

LAKE HAVASU CITY ARIZONA



FISCAL YEAR 2022-23 BUDGET



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lake Havasu City
Arizona**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

WE ENRICH THE COMMUNITY WE CALL HOME

DEDICATED | CREATIVE | BOLD



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Introduction

- **Making the most of this document**
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- **Organizational Chart**
- **Vision | Mission | Core Business**
- **Community Results**

HOW TO MAKE THE MOST OF THIS DOCUMENT

This document presents the vision and goals of the City Council for this organization, provides City management with a financial and operating plan to meet the desired goals, and offers a clear picture of City services that are available to the community. The following guide is provided to assist the reader in achieving the most benefit from this document:

INTRODUCTION

This section starts off with the budget message from the City Manager and Administrative Services Director which gives an overview of positive trends and current challenges that the City is facing. It introduces key members in the community including the Mayor, City Council, City Manager, and Department Heads. It goes over the City Council's Vision-Mission-Core Businesses and the Organization's Strategic Plan to achieve community results. It also gives interesting facts about the community including the history of developing Lake Havasu City, an overview of attractions, amenities, services offered, and demographics of the community.

BUDGET OVERVIEW

This section goes over the budget process including the budget calendar, budget basis of accounting, budgetary laws, and all the fund descriptions.

FINANCIAL HIGHLIGHTS

This section shows big picture financial data for the City including the ten-year budget history, a four-year all funds financial summary, and projections for year-end available resources and five-year projections for major funds.

REVENUE SUMMARY

This section includes historical data and future revenue assumptions. It gives detailed information and easy to read charts for major revenue sources.

EXPENDITURE SUMMARY

This section includes a summary of estimated expenditures by department for FY 21-22 and budgeted for FY 22-23. It gives detailed information regarding the budgeted operating transfers. It also provides history of City debt and outstanding amounts for both bonded and leased debt.

PERSONNEL BUDGETS

This section provides personnel information including positions budgeted, population to employee ratio, and salary structure.

DEPARTMENT BUDGETS

This section goes over all the Departments within the City. Each Department has a mission statement, description, performance measures and budget history to give the reader a sense of the services provided by the City.

CAPITAL BUDGET

This section explains the relationship between the operating budget and capital budgets, outlines the capital budget process, depicts the total capital budget by program, and summarizes capital outlay items by funds.

A schedule of the Five- Year Capital Improvement Plan is summarized by program and funding sources, followed by project detail sheets which include a description and justification for each project, associated community result, an estimated cost of the project, the year it is proposed to occur, and the proposed funding source. Operating impacts, if applicable, are also identified.

LEGAL DOCUMENTS

This section has the legal documents that were adopted by our City Council as required by Arizona Revised Statutes.

APPENDIX

The Appendix is comprised of a list of acronyms found throughout the document.

BUDGET MESSAGE

Introduction

Dear Mayor and City Council Members: We are pleased to present the Budget for Fiscal Year (FY) 22-23. Preparing the budget is our most important task of the year. For elected officials, adopting the coming year's budget supports the City's core services and communicates and establishes the City's priorities and policy direction for another year.

Accomplishments in Fiscal Year 21-22

Lake Havasu City was able to complete several large Capital Improvement Projects including the reconstruction of the Airport Taxiway. This project cost \$7.1 million and the City received grant funding for about 98% of the cost. The McCulloch Boulevard pavement project was also completed and came in about \$370,000 under budget. The City was also able to put into place two new transit services, Flex and Go Direct. Flex is a shared ride service by appointment only and offers transit services for seniors, disabled, and veterans. Go Direct is an on-demand shared ride service offered to all citizens.

Other noteworthy accomplishments in FY 21-22 include:

- A fully funded Capital Improvement Plan (CIP).
- Government Finance Officers Association Distinguished Budget Presentation Award.
- The Fire Department is now utilizing the 7g program for the High School's Fire Service Career Technical Education Program and the Fire Inspector Program. These programs give the City the opportunity to train local citizens for careers in the Fire Department.
- Infrastructure Improvements: Avalon Drain 2 and Havasupai Wash 3 drainage improvements, Influent Pump Station Improvements, Water Tank Improvements and Replacements.

Positive Trends for Fiscal Year 22-23

The economy in Lake Havasu City remains strong. Sales tax revenues were 10% higher in FY 21-22 than FY 20-21 and are projected to have a slight increase in FY 22-23. The last month of FY 21-22 reflect sales tax revenues 5.9% above the same month of the prior year. The City's primary assessed property values increased 6.9% in FY 22-23. New construction accounted for \$20.8 million of this \$57.7 million assessed valuation increase. Additionally, State shared revenues were up 4.5% in FY 21-22.

Challenges in Fiscal Year 22-23

Reasonable Growth in Revenues

Lake Havasu City's financial position remains strong as we strategically deploy our resources to both maintain and grow the services provided to our citizens. We move forward to FY 22-23 with excitement and focus geared toward dealing with the many challenges we have been left with post-pandemic.

BUDGET MESSAGE

With the onset of the COVID-19 pandemic during FY 19-20, the City estimated a downturn in revenues from City Sales Tax and State Shared revenues for FY 20-21. The resulting revenues, however, reflected an increase in the General Fund overall. In FY 21-22 most General Fund revenues continued increasing above budget and prior year. However, we did see a slight downturn in building permits for FY 21-22.

Much of the recent revenue growth is considered one-time because it is above the long-term trend. One-time revenues and fund balance provide funding for one-time expenses, such as capital projects and replacement vehicles for Fire, Police, and Public Works. These are truly unusual economic times. As we move forward to FY 22-23 and forecast through FY 26-27, the City expects that revenue growth will slow considerably compared to the last two years.

The Irrigation and Drainage District (IDD) assessment expired July 1, 2022, which eliminates the assessment on the property tax bill starting with the 2022 tax year. This assessment provided approximately \$5.6 million dollars to the Water Fund. The City conducted a Utility Rate Study in FY 20-21 that provided new rates for Water and Wastewater in order to keep funding at the level needed to run these systems. While the new rates have sustained Wastewater, the Water Fund continues to struggle. A new rate study will be done in FY 22-23 to reassess the needs of the Water and Wastewater Utility Funds.

The primary property tax levy amount is increasing by \$388,047 due to an increase in primary assessed property values, holding the tax levy rate, and \$20.8 million in new construction. This is the 5th year the Council has committed to holding the levy rate, instead of holding the levy amount which was done for multiple years prior to FY 18-19. Even with the increase, the City still has a little over \$1.6 million in additional revenue capacity available for Council to levy in future years.

Employee Pensions and OPEB

The City's contribution to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) equals \$10.2 million this budget year. The City's unfunded PSPRS and ASRS pension and OPEB liability as of the Fiscal Year 2021 Annual Comprehensive Financial Report is approximately \$103.2 million. This pension problem is not unique to Lake Havasu City and will continue to be a challenge for our City and other Arizona cities and towns.

Employee Healthcare

The City, through the Northwest Arizona Employee Benefit Trust (NAEBT), has managed the cost of healthcare very effectively since 2012 and is performing better than the healthcare coverage market. Adjustments to benefits and plans have kept the City and the employees' cost of healthcare affordable; but over the last few years, the NAEBT was unable to avoid increases. The rates charged to the City increased on average by 5.4% per year over the past three years.

BUDGET MESSAGE

Balancing the Budget for 22-23

Excluding grant requests, the City had \$17.7 million or approximately 250 items in supplemental departmental budget requests. Supplemental items are those items requested that were not part of the prior year base budget. Out of the \$17.7 million, 69% of the requests were approved for funding; of these requests, 76% are one-time purchases. The remaining 31% were not funded so as to stay within the City's available funding.

The budget was balanced based on ongoing revenues being used for ongoing expenditures and one-time revenues or fund balance being used for one-time expenditures. The Departments prioritized their supplemental requests and then reviewed them with the City Manager before decisions were made regarding the requests.

Estimated Results for Fiscal Year 21-22

Overall, year-end estimates for FY 21-22 performed better than budget. During the budget process a year ago, we estimated ending this year with total available resources (also referred to as fund balance) of \$96.2 million. Current projections estimate ending available resources of \$150.1 million. These amounts do not include the Budget Stabilization Reserve (BSR) set aside in the General Fund, Wastewater Fund, Water Fund, and the Highway User Revenue Fund (HURF). If the BSR remained part of available resources, then we would have \$172.5 million in ending available resources.

Much of the result can be attributed to the City's overall expenditures being less than budgeted. Also, much of the City's Capital Improvement Plan (CIP) projects that were budgeted in FY 21-22 had been delayed, revised or carried forward to FY 22-23, or later. Of the \$37.3 million budgeted for CIP, only \$19 million is expected to be expensed in FY 21-22.

Adopted FY 22-23 Operating Budget Highlights

Operating Expenditures/Expenses (in millions)					
	FY 21-22	FY 22-23	Variance	Variance	
Total Financial Program	Adopted	Adopted			
	Budget	Budget	\$	%	
Personnel Services	\$ 56.4	\$ 64.2	\$ 7.8	13.8%	
Supplies & Services	\$ 41.8	\$ 54.7	\$ 12.9	30.9%	
Total Operating Expenditures	\$ 98.2	\$ 118.9	\$ 20.7	21.1%	

BUDGET MESSAGE

The Adopted FY 22-23 operating budget for all funds is \$118.9 million, which is a 21.1% increase over the prior year operating budget. The increase in services and supplies is due to a \$10 million placeholder in HURF for Street projects. The Public Works department is developing an extensive street repave project that will utilize these funds. The following are recommended policy decisions and considerations contained in the adopted FY 22-23 operating budget:

- Eligible employees receive a merit step increase on their annual evaluation date.
- Cost of Living increase of 3% effective with the first full payroll in July.
- 490 full-time positions are budgeted, which include 15 newly added positions. Part-time positions equivalent to 70.4 full-time-equivalents (FTEs) are also included in the budget.
- The contributions to the Public Safety Personnel Retirement System (PSPRS) and Arizona State Retirement System (ASRS) are budgeted at the actuarially required rates.
- Acquisition of a new land management system for the Development Services Division in the amount of \$500,000.
- Additional \$440,000 in public safety supplies for the Police department, offset by incoming revenues from donations, Smart and Safe Act, and other state programs.

Expenditures/Expenses (in millions)						
Total Financial Program	FY 21-22 Estimated Actuals	% of Total	FY 21-22 Adopted Budget	% of Budget	FY 22-23 Adopted Budget	% of Budget
Personnel Services	\$ 52.7	37%	\$ 56.4	29%	\$ 64.2	28%
Supplies & Services	35.0	25%	41.8	21%	54.7	24%
CIP & Capital Outlay	23.3	16%	51.0	26%	55.7	25%
Debt & Contingency	16.3	12%	32.1	16%	36.3	16%
Depreciation	14.4	10%	14.5	7%	14.8	7%
Total All Funds	\$ 141.7		\$ 195.8		\$ 225.7	

The total expenditure budget for FY 22-23 is \$225.7 million. This is an increase of \$29.9 million or 15.3% over the FY 21-22 Adopted Budget. Unavailable appropriations and contingency funds of \$21.5 million are included. Of this total, \$2.6 million are standard contingency and \$18.9 million has been included in case the City's revenues are higher and/or the City receives additional grant funding. As always, these expenditures are subject to City Council review and approval prior to spending.

BUDGET MESSAGE

Adopted FY 22-23 Revenue Highlights

City-Wide Revenues (in millions)					
Revenue Source	Estimated FY 21-22	Adopted FY 21-22	Adopted FY 22-23	%	Total
Utility Revenues	\$ 45.5	\$ 46.8	\$ 46.1	27.2%	
Local Taxes	51.9	42.9	47.1	27.8%	
Intergovernmental Revenues	29.2	26.4	34.8	20.6%	
Federal & State Grants	9.3	27.2	33.4	19.7%	
Licenses & Permits	2.8	3.0	2.8	1.7%	
Charges for Service	1.4	1.3	1.3	0.8%	
Investment Earnings & Misc.	(0.1)	2.3	2.0	1.2%	
Fines & Forfeitures	1.6	1.6	1.7	1.0%	
Total	\$ 141.6	\$ 151.5	\$ 169.2	100.0%	

The overall FY 22-23 revenue projections for all funds are \$17.7 million more than the prior year's budget. The City has projected that tax revenues may decrease due to receiving higher than projected revenues during the pandemic. However, included is a \$16 million dollar increase in revenues for potential additional grant funding and additional state shared revenues due to a delay in State Income Tax collections.

The General Fund is where the City's revenues will potentially have the most fluctuation. There is a projected increase in City Sales Tax and State Shared revenues of up to 8.7% over FY 21-22 estimates. This is mainly due to the delay in income tax collection by the state due to the pandemic. Property taxes are estimated to increase, for new construction and holding the tax levy rate, by about 4.4% over the prior year's levy. Licenses, permits and other user fees are estimated to decrease slightly from FY 21-22 estimates.

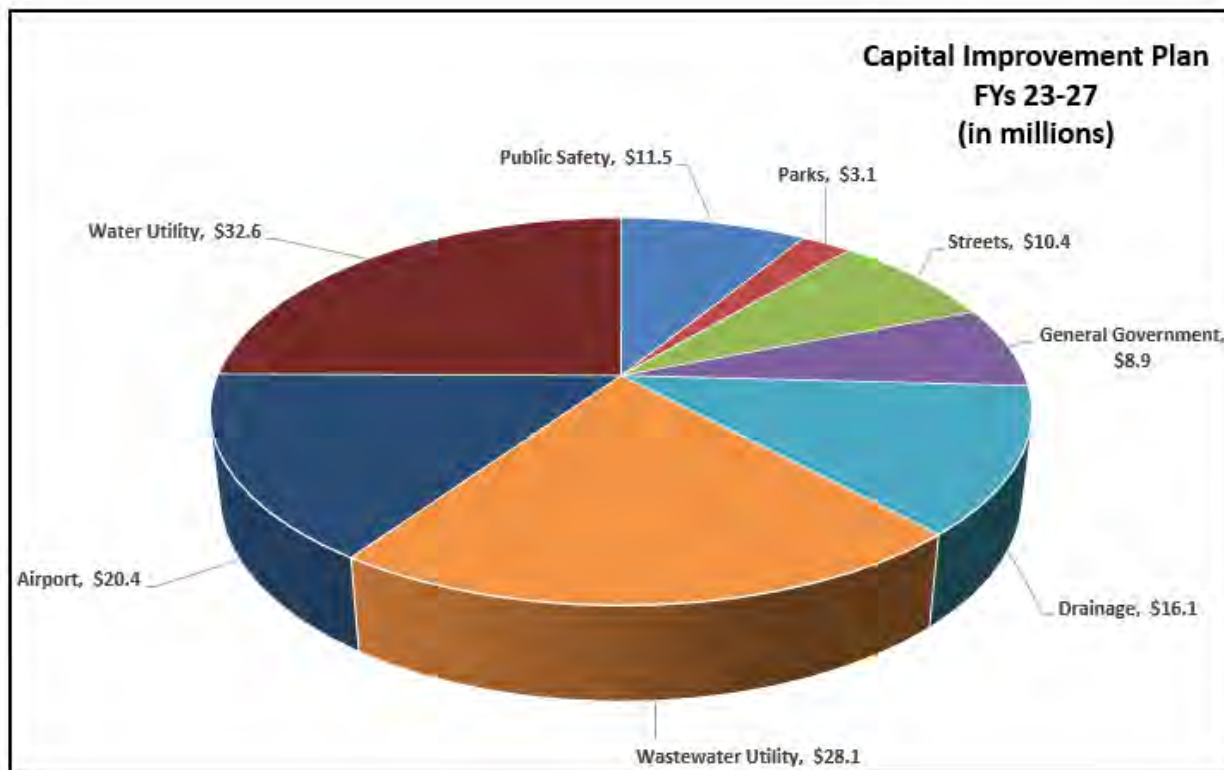
Water and Wastewater revenues are budgeted to increase 1.3% in comparison to the FY 21-22 year-end estimates. A Utility Rate Study is budget for FY 22-23 as this slight increase will not sustain these two funds. Revenues in the Refuse Fund are budgeted to remain flat for FY 22-23. These revenues offset the cost of an outside service for a trash and recycling provider.

Capital Improvement Plan (CIP) Highlights

The 5-Year CIP includes a \$131.1 million investment in our community. The FY 22-23 portion of this budget includes \$46.8 million in capital projects. Notable projects in the total 5-Year CIP: \$4.2 million for rehabilitation of the Police and Jail facilities; \$5.9 million for Fire Station 5 Rebuild; \$4.9 million for the new Municipal Courthouse; \$20 million in airport improvements; \$1.3 million in streets; and \$76.8 million in the City's utilities infrastructure (water, wastewater and storm drainage).

BUDGET MESSAGE

Most of the funding designated in the CIP will come from existing balances (funds accumulated from operating and CIP savings in prior years). Starting in FY 19-20, construction sales tax was dedicated as an ongoing General Fund funding source for General Government CIP projects.



Summary

The budget is an important financial plan for City Council and staff. It provides a roadmap for accomplishing many of the City's goals for the next fiscal year. Yet, like any plan, it must be monitored and adjusted when necessary because as always, the budget is contingent upon available resources and revenue.

We take pride in our community. We also pride ourselves in providing transparency and excellence in our local government. This is only possible through the talented, dedicated staff acting under the guidance of a thoughtful and visionary Mayor and City Council. By working together, we create a positive impact on this great community.

Respectfully submitted,

Jess Knudson
City Manager

Jill Olsen
Administrative Services Director

Angie Bakken
Budget Manager

City Council



MAYOR CAL SHEEHY



JENI COKE
Council Member



DAVID LANE
Council Member



JIM DOLAN
Vice Mayor



NANCY CAMPBELL
Council Member

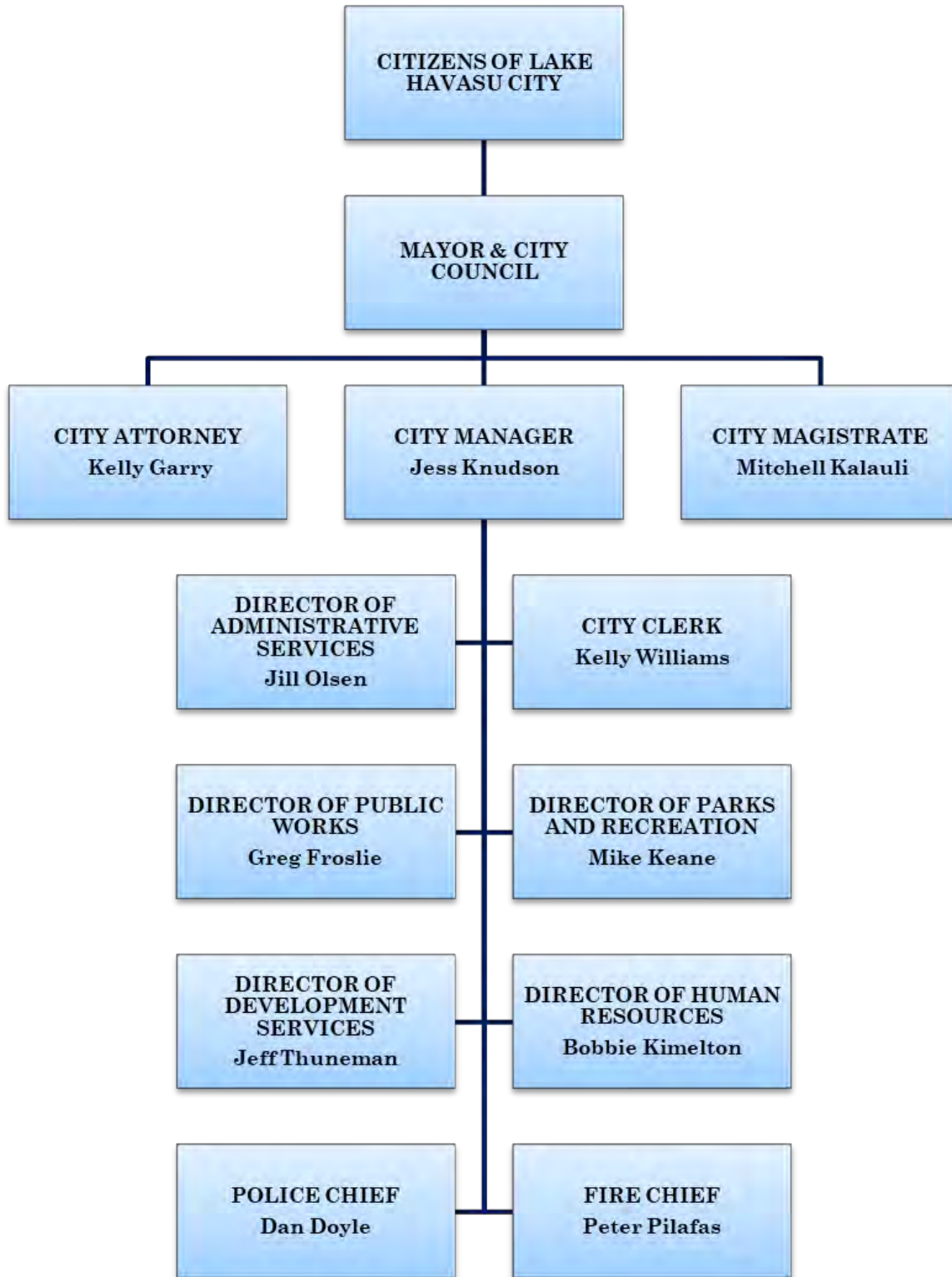


MICHELE LIN
Council Member



CAMERON MOSES
Council Member

ORGANIZATIONAL CHART



COMMUNITY PROFILE

GOVERNMENT

Lake Havasu City, home of the historic London Bridge, is situated on the eastern shore of Lake Havasu on the Colorado River border of California and Arizona. The City was established in 1963 by Robert P. McCulloch as a self-sufficient, planned community.

Mr. McCulloch purchased the London Bridge for \$2,460,000. Moving the bridge to Lake Havasu City and reconstructing it in the middle of the desert cost an additional \$7 million. The bridge was dismantled and shipped by boat from England to the United States and rebuilt on a peninsula on Lake Havasu. A channel was excavated under the bridge and an English Village replication was built next to it. The opening of the London Bridge in October 1971 brought a unique attraction to Lake Havasu City, which was incorporated in 1978.

The City operates under a council-manager form of government. The Mayor and six Councilmembers are elected to staggered four-year terms. The City Council sets the City's policy and direction, and appoints the City Manager who is responsible for carrying out Council policies and administering the day-to-day operations. Per the City Code, the Department Directors are appointed by the City Manager.

HIGHWAY MILES TO MAJOR CITIES

Lake Havasu City is located in Mohave County, Arizona, and encompasses 44 square miles with 435 miles of streets. Situated off of Arizona Highway 95, an 18-mile drive north leads to Interstate 40, and a 65-mile drive south leads to Interstate 10.

Albuquerque, NM	530
Flagstaff, AZ	200
Las Vegas, NV	150
Los Angeles, CA	320
Phoenix, AZ	200
San Diego, CA	375
San Francisco, CA	600
Tucson, AZ	320

SCENIC ATTRACTIONS

Visitors are attracted to Lake Havasu City each year for its calm waters and beautiful beaches. The 45-mile long Lake Havasu, formed by Parker Dam on the Colorado River, offers abundant attractions. The deep blue water with its coves and inlets makes the lake a good fishing spot for blue gill and crappie. Early mines and mining towns are scattered in the desert to the north and east of the City. For those interested in geological phenomena, within a ten-mile radius of Lake Havasu City, specimens such as volcanic rock, geodes, jaspers, obsidian, turquoise, and agate can be uncovered.

Lake Havasu is home to more lighthouses than any other city in the U.S. These 1/3 scale replicas are actual functioning navigational aids built to the specifications of famous east and west coast lighthouses. A total of twenty-eight lighthouses can be seen on the shores of the lake.



COMMUNITY PROFILE

COMMUNITY FACILITIES

Lake Havasu City offers a broad range of community facilities including an airport, regional parks and amenities, two movie theater complexes, a library, and historical museum. The City is proud to be the home of a shopping mall, The Shops at Lake Havasu, which opened in 2008 with over 720,000 square feet of commercial space available.

The mall is anchored by Dillard’s, J.C. Penney’s, and Super Walmart. Additional shopping can be found in the Channel Riverwalk District and the Uptown McCulloch Main Street District which also is host to many special events throughout the year. Unique boutiques, salons, night clubs, restaurants, and performing arts facilities can be found throughout the community.

There are city, state, and commercially operated recreational facilities that include:

BMX Track	Trailer Parks
Horseshoe Pits	Picnic Grounds
Boat & Watercraft Rentals	Dog Parks
Marinas & Launch	Shooting Range
Ramps	Fishing Areas
Boat Repair	Skate Park
Model Airplane Field	Fitness Centers
Boat Tours	Swimming Beaches
Motocross Track	Hiking & Nature Trails
Bocce Ball	Golf Courses
Motor Raceway	Volleyball Courts
Campgrounds	Pickle Ball Courts

A municipally owned and operated aquatics complex combines leisure, competitive swimming, therapeutic pools, a water lagoon for youngsters, wave action, a spray park, a water slide, a large indoor community center with a gymnasium, and meeting rooms used for a variety of events.

A 4-mile pedestrian/bike path is situated on the Island which is accessed by the London Bridge. A second pedestrian/bike path spans 8.5 miles along Highway 95, from North Palo Verde Boulevard to South McCulloch Boulevard. A third pedestrian/bike path connects the Aquatic Center and Rotary Park at the lake with the Uptown Main Street area and totals 1.5 miles.

VOTER REGISTRATION

At the time of incorporation in 1978, Lake Havasu City had 6,053 registered voters. Registered voters currently number 42,527 as of the August 2022 primary election.

EDUCATION

Lake Havasu City has six elementary schools, one middle school, one high school, charter schools, and private schools.

Mohave Community College (MCC) was established in 1971, became part of the Arizona Community College system in 1974, and was first accredited by the North Central Association of Schools and Colleges in 1981. The College has a total of five campuses in Mohave County. The Lake Havasu City campus houses a library and student learning center that are open to the public. Various events are offered each semester and are open to the public. In partnership with more than 15 colleges and universities, MCC offers advanced degrees without leaving the area.

Arizona State University opened a campus in the fall of 2012 and offers a wide variety of Degree Programs including Business, Science and Psychology. ASU Colleges at Lake Havasu City is the realization of some of the most innovative thinking in higher education. ASU is offering a curriculum that connects disciplines resulting in a more holistic view of the world. It is an important part of the ASU model to create the New American University, and Lake Havasu students will be part of a new generation prepared to create a more sustainable culture and enjoy a unique collegiate experience in the process.

COMMUNITY PROFILE

BUSINESS LICENSE

The City's Business License office reports 4,866 active business licenses.

MEDICAL

Havasu Regional Medical Center is a TJC accredited, licensed 171-bed acute care facility providing health care services for the region. Over 100 physicians and allied health professionals represent a broad range of medical specialties to provide care in all of the major medical disciplines, including open heart and neurosurgery.

Havasu Surgery Center is a multi-specialty surgery center for out-patient surgical procedures.

LODGING AND RESTAURANTS

Lake Havasu City is home to 20 hotels/motels and over 100 restaurants and bars with a wide variety of food options.

MAJOR EMPLOYERS

1. Havasu Regional Medical Center
2. Lake Havasu City
3. Lake Havasu School District
4. Sterilite Corporation
5. Shugrues Restaurants
6. Walmart
7. London Bridge Resort
8. Anderson Auto Group
9. Basha's/Food City
10. River Medical

CLIMATE

Lake Havasu City, Arizona, is located at the foothills of the Mohave Mountains in an area described as "lowland desert." Lake Havasu City and the surrounding area are part of the northern and western limits of the Sonoran Desert. Lake Havasu City's elevation ranges from 450' above sea level at the lake shoreline to 1,500' above sea level at the foothills. The Mohave Mountains rise to over 5,000' in elevation just a few miles to the east of the community.



VISION | MISSION | CORE BUSINESSES



VISION

A RESIDENTIAL AND RESORT COMMUNITY

- BLUE LAKE, BEAUTIFUL MOUNTAINS
- ACTIVE LIFESTYLE
- OPPORTUNITIES TO MAKE A LIVING
- A GREAT PLACE TO LIVE AND WORK

MISSION

LAKE HAVASU CITY STRIVES TO...

- PROVIDE FIRST CLASS SERVICES FOR OUR CITIZENS, BUSINESSES, AND FACILITIES
- DEVELOP AND MAINTAIN A STRONG PARTNERSHIP BETWEEN CITY GOVERNMENT AND THE COMMUNITY
- MAINTAIN A FINANCIALLY HEALTHY AND SUSTAINABLE CITY GOVERNMENT

CORE BUSINESSES

OUR CORE BUSINESSES INCLUDE...

- PROTECT CITIZEN SAFETY AND SECURITY
- OPERATE WATER AND SEWER SYSTEMS
- PROVIDE QUALITY OF LIFE FACILITIES AND PROGRAMS FOR ALL CITIZENS
- SUPPORT DIVERSIFIED ECONOMIC EXPANSION AND VITALITY

COMMUNITY RESULTS

SAFE AND SECURE COMMUNITY



Provides services, supplies, and equipment to reduce harm and save lives and property within and around the community

Supports a secure, healthy, and well-maintained community

Provides a visible and approachable public safety presence which supports proactive prevention measures and education

Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Enhances the quality, life and safety of municipal infrastructure and facilities

Supports the enforcement of laws and regulations in a fair, just and timely manner

Prevents crime and supports the prevention of crime

WELL-PLANNED SUSTAINABLE GROWTH AND DEVELOPMENT



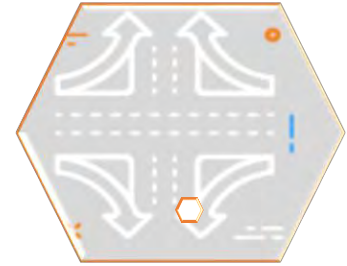
Encourages strategic, sustainable and practical development through good planning and review processes

Engages in long-term comprehensive and land use planning that strengthens partnerships and offers a community-driven vision

Supports reliable and affordable city services

Creates development standards that promote high quality development and proactive infrastructure planning

RELIABLE INFRASTRUCTURE AND EFFECTIVE MOBILITY



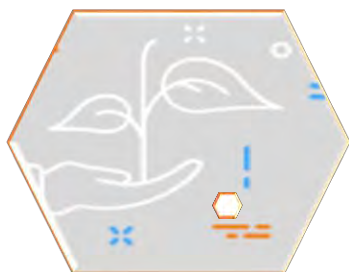
Provides a safe transportation network, enhances traffic flow and offers safe mobility to motorists, cyclists and pedestrians

Proactively maintain reliable infrastructure through Asset Management

Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

COMMUNITY RESULTS

CLEAN, SUSTAINABLE ENVIRONMENT AND PRESERVATION OF THE NATURAL RESOURCES



Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy, and energy conservation efforts

Preserves, protects, and conserves natural resources and the environment

Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Ensures effective regulation and enforcement for a well maintained and healthy environment

GREAT COMMUNITY TO LIVE, WORK AND PLAY



Supports educational opportunities for life-long learning and workforce development

Offers and supports a variety of recreational programs and activities that promote a healthy and active lifestyle

Develops, maintains and enhances beaches, parks, trails, and open spaces ensuring they are vibrant, attractive and safe

Fosters and attracts sustainable, diverse, and economically sound business that promotes a higher quality of life

Engages the community in events and activities that promote recreation, culture, education and social interaction

GOOD GOVERNANCE



Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Manages regulatory and policy compliance to minimize and mitigate risk

Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

Develops and implements short and long-term solutions that benefit the community through timely, accurate, responsible decision-making processes

Provides timely, accurate and relevant information to stakeholders and promotes civility leadership and cooperation

Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders



Budget Overview

- **Budget Process Overview**
- **Budget and CIP Calendar**
- **Budget Basis and Amendments**
- **Financial Policies**
- **Budgetary Law**
- **Fund Description**

BUDGET PROCESS

OVERVIEW

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the Mayor and City Council in May and adopted in June, its preparation begins at least ten months prior, with the Capital Improvement Plan and projections of City reserves, revenues, expenditures, and financial capacity. Forecasting is an integral part of the decision making process. Both long and short-range projections are prepared. A five-year financial forecast is prepared for each major fund projecting both revenues and expenditures. As a part of this phase, alternative scenarios are examined for their fiscal impact on the respective funds.

The City Council sets the tone for the development of the budget. The City Council identifies key policy issues that provide the direction and framework for the budget. In addition to the City Council's overall objectives, the departments identify and discuss policy issues with the City Manager.

The first step in the process is to prepare the requested Five-Year Capital Improvement Plan (CIP) due to the potential impact on the operating budgets. The capital budget process begins with requests for new CIP projects being submitted by the Departments. They are then prioritized by critical need while maintaining sustainable levels over the next five years as set forth in a five-year forecast developed by the Administrative Services Department. The proposed CIP is prepared for review and discussion in City Council work sessions.

Departments then begin to prepare operating budget requests based on experience, plans for the upcoming year, and guidelines received from the City Manager. Then the Departments submit their operating budget requests to the City Manager.

After the Administrative Services Department completes the revenue estimates during the first part of January, the City Manager and Administrative Services Director review all the budget requests with the department directors and a preliminary budget takes shape. Prior to the budget work sessions, the City Manager submits to the City Council a proposed budget for the fiscal year commencing July 1. The preliminary budget includes estimated beginning available resources, proposed revenues and expenditures, and estimated available resources at the end of the fiscal year. City Council budget work sessions are held in April and May to discuss and make necessary changes to the preliminary budget.

In June, the City Council adopts the five-year CIP and the tentative budget. Arizona state law requires that, on or before the third Monday in July of each fiscal year, the City Council adopt a tentative budget. Once the tentative budget has been adopted, the expenditures may not be increased upon final adoption, but may be decreased. There is no specific date set by state law for adoption of the final budget, however, for cities with a property tax levy, there is a deadline for adoption of the levy, which is the third Monday in August. Adoption of the final budget occurs at the last Council meeting in June. Public hearings are conducted to obtain citizen comments. The property tax levy may be adopted at any time, but state law requires it be not less than fourteen days following the final budget adoption. Adoption of the property tax levies occurs at the first Council meeting in July, which is on the fourteenth day after adoption of the final budget.

BUDGET AND CIP CALENDAR

Actions and Deadlines

2021	September	21	CIP Budget process meeting
	September	23	Admin Services distributes CIP request form to the Departments (no later than this date)
	October	25	Departments submit all new CIP requests to the Public Works Director with a copy to Admin Services (Sr. Budget Analyst and Director)
	December	20	Admin Services analyzes City's ability to fund/support major expenditures
2022	January	11	CIP Working Group meets to discuss CIP requests
	January	12	Budget entry training provided; Departments receive budget instructions
	February	3	City Council Retreat w/Financial Overview
	February	10	Departments submit operating budget requests, carry forwards, and supplemental requests to Administrative Services
	February	14-18	Administrative Services reviews budget submittals; confers with Departments as needed
	March	17	City Manager and Department Directors receive first draft of Preliminary Budget
		28	Engineering submits CIP project adjustments to Administrative Services
		28-31	Departments review Preliminary Budget with City Manager and Administrative Services (refer to separate schedule for meeting time)
	April	1	Departments carry forward adjustments due to Administrative Services
		4-8	Administrative Services makes adjustments discussed in Department budget meetings
		21	City Council Budget/CIP Overview Work Session (9:00 a.m.)
	May	10	CIP final carry forward adjustments due to Administrative Services
		12	City Council 2nd Budget/CIP Work Session (9:00 a.m.)
	June	2	City Council receives Proposed Tentative Budget from Clerk's Office
	14	City Council adopts CIP and Tentative Budget	
	28	City Council adopts Final Budget	
July	1	Begin new fiscal year	
	12	City Council adopts Property Tax Levy	

BUDGET BASIS AND AMENDMENTS

Basis of Accounting

Refers to the recognition of revenues and expenditures/expenses in the accounts and the reporting of them in the financial statements. All general government type funds (for example, the General Fund) are prepared on a modified accrual basis. Revenues are recognized when they are both measurable and available. Expenditures, however, are recorded on a full accrual basis because they are always measurable when they are incurred.

The Enterprise Funds

(Airport, Refuse, Wastewater, and Water) are budgeted using the accrual basis of accounting. This means that not only are expenditures recognized when a commitment is made, but revenues are also recognized when they are obligated to the City.

