets and refrigeration units. Utilities costs for the additional space are estimated to increase \$1,500.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Supplies & Services				20,000							20,000
Utilities				1,500	1,500	1,500	1,500	1,500	1,500	1,500	10,500
Capital Outlay				30,000							30,000
Total				51,500	1,500	1,500	1,500	1,500	1,500	1,500	60,500

FY 2016-25 COMMUNITY INVESTMENT PROJECT PUBLIC SAFETY/POLICE DEPARTMENT

Project # PD1050
Project Name Dispatch Radio System Replacement

Type Capital Project
Useful Life 10 Years
Category Public Safety
Strategic Action # III - Community
Project Status New Project

Department Public Safety
Contact Captain Rob Harry
Priority 1 Essential (Start 1 yr)

Status Active



Description **Total Project Cost:** \$3,500,000

Replace the current radio system used by Public Safety and the Operations Department, which includes mobile, handheld and dispatch radio consoles.

Justification

The current system is 12 years old and is unreliable. This system has experienced continuous breakdowns and repairs, and replacement parts are no longer available. A catastrophic failure is inevitable in the near future.

Expenditures	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
351-1840 Construction	3,500,000										3,500,000
Total	3,500,000										3,500,000

Funding Sources	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Lease Proceeds	3,500,000										3,500,000
Total	3,500,000										3,500,000

Operating Budget Impact/Other

New radios will provide reliable communications for the public safety and operations staff. Repair costs will be eliminated or significantly reduced and the chance of a system failure will be avoided. Annual lease payments will be the anticipated budget impact.

Budget Items	'15/'16	'16/'17	'17/'18	'18/'19	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Lease Payment	380,444	380,444	380,444	380,444	380,444	380,444	380,444	380,444	380,444	380,444	3,804,440
Total	380,444	380,444	380,444	380,444	380,444	380,444	380,444	380,444	380,444	380,444	3,804,440



Personnel Schedules

Personnel Costs

Positions Per Capita Trends

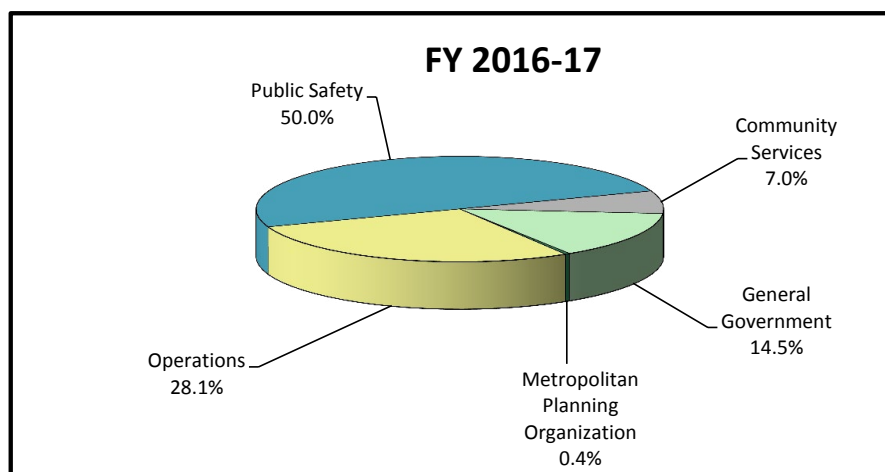
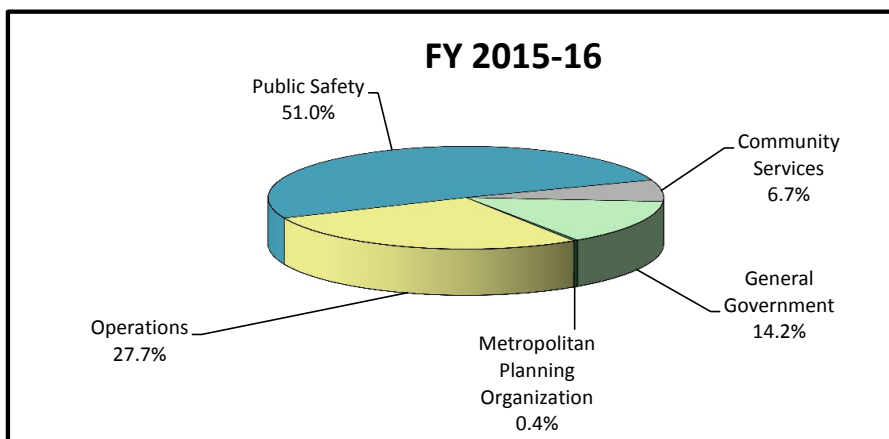
Staffing Levels

Schedule of Authorized Positions

Salary Structure



PERSONNEL COSTS



PERSONNEL COSTS

Program	Personnel Costs	Percent of Total	Personnel Costs	Percent of Total
	FY 15-16		FY 16-17	
Community Services				
Administration	\$ 1,292,213	2.8	\$ 1,309,901	2.9
Aquatics	613,343	1.3	617,067	1.4
Recreation	1,062,644	2.3	1,067,351	2.4
Special Events	127,269	0.3	128,815	0.3
General Government				
Administrative Services	2,591,801	5.7	2,621,208	5.8
City Attorney	902,932	2.0	915,895	2.0
City Council & City Clerk	406,736	0.9	408,574	0.9
City Manager - Administration	477,334	1.0	477,334	1.1
City Manager - HR/Risk Mgmt.	411,810	0.9	423,050	0.9
Community Affairs	262,908	0.6	264,857	0.6
Municipal Court	1,439,485	3.1	1,439,538	3.2
Metropolitan Planning Org.	163,895	0.4	167,004	0.4
Operations				
Administration	276,715	0.6	231,770	0.5
Engineering	710,507	1.6	721,638	1.6
Havasu Mobility	232,582	0.5	229,492	0.5
Airport	208,947	0.5	211,882	0.5
Maintenance Services	4,488,591	9.9	4,524,079	10.1
Vehicle Maintenance	743,181	1.6	732,317	1.6
Wastewater	2,564,860	5.6	2,608,372	5.8
Water	3,350,765	7.4	3,381,574	7.5
Public Safety				
Fire	10,783,670	23.7	10,279,012	22.9
Police	12,450,743	27.3	12,177,255	27.1
Total Personnel Costs	\$ 45,562,931	100 %	\$ 44,937,985	100 %

POSITIONS PER CAPITA TRENDS

Lake Havasu City	Population Estimates				Percent Change FY 15-16 to FY 14-15
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	
Estimated Population*	52,908	53,193	53,714	54,641	0.98 %
Positions Per 1,000 Population	8.41	8.23	8.38	8.22	1.74 %

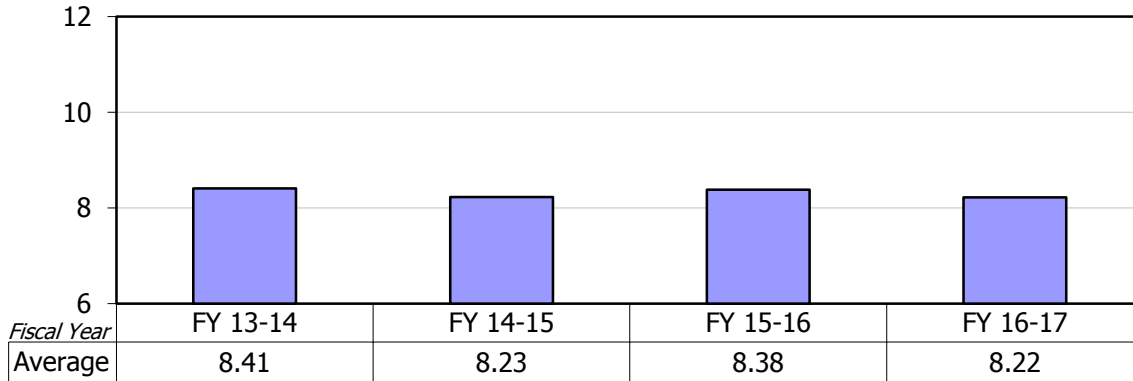
*Source: Arizona Office of Employment and Population Statistics www.population.az.gov

Program	Positions Per 1,000 Population				Percent Change FY 15-16 to FY 14-15
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	
Community Services	0.42	0.47	0.48	0.48	2.99
General Government	1.30	1.30	1.38	1.35	6.21
Metropolitan Planning Org.	0.04	0.04	0.04	0.04	-0.97
Operations	2.76	2.56	2.64	2.58	3.40
Public Safety	3.89	3.87	3.84	3.77	-0.97
Total Authorized Positions	8.41	8.23	8.38	8.22	1.74 %

Program	Authorized Positions				Percent Change FY 15-16 to FY 14-15
	FY 13-14	FY 14-15	FY 15-16	FY 16-17	
Community Services	22	25	26	26	4.00
General Government	69	69	74	74	7.25
Metropolitan Planning Org.	2	2	2	2	0.00
Operations	146	136	142	141	4.41
Public Safety	206	206	206	206	0.00
Total Authorized Positions	445	438	450	449	2.74 %

STAFFING LEVELS

Number of Employees Per 1,000 Population



Effective in Fiscal Year 2013-14, City Council approved a re-instatement of the 5% salary reduction that went into effect in Fiscal Year 2009-10. Continued examination and consolidation of functions has further increased efficiencies, resulting in a small reduction in full-time positions in Fiscal Year 2013-14 to 445 with a ratio of 8.41 employees per 1,000 residents and in Fiscal Year 2014-15 to 438 with a ratio of 8.23 per 1,000 residents.