The City's Annual Comprehensive Financial Report

Presents the status of the City's finances on the basis of Generally Accepted Accounting Principles (GAAP). Generally Accepted Accounting Principles are the rules or standards to which accountants abide by when preparing financial statements. Lake Havasu City prepares the annual budget utilizing the GAAP standards.

Budget Amendments

As specified in Arizona Revised Statutes 42-17106: the City Council may authorize the transfer of monies between budget items if the monies are available, the transfer is in the public interest and based on a demonstrated need, the transfer does not result in a violation of the limitations prescribed in article I, sections 19 and 20, Constitution of Arizona, and the majority of the members of the governing body vote affirmatively on the transfer at a public meeting. Under City policy, the Administrative Services Director or designee may transfer unencumbered appropriation balances within a department. These budget transfers are allowed by City policy. All administrative budget transfers are documented by the Administrative Services Department and tracked in the City's financial system.

FINANCIAL POLICIES

I. INTRODUCTION

This policy document establishes guidelines for the City's overall fiscal planning and management. The City has an important responsibility to its citizens to account for public funds, to manage its finances, and to plan for the funding of core City services, including the provision and maintenance of public facilities.

Financial goals were developed to foster the financial strength, financial stability, bond rating, and credibility with the citizens of Lake Havasu City:

- A. Deliver quality services in an affordable, efficient, and cost-effective way.
- B. Maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in Lake Havasu City.
- C. Provide essential public facilities and prevent deterioration of the City's public facilities and its capital assets.
- D. Respond to impacts of local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding.
- E. Protect and enhance the City's credit rating in the financial community.
- F. Ensure the legal use of all City funds through adherence to the highest accounting and management practices as set by the Government Finance Officers Association (GFOA) standards for financial reporting and budgeting, by the Governmental Accounting Standards Board (GASB), as well as other professional standards, and by adherence to State Law.

II. BUDGET ADMINISTRATION AND CONTROLS

Every year during the budget preparation process, the City reassess our goals and objectives and the means to accomplish our short-term and long-term goals and objectives.

- A. The City Manager shall submit to the City Council a proposed annual budget, with recommendations, and shall execute the budget as finally adopted, pursuant to ARS §42.17101 through §42.17105.
- B. The adopted budget shall not exceed the expenditure limitation imposed by the Arizona Constitution.
- C. The adopted budget shall be a balanced budget, meaning estimated expenditures do not exceed estimated revenues plus current available resources.
- D. The City budgets revenues and expenditures on the basis of a fiscal year, which begins July 1 and ends the following June 30.
- E. The City Council adopt the budget no later than the third Monday in July or as set forth in state law.

FINANCIAL POLICIES – (Continued)

- F. The City prepares a budget based on the guidelines established by the GFOA, which contains the following:
1. Revenue estimates by major category and by major fund;
 2. Expenditure estimates by fund, department, and major expenditure category;
 3. Estimated current available resources by major fund;
 4. Debt service by issue detailing principal and interest amounts by fund;
 5. Proposed personnel staffing levels;
 6. A detailed schedule of capital projects.
- G. The Administrative Services Department, in consultation with the City Manager, shall annually provide a budget preparation schedule outlining the preparation timelines for the proposed budget. Budget documents for the preparation of the budget, including forms and instructions, shall be distributed to City departments in a timely manner for the departments' completion. Department officials shall prepare and return the budget requests to the Administrative Services Department, by the end of February, or as required in the budget preparation schedule.
- H. The City uses one-time monies or current available resources for one-time costs and capital expenditures and not ongoing current expenditures. If financial circumstances require the use of one-time monies or the Budget Stabilization Reserve (BSR) for current expenditures, the City Manager will present a plan for balancing the structural deficit in the long-term and a plan for replenishing the BSR.
- I. The City's annual budget includes contingency appropriations in each major fund sufficient to provide for unanticipated costs and needs that may arise throughout the fiscal year. Expenditures from these contingency appropriations may only be expended with approval of the City Manager (up to \$50,000) and ratified by Council action (if over \$50,000). The amount of contingency budgeted per fiscal year is based on historical use and adjusted annually to protect against unknown risks and uncertainty.
- J. The budget is adopted by Council at the fund or department level.
- K. Department Directors cannot approve expenditures that exceed the total departmental expenditure budget, by category.
- L. Budgetary transfers are granted only with proper approval level, as outlined in the Operating Policies and Procedures (OPP).

FINANCIAL POLICIES – (Continued)

- M. Administrative Services staff regularly monitors and updates projected annual revenues. If a deficit is projected during any fiscal year, the City will take steps to reduce expenditures, or increase revenues. The City may also use contingency appropriations, BSR, or current available resources to the extent necessary to ensure a balanced budget at the close of the fiscal year.
- N. The City Manager may institute a cessation during the fiscal year on hiring, promotions, transfers, travel, capital equipment purchases, wage adjustments, and other similar actions to ensure the proper use of City resources.

III. FUND BALANCE AND NET POSITION OBJECTIVES

- A. Fund balance (Governmental Funds) and Net Position (used to represent Enterprise Fund Net Resources) are important indicators of the City's financial position. Adequate fund balances and Net Position allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.
- B. Government Accounting, Auditing, and Financial Reporting (GAAFR) standards provide that Fund Balance is comprised of Non-spendable, Restricted, Committed, Assigned, and Unassigned (most to least restricted) funding categories. These categories reflect the extent to which fund balance is available for appropriation and the constraints placed on how funds may be spent.
- C. Lake Havasu City General Fund's Fund Balance shall be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue.
- D. Lake Havasu City's Irrigation & Drainage District (Water) Fund and Wastewater Fund shall maintain sufficient Unrestricted Net Position to provide those utilities with sufficient working capital, a comfortable margin to address emergencies, and reserves to provide for capital replacement, as needed.

IV. BUDGET STABILIZATION RESERVE

The BSR is a tool used to stabilize a budget when impacted by a shortfall in revenues and/or an unanticipated emergency expense. It is used as a revenue source of last resort to avoid a budget deficit.

- A. The City maintains a BSR in the General Fund of twenty-five percent (25%) of the average actual fund revenues for the preceding five fiscal years. By action of the City Council, the BSR is Committed Funds for the purpose of maintaining a reserve balance. The BSR is only used if specific action is taken by the City Council and appropriated Contingency Funds and Unassigned Fund Balance are depleted.

Ongoing funding and, if necessary, replenishment of the BSR occurs under the following circumstances:

FINANCIAL POLICIES – (Continued)

1. If General Fund revenues increase 0-5% above budgeted revenues for any year, 25% of the increase in revenues is transferred from Unassigned Fund Balance to the BSR as Committed Fund Balance in the next fiscal year.
 2. If General Fund revenues increase greater than 5% above budgeted revenues for any year, 50% of the increase in revenues is transferred from Unassigned Fund Balance to the BSR as Committed Fund Balance in the next fiscal year.
 3. If General Fund revenues decrease 0-5% from budgeted revenues for any year, then no transfer is made to or from the BSR in the next fiscal year.
 4. If General Fund revenues decrease more than 5% from budgeted revenues for any year, then with the approval of the City Council, a transfer is made from the BSR to the General Fund Unassigned Fund Balance to be included in the Adopted Budget in the next fiscal year.
 5. The balance of the BSR is capped at 25% of the average actual General Fund revenues for the preceding five fiscal years. If the balance of the BSR reaches 25% of the average actual revenues for the preceding five fiscal years, no transfers from Unassigned Fund Balance to the BSR occurs until the balance of the BSR dips below the 25% cap.
- B. Funds in excess of the BSR cap are retained in the Unassigned General Fund balance and may be considered to supplement "pay as you go" capital outlay expenditures, or may be used to prepay existing City debt. As a general policy, these funds should not be used to establish or support costs that are recurring in nature.
- C. The City maintains a BSR balance in the Irrigation and Drainage District (Water) Fund and Wastewater Fund of fifteen percent (15%) of the average actual revenues for the preceding five fiscal years. The BSR is only used if specific action is taken by the City Council and used to cover emergencies and unplanned capital or infrastructure repairs. If these reserves are expended, the City will increase its revenues or decrease its expenses to the extent necessary to prevent the continued use of these reserves and to restore the funds for future years. Additional funds necessary to restore the fifteen percent (15%) reserve are provided in at least approximately equal contributions during the three fiscal years following the fiscal year in which the event occurred. The BSR is in addition to any and all reserves or funds required by bond or financing resolutions.
- D. Interfund loans may be made from one fund to another with approval of the City Council. Loans to Special Revenue Funds for negative cash does not require approval of the City Council. Factors considered when evaluating an interfund loan may include the purpose of the loan, the repayment terms, and the financial condition of the borrowing fund.

FINANCIAL POLICIES – (Continued)

V. LONG-TERM FINANCIAL PLANNING

Long-term financial planning is a projection of future revenues and expenditures over a period of at least five years used to avoid a future financial pitfall due to an imbalance of revenues and expenditures. The long-term financial projections are based on assumptions derived from population, economic indicators, information received from the other governmental entities, anticipated operational needs, scheduled Capital Improvement Plan (CIP) projects, and debt amortization schedules.

- A. The Administrative Services Department shall annually prepare five-year financial projections for all major funds and present it to the City Council during the budget process.
- B. If financial projections indicate a deficit in any of the major funds within the next five years, corrective action shall be taken to address the deficit before the adoption of the annual final budget by the City Council.

VI. REVENUES AND COLLECTIONS

A. Governmental Funds.

The City must have reliable revenue sources to provide funding for consistent service delivery. Diverse revenues must be collected equitably, timely, and efficiently.

1. The City's goal is a General Fund revenue base balanced between taxes, intergovernmental shared revenues, and other revenue sources such as licenses and permits, user fees, and other miscellaneous revenues.
2. The City strives to maintain a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations in any one revenue source by doing the following:
 - i. Evaluate the need for new charges and fees, as permitted by law.
 - ii. Pursue legislative change to enhance the City's financial health.
 - iii. Collect all revenues, late penalties and related interest as authorized by the Arizona Revised Statutes.
3. The City monitors all tax collections to ensure they are equitably administered, timely and accurate. Fees and charges shall be recovered at the listed percentage of reasonable cost necessary to provide the listed services, products, or regulations as specified by City Code.
4. The City should pursue intergovernmental aid for those programs and activities that address a recognized need and are consistent with the City's long-range objectives. Any decision to pursue intergovernmental aid should include consideration of the following:
 - i. Present and future funding requirements;
 - ii. Cost of administering the funds;
 - iii. Costs associated with special conditions or regulations attached to a grant award.

FINANCIAL POLICIES – (Continued)

5. The City will attempt to recover all allowable costs both direct and indirect associated with the administration and implementation of programs funded through intergovernmental aid. In the case of other governmental entities and school districts, Council may determine to recover less than full cost of services provided. In the case of state and federally mandated programs, the City will attempt to obtain full funding for the service from the governmental entity requiring the service be provided.

B. Enterprise Funds

Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, and airport. User charges are established to offset the cost of providing these services in accordance with the City Code.

1. Separate funds are established and maintained to properly account for each enterprise operation. Enterprise Funds are not used to subsidize the operations of other funds. However, operating transfers are acceptable with proper justification and approval from the City Council. Interfund charges are assessed for the administrative support of the enterprise activity.
2. The City establishes rates and fees at levels that fully cover the total direct and indirect costs, including operations, capital outlay, debt service, and bonded debt coverage requirements for water and wastewater services.
3. All existing water and sewer rates and charges are reviewed annually to recommend changes in order to maintain a minimum bonded debt coverage of at least 1.2 times. The target debt coverage ratio is 1.5 times.
4. Non-major Enterprise Funds, such as the Airport, may be subsidized by the General Fund with approval from Council through the budget adoption process.

VII. EXPENDITURE CONTROL

Expenditure control ensure expenditures are approved and utilized for the intended purpose. Purchases and expenditures must comply with legal requirements, policies, and procedures set forth by the City.

- A. The City Council shall establish appropriations through the budget process. The Council may transfer these appropriations as necessary through the budget amendment process.
- B. Administrative approval and processing of certain budget transfers within departments is governed by the City OPPs.
- C. The City shall maintain a purchasing system that provides needed materials in a timely manner to avoid interruptions in the delivery of services. All purchases shall be made in accordance with the City's purchasing policies, guidelines and procedures, and state and federal laws. The City obtains supplies, equipment, and services as economically as possible.

FINANCIAL POLICIES – (Continued)

- D. Expenditures shall be controlled through appropriate internal controls and procedures in processing invoices for payment.
- E. The City shall pay applicable contractor invoices in accordance with the requirements of Arizona Revised Statutes (ARS) §34-221.
- F. The State of Arizona sets a limit on the expenditures of local jurisdictions. The City remains in compliance and submits all required reports in a timely manner.

VIII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Accounting, auditing, and financial reporting establishes and maintains high standards of accounting practices, provides full transparency to the citizens of the community and provides important information to the City Council, management, citizens, investors, and creditors.

- A. The City complies with generally accepted accounting principles (GAAP) in its accounting and financial reporting, as contained in the following publications:
 - 1. Codification of Governmental Accounting and Financial Reporting Standards, issued by the Governmental Accounting Standard Board (GASB).
 - 2. Governmental Accounting, Auditing, and Financial Reporting (GAAFR), issued by the Government Finance Officers Association (GFOA) of the United States and Canada.
 - 3. Municipal Budget and Finance Manual, prepared by the League of Arizona Cities and Towns.
 - 4. Audits of State and Local Governmental Units, an industry audit guide published by the American Institute of Certified Public Accounts (AICPA).
 - 5. Government Accounting Standards, issued by the Controller General of the United States.
 - 6. U.S. Office of Management and Budget (OMB) Circular A-133, issued by the U.S. Office of Management and Budget.
- B. Monthly financial reports are prepared summarizing financial activity comparing actual revenues and expenditures with budgeted amounts.
- C. A system of internal accounting controls and procedures is maintained to provide reasonable assurance of the safeguarding of assets and proper recording of financial transactions of the City and compliance with applicable laws and regulations.

FINANCIAL POLICIES – (Continued)

- D. In accordance with State law, a comprehensive financial audit, including an audit of federal grants according to the Single Audit Act of 1984, as amended, and the OMB Circular A-133, will be performed annually by an independent public accounting firm, with the objective of expressing an opinion on the City's financial statements. The City prepares its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unmodified opinion from its auditors.
- E. The City prepares an Annual Comprehensive Financial Report in accordance with the principles and guidelines established by the GFOA "Certificate of Achievement for Excellence in Financial Reporting" program. The Annual Comprehensive Financial Report is issued by December 31 of each year for the preceding fiscal year or as required by the Arizona Revised Statutes.
- F. All departments provide notice of any and all significant events and financial and related matters to the Administrative Services Director for the City's annual disclosures, as required by the SEC Regulation 15-C-2-12, to the municipal markets, financial statements and bond representations. The Administrative Services Director will notify all Nationally Recognized Municipal Securities Information Repositories of these significant events.
- G. The City's Annual Comprehensive Financial Report includes the bond-related on-going disclosure requirements and fully discloses all significant events and financial-related issues as provided by the departments to the Administrative Services Director.
- H. The City makes the Annual Comprehensive Financial Report available to the appropriate agencies and posts it to the City's website.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

42-17101. Annual county and municipal financial statement and estimate of expenses

On or before the third Monday in July each year the governing body of each county and incorporated city or town shall prepare:

1. A full and complete statement of the political subdivision's financial affairs for the preceding fiscal year.
2. An estimate of the different amounts that will be required to meet the political subdivision's public expense for the current fiscal year entered in the minutes of the governing body and containing the items prescribed by section 42-17102.
3. A summary schedule of estimated expenditures and revenues that shall be:
 - (a) Entered in the minutes of the governing body.
 - (b) Prepared according to forms supplied by the auditor general.

42-17102. Contents of estimate of expenses

A. The annual estimate of expenses of each county, city and town shall include:

1. An estimate of the amount of money required for each item of expenditure necessary for county, city or town purposes, which must include, by fund:
 - (a) Beginning in fiscal year 2013-2014, the estimated number of full-time employees.
 - (b) Beginning in fiscal year 2013-2014, the total estimated personnel compensation, which shall separately include the employee salaries and employee related expenses for retirement costs and health care costs.
2. The amounts necessary to pay the interest and principal of outstanding bonds.
3. The items and amounts of each special levy provided by law.
4. An amount for unanticipated contingencies or emergencies.
5. A statement of the receipts for the preceding fiscal year from sources other than direct property taxes.
6. The amounts that are estimated to be received during the current fiscal year from sources other than direct property taxes and voluntary contributions.
7. The amounts that were actually levied and the amounts that were actually collected for county, city or town purposes on the primary and secondary property tax rolls of the preceding fiscal year.
8. The amounts that were collected through primary property taxes and secondary property taxes levied for the years before the preceding fiscal year.
9. The amount that is proposed to be raised by direct property taxation for the current fiscal year for the general fund, bonds, special assessments and district levies.
10. The separate amounts to be raised by primary property tax levies and by secondary property tax levies for the current fiscal year.
11. The amount of voluntary contributions estimated to be received pursuant to section 48-242, based on the information transmitted to the governing body by the department of revenue.
12. The maximum amount that can be raised by primary property tax levies by the county, city or town pursuant to article 2 of this chapter for the current fiscal year.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

13. The amount that the county, city or town proposes to raise by secondary property tax levies and the additional amounts, if any, that the county, city or town will levy pursuant to the authority given to the governing body by the voters at an election called pursuant to article 5 of this chapter.

14. The property tax rate for county, city or town purposes for the preceding fiscal year for the primary property tax and the secondary property tax.

15. The estimated property tax rate for county, city or town purposes for the current fiscal year for the primary property tax and the secondary property tax.

16. The expenditure limitation for the preceding fiscal year and the total amount that was proposed to be spent for the preceding fiscal year.

17. The total expenditure limitation for the current fiscal year.

18. The amount of monies received from primary property taxation in the preceding fiscal year in excess of the maximum allowable amount as computed pursuant to article 2 of this chapter.

B. The estimate shall be fully itemized according to forms supplied by the auditor general showing under separate headings:

1. The amounts that are estimated as required for each department, public office or official.

2. A complete disclosure and statement of the contemplated expenditures for the current fiscal year, showing the amount proposed to be spent from each fund and the total amount of proposed public expense.

C. The total of amounts proposed in the estimates to be spent shall not exceed the expenditure limitation established for the county, city or town.

42-17103. Public access to estimates of revenues and expenses; notice of public hearing; access to adopted budget

A. The governing body of each county, city or town shall publish the estimates of revenues and expenses, or a summary of the estimates of revenues and expenses, and a notice of a public hearing of the governing body to hear taxpayers and make tax levies at designated times and places. The summary shall set forth the total estimated revenues and expenditures by fund type, truth in taxation calculations and primary and secondary property tax levies for all districts. A complete copy of the estimates of revenues and expenses shall be made available at the city, town or county libraries and city, town or county administrative offices and shall be posted in a prominent location on the official website of the city, town or county no later than seven business days after the estimates of revenues and expenses are initially presented before the governing body. A complete copy of the budget finally adopted under section 42-17105 shall be posted in a prominent location on the official websites no later than seven business days after final adoption.

B. Beginning with fiscal year 2011-2012, both the estimates of revenues and expenses initially presented before the governing body and the budget finally adopted under section 42-17105 shall be retained and accessible in a prominent location on the official website of the city, town or county for at least sixty months.

BUDGETARY LAWS

ARIZONA REVISED STATUTES

C. The summary of estimates and notice, together with the library addresses and websites where the complete copy of estimates may be found, shall be published once a week for at least two consecutive weeks after the estimates are tentatively adopted in the official newspaper of the county, city or town, if there is one, and, if not, in a newspaper of general circulation in the county, city or town.

D. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the notice under this section with the truth in taxation notice.

42-17104. Public hearing on expenditures and tax levy

A. The governing body of each county, city or town shall hold a public hearing on or before the fourteenth day before the day on which it levies taxes as stated in the notice under section 42-17103. Any taxpayer may appear and be heard in favor of or against any proposed expenditure or tax levy.

B. If a truth in taxation notice and hearing is required under section 42-17107, the governing body may combine the hearing under this section with the truth in taxation hearing.

42-17105. Adoption of budget

A. After the hearing on estimates under section 42-17104 is concluded, the governing body shall convene in a special meeting and finally determine and adopt estimates of proposed expenditures for the purposes stated in the published proposal.

B. The adopted estimates constitute the budget of the county, city or town for the current fiscal year.

C. The total amounts that are proposed to be spent in the budget shall not exceed the total of amounts that were proposed for expenditure in the published estimates.

42-17106. Expenditures limited to budgeted purposes; transfer of monies

A. Except as provided in subsection B, a county, city or town shall not:

1. Spend money for a purpose that is not included in its budget.
2. Spend money or incur or create a debt, obligation or liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget for that year, except as provided by law, regardless of whether the county, city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations and liabilities that are incurred under the budget.

B. A governing body may transfer monies between budget items if all of the following apply:

1. The monies are available.
2. The transfer is in the public interest and based on a demonstrated need.
3. The transfer does not result in a violation of the limitations prescribed in article IX, sections 19 and 20, Constitution of Arizona.
4. A majority of the members of the governing body votes affirmatively on the transfer at a public meeting.

FUND DESCRIPTIONS

The financial operations of the City are organized into funds, each of which are a separate fiscal and accounting entity. Every revenue received or expenditure made by the City is accounted for through one of the funds listed below. Funds are classified as being governmental, fiduciary, or proprietary. Different fund types are also found within each classification. Although the majority of the City's department will fall within the General Fund, each fund will have at least one department that is responsible for managing these funds.

GOVERNMENTAL FUNDS

Most City functions are financed through what are called governmental funds. The City has three types of governmental funds: the General Fund, Capital Projects Funds, and Special Revenue Funds.

GENERAL FUND

The General Fund is the primary operating fund of the City. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, parks and recreation, community development, and general City administration and any other activity for which a special fund has not been created.

CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay items including the acquisition or replacement of land, buildings, and equipment for public safety, parks & recreation, and general government.

FLOOD CONTROL FUNDS

This fund receives revenues from Mohave County's Flood Control Tax District. These revenues are restricted to planning, engineering, constructing, repairing, and maintaining flood control channels within the City.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

- **Community Development Block Grant (CDBG) Fund** This fund includes state and federal CDBG funds. These funds must be used to benefit low income persons, aid in the prevention or elimination of slums or blight or address an urgent need.
- **Grant Funds (Federal and State)** Most grants that are awarded to the City are required to be accounted for separately from all other City activities. The grants budgeted are a combination of grants which have already been awarded to the City, grants which have been applied for and are pending notification of award, and grants that the City may possibly apply for if the opportunity becomes available.

FUND DESCRIPTIONS – (Continued)

- **Highway User Revenue Fund (HURF)** The major revenues of this fund are provided by the City's share of state gasoline taxes. These revenues are restricted by the state constitution to be used solely for street and highway purposes.
- **Improvement District Funds** These funds are financed through the assessment of property taxes. The City currently has two active improvement districts:
 - **Improvement District No. 2 Fund** Maintenance and improvements to the London Bridge Plaza.
 - **Improvement District No. 4 Fund** Maintenance and improvements to the electric street lights at Wheeler Park and the median landscaping on the lower McCulloch Boulevard.
- **Special Programs Funds** These funds account for the activities of various City programs funded with program generated revenues and outside agency contributions.
 - **Court Enhancement Fund** This fund consists of administrative fees collected to defray costs associated with issuing and processing warrants, suspension of driving privileges, enhancing court operations, collecting delinquent fines and restitution, and recovering actual costs of incarceration.
 - **Fill the Gap Fund** This fund allows for the allocation of funds from the state to counties for the purpose of planning and implementing collaborative projects that are designed to improve the processing of criminal cases. Revenue for this fund is derived from a 7% surcharge on court fines.
 - **Judicial Collection Enhancement Fund (JCEF)** This fund receives revenue from a surcharge assessed for defensive driving school programs, all filing, appearance, and clerk fees collected by all Arizona courts, and from a time payment fee that is charged to all persons who do not pay any penalty, fine, or sanction in full on the date the court imposes it. It is used for improving administrative processes such as court automation services.
 - **WALETA (Western Arizona Law Enforcement Training Academy) Fund** This fund accounts for receiving and expending funds associated with the Western Arizona Law Enforcement Training Academy. WALETA funds are received from AZPOST, WALEA, and other law enforcement agencies participating in the program.
 - **Racketeer Influenced and Corrupt Organizations Act Fund (RICO)** This fund accounts for RICO funds which are generated by law enforcement activities that result in asset forfeiture proceedings. Once forfeited, proceeds are deposited into the County RICO fund and are expended in accordance with state and federal laws and guidelines.

FUND DESCRIPTIONS – (Continued)

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, or others.

METROPOLITAN PLANNING ORGANIZATION FUND

This fund was established to account for funding derived from the area's status as a designated Metropolitan Planning Organization (MPO). The MPO receives Federal funding administered through the Arizona Department of Transportation and has an IGA with the City to provide support services.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's activities that are similar to those found in the private sector. These activities are not financed primarily by taxes, but rather by fees charged to the users of the service.

The accounting principles for proprietary funds are the same as those applicable to similar businesses in the private sector. There are two types of proprietary funds - enterprise funds and internal service funds. Lake Havasu City has four proprietary funds which are all enterprise funds; there are currently no internal service funds.

ENTERPRISE FUNDS

Enterprise funds are used to account for operations, including debt service, which are financed and operated similarly to those of a private business, and are considered or proposed to be self-sufficient. User fees are established and revised to ensure that revenues are adequate to meet expenditures.

Airport Fund This fund accounts for revenues received from fees for services such as hangar rentals, tie downs, terminal space rent, and fuel flowage. These revenues are proposed to cover the operating expenses incurred; however, a subsidy from the General Fund has historically been necessary.

Water Utility Fund The main revenue sources in this fund are user charges for water services. Other miscellaneous water fee revenues are collected in this fund. Sufficient revenues are received to cover the expenses for operating the City's water system.

Refuse Fund This fund accounts for the operation of the City's waste hauling services and landfill. Fees collected in this fund are received from solid waste disposal services, including landfill fees, administration fees, and recycling income.

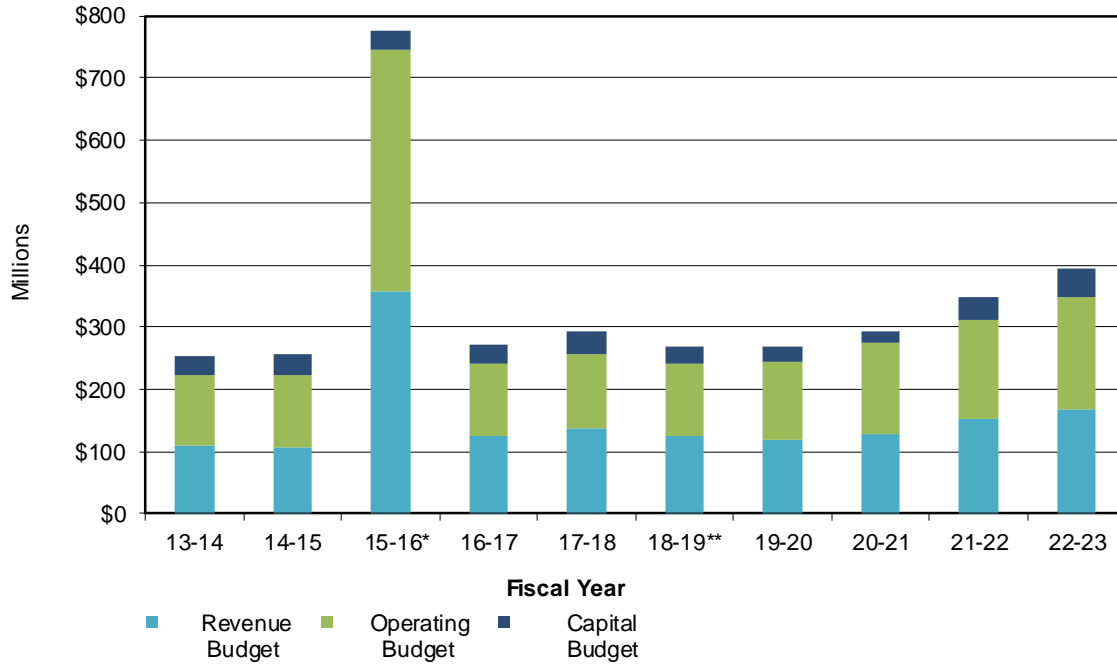
Wastewater Utility Fund This fund reflects activity related to wastewater collection and treatment. User charges are the primary revenue source to fund operating expenses and repayment of debt associated with the sewer expansion.



Financial Projections

- **Ten-Year Budget History**
- **Four-Year Financial Summary – All Funds**
- **Projected Year-End Available Resources**
- **Five-Year Financial Projections**

TEN-YEAR BUDGET HISTORY – ALL FUNDS



Fiscal Year	Revenue Budget	Operating Budget	Capital Budget	Total Budget
13-14	109,024,482	114,715,640	29,569,291	\$144,284,931
14-15	107,039,375	116,007,817	33,157,470	\$149,165,287
15-16*	356,330,855	388,092,854	30,583,577	\$418,676,431
16-17	125,640,411	114,234,585	30,781,731	\$145,016,316
17-18	137,035,521	119,997,385	35,207,876	\$155,205,261
18-19**	124,216,164	115,571,880	29,013,723	\$144,585,603
19-20	119,595,846	124,487,786	24,123,602	\$148,611,388
20-21	127,109,185	147,626,478	18,676,758	\$166,303,236
21-22	151,408,397	160,903,698	34,825,415	\$195,729,113
22-23	169,184,915	178,927,113	46,839,755	\$225,766,868

* Fiscal Year 15-16 includes the \$249.6 million Wastewater debt restructuring.

** Depreciation was excluded in Fiscal Year 18-19.

FOUR-YEAR FINANCIAL SUMMARY

ALL FUNDS

	Actual FY 19-20	Actual FY 20-21	Estimate FY 21-22	Adopted FY 22-23
Revenues by Fund				
General	\$ 58,182,505	\$ 76,477,042	\$ 72,590,870	\$ 83,789,750
Airport	1,153,362	790,488	8,031,700	9,289,550
Capital Projects	653,379	1,346,537	431,200	2,596,100
Grants: Various	1,031,046	1,372,446	1,057,925	14,437,006
Highway User Revenue (HURF)	7,139,593	6,402,673	6,050,100	6,812,540
Flood Control **	-	-	-	2,767,500
Water Utility	20,565,498	20,727,608	19,455,351	12,003,205
LHC Improvement Districts	74,894	73,957	78,336	79,670
Refuse	6,847,295	7,100,507	7,240,430	7,495,400
Special Programs	382,500	385,772	416,358	748,230
Wastewater Utility	24,736,534	25,506,688	26,004,905	29,165,930
Total Revenues	\$ 120,766,606	\$ 140,183,718	\$ 141,357,175	\$ 169,184,881
Expenditures by Fund				
General	\$ 56,174,151	\$ 54,523,790	\$ 57,717,178	\$ 81,270,513
Airport	2,160,821	1,756,298	9,564,793	10,968,567
Capital Projects	306,767	3,855,123	761,000	12,527,275
Grants: Various	1,031,046	1,372,446	1,057,911	14,437,006
Highway User Revenue (HURF)	3,899,566	4,728,265	5,573,794	18,249,455
Flood Control **	-	-	-	3,684,083
Water Utility	19,197,911	15,924,048	22,776,474	26,976,152
LHC Improvement Districts	73,471	76,028	75,721	79,505
Special Programs	292,219	292,824	322,685	508,070
Refuse	6,722,386	3,246,165	7,187,859	7,463,509
Wastewater Utility	33,654,319	34,796,110	36,644,129	49,602,732
	\$ 123,512,657	\$ 120,571,097	\$ 141,681,544	\$ 225,766,868
Non-Cash Depreciation & Adjustments	(11,599,960)	(14,028,494)	1,401,882	(14,802,500)
Total Expenditures	\$ 111,912,697	\$ 106,542,603	\$ 143,083,426	\$ 210,964,368
AVAILABLE RESOURCES	\$ 8,853,909	\$ 33,641,115	\$ (1,726,251)	\$ (41,779,487)
Operating Transfers In/(Out)				
General	\$ 1,488,504	\$ 479,360	\$ (110,000)	\$ (10,001,200)
Airport	43,574	29,384	625,000	630,000
Highway User Revenue (HURF)	-	-	-	9,960,000
Water Utility	(1,500,000)	(500,000)	(500,000)	(20,800)
Flood Control	-	-	-	(500,000)
Special Programs	(32,078)	(8,744)	(15,000)	(15,000)
Wastewater Utility	-	-	-	(53,000)
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ -	\$ -
SUBTOTAL	\$ 8,853,909	\$ 33,641,115	\$ (1,726,251)	\$ (41,779,487)

FOUR-YEAR FINANCIAL SUMMARY – (Continued)

ALL FUNDS

	Actual FY 19-20	Actual FY 20-21	Estimate FY 21-22	Adopted FY 22-23
Beginning Balance	\$ 94,314,167	\$ 103,168,076	\$ 136,809,191	\$ 135,082,940
CIP Transfers In/(Out)				
CIP - Capital Improvement Projects	2,357,013	3,485,813	4,000,000	3,000,000
CIP - General	(2,200,000)	(3,485,813)	(2,500,000)	(3,000,000)
CIP - Water Utility	(55,013)	-	-	-
CIP - Property Acquisition Fund	-	-	(1,500,000)	-
CIP - Wastewater Utility	(102,000)	-	-	-
Total CIP Transfers In/(Out)	-	-	-	-
ENDING AVAILABLE RESOURCES	\$ 103,168,076	\$ 136,809,191	\$ 135,082,940	\$ 93,303,453

* Available resources exclude Budget Stabilization Reserve (BSR) starting in FY 17-18

** Flood Control report separate from Water Fund starting in FY 22-23

FY 22-23 PROJECTED YEAR END AVAILABLE RESOURCES

FUND	Estimated Beginning Available Resources* 7/1/2022	PLUS	LESS	LESS	PLUS	LESS	PLUS (LESS)	FY 22-23 Projected Ending Available Resources* 6/30/2023
		FY 22-23 Estimated Revenues	FY 22-23 Estimated Expenditures	FY 22-23 Community Investment Expenditures	Estimated Operating Transfers		Non-Cash Included in Expenditures & Adjustments	
					To	From		
Governmental Funds								
General	\$ 41,621,948	\$ 83,789,750	\$ 81,270,513	\$ -	\$ 628,800	\$ 13,630,000		\$ 31,139,985
Capital Projects	6,976,269	2,596,100	-	12,527,275	3,000,000	-		45,094
Special Revenue Funds								
Grant Funds: Various	-	14,437,006	14,437,006	-	-	-	-	-
Highway User Revenue (HURF)	7,931,339	6,812,540	16,899,455	1,350,000	10,000,000	40,000	-	6,454,424
Flood Control	7,284,711	2,767,500	-	3,684,083	-	500,000	-	5,868,128
LHC Improvement District 2	10,616	16,190	18,193	-	-	-	-	8,613
LHC Improvement District 4	19,561	63,480	61,312	-	-	-	-	21,729
Special Programs	977,649	748,230	508,070	-	-	15,000	-	1,202,809
Proprietary Funds								
Enterprise Funds								
Airport	110,245	9,289,550	1,833,567	9,135,000	630,000	-	960,000	21,228
Water	43,036,802	12,003,205	17,978,152	8,998,000	-	20,800	3,027,500	31,070,555
Refuse	4,696,626	7,495,400	7,463,509	-	-	-	-	4,728,517
Wastewater Utility	22,417,174	29,165,930	38,143,252	11,459,480	-	53,000	10,815,000	12,742,372
TOTAL ALL FUNDS	\$ 135,082,940	\$ 169,184,881	\$ 178,613,029	\$ 47,153,838	\$ 14,258,800	\$ 14,258,800	\$ 14,802,500	\$ 93,303,454

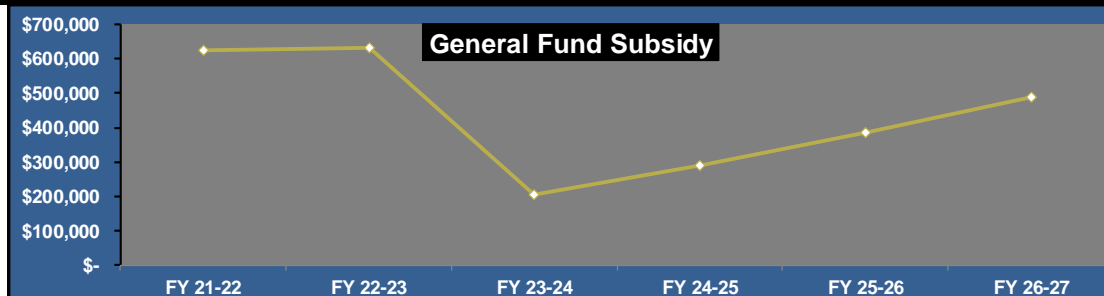
*Beginning and ending available resources are calculated to remove the reserved portions of the fund and are calculated as follows:

- » Governmental Funds: Total current assets, less inventories and prepaid items, less total current liabilities, less budget stabilization reserve.
- » Proprietary Funds: Total current assets, less net restricted cash, less inventories and prepaid items, less total current liabilities, less budget stabilization reserve.

FINANCIAL PROJECTIONS

AIRPORT FUND

Financial Projections	Projections						
	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
City Sales Tax - Jet Fuel	\$ 23,000	\$ 7,300	\$ 16,000	\$ 16,500	\$ 17,000	\$ 17,500	\$ 18,000
Grants & Contributions	9,157,900	7,380,000	8,606,900	103,500	1,372,000	3,470,000	5,827,000
Airport User Revenue	541,950	590,800	607,350	624,900	643,700	663,000	682,800
Investment Earnings & Miscellaneous	2,131	(2,600)	1,400	1,425	1,450	1,500	1,550
Rents and Leases	56,000	56,200	57,900	59,600	61,400	63,300	65,100
Total Revenues	\$ 9,780,981	\$ 8,031,700	\$ 9,289,550	\$ 805,925	\$ 2,095,550	\$ 4,215,300	\$ 6,594,450
Expenditures							
Personnel	\$ 360,198	\$ 386,870	\$ 418,100	\$ 438,900	\$ 460,845	\$ 483,890	\$ 508,100
Operation & Maintenance (O&M)	292,971	261,870	141,545	146,300	150,700	155,200	159,900
Capital Improvement Plan	9,849,442	7,725,000	9,135,000	115,000	1,450,000	3,640,000	6,100,000
Unavailable Budget Appropriation	-	-	1,000	-	-	-	-
Contingency	7,000	-	7,000	7,000	7,000	7,000	7,000
Depreciation	1,040,000	951,400	960,000	965,000	970,000	975,000	980,000
Interfund Cost Allocation - Support Svcs	239,650	239,653	305,922	307,500	310,000	312,500	315,000
	11,789,261	9,564,793	10,968,567	1,979,700	3,348,545	5,573,590	8,070,000
Non-Cash Depreciation & Adjustments	(1,040,000)	(951,400)	(960,000)	(965,000)	(970,000)	(975,000)	(980,000)
Total Expenditures	\$ 10,749,261	\$ 8,613,393	\$ 10,008,567	\$ 1,014,700	\$ 2,378,545	\$ 4,598,590	\$ 7,090,000
CURRENT YEAR RESOURCES	\$ (968,280)	\$ (581,693)	\$ (719,017)	\$ (208,775)	\$ (282,995)	\$ (383,290)	\$ (495,550)
Operating Transfers In/(Out)							
General Fund	\$ 935,000	\$ 625,000	\$ 630,000	\$ 205,000	\$ 290,000	\$ 385,000	\$ 490,000
Total Operating Transfers In/(Out)	\$ 935,000	\$ 625,000	\$ 630,000	\$ 205,000	\$ 290,000	\$ 385,000	\$ 490,000
SUBTOTAL	\$ (33,280)	\$ 43,307	\$ (89,017)	\$ (3,775)	\$ 7,005	\$ 1,710	\$ (5,550)
Beginning Available Resources	\$ 66,936	\$ 66,938	\$ 110,245	\$ 21,228	\$ 17,453	\$ 24,458	\$ 26,168
ENDING AVAILABLE RESOURCES	\$ 33,656	\$ 110,245	\$ 21,228	\$ 17,453	\$ 24,458	\$ 26,168	\$ 20,618

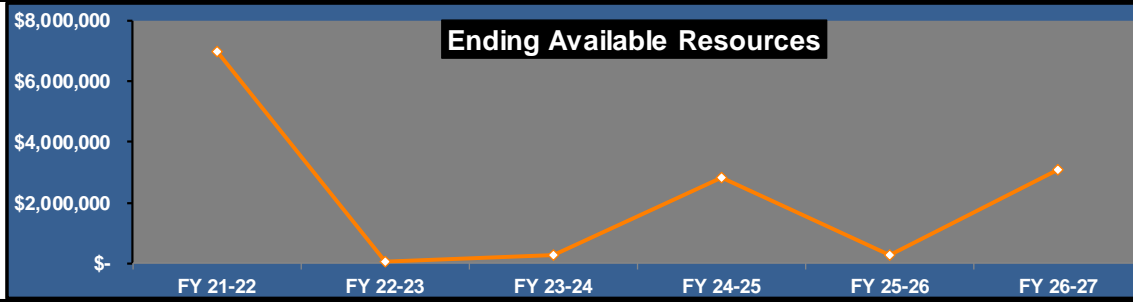


Since the Airport Fund is subsidized by the General Fund, the ending available resource balance is budgeted to be a low amount (under \$50,000). Fluctuation in General Fund subsidy is due to CIP.

FINANCIAL PROJECTIONS

CAPITAL PROJECTS FUNDS

Financial Projections	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	Projections			
				FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
Contributions & Donations	-	435,400	815,000	-	-	-	-
Grants	-	-	1,778,000	1,997,500	-	-	-
Interest & Miscellaneous	5,944	(4,200)	3,100	3,200	3,300	3,400	3,500
Total Revenues	\$ 5,944	\$ 431,200	\$ 2,596,100	\$ 2,000,700	\$ 3,300	\$ 3,400	\$ 3,500
Expenditures							
Capital Outlay	2,000,000	-	-	-	-	-	-
Capital Improvement Plan	5,701,396	761,000	12,527,275	4,762,500	450,000	5,569,500	187,000
	7,701,396	761,000	12,527,275	4,762,500	450,000	5,569,500	187,000
Non-Cash Depreciation & Adjustments							
Total Expenditures	\$ 7,701,396	\$ 761,000	\$ 12,527,275	\$ 4,762,500	\$ 450,000	\$ 5,569,500	\$ 187,000
CURRENT YEAR RESOURCES	\$ (7,695,452)	\$ (329,800)	\$ (9,931,175)	\$ (2,761,800)	\$ (446,700)	\$ (5,566,100)	\$ (183,500)
Beginning Available Resources	\$ 3,306,069	\$ 3,306,069	\$ 6,976,269	\$ 45,094	\$ 283,294	\$ 2,836,594	\$ 270,494
CIP Transfers In/(Out)							
CIP - General Fund Construction Sales Tax	\$ 2,500,000	\$ 2,500,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
CIP - Property Acquisition Fund	2,000,000	1,500,000	-	-	-	-	-
CIP - America's Best Cities	1,000,000	-	-	-	-	-	-
CIP - Transit	36,679	-	-	-	-	-	-
Total CIP Transfers In/(Out)	\$ 5,536,679	\$ 4,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
ENDING AVAILABLE RESOURCES	\$ 1,147,296	\$ 6,976,269	\$ 45,094	\$ 283,294	\$ 2,836,594	\$ 270,494	\$ 3,086,994



FINANCIAL PROJECTIONS

GENERAL FUND

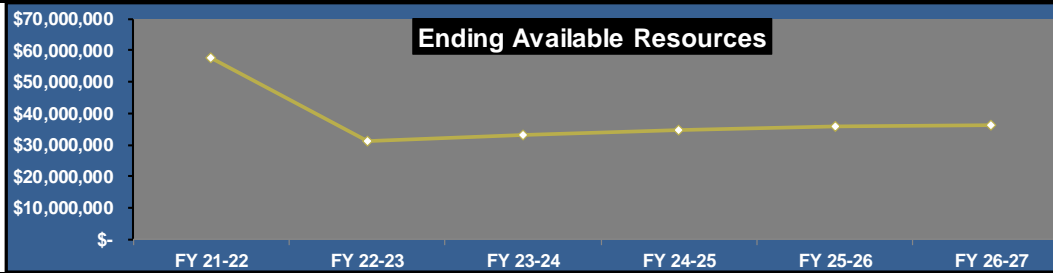
Financial Projections	Projections						
	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
Property Tax Levy	\$ 5,637,695	\$ 5,649,300	\$ 6,038,600	\$ 6,219,800	\$ 6,406,400	\$ 6,598,500	\$ 6,796,500
Franchise Fees	2,184,000	1,981,000	2,022,000	2,082,700	2,145,200	2,209,500	2,275,800
City Sales Tax	26,102,900	33,900,000	34,239,000	34,581,400	34,927,200	35,276,500	35,629,300
City Sales Tax - R&B and Bed Tax	2,954,000	4,432,000	4,476,300	4,521,100	4,566,300	4,612,000	4,658,100
Other Taxes	260,000	234,600	241,700	246,500	251,500	256,500	261,600
Grants	10,397,265	756,000	5,816,700	500,000	525,000	550,000	566,500
License & Permits-Other	436,000	468,500	482,500	497,000	511,900	527,300	543,000
License & Permits - Building	2,552,041	2,299,800	2,369,500	2,440,600	2,513,800	2,589,200	2,666,900
State Shared - Auto	4,283,770	4,510,000	5,092,050	5,142,950	5,194,400	5,246,400	5,298,800
State Shared - Sales Tax	6,559,000	7,850,000	8,179,300	8,247,000	8,413,000	8,497,000	8,582,000
State Shared - Prop 207 Excise Tax	-	350,000	400,000	412,000	424,400	437,100	450,200
State Shared - Income Tax	7,289,000	7,466,000	11,029,300	7,844,000	8,001,000	8,081,000	8,162,000
Legislative Offset	-	-	-	(290,000)	(578,200)	(867,300)	(867,300)
Transit Revenue	10,000	18,200	27,000	27,800	28,700	29,500	30,400
Public Safety Revenue	285,100	222,500	277,000	285,300	293,900	302,700	311,800
Recreation Revenue	936,600	891,400	968,500	997,600	1,027,500	1,058,400	1,090,100
Fines & Forfeitures	1,412,500	1,534,900	1,559,200	1,605,900	1,654,200	1,703,800	1,754,900
Investment Earnings	238,183	(356,000)	220,000	226,600	233,400	240,400	247,600
Miscellaneous	1,231,400	382,670	351,100	248,200	255,400	262,900	270,700
Total Revenues	\$ 72,769,454	\$ 72,590,870	\$ 83,789,750	\$ 75,836,450	\$ 76,795,000	\$ 77,611,400	\$ 78,728,900
Expenditures							
Personnel Services:							
Salaries & Wages	\$ 27,805,071	\$ 25,667,100	\$ 30,438,600	\$ 31,500,000	\$ 32,552,000	\$ 33,692,000	\$ 34,870,000
Overtime	2,065,482	2,456,000	2,191,850	2,289,000	2,370,000	2,453,000	2,538,000
Healthcare Costs	7,288,077	6,545,700	7,905,850	8,202,000	8,488,000	8,785,000	9,093,000
Payroll Taxes	1,366,883	1,234,500	1,509,750	1,558,000	1,613,000	1,669,000	1,727,000
Retirement - ASRS	1,808,107	1,692,000	2,072,650	2,138,000	2,213,000	2,291,000	2,371,000
Retirement - PSPRS	7,279,564	7,258,500	9,874,400	10,221,000	10,578,000	10,949,000	11,332,000
Supplies & Services:							
Utility Services	1,807,272	2,045,900	2,307,800	2,137,500	2,201,400	2,267,400	2,335,500
Operating Services	6,063,607	5,478,000	7,708,800	6,423,000	6,615,700	6,814,300	7,018,700
Insurance & Claims	540,000	583,600	589,420	607,200	625,400	644,200	663,500
Meeting, Training & Travel	343,460	298,000	391,650	360,700	371,000	382,000	394,000
Operating & Maintenance Supplies	3,891,805	2,762,000	5,438,200	3,272,600	3,370,800	3,471,900	3,576,000
Bad Debt Expense	21,100	21,000	23,600	25,000	26,000	27,000	28,000
Outside Agency Contracts	875,737	791,000	884,760	900,000	925,000	950,000	975,000
Development Agreements	1,125,000	1,115,500	1,000,000	1,000,000	980,000	-	-
CVB & PED Payouts	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Capital:							
Capital Outlay	3,386,563	1,543,600	3,706,363	1,500,000	1,500,000	1,500,000	1,500,000
Contingency:							
Unavailable Budget Appropriation/Grants	13,528,306	-	9,528,300	-	-	-	-
Contingency	1,000,000	239,500	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Capital Leases & Bonds/Loans							
Principal & interest	1,674,180	1,870,200	699,920	699,000	178,000	176,000	174,000
Interfund Cost Allocation:							
Interfund Cost Allocations - Labor Attrition	(543,800)	-	(800,000)	(595,700)	(626,500)	(638,200)	(660,500)
Interfund Cost Allocations - Support Svcs	(5,929,291)	(5,984,800)	(7,301,400)	(7,245,500)	(7,390,400)	(7,538,200)	(7,688,900)
	77,497,123	57,717,300	81,270,513	68,091,800	69,690,400	70,995,400	73,346,300
Non-Cash Depreciation & Adjustments	-	-	-	-	-	-	-
Total Expenditures	\$ 77,497,123	\$ 57,717,300	\$ 81,270,513	\$ 68,091,800	\$ 69,690,400	\$ 70,995,400	\$ 73,346,300

FINANCIAL PROJECTIONS

GENERAL FUND

CONTINUED FROM PREVIOUS PAGE

Financial Projections	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	Projections			
				FY 23-24	FY 24-25	FY 25-26	FY 26-27
CURRENT YEAR RESOURCES	\$ (4,727,669)	\$ 14,873,570	\$ 2,519,237	\$ 7,744,650	\$ 7,104,600	\$ 6,616,000	\$ 5,382,600
Airport Fund	\$ (935,000)	\$ (625,000)	\$ (630,000)	\$ (205,000)	\$ (290,000)	\$ (385,000)	\$ (490,000)
Court Enhancement Fund	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Flood Control	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Water Fund - MCWA Dues	40,000	-	-	-	-	-	-
Water Fund - Facilities Maintenance	-	-	20,800	16,500	16,500	16,500	16,500
Wastewater Fund - Facilities Maintenance	-	-	53,000	38,500	38,500	38,500	38,500
HURF - Facilities Maintenance	-	-	40,000	40,000	40,000	40,000	40,000
Total Operating Transfers In/(Out)	\$ (380,000)	\$ (110,000)	\$ (1,200)	\$ 405,000	\$ 320,000	\$ 225,000	\$ 120,000
SUBTOTAL	\$ (5,107,669)	\$ 14,763,570	\$ 2,518,037	\$ 8,149,650	\$ 7,424,600	\$ 6,841,000	\$ 5,502,600
Beginning Balance	\$ 59,509,203	\$ 59,387,378	\$ 71,650,948	\$ 61,168,985	\$ 65,318,635	\$ 68,743,235	\$ 71,584,235
CIP Transfers In/(Out)							
CIP - HURF Street Paving	-	-	(10,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
CIP - Other	(3,536,679)	(2,500,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
Total CIP Transfers In/(Out)	\$ (3,536,679)	\$ (2,500,000)	\$ (13,000,000)	\$ (4,000,000)	\$ (4,000,000)	\$ (4,000,000)	\$ (4,000,000)
RESOURCES AVAILABLE BEFORE BSR	\$ 50,864,855	\$ 71,650,948	\$ 61,168,985	\$ 65,318,635	\$ 68,743,235	\$ 71,584,235	\$ 73,086,835
BUDGET STABILIZATION RESERVE (BSR)	\$ (13,871,040)	\$ (13,871,040)	\$ (30,029,000)	\$ (32,060,000)	\$ (34,115,000)	\$ (35,804,000)	\$ (36,960,000)
RESOURCES AVAILABLE AFTER BSR	\$ 36,993,815	\$ 57,779,908	\$ 31,139,985	\$ 33,258,635	\$ 34,628,235	\$ 35,780,235	\$ 36,126,835

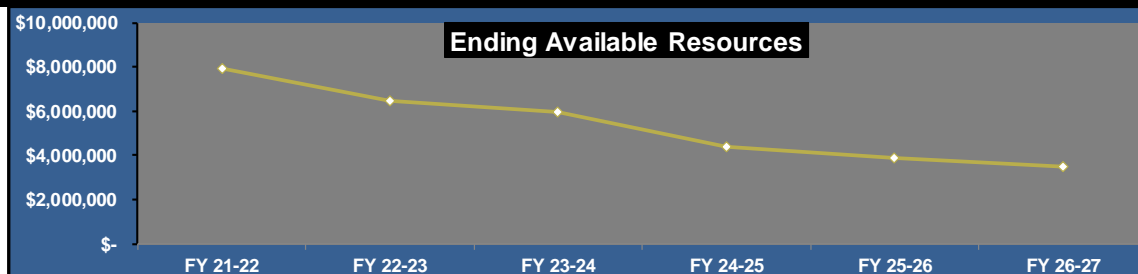


City Council approved a 50% BSR starting in FY 22-23.

FINANCIAL PROJECTIONS

HIGHWAY USER REVENUE FUND

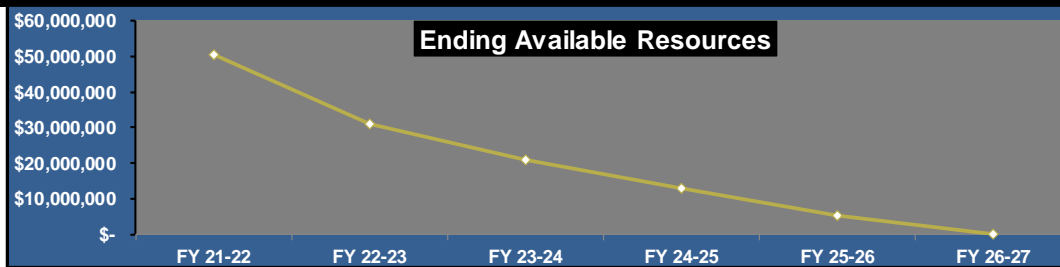
Financial Projections	Projections						
	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
Gasoline Tax	\$ 5,568,046	\$ 6,083,000	\$ 6,785,240	\$ 6,920,700	\$ 7,059,100	\$ 7,200,300	\$ 7,491,200
Interest & Miscellaneous	42,165	(32,900)	27,300	30,500	33,500	36,500	38,500
Total Revenues	\$ 5,610,211	\$ 6,050,100	\$ 6,812,540	\$ 6,951,200	\$ 7,092,600	\$ 7,236,800	\$ 7,529,700
Expenditures							
Personnel	\$ 1,661,610	\$ 1,522,600	\$ 1,929,000	\$ 2,025,000	\$ 2,126,700	\$ 2,233,000	\$ 2,344,700
Operation & Maintenance (O&M)	1,211,855	946,434	1,087,165	1,310,700	1,363,200	1,417,700	1,474,500
Capital Outlay	329,000	-	906,000	300,000	300,000	300,000	300,000
Capital Improvement Plan	4,200,000	807,720	1,350,000	2,000,000	3,000,000	2,000,000	2,000,000
Contingency	50,000	-	50,000	50,000	50,000	50,000	50,000
Interfund Cost Allocation - Support Svcs	107,043	107,040	358,290	355,000	360,000	365,000	370,000
Interfund Cost Allocation - Labor Attrition	(20,000)	-	(21,000)	(23,000)	(25,000)	(27,000)	(28,000)
Other Expenses: Street Maintenance Program	3,190,000	2,190,000	12,590,000	2,390,000	2,390,000	2,390,000	2,390,000
Total Expenditures	\$ 10,729,508	\$ 5,573,794	\$ 18,249,455	\$ 8,407,700	\$ 9,564,900	\$ 8,728,700	\$ 8,901,200
CURRENT YEAR RESOURCES	\$ (5,119,297)	\$ 476,306	\$ (11,436,915)	\$ (1,456,500)	\$ (2,472,300)	\$ (1,491,900)	\$ (1,371,500)
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	\$ -	\$ -	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)
General Fund - CIP Street Paving	-	-	10,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ 9,960,000	\$ 960,000	\$ 960,000	\$ 960,000	\$ 960,000
SUBTOTAL	\$ (5,119,297)	\$ 476,306	\$ (1,476,915)	\$ (496,500)	\$ (1,512,300)	\$ (531,900)	\$ (411,500)
Beginning Available Resources	\$ 7,585,447	\$ 8,296,333	\$ 8,772,639	\$ 7,295,724	\$ 6,799,224	\$ 5,286,924	\$ 4,755,024
AVAILABLE RESOURCES BEFORE BSR	\$ 2,466,150	\$ 8,772,639	\$ 7,295,724	\$ 6,799,224	\$ 5,286,924	\$ 4,755,024	\$ 4,343,524
RESERVE FUND 15%	(841,000)	(825,000)	(841,300)	(860,700)	(898,000)	(859,000)	(862,100)
AVAILABLE RESOURCES AFTER BSR	\$ 1,625,150	\$ 7,947,639	\$ 6,454,424	\$ 5,938,524	\$ 4,388,924	\$ 3,896,024	\$ 3,481,424



FINANCIAL PROJECTIONS

WATER UTILITY FUND

Financial Projections	Projections						
	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
IGA-Flood Control Funding	\$ 2,225,000	\$ 2,672,515	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Miscellaneous	486,777	(342,500)	262,005	265,000	267,000	269,000	271,000
Property Tax Levy	5,684,000	5,684,535	-	-	-	-	-
Water Use Fees/Charges	14,359,352	11,440,800	11,741,200	11,918,000	12,097,000	12,279,000	12,463,000
Total Revenues	\$ 22,755,129	\$ 19,455,350	\$ 12,003,205	\$ 12,183,000	\$ 12,364,000	\$ 12,548,000	\$ 12,734,000
Expenditures							
Personnel	\$ 3,352,598	\$ 2,931,840	\$ 3,515,222	\$ 3,696,300	\$ 3,881,000	\$ 4,075,100	\$ 4,278,900
Operation & Maintenance (O&M)	5,270,431	3,966,500	5,283,530	5,306,000	5,403,000	5,510,000	5,603,400
Capital Outlay	1,928,000	1,091,000	800,000	200,000	200,000	200,000	200,000
Capital Improvement Plan	9,849,577	7,900,000	8,998,000	8,395,000	6,175,000	5,760,000	3,270,000
Unavailable Budget Appropriation	-	-	730,000	-	-	-	-
Contingency	500,000	9,000	500,000	500,000	500,000	500,000	500,000
Depreciation	2,925,000	2,925,000	3,027,500	3,133,500	3,243,000	3,356,500	3,474,000
Water Allocation	165,000	165,000	165,000	165,000	165,000	165,000	165,000
Interfund Cost Allocation - Labor Attrition	(47,000)	-	(50,000)	(55,000)	(57,000)	(59,000)	(61,000)
Interfund Cost Allocation - Support Svcs	3,149,682	3,189,682	3,399,600	3,393,000	3,400,000	3,410,000	3,420,000
Other Expenses:							
Debt Service	608,452	598,452	607,300	610,500	613,500	616,500	619,500
	27,701,740	22,776,474	26,976,152	25,344,300	23,523,500	23,534,100	21,469,800
Non-Cash Depreciation & Adjustments	(2,925,000)	(2,925,000)	(3,027,500)	(3,133,500)	(3,243,000)	(3,356,500)	(3,474,000)
Total Expenditures	\$ 24,776,740	\$ 19,851,474	\$ 23,948,652	\$ 22,210,800	\$ 20,280,500	\$ 20,177,600	\$ 17,995,800
CURRENT YEAR RESOURCES	\$ (2,021,611)	\$ (396,124)	\$(11,945,447)	\$(10,027,800)	\$ (7,916,500)	\$ (7,629,600)	\$ (5,261,800)
Operating Transfers In/(Out)							
General Fund - Wash Crew	\$ (500,000)	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund - Facilities Maintenance	-	-	(20,800)	(16,500)	(16,500)	(16,500)	(16,500)
General Fund - Mohave Co Water Authority	(40,000)	-	-	-	-	-	-
Flood Control - Adjust for FC Fund Balance	-	-	(7,284,711)	-	-	-	-
Total Operating Transfers In/(Out)	\$ (540,000)	\$ (500,000)	\$ (7,305,511)	\$ (16,500)	\$ (16,500)	\$ (16,500)	\$ (16,500)
SUBTOTAL	\$ (2,561,611)	\$ (896,124)	\$(19,250,958)	\$(10,044,300)	\$ (7,933,000)	\$ (7,646,100)	\$ (5,278,300)
Beginning Available Resources	\$ 52,348,065	\$ 54,224,937	\$ 53,328,813	\$ 34,077,855	\$ 24,033,555	\$ 16,100,555	\$ 8,454,455
AVAILABLE RESOURCES BEFORE BSR	\$ 49,786,454	\$ 53,328,813	\$ 34,077,855	\$ 24,033,555	\$ 16,100,555	\$ 8,454,455	\$ 3,176,155
RESERVE FUND 15%	(2,893,201)	(2,893,201)	(3,007,300)	(3,183,600)	(3,125,600)	(3,129,000)	(3,152,700)
AVAILABLE RESOURCES AFTER BSR	\$ 46,893,253	\$ 50,435,612	\$ 31,070,555	\$ 20,849,955	\$ 12,974,955	\$ 5,325,455	\$ 23,455

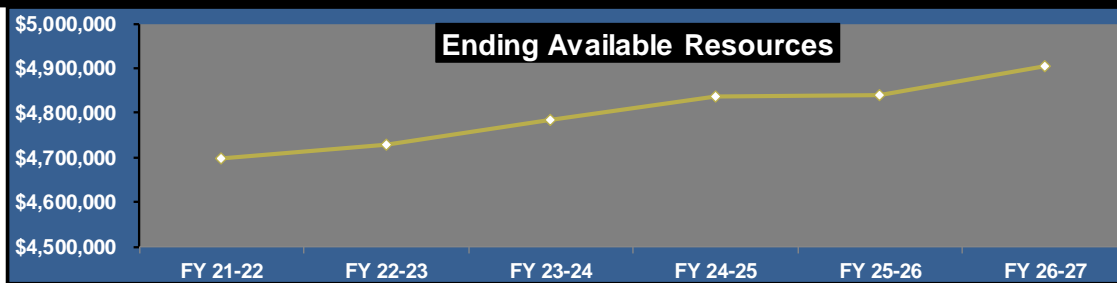


Available Resources are budgeted to decrease in FY 22-23 due to the funding of CIP projects.
 * Flood Control will be moved from Water to Special Funds starting FY 22-23

FINANCIAL PROJECTIONS

REFUSE FUND

Financial Projections	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	Projections			
				FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
Administration Fee	\$ 6,791,712	\$ 6,678,600	\$ 6,878,900	\$ 7,105,300	\$ 7,249,400	\$ 7,396,400	\$ 7,550,000
Interest & Miscellaneous	39,361	(18,170)	25,500	27,000	29,000	31,000	33,000
Landfill Disposal Fees	500,000	580,000	591,000	505,000	510,000	515,000	520,000
Total Revenues	\$ 7,331,073	\$ 7,240,430	\$ 7,495,400	\$ 7,637,300	\$ 7,788,400	\$ 7,942,400	\$ 8,103,000
Expenditures							
Operation & Maintenance (O&M)	\$ 6,652,450	\$ 6,798,143	\$ 6,934,000	\$ 7,053,000	\$ 7,200,000	\$ 7,350,000	\$ 7,500,000
Contingency	100,000	-	100,000	100,000	100,000	100,000	100,000
Interfund Cost Allocation	389,700	389,716	429,509	430,000	433,000	436,000	438,000
Landfill Closure Reserve	148,500	-	-	-	-	-	-
	7,290,650	7,187,859	7,463,509	7,583,000	7,733,000	7,886,000	8,038,000
Non-Cash Depreciation & Adjustments*	-	-	-	-	-	-	-
Total Expenditures	\$ 7,290,650	\$ 7,187,859	\$ 7,463,509	\$ 7,583,000	\$ 7,733,000	\$ 7,886,000	\$ 8,038,000
CURRENT YEAR RESOURCES	\$ 40,423	\$ 52,571	\$ 31,891	\$ 54,300	\$ 55,400	\$ 56,400	\$ 65,000
Beginning Available Resources	\$ 968,431	\$ 4,644,055	\$ 4,696,626	\$ 4,728,517	\$ 4,782,817	\$ 4,782,817	\$ 4,838,217
ENDING AVAILABLE RESOURCES	\$ 1,008,854	\$ 4,696,626	\$ 4,728,517	\$4,782,817	\$ 4,838,217	\$4,839,217	\$ 4,903,217

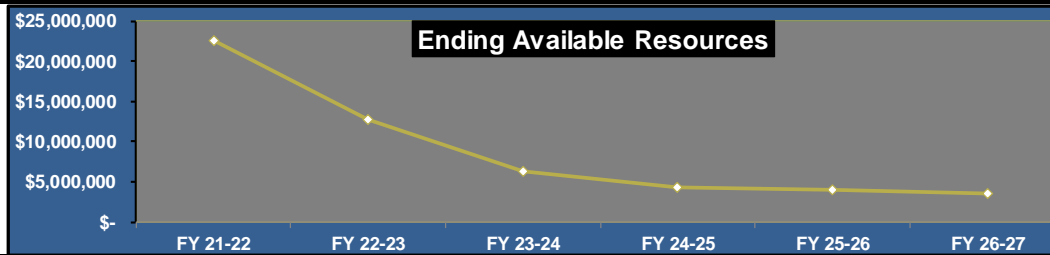


NOTE: Adjustment to fund balance for FY21 restatement. Third party landfill service provider assumed the post closure landfill liability.

FINANCIAL PROJECTIONS

WASTEWATER UTILITY FUND

Financial Projections	Projections						
	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
Interest & Miscellaneous	\$ 175,880	\$ (145,100)	\$ 235,930	\$ 120,000	\$ 130,000	\$ 140,000	\$ 150,000
Grants	-	-	2,750,000	2,750,000	-	-	-
Misc. Sewer Fees / Connection Fee	681,500	810,005	790,000	866,000	883,500	901,000	919,000
User Fees / Charges	23,944,410	25,340,000	25,390,000	25,650,000	26,157,000	26,700,000	27,300,000
Total Revenues	\$ 24,801,790	\$ 26,004,905	\$ 29,165,930	\$ 29,386,000	\$ 27,170,500	\$ 27,741,000	\$ 28,369,000
Expenditures							
Personnel	\$ 2,906,845	\$ 2,669,515	\$ 3,304,165	\$ 3,465,000	\$ 3,638,250	\$ 3,820,200	\$ 4,011,200
Operation & Maintenance (O&M)	4,487,970	4,621,600	5,178,550	4,500,000	4,665,000	4,827,000	4,995,000
Capital Outlay	2,118,671	1,388,500	1,787,000	700,000	700,000	700,000	700,000
Capital Improvement Plan	8,225,000	1,900,000	11,459,480	9,975,000	3,150,000	1,550,000	2,000,000
Unavailable Budget Appropriation	-	-	12,000	-	-	-	-
Contingency	1,000,000	9,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Depreciation	10,500,000	10,500,000	10,815,000	11,140,000	11,474,000	11,818,000	12,173,000
Interfund Cost Allocation - Labor Attrition	(47,000)	-	(49,000)	(52,000)	(55,000)	(59,000)	(63,000)
Interfund Cost Allocation - Support Svcs	2,019,811	2,019,811	2,567,088	2,594,300	2,620,300	2,646,500	2,672,900
Other Expenses:							
Debt Service	13,586,730	13,535,703	13,528,449	13,490,000	13,480,000	13,470,000	13,470,000
	44,798,027	36,644,129	49,602,732	46,812,300	40,672,550	39,772,700	40,959,100
Non-Cash Depreciation & Adjustments	(10,500,000)	(10,500,000)	(10,815,000)	(11,140,000)	(11,474,000)	(11,818,000)	(12,173,000)
Total Expenditures	\$ 34,298,027	\$ 26,144,129	\$ 38,787,732	\$ 35,672,300	\$ 29,198,550	\$ 27,954,700	\$ 28,786,100
CURRENT YEAR RESOURCES	\$ (9,496,237)	\$ (139,224)	\$ (9,621,802)	\$ (6,286,300)	\$ (2,028,050)	\$ (213,700)	\$ (417,100)
Operating Transfers In/(Out)							
General Fund - Facilities Maintenance	\$ -	\$ -	\$ (53,000)	\$ (38,500)	\$ (38,500)	\$ (38,500)	\$ (38,500)
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ (53,000)	\$ (38,500)	\$ (38,500)	\$ (38,500)	\$ (38,500)
SUBTOTAL	\$ (9,496,237)	\$ (139,224)	\$ (9,674,802)	\$ (6,324,800)	\$ (2,066,550)	\$ (252,200)	\$ (455,600)
Beginning Available Resources*	\$ 23,958,759	\$ 26,152,298	\$ 26,013,074	\$ 16,338,272	\$ 10,013,472	\$ 7,946,922	\$ 7,694,722
AVAILABLE RESOURCES BEFORE BSR	\$ 14,462,522	\$ 26,013,074	\$ 16,338,272	\$ 10,013,472	\$ 7,946,922	\$ 7,694,722	\$ 7,239,122
RESERVE FUND 15%	(3,498,000)	(3,498,000)	(3,595,900)	(3,619,000)	(3,669,000)	(3,688,800)	(3,729,200)
AVAILABLE RESOURCES AFTER BSR	\$ 10,964,522	\$ 22,515,074	\$ 12,742,372	\$ 6,394,472	\$ 4,277,922	\$ 4,005,922	\$ 3,509,922

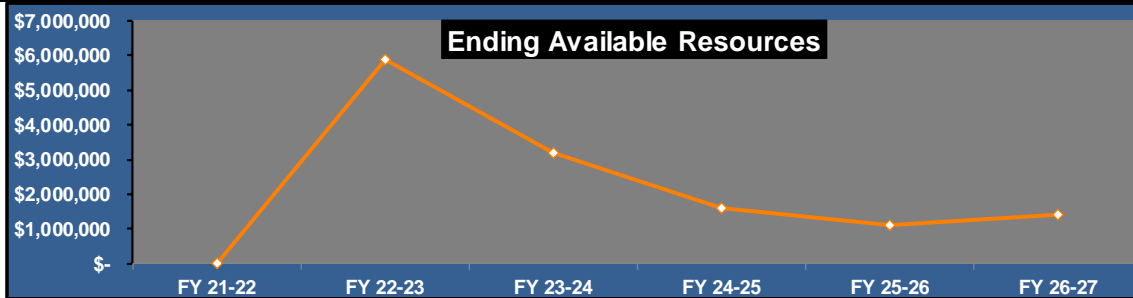


Available Resources are budgeted to decrease in FY 22-23 due to the funding of CIP projects and capital outlay.

FINANCIAL PROJECTIONS

FLOOD CONTROL FUND

Financial Projections	Adopted FY 21-22	Estimated FY 21-22	Adopted FY 22-23	Projections			
				FY 23-24	FY 24-25	FY 25-26	FY 26-27
Revenues							
IGA-Flood Control Funding	-	-	\$ 2,752,000	\$ 2,800,200	\$ 2,849,200	\$ 2,899,000	\$ 2,949,800
Interest & Miscellaneous	-	-	15,500	15,700	15,850	15,950	16,100
Total Revenues	\$ -	\$ -	\$ 2,767,500	\$ 2,815,900	\$ 2,865,050	\$ 2,914,950	\$ 2,965,900
Expenditures							
Capital Improvement Plan	-	-	\$ 3,370,000	\$ 4,685,000	\$ 3,635,000	\$ 2,570,000	\$ 1,870,000
Interfund Cost Allocation	-	-	314,083	313,800	315,800	317,800	319,800
Non-Cash Depreciation & Adjustments	-	-	3,684,083	4,998,800	3,950,800	2,887,800	2,189,800
Total Expenditures	\$ -	\$ -	\$ 3,684,083	\$ 4,998,800	\$ 3,950,800	\$ 2,887,800	\$ 2,189,800
CURRENT YEAR RESOURCES	\$ -	\$ -	\$ (916,583)	\$ (2,182,900)	\$ (1,085,750)	\$ 27,150	\$ 776,100
Operating Transfers In/(Out)							
General Fund - Wash Crew			\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
Total Operating Transfers In/(Out)	\$ -	\$ -	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)	\$ (500,000)
SUBTOTAL	\$ -	\$ -	\$ (1,416,583)	\$ (2,682,900)	\$ (1,585,750)	\$ (472,850)	\$ 276,100
Beginning Available Resources	\$ -	\$ -	\$ 7,284,711	\$ 5,868,128	\$ 3,185,228	\$ 1,599,478	\$ 1,126,628
ENDING AVAILABLE RESOURCES	\$ -	\$ -	\$ 5,868,128	\$ 3,185,228	\$ 1,599,478	\$ 1,126,628	\$ 1,402,728



*Note: Flood Control formerly reported in Water Fund. With expiration of the IDD, Flood Control funds are now reported separately.