Effective in Fiscal Year 2015-16, the number of authorized positions was increase by 12 positions to a total of 450 authorized positions. The increase in positions is mainly due to additional staff needed for the creation of the new regional Veteran Court that will serve the tri state area and additional staff

needed for the Wastewater Department. The estimated number of authorized positions for Fiscal Year 2016-17 is 449 which is one position lower than Fiscal Year 2015-16. This is due to 2 partially funded positions in FY 2015-16, resulting in the elimination of 1 of those positions in FY 2016-17 with the other position being fully funded. The ratio of number of employees per 1,000 residents is 8.38 in FY 2015-16 and 8.22 in FY 2016-17.

The Schedule of Authorized Positions represented on the following pages reflects the job classifications that were identified as a part of the most recent Classification and Compensation Study.

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Administrative Services Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0
	Purchasing/Grants Supervisor	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0		
	Budget Analyst, Senior	1.0	1.0	1.0	1.0
	Accountant, Senior		1.0	2.0	2.0
	Network Administrator	4.0	4.0	4.0	4.0
	Accountant	6.0	3.0	2.0	2.0
	Grants Administrator	1.0	1.0	1.0	1.0
	Sales Tax Analyst		1.0	1.0	1.0
	Customer Service Supervisor	1.0	1.0	1.0	1.0
	Computer Operations Spec.	2.0	2.0	2.0	2.0
	GIS Specialist			1.0	1.0
	Accounting Specialist	1.0	1.0	2.0	2.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	Customer Service Specialist	6.0	6.0	6.0	6.0
	Administrative Technician	5.0	5.0	4.0	4.0
	TOTAL POSITIONS	33.0	32.0	32.0	32.0
City Attorney	City Attorney	1.0	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0	1.0
	Assistant City Prosecutor	1.0	1.0	2.0	2.0
	Legal Supervisor	1.0	1.0	1.0	1.0
	Victim Services Specialist	1.0	1.0	1.0	1.0
	Legal Specialist	2.0	2.0	1.0	1.0
	Administrative Specialist I			1.0	1.0
	Legal Assistant	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	8.0	8.0	9.0	9.0
City Clerk	City Clerk	1.0	1.0	1.0	1.0
	City Clerk Assistant	1.0	1.0	1.0	1.0
	Administrative Specialist I	1.0 *			
	Administrative Technician			1.0	1.0
	TOTAL POSITIONS	3.0	2.0	3.0	3.0
City Manager - Administration	City Manager	1.0	1.0	1.0	1.0
	Deputy City Manager	1.0	1.0	1.0	1.0
	Executive Assistant	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	3.0	3.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
City Manager - Human Resources/ Risk Management Division	Division Manager	1.0	1.0	1.0	1.0
	Human Resources Supervisor			1.0	1.0
	Management Specialist	1.0	1.0		
	Administrative Specialist II				1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Administrative Technician			1.0	
	TOTAL POSITIONS	4.0	4.0	5.0	5.0
Community Affairs Division	Special Events Coordinator	1.0	1.0		
	Web Services/Media Coord.		1.0	1.0	1.0
	Public Information Officer	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	4.0	3.0	3.0
Community Services Department	Department Director	1.0	1.0	1.0	1.0
	Division Manager	2.0	2.0	2.0	2.0
	City Planner, Senior	1.0	1.0	1.0	1.0
	City Planner		1.0	1.0	1.0
	Management Specialist		1.0	1.0	1.0
	Plans Examiner, Senior	1.0			
	Plans Examiner		3.0	3.0	3.0
	Building Inspector II	2.0	2.0	2.0	2.0
	Development Specialist		1.0	1.0	1.0
	Planning Technician	2.0			
	Code Enforcement Specialist		1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0		
	Customer Service Specialist	2.0	1.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	13.0	16.0	16.0	16.0
Community Services Recreation / Aquatic Center	Aquatics Supervisor	1.0	1.0	1.0	1.0
	Recreation Supervisor	1.0	1.0	1.0	1.0
	Special Events Coordinator			1.0	1.0
	Aquatics Coordinator	1.0	1.0	1.0	1.0
	Recreation Coordinator	2.0	2.0	2.0	2.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	9.0	9.0	10.0	10.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted	Approved
				FY 15-16	FY 16-17
Fire Department	Fire Chief	1.0	1.0	1.0	1.0
	Fire Division Chief	2.0	2.0	2.0	2.0
	Battalion Commander	4.0	4.0	4.0	4.0
	Fire Captain/Paramedic	10.0	11.0	11.0	11.0
	Fire Captain	8.0	7.0	7.0	7.0
	Fire Engineer/Paramedic	12.0	12.0	13.0	13.0
	Fire Engineer	6.0	6.0	5.0	5.0
	Firefighter/Paramedic	17.0	16.0	16.0	16.0
	Firefighter	19.0	20.0	20.0	20.0
	Fire Prevention Officer	1.0	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	2.0	2.0
	Public Education Specialist	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	85.0	85.0	85.0	85.0
Metropolitan Planning (MPO)	City Planner, Senior	1.0			
	Metropolitan Planning Manager		1.0	1.0	1.0
	Administrative Specialist I	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	2.0	2.0	2.0
Municipal Court	Magistrate	1.0	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0	1.0
	Probation Officer			1.0	1.0
	Court Clerk Lead	1.0	2.0	2.0	2.0
	Court Clerk II	8.0	8.0	8.0	8.0
	Court Clerk I	4.0	4.0	6.0	6.0
	TOTAL POSITIONS	15.0	16.0	19.0	19.0
Police Department	Police Chief	1.0	1.0	1.0	1.0
	Police Captain	2.0	2.0	2.0	2.0
	Management Specialist	1.0	1.0	1.0	1.0
	Communications Supervisor	1.0	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0	4.0
	Police Sergeant	11.0	11.0	11.0	11.0
	Police Officer, Senior	31.0	23.0	21.0	20.0
	Police Officer	34.0	42.0	44.0	45.0
	Detention Supervisor	1.0	1.0	1.0	1.0
	Records Supervisor			1.0	1.0
	Public Safety Dispatch Suprv.	2.0	2.0	2.0	2.0
	Public Safety Dispatch Lead	1.0	1.0		
	Administrative Specialist II	2.0	2.0	2.0	2.0
	Property/Evidence Technician	1.0	1.0	1.0	1.0
	Administrative Specialist I	2.0	2.0	1.0	1.0
	Public Safety Dispatcher	13.0	13.0	13.0	13.0
	Crime Scene Technician			1.0	1.0
	Animal Control Officer	2.0	2.0	2.0	2.0
	Detention Officer	9.0	9.0	9.0	9.0
	Administrative Technician	3.0	3.0	3.0	3.0
	TOTAL POSITIONS	121.0	121.0	121.0	121.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Operations - Administration	Department Director	1.0	1.0	1.0	1.0
	Project Manager	1.0			
	GIS Specialist	1.0	1.0		
	Management Specialist	1.0	1.0	1.0 *	
	Administrative Specialist I			1.0 *	1.0
	TOTAL POSITIONS	4.0	3.0	3.0	2.0
Operations - Engineering	Project Manager			4.0	4.0
	Engineering Tech Coordinator			3.0	3.0
	TOTAL POSITIONS	0.0	0.0	7.0	7.0
Operations - Havasus Mobility	Transit Coordinator			1.0	1.0
	TOTAL POSITIONS	0.0	0.0	1.0	1.0
Operations - Airport Division (Airport Fund)	Airport Supervisor	1.0	1.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	TOTAL POSITIONS	2.0	2.0	2.0	2.0
Operations - Maintenance Services Division	Transportation Engineer	1.0	1.0	1.0	1.0
	Project Manager		1.0		
	Management Specialist		1.0	1.0	1.0
	Maintenance Supervisor	2.0	1.0	1.0	1.0
	Transportation Specialist			3.0	3.0
	Engineering Tech./Coord.	3.0	3.0		
	Field Supervisor	4.0	5.0	6.0	6.0
	Maintenance Lead	11.0	10.0	12.0	12.0
	Administrative Specialist II	2.0	1.0	1.0	1.0
	Engineering Technician		1.0		
	Maintenance Specialist	18.0	17.0	18.0	18.0
	Maintenance Technician	13.0	13.0	10.0	10.0
	TOTAL POSITIONS	54.0	54.0	53.0	53.0
Operations - Maintenance Services Division: Vehicle Maintenance	Maintenance Supervisor	1.0	1.0	1.0	1.0
	Maintenance Lead		1.0	1.0	1.0
	Equipment Mechanic II	2.0	2.0	2.0	2.0
	Equipment Mechanic I	4.0	4.0	4.0	4.0
	Administrative Specialist I	1.0	1.0		
	Administrative Technician			1.0	1.0
	TOTAL POSITIONS	8.0	9.0	9.0	9.0