Revenue Highlights

- Revenue History & Projections
- Fund Revenue Summary
- Property Tax Levies

REVENUE HISTORY AND PROJECTIONS

General Fund	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
TAXES					
Property	\$ 5,228,217	\$ 5,304,553	\$ 5,649,300	\$ 5,637,695	\$ 6,038,600
City Sales	31,176,796	18,644,800	33,900,000	26,102,900	34,239,000
Restaurant & Bar / Bed	4,222,944	1,980,000	4,432,000	2,954,000	4,476,320
Fire Insurance Premium Tax	247,242	234,000	234,600	260,000	241,700
<i>Total Taxes</i>	40,875,199	26,163,353	44,215,900	34,954,595	44,995,620
LICENSES & PERMITS					
	3,225,241	2,482,000	2,768,300	2,988,041	2,852,000
INTERGOVERNMENTAL REVENUES					
Auto Lieu	4,658,251	2,995,201	4,510,000	4,283,770	5,092,050
State Sales	6,627,439	4,711,632	7,850,000	6,559,000	8,179,300
Urban Revenue Sharing	7,983,889	6,481,800	7,466,000	7,289,000	11,029,300
Prop 207 Excise Tax	88,192	-	350,000	-	400,000
<i>Total Intergovernmental Revenues</i>	19,357,771	14,188,633	20,176,000	18,131,770	24,700,650
CHARGES FOR SERVICES					
Fire / Police Department	328,162	300,900	222,500	285,100	277,025
Recreation / Aquatics	634,855	972,000	891,400	936,600	968,550
Transit Services	7,598	14,000	18,200	10,000	27,000
General Government	106,195	107,000	102,600	110,000	110,050
<i>Total Charges for Services</i>	1,076,810	1,393,900	1,234,700	1,341,700	1,382,625
FINES & FORFEITURES					
	1,477,270	1,194,500	1,534,900	1,412,500	1,559,200
OTHER REVENUES					
Interest	101,324	343,959	(356,000)	238,183	219,955
Sale of Assets	33,096	30,000	15,800	30,000	25,000
Grants	6,966,385	18,329,937	756,000	10,397,265	5,816,700
Franchise Fees	2,073,506	1,766,000	1,980,900	2,184,000	2,022,000
Miscellaneous	1,290,440	89,000	264,370	1,091,400	216,000
<i>Total Other Revenues</i>	10,464,751	20,558,896	2,661,070	13,940,848	8,299,655
TOTAL GENERAL FUND REVENUES	\$ 76,477,042	\$ 65,981,282	\$ 72,590,870	\$ 72,769,454	\$ 83,789,750
Special Revenue Funds					
HIGHWAY USER REVENUE FUND					
Gasoline Tax	\$ 5,986,451	\$ 4,455,200	\$ 6,083,000	\$ 5,568,046	\$ 6,785,240
Interest & Miscellaneous	416,222	43,509	(32,900)	42,165	27,300
<i>Total HURF</i>	6,402,673	4,498,709	6,050,100	5,610,211	6,812,540
COURT ENHANCEMENT (COURTS)					
	33,806	39,765	37,000	32,243	44,100
FILL THE GAP (COURTS)					
	10,272	10,114	11,700	11,897	13,480
JCEF (COURTS)					
	20,099	16,626	13,500	16,234	17,800
FLOOD CONTROL					
*Flood Control separated from Water in FY23	-	-	-	-	2,767,500

REVENUE HISTORY AND PROJECTIONS

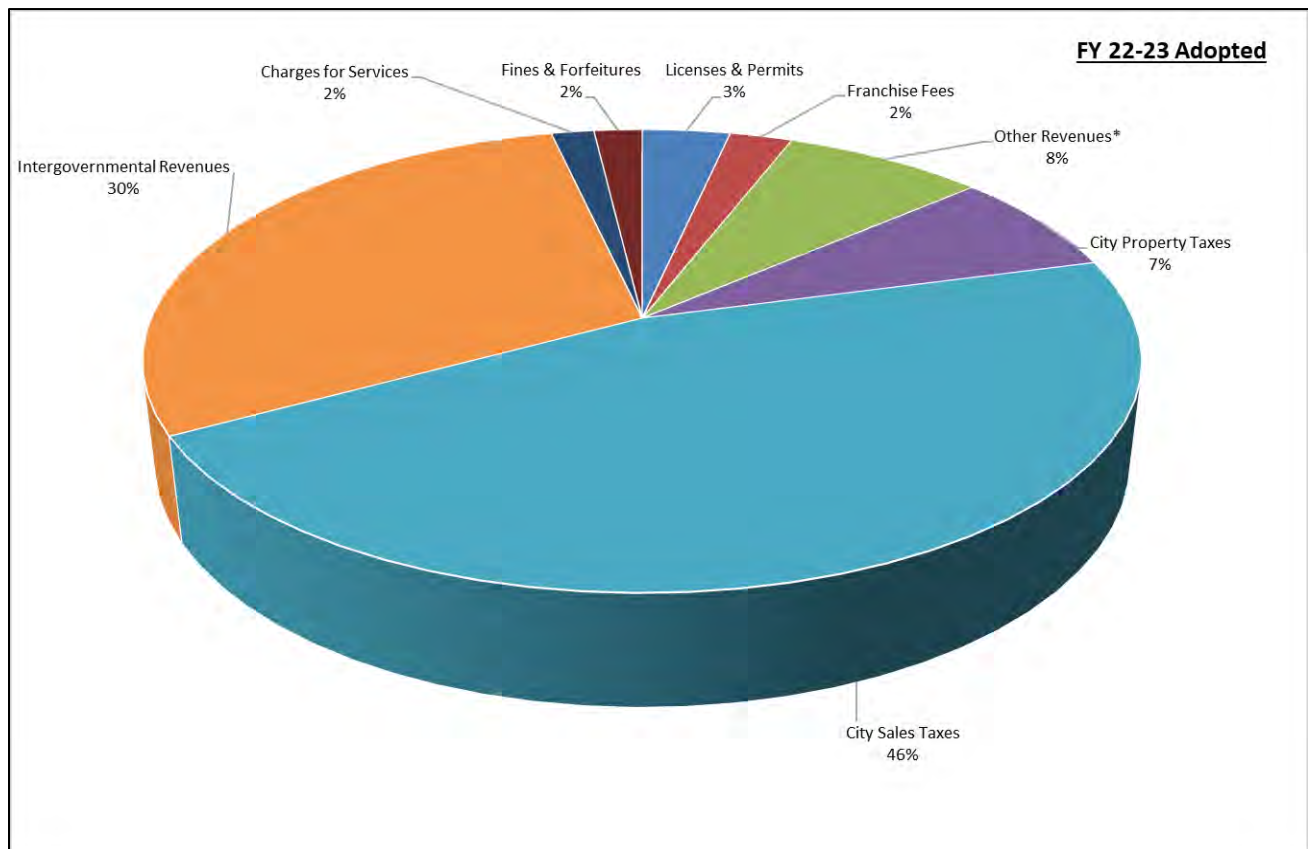
Special Revenue Funds (cont'd)	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
RICO	9,365	150,000	22,150	140,000	100,000
WALETA	312,230	475,120	332,008	466,880	572,850
GRANT - VDF (COURT)	8,433		18,370		69,100
GRANT - JCRF (COURT)		250,000			
GRANT - ACJC (COURT)			2,500		
GRANT - NCHIP (COURT)					34,845
GRANT - DEA TASK FORCE (PD)	7,996	19,000	6,670	27,000	
GRANT - AZ GOHS (PD)	23,120	101,246	132,700	128,588	40,000
GRANT - AGO EQUIPMENT (PD)	19,889				
GRANT - BULLET PROOF VEST (PD)	11,879	42,530	16,025	8,012	22,800
GRANT - AGO EQUIPMENT (PD)			8,530		
GRANT - ICAC (PHXPD) (PD)			12,460	5,000	
GRANT - COPS (PD)					175,000
GRANT - STATE LAKE IMPROVEMENT (PD)		300,000		200,000	311,870
GRANT - STATE LAKE IMPROVEMENT (FD)					488,130
GRANT - HAZ MATERIALS EMERG PREP (FD)			35,500	39,000	475,000
GRANT - SCBA (FD)	418,654	490,554			
GRANT - FM GLOBAL PUB ED					5,000
GRANT - HOMELAND SECURITY (FD)				120,000	288,390
GRANT - AZDOHS (PD)			104,700	104,895	
GRANT - MAGNET (PD)	212,481	300,000	183,600	300,000	300,000
GRANT - BJA (COURT)			7,700	125,000	519,931
GRANT - NON-SPECIFIC GRANTS				50,000	
GRANT - SAFER (FD)				594,320	1,389,400
GRANT - CDBG (ADMIN SVCS)	547,388	2,307,778	465,530	2,303,224	1,727,720
GRANT - CONGRESSIONAL DIRECT (PD)				3,000,000	
GRANT - ARPA					8,528,300
GRANT - VETERANS TREATMENT COURT	77,711	517,543	9,675	548,078	
GRANT - VOCA (ATTORNEY)	44,895	28,351	53,965	53,923	61,520
TOTAL SPECIAL REVENUE FUNDS	\$ 8,160,891	\$ 9,547,336	\$ 7,524,383	\$ 13,884,505	\$ 24,765,276
Enterprise Funds					
AIRPORT O&M FUND					
User Fees	\$ 570,893	\$ 498,000	\$ 589,300	\$ 541,950	\$ 607,350
Grants - Capital	149,174	1,438,484	7,380,000	9,157,900	8,606,900
City Sales Tax	14,427	21,000	7,300	23,000	16,000
Miscellaneous	55,994	40,021	55,100	58,131	59,300
<i>Total Airport O&M Fund</i>	790,488	1,997,505	8,031,700	9,780,981	9,289,550
WATER FUND					
Property Taxes	5,701,311	5,684,000	5,684,564	5,684,564	
User Fees	12,406,450	10,189,280	11,440,800	14,299,352	11,741,200
Flood Control Funding (moved to special funds FY23)	2,502,828	2,163,000	2,672,515	2,225,000	-
Interest & Miscellaneous	117,019	552,192	(342,528)	546,777	262,005
Grants - Operating & CIP		1,500,000			
<i>Total Water Fund</i>	20,727,608	20,088,472	19,455,351	22,755,693	12,003,205

REVENUE HISTORY

GENERAL FUND

The General Fund, being the largest, is comprised of revenue sources including sales and property tax, intergovernmental revenues, franchise fees, license and permit fees, and other revenues received from fines, charges for services, and investment earnings. The General Fund revenues for FY 21-22 are projected at \$72.6 million and \$83.8 million for FY 22-23.

Revenue Source	Estimated FY 21-22	Adopted FY 22-23
City Sales Taxes	\$38,332,000	\$38,715,320
City Property Taxes	5,649,300	6,038,600
Charges for Services	1,234,700	1,382,625
Intergovernmental Revenues	20,176,000	24,700,650
Licenses & Permits	2,768,300	2,852,000
Fines & Forfeitures	1,534,900	1,559,200
Franchise Fees	1,980,900	2,022,000
Other Revenues*	914,770	6,519,355
Total	\$72,590,870	\$83,789,750



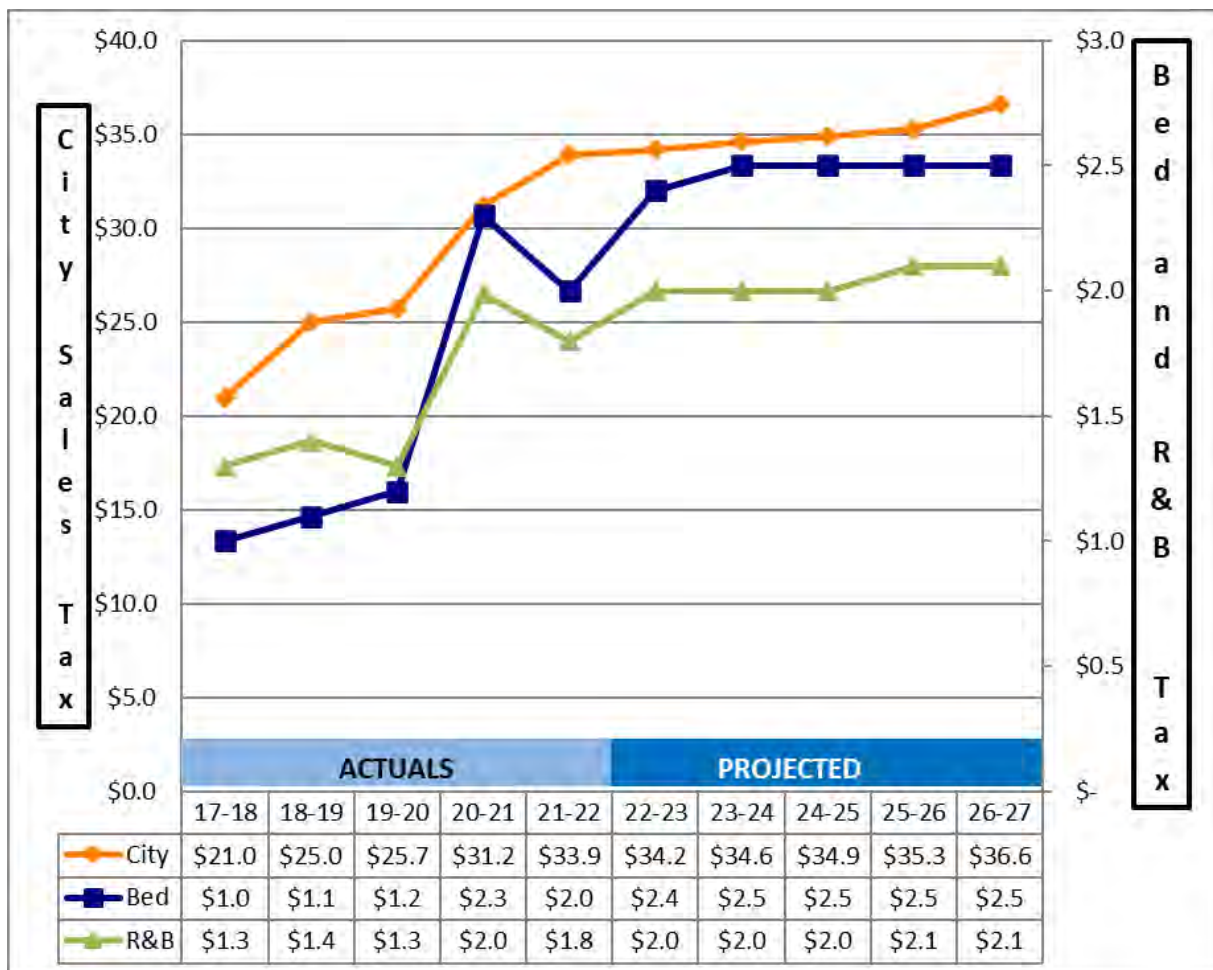
*Other revenues are higher in FY23 due to potential grant funding.

REVENUE SUMMARY

CITY SALES TAX

Lake Havasu City's sales tax originated July 1, 1984, at a rate of 1%. In October 1990, the sales tax rate was increased to 2% when the City reduced the property tax. City sales tax is the largest single revenue source in the General Fund. In FY 22-23, we are projecting a 1% increase in revenues. The assumption is that growth in revenue will not continue at the same level as in recent years.

The City also has an additional 3% transient lodging tax (bed tax) and a 1% restaurant and bar tax (R&B tax). In 1996, the City Council mandated that all proceeds be dedicated to the promotion, development, and enhancement of tourism and economic development. In 2021, the City Council revised the mandate to these investments, to set amount regardless of the revenues generated by these additional taxes. The revenues are distributed, via contract, with a flat monthly payment of \$133,333 to the Lake Havasu Convention and Visitors Bureau (Go Lake Havasu) and a flat quarterly amount of \$125,000 to the Partnership for Economic Development.



REVENUE SUMMARY

CITY PROPERTY TAX

The property tax is levied each year on or before the third Monday in August based on the assessed property value as determined by the Mohave County Assessor's Office. Starting in FY 15-16, the tax calculation was changed from using full cash property value to limited property value.

General Fund

The General Fund property tax levy helps support City services such as Police, Fire, and Parks & Recreation. The levy adopted for the General Fund for FY 22-23 reflects holding the tax rate from the prior year. A rate of \$0.6718 per \$100 of assessed value increases the levy from approximately \$5.6 million in FY 21-22 to \$6.0 million in FY 22-23. The City had the opportunity to levy a higher amount while complying with the state statute, but opted to hold the levy rate in an effort to provide tax relief to citizens. Per state statute the maximum levy amount cannot exceed the prior year maximum levy amount by more than 2%, plus any amounts attributable to new construction. The City has accumulated capacity of just over \$1.6 million, should a future Council decide to increase the levy rate to the legally allowable amount.

Irrigation and Drainage District

The Irrigation and Drainage District property tax levy is tied to refunding bonds issued in February 1993. The bonds are payable solely from tax assessments on the property owners. This levy pays for the principal and interest payments on the bonds along with partially funding the Irrigation and Drainage District operations, resulting in lower water user charges for citizens. The bonded debt is scheduled to be paid off on July 1, 2022 at which time the levy will end.

Improvement District #2

The Improvement District #2 property tax levy is for the London Bridge Plaza and includes electric lights, water service, and landscaping service for the betterment and beautification of the plaza. Only properties within this district are charged this property tax.

Improvement District #4

The Improvement District #4 property tax levy is for the McCulloch Median. It includes electricity, water, and grounds maintenance in the McCulloch Median from Smoketree Avenue to Lake Havasu Avenue. It also includes the maintenance of Wheeler Park. Only properties within this district are charged this property tax.

PROPERTY TAX LEVIES AND RATES

GENERAL FUND	PROPERTY TAX LEVY			TAX RATE
	Primary	Secondary	Total	(per \$100 AV)
2022-23 Adopted	5,995,742		5,995,742	0.6718
2021-22	5,607,695		5,607,695	0.6718
2020-21	5,279,553		5,279,553	0.6718
2019-20	4,964,545		4,964,545	0.6718
2018-19	4,661,841		4,661,841	0.6718
2017-18	4,405,892		4,405,892	0.6718
2016-17	4,338,921		4,338,921	0.7000
2015-16	4,282,670		4,282,670	0.7235
2014-15	4,232,725		4,232,725	0.7408
2013-14	4,178,275		4,178,275	0.7381
2012-13	4,134,174		4,134,174	0.7332

IRRIGATION & DRAINAGE DISTRICT	PROPERTY TAX LEVY			TAX RATE
	Primary	Secondary	Total	(per acre)
2021-22	5,673,901	10,663	5,684,564	268.85
2020-21	5,673,239	11,325	5,684,564	268.85
2019-20	5,672,576	11,988	5,684,564	268.85
2018-19	5,671,914	12,650	5,684,564	268.85
2017-18	5,671,251	13,313	5,684,564	268.85
2016-17	5,670,589	13,975	5,684,564	268.85
2015-16	5,669,926	14,638	5,684,564	268.85
2014-15	5,669,264	15,300	5,684,564	268.85
2013-14	5,668,601	15,963	5,684,564	268.85
2012-13	5,667,939	16,625	5,684,564	268.85

Note: The bonded debt tied to the Irrigation and Drainage District tax levy was paid off on July 1, 2022.

ASSESSED VALUATION AND PROPERTY TAX RATE COMPARISONS

	Adopted		% of Change
	FY 21-22	FY 22-23	
General Fund			
Primary Assessed Value	834,726,780	892,489,091	6.9%
Tax Levy	5,607,695	5,995,742	6.9%
Rate Per \$100	0.6718	0.6718	0.0%
Irrigation & Drainage District			
Basis for Levy-Estimated Acres	21,144.00	0.00	(100.0%)
Tax Levy	5,684,564	0.00	(100.0%)
Rate Per Acre:			
IDD Equipment, CIP, Depr.	268.35	0.00	(100.0%)
Debt Service	<u>0.50</u>	<u>0.00</u>	(100.0%)
Total Rate Per Acre	268.85	0.00	(100.0%)
Levy Amount Collected for:			
IDD Equipment, CIP, Depr.	5,673,901	0	(100.0%)
Debt Service	<u>10,663</u>	<u>0</u>	(100.0%)
Total	5,684,564	0	(100.0%)
Improvement Districts			
Dist. #2:			
Primary Assessed Value	2,113,119	2,185,947	3.4%
Tax Levy	15,574	16,110	3.4%
Tax Rate Per \$100	0.7370	0.7370	0.0%
Dist. #4:			
Primary Assessed Value	12,437,890	12,575,690	1.1%
Tax Levy	62,687	63,381	1.1%
Tax Rate Per \$100	0.5040	0.5040	0.0%

#2=London Bridge Plaza; #4=McCulloch Median

REVENUE SUMMARY

INTERGOVERNMENTAL REVENUES

Cities in Arizona are part of a state-shared revenue program which distributes funds to Arizona municipalities from five different state revenue sources: vehicle license tax, state sales tax, state income tax, Prop 207, and highway user revenues. The first three of these are General Fund revenues and must be expended for a public purpose. Prop 207 revenues are to be used for Public Safety expenses. Highway user revenues are considered special revenue funds and are restricted in use. Each year the state provides cities with an estimate of the amount of state-shared revenues they will be receiving, based on the population estimates for that fiscal year.

The vehicle license tax (VLT) revenues are based on the population in relation to the total incorporated population of the County.

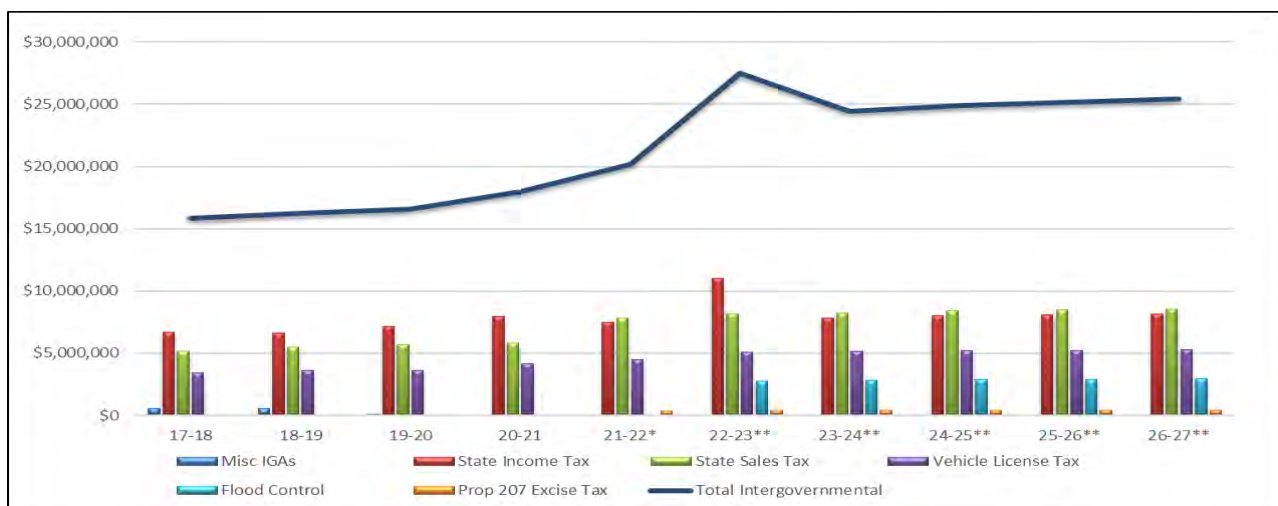
The current state sales tax rate is 5.6% in which Lake Havasu City receives a portion based on the relation of the municipality’s population to the total population of all incorporated cities and towns in the state, according to the decennial census.

State income tax, more commonly referred to as urban revenue sharing, was established by a citizen’s initiative in 1972 and granted the cities and towns a 15% share of state income tax collections in exchange for cities and towns agreeing not to charge a local income tax within their jurisdictions. The distribution of this revenue source is calculated using the same method as the State Sales Tax and is based on income tax collections from two years prior to the fiscal year in which the city or town receives the funds.

Proposition 207 also known as Smart and Safe Arizona Act, was passed in 2020. Revenues are based on the Cities Police and Fire departments enrollment in the Public Safety Personnel Retirement System.

The Miscellaneous Intergovernmental Agreements (IGAs) category is comprised of an agreement between the City and Mohave County for the City to administer and operate a consolidated Municipal Court and Justice Court. The County reimburses the City for a percentage of the total Court expenditures for the City administering the Justice Court cases. The courts were deconsolidated in FY20, so this agreement ended in October of 2019.

Flood Control is another Intergovernmental Agreement with Mohave County. This funding is restricted to Planning, engineering, constructing, repairing and maintaining flood control channels.



*Estimated

**Projected

REVENUE SUMMARY

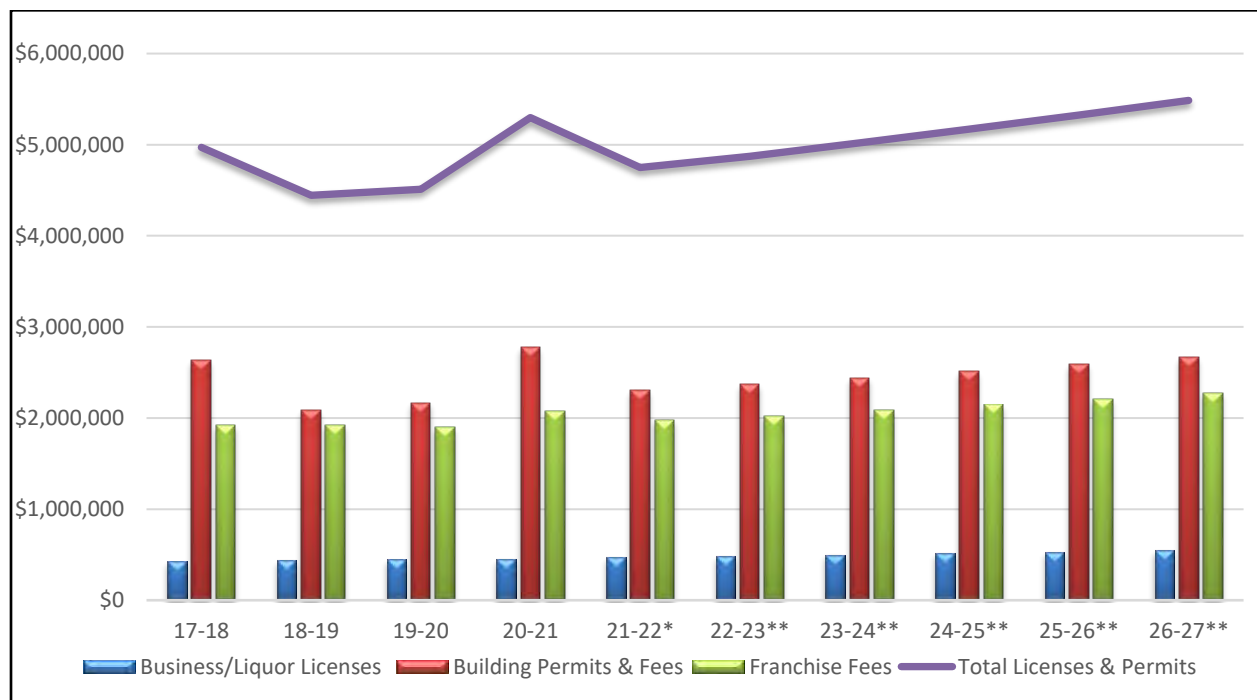
FRANCHISE FEE, LICENSES, AND PERMITS

Franchise fees, business / liquor licenses, and building related permits and fees are included in this revenue classification.

Franchise fees are generated from agreements with utility companies, including electric, gas, and cable, for their use of City-owned public rights-of-way. This revenue is based on a percentage of the utility company's gross revenue.

Business license fees are primarily used to regulate the types of businesses within the City and are an annual fee. The fee for a business license is \$140 per new license issued. The annual renewal fee is \$100. Also included in this category, liquor license fees are collected when a new request is processed to sell liquor in the City, either through an established business or for a special event. The fee for a liquor license is \$530 for posting & application fee, plus a \$22 state fingerprinting fee.

Building permits and fees are issued for new construction associated with both residential and commercial development. The permit fees vary depending on the type of permit.



***Estimated**

****Projected**

REVENUE SUMMARY

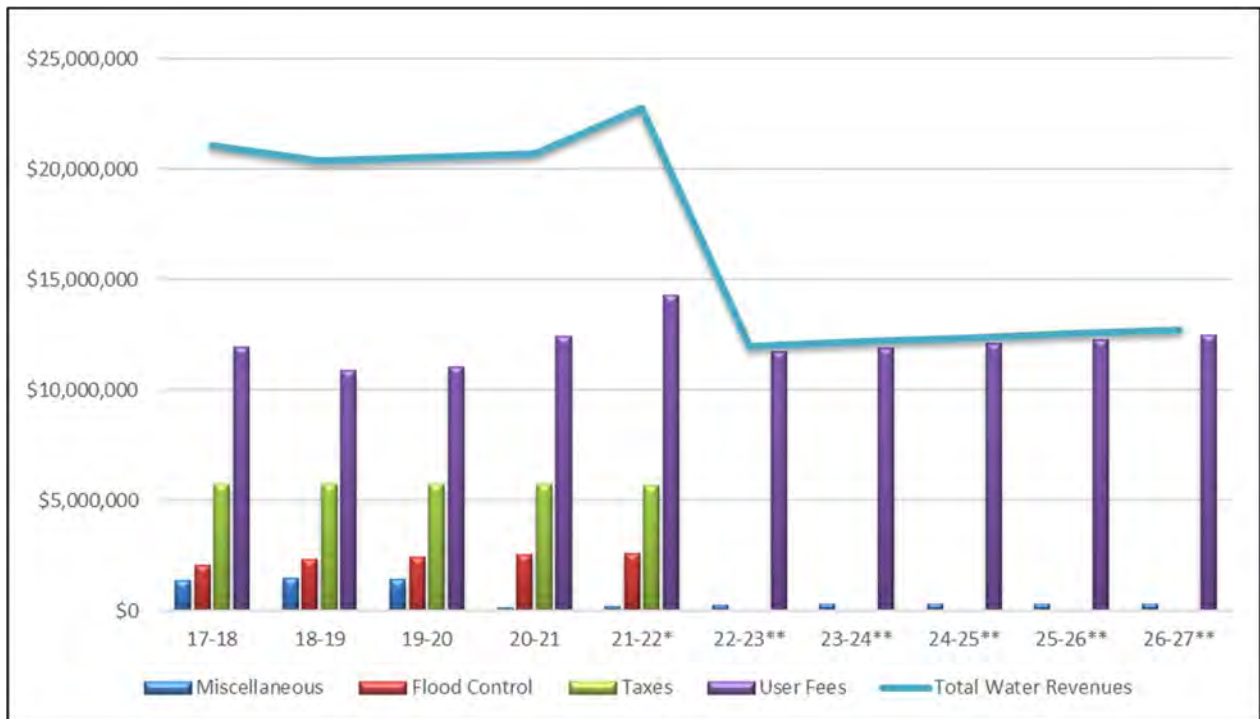
WATER UTILITY FUND

The current principal revenue for operating and managing the City’s water system is derived from user fees for water services.

User fees include water charges and backflow permit fees, as well as various other meter related fees. In FY 20-21 a rate study was performed in order to determine the new rates needed to sustain the water system after the Irrigation and Drainage District tax ends. It was determined that a rate increase of 15% would be needed in FY 21-22 and additional increases will be needed going forward. Another rate study will be performed in FY22-23 in order to establish new water rates that are needed to sustain the system and make up for lost revenue from the Irrigation and Drainage District tax.

The Irrigation and Drainage District property tax levy was reinstated in Fiscal Year 1997 to help with offsetting the need for an increase in user fees. The City recognized approximately \$5,684,564 in revenues each year. There is no property tax levy for the Irrigation and Drainage District in FY 22-23, as this levy ended in FY21-22 with the last principal payment for the 1993 Bond Series.

Beginning with FY22-23 Flood Control will be reported separately from the Water Utility fund. Flood Control funding is used for Capital Improvement Drainage Projects.



*Estimated

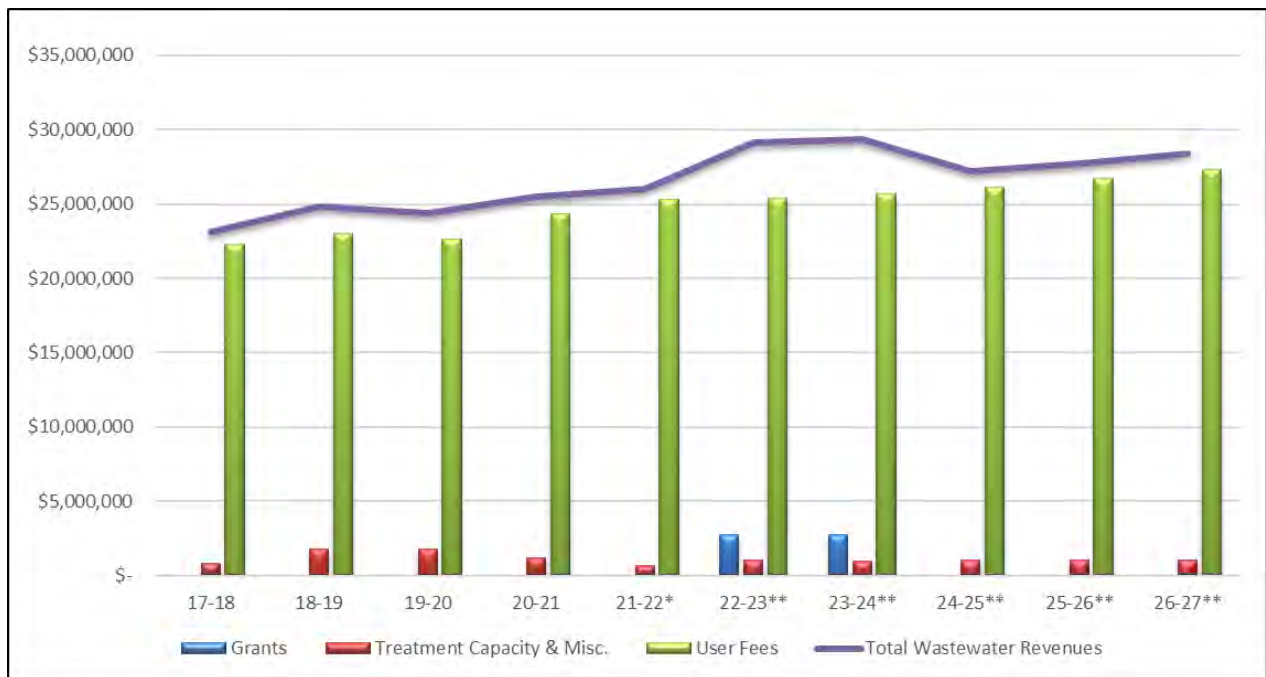
**Projected

REVENUE SUMMARY

WASTEWATER UTILITY FUND

The principal revenue for operating and managing the City’s wastewater system is derived from user fees. Sewer user fees for residential and commercial customers include a minimum monthly base charge, plus a rate per 100 cubic feet which is calculated and charged on the basis of water consumption. Starting in FY 21-22 all customers are billed based on actual monthly water usage (the City will no longer do a winter averaging), unless they can measurably separate the quantity of water that does not reach the wastewater system. In FY 20-21, a rate study was completed to help determine future rates. Based on that study a 3% rate increase will begin in FY 21-22. Another rate study will be performed in FY 22-23 to determine the future rates needed to sustain the system.

The treatment capacity fee is charged to all property owners upon connection of their property to the wastewater system. The purpose of the per-connection fee is for the property owner to pay for a portion of future treatment plant capacity.