SCHEDULE OF AUTHORIZED FULL TIME POSITIONS BY DEPARTMENT

Department (Fund)		FY 13-14	FY 14-15	Adopted FY 15-16	Approved FY 16-17
Operations - Transit Division (Transit Grant Fund)	Transit Supervisor	1.0			
	Transit Lead	2.0			
	Transit Operator/Dispatcher	8.0			
	TOTAL POSITIONS	11.0	0.0	0.0	0.0
Operations - Wastewater Division (Wastewater Fund)	Division Manager	1.0	1.0	1.0	1.0
	Chemist	1.0	1.0	1.0	1.0
	Utility Supervisor	3.0	3.0	3.0	3.0
	Project Manager	1.0	1.0		
	Engineering Tech./Coord.	1.0	1.0		
	Utility Lead	4.0	4.0	4.0	4.0
	Scada Communication Spec.	1.0	1.0	1.0	1.0
	Utility Worker II	5.0	5.0	7.0	7.0
	Plant Operator	3.0	3.0	4.0	4.0
	Administrative Specialist II	1.0	1.0	1.0	1.0
	Laboratory Technician	2.0	2.0	2.0	2.0
	Utility Worker I	5.0	5.0	5.0	5.0
	Administrative Technician		1.0	1.0	1.0
	TOTAL POSITIONS	28.0	29.0	30.0	30.0
Operations - Water Division (Irrigation & Drainage District Fund)	Division Manager	1.0	1.0	1.0	1.0
	Water Resources Coordinator	1.0	1.0	1.0	1.0
	Utility Supervisor	1.0	2.0	2.0	2.0
	Project Manager	1.0	1.0		
	Engineering Tech./Coord.	2.0	1.0		
	Field Supervisor	1.0	1.0	1.0	1.0
	Utility Lead	4.0	4.0	4.0	4.0
	Utility Worker II	14.0	14.0	14.0	14.0
	Administrative Specialist II		1.0	1.0	1.0
	Plant Operator	3.0	3.0	3.0	3.0
	Administrative Specialist I	1.0			
	Water Conservation Specialist	1.0	1.0	1.0	1.0
	Utility Mechanic	2.0	2.0	2.0	2.0
	Administrative Technician	1.0	1.0	1.0	1.0
	Utility Worker I	6.0	6.0	6.0	6.0
	TOTAL POSITIONS	39.0	39.0	37.0	37.0
TOTAL AUTHORIZED POSITIONS		445.0	438.0	450.0	449.0

* Position funded for partial year

SALARY STRUCTURE

615	STEP	1	2	3	4	5	6	7	8	9	10
Administrative Tech.	Hrly	\$16.12	\$16.73	\$17.37	\$18.03	\$18.71	\$19.42	\$20.16	\$20.93	\$21.72	\$22.57
Court Clerk I	B-Wkly	\$1,289.60	\$1,338.40	\$1,389.60	\$1,442.40	\$1,496.80	\$1,553.60	\$1,612.80	\$1,674.40	\$1,737.60	\$1,805.60
Legal Assistant	Annual	\$33,530	\$34,798	\$36,130	\$37,502	\$38,917	\$40,394	\$41,933	\$43,534	\$45,178	\$46,946
Maintenance Tech.											
616	STEP	1	2	3	4	5	6	7	8	9	10
Animal Control Officer	Hrly	\$17.00	\$17.65	\$18.32	\$19.02	\$19.74	\$20.49	\$21.27	\$22.08	\$22.92	\$23.81
Court Clerk II	B-Wkly	\$1,360.00	\$1,412.00	\$1,465.60	\$1,521.60	\$1,579.20	\$1,639.20	\$1,701.60	\$1,766.40	\$1,833.60	\$1,904.80
Detention Officer	Annual	\$35,360	\$36,712	\$38,106	\$39,562	\$41,059	\$42,619	\$44,242	\$45,926	\$47,674	\$49,525
Utility Worker I											
617	STEP	1	2	3	4	5	6	7	8	9	10
Admin Specialist I	Hrly	\$17.94	\$18.62	\$19.33	\$20.06	\$20.83	\$21.62	\$22.44	\$23.29	\$24.18	\$25.12
Customer Svc Spec	B-Wkly	\$1,435.20	\$1,489.60	\$1,546.40	\$1,604.80	\$1,666.40	\$1,729.60	\$1,795.20	\$1,863.20	\$1,934.40	\$2,009.60
Laboratory Tech	Annual	\$37,315	\$38,730	\$40,206	\$41,725	\$43,326	\$44,970	\$46,675	\$48,443	\$50,294	\$52,250
Legal Specialist											
Maintenance Mechanic											
Utility Mechanic											
618	STEP	1	2	3	4	5	6	7	8	9	10
Accounting Specialist	Hrly	\$18.93	\$19.65	\$20.39	\$21.17	\$21.97	\$22.81	\$23.67	\$24.57	\$25.51	\$26.50
Code Enf Specialist	B-Wkly	\$1,514.40	\$1,572.00	\$1,631.20	\$1,693.60	\$1,757.60	\$1,824.80	\$1,893.60	\$1,965.60	\$2,040.80	\$2,120.00
Crime Scene Technician	Annual	\$39,374	\$40,872	\$42,411	\$44,034	\$45,698	\$47,445	\$49,234	\$51,106	\$53,061	\$55,120
Engineering Tech											
Equipment Mechanic I											
Maintenance Spec											
Planning Technician											
Probation Officer											
Public Ed Spec											
Public Safety Dispatcher											
Water Conservation Ofcr											

SALARY STRUCTURE

619	STEP	1	2	3	4	5	6	7	8	9	10
Admin Specialist II	Hrly	\$19.97	\$20.73	\$21.51	\$22.33	\$23.18	\$24.06	\$24.98	\$25.92	\$26.91	\$27.95
City Clerk Assistant	B-Wkly	\$1,597.60	\$1,658.40	\$1,720.80	\$1,786.40	\$1,854.40	\$1,924.80	\$1,998.40	\$2,073.60	\$2,152.80	\$2,236.00
Computer Ops Spec	Annual	\$41,538	\$43,118	\$44,741	\$46,446	\$48,214	\$50,045	\$51,958	\$53,914	\$55,973	\$58,136
Court Clerk Lead											
GIS Specialist											
Plant Operator											
Property/Evidence Tech											
SCADA Comm. Spec.											
Utility Worker II											
620	STEP	1	2	3	4	5	6	7	8	9	10
Admin Supervisor	Hrly	\$21.07	\$21.87	\$22.70	\$23.56	\$24.45	\$25.38	\$26.35	\$27.35	\$28.39	\$29.49
Aquatics Coordinator	B-Wkly	\$1,685.60	\$1,749.60	\$1,816.00	\$1,884.80	\$1,956.00	\$2,030.40	\$2,108.00	\$2,188.00	\$2,271.20	\$2,359.20
Equipment Mechanic II	Annual	\$43,826	\$45,490	\$47,216	\$49,005	\$50,856	\$52,790	\$54,808	\$56,888	\$59,051	\$61,339
Maintenance Lead											
Mobility Supervisor											
Recreation Coordinator											
Utility Lead											
Victim Services Specialist											
621	STEP	1	2	3	4	5	6	7	8	9	10
Building Inspector II	Hrly	\$22.22	\$23.07	\$23.95	\$24.86	\$25.80	\$26.78	\$27.80	\$28.85	\$29.95	\$31.11
Development Specialist	B-Wkly	\$1,777.60	\$1,845.60	\$1,916.00	\$1,988.80	\$2,064.00	\$2,142.40	\$2,224.00	\$2,308.00	\$2,396.00	\$2,488.80
Field Supervisor	Annual	\$46,218	\$47,986	\$49,816	\$51,709	\$53,664	\$55,702	\$57,824	\$60,008	\$62,296	\$64,709
Plans Examiner											
622	STEP	1	2	3	4	5	6	7	8	9	10
Eng Tech/Coordinator	Hrly	\$23.45	\$24.34	\$25.26	\$26.22	\$27.22	\$28.25	\$29.33	\$30.44	\$31.60	\$32.83
Fire Prevention Officer	B-Wkly	\$1,876.00	\$1,947.20	\$2,020.80	\$2,097.60	\$2,177.60	\$2,260.00	\$2,346.40	\$2,435.20	\$2,528.00	\$2,626.40
Plans Examiner, Senior	Annual	\$48,776	\$50,627	\$52,541	\$54,538	\$56,618	\$58,760	\$61,006	\$63,315	\$65,728	\$68,286
Transportation Specialist											
623	STEP	1	2	3	4	5	6	7	8	9	10
Detention Ofcr Sup	Hrly	\$24.74	\$25.68	\$26.65	\$27.66	\$28.72	\$29.81	\$30.94	\$32.12	\$33.34	\$34.63
Eng Tech/Coord, Senior	B-Wkly	\$1,979.20	\$2,054.40	\$2,132.00	\$2,212.80	\$2,297.60	\$2,384.80	\$2,475.20	\$2,569.60	\$2,667.20	\$2,770.40
Maintenance Supervisor	Annual	\$51,459	\$53,414	\$55,432	\$57,533	\$59,738	\$62,005	\$64,355	\$66,810	\$69,347	\$72,030
Pub Safety Dispatch Sup											
Records Supervisor											
624	STEP	1	2	3	4	5	6	7	8	9	10
Utility Supervisor	Hrly	\$27.37	\$28.41	\$29.49	\$30.61	\$31.77	\$32.98	\$34.23	\$35.53	\$36.89	\$38.29
	B-Wkly	\$2,189.60	\$2,272.80	\$2,359.17	\$2,448.82	\$2,541.88	\$2,638.47	\$2,738.73	\$2,842.80	\$2,950.83	\$3,062.96
	Annual	\$56,930	\$59,093	\$61,338	\$63,669	\$66,089	\$68,600	\$71,207	\$73,913	\$76,721	\$79,637