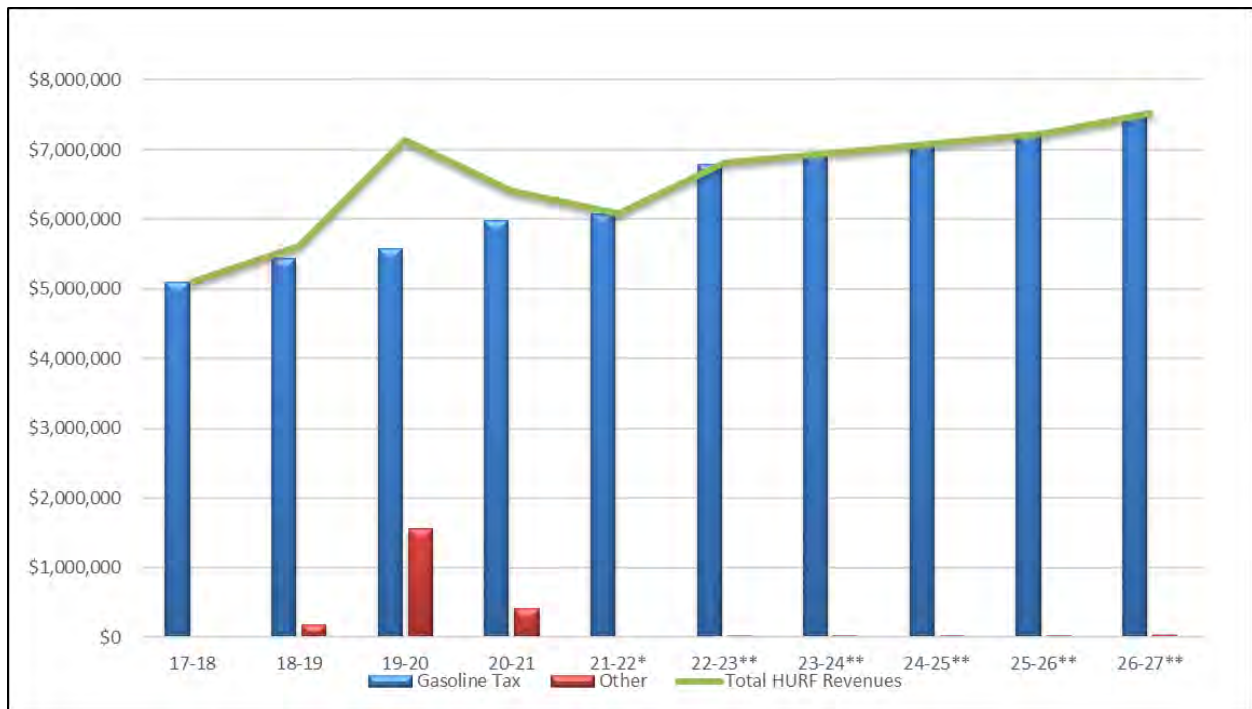
*Estimated

**Projected

REVENUE SUMMARY

HIGHWAY USER REVENUE FUND (HURF)

The proceeds from the state-shared motor vehicle tax are distributed by the state to cities based on a formula, using population and the county of origin of gasoline sales. The state has placed a constitutional restriction on the use of these revenues and requires they be used solely for street and highway purposes. Lake Havasu City's street maintenance and improvements are funded with HURF revenues.



***Estimated**

****Projected**

NOTE: Other revenues are increased in FY 19-20 due to Traffic Development fees from construction in the Havasu Riviera Development.



Expenditure Highlights

- Expenditure by Department
- Operating Transfers
- Capital Lease Schedule
- Debt Service Summary
- Debt Service Schedule
- Total Indebtedness
- General Obligation Debt
Limitation

EXPENDITURES BY DEPARTMENT-BY-FUND

FY 21-22 ESTIMATED

Department	Salaries and Wages	Benefits	Utilities	Services	Supplies	Miscellaneous	Outside Contracts	Debt	Capital Outlay	CIP	Depreciation	Contingency Expenditures	Intercost	FY 21-22 Total
General Fund														
1500:Administrative Services	2,643,911	1,122,632	684	2,847,991	622,233	-	4,000	176,487	185,159	-	-	-	(3,327,424)	4,275,673
1600:City Attorney	692,149	301,768	475	37,068	14,692	-	-	-	-	-	-	-	(121,545)	924,607
1200:City Clerk	212,672	82,081	-	31,870	2,500	-	-	-	-	-	-	-	(55,966)	273,157
1100:City Council	99,200	105,200	-	91,977	12,700	3,000	3,600	-	-	-	-	-	(88,060)	227,617
1410:CM Administration	320,350	132,621	-	49,151	26,450	-	-	-	-	-	-	-	(76,115)	452,457
1420:HR and Risk Management	351,890	133,769	-	170,715	3,400	10,000	-	-	-	-	-	-	(158,949)	510,825
1430:CM Community Affairs	82,110	37,543	-	10,025	3,205	-	-	-	-	-	-	-	(23,049)	109,834
2100:Development Services	1,091,017	448,135	-	141,178	27,000	-	-	-	-	-	-	-	(106,080)	1,601,250
4500:Fire Department	7,530,415	5,958,810	123,900	591,293	605,417	1,000	-	291,058	245,605	-	-	-	-	15,347,498
1700:General Operations	-	-	75,908	855,758	15,193	20,771	1,115,475	937,915	-	-	-	239,500	(88,091)	3,172,429
2200:Tourism and Promotion	-	-	-	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
1300:Court	874,307	345,230	29,668	420,718	18,875	-	47,112	-	-	-	-	-	-	1,735,910
5000:Culture and Recreation	2,766,302	1,091,859	1,533,090	339,442	543,424	3,200	66,025	-	33,750	-	-	-	(51,400)	6,325,692
3010:PW Administration	485,344	215,867	76,650	14,400	11,287	-	50,000	-	-	-	-	-	(878,710)	(25,162)
3020:Vehicle Maintenance	555,828	259,029	11,400	41,550	26,279	-	-	-	-	-	-	-	(265,746)	628,340
3520:Transit	295,560	106,482	6,091	99,945	120,651	-	-	-	493,500	-	-	-	-	1,122,229
3100:Maintenance Services	522,935	267,062	-	68,550	162,175	-	-	-	-	-	-	-	(101,226)	919,496
2130:PW Engineering	486,421	182,829	-	14,300	7,900	-	-	-	-	-	-	-	(642,918)	48,532
4100:Police Department	9,112,743	5,939,617	188,044	571,853	482,165	2,000	620,000	464,749	585,623	-	-	-	-	17,966,794
General Fund Total	28,123,154	16,730,534	2,045,910	6,397,784	2,705,546	39,971	4,006,212	1,870,209	1,543,637	-	-	239,500	(5,985,279)	57,717,178
Special Revenue Funds														
6200:Capital Projects CIP	-	-	-	-	-	-	-	-	-	761,000	-	-	-	761,000
3510:Street Maintenance	980,661	541,939	71,500	2,506,170	558,764	-	-	-	-	807,720	-	-	107,040	5,573,794
2300:Improvement Districts	-	-	13,280	7,040	-	-	-	-	-	-	-	-	55,401	75,721
RICO	-	-	-	-	-	-	-	-	22,143	-	-	-	-	22,143
4300:WALETA	-	-	27,440	239,698	32,538	866	-	-	-	-	-	-	-	300,542
Grants	244,721	123,134	-	33,388	138,147	-	362,633	-	171,912	-	-	-	(16,024)	1,057,911
Special Revenue Total	1,225,382	665,073	112,220	2,786,296	729,449	866	362,633	-	194,055	1,568,720	-	-	146,417	7,791,111
Enterprise Funds														
7800:Airport	272,275	114,595	60,350	103,020	98,400	100	-	-	-	7,725,000	951,400	-	239,653	9,564,793
7100:Water	1,928,990	1,002,850	1,871,250	1,145,910	1,101,411	11,429	1,500	598,452	1,091,000	7,900,000	2,925,000	9,000	3,189,682	22,776,474
7010:Refuse	-	-	12,540	131,763	-	1,000	6,652,840	-	-	-	-	-	389,716	7,187,859
7600:Wastewater	1,701,340	968,175	1,466,900	1,289,423	1,834,250	31,000	-	13,535,730	1,388,500	1,900,000	10,500,000	9,000	2,019,811	36,644,129
7BUS:Business Type Activities	3,902,605	2,085,620	3,411,040	2,670,116	3,034,061	43,529	6,654,340	14,134,182	2,479,500	17,525,000	14,376,400	18,000	5,838,862	76,173,255
Total All Funds	33,251,141	19,481,227	5,569,170	11,854,196	6,469,056	84,366	11,023,185	16,004,391	4,217,192	19,093,720	14,376,400	257,500	-	141,681,544

EXPENDITURES BY DEPARTMENT-BY-FUND

FY 22-23 BUDGETED

Department	Salaries and Wages	Benefits	Utilities	Services	Supplies	Miscellaneous	Outside Contracts	Debt	Capital Outlay	CIP	Depreciation	Contingency Expenditures	Intercost	FY 22-23 Total
General Fund														
1500:Administrative Services	3,543,615	1,434,719	1,800	4,190,329	1,947,811	-	4,000	176,487	435,706	-	-	688,290	(4,499,550)	7,923,207
1600:City Attorney	852,995	363,820	713	106,130	20,500	-	-	-	-	-	-	-	(112,819)	1,231,339
1200:City Clerk	229,915	89,135	-	142,515	2,900	-	-	-	-	-	-	-	(57,625)	406,840
1100:City Council	129,400	113,920	-	102,598	3,500	5,000	4,600	-	-	-	-	-	(103,694)	255,324
1410:CM Administration	436,335	176,936	1,280	145,074	26,950	5,000	-	-	-	-	-	-	(95,092)	696,483
1420:HR and Risk Management	503,975	180,470	-	284,544	4,050	25,000	-	-	31,000	-	-	-	(238,736)	790,303
1430:CM Community Affairs	89,530	40,035	-	14,536	2,800	-	-	-	-	-	-	-	(24,973)	121,928
2100:Development Services	1,204,670	561,545	-	246,253	24,000	-	-	-	72,000	-	-	1,500	(132,342)	1,977,626
4500:Fire Department	8,506,033	7,756,182	126,000	645,668	772,317	1,000	-	291,059	1,717,378	-	-	26,000	-	19,841,637
1700:General Operations	(800,000)	-	83,250	842,782	30,600	47,500	1,000,000	-	-	-	-	9,000,000	5,381	10,209,513
1800:Direct Services to Community	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2200:Tourism and Promotion	-	-	-	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
1300:Court	1,056,925	400,570	30,018	449,041	276,635	-	49,157	-	18,100	-	-	750,000	-	3,030,446
5000:Culture and Recreation	3,566,370	1,310,295	1,764,200	317,507	572,374	3,100	87,000	-	687,000	-	-	7,000	(51,400)	8,263,446
3010:PW Administration	304,830	226,935	80,650	6,940	10,950	-	50,000	-	-	-	-	2,500	(610,365)	72,440
3020:Vehicle Maintenance	618,720	296,019	11,700	45,350	33,550	-	-	-	65,000	-	-	1,000	(261,883)	809,456
3520:Transit	397,185	128,227	6,091	111,588	104,502	-	-	-	120,000	-	-	20,000	-	887,593
3100:Maintenance Services	597,965	292,730	350	496,700	596,545	-	-	-	35,000	-	-	12,000	(269,591)	1,761,699
2130:PW Engineering	689,170	259,675	-	20,610	11,100	-	-	-	-	-	-	-	(872,695)	107,860
4100:Police Department	9,902,815	7,731,395	201,766	521,708	955,331	2,800	690,000	232,374	525,184	-	-	20,000	-	20,783,373
General Fund Total	31,830,448	21,362,608	2,307,818	8,689,873	5,396,415	89,400	3,984,757	699,920	3,706,368	-	-	10,528,290	(7,325,384)	81,270,513
Special Revenue Funds														
6200:Capital Projects CIP	-	-	-	-	-	-	-	-	-	12,527,275	-	-	-	12,527,275
3510:Street Maintenance	1,239,110	668,890	84,500	13,026,990	560,150	525	-	-	906,000	1,350,000	-	55,000	358,290	18,249,455
2300:Improvement Districts	-	-	14,825	8,940	-	-	-	-	-	-	-	-	55,740	79,505
7110:Flood Control	-	-	-	-	-	-	-	-	-	3,370,000	-	-	311,830	3,681,830
RICO	-	-	-	-	50,000	-	-	-	50,000	-	-	-	-	100,000
4300:WALETA	-	-	30,300	339,720	36,750	1,300	-	-	-	-	-	-	-	408,070
Grants	1,046,645	873,229	-	752,065	101,500	-	1,619,674	-	1,620,430	-	-	8,528,306	(104,843)	14,437,006
Special Revenue Total	2,285,755	1,542,119	129,625	14,127,715	748,400	1,825	1,619,674	-	2,576,430	17,247,275	-	8,583,306	621,017	49,483,141
Enterprise Funds														
7800:Airport	288,610	129,490	63,875	50,870	26,400	400	-	-	-	9,135,000	960,000	8,000	305,922	10,968,567
7100:Water	2,292,973	1,172,280	2,021,250	1,742,377	1,659,400	20,000	5,500	607,277	800,000	8,998,000	3,027,500	1,230,000	3,401,848	26,978,405
7010:Refuse	-	-	13,000	154,000	-	4,500	6,762,500	-	-	-	-	100,000	429,509	7,463,509
7600:Wastewater	2,119,395	1,135,770	1,474,400	1,710,500	1,953,650	40,000	-	13,528,449	1,787,000	11,459,480	10,815,000	1,012,000	2,567,088	49,602,732
7BUS:Business Type Activities	4,700,978	2,437,540	3,572,525	3,657,747	3,639,450	64,900	6,768,000	14,135,726	2,587,000	29,592,480	14,802,500	2,350,000	6,704,367	95,013,213
Total All Funds	38,817,181	25,342,267	6,009,968	26,475,335	9,784,265	156,125	12,372,431	14,835,646	8,869,798	46,839,755	14,802,500	21,461,596	-	225,766,868

OPERATING TRANSFERS

FY 22-23

TRANSFERS IN	TRANSFERS OUT						
	General (A)	HURF (B)	Water (C)	Special Programs (D)	Wastewater (E)	Flood Control (F)	
Airport (1)	630,000						\$ 630,000
CIP (2)	3,000,000						\$ 3,000,000
HURF (3)	10,000,000						\$ 10,000,000
General (4)		40,000	20,800	15,000	53,000	500,000	\$ 628,800
	\$ 13,630,000	\$ 40,000	\$ 20,800	\$ 15,000	\$ 53,000	\$ 500,000	\$ 14,258,800

Monthly (Budget)
Actuals
Monthly Trued up @ Yr End

- A1: Operating Subsidy
- A2: Construction Sales Tax to Fund CIP
- B4: Facilities Maintenance Services
- C4: Facilities Maintenance Services
- D4: Court Special Revenue Fund Transfers
- E:4 Facilities Maintenance Services
- F:4 Flood Control - Washcrew

CAPITAL LEASE SCHEDULE

Description of Borrowing	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-22	FY 22-23		
						Principal	Interest	Total
Capital Lease General Government								
Fire Apparatus Lease	2014	2,550,000	2.59%	7/11/23	425,526	281,856	9,202	291,058
Radio Lease	2015	3,046,010	1.78%	9/25/22	230,324	230,324	2,050	232,374
Dell Lease	2021	882,435	0.00%	9/1/25	529,461	176,487	-	176,487
Total General Government Leases		\$ 6,478,445			\$ 1,185,311	\$ 688,667	\$ 11,252	\$ 699,919

Total Outstanding Leases \$ 1,185,311

Total Fiscal Year 22-23 Leases \$ 688,667 \$ 11,252 \$ 699,919

DEBT SERVICE SUMMARY

Water Utility

1993 IDD Refunding Bonds

Issued \$4,120,000 in Refunding Bonds.

2007 Senior Drinking Water

Received \$5,700,000 in borrowing authority from Water Infrastructure Financing Authority (WIFA) to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project.

2010 Senior Drinking Water

Received \$11,400,000 in borrowing authority from WIFA of Arizona to replace plastic water service lines with copper lines in conjunction with the wastewater system expansion project, replace water main pipes, and construct a new booster station to replace an existing pump station. Of this amount, \$8,177,700 of the principal amount was forgiven through a federal grant from Arizona Department of Environmental Quality (ADEQ), resulting in a total principal repayment amount of \$3,222,300.

Wastewater Utility

2015 A General Obligation Bonds \$71.2 million

2015 B Revenue Bonds \$98.3 million

2015 WFA Loan A-1 & A-2 \$60.3 million

On September 15, 2015, the City refinanced the remaining WIFA Wastewater Loans and the Greater Arizona Development Authority (GADA) Bonds totaling \$245.2 million by issuing \$71.2 million in general obligation bonds, \$98.3 million of Wastewater revenue debt and \$60.3 million as a general obligation loan. As a result of the restructuring, the City reduced its average annual debt service requirement for Wastewater by \$4 million and extended the average life from 11.8 years to 18.1 years. The Wastewater debt restructuring alleviates pressure on rate increase for future years.

DEBT SERVICE SCHEDULE

Description of Issue	Date Authorized	Amount	Rate of Issue %	Final Maturity Date	Amount Outstanding As of 6-30-22	FY 22-23		
						Principal	Interest	Total
Long Term Debt								
General Government								
Irrigation & Drainage District								
Bond Series	1993	\$ 4,120,000	6.00 - 6.625	7/1/22	\$ 10,000	\$ 10,000	\$ -	\$ 10,000
WIFA Senior	2007	5,700,000	3.504	7/1/27	2,137,552	326,303	63,466	389,769
WIFA Senior	2010	3,222,300	2.775	7/1/30	1,668,966	165,795	41,713	207,508
Total IDD Debt		\$ 13,042,300			\$ 3,816,518	\$ 502,098	\$ 105,179	\$ 607,277
Wastewater Utility								
2015 A GO Bonds	2015	\$ 71,775,000	3.00 - 5.00	7/1/37	\$ 56,675,000	\$ 2,515,000	\$ 2,541,825	\$ 5,056,825
2015 B Revenue Bonds	2015	98,300,000	4.00 - 5.00	7/1/45	98,300,000	-	4,656,850	4,656,850
2015 WIFA Loan A-1 & A-2	2015	60,269,432	2.368	7/1/35	45,790,042	2,796,691	1,018,083	3,814,774
Premium - 2015 A GO Bonds	2015					-	(401,427)	(401,427)
Premium - 2015 B Revenue Bonds	2015					-	(200,932)	(200,932)
Premium - Prior Debt GADA	2006					-	(95,258)	(95,258)
Total Wastewater Utility Debt		\$ 230,344,432			\$ 200,765,042	\$ 5,311,691	\$ 7,519,141	\$ 12,830,832

Total Outstanding Debt \$ 204,581,560

Total FY 21-22 Debt Service \$ 5,813,789 \$ 7,624,320 \$ 13,438,109

TOTAL INDEBTEDNESS

This table illustrates the total actual indebtedness throughout the life of the debt for all current outstanding debt including leases by fiscal year.

Fiscal Year	GENERAL GOVERNMENT		IDD (WATER)		WASTEWATER		TOTAL	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	688,667	6,579	502,098	105,179	5,311,691	7,519,140	6,502,457	7,630,898
2024	320,157	-	508,133	88,616	5,502,917	7,319,346	6,331,206	7,407,963
2025	176,487	-	524,696	71,508	5,705,711	7,166,696	6,406,893	7,238,204
2026	-	-	541,804	53,835	5,855,110	6,995,729	6,396,914	7,049,564
2027	-	-	559,477	35,579	6,026,153	6,804,804	6,585,630	6,840,384
2028	-	-	577,733	16,722	6,218,877	6,607,357	6,796,610	6,624,079
2029	-	-	195,387	11,300	6,418,324	6,371,147	6,613,712	6,382,447
2030	-	-	200,809	5,727	6,649,534	6,125,382	6,850,344	6,131,110
2031	-	-	206,382	-	6,897,549	5,869,270	7,103,931	5,869,270
2032	-	-	-	-	7,152,411	5,602,517	7,152,411	5,602,517
2033	-	-	-	-	7,419,164	5,324,578	7,419,164	5,324,578
2034	-	-	-	-	7,697,853	5,034,908	7,697,853	5,034,908
2035	-	-	-	-	7,988,524	4,732,958	7,988,524	4,732,958
2036	-	-	-	-	8,291,223	4,418,182	8,291,223	4,418,182
2037	-	-	-	-	8,575,000	3,989,432	8,575,000	3,989,432
2038	-	-	-	-	9,000,000	3,642,240	9,000,000	3,642,240
2039	-	-	-	-	9,445,000	3,571,417	9,445,000	3,571,417
2040	-	-	-	-	9,915,000	3,075,667	9,915,000	3,075,667
2041	-	-	-	-	10,410,000	2,555,167	10,410,000	2,555,167
2042	-	-	-	-	10,935,000	2,008,417	10,935,000	2,008,417
2043	-	-	-	-	11,480,000	1,434,417	11,480,000	1,434,417
2044	-	-	-	-	12,055,000	831,667	12,055,000	831,667
2045	-	-	-	-	12,655,000	325,467	12,655,000	325,467
2046	-	-	-	-	13,160,000	(200,933)	13,160,000	(200,933)
Total	\$ 1,185,311	\$ 6,579	\$3,816,519	\$ 388,466	\$200,765,041	\$107,124,980	\$205,766,871	\$107,520,025

TOTAL PRINCIPAL AND INTEREST FOR ALL FUNDS

\$ 313,286,896

**STATUTORY GENERAL OBLIGATION
DEBT LIMITATION**

TAX YEAR 2022 SECONDARY ASSESSED VALUE	\$ 892,489,091
(1) Debt limit 6% of assessed value	\$ 53,549,345
Bonds Outstanding at June 30, 2022	<u>-</u>
Excess available at June 30, 2022	\$ 53,549,345
(2) Debt limit 20% of assessed value	\$ 178,497,818
Bonds Outstanding at June 30, 2022	<u>107,776,733 *</u>
Excess available at June 30, 2022	\$ 70,721,085
Total Bonding Capacity	<u>\$ 124,270,431</u>

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

* Reflects reduction of July 1, 2022, principal payments.



LAKE HAVASU CITY



Personnel Budgets

- Authorized Full-Time Positions
- Authorized Part-Time Positions
- Percentage of Personnel Costs
- Position to Population Ratio

**SCHEDULE OF BUDGETED FULL-TIME
POSITIONS BY DEPARTMENT**

Department (Fund)	Position Title	FY 20-21	FY 21-22	FY 22-23
		Budgeted	Budgeted	Budgeted
Administrative Services Department	Accountant	2.0	2.0	3.0
	Accountant, Senior	1.0	2.0	2.0
	Accounting Specialist	2.0	3.0	2.0
	Administrative Assistant	0.0	1.0	1.0
	Administrative Technician	3.0	0.0	0.0
	Administrative Specialist II	0.0	2.0	2.0
	Budget Analyst	0.0	1.0	1.0
	Budget Analyst, Senior	1.0	0.0	0.0
	Budget Manager	0.0	1.0	1.0
	Business Analyst	0.0	0.0	1.0
	Computer Operations Specialist	0.0	5.0	5.0
	Computer Ops Spec. I	3.0	0.0	0.0
	Computer Ops Supervisor	1.0	1.0	1.0
	Customer Service Manager	0.0	1.0	1.0
	Customer Service Specialist	7.0	7.0	7.0
	Customer Service Supervisor	1.0	0.0	0.0
	Customer Service Technician	2.0	5.0	5.0
	Director of Administrative Services	1.0	1.0	1.0
	Division Manager	2.0	0.0	0.0
	Finance Division Manager	0.0	1.0	1.0
	Finance Specialist	0.0	1.0	1.0
	GIS Administrator	1.0	0.0	0.0
	GIS Coordinator	0.0	1.0	1.0
	Grants Administrator	1.0	0.0	0.0
	IT Division Manager	0.0	1.0	1.0
	Infrastructure Supervisor	0.0	0.0	1.0
	Management Analyst	1.0	1.0	1.0
	Management Specialist	1.0	1.0	1.0
	Network Administrator	2.0	2.0	2.0
	Network Administrator, Senior	1.0	1.0	1.0
	Oracle Application Support Analyst	0.0	1.0	1.0
	Payroll Coordinator	0.0	0.0	1.0
	Procurement Official	1.0	1.0	1.0
	Procurement Specialist	1.0	1.0	1.0
Procurement Specialist, Senior	0.0	1.0	1.0	
Programmer Analyst	2.0	0.0	1.0	
Programmer Analyst, Senior	0.0	1.0	1.0	
Revenue Specialist	1.0	0.0	0.0	
	TOTAL POSITIONS	38.0	46.0	50.0
City Attorney	Administrative Technician	1.0	0.0	0.0
	Assistant City Prosecutor I	1.0	0.0	0.0
	Assistant City Prosecutor II	0.0	2.0	2.0
	City Attorney	1.0	1.0	1.0
	City Prosecutor	1.0	1.0	1.0
	Legal Specialist	3.0	2.0	2.0
	Legal Specialist Lead	0.0	1.0	1.0
	Legal Supervisor	0.0	1.0	1.0
	Legal Technician	1.0	1.0	1.0
	Victim Services Specialist	1.0	1.0	1.0
		TOTAL POSITIONS	9.0	10.0

**SCHEDULE OF BUDGETED FULL-TIME
POSITIONS BY DEPARTMENT**

Department (Fund)	Position Title	FY 20-21	FY 21-22	FY 22-23
		Budgeted	Budgeted	Budgeted
City Clerk	Administrative Assistant	0.0	1.0	1.0
	Administrative Technician	1.0	0.0	0.0
	City Clerk	1.0	1.0	1.0
	City Clerk Assistant	1.0	1.0	1.0
	TOTAL POSITIONS	3.0	3.0	3.0
City Manager - Administration	Assistant to the City Manager	1.0	1.0	1.0
	City Manager	1.0	1.0	1.0
	Executive Assistant, Senior	0.0	1.0	1.0
	Executive Management Assistant	1.0	0.0	0.0
	TOTAL POSITIONS	3.0	3.0	3.0
City Manager - Community Affairs	Digital Media Coordinator	0.0	1.0	1.0
	Web Services/Media Coordinator	1.0	0.0	0.0
	TOTAL POSITIONS	1.0	1.0	1.0
City Manager - Grants Administration	Grants Administrator	0.0	1.0	1.0
	Grants Manager	0.0	1.0	1.0
	TOTAL POSITIONS	0.0	2.0	2.0
Development Services Department	Administrative Specialist I	1.0	0.0	0.0
	Administrative Specialist II	0.0	1.0	1.0
	Building Inspector	0.0	3.0	3.0
	Building Inspector II	2.0	0.0	0.0
	Building Official	0.0	1.0	1.0
	Planner	1.0	1.0	1.0
	Code Enforcement Officer, Sr.	0.0	0.0	1.0
	Code Enforcement Officer	0.0	0.0	1.0
	Code Enforcement Specialist	1.0	1.0	0.0
	Customer Service Specialist	3.0	0.0	0.0
	Development Specialist	1.0	0.0	0.0
	Director of Development Services	1.0	1.0	1.0
	Division Manager	1.0	0.0	0.0
	Engineering Tech Coordinator	1.0	0.0	0.0
	Executive Assistant	0.0	1.0	1.0
	Management Specialist	1.0	0.0	0.0
	Permit Technician	0.0	3.0	3.0
	Planning Division Manager	0.0	1.0	1.0
	Plans Examiner I	2.0	3.0	3.0
	Plans Examiner II	1.0	1.0	1.0
	Zoning Administrator	1.0	0.0	0.0
TOTAL POSITIONS	17.0	17.0	18.0	

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 20-21	FY 21-22	FY 22-23
		Budgeted	Budgeted	Budgeted
Fire Department	Administrative Specialist I	1.0	2.0	2.0
	Administrative Technician	1.0	0.0	0.0
	Battalion Chief	0.0	5.0	5.0
	Battalion Commander	5.0	0.0	0.0
	Deputy Fire Chief	0.0	2.0	2.0
	Executive Assistant	0.0	1.0	0.0
	Fire Captain	6.0	6.0	6.0
	Fire Captain/Paramedic	11.0	12.0	12.0
	Fire Chief	1.0	1.0	1.0
	Fire Division Chief	2.0	0.0	0.0
	Fire Engineer	6.0	6.0	6.0
	Fire Engineer/Paramedic	12.0	13.0	13.0
	Fire Inspector	1.0	1.0	1.0
	Fire Prevention Officer	1.0	1.0	1.0
	Firefighter	16.0	14.0	14.0
	11 Positions contingent on SAFER Grant Firefighter/Paramedic	19.0	19.0	30.0
	Management Analyst	0.0	0.0	1.0
	Management Specialist	2.0	1.0	1.0
	Public Education Specialist	1.0	1.0	1.0
TOTAL POSITIONS		85.0	85.0	96.0
Human Resources Department	Administrative Assistant	0.0	2.0	1.0
	Administrative Specialist I	3.0	0.0	0.0
	Administrative Technician	2.0	0.0	0.0
	Director of Human Resources	0.0	1.0	1.0
	Human Resources Administrator	0.0	0.0	2.0
	Human Resources Generalist	0.0	0.0	2.0
	HR/Risk Manager	1.0	0.0	0.0
	Human Resources Specialist	0.0	2.0	0.0
	Risk Management Specialist	0.0	1.0	0.0
	Safety Coordinator	0.0	0.0	1.0
TOTAL POSITIONS		6.0	6.0	7.0
Municipal Court	Accounting Specialist	1.0	0.0	0.0
	Case Management Clerk	4.0	4.0	5.0
	City Magistrate	1.0	1.0	1.0
	Civil Traffic Clerk	1.0	1.0	1.0
	Compliance Clerk	1.0	0.0	0.0
	Counter Clerk	1.0	2.0	2.0
	Court Operations Lead	1.0	1.0	1.0
	Court Supervisor	1.0	1.0	1.0
	Courtroom Clerk	1.0	1.0	1.0
	Management Specialist	0.0	1.0	1.0
	Specialty Court Lead	1.0	1.0	1.0
TOTAL POSITIONS		13.0	13.0	14.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 20-21	FY 21-22	FY 22-23
		Budgeted	Budgeted	Budgeted
Parks & Recreation Department	Administrative Assistant	0.0	1.0	1.0
	Administrative Specialist I	2.0	1.0	1.0
	Administrative Specialist II	0.0	1.0	1.0
	Administrative Supervisor	1.0	1.0	1.0
	Administrative Technician	1.0	0.0	0.0
	Aquatics Supervisor	1.0	1.0	1.0
	Director of Parks and Recreation	1.0	1.0	1.0
	Field Supervisor	3.0	3.0	3.0
	Maintenance Lead	7.0	7.0	7.0
	Maintenance Specialist	6.0	6.0	6.0
	Maintenance Technician	9.0	10.0	10.0
	Parks Maintenance Superintendent	0.0	1.0	1.0
	Program Coordinator	3.0	3.0	3.0
	TOTAL POSITIONS	34.0	36.0	36.0
Police Department	Administrative Specialist I	1.0	1.0	1.0
	Administrative Specialist II	2.0	1.0	1.0
	Administrative Technician	3.0	0.0	0.0
	Animal Control Officer	2.0	3.0	3.0
	Communications Supervisor	1.0	0.0	0.0
	Crime Scene Specialist	0.0	1.0	1.0
	Crime Scene Technician	1.0	0.0	0.0
	Detention Officer	9.0	8.0	9.0
	Detention Supervisor	1.0	1.0	1.0
	Executive Assistant	0.0	1.0	1.0
	Management Analyst	0.0	1.0	1.0
	Management Specialist	1.0	0.0	0.0
	Police Captain	2.0	2.0	2.0
	Police Chief	1.0	1.0	1.0
	Police Lieutenant	4.0	4.0	4.0
	Police Officer	51.0	62.0	65.0
	Police Officer, Senior	11.0	0.0	0.0
	Police Sergeant	11.0	11.0	11.0
	Police Service Technician	1.0	1.0	1.0
	Police Support Services Manager	0.0	1.0	1.0
	Property/Evidence Technician	1.0	1.0	1.0
	Public Safety Dispatch Spvr.	1.0	1.0	2.0
	Public Safety Dispatcher	13.0	15.0	14.0
Records Clerk	0.0	3.0	5.0	
Records Supervisor	1.0	1.0	1.0	
TOTAL POSITIONS	118.0	120.0	126.0	
Public Works - Administration	Administrative Specialist II	1.0	0.0	0.0
	Capital Asset Coordinator	1.0	0.0	0.0
	Director of Public Works	1.0	1.0	1.0
	Management Analyst	0.0	1.0	1.0
	Management Specialist	1.0	0.0	0.0
	Transp. & Maint. Superintendent	1.0	1.0	1.0
TOTAL POSITIONS	5.0	3.0	3.0	

**SCHEDULE OF BUDGETED FULL-TIME
POSITIONS BY DEPARTMENT**

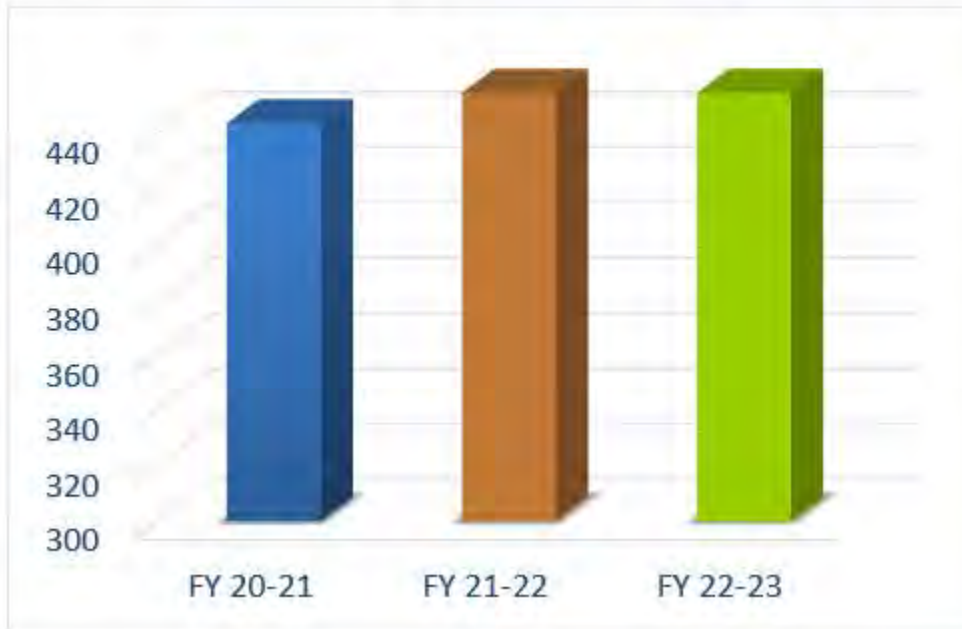
Department (Fund)	Position Title	FY 20-21	FY 21-22	FY 22-23
		Budgeted	Budgeted	Budgeted
Public Works - Airport Division	Administrative Specialist I	1.0	1.0	1.0
	Airport Manager	0.0	1.0	1.0
	Airport Supervisor	1.0	0.0	0.0
	Maintenance Lead	1.0	1.0	0.0
	Maintenance Specialist	1.0	1.0	1.0
	Operations Supervisor	0.0	0.0	1.0
	TOTAL POSITIONS	4.0	4.0	4.0
Public Works - Engineering	Assistant City Engineer	1.0	1.0	1.0
	Capital Asset Administrator	0.0	1.0	1.0
	Civil Engineer	0.0	1.0	1.0
	Engineering Tech/Coordinator	1.0	2.0	2.0
	Project Manager	3.0	3.0	3.0
	TOTAL POSITIONS	5.0	8.0	8.0
Public Works - Transit	Administrative Specialist II	0.0	1.0	0.0
	Dispatcher	0.0	1.0	1.0
	Mobility Program Supervisor	1.0	0.0	0.0
	Transit Manager	0.0	1.0	1.0
	Transit Specialist	0.0	0.0	1.0
	TOTAL POSITIONS	1.0	3.0	3.0
Public Works - Facilities Maintenance	Administrative Specialist II	0.0	1.0	1.0
	Custodian	3.0	2.0	2.0
	Field Supervisor	2.0	1.0	1.0
	Maintenance Lead	4.0	4.0	4.0
	Maintenance Specialist	11.0	11.0	11.0
	Maintenance Supervisor	1.0	2.0	2.0
	Maintenance Technician	3.0	3.0	4.0
	Management Specialist	1.0	0.0	0.0
	Transportation Specialist	3.0	3.0	3.0
TOTAL POSITIONS	28.0	27.0	28.0	
Public Works - Vehicle Maintenance	Administrative Assistant	0.0	1.0	1.0
	Administrative Technician	1.0	0.0	0.0
	Equipment Mechanic I	4.0	4.0	4.0
	Equipment Mechanic II	3.0	4.0	4.0
	Fleet Maintenance Supervisor	0.0	1.0	1.0
	Maintenance Supervisor	1.0	0.0	0.0
	TOTAL POSITIONS	9.0	10.0	10.0

SCHEDULE OF BUDGETED FULL-TIME POSITIONS BY DEPARTMENT

Department (Fund)	Position Title	FY 20-21	FY 21-22	FY 22-23
		Budgeted	Budgeted	Budgeted
Public Works - Wastewater Division	Administrative Specialist I	1.0	0.0	0.0
	Chemist	1.0	0.0	0.0
	Field Supervisor	1.0	0.0	0.0
	Industrial Waste Inspector	0.0	1.0	1.0
	Instrumentation and Control Spec	0.0	1.0	1.0
	Laboratory Supervisor	0.0	1.0	1.0
	Laboratory Technician	2.0	2.0	2.0
	Management Specialist	0.0	1.0	1.0
	Plant Operator	2.0	3.0	3.0
	Plant Operator Lead	0.0	1.0	1.0
	Scada Communication Spec	1.0	1.0	1.0
	Scada Supervisor	1.0	1.0	1.0
	Utility Field Supervisor	0.0	1.0	1.0
	Utility Lead	4.0	2.0	2.0
	Utility Specialist I	0.0	0.0	5.0
	Utility Specialist II	0.0	0.0	8.0
	Utility Supervisor	2.0	2.0	2.0
	Utility Technician	0.0	2.0	2.0
	Utility Worker I	7.0	5.0	0.0
	Utility Worker II	9.0	8.0	0.0
Wastewater Superintendent	1.0	1.0	1.0	
	TOTAL POSITIONS	32.0	33.0	33.0
Public Works - Water Division	Administrative Assistant	0.0	1.0	1.0
	Administrative Specialist II	1.0	1.0	1.0
	Administrative Technician	1.0	0.0	0.0
	Cross Connection Control Spec	0.0	1.0	1.0
	Plant Operator	3.0	2.0	2.0
	Plant Operator Lead	0.0	1.0	1.0
	Utility Field Supervisor	1.0	2.0	2.0
	Utility Lead	3.0	3.0	3.0
	Utility Mechanic	2.0	2.0	2.0
	Utility Specialist I	0.0	0.0	6.0
	Utility Specialist II	0.0	0.0	11.0
	Utility Supervisor	2.0	2.0	2.0
	Utility Worker I	6.0	6.0	0.0
	Utility Worker II	12.0	11.0	0.0
	Water Compliance/Quality	0.0	0.0	1.0
	Water Conservation Specialist	1.0	1.0	1.0
	Water Superintendent	1.0	1.0	1.0
	TOTAL POSITIONS	33.0	34.0	35.0
TOTAL BUDGETED POSITIONS		444.0	464.0	490.0

**TOTAL BUDGETED
FULL-TIME POSITIONS**

Total Number of Budgeted Positions



In FY 22-23, twenty-six full-time positions were added. Eleven of these positions are for firefighter/paramedics which will only be added if grant dollars are received. There are four new positions for Administrative Services, one for Court, one for Human Resources, one for Development Services, six for Police, and two for Public Works. A portion of the funding for these positions will come from converting part-time positions into full-time positions.

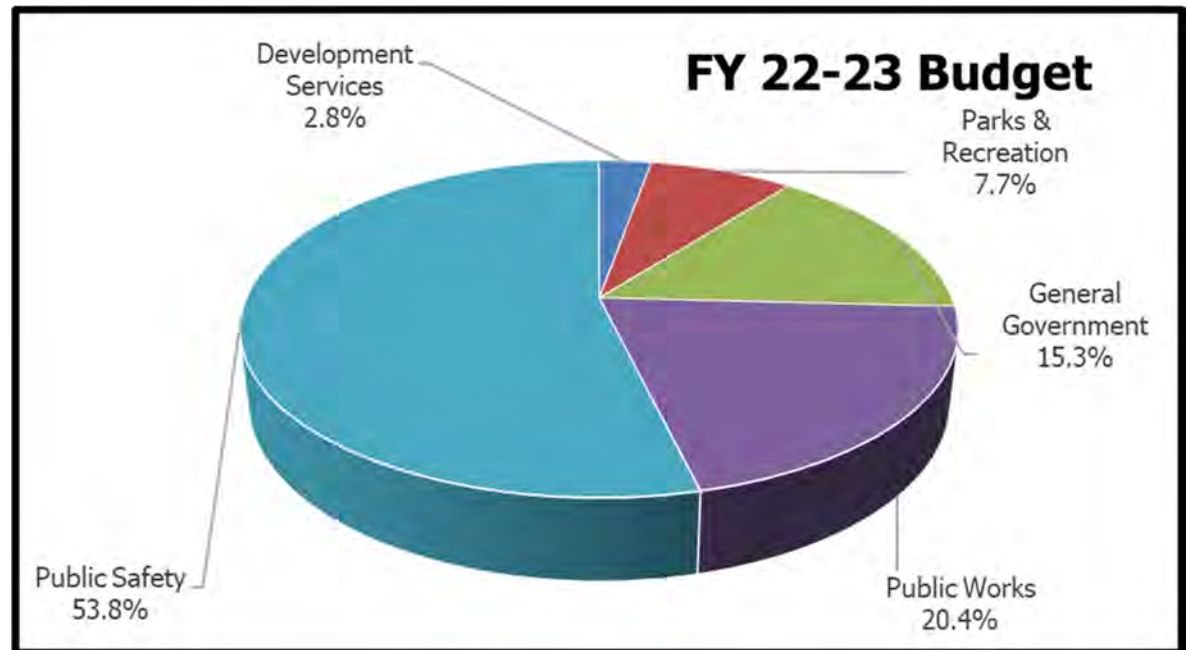
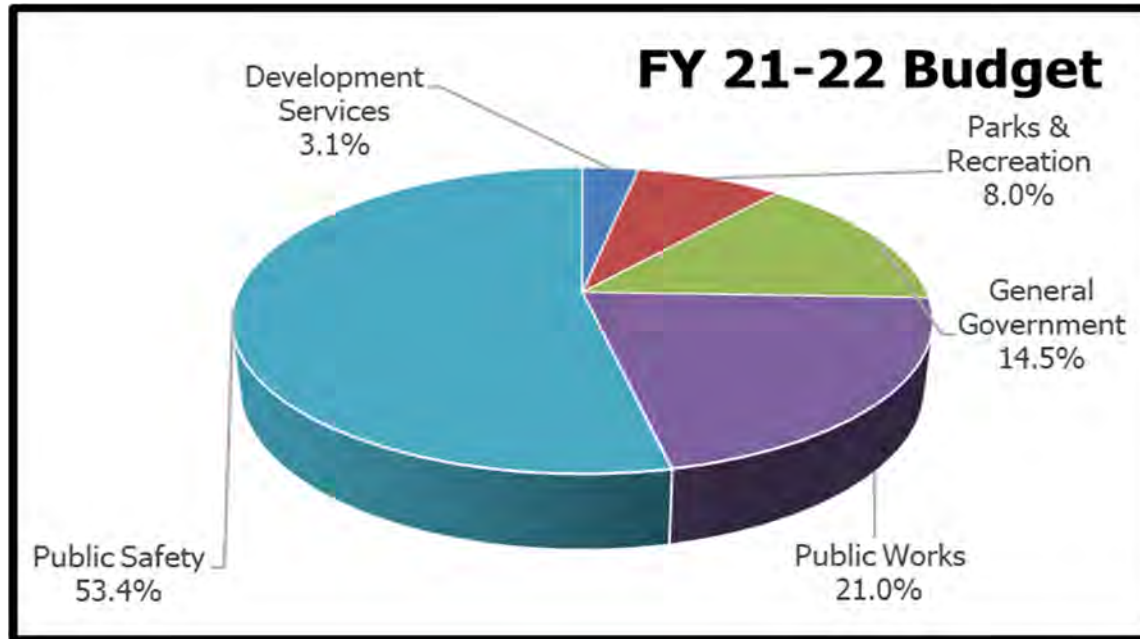
SCHEDULE OF BUDGETED PART-TIME POSITIONS BY DEPARTMENT

Department	Position Title	FY 21-22	FY 22-23
Administrative Services Department	Meter Readers	1.0	0.0
	TOTAL POSITIONS	1.0	0.0
City Manager - Administration	Clerical Office Aide	0.5	0.5
	TOTAL POSITIONS	0.5	0.5
Development Services Department	Engineering Aide	0.8	0.0
	Plan Review Aide	0.5	0.0
	Permit Technician Aide	0.0	0.7
	TOTAL POSITIONS	1.3	0.7
Fire Department	7g CTE Instructor - Education Program	0.0	1.0
	Clerical Office Aide	0.6	0.6
	Fire Inspector - 7g Program	0.0	1.0
	Service Aide	0.6	0.6
	TOTAL POSITIONS	1.2	3.2
Human Resources Department	Clerical Office Aide	0.0	0.5
	TOTAL POSITIONS	0.0	0.5
Municipal Court	Associate Magistrate	1.0	1.5
	Clerical Office Aide	1.0	1.5
	TOTAL POSITIONS	2.0	3.0
Parks & Recreation Department	Bartender	0.2	0.2
	Cashier	2.0	2.0
	Exercise Instructor	0.7	0.0
	Fitness Instructor	0.0	1.2
	Laborer	8.3	7.2
	Lead Lifeguard	0.0	2.0
	Lifeguard	0.0	7.0
	Lifeguard Apprentice	0.4	0.6
	Lifeguard I	3.0	0.0
	Lifeguard II	3.8	0.0
	Lifeguard III	2.2	0.0
	Program Instructor	0.5	0.0
	Recreation Aide	0.0	16.0
	Recreation Leader	0.0	9.2
	Recreation Leader I	7.8	0.0
	Recreation Leader II	7.7	0.0
	Recreation Leader III	7.5	0.0
	Recreation Leader IV	1.4	0.0
Service Aide	0.4	0.0	
TOTAL POSITIONS	45.9	45.4	

SCHEDULE OF BUDGETED PART-TIME POSITIONS BY DEPARTMENT

Department	Position Title	FY 21-22	FY 22-23
Police Department	Background Investigator	0.7	0.7
	Clerical Office Aide	3.5	0.0
	Police Project Analyst	0.7	0.0
	Police Service Assistant	3.6	0.0
	Records Clerk	0.0	1.4
	Administrative Specialist I	0.0	0.7
	Detention Officer	0.0	1.4
	Property / Evidence Technician	0.0	0.7
	TOTAL POSITIONS		8.5
Public Works - Transit	Mobility Prg Driver/Dispatch	5.4	6.0
	TOTAL POSITIONS		5.4
Public Works - Facilities Maintenance	Laborer	2.9	2.9
	Transportation Aide	0.8	0.8
	TOTAL POSITIONS		3.7
Public Works - Vehicle Maintenance	Laborer	0.5	0.5
	TOTAL POSITIONS		0.5
Public Works - Water Division	Laborer	1.8	2.0
	TOTAL POSITIONS		1.8
TOTAL AUTHORIZED FULL-TIME EQUIVALENT (FTE) POSITIONS		71.8	70.4

**PERCENT OF
PERSONNEL COSTS**



POSITIONS TO POPULATION RATIO

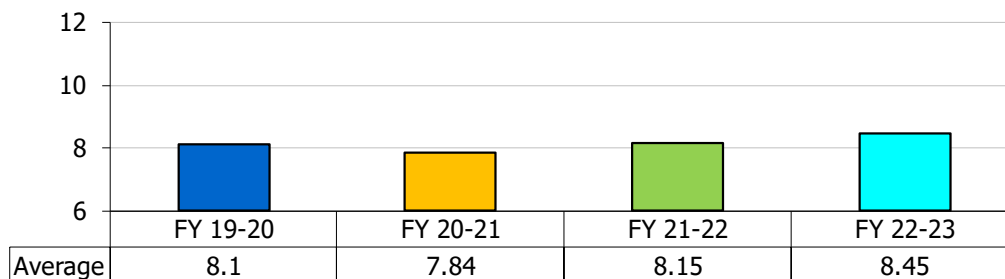
Lake Havasu City	Population Estimates				Percent Change FY 21-22 to FY 22-23
	FY 19-20	FY 20-21	FY 21-22	FY 22-23	
Estimated Population*	55,534	56,629	57,331	57,974	1.12 %
Positions Per 1,000 Population	8.10	7.84	8.09	8.45	4.43 %

*Source: Arizona's Economy www.azeconomy.org

Program	Positions Per 1,000 Population				Percent Change FY 21-22 to FY 22-23
	FY 19-20	FY 20-21	FY 21-22	FY 22-23	
Development Services	0.47	0.30	0.30	0.31	0.05
Parks & Recreation	0.49	0.62	0.63	0.62	-0.01
General Government	1.31	1.25	1.47	1.55	0.06
Public Works	2.16	2.08	2.13	2.14	0.01
Public Safety	3.67	3.58	3.58	3.83	0.07
Positions Per 1,000 Population	8.10	7.84	8.09	8.45	4.43 %

Program	Full-Time Budgeted Positions				Percent Change FY 21-22 to FY 22-23
	FY 19-20	FY 20-21	FY 21-22	FY 22-23	
Development Services	26	17	17	18	5.88
Parks & Recreation	27	35	36	36	0.00
General Government	73	71	84	90	7.14
Public Works	120	118	122	124	1.64
Public Safety	204	203	205	222	8.29
Total Authorized Positions	450	444	464	490	5.60 %

Number of Employees Per 1,000 Population





Department Budgets

- **Administrative Services**
- **City Attorney**
- **City Clerk**
- **City Council**
- **City Manager**
- **Community Affairs**
- **Development Services**
- **Fire**
- **General Government**
- **Human Resources**
- **Municipal Court**
- **Parks & Recreation**
- **Police**
- **Public Works**
- **Improvement Districts & Refuse**
- **Flood Control**
- **Grants**

ADMINISTRATIVE SERVICES DEPARTMENT

MISSION STATEMENT

The Administrative Services Department ensures that the City is fiscally responsible in the management and safeguarding of the City's assets by maintaining reasonable policies, systems and internal controls that ensure legal compliance and fiscal stability, as well as providing consistent support to our business partners through the use of technology innovations. Administrative Services provides customer service to citizens and vendors along with providing support for the operations of City departments. Administrative Services provides advice to the City's elected officials and senior management on items affecting the current and future financial affairs of the City and continues the commitment to obtain cost-effective technologies that will increase efficiencies for the City.

DESCRIPTION

Functions of the Administrative Services Department include Administration, Budgeting, Customer Service, Finance, Procurement, and Information Technology. Other responsibilities include City Hall switchboard services, City mail services and general clerical support and management functions.

The Budget function provides revenue and expenditure analyses, forecasting, and compilation of the Annual City Budget, including the Capital Improvement Plan.

Customer Service provides meter reading, billing, and payment service to all water, trash, and sewer customers, as well as the processing of business licenses and other payments received for the City.

The Finance function provides accounting and financial support to Council, City management, and departments. The services provided include City payroll, financial analysis, capital asset tracking, grants accounting, cash and investment management, debt service management, billing for services including collections, annual audit coordination, and training on administration of the Citywide financial software system. Other responsibilities include tax reporting and collections, review and audit of taxpayers for compliance with the Model City Tax Code, and response to taxpayer questions. The division is responsible for preparing monthly financial reports, including the Annual Comprehensive Financial Report.

The Procurement function provides procurement support to all departments. The services provided include the assistance with proposal requests for services, review of bid documents for supplies and equipment, and general oversight of procurement as it relates to following the City's policies and Arizona Revised Statutes.

The Information Technology (IT) function provides services to include the installation and maintenance of all software and hardware, technical support for all desktops, mobile devices and telephones, as well as the City's network and server environments. This division also enforces IT security and disaster recovery policies.

ADMINISTRATIVE SERVICES DEPARTMENT

ACCOMPLISHMENTS

ACCOMPLISHMENTS FY21-22

- Implemented new utility billing system (Northstar), which replaces an outdated system and will improve the overall experience for staff and customers.
 - Implemented a Vacation Rentals Tracking System and selected a third party to expand efforts for short-term rental compliance assistance.
 - System and software improvements and enhancements:
 - Continued migration to Microsoft 365
 - Disaster Recovery site completed
 - Implemented a new help desk system
 - Improved security standards (avoid security breaches)
 - Went live with new City intranet
 - Received the GFOA Distinguished Budget Presentation Award for the City's budget document for fiscal year ending June 30, 2022.
 - Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ending June 30, 2020.
-



ADMINISTRATIVE SERVICES DEPARTMENT PERSONNEL

Position Title	FY 20-21	FY 21-22	FY 22-23
Accountant	2	2	3
Accountant, Sr.	1	2	2
Accounting Specialist	2	3	2
Administrative Assistant		1	1
Administrative Specialist II		2	2
Administrative Technician	3		
Budget Analyst		1	1
Budget Analyst, Sr.	1		
Budget Manager		1	1
Business Analyst			1
Computer Operations Specialist		5	5
Computer Ops Specialist I	3		
Computer Ops Supervisor	1	1	1
Customer Service Manager		1	1
Customer Service Specialist	7	7	7
Customer Service Supervisor	1		
Customer Service Technician	2	5	5
Director of Administrative Services	1	1	1
Division Manager	2		
Finance Division Manager		1	1
Finance Specialist		1	1
GIS Administrator	1		
GIS Coordinator		1	1
Grants Administrator	1		
Infrastructure Supervisor			1
IT Division Manager		1	1
Management Analyst	1	1	1
Management Specialist	1	1	1
Meter Readers	2.6	1	
Network Administrator	2	2	2
Network Administrator, Sr.	1	1	1
Oracle Application Support Analyst		1	1
Payroll Coordinator			1
Procurement Official	1	1	1
Procurement Specialist	1	1	1
Procurement Specialist, Sr.		1	1
Program Analyst	2	0	1
Programmer Analyst, Sr.		1	1
Revenue Specialist	1		
Total Positions	40.6	47	50

ADMINISTRATIVE SERVICES

GOALS AND PERFORMANCE MEASURES

Goal: Well-Planned, Sustainable Growth and Development

Objective: Encourages strategic, sustainable and practical development through good planning and review processes

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide effective information to City Council, management, and the community			
Develop, adopt, and approve the City's budget prior to June 30th of the preceding fiscal year	Yes	Yes	Yes
Provide monthly Sales Tax reports by the last day of the month or sooner	90%	100%	100%
Issue quarterly financial summary report by the end of the month following close of the quarters books *	50%	50%	100%

Objective: Supports reliable and affordable City services

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Protect the City's financial resources			
Number of audit findings, reportable conditions, and/or violation notices	0	1	0
City investments comply with the City's Investment Policy	100%	100%	100%
City investments perform at or above a standard index or similar investment pool	42%	60%	80%

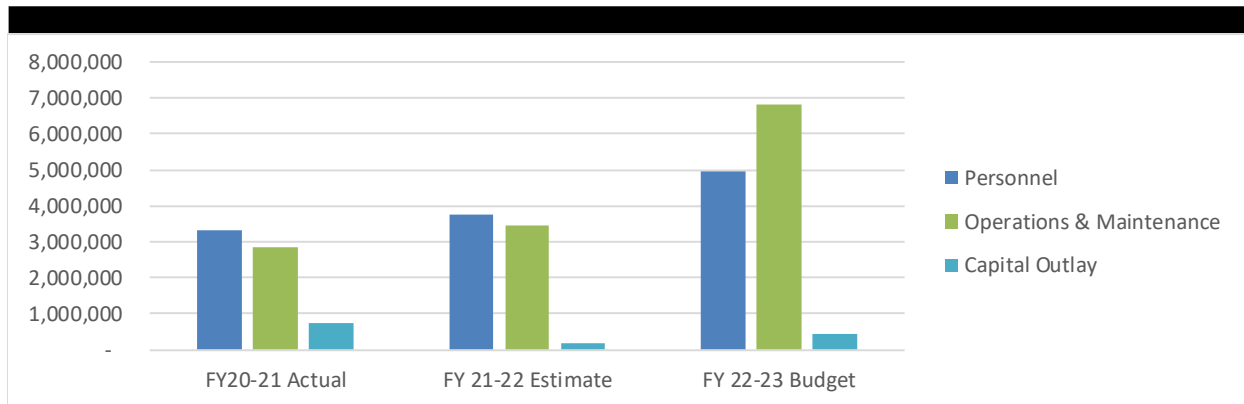
Goal: Good Governance

Objective: Provides timely, accurate and relevant information to Stakeholders

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Utilize best practices when preparing a communication device, policy document, financial plan, and operations guide			
Achievement of GFOA Budget Award	Yes	Yes	Yes
Achievement of GFOA Annual Comprehensive Financial Report	Yes	Yes	Yes
Single Audit Report with no findings (no material weakness)	Yes	Yes	Yes
Expenditure limitation requirement met	Yes	Yes	Yes

ADMINISTRATIVE SERVICES DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 2,344,332	\$ 2,239,619	\$ 2,643,911	\$ 2,873,508	\$ 3,543,615
Benefits	986,253	1,008,954	1,122,632	1,235,559	1,434,719
Compensation	3,330,585	3,248,573	3,766,543	4,109,067	4,978,334
Operation & Maintenance					
Utilities	660	4,560	684	4,560	1,800
Services	2,487,412	2,730,077	2,847,991	3,137,819	4,190,329
Supplies	347,711	289,400	622,233	963,680	1,947,811
Other	-	557,850	-	-	688,290
Outside Contracts	4,000	4,000	4,000	4,000	4,000
Operation & Maintenance	2,839,783	3,585,887	3,474,908	4,110,059	6,832,230
Non-Operating					
Capital Outlay	722,997	-	185,159	218,000	435,706
Non-Operating Expenditures	722,997	-	185,159	218,000	435,706
Debt	176,487	-	176,487	-	176,487
Intercost	(3,127,727)	(2,934,550)	(3,327,424)	(3,327,424)	(4,499,550)
Total Expenditures	3,942,125	3,899,910	4,275,673	5,109,702	7,923,207



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	4 Full-time positions added, 3 for IT and 1 for Finance
Services	Moved IT related services from individual departments to IT budget
Supplies	Moved IT related supplies from individual departments to IT budget
Other	FY23 includes unavailable set aside for the new courthouse IT
Debt	Change in lease accounting requirements

CITY ATTORNEY

MISSION STATEMENT

Provide sound legal guidance and representation, effective prosecution, and support to victims of crime to serve the needs of the community.

DESCRIPTION

The Office of the City Attorney is comprised of four divisions.

Civil. The Civil Division provides legal representation and advice to the Mayor and City Council, City staff, boards, and commissions. The City Attorney is responsible for drafting, reviewing, and approving as to form all proposed ordinances, agreements, and resolutions considered for adoption by the City Council. The City Attorney is also the legal advisor to the City Manager with respect to all administrative matters associated with the duties and responsibilities of the administration or any legal matter pertaining to the affairs of the City. The City Attorney, in consultation with the City Council, may represent the City in any and all litigations or legal proceedings involving the City.

Criminal. The Criminal Division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This includes revoking probation of convicted defendants, as necessary, and obtaining restitution not only for crime victims, but also for the Police Department for the investigation of DUI accidents. The City Prosecutor also provides legal advice and assistance to the Police Department, Code Enforcement, and the Registrar of Contractors (regarding advertising and contracting without a license cases) as well as reviews cases for screening of potential criminal charges. The Criminal Division also assists with cases processed through Veteran's Court.

Victim Assistance. The Victim Assistance Program provides direct services to assist misdemeanor crime victims in understanding and participating in the criminal justice system, recovering restitution, and obtaining agency referral information, as needed. The Victim Services Specialist interacts with crime victims by providing frequent case statuses; answering questions; and assisting with obtaining Orders of Protection, restitution, Victim Compensation Claims, and Victim Impact Statements. The Victim Services Specialist also attends a variety of court hearings either with victims or on their behalf and acts as a liaison between the victims and the City Prosecutor, court, law enforcement, and social service agencies, as needed.

Contract Management. The Contract Management Division is responsible for managing agreements for the City, including reviewing, and verifying certificates of insurance, coordinating renewal, and monitoring expiration and cancellation of insurance. This Division performs special project activities such as preparing complex reports, utilizing, and maintaining specialized computer databases and software, conducting surveys, performing research, and preparing documents. This Division also assists with researching contract issues and provides recommendations for resolution and helps ensure that agreements are on file with the City Clerk's Office.

CITY ATTORNEY

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY21-22

- Continued efforts to limit the City’s exposure to potential claims and liabilities by revising City documents and encouraging proper legal accountability in all areas of municipal activity by all departments and officials.
 - Continued to assist in the resolution of cases heard in Veterans Court and assisted in organizing and attending Veteran group events.
 - Integrated PBK software to provide enhanced tools and continue moving towards more paperless processes.
 - Participated on the Mohave County Victim Compensation Board, reviewing and making determinations on applications submitted.
 - Continued efforts to cross-train staff to provide effective coverage and promote efficiencies.
-

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Technician	1		
Assistant City Prosecutor I	1		
Assistant City Prosecutor II		2	2
City Attorney	1	1	1
City Prosecutor	1	1	1
Legal Specialist	3	2	2
Legal Specialist Lead		1	1
Legal Supervisor		1	1
Legal Technician	1	1	1
Victim Services Specialist	1	1	1
Total Positions	9	10	10

CITY ATTORNEY

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Prosecute and adjudicate criminal cases by zealously representing the State in all misdemeanor criminal matters			
Criminal cases received and processed	1427	1435	1450
Veterans Court cases received and processed	29	32	34
Jury & bench trials conducted	20	25	30

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide direct services to victims of crime by having an advocate personally assist crime victims through all phases of the criminal justice process			
Number of victim cases receiving direct services	736	740	745

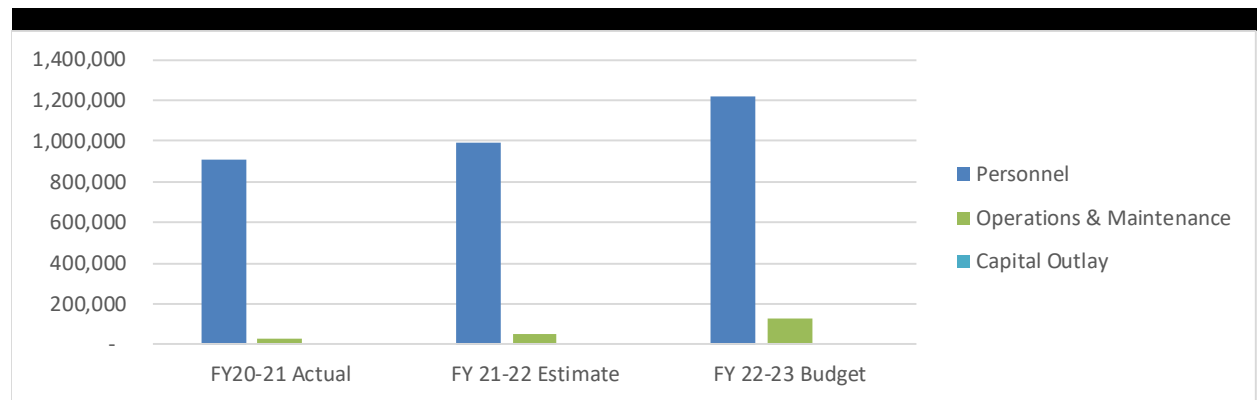
Goal: Good Governance

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provides legal representation and advice to City Officials and Departments in a timely manner			
Respond to Requests for Legal Services within the requested time frame	740	745	755

CITY ATTORNEY DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 614,097	\$ 665,910	\$ 692,149	\$ 768,386	\$ 852,995
Benefits	292,210	303,105	301,768	355,309	363,820
Compensation	906,307	969,015	993,917	1,123,695	1,216,815
Operation & Maintenance					
Utilities	-	475	475	475	713
Services	15,300	100,630	37,068	100,630	106,130
Supplies	12,944	15,400	14,692	20,400	20,500
Operation & Maintenance	28,244	116,505	52,235	121,505	127,343
Intercost	(105,959)	(105,959)	(121,545)	(121,545)	(112,819)
Total Expenditures	828,592	979,561	924,607	1,123,655	1,231,339



CITY CLERK

MISSION STATEMENT

The City Clerk's office is committed to accurately recording and preserving the actions of the legislative bodies; safeguarding vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the general public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

DESCRIPTION

The City Clerk's office provides administrative and support services to the Mayor and City Council; organizes, disseminates, archives, maintains, stores, and secures all official city records/documents in a systematic and easily accessible manner to preserve and protect the City's history; prepares agendas, posts notices, publishes, and records all City Council actions; files and maintains ordinances and resolutions adopted by Council; maintains the Lake Havasu City Code; conducts and oversees municipal election processes; provides support systems for those functions; serves as the Public Safety Personnel Retirement System Local Police and Fire Board Secretary, and performs all functions necessary to issue liquor licenses, and other licenses and permits for recommended approval/disapproval to the State.

ACCOMPLISHMENTS FY21-22

- Received and processed over 6,400 Lake Havasu City Public Records Requests.
 - Processed 41 new Liquor License, Permanent/Temporary Extension of Premise, and Acquisition/Agent Change Applications.
 - Continued to assist with the Lake Havasu City Public Meeting Action Plan for facilitating remote attendance and participation in meetings by members of the City's public bodies and members of the public.
 - Conducted internal staff trainings on public records requests and records management.
 - Continued efforts to cross-train staff to provide effective coverage and promote efficiencies.
-

CITY CLERK

GOALS AND PERFORMANCE MEASURES

Goal: Good Governance

Objective: Provides timely accurate and relevant information to Stakeholders

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide courteous, efficient and responsive customer services to the community			
Number of Public Record Requests received, processed, and completed.	6,446	5,200	5,500
Number of records scanned, microfilmed and indexed for permanent archiving in accordance with Arizona State Library Archives and Public Records retention schedules	6,000	8,500	10,000

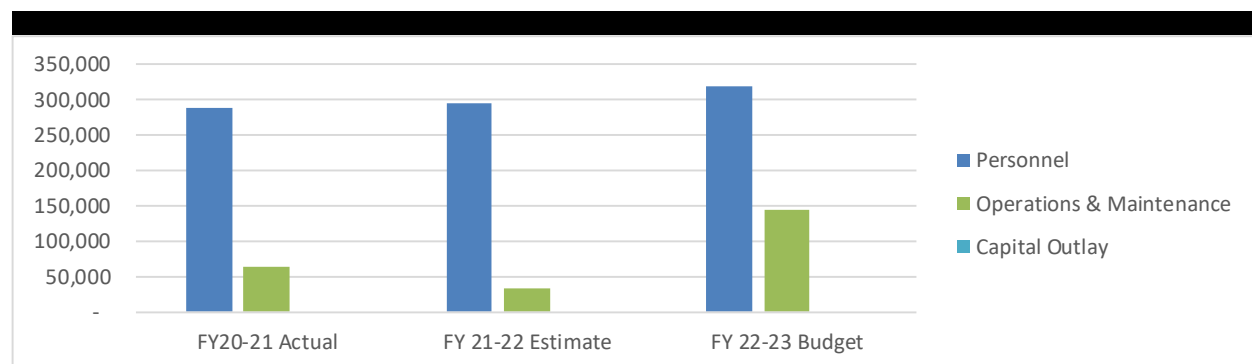
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Administer all City Council meetings and related responsibilities effectively while efficiently serving as the citizen's link to local government			
Percentage of Council agendas and supporting documentation distributed to the City Council and the public 4-days prior to the Council meeting	100%	100%	100%
Percentage of minutes posted to the City website within 48-hours of City Council approval	100%	100%	100%
Percentage of City Council synopses completed and posted online within 24-hours of a Council meeting	100%	100%	100%
Percentage of videos posted to the City website within 24-hours of City Council meeting	100%	100%	100%

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Process all liquor license applications in an efficient and timely manner, and in accordance with Arizona Revised Statutes			
Percentage of liquor license applications brought before the City Council for recommended approval/disapproval within 60-days of initial receipt of application	100%	100%	100%
Percentage of temporary/permanent extension liquor license applications received and processed within 10-business days of initial receipt of application	92%	95%	95%

CITY CLERK

DEPARTMENT BUDGET | PERSONNEL

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 206,238	\$ 204,335	\$ 212,672	\$ 214,100	\$ 229,915
Benefits	81,259	80,382	82,081	85,683	89,135
Compensation	287,497	284,717	294,753	299,783	319,050
Operation & Maintenance					
Services	61,022	143,889	31,870	26,515	142,515
Supplies	1,832	2,900	2,500	2,900	2,900
Operation & Maintenance	62,854	146,789	34,370	29,415	145,415
Intercost	(73,358)	(73,358)	(55,966)	(55,966)	(57,625)
Total Expenditures	276,993	358,148	273,157	273,232	406,840



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Change in election costs every other year

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Assistant		1	1
Administrative Technician	1		
City Clerk	1	1	1
City Clerk Assistant	1	1	1
Total Positions	3	3	3

CITY COUNCIL

MISSION STATEMENT

Set public policy which establishes the direction necessary to meet community needs and ensure orderly development of Lake Havasu City.

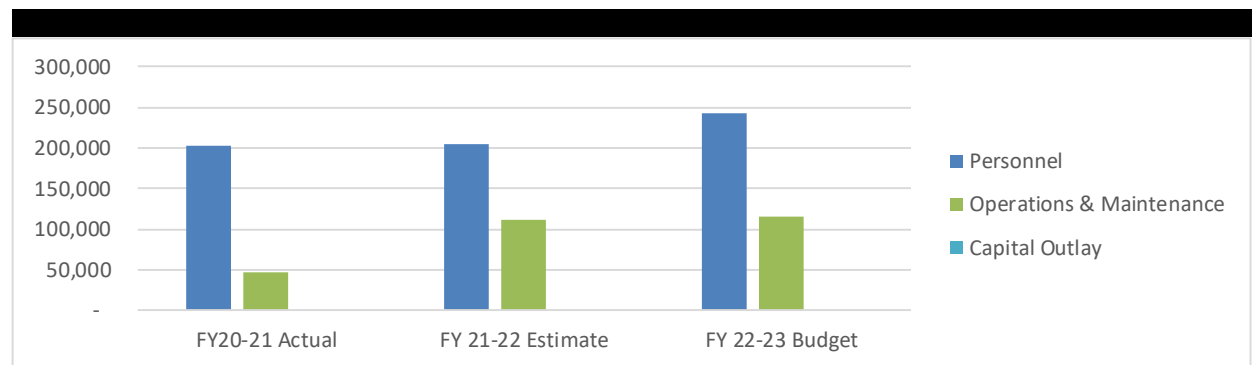
DESCRIPTION

The Mayor and six Councilmembers are the elected representatives of Lake Havasu City. The City Council appoints the City Attorney, City Magistrate, and City Manager. The City Council meets at 6:00 p.m. on the second and fourth Tuesday of each month at the Lake Havasu City Police Facility.



CITY COUNCIL DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 97,483	\$ 96,233	\$ 99,200	\$ 97,789	\$ 129,400
Benefits	105,482	105,966	105,200	108,684	113,920
Compensation	202,965	202,199	204,400	206,473	243,320
Operation & Maintenance					
Services	40,516	51,398	91,977	91,198	102,598
Supplies	5,576	3,500	12,700	15,500	3,500
Miscellaneous	-	5,000	3,000	5,000	5,000
Outside Contracts	281	4,600	3,600	4,600	4,600
Operation & Maintenance	46,373	64,498	111,277	116,298	115,698
Intercost	(45,340)	(45,337)	(88,060)	(48,060)	(103,694)
Total Expenditures	203,998	221,360	227,617	274,711	255,324



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	City Council wage increase in December 2022
Supplies	FY22 50th Anniversary of the London Bridge \$10k
Intercost	\$40K for MCWA dues changing from operating to intercost transfer

CITY MANAGER ADMINISTRATION

MISSION STATEMENT

Carry out the policies of the City Council, provide leadership and direction to City departments, and ensure responsive local government services are provided to the residents.