SALARY STRUCTURE

916	STEP	1	2	3	4	5	6	7	8	9	10
Executive Assistant	Hrly	\$22.63	\$23.67	\$24.76	\$25.89	\$27.09	\$28.33	\$29.63	\$31.00	\$32.42	\$33.94
Management Spec	B-Wkly	\$1,810.40	\$1,893.60	\$1,980.80	\$2,071.20	\$2,167.20	\$2,266.40	\$2,370.40	\$2,480.00	\$2,593.60	\$2,715.20
	Annual	\$47,070	\$49,234	\$51,501	\$53,851	\$56,347	\$58,926	\$61,630	\$64,480	\$67,434	\$70,595
917	STEP	1	2	3	4	5	6	7	8	9	10
Accountant	Hrly	\$24.10	\$25.20	\$26.36	\$27.58	\$28.85	\$30.17	\$31.56	\$33.01	\$34.53	\$36.14
Contract Administrator	B-Wkly	\$1,928.00	\$2,016.00	\$2,108.80	\$2,206.40	\$2,308.00	\$2,413.60	\$2,524.80	\$2,640.80	\$2,762.40	\$2,891.20
Grants Administrator	Annual	\$50,128	\$52,416	\$54,829	\$57,366	\$60,008	\$62,754	\$65,645	\$68,661	\$71,822	\$75,171
Sales Tax Analyst											
918	STEP	1	2	3	4	5	6	7	8	9	10
Court Supervisor	Hrly	\$25.90	\$27.10	\$28.34	\$29.65	\$31.01	\$32.44	\$33.93	\$35.49	\$37.12	\$38.86
Cust Service Supervisor	B-Wkly	\$2,072.00	\$2,168.00	\$2,267.20	\$2,372.00	\$2,480.80	\$2,595.20	\$2,714.40	\$2,839.20	\$2,969.60	\$3,108.80
HR/RM Supervisor	Annual	\$53,872	\$56,368	\$58,947	\$61,672	\$64,501	\$67,475	\$70,574	\$73,819	\$77,210	\$80,829
Legal Supervisor											
919	STEP	1	2	3	4	5	6	7	8	9	10
Accountant, Senior	Hrly	\$28.11	\$29.40	\$30.75	\$32.17	\$33.64	\$35.19	\$36.81	\$38.50	\$40.28	\$42.16
Budget Analyst, Senior	B-Wkly	\$2,248.80	\$2,352.00	\$2,460.00	\$2,573.60	\$2,691.20	\$2,815.20	\$2,944.80	\$3,080.00	\$3,222.40	\$3,372.80
Chemist	Annual	\$58,469	\$61,152	\$63,960	\$66,914	\$69,971	\$73,195	\$76,565	\$80,080	\$83,782	\$87,693
Network Administrator											
Planner											
Special Events Coord.											
Web Serv./Media Cord.											
920	STEP	1	2	3	4	5	6	7	8	9	10
Airport Supervisor	Hrly	\$30.78	\$32.19	\$33.67	\$35.22	\$36.84	\$38.54	\$40.31	\$42.16	\$44.10	\$46.16
Aquatic Supervisor	B-Wkly	\$2,462.40	\$2,575.20	\$2,693.60	\$2,817.60	\$2,947.20	\$3,083.20	\$3,224.80	\$3,372.80	\$3,528.00	\$3,692.80
Asst City Prosecutor	Annual	\$64,022	\$66,955	\$70,034	\$73,258	\$76,627	\$80,163	\$83,845	\$87,693	\$91,728	\$96,013
Communications Supv.											
Purchasing/Grants Supv.											
Recreation Supervisor											
921	STEP	1	2	3	4	5	6	7	8	9	10
Planner, Senior	Hrly	\$33.85	\$35.41	\$37.04	\$38.74	\$40.53	\$42.39	\$44.34	\$46.38	\$48.51	\$50.78
Project Mgr	B-Wkly	\$2,708.00	\$2,832.80	\$2,963.20	\$3,099.20	\$3,242.40	\$3,391.20	\$3,547.20	\$3,710.40	\$3,880.80	\$4,062.40
	Annual	\$70,408	\$73,653	\$77,043	\$80,579	\$84,302	\$88,171	\$92,227	\$96,470	\$100,901	\$105,622



SALARY STRUCTURE

922	STEP	1	2	3	4	5	6	7	8	9	10
City Prosecutor	Hrly	\$37.58	\$39.31	\$41.11	\$43.00	\$44.98	\$47.05	\$49.22	\$51.48	\$53.85	\$56.37
Division Manager	B-Wkly	\$3,006.40	\$3,144.80	\$3,288.80	\$3,440.00	\$3,598.40	\$3,764.00	\$3,937.60	\$4,118.40	\$4,308.00	\$4,509.60
Fire Division Chief	Annual	\$78,166	\$81,765	\$85,509	\$89,440	\$93,558	\$97,864	\$102,378	\$107,078	\$112,008	\$117,250
Police Captain											
Transportation Engineer											
Water Resources Coord.											
923	STEP	1	2	3	4	5	6	7	8	9	10
City Clerk	Hrly	\$42.84	\$44.81	\$46.87	\$49.03	\$51.28	\$53.64	\$56.11	\$58.69	\$61.39	\$64.26
HR/Risk Manager	B-Wkly	\$3,427.20	\$3,584.80	\$3,749.60	\$3,922.40	\$4,102.40	\$4,291.20	\$4,488.80	\$4,695.20	\$4,911.20	\$5,140.80
	Annual	\$89,107	\$93,205	\$97,490	\$101,982	\$106,662	\$111,571	\$116,709	\$122,075	\$127,691	\$133,661
924	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$48.84	\$51.08	\$53.43	\$55.89	\$58.46	\$61.15	\$63.96	\$66.90	\$69.98	\$73.25
	B-Wkly	\$3,907.20	\$4,086.40	\$4,274.40	\$4,471.20	\$4,676.80	\$4,892.00	\$5,116.80	\$5,352.00	\$5,598.40	\$5,860.00
	Annual	\$101,587	\$106,246	\$111,134	\$116,251	\$121,597	\$127,192	\$133,037	\$139,152	\$145,558	\$152,360
925	STEP	1	2	3	4	5	6	7	8	9	10
Department Directors	Hrly	\$51.28	\$53.64	\$56.10	\$58.68	\$61.38	\$64.21	\$67.16	\$70.25	\$73.48	\$76.86
	B-Wkly	\$4,102.40	\$4,291.20	\$4,488.00	\$4,694.40	\$4,910.40	\$5,136.80	\$5,372.80	\$5,620.00	\$5,878.40	\$6,148.80
	Annual	\$106,662	\$111,571	\$116,688	\$122,054	\$127,670	\$133,557	\$139,693	\$146,120	\$152,838	\$159,869
926	STEP	1	2	3	4	5	6	7	8	9	10
Deputy City Manager	Hrly	\$56.10	\$58.68	\$61.38	\$64.21	\$67.16	\$70.25	\$73.48	\$76.86	\$80.38	\$84.07
	B-Wkly	\$4,488.00	\$4,694.40	\$4,910.40	\$5,136.80	\$5,372.80	\$5,620.00	\$5,878.40	\$6,148.80	\$6,430.40	\$6,725.60
	Annual	\$116,688	\$122,054	\$127,670	\$133,557	\$139,693	\$146,120	\$152,838	\$159,869	\$167,190	\$174,866

SALARY STRUCTURE

		SHIFT ASSIGNMENT										
Firefighter	F11	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$14.31	\$14.86	\$15.42	\$16.01	\$16.62	\$17.25	\$17.90	\$18.58	\$19.29	\$20.04
		Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
Firefighter/Paramedic	F12	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$16.31	\$16.86	\$17.42	\$18.01	\$18.62	\$19.25	\$19.90	\$20.58	\$21.29	\$22.04
		Annual	\$47,756	\$49,366	\$51,006	\$52,733	\$54,519	\$56,364	\$58,267	\$60,258	\$62,337	\$64,533
Fire Engineer	F22	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$18.55	\$19.26	\$19.99	\$20.75	\$21.54	\$21.93	\$22.76	\$23.63	\$24.52	\$25.48
		Annual	\$54,325	\$56,384	\$58,537	\$60,750	\$63,056	\$64,207	\$66,650	\$69,183	\$71,807	\$74,612
Fire Engineer/Paramedic	F23	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$20.55	\$21.26	\$21.99	\$22.75	\$23.54	\$23.93	\$24.76	\$25.63	\$26.53	\$27.48
		Annual	\$60,170	\$62,249	\$64,387	\$66,612	\$68,925	\$70,067	\$72,497	\$75,045	\$77,680	\$80,461
Fire Captain	F33	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$21.70	\$22.52	\$23.38	\$24.27	\$25.19	\$26.15	\$27.14	\$28.17	\$29.24	\$30.38
		Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
Fire Captain/Paramedic	F34	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$23.70	\$24.52	\$25.38	\$26.27	\$27.19	\$28.15	\$29.14	\$30.17	\$31.24	\$32.38
		Annual	\$69,394	\$71,795	\$74,313	\$76,919	\$79,612	\$82,423	\$85,322	\$88,338	\$91,471	\$94,809
Battalion Commander	F44	STEP	1	2	3	4	5	6	7	8	9	10
		Hrly	\$25.70	\$26.67	\$27.69	\$28.74	\$29.83	\$30.96	\$32.14	\$33.36	\$34.63	\$35.97
		Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320

SALARY STRUCTURE

		DAY ASSIGNMENT									
F11 Firefighter	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$20.14	\$20.92	\$21.71	\$22.54	\$23.40	\$24.28	\$25.20	\$26.15	\$27.15	\$28.21
	Bi-Wkly	\$1,611.53	\$1,673.46	\$1,736.53	\$1,802.97	\$1,871.67	\$1,942.62	\$2,015.82	\$2,092.39	\$2,172.35	\$2,256.81
	Annual	\$41,900	\$43,510	\$45,150	\$46,877	\$48,663	\$50,508	\$52,411	\$54,402	\$56,481	\$58,677
F12 Firefighter/Paramedic	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$22.96	\$23.73	\$24.52	\$25.35	\$26.21	\$27.10	\$28.01	\$28.97	\$29.97	\$31.03
	Bi-Wkly	\$1,836.76	\$1,898.70	\$1,961.76	\$2,028.20	\$2,096.90	\$2,167.85	\$2,241.05	\$2,317.62	\$2,397.58	\$2,482.04
	Annual	\$47,756	\$49,366	\$51,006	\$52,733	\$54,519	\$56,364	\$58,267	\$60,258	\$62,337	\$64,533
F22 Fire Engineer	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$26.12	\$27.11	\$28.14	\$29.21	\$30.32	\$30.87	\$32.04	\$33.26	\$34.52	\$35.87
	Bi-Wkly	\$2,089.41	\$2,168.63	\$2,251.41	\$2,336.54	\$2,425.23	\$2,469.51	\$2,563.46	\$2,660.90	\$2,761.81	\$2,869.69
	Annual	\$54,325	\$56,384	\$58,537	\$60,750	\$63,056	\$64,207	\$66,650	\$69,183	\$71,807	\$74,612
F23 Fire Engineer/Paramedic	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$28.93	\$29.93	\$30.96	\$32.03	\$33.14	\$33.69	\$34.85	\$36.08	\$37.35	\$38.68
	Bi-Wkly	\$2,314.25	\$2,394.20	\$2,476.41	\$2,562.00	\$2,650.97	\$2,694.89	\$2,788.36	\$2,886.33	\$2,987.69	\$3,094.67
	Annual	\$60,170	\$62,249	\$64,387	\$66,612	\$68,925	\$70,067	\$72,497	\$75,045	\$77,680	\$80,461
F33 Fire Captain	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$30.55	\$31.70	\$32.91	\$34.16	\$35.46	\$36.81	\$38.20	\$39.65	\$41.16	\$42.77
	Bi-Wkly	\$2,443.75	\$2,536.10	\$2,632.95	\$2,733.18	\$2,836.78	\$2,944.89	\$3,056.38	\$3,172.38	\$3,292.87	\$3,421.26
	Annual	\$63,538	\$65,939	\$68,457	\$71,063	\$73,756	\$76,567	\$79,466	\$82,482	\$85,615	\$88,953
F34 Fire Captain/Paramedic	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$33.36	\$34.52	\$35.73	\$36.98	\$38.28	\$39.63	\$41.02	\$42.47	\$43.98	\$45.58
	Bi-Wkly	\$2,668.98	\$2,761.33	\$2,858.18	\$2,958.41	\$3,062.01	\$3,170.12	\$3,281.61	\$3,397.61	\$3,518.10	\$3,646.49
	Annual	\$69,394	\$71,795	\$74,313	\$76,919	\$79,612	\$82,423	\$85,322	\$88,338	\$91,471	\$94,809
F44 Battalion Commander	STEP	1	2	3	4	5	6	7	8	9	10
	Hrly	\$36.18	\$37.54	\$38.98	\$40.46	\$41.99	\$43.58	\$45.24	\$46.96	\$48.75	\$50.63
	Bi-Wkly	\$2,894.22	\$3,003.45	\$3,118.32	\$3,236.57	\$3,359.32	\$3,486.57	\$3,619.46	\$3,756.85	\$3,899.87	\$4,050.78
	Annual	\$75,250	\$78,090	\$81,076	\$84,151	\$87,342	\$90,651	\$94,106	\$97,678	\$101,397	\$105,320

SALARY STRUCTURE

P11	STEP	1	2	3	4	5	6	7	8	9	10
Police Officer	Hrly	\$21.38	\$22.16	\$22.96	\$23.80	\$24.67	\$25.57	\$26.50	\$27.47	\$28.48	\$29.50
	Bi-Wkly	\$1,710.40	\$1,772.80	\$1,836.80	\$1,904.00	\$1,973.60	\$2,045.60	\$2,120.00	\$2,197.60	\$2,278.40	\$2,360.00
	Annual	\$44,470	\$46,093	\$47,757	\$49,504	\$51,314	\$53,186	\$55,120	\$57,138	\$59,238	\$61,360
P22	STEP	1	2	3	4	5	6	7	8	9	10
Police Officer, Senior	Hrly	\$23.51	\$24.37	\$25.26	\$26.18	\$27.14	\$28.13	\$29.16	\$30.22	\$31.32	\$32.45
	Bi-Wkly	\$1,880.80	\$1,949.60	\$2,020.80	\$2,094.40	\$2,171.20	\$2,250.40	\$2,332.80	\$2,417.60	\$2,505.60	\$2,596.00
	Annual	\$48,901	\$50,690	\$52,541	\$54,454	\$56,451	\$58,510	\$60,653	\$62,858	\$65,146	\$67,496
P33	STEP	1	2	3	4	5	6	7	8	9	10
Police Sergeant	Hrly	\$29.76	\$30.85	\$31.97	\$33.14	\$34.35	\$35.60	\$36.90	\$38.25	\$39.65	\$41.07
	Bi-Wkly	\$2,380.80	\$2,468.00	\$2,557.60	\$2,651.20	\$2,748.00	\$2,848.00	\$2,952.00	\$3,060.00	\$3,172.00	\$3,285.60
	Annual	\$61,901	\$64,168	\$66,498	\$68,931	\$71,448	\$74,048	\$76,752	\$79,560	\$82,472	\$85,426
P44	STEP	1	2	3	4	5	6	7	8	9	10
Police Lieutenant	Hrly	\$35.27	\$36.55	\$37.89	\$39.27	\$40.70	\$42.19	\$43.73	\$45.33	\$46.98	\$48.67
	Bi-Wkly	\$2,821.60	\$2,924.00	\$3,031.20	\$3,141.60	\$3,256.00	\$3,375.20	\$3,498.40	\$3,626.40	\$3,758.40	\$3,893.60
	Annual	\$73,362	\$76,024	\$78,811	\$81,682	\$84,656	\$87,755	\$90,958	\$94,286	\$97,718	\$101,234



Legal Documents

Official Budget forms
State of Arizona

Budgetary Law
Arizona Revised Statutes



OFFICIAL BUDGET FORMS

LAKE HAVASU CITY FISCAL YEAR 2015-16

DEVELOPED BY

**STATE OF ARIZONA
OFFICE OF THE AUDITOR GENERAL**

BUDGET RESOLUTION

RESOLUTION NO. 15-2956

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF LAKE HAVASU CITY, MOHAVE COUNTY, ARIZONA, ADOPTING THE BUDGET FOR FISCAL YEAR 2015-16

RECITALS, In accordance with Arizona Revised Statutes Sections 17101, 17102, 17103, 17104, and 17105, the City Council on June 9, 2015, made an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of Lake Havasu City.

As required by law, the following due public notice, the Council will meet on June 23, 2015, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, at which meeting any taxpayer will be privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies.

Publication was duly make as required by law, of the estimates together with a notice that the City Council would meet on July 14, 2015, at Lake Havasu City's Police Facility Meeting Room, 2360 McCulloch Blvd. N., Lake Havasu City, Arizona, for the purpose of hearing taxpayers and making tax levies as set forth in the estimates.

It appears that the sums to be raised by taxation, as specified in the estimates, do not in the aggregate amount exceed that amount computed in Arizona Revised Statutes Section 17051(A).

BE IT RESOLVED by the Mayor and City Council of Lake Havasu City; Arizona, that the estimates of revenues and expenditures/expenses shown on the attached Exhibit A Fiscal Year 2015-16 State Budget Forms, Schedules A through G; Exhibit B Fiscal Year 2016-17 Projected Available Resources Summary; and Exhibit C Fiscal Year 2016-17 Operating Transfers are adopted as the budget of Lake Havasu City, Arizona, for the Fiscal Year 2015-16 in the amount of \$418,676,431 and approved as to the estimated budget for Fiscal Year 2016-17 in the amount of \$121,434,519.

PASSED AND ADOPTED by the Mayor and City Council of Lake Havasu City, Arizona, on June 23, 2015.