DESCRIPTION

The City Manager is the chief administrative officer of the City. The City Manager assists the Mayor and City Council in prioritizing the strategic goals of the City. The City Manager ensures that the City's daily operations are performed effectively, efficiently, economically, and equitably, and delivered in a manner that meets the expectations of the City Council and our residents. City Manager Administration is responsible for management of all grants applied for and/or awarded Citywide.

ACCOMPLISHMENTS FY21-22

- Fully funded CIP and fiscally conservative budget presented to City Council
 - Successful recruitment of Development Services Director and Human Resources Director
 - Successful 50th Anniversary Celebration of the dedication of the London Bridge
 - London Bridge dynamic lighting and software installed and programmed to change colors for holidays and special events
 - \$50 million investment in infrastructure from ALLO Communications for high-speed internet, television, and phone services
 - Continued development of one team approach with the Executive Team and Employee Appreciation Committee
-



CITY MANAGER ADMINISTRATION

GOALS AND PERFORMANCE MEASURES | PERSONNEL

Goal: Great Community to Live, Work and Play

Objective: Fosters and attracts sustainable, diverse and economically sound business that promotes a higher quality of life

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Open communication with key organizations within the community			
Coordinate Monthly Manager Meetings with PED, CVB, LHUSD, Chamber of Commerce, Hospitality, and LH Marine Association.	10	8	10

Goal: Good Governance

Objective: Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Open communication with the public			
Respond to every citizen call or contact within 24 hours	98%	98%	98%
Monthly Coffee with the Mayor and City Manager Public Meetings	9	10	10

Objective: Provides timely, accurate and relevant information to stakeholders

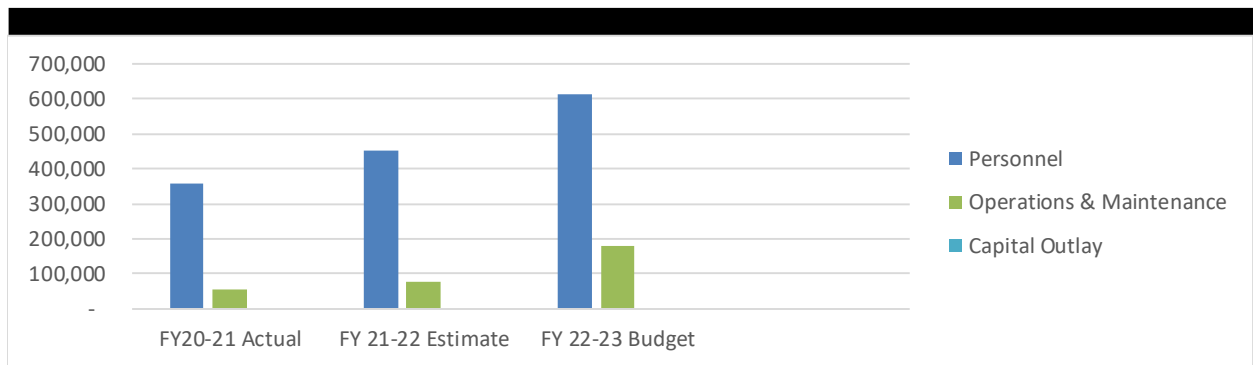
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Transparency: Provides public with timely and accurate info			
Current Press Releases on City events activities	120	130	100
Bi-Weekly KNTR Speakout Radio Shows	12	10	12

Administration	FY 20-21	FY 21-22	FY 22-23
Assistant to the City Manager	1	1	1
City Manager	1	1	1
Clerical Office Aide		0.5	0.5
Executive Assistant, Senior		1	1
Executive Management Assistant	1		
Administration Total Positions	3	3.5	3.5
Grants	FY 20-21	FY 21-22	FY 22-23
Grants Administrator		1	1
Grants Manager		1	1
Grants Total Positions	0	2	2
City Manager Administration Total Positions	3	5.5	5.5

CITY MANAGER ADMINISTRATION

DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 268,272	\$ 280,010	\$ 320,350	\$ 331,132	\$ 436,335
Benefits	92,414	120,234	132,621	131,362	176,936
Compensation	360,686	400,244	452,971	462,494	613,271
Operation & Maintenance					
Utilities	-	1,280	-	1,280	1,280
Services	46,479	11,274	49,151	80,074	145,074
Supplies	9,872	2,950	26,450	26,950	26,950
Other	-	66,000	-	-	5,000
Operation & Maintenance	56,351	81,504	75,601	108,304	178,304
Intercost	(71,298)	(71,298)	(76,115)	(76,115)	(95,092)
Total Expenditures	345,739	410,450	452,457	494,683	696,483



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Added Grants Manager position
Services	Moved lobbyist expense \$65k from General Gov't. to City Manager

COMMUNITY AFFAIRS

MISSION STATEMENT

To create and share content that educates and informs the citizens of Lake Havasu City.

DESCRIPTION

The use of web technology, video, and social media is used to provide fast, up-to-date, and accurate information; to provide the public with easy-to-use online services; and maximize transparency and citizen outreach.

ACCOMPLISHMENTS FY21-22

- Increased Community Engagement
 - 129 posts published related to job announcements, recruiting and volunteering: reaching 1992,481 people.
- Upgrades to the Council Chambers-audio operation system.
- Successfully migrated Havasu Water Savers website to the City website.
- Total social media followers increased:
 - Email subscribers increased by 18.6%
 - Reached over 1000 subscribers on YouTube
 - Over 129,000 videos were viewed on YouTube and Facebook
 - Reached 590,000 people through Facebook

HavasuNow app was downloaded 421 times.



COMMUNITY AFFAIRS

GOALS AND PERFORMANCE MEASURES | PERSONNEL

Goal: Good Governance

Objective: Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

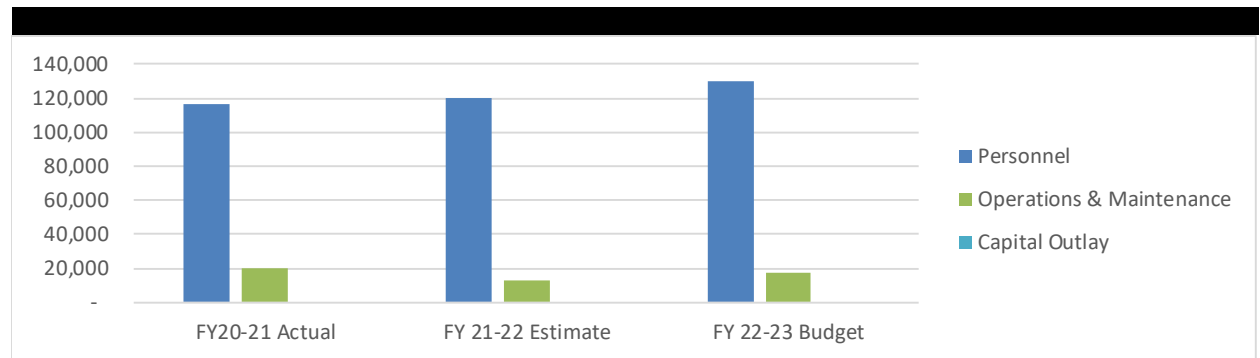
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide excellent customer service			
Emails/Questions/Feedback from Website	504	537	500
Social Media Comments/Messages	24,156	9,572	10,000
Havasunow Requests	346	354	350
Website Requests	355	305	280

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide communications for public viewing			
Record city meetings and other Channel 4 content	74	84	84
Social media outreach - Social Media Posts (Facebook Only)	621	420	600
Social media outreach - Total Engagement (likes, shares, retweets, etc.)	108,412	98,287	10,000
Maintain and expand city website - Website Views (Sessions)	559,142	478,579	500,000
Total website email subscribers	4,585	4,900	5,400

Position Title	FY 20-21	FY 21-22	FY 22-23
Digital Media Coordinator		1	1
Web Services/Media Coord.	1		
Total Positions	1	1	1

COMMUNITY AFFAIRS DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 80,159	\$ 82,790	\$ 82,110	\$ 82,495	\$ 89,530
Benefits	36,327	33,871	37,543	39,363	40,035
Compensation	116,486	116,661	119,653	121,858	129,565
Operation & Maintenance					
Services	10,002	15,610	10,025	13,110	14,536
Supplies	10,258	600	3,205	600	2,800
Other	-	3,300	-	-	-
Operation & Maintenance	20,260	19,510	13,230	13,710	17,336
Intercost	(23,149)	(23,149)	(23,049)	(23,049)	(24,973)
Total Expenditures	113,597	113,022	109,834	112,519	121,928



HUMAN RESOURCES

MISSION STATEMENT

Through strategic partnerships and collaboration, the Human Resources Department recruits, develops and retains a high performing and diverse workforce and fosters a healthy, safe, and productive work environment for employees, their families, departments, and the public in order to maximize individual and organizational potential and position Lake Havasu City as an employer of choice.

DESCRIPTION

The Human Resources Department is responsible for general human resources administration, classification/compensation, recruitment/retention, risk management, and employee benefits. The department directly and indirectly serves all City departments and their respective employees by administering and maintaining:

- Policies and practices consistent with federal, state, and local laws and fair and equitable human resources standards.
- Recruitment activities.
- Performance evaluation processes.
- Health Coverage Benefit programs.
- Liability and workers' compensation insurance including developing programs to protect the City's assets and managing claims and injuries.
- Grievance and discipline procedures.
- Employee development and training.
- Citizen claims and lawsuits.
- Incident reporting to identify trends and track damage to City assets.
- Programs dealing with safety, OSHA regulations, FLSA regulations, etc.

ACCOMPLISHMENTS FY21-22

- Successfully conducted market study and implemented compensation plan for unclassified positions
 - Successfully navigated the COVID pandemic and implemented a fully remote hiring process
 - Successfully negotiated renewal of health care benefits with Northwest Arizona Employee Benefit Trust (NAEBT)
 - Successfully implemented a revised automated performance evaluation system
 - Successfully upgraded Wellness Program to include expanded Virgin Pulse capabilities.
-

HUMAN RESOURCES

GOALS AND PERFORMANCE | PERSONNEL

Goal: Good Governance

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Review and provide active case management for Workers' Compensation and Leave Administration			
Workers' Compensation - Medical Only	22	22	20
Time Lost Claims	19	9	8

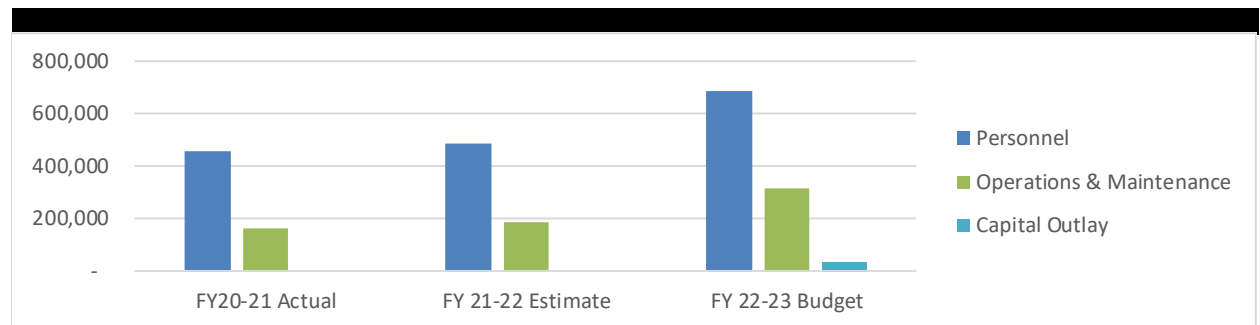
Objective: Attracts, develops, motivates and retains a high quality, engaged, productive and dedicated workforce focused on service excellence

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Review and improve recruitment process to ensure diverse pools of qualified applicants			
Number of Recruitments	103	105	112
Number of Applicants	1,500	3,460	3,800
Average days to fill competitive recruitments	58	59	45
Turnover	11.8%	10.0%	9.0%

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Assistant		2	1
Administrative Specialist I	3		
Administrative Technician	2		
Clerical Office Aide			0.5
Director of Human Resources		1	1
HR/Risk Manager	1		
Human Resources Administrator			2
Human Resources Generalist			2
Human Resources Specialist		2	
Risk Management Specialist		1	
Safety Coordinator			1
Total Positions	6	6	7.5

HUMAN RESOURCES DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 307,542	\$ 328,410	\$ 351,890	\$ 330,715	\$ 503,975
Benefits	148,963	165,754	133,769	157,217	180,470
Compensation	456,505	494,164	485,659	487,932	684,445
Operation & Maintenance					
Services	152,349	91,200	170,715	163,400	284,544
Supplies	3,643	4,000	3,400	3,800	4,050
Miscellaneous	6,873	25,000	10,000	30,000	25,000
Other	-	22,500	-	-	-
Operation & Maintenance	162,865	142,700	184,115	197,200	313,594
Non-Operating					
Capital Outlay	-	-	-	-	31,000
Non-Operating Expenditures	-	-	-	-	31,000
Intercost	(147,753)	(147,752)	(158,949)	(158,949)	(238,736)
Total Expenditures	471,617	489,112	510,825	526,183	790,303



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	HR Director and 1 New full-time position
Services	Professional services to implement additional system modules and additional funding for recruitment
Capital Outlay	1 new vehicle for new position

DEVELOPMENT SERVICES DEPARTMENT

MISSION STATEMENT

The mission of the Development Services Department is to proactively guide and assist in the orderly development of Lake Havasu City by providing quality land use planning, building plan review, building inspection, and code compliance services relative to applicable codes, regulations, and the 2016 General Plan.

DESCRIPTION

The Development Services Department provides consolidated development services and is comprised of three divisions: Building, Planning, and Code Enforcement. These divisions are responsible for the building permit process, planning and zoning project processing, and code compliance, as well as coordinating with all other City Departments on development projects.

ACCOMPLISHMENTS FY21-22

- Implemented the 2018 International Building Codes
 - Fully staffed in all divisions after filling the 2 new budgeted positions, as well as vacancies created by retirement of the Department Director and promotions of the Planner and Building Official.
 - Code Enforcement is on track to receive 836 new cases and close 834 cases in FY 21/22, closing an average of 76% within 45 days.
 - The most notable Planning and Zoning items were:
 - Review of Multiple Subdivisions:
 - Havasu Foothills
 - Havasu Life North and South
 - Havasu Riviera:
 - General Plan Minor Amendment:
 - Allow high-density residential near Victoria Farms Road
 - General Plan Minor Amendment and Zone Change:
 - Allow mixed-use development on a 12-acre property across from AZ State Windsor Park/Boat Launch
 - The Building Division performed plan review, building inspections, and/or issued Certificate of Occupancies for 12 commercial and sub-division projects.
-

DEVELOPMENT SERVICES DEPARTMENT PERSONNEL

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist I	1		
Administrative Specialist II		1	1
Building Inspector		3	3
Building Inspector II	2		
Building Official		1	1
Code Enforcement Officer			1
Code Enforcement Officer, Sr.			1
Code Enforcement Specialist	1	1	
Customer Service Specialist	3		
Development Specialist	1		
Director of Development Services	1	1	1
Division Manager	1		
Engineering Aide	0.8	0.8	
Engineering Tech Coordinator	1		
Executive Assistant		1	1
Management Specialist	1		
Permit Technician		3	3
Permit Technician Aide			0.7
Plan Review Aide	0.5	0.5	
Planner	1	1	1
Planning Division Manager		1	1
Plans Examiner I	2	3	3
Plans Examiner II	1	1	1
Zoning Administrator	1		
Total Positions	18.3	18.3	18.7

DEVELOPMENT SERVICES DEPARTMENT GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Supports a secure, healthy, and well-maintained community

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Code Enforcement - Promote and preserve the integrity and safety of the Community			
Provide prompt response time; respond to all complaints within 72 hours	98%	95%	90%*
Resolve cases in a timely manner; resolve cases within 45 days	76%	78%	85%
Obtain voluntary compliance; settle cases without requiring prosecution	99%	99%	99%

* Assuming 1 Code Enforcement Specialist on staff

Goal: Well-Planned, Sustainable Growth and Development

Objective: Creates development standards that promote high quality development and proactive infrastructure

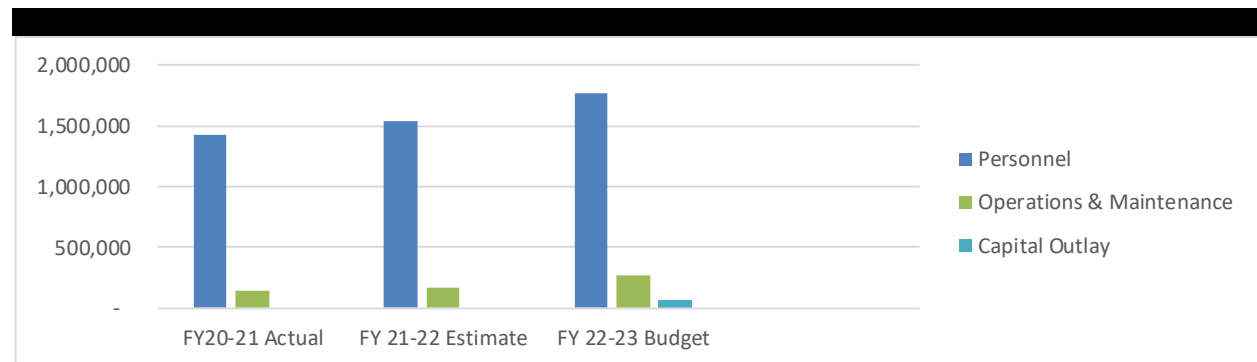
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide Timely processing of planning applications and planning permits			
Route all pre-application submittals seven days prior to pre-application meeting	95%	95%	95%
All pre-application meetings held within one week of submittal	99%	99%	99%
Inspect all requesting commercial projects for issuance of Certificate of Occupancy within two days of request	100%	100%	100%
Design review for compliance with approved site plan within two weeks of receipt	99%	99%	99%
Review residential plans within 30 business days (first review)	95%	95%	95%
Review commercial plans within 35 business days (first review)	95%	95%	95%
Review of grading, standard detail retaining walls, and established standard plans within 10 business days (first review)	93%	95%	95%

Objective: Engages in long-term comprehensive and land-use planning that strengthens partnerships and offers a community-driven vision

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintenance and updating the General Plan as necessary			
Number of major general plan amendments processed	0	0	1
Number of minor general plan amendments processed	1	2	1

DEVELOPMENT SERVICES DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 997,138	\$ 1,012,769	\$ 1,091,017	\$ 1,206,043	\$ 1,204,670
Benefits	432,851	461,287	448,135	511,009	561,545
Compensation	1,429,989	1,474,056	1,539,152	1,717,052	1,766,215
Operation & Maintenance					
Utilities	-	12,550	-	50	-
Services	124,708	99,068	141,178	138,363	246,253
Supplies	17,563	17,700	27,000	23,700	24,000
Miscellaneous	73	-	-	-	-
Other	-	114,471	-	-	1,500
Operation & Maintenance	142,344	243,789	168,178	162,113	271,753
Non-Operating					
Capital Outlay	-	-	-	-	72,000
Non-Operating Expenditures	-	-	-	-	72,000
Intercost	(89,249)	(89,250)	(106,080)	(106,080)	(132,342)
Total Expenditures	1,483,084	1,628,595	1,601,250	1,773,085	1,977,626



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Professional services to assist with implementation of new Land Management system
Capital Outlay	1 new vehicle for new position, 1 vehicle replacement

FIRE DEPARTMENT

MISSION STATEMENT

The Lake Havasu City Fire Department will safely protect life, property, and the environment by providing professional, efficient, and cost-effective service to those in need.

DESCRIPTION

The Lake Havasu City Fire Department is an all-hazard department, responsible for responding to and mitigating incidents involving fire, medical emergencies, hazardous materials, aircraft emergencies, technical, water and desert rescues. The Department consists of seven divisions, which include Fire Administration, Fire Operations, Fire Prevention/Community Risk Reduction, Support Services, Emergency Medical Service, Training, and Special Operations.

The Department operates six fire stations from which it deploys one Battalion Chief, five paramedic engine companies, one paramedic truck company, and one paramedic alternative response unit. The department also has specialized equipment consisting of two desert rescue units, two rescue units for technical rescue, fireboat, one unmanned aerial vehicle, hazardous material unit, and aircraft rescue and firefighting unit. Engine and Truck companies are staffed with a minimum of three personnel.

FIRE ADMINISTRATION

The Fire Administration Division is to provide the department with leadership and direction that is consistent with the City Council's goals and community expectations; support the success of our personnel by budgeting for training and development opportunities and state-of-the-art equipment; and maintain a safe community by improving the quality of life of all residents and visitors through innovative and progressive fire, rescue and emergency medical services.

Fire Administration's responsibilities include management of budget, payroll, procurement, grants, personnel actions, strategic planning, setting policies & procedures, and information technology management. Fire Administration also aims to maintain relationships and partnerships with other City departments, community groups, professional organizations, and other government entities in ways that lead to the best possible service delivery to our customers.

FIRE OPERATIONS

The Operations Division is responsible for the daily activities of all non-emergency/emergency response and incident mitigation for fires, medical emergencies, hazardous materials incidents, search and rescue, and other emergencies throughout the city. They are also responsible for developing pre-fire plans of target hazard occupancies, businesses and apartment complexes; participating in continuing education and skills training; maintaining their equipment and station; presenting public education messages at schools, community events, and station tours.

FIRE PREVENTION/COMMUNITY RISK REDUCTION

The Fire Prevention/Community Risk Reduction (CRR) Division's primary responsibilities are the enforcement of all applicable Arizona State and local fire codes and standards, fire investigations and public education. This is accomplished through the review/approval of building and facility plans, and inspection of completed work. This division also oversees business/commercial/school inspections, plan reviews, special events inspections, and handling of hazardous materials and substances. The Fire Prevention/CRR Division also provides public education to the community in various formats. Through community outreach and risk reduction efforts we strive to provide effective fire and life safety education to the community.

SUPPORT SERVICES

The Fire Support Services Division is responsible for budgeting, maintenance, and repair of all vehicles, tools/equipment, and department facilities. Also, for the procurement of all equipment, materials, and supplies for fire operations, emergency medical services, training and special operations.

EMERGENCY MEDICAL SERVICES

The Emergency Medical Services (EMS) Division is responsible to provide the highest quality of advanced life support pre-hospital care to the residents and visitors of Lake Havasu City. All EMS personnel operate under a medical director and are authorized to perform state-of-the-art advanced medical procedures in the field through a comprehensive medical protocol system. This is accomplished by equipping five engine companies, one truck, and one alternative response unit with advanced life support equipment and firefighter/paramedics 24 hours a day for our community. The EMS Coordinator ensures that all continuing education, meets the state mandated minimum requirements for all of the Emergency Medical Technicians and Paramedics on the Department. The EMS Coordinator is the department's liaison to the transport service and base hospital.

TRAINING

The Training Division is charged with ensuring that all members of the department meet established training guidelines, so the Department is capable of meeting any emergency response challenge, e.g., emergency medical services, fire suppression, technical rescue, hazardous materials, etc. The Training Division provides the support, oversight, and coordination of training plans, exercises, curriculum and delivery methods, by conducting regular exercises, live fire drills, and specialized training to ensure consistent and effective emergency services continue.

SPECIAL OPERATIONS

The Special Operations Division ensures that LHCFD's specialty teams maintain their certification and training levels. Special Operations has encompassed the following: technical rescue team, hazardous materials team, swat medics, fireboat/water rescue, unmanned aerial unit, aircraft rescue & firefighting, and community emergency response team (CERT).

The Lake Havasu City Community Emergency Response Team (CERT) is an all-volunteer organization that provides thousands of hours each year and whose members receive training to prepare them to assist in the event of a disaster.

These unsung heroes also provide assistance to the Fire Department at large emergencies and aid the Police Department during SWAT incidents. As a community service, CERT provides first aid stations for various special events throughout the year and manages the residential Lock Box (Knox) program.

FIRE DEPARTMENT

ACCOMPLISHMENTS FY21-22

FIRE ADMINISTRATION

- City Council approved a Memorandum of Understanding with the Lake Havasu Unified School District for the Fire Department to coordinate the Career Technical Education (CTE) Fire Service Program at the High School.
- Received Approval to Conduct an Analysis of the overall operations of the Fire Department and the feasibility of expanding the emergency medical service delivery model to include advanced life support 911 transport.
- Continuously monitoring data to improve operations and reduce firefighter risks through data driven decisions.
- Awarded multiple grants for CY 21- Total amount of \$537,300.00.

TRAINING

- Total of (6) members attended State Fire School for Fire Instructor I and II.
-



FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Note: Calendar year stats are used to consistently align with annual state and federal reporting.

Fire Operations Goal: Achieve prompt, yet safe emergency response times set by NFPA 1710 to prevent further harm to life, property, and the environment. Turnout Times: 90% of all fire and special operations responses turned out in less than 80 seconds. 90% of all EMS responses turned out in 60 seconds.

Objective: Monitor and track response times of all emergency incidents, while addressing factors that affect turnout time and travel time (i.e. traffic, time of day, and unit availability).

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Percentage of all fire responses turned out in 80 seconds or less	New	90%	90%
Percentage of all EMS responses turned out in 60 seconds or less	New	90%	90%
Average response time (min:sec)	5:48	5:36	5:30

Objective: Monitor and track containment of fires from the point of origin.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Percent of single family homes where fire is contained to the room of origin.	New	80%	80%
Percent of multi-family dwellings or multi-unit commercial structures where fire is contained to the unit of origin.	New	90%	90%

Fire Prevention/Community Risk Reduction Goal: In effort to reduce loss of lives and property, and to ensure business continuity, the department must provide efficient and effective fire prevention & public education to the community.

Objective: Perform inspections in a timely manner based on all state and local fire codes.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of Fire Inspections	2,954	2,240	2,500
Number of Permits Issued	958	502	725
Number of Business License Inspections	901	306	425

Objective: Review plans based on all state and local fire codes.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of plans reviewed: Single & Multi-Unit Residential	453	414	425
Number of plans reviewed: Commercial, Storage Units, School, and Others.	111	162	225

Objective: Perform fire investigations, inspections on hazardous materials (LPG tanks), and special events in a timely manner based on all state and local fire codes.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of Fire Investigation Hours	98	24	35
Number of LPG tank inspections	701	610	150
Special Events Inspections	37	88	95

Objective: Perform Public Education through Community Outreach Programs

FIRE DEPARTMENT GOALS AND PERFORMANCE MEASURES

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Public education classes	97	430	500
Public education students	1,562	8,372	9,775

Emergency Medical Services Goal: Provide high quality Emergency Medical Intervention utilizing medical industry standards to meet all state and base hospital treatment protocols.

Objective: Provide basic and advanced life support patient care.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of patients provided Basic Life Support Treatment	120	124	127
Number of patients provided Advanced Life Support Treatment	4,627	5,329	5,500
Number of times Lake Havasu City Paramedics continued patient care to	1,539	1,776	1,800
Number of Patients Transported by Lake Havasu City ARV Units	8	34	40

Objective: Ensure higher probability of return of spontaneous circulation in cardiac arrest patients through proper patient assessment, treatment, quality cardiopulmonary resuscitation, intravenous drug administration, and timely defibrillation when necessary.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Percent of time there is a return of spontaneous circulation on a patient in witnessed cardiac arrest where CCR is performed. National statistic for out of hospital rosc with bystander CPR is 45%	56%	58%	50%

Training Goal: To ensure all firefighters are proficient in all types of emergency operations in order to maintain a trained workforce that meets departmental and NFPA standards.

Objective: Provide the appropriate amount of training to all Fire Department personnel, per NFPA, ISO and OSHA standards and established Job Performance Requirements (JPR's)

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of hours for in-service training	2,893	9,775	10,000
Number of hours for mandatory trainings includes: EMS	4,916	3,750	4,000
Number of hours for Officer Development/Leadership	2,563	1,460	1,750
Number of hours for special operations training: Hazardous Materials, Technical Rescue, ARFF, Fire Boat & Water Rescue	1,767	1,400	1,475
Number of multi-company drill hours	0	550	600

FIRE DEPARTMENT

GOALS AND PERFORMANCE MEASURES | PERSONNEL

Support Services Goal: Fire Apparatus & Equipment: Provide adequate maintenance and certification of all Fire apparatus and equipment as part of an ongoing effort to achieve maximum effectiveness and lifespan of fleet resources.

Objective: Maintain the service schedule of all emergency apparatus in accordance with manufacturers recommendations.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of annual preventative maintenance checks on all fire department vehicles.	New	1	1
Average number of days a frontline apparatus is out of service due to mechanical problems.	New	14	30

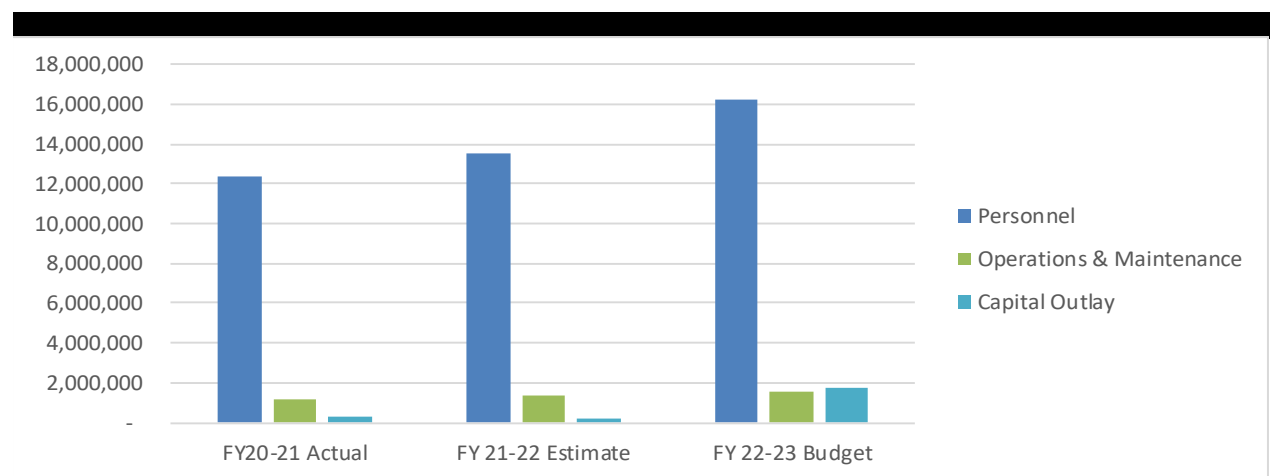
Objective: Perform NFPA required annual service test of all Engines and Truck Apparatus.

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Number of annual pumper service tests performed on engine companies.	New	8	8
Number of annual certification tests performed on truck companies.	New	3	3

Position Title	FY 20-21	FY 21-22	FY 22-23
7g CTE Instructor - Education Program			1
Administrative Specialist I	1	2	2
Administrative Technician	1		
Battalion Chief		5	5
Battalion Commander	5		
Clerical Office Aide	0.6	0.6	0.6
Deputy Fire Chief		2	2
Executive Assistance		1	
Fire Captain	6	6	6
Fire Captain/Paramedic	11	12	12
Fire Chief	1	1	1
Fire Division Chief	2		
Fire Engineer	6	6	6
Fire Engineer/Paramedic	12	13	13
Fire Inspector	1	1	1
Fire Inspector - 7g Program			1
Fire Prevention Officer	1	1	1
Firefighter	16	14	14
Firefighter/Paramedic *	19	19	30
Management Analyst			1
Management Specialist	2	1	1
Public Education Specialist	1	1	1
Service Aide	0.6	0.6	0.6
Total Positions	86.2	86.2	99.2
* 11 Positions contingent on receiving the SAFER Grant			

FIRE DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 7,132,436	\$ 6,999,815	\$ 7,530,415	\$ 7,824,749	\$ 8,506,033
Benefits	5,195,008	5,596,138	5,958,810	6,014,519	7,756,182
Compensation	12,327,444	12,595,953	13,489,225	13,839,268	16,262,215
Operation & Maintenance					
Utilities	95,817	90,000	123,900	94,000	126,000
Services	398,928	405,400	591,293	557,700	645,668
Supplies	686,224	475,125	605,417	696,365	772,317
Other	384	531,740	1,000	1,000	27,000
Operating Expenditures	1,181,353	1,502,265	1,321,610	1,349,065	1,570,985
Non-Operating					
Capital Outlay	259,460	-	245,605	1,404,216	1,717,378
Non-Operating Expenditures	259,460	-	245,605	1,404,216	1,717,378
Debt					
	287,593	291,058	291,058	291,057	291,059
Total Expenditures	14,055,850	14,389,276	15,347,498	16,883,606	19,841,637



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Add 2 part-time positions for Fire Inspector 7G Program, 1 one full-time position offset by elimination of 1 full-time position
Benefits	PSPRS increased from 57.58% to 69.33%, includes all tiers
Utilities	Water/Sewer increase
Other	FY23 includes unavailable set aside for fuel cost increases
Capital Outlay	Fire truck refurb

GENERAL GOVERNMENT NON-DEPARTMENTAL BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Labor Attrition	\$ -	\$ (501,000)	\$ -	\$ (543,800)	\$ (800,000)
Compensation	-	(501,000)	-	(543,800)	(800,000)
Operation & Maintenance					
Utilities	55,288	89,200	75,908	62,000	83,250
Services	1,165,786	750,787	855,758	940,594	842,782
Supplies	27,935	23,650	15,193	25,450	30,600
Miscellaneous	13,251	16,500	20,771	21,000	23,500
Outside Contracts	1,646,410	437,000	1,115,475	1,125,000	1,000,000
Other	-	16,500,333	-	13,528,306	8,000,000
Operation & Maintenance	2,908,670	17,817,470	2,083,105	15,702,350	9,980,132
Non-Operating					
Contingency Expenditures	318,280	1,000,000	239,500	1,000,000	1,000,000
Non-Operating Expenditures	318,280	1,000,000	239,500	1,000,000	1,000,000
Debt					
Intercost	95,270	-	937,915	918,373	-
Intercost	(52,729)	117,519	(88,091)	(72,103)	29,381
Total Expenditures	3,269,491	18,433,989	3,172,429	17,004,820	10,209,513

Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Labor Attrition	Adjustment for hardship in recruitment
Other	FY23 \$8M in unavailable set aside for potential grants
Debt	Courthouse paid off in FY22



MUNICIPAL COURT

MISSION STATEMENT

As the judicial branch of government, our mission is to administer fair and impartial justice. The Municipal Court is committed to providing efficient, accurate, and accessible services.

DESCRIPTION

The Lake Havasu City Municipal Court operates as the independent judicial branch of government established by the constitution of the State of Arizona under the direct supervision of the Arizona Supreme Court for Lake Havasu City.

The Lake Havasu City Municipal Court deconsolidated from the Consolidated Courts in September 2019. The Municipal Court is co-located with the Lake Havasu City Justice Court and Mohave County Superior Court. The Lake Havasu City Municipal Court handles cases that range from minor traffic violations to class one misdemeanors.

The Court provides two specialty courts: Youth Court and Veterans Treatment Court. The Youth and Veterans Treatment Courts have made significant and measurable differences in their participants' lives by assisting with treatment and peer support programs that promote sobriety, recovery, and stability. The Youth and Veterans Treatment Court has been proven to reduce recidivism among its participants, which has benefited the Lake Havasu City community and the criminal justice system.