ATTEST:
Kelly Williams, City Clerk

APPROVED:
Mark S. Nexsen, Mayor

APPROVED AS TO FORM:
Kelly Garry, City Attorney

REVIEWED BY:
Charlie Cassens, City Manager

Lake Havasu City
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2016

Fiscal Year	S c h	FUNDS							
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2015 Adopted/Adjusted Budgeted Expenditures/Expenses*	E	\$ 43,045,224	\$ 11,622,831	\$ 239,996	\$ 10,848,443	\$ -	\$ 79,520,593	\$ 3,888,200	\$ 149,165,287
2015 Actual Expenditures/Expenses**	E	40,717,695	9,068,714	239,996	1,393,426		68,151,134	2,450,056	122,021,021
2016 Fund Balance/Net Position at July 1***		24,871,403	2,555,282	172,910	9,150,130		81,067,894	3,469,674	121,287,293
2016 Primary Property Tax Levy	B	4,282,670					5,669,926		9,952,596
2016 Secondary Property Tax Levy	B		86,700				14,638		101,338
2016 Estimated Revenues Other than Property Taxes	C	38,198,588	10,805,114	680	1,911,900		42,219,522	64,125	93,199,929
2016 Other Financing Sources	D				3,500,000		249,576,992		253,076,992
2016 Other Financing (Uses)	D								
2016 Interfund Transfers In	D	689,000	550,000	246,000	2,608,733		2,463,000	125,000	6,681,733
2016 Interfund Transfers (Out)	D	2,164,733	84,000		839,000		3,594,000		6,681,733
2016 Reduction for Amounts Not Available:									
LESS: Amounts for Future Debt Retirement:									
2016 Total Financial Resources Available		65,876,928	13,913,096	419,590	16,331,763		377,417,972	3,658,799	477,618,148
2016 Budgeted Expenditures/Expenses	E	\$ 46,964,993	\$ 11,647,880	\$ 236,750	\$ 10,487,546	\$ -	\$ 347,482,126	\$ 1,857,136	\$ 418,676,431

EXPENDITURE LIMITATION COMPARISON

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC expenditure limitation

2015	2016
\$ 149,165,287	\$ 418,676,431
(21,391,884)	(52,557,245)
127,773,403	366,119,186
74,073,595	310,603,725
\$ 53,699,808	\$ 55,515,461
\$ 54,180,562	\$ 55,515,461

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule A

**Lake Havasu City
Tax Levy and Tax Rate Information
Fiscal Year 2016**

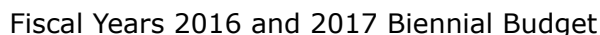
	<u>2015</u>	<u>2016</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>5,677,595</u>	\$ <u>5,935,714</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>4,232,725</u>	\$ <u>4,282,670</u>
B. Secondary property taxes		
C. Total property tax levy amounts	\$ <u>4,232,725</u>	\$ <u>4,282,670</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>4,232,725</u>	
(2) Prior years' levies		
(3) Total primary property taxes	\$ <u>4,232,725</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u> </u>	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ <u> </u>	
C. Total property taxes collected	\$ <u>4,232,725</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.7408</u>	<u>0.7235</u>
(2) Secondary property tax rate		
(3) Total city/town tax rate	<u>0.7408</u>	<u>0.7235</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>2</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 14,754,785	\$ 16,392,971	\$ 16,649,889
Personal Property Tax	83,232	172	87,394
Licenses and permits			
Licenses and Permits	1,636,839	1,700,261	1,729,659
Intergovernmental			
Auto Lieu	2,699,922	2,703,865	2,748,424
State Sales Tax	4,746,255	4,741,513	5,018,067
Urban Revenue Sharing	6,358,345	6,356,520	6,324,244
Charges for services			
Charges for Services	1,097,936	944,856	1,327,935
Fines and forfeits			
Fines and Forfeitures	1,221,020	1,185,644	1,197,499
Interest on investments			
Investment Earnings	225,000	217,971	220,697
In-lieu property taxes			
Contributions			
Voluntary contributions	500	1,292	
Miscellaneous			
Miscellaneous	318,122	350,153	263,835
Grants, IGA's, and Reimbursements	2,456,736	2,599,760	2,630,945
Total General Fund	\$ 35,598,692	\$ 37,194,978	\$ 38,198,588

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
SPECIAL REVENUE FUNDS			
Grant Funds	\$ 2,640,247	\$ 819,071	\$ 3,243,618
Highway User Revenue Fund	4,452,526	4,502,413	4,652,930
Improvement Districts #2 & #4	273	120	70
Tourism / Economic Development Fund	1,775,000	1,825,000	1,875,000
	\$ 8,868,046	\$ 7,146,604	\$ 9,771,618
Metropolitan Planning Fund	\$ 527,835	\$ 465,130	\$ 457,801
	\$ 527,835	\$ 465,130	\$ 457,801
Court Enhancement Fund	\$ 41,700	\$ 38,879	\$ 38,875
Fill the Gap Fund	10,575	10,723	10,715
JCEF Fund	22,000	20,075	20,110
Parks & Recreation Memorial Tree Trust	5,310	3,961	4,210
	\$ 79,585	\$ 73,638	\$ 73,910
PD Vehicle Towing Fund 28-3511	\$ 13,900	\$ 14,567	\$ 14,125
RICO Fund	100,000	66,694	93,000
WALETA Academy Fund	420,990	307,738	394,660
	\$ 534,890	\$ 388,999	\$ 501,785
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Special Revenue Funds	\$ 10,010,356	\$ 8,074,371	\$ 10,805,114

Schedule C

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
DEBT SERVICE FUNDS			
Debt Service Fund	\$ 1,050	\$ 681	\$ 680
	\$ 1,050	\$ 681	\$ 680
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Debt Service Funds	\$ 1,050	\$ 681	\$ 680
CAPITAL PROJECTS FUNDS			
Capital Projects Funds	\$ 2,349,030	\$ 2,331,251	\$ 1,911,900
	\$ 2,349,030	\$ 2,331,251	\$ 1,911,900
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Capital Projects Funds	\$ 2,349,030	\$ 2,331,251	\$ 1,911,900

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
PERMANENT FUNDS			
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Permanent Funds	\$	\$	\$
ENTERPRISE FUNDS			
Airport Fund	\$ 766,502	\$ 493,097	\$ 1,183,875
Irrigation & Drainage District Fund	10,736,780	10,769,281	10,959,829
Aquatics / Community Center Fund	364,966	371,316	**
Refuse Fund	5,906,400	5,744,789	5,801,772
	\$ 17,774,648	\$ 17,378,483	\$ 17,945,476
Wastewater Utility Fund	\$ 24,710,565	\$ 23,859,542	\$ 24,274,046
	\$ 24,710,565	\$ 23,859,542	\$ 24,274,046
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Enterprise Funds	\$ 42,485,213	\$ 41,238,025	\$ 42,219,522

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

** Aquatics / Community Center Fund was moved to General Fund in FY 2015-16.

**Lake Havasu City
Revenues Other Than Property Taxes
Fiscal Year 2016**

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
INTERNAL SERVICE FUNDS			
Vehicle/Equipment Replacement Fund	\$ 25,000	\$ 121,890	\$ 64,125
	\$ 25,000	\$ 121,890	\$ 64,125
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
	\$	\$	\$
Total Internal Service Funds	\$ 25,000	\$ 121,890	\$ 64,125
TOTAL ALL FUNDS	\$ 90,469,341	\$ 88,961,196	\$ 93,199,929

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Lake Havasu City
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016**

FUND	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$	\$	\$ 689,000	\$ 2,164,733
Total General Fund	\$	\$	\$ 689,000	\$ 2,164,733
SPECIAL REVENUE FUNDS				
Court Enhancement Fund	\$	\$	\$	\$ 60,000
Fill the Gap Fund				12,000
JCEF				12,000
Highway User Revenue Fund			550,000	
Total Special Revenue Funds	\$	\$	\$ 550,000	\$ 84,000
DEBT SERVICE FUNDS				
Debt Service Fund	\$	\$	\$ 246,000	\$
Total Debt Service Funds	\$	\$	\$ 246,000	\$
CAPITAL PROJECTS FUNDS				
Capital Projects Funds	\$ 3,500,000	\$	\$ 2,608,733	\$ 839,000
Total Capital Projects Funds	\$ 3,500,000	\$	\$ 2,608,733	\$ 839,000
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$	\$	\$ 463,000	\$
Irrigation & Drainage Fund				2,910,000
Refuse Fund				445,000
Wastewater Utility Fund	249,576,992		2,000,000	239,000
Total Enterprise Funds	\$ 249,576,992	\$	\$ 2,463,000	\$ 3,594,000
INTERNAL SERVICE FUNDS				
Facilities Maintenance Funds	\$	\$	\$ 125,000	\$
Total Internal Service Funds	\$	\$	\$ 125,000	\$
TOTAL ALL FUNDS	\$ 253,076,992	\$	\$ 6,681,733	\$ 6,681,733

Schedule D



**Lake Havasu City
Expenditures/Expenses by Fund
Fiscal Year 2016**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
GENERAL FUND				
Administrative Services	\$ 2,901,515	\$	\$ 2,784,596	\$ 3,329,148
Aquatic/Recreation				3,609,654
City Attorney	892,222		860,816	1,118,430
City Clerk	392,949		359,063	294,571
City Council	248,333		240,019	231,875
City Manager	926,486		912,786	1,098,055
Community Affairs	452,365		264,035	355,708
Community Services	1,621,642		1,519,129	1,533,117
Contingency	750,000			750,000
Court	1,494,744		1,461,898	1,828,400
Fire	11,103,678		10,885,598	12,250,827
Havasu Mobility Service	323,744		255,629	340,904
Intercost Allocation	(3,413,893)		(3,413,893)	(4,087,790)
Non-Departmental	3,216,795		3,097,757	2,916,923
Operations	4,508,106	390,000	4,867,566	5,676,171
Police	14,218,941		13,768,780	14,763,334
Recreation	2,150,509		1,988,384	
Vehicle Maintenance	867,088		865,532	955,666
Total General Fund	\$ 42,655,224	\$ 390,000	\$ 40,717,695	\$ 46,964,993
SPECIAL REVENUE FUNDS				
Court Enhancement Fund	\$ 56,968	\$	\$ 54,837	\$ 56,321
Highway User Revenue Fund	5,990,540		5,453,073	5,433,309
Improvement Districts #2 & #4	85,926		85,287	87,079
Misc Grant Funds - Admin Svcs	1,038,313		274,948	1,427,612
Misc Grant Funds - Attorney	16,910		15,360	16,851
Misc Grant Funds - Fire	437,753		38,678	186,000
Misc Grant Funds - Non-Dept	350,000	(197,500)		350,000
Misc Grant Funds - Police	616,166		211,480	497,033
Misc Grant Funds - HURF	179,905	90,000	269,905	723,657
Misc Grant Funds - Transit	1,200	7,500	8,700	42,465
Metropolitan Planning Fund	527,835		465,299	457,801
Parks & Rec Memorial Tree Fund	10,000		6,849	10,000
PD Vehicle Towing Fund 28-3511	15,325		14,546	15,325
RICO Fund	100,000		69,147	93,000
Tourism / Economic Development	1,775,000	100,000	1,825,000	1,875,000
WALETA Police Academy	420,990		275,605	376,427
Total Special Revenue Funds	\$ 11,622,831	\$	\$ 9,068,714	\$ 11,647,880
DEBT SERVICE FUNDS				
Debt Service Fund	\$ 239,996	\$	\$ 239,996	\$ 236,750
Total Debt Service Funds	\$ 239,996	\$	\$ 239,996	\$ 236,750
CAPITAL PROJECTS FUNDS				
Capital Projects Funds	\$ 11,238,443	\$ (390,000)	\$ 1,393,426	\$ 10,487,546
Total Capital Projects Funds	\$ 11,238,443	\$ (390,000)	\$ 1,393,426	\$ 10,487,546
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Airport Fund	\$ 1,797,958	\$	\$ 1,467,121	\$ 2,431,186
Irrigation & Drainage Fund	24,947,313		16,837,034	23,478,113
Aquatics / Community Ctr Fund	1,959,129		1,834,246	**
Refuse Fund	5,358,048		5,016,553	5,361,449
Wastewater Utility Fund	45,458,145		42,996,180	316,211,378
Total Enterprise Funds	\$ 79,520,593	\$	\$ 68,151,134	\$ 347,482,126
INTERNAL SERVICE FUNDS				
Facilities Maintenance Fund	\$ 2,599,342	\$	\$ 1,239,713	\$ 726,666
Veh / Equip Replacement Fund	1,288,858		1,210,343	1,130,470
Total Internal Service Funds	\$ 3,888,200	\$	\$ 2,450,056	\$ 1,857,136
TOTAL ALL FUNDS	\$ 149,165,287	\$	\$ 122,021,021	\$ 418,676,431

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

** Aquatics / Community Center Fund was moved to General Fund in FY 2015-16.

**Lake Havasu City
Expenditures/Expenses by Department
Fiscal Year 2016**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
Administrative Services:				
General Fund	\$ 2,901,515	\$	\$ 2,784,596	\$ 3,329,148
Miscellaneous Grant Fund	1,038,313		274,948	1,427,612
Department Total	\$ 3,939,828	\$	\$ 3,059,544	\$ 4,756,760
City Attorney:				
General Fund	\$ 892,222	\$	\$ 860,816	\$ 1,118,430
Miscellaneous Grant Fund	16,910		15,360	16,851
RICO Fund	12,000		8,000	5,000
Department Total	\$ 921,132	\$	\$ 884,176	\$ 1,140,281
Court:				
General Fund	\$ 1,494,744	\$	\$ 1,461,898	\$ 1,828,400
Court Enhancement Fund	56,968		54,837	56,321
Department Total	\$ 1,551,712	\$	\$ 1,516,735	\$ 1,884,721
Fire:				
General Fund	\$ 11,103,678	\$	\$ 10,885,598	\$ 12,250,827
Miscellaneous Grant Fund	437,753		38,678	186,000
Department Total	\$ 11,541,431	\$	\$ 10,924,276	\$ 12,436,827
Havasu Mobility Fund:				
General Fund	\$ 323,744	\$	\$ 255,629	\$ 340,904
Miscellaneous Grant Fund	1,200	7,500	8,700	42,465
Department Total	\$ 324,944	\$ 7,500	\$ 264,329	\$ 383,369
Highway User Revenue Fund:				
General Fund	\$ 5,990,540	\$	\$ 5,453,073	\$ 5,433,309
Miscellaneous Grant Fund	179,905	90,000	269,905	723,657
Department Total	\$ 6,170,445	\$ 90,000	\$ 5,722,978	\$ 6,156,966
Non-Departmental:				
General Fund	\$ 3,216,795	\$	\$ 3,097,757	\$ 2,916,923
Miscellaneous Grant Fund	350,000	(197,500)		350,000
Department Total	\$ 3,566,795	\$ (197,500)	\$ 3,097,757	\$ 3,266,923
Operations:				
General Fund	\$ 4,508,106	\$ 390,000	\$ 4,867,566	\$ 5,676,171
Miscellaneous Grant Fund	10,000		6,849	10,000
Department Total	\$ 4,518,106	\$ 390,000	\$ 4,874,415	\$ 5,686,171
Police:				
General Fund	\$ 14,218,941	\$	\$ 13,768,780	\$ 14,763,334
Miscellaneous Grant Fund	616,166		211,480	497,033
PD Vehicle Towing 28-3511	15,325		14,546	15,325
RICO Fund	88,000		61,147	88,000
WALETA Academy	420,990		275,605	376,427
Department Total	\$ 15,359,422	\$	\$ 14,331,558	\$ 15,740,119

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Lake Havasu City
Full-Time Employees and Personnel Compensation
Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Total Estimated Personnel Compensation 2016
GENERAL FUND	427.3	\$ 23,989,183	\$ 6,110,958	\$ 4,523,935	\$ 2,970,833	\$ 37,594,909
SPECIAL REVENUE FUNDS						
Court Enhancement Fund	1.0	\$ 34,078	\$ 3,909	\$ 15,580	\$ 2,754	\$ 56,321
Highway User Revenue Fund	17.5	963,742	107,503	182,924	164,312	1,418,481
Metropolitan Planning Fund	2.0	116,702	12,553	21,823	12,817	163,895
Miscellaneous Grant Funds	2.0	146,690	31,202	19,108	7,753	204,753
Total Special Revenue Funds	22.5	\$ 1,261,212	\$ 155,167	\$ 239,435	\$ 187,636	\$ 1,843,450
DEBT SERVICE FUNDS						
		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
		\$	\$	\$	\$	\$
Total Capital Projects Funds		\$	\$	\$	\$	\$
PERMANENT FUNDS						
		\$	\$	\$	\$	\$
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Airport Fund	2.5	\$ 151,610	\$ 17,113	\$ 18,848	\$ 21,376	\$ 208,947
Irrigation & Drainage Fund	44.2	2,305,526	255,589	462,979	326,671	3,350,765
Wastewater Utility Fund	30.0	1,777,254	192,681	369,527	225,398	2,564,860
Total Enterprise Funds	76.7	\$ 4,234,390	\$ 465,383	\$ 851,354	\$ 573,445	\$ 6,124,572
INTERNAL SERVICE FUND						
		\$	\$	\$	\$	\$
Total Internal Service Fund		\$	\$	\$	\$	\$
TOTAL ALL FUNDS	526.5	\$ 29,484,785	\$ 6,731,508	\$ 5,614,724	\$ 3,731,914	\$ 45,562,931

BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

Chapter 17 - Levy

Article 3 - Local Government Budgeting Process

- 42-17101 - Annual county and municipal financial statement and estimate of expenses
- 42-17102 - Contents of estimate of expenses
- 42-17103 - Publication access to estimates of revenues and expenses; notice of public hearing; access to adopted budget
- 42-17104 - Public hearing on expenditures and tax levy
- 42-17105 - Adoption of budget
- 42-17106 - Expenditures limited to budgeted purposes; transfer of monies

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

- A. The annual estimate of expenses of each county, city and town shall include:
 1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:
 - (a) Beginning in fiscal year 2013-2014, the estimated number of full-time employees.

(b) Beginning in fiscal year 2013-2014, the total estimated personnel compensation, which shall separately include the employee salaries and employee related expenses for retirement costs and health care costs.

2. The amounts necessary to pay the interest and principal of outstanding bonds.
3. The items and amounts of each special levy provided by law.
4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.

BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
 11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
 12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.
 13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.
 14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.
 15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.
 16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.
 17. The total expenditure limitation for the current fiscal year.
 18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.
- B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:
 1. The amounts that are estimated as required for each department, public office or official.
 2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.
 - C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

42-17103. Public access to estimates of revenues and expenses; notice of public hearing; access to adopted budget

- A. The governing body of each county, city or town shall publish the estimates of expenses, or a summary of the estimate of expenses and a notice of a public hearing and special meeting of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth sources and uses of funds, and include consolidated revenues and expenditures by category, department and fund, truth in taxation calculations, and primary and secondary property tax levies. A complete copy of the estimate of expenses shall be made available at the city, town or county libraries, and city, town or county administrative offices.
- B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official website of the city, town or county for at least sixty months.

BUDGETARY LAW
Title 42 - Taxation
Chapter 17 - Levy

Excerpt from Arizona Revised Statutes
www.azleg.state.az.us

- C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.
- D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

42-17104. Public Hearing on expenditures and tax levy

- A. The governing body of each county, city or town shall hold a public hearing on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.
- B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

- A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.
- B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

- C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

- A. Except as provided in subsection B, a county, city or town shall not:
 - 1. Spend money for a purpose that is not included in its budget.
 - 2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.
- B. A governing body may transfer monies between budget items if all of the following apply:
 - 1. The monies are available.
 - 2. The transfer is in the public interest and based on a demonstrated need.
 - 3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
 - 4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.



Appendix

Acronyms
Glossary of Terms
Index



ACRONYMS

ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
AFG	Assistance to Firefighters Grant
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officer Standards and Training
BFP	Belt Filter Press
BLM	Bureau of Land Management
BMX	Bicycle Moto Cross
BNI	Building News Industry
BOR	Bureau of Reclamation
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CE	Code Enforcement
CF	Carry Forward
CIP	Community Investment Program
CMMS	Computerized Mechanical Maintenance system
CO	Certificate of Occupancy
COMPSTAT	COMParative STATistics
COYOTE	COalition YOuth TEam
CSD	Community Services Department
CVB	Convention & Visitor Bureau
DARE	Drug Abuse Resistance Education
DES	Department of Economic Security
DMAI	Destination Marketing Association International

ACRONYMS

DPS	Department of Public Safety
DSD	Development Services Department
DUI	Driving Under the Influence
EBT	Employee Benefit Trust
ECM	Energy Conservation Measures
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
ESD	Essential Services District
ESP	Event Sponsorship Program
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FBO	Fixed Based Operation
FHWA	Federal Highway Administration
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FTA	Federal Transit Administration
FTE	Full Time Equivalence
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
HAT	Havasu Area Transit
HR	Human Resources
HR/RM	Human Resources/Risk Management
HSIP	Highway Safety Improvement Program
HTE	SunGard Public Sector (formerly Harward Technical Enterprise, Inc.)
HUD	U.S. Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs

ACRONYMS

IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
INF	Influent
IP	Internet Protocol
ISO	Insurance Service Organization
ITP	Island Treatment Plant
JCEF	Judicial Collection Enhancement Fund
JTED	Joint Technology Education District
L/S	Lift Station
LB	London Bridge
LEP	Limited English Proficiency Plan
LHC	Lake Havasu City
LHCEBT	Lake Havasu City Employee Benefit Trust
LHCPD	Lake Havasu City Police Department
LHMPO	Lake Havasu Metropolitan Planning Organization
LHUSD	Lake Havasu Unified School District
LOS	Level of Service
LRTP	Long Range Transportation Plan
LTAF	Local Transportation Assistance Fund (Lottery)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFCDD	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MPO	Metropolitan Planning Organization
MSD	Maintenance Services Division
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NFPA	National Fire Protection Association
NRP	North Regional Plant
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures

ACRONYMS

OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
P&I	Principal and Interest
P&R	Parks & Recreation
PARA	Planning Assistance for Rural Areas
PARF	Prosecution Assessment Recovery Fees
PBB	Priority Based Budgeting
PBT	Portable Breath Test
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PIP	Public Involvement Plan
POC	Paid-On-Call
PSPRS	Public Safety Personnel Retirement System
PW	Public Works
R&B	Restaurant & Bar
R&PP	Recreation & Public Purposes Patent
R/UDAT	Regional Urban Design Assistance Team
RA	Residential Agricultural
RAS	Return Activated Sludge
RFP	Request For Proposal
ROW	Right of Way
RSAT	Runway Safety Action Team
RTA	Ron Turley Associates, Inc. (Software)
SaaS	Software as a Service
SAFER	Staffing for Adequate Fire and Emergency Response
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
STSP	Strategic Transportation Safety Plan
SY	Square Yard

ACRONYMS

TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act
TIP	Transportation Improvement Program
TJC	The Joint Commission
TP	Treatment Plant
UMS	Uptown McCulloch Main Street District
UPWP	Unified Planning Work Program
UV	Ultra Violet
VLТ	Vehicle License Tax
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant



GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Appropriation. An authorization made by the City Council which permits the city to incur obligations to make expenditures for specific purposes.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Asset. A resource owned or held by a government which has monetary value.

Balanced Budget. A prepared budget in which the revenues are sufficient to cover the expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified period of time that matches planned revenues

and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Document. This document is the budget document. It is used to present a comprehensive financial program to the citizens of Lake Havasu City, the City Council, and other interested parties.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming period.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget. The capital budget consists of the Ten-Year Community Investment Program and the capital outlay needs for the current fiscal year.

Community Investment Program (CIP). The CIP is a comprehensive ten year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year must be formally adopted during the budget process.

GLOSSARY OF TERMS

Capital Outlay. Expenditures which result in the acquisition of or addition to fixed assets. These numbers reflect all appropriations for items that have a value of \$5,000 or more, have a useful life of more than one year and add to the capital assets of the city.

Certificates of Participation. A lease/purchase funding mechanism utilized for the purchase of capital items and to finance capital improvement projects.

Community Development Block Grant. A source of grant funding for a variety of community projects (e.g., Safehouse construction, housing rehabilitation, etc.).

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Cost Center. An organizational budget/operating unit within a city department (e.g., Engineering is a cost center within the Public Works Department).

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Debt Service Fund. A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Fund Requirements. The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Deficit. An excess of expenditures over revenues.

Department. The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

Development-Related Fees. Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting, and subdivision fees.

Division. A group of homogeneous cost centers within a department (e.g., Administration/Engineering, Airport, Transit, Transportation, Wastewater, and Water are all divisions within the Public Works Department).

Employee (or Fringe) Benefits. Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for Social Security and the various pension and insurance plans.

Encumbrance. The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Estimated Revenue. The amount of projected revenue to be collected during the fiscal year.

Expenditure Limitation. The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained or goods and services acquired.

GLOSSARY OF TERMS

Fiduciary Funds. Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others. Details about Fiduciary Funds can be found in the Introduction section of this document.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Fixed Assets. Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Franchise Fee. A fee (or tax) on utility companies such as gas and cable companies for their use of city rights-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these funds can be found in the Fund Descriptions explanation in the Introduction section of this document.

Fund Balance. The difference between revenues and expenditures. The beginning fund balance represents the residual funds brought forward from the previous year (ending balance).

General Government Revenue. The revenues of a government other than those derived from and retained in an Enterprise Fund or Special Revenue Fund.

General Obligation Bond. This type of bond is backed by the full faith, credit and taxing power of the municipality; bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property taxes, and these bonds are backed by the "full faith and credit" of the issuing government.

Generally Accepted Accounting Principles (GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Goal. A statement of broad direction, purpose, or intent. The end toward which effort is directed.

Governmental Funds. Funds that finance all City functions, with the exception of the activities in Fiduciary Funds or Proprietary Funds. Details about Governmental Funds can be found in the Introduction section of this document.

Grant. A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Highway User Revenue Fund. The Special Revenue Fund that accounts for transportation related revenue and expenditures associated to the construction or maintenance of city streets. This revenue source consists of state taxes collected on gasoline and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

GLOSSARY OF TERMS

IDD Per Acre Property Tax. Considered a special assessment; levied on all improved and unimproved property on a per acre basis rather than on the assessed value basis. Residential lots of a half-acre size or less are taxed at half-acre rate; any lot one acre or less but larger than a half-acre is charged the full acre rate.

Improvement District. An area that is established to receive specific capital improvements or services deemed to benefit primarily those properties within its boundaries.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Debit/Credit. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund and the General Fund is reimbursed (credited).

Interfund Transfers. The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Lease-Purchase Agreement. A contractual agreement by which capital outlay may be purchased by making annual lease payments.

Levy. To impose taxes for the support of government activities.

Line-Item Budget. A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt. Debt with a maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Municipal Property Corporation. A nonprofit corporation with the main purpose of providing a financing alternative by issuing bonds to fund the cost of acquiring, constructing, reconstructing, and improving various municipal properties and buildings suitable for use by and for leasing to the City. MPC bonds do not require voter approval and are not considered debt to the municipality.

Objective. A broad, yet measurable, statement of the actual service(s) which a City program is trying to accomplish.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Revenue. Funds that the government receives as income, exclusive of other financing sources such as bond proceeds. In governmental fund types, this includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income. Proprietary Fund revenues are directly related to the primary activities of the fund (e.g., user charges).

Ordinance. A public injunction or regulation enacted by formal Council action, requiring more legal formality than a resolution.

Outside Contracts. Intergovernmental agreements and/or contracts for services with private consultants or service firms.

Pay-As-You-Go Financing. A method of paying for capital projects that relies on current tax, fees and charges, and grant revenues rather than on debt.

GLOSSARY OF TERMS

Per Capita. Per unit of population.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services. Expenditures for salaries, wages, and fringe benefits of a government's employees.

Policy. A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program. A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. They include General Government, Community/Development Services, Parks and Recreation, Public Safety, and Public Works.

Property Tax. A levy upon the assessed valuation of the property within the city. In Arizona the property tax system is divided into a primary and secondary rate.

Proprietary Funds. Funds used to account for the City's activities that are similar to those found in the private sector. Activity in these funds is financed primarily by fees charged to the users of the service. Details about Proprietary Funds can be found in the Introduction section of this document.

Primary Rate. The primary property tax levy is limited to a certain amount, yet can be imposed for all purposes.

Refunding Bonds. A system by which a bond issue is redeemed by a new bond issue under conditions generally more favorable to the issuer.

Reserve. An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution. A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources. Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue. Funds that the government receives as income. This includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Secondary Rate. This tax levy is an unlimited levy which may only be used to retire the principal and interest or redemption charges on bonded indebtedness.

Short-Term Debt. Debt with a maturity of one year or less.

State Lake Improvement Fund (SLIF). A state fund that provides grant funding for improvement of water related recreation facilities.

Statute. An enactment by a legislature and expressed in a formal document.

Tax Levy. The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Taxes. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people.

Transfers In/Out. Amounts transferred from one fund to another to assist in financing the services for the recipient fund (same as Interfund Transfers).

GLOSSARY OF TERMS

Unencumbered Balance. The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Unreserved Fund Balance. The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Western Arizona Council of Governments (WACOG). A council of governments representing western Arizona, headed by an executive board that assists member agencies and determines the distribution of Community Development Block Grant allocations.

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