MUNICIPAL COURT

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY21-22

- Lake Havasu City Courthouse
 - Conceptual design approved
 - Moving forward with Design and IT requirements
 - Implemented COVID-19 restrictions and the transition to resumption of Court Operations in accordance with Arizona Supreme Court Administrative Orders.
 - Utilized video conferencing for court hearings.
 - Opened alternative payment options.
 - Received National Criminal History Improvement Program (NCHIP) Grant
 - \$44,443 federal award for case processing
 - The project is designed to reduce the backlog of missing court dispositions that are accessible for criminal history inquiries at the state and national level, converting manual and non-automated records to electronic records, and capturing data on litigants convicted of child abuse and domestic violence offenses.
 - Established the Lake Havasu City Problem Solving Courts
 - Expand Specialty Courts
 - Lake Havasu City Youth Court
 - Lake Havasu City Veterans Treatment Court
-

Position Title	FY 20-21	FY 21-22	FY 22-23
Accounting Specialist	1		
Associate Magistrate	1	1	1.5
Case Management Clerk	4	4	5
City Magistrate	1	1	1
Civil Traffic Clerk	1	1	1
Clerical Office Aide	1	1	1.5
Compliance Clerk	1		
Counter Clerk	1	2	2
Court Operations Lead	1	1	1
Court Supervisor	1	1	1
Courtroom Clerk	1	1	1
Management Specialist		1	1
Specialty Court Lead	1	1	1
Total Positions	15	15	17

MUNICIPAL COURT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Supports the enforcement of laws and regulations in a fair, just and timely manner

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Continue to execute cases in a timely manner as required to use resources effectively in delivering desired outcomes			
Total Number of Open Court Cases	28,836	34,307	39,778
Total number of Closed Court cases	4,063	4,470	4,916
Average arraignment processing time w/in 60 days	82%	85%	90%

Objective: Supports a secure, healthy and well-maintained community

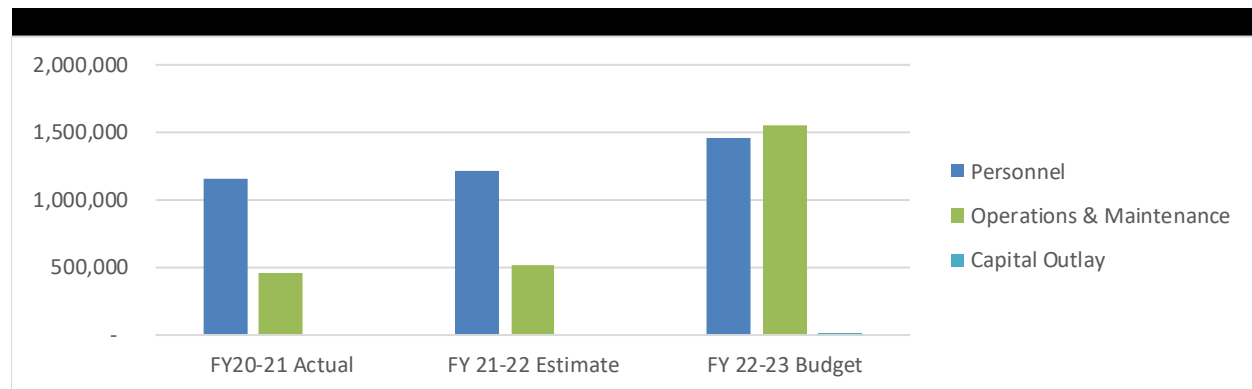
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide better customer service to all litigants entering the courthouse			
Number of payments made by mail or counter or phone payment line	12,153	12,518	12,893
Number of payments made online	10,227	12,344	13,578
Percentage of new hires receiving on-boarding training within 30 days of hire date	100%	100%	100%

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Offers programs to help prevent future criminal acts			
New Specialty Court programs	2	3	4
Number of Veterans Court cases	23	20	30
Number of Youth Court cases	39	20	30

MUNICIPAL COURT DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 830,299	\$ 885,429	\$ 874,307	\$ 921,250	\$ 1,056,925
Benefits	330,023	349,393	345,230	340,979	400,570
Compensation	1,160,322	1,234,822	1,219,537	1,262,229	1,457,495
Operation & Maintenance					
Utilities	13,955	18,400	29,668	30,000	30,018
Services	387,306	439,539	420,718	434,911	449,041
Supplies	11,391	22,000	18,875	524,341	276,635
Outside Contracts	44,134	35,000	47,112	47,112	49,157
Other	-	-	-	-	750,000
Operation & Maintenance	456,786	514,939	516,373	1,036,364	1,554,851
Non-Operating					
Capital Outlay	-	-	-	18,100	18,100
Non-Operating Expenditures	-	-	-	18,100	18,100
Total Expenditures	1,617,108	1,749,761	1,735,910	2,316,693	3,030,446



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	1 new full-time position
Supplies	Moved IT related services for new courthouse to IT budget
Other	FY23 includes unavailable set aside for new courthouse

PARKS & RECREATION DEPARTMENT

MISSION STATEMENT

To enrich the quality of life for Lake Havasu City residents and visitors by providing a variety of high-quality programs, facilities and parks that promote health and wellness, learning, and fun for all ages, cultures, and abilities.

DESCRIPTION

The Parks and Recreation Department consists of four divisions: Aquatics, Parks, Administration, and Recreation. The Parks and Recreation Department offices are located inside the Aquatic/Community Center. This is where you can register for offered activities and programs, reserve park ramadas, and facility meeting rooms.

The Aquatic side of the Aquatic/Community Center features an indoor wave and lap pool, a whirlpool, a therapy pool, an outdoor splash pad, slide and fun shore features. The Aquatic division is responsible for overseeing the pools, slide and splash pad which are used regularly during open swim, lap swim, exercise classes and swim lessons in addition to summer youth activities like the junior lifeguard program and summer swim league. The Community Center houses a variety of rooms both large and small, which are available for use in a multitude of ways. Room offerings range from a full commercial kitchen, four meeting rooms, to a gym capable of seating 1,000 people.

The Recreation division oversees a variety of activities and programs which include the after-school program, seasonal camps, sports, and events with schools, clubs and outside organizations as well as several community events throughout the year.

Our Parks division maintains 17 parks throughout the city each with family-friendly amenities. These amenities include play structures, water features, outdoor pickleball and bocce ball courts, and horseshoe pits. Three of the parks have reservable ramadas. Throughout these parks, 15 lit multi-use fields are used by both adult and youth leagues for baseball, football, soccer and softball. The Patrick Tinnell Memorial Sports complex is a 40,000 square foot lakefront multi-use skate park located in Rotary Community Park. The Site Six launch ramp, located on the island, is the only free public launch ramp within Lake Havasu City. It offers courtesy docks as well as a popular fishing pier and fish cleaning station. The Parks division maintains three dog parks located at Avalon Park, London Bridge Beach, and S.A.R.A. Park. These dog parks allow owners and dogs to socialize while enjoying the outdoors.

PARKS & RECREATION

ACCOMPLISHMENTS | PERSONNEL

ACCOMPLISHMENTS FY21-22

- Installation of a new scoreboard at the island football field
- Creation of new birthday party area at the Aquatic Center
- Installation of additional light at Cypress Park
- Rebuilt fishing pier tie down system
- Built 8 new pickleball courts and added additional sidewalks and fence slats

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Assistant		1	1
Administrative Specialist I	2	1	1
Administrative Specialist II		1	1
Administrative Supervisor	1	1	1
Administrative Technician	1		
Aquatics Supervisor	1	1	1
Bartender		0.2	0.2
Cashier	3.3	2	2
Director of Parks and Recreation	1	1	1
Exercise Instructor	0.7	0.7	
Field Supervisor	3	3	3
Fitness Instructor			1.2
Laborer	5.4	8.3	7.2
Lead Lifeguard			2
Lifeguard			7
Lifeguard Apprentice	0.4	0.4	0.6
Lifeguard I	3	3	
Lifeguard II	3.8	3.8	
Lifeguard III	2.2	2.2	
Maintenance Lead	7	7	7
Maintenance Specialist	6	6	6
Maintenance Technician	9	10	10
Parks Maintenance Superintendent		1	1
Program Coordinator	3	3	3
Program Instructor	0.5	0.5	
Recreation Aide			16
Recreation Leader			9.2
Recreation Leader I	7.8	7.8	
Recreation Leader II	7.7	7.7	
Recreation Leader III	7.5	7.5	
Recreation Leader IV	1.4	1.4	
Service Aide	0.4	0.4	
Total Positions	78.1	81.9	81.4

PARKS & RECREATION

GOALS AND PERFORMANCE MEASURES

Goal: Great Community to Live, Work and Play

Objective: Offers and supports a variety of recreational programs and activities that promote a healthy and active lifestyle

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Offer a variety of exercise and enrichment programs for all ages			
Number of Community Center rentals	927	1,236	1,300
Number of sport program registered participants	680	531	550
Number of open gym session participants	4,275	4,400	4,400
Number of exercise class participants	11,219	14,000	14,000
Number of lap swim session participants	3,030	3,500	3,500
Number of open swim session participants	8,313	12,000	12,000
Number of swim lesson participants	550	660	660
Hours of private pool rental	571	630	630

Objective: Engages the community in events and activities that promote recreation, culture, education and social interaction

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide special events that give families, residents, and visitors an opportunity to participate in a variety of activities			
Number of special events conducted	0	4	4
Number of special events assisted	0	3	3

Objective: Supports educational opportunities for life-long learning and workforce development

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Offer affordable after school program (ASP) and summer camp child care to help working parents			
Average after school program daily attendance	240	300	300
Average number of households in ASP	287	309	309
Average number of households per session receiving assistance	31	59	60
Average summer camp daily attendance	110	230	230

PARKS & RECREATION

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Enhances the quality, life and safety of municipal infrastructure and facilities

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Utilize cost effective procedures in maintaining and repairing the facilities for safe use			
Annual cost per acre Parks Maintenance Measured. (951 Acres Not including ROW Landscape)	\$3,380	\$4,099	\$4,800

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide safe, clean, and aesthetically pleasing parks, rights-of-way, and municipal landscapes for citizens and visitors in Lake Havasu City			
Monthly playground inspections are 100% completed; and grade B or better.	90%	90%	90%
Monthly sports field inspections are 75% completed and grade C or better.	90%	90%	90%

Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

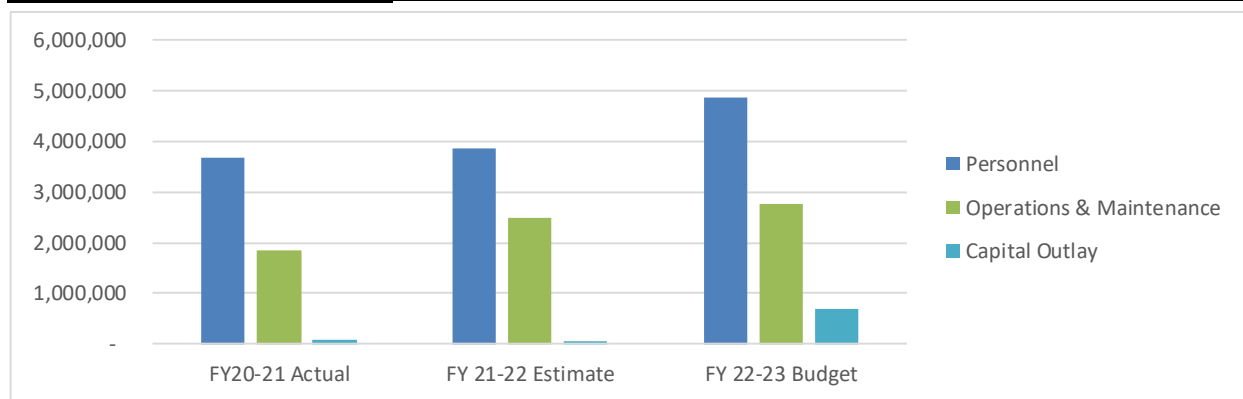
Objective: Preserves, protects and conserves natural resources and the environment

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintain and develop irrigation systems to deliver optimum water to each plant type at the lowest cost with maximum resource conservation			
Annually increase percent of system on updated Motorola controllers with goal of 100% in 2025.	87%	85%	86%
Record and analyze annual water usage (per 1,000 cubic feet) through regular water audits with goal of 70% efficiency and completing 2 water audits per quarter.	0%	38%	100%



PARKS & RECREATION DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 2,650,291	\$ 3,010,972	\$ 2,766,302	\$ 3,238,394	\$ 3,566,370
Benefits	1,026,811	1,118,446	1,091,859	1,241,983	1,310,295
Compensation	3,677,102	4,129,418	3,858,161	4,480,377	4,876,665
Operation & Maintenance					
Utilities	1,125,686	1,370,260	1,533,090	1,369,200	1,764,200
Services	259,034	348,498	339,442	355,190	317,507
Supplies	446,178	559,569	543,424	567,674	572,374
Miscellaneous	349	3,600	3,200	3,100	3,100
Outside Contracts	29,433	84,610	66,025	80,025	87,000
Other	-	86,000	-	-	7,000
Operation & Maintenance	1,860,680	2,452,537	2,485,181	2,375,189	2,751,181
Intercost	(51,399)	-	(51,400)	(51,400)	(51,400)
Non-Operating					
Capital Outlay	84,423	150,000	33,750	387,000	687,000
Non-Operating Expenditures	84,423	150,000	33,750	387,000	687,000
Total Expenditures	5,570,806	6,731,955	6,325,692	7,191,166	8,263,446



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Part-time wage increases
Utilities	Water/Sewer increase
Capital Outlay	2 Mower replacements and 5 vehicle replacements

POLICE DEPARTMENT

MISSION STATEMENT

Ensure a safe and secure community with the vision of being recognized as a leader in the law enforcement profession.

DESCRIPTION

The Lake Havasu City Police Department provides a wide range of public safety services to the community. Services include the preservation of public order, emergency police services, and a prompt response to citizen calls for service. Members of the department are focused on the delivery of high-quality police service while maintaining concern for the quality of life for those who reside in our community. Police employees work to suppress criminal activity and the fear of crime through proactive crime prevention programs and the relentless pursuit of the criminal element.

The Lake Havasu City Police Department is committed to the concept of Community Oriented Policing and has incorporated this concept into every facet of operation. Community Oriented Policing has many varied definitions but is generally considered a philosophy that promotes proactive community partnerships to address the root cause of crime and fear as well as other community and police problems. Community policing is the responsibility of every Police Department employee. Included are Neighborhood Watch Programs, Senior Citizen Crime Prevention Programs, Youth Programs, Citizens Police Academy, Sexual Offender Website Notifications, and Volunteer Programs.

ACCOMPLISHMENTS FY21-22

- A grant was secured for the implementation and first year subscription of Justice Web Interface (JWI) in the Dispatch Center in the prior fiscal year. This year the implementation is complete and working successfully. This program allows for a more streamlined warrant process, from the time a warrant is issued by the court to until the warrant is served. The court is able to place the warrant into the JWI system and send it automatically to dispatch, where the warrant is entered directly from JWI to ACIC/NCIC, eliminating the need for manually entry.
- An assessment was completed on the aging police department facility that identified key areas that need attention such as the HVAC system, plumbing, and roofing. Grant funding is being sought to assist in this endeavor.
- The team was able to add 6 new groups to the Neighborhood Watch Program, train 2 additional officers to instruct the N.O.V.A. program in our schools, worked with the schools on updating safety plans, secured a grant award from GOHS for the purchase of a new vehicle for the Traffic Unit which went into service December 2021. Barricades were purchased to be used during City special events that came about due to a grant award from DOHS. SLIF monies have been awarded allowing the PD to purchase a new boat and replace two motors on a second boat.

POLICE DEPARTMENT

ACCOMPLISHMENTS FY21-22 (Continued)

- Our scheduled radio upgrade, included in our 10-year contract with Motorola, was successful in upgrading all of the key hardware components as well as software updates.
 - PRI Management Group was contracted to conduct an independent assessment of the department's records management operations to evaluate current business processes in order to identify opportunities for efficiency gains, improved workflows, appropriate staffing levels, and better utilization of existing resources. Recommended changes to workflows, operational approaches, and modernizing records keeping and case management were part of the assessment as well as a customized records operations procedure manual. This assessment will assist with ensuring the timely production and management of departmental records in compliance with legal requirements and industry best-practice.
-



POLICE DEPARTMENT PERSONNEL

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist I	1	1	1.7
Administrative Specialist II	2	1	1
Administrative Technician	3		
Animal Control Officer	2	3	3
Background Investigator	0.7	0.7	0.7
Clerical Office Aide	3.5	3.5	
Communications Supervisor	1		
Crime Scene Specialist		1	1
Crime Scene Technician	1		
Detention Officer	9	8	10.4
Detention Supervisor	1	1	1
Executive Assistant		1	1
Management Analyst		1	1
Management Specialist	1		
Police Captain	2	2	2
Police Chief	1	1	1
Police Lieutenant	4	4	4
Police Officer	51	62	65
Police Officer, Senior	11		
Police Project Analyst	0.7	0.7	
Police Sergeant	11	11	11
Police Service Assistant	3.6	3.6	
Police Service Technician	1	1	1
Police Support Services Manager		1	1
Property/Evidence Technician	1	1	1.7
Public Safety Dispatch Supervisor	1	1	2
Public Safety Dispatcher	13	15	14
Records Clerk		3	6.4
Records Supervisor	1	1	1
Total Positions	126.5	128.5	130.9

POLICE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Provides services, supplies and equipment to reduce harm and save lives and property within and around the community

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Monitor the computer aided dispatch response time data for Priority 1 (Emergency) calls			
Average time call received until dispatched (min:sec)	2:01	1:59	1:58
Average time officer dispatched until on scene (min:sec)	8:09	8:01	7:53

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Perform background investigations on City employees and volunteers, and peddlers requesting to sell door-to door and vendors requesting to conduct business at recreation events within the community.			
Number of City employee and volunteer background investigations conducted	449	510	532
Number of Peddler Permit and vendor background investigations conducted	7	20	30

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Market continued growth and improvements for the Neighborhood Watch Program			
Number of neighborhood groups	91	94	100
Number of members	690	697	740

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide animal control services to ensure animal health and protection of the citizens; reduce the number of animals impounded by increasing licensing of pets			
Number of calls for service	1,949	2,300	2,500
Number of animal licenses issued or renewed	4,193	4,300	4,900
Number of animals impounded	346	325	350
Number of animals returned to owner, not requiring impound	32	75	100

POLICE DEPARTMENT

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community (Continued)

Objective: Prevents crime and supports the prevention of crime

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintain constant vigilance towards the apprehension of serious criminal offenders; reduce crime by supporting the exchange of intelligence information, proper crime scene investigations, and sound investigative practices			
Number of Part I offenses reported*	828	968	978
Number of Part I offenses cleared	236	243	250
Percent of Part I reported offenses cleared**	29%	25%	26%

*Excludes Unfounded

**Cases reported and cleared may cross fiscal years

Objective: Supports the enforcement of laws and regulations in a fair, just and timely manner

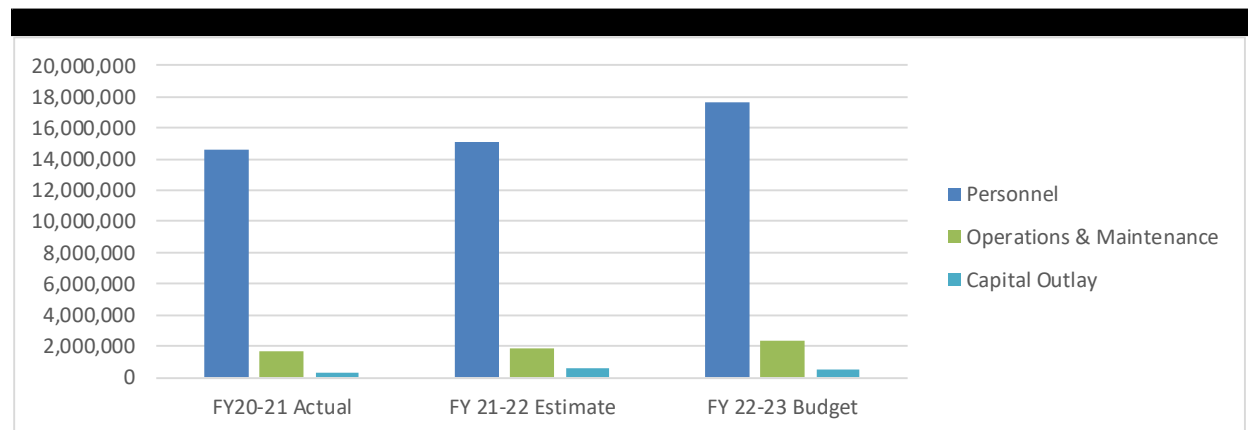
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide safe streets with traffic enforcement as a means to reduce traffic accidents			
Accident ratio per 1,000 population	19.9	20.3	20.7
Total Accidents Reported	1,135	1,169	1,204
Traffic Enforcement Activity - Number of Traffic Stops	9,374	10,062	10,565
Total hours dedicated to traffic enforcement	1,692	1,730	1,817

Objective: Provides a visible and approachable public safety presence which supports proactive prevention measures and education

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Continually educate the community through various means including Community Oriented Policing			
Number of 5th, 7th and 9th grade students provided NOVA Program Instruction (Nurturing, Opportunities, Values, Accountability)	1,245	1,292	1,344
Total users of the Police Mobile App (launched November 2016)	4,943	5,251	5,514

POLICE DEPARTMENT DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 8,723,958	\$ 8,528,776	\$ 9,112,743	\$ 9,535,531	\$ 9,902,815
Benefits	5,886,956	5,885,809	5,939,617	6,422,474	7,731,395
Compensation	14,610,914	14,414,585	15,052,360	15,958,005	17,634,210
Operation & Maintenance					
Utilities	152,817	158,216	188,044	171,366	201,766
Services	549,977	513,475	571,853	573,284	521,708
Supplies	432,051	555,656	482,165	635,642	955,331
Other	5,081	248,300	2,000	2,800	22,800
Outside Contracts	501,384	709,000	620,000	690,000	690,000
Operation & Maintenance	1,641,310	2,184,647	1,864,062	2,073,092	2,391,605
Non-Operating					
Capital Outlay	294,198	342,123	585,623	830,747	525,184
Non-Operating Expenditures	294,198	342,123	585,623	830,747	525,184
Debt					
	462,760	462,761	464,749	464,749	232,374
Total Expenditures	17,009,182	17,404,116	17,966,794	19,326,593	20,783,373



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	7 new full-times positions with partial offset by 1 full-time and 5 part-time
Benefits	PSPRS increased from 63.53% to 70.59%, includes all tiers
Utilities	Water/Sewer increase
Supplies	Additional public safety supplies (one-time) with offsetting revenues
Other	FY23 includes unavailable set aside for fuel cost increases

PUBLIC WORKS - GENERAL FUND

MISSION STATEMENT

ADMINISTRATION

To coordinate and manage the effort to preserve and improve the quality of life, health, welfare and safety of the citizens of Lake Havasu City through the efforts of the Public Works Department Divisions and Areas (Water, Wastewater, Airport, Engineering, Transit, Maintenance Services (Facilities, Vehicles and Equipment and Streets Maintenance)).

ENGINEERING

The Engineering Division provides technical and professional engineering services and support to Lake Havasu City's citizens and government. Primary duties include the implementation of the City's extensive Capital Improvement Plan. Responsibilities include the administration and implementation of the policies and procedures of the department through the direction of the Public Works Director.

TRANSIT

To provide and deliver a safe, innovative, professional, and accessible public transportation to Lake Havasu City's residents and visitors while maintaining the integrity of a distinctive Arizona waterfront community.

FACILITIES MAINTENANCE

To enhance the community by managing our assets safely with long term stewardship in mind, we will improve their appeal and provide future generations with the necessary infrastructure to enjoy our community.

VEHICLE MAINTENANCE

Manage, maintain and repair the City's fleet of vehicles and equipment in a safe, efficient, and effective manner, while meeting the needs of the departments in fulfilling their core missions.

PUBLIC WORKS - GENERAL FUND

DESCRIPTION

ADMINISTRATION

Public Works Administrations oversees the Department which is comprised of four divisions: Engineering, Maintenance Services (Streets, Building and Grounds, and Vehicle Maintenance), Wastewater, Water and three sections: Administration, Airport, and Transit.

ENGINEERING

To provide safe and efficient public streets, storm drainage, sanitary sewer, high quality drinking water, and public transportation services. This is accomplished through cost effective planning, design, and construction of physical assets.

TRANSIT

Operating under the Public Works Department the Transit Division provides a multi-tier public transit service to the community through various forms of service delivery options. Fixed route, microtransit, and complementary paratransit services. These services are intended to meet the expectations of the general public who will use the public transit system. Transit services will operate Monday through Friday with varying hours for each service type.

FACILITIES MAINTENANCE

Facility Maintenance provides daily maintenance for all of the city buildings. This includes recreational buildings, City Hall, Police Department, Fire Stations, Operations buildings, other City buildings, non-HURF related special projects and events.

VEHICLE MAINTENANCE

The Vehicle Maintenance Section is responsible for purchasing and disposal, providing preventative maintenance, emergency repairs, and administrative services (including Fleet Management) for all of the City's vehicles and equipment.

PUBLIC WORKS - GENERAL FUND

ACCOMPLISHMENTS FY21-22

ADMINISTRATION

- Coordinated and executed multi-departmental citywide contracts.
- Continued APWA certification process.
- Implemented new pathways for certification in the utilities.
- Submitted a FY22 Congressionally directed spending request for the LHC Police Station and Jail Refurbishment.

ENGINEERING

- Installation of grade control structures and CSA, to provide stabilization improvements along the Havasupai Wash between SR 95 and Aviation Drive.
- Replaced existing Tank N-2A-07, an existing 1.0 Million Gallon (MG) tank, with a new 1.5 MG tank to allow for increased storage capacity as the City's population continues to grow.
- Replaced and rehabilitated existing pavement on McCulloch Boulevard between Acoma Boulevard and Smoketree Avenue.
- Design & Installation of two new emergency generators and automatic transfer switches for Well #2 and Well #9 in the Central Well Field to provide for reliable water pumping capacity during power outages.
- Reconstruction of the full length (8,000') of LHC's Airport Taxiway Alpha and each of its connector taxiways. The geometry of the connector taxiways was modified to meet FAA design standards which required extensive modifications to the configuration of the taxiways and their associated edge lighting and guidance sign systems.

TRANSIT

- Utilizing funding from 5307 FTA apportionments the Transit Division purchased a multi-tier dispatch solution platform from RouteMatch by UBER in June 2021. This transit designed platform will provide Lake Havasu City Transit the technology needed to operate an innovative model of a public transit system that can scale to the changes of the public transit riders' needs once identified
- In May 2021 Havasu Mobility began its transition to the new complementary paratransit service named Flex. To assist with the transition period during the eight-week phase to the new Flex service no fares were charged to ride, thus providing new and former Havasu Mobility riders an opportunity to explore how Flex service operates. The eight-week transition plan to sample Flex service was a success leaving Havasu Mobility to cease operations and Flex service to officially begin in July 2021.
- September 13th, 2021, Direct service launched a pilot with limited hours for a few weeks and then shortly after scaled to 12-hour days Monday through Friday. This microtransit service is a hybrid version of a dial-a-ride system but now utilizing a technology platform to hail a ride in real time leaving the rider to manage their own transportation requests

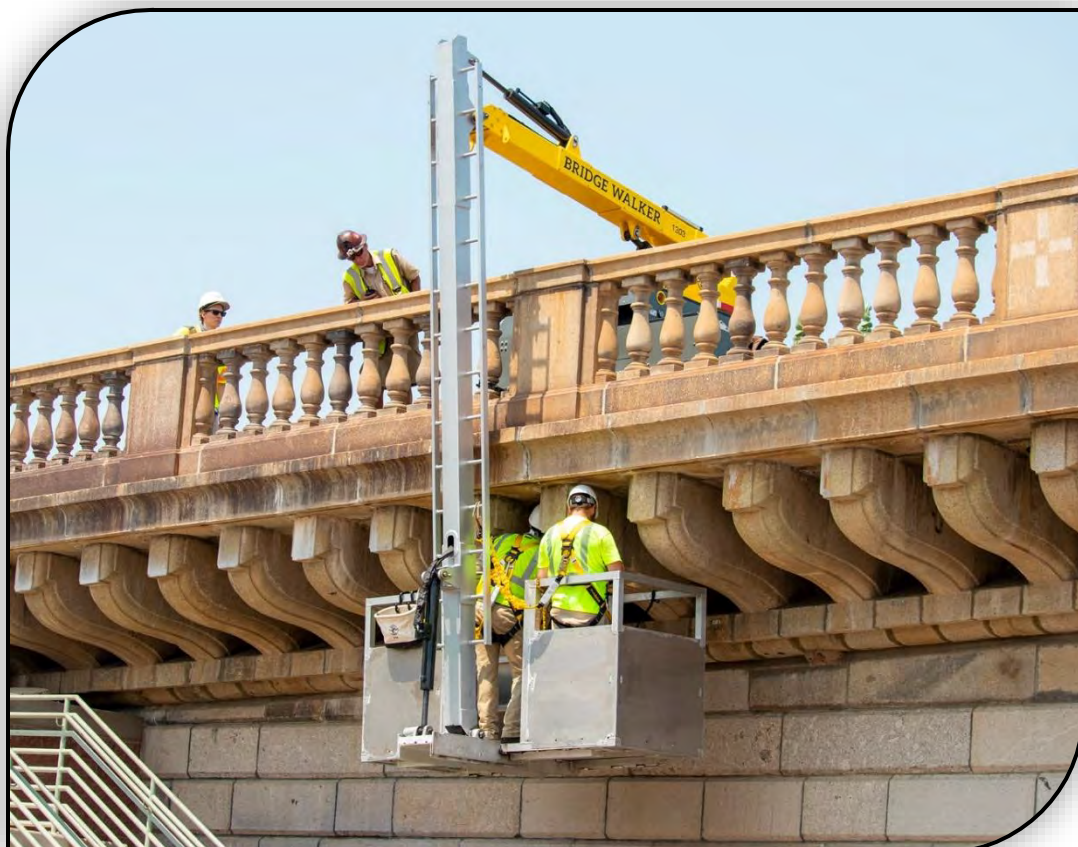
- Transit accepted delivery of three 2020 Dodge Promaster ADA vans in the fall. These three vans are utilized daily for Flex and Direct service
- The second Arboc low floor bus was ordered in October 2021 with an estimated delivery date of April 2022. This will be the backup bus for the circulator (Gray Route) and the Express to the Shops routes on THE BRIDGE fixed route service platform.

FACILITIES MAINTENANCE

- London Bridge -Relighting Project
- City Hall -Lobby Renovation / Remodeled
- P.D.- transformed Shooting Range into Gym and installed new Emergency Generator and Automatic Transfer Switch
- Fire #2 -Added office to front lobby added server room for IT
- Public Works Maintenance Facility -New flooring North side of building

VEHICLE MAINTENANCE

- Technicians anticipate completing 1500 work orders with 83% completed within 5 days
- Completed annual vehicle lift, bucket truck and crane certifications
- Ordered twelve (12) new vehicles and equipment
- Auctioning off 10 retired, replaced vehicles and equipment
- Completed facility floor cleanup and reorganization to utilize space



PUBLIC WORKS GENERAL FUND PERSONNEL

Administration	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist II	1		
Capital Asset Coordinator	1		
Director of Public Works	1	1	1
Management Analyst		1	1
Management Specialist	1		
Transp. & Maint. Superintendent	1	1	1
Administration Total Positions	5	3	3
Engineering	FY 20-21	FY 21-22	FY 22-23
Assistant City Engineer	1	1	1
Capital Asset Administrator		1	1
Civil Engineer		1	1
Engineering Tech/Coordinator	1	2	2
Project Manager	3	3	3
Engineering Total Positions	5	8	8
Transit	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist II		1	
Dispatcher		1	1
Mobility Prg Driver/Dispatch	4.4	5.4	6
Mobility Program Supervisor	1		
Transit Manager		1	1
Transit Specialist			1
Transit Total Positions	5.4	8.4	9
Facilities Maintenance	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist II		1	1
Custodian	3	2	2
Field Supervisor	2	1	1
Laborer	2.9	2.9	2.9
Maintenance Lead	4	4	4
Maintenance Specialist	11	11	11
Maintenance Supervisor	1	2	2
Maintenance Technician	3	3	4
Management Specialist	1		
Transportation Aide	0.8	0.8	0.8
Transportation Specialist	3	3	3
Facilities Maintenance Total Positions	31.7	30.7	31.7
Vehicle Maintenance	FY 20-21	FY 21-22	FY 22-23
Administrative Assistant		1	1
Administrative Technician	1		
Equipment Mechanic I	4	4	4
Equipment Mechanic II	3	4	4
Fleet Maintenance Supervisor		1	1
Laborer	0.5	0.5	0.5
Maintenance Supervisor	1		
Vehicle Maintenance Total Positions	9.5	10.5	10.5
Public Works - General Fund Total Positions	56.6	60.6	62.2



PUBLIC WORKS - GENERAL FUND
GOALS AND PERFORMANCE MEASURES - TRANSIT

Goal: Is to deliver a level of public transit service that meets or exceeds expectations of the community.

Objective: Deliver a multi-service type public transit system that is able to meet the unique needs of Lake Havasu City's growing community

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide a safe, reliable public transportation service to our community			
Number of trips provided Flex/Havasu Mobility	3,841	2,600	2,600
Number of trips provided Direct	0	5,000	10,000
Number of riders Flex/Havasu Mobility	2,112	2,600	2,600
Number of riders Direct	0	6,200	11,200
Number of riders The Bridge	0	300	9,000
Fleet Miles driven provided Flex/Havasu Mobility	27,557	18,000	18,000
Fleet Miles driven provided Direct	0	38,000	38,000
Fleet Miles Driven provided The Bridge	0	2,500	10,660
First Aid/CPR Training	2	14	5
Defensive Driver Training-Certification ADOT	7	15	15
PASS ADA-Certification ADOT	7	15	15
Service Time Average (Maintain on-time service above the	100%	100%	100%

Flex started operations July 1, 2021, Direct started Operations on September 13, 2021.

PUBLIC WORKS - GENERAL FUND

GOALS AND PERFORMANCE MEASURES - FACILITIES MAINTENANCE

Goal: Safe and Secure Community

Objective: Enhances the quality, life and safety of municipal infrastructure and facilities

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Utilize cost effective procedures in maintaining and repairing the facilities for safe use			
Annual cost per square foot of facility maintenance measured. (275,556 Sq Ft Facilities)	\$3.75	\$3.80	\$4.10
Category A Facility work orders completed within 1 day	80%	80%	90%
Category B Facility work orders completed within 5 working days (95%).	90%	90%	100%

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Asset Management Plans in place for 75% of facilities.	50%	50%	50%

PUBLIC WORKS – GENERAL FUND

GOALS AND PERFORMANCE MEASURES – VEHICLE MAINTENANCE

Goal: Reliable Infrastructure and Effective Mobility

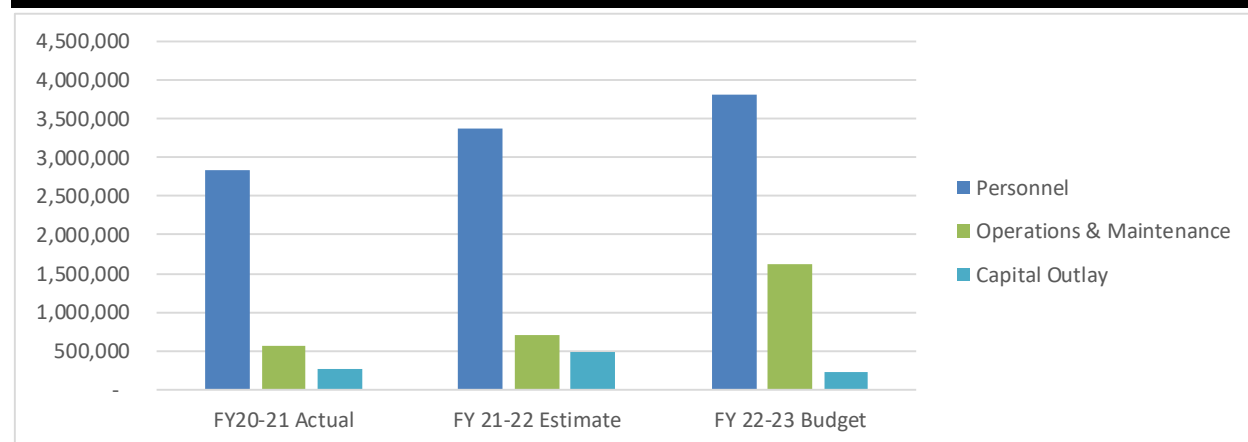
Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide vehicle maintenance service and fleet management for Lake Havasu City in the most efficient and effective manner possible			
Repair vehicles within five days of work order being opened	77%	80%	83%
Preventative maintenance completed on time, within one month due	73%	77%	80%
Vehicle and equipment items available for use (%)	96%	97%	97%
Preventative maintenance versus repair	37%	39%	45%
Asset Management Implementation and Maintenance	85%	85%	85%

PUBLIC WORKS - GENERAL FUND

DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 1,937,975	\$ 2,582,564	\$ 2,346,088	\$ 2,443,961	\$ 2,607,870
Benefits	889,613	1,237,942	1,031,269	1,100,990	1,203,586
Compensation	2,827,588	3,820,506	3,377,357	3,544,951	3,811,456
Operation & Maintenance					
Utilities	65,342	92,048	94,141	74,341	98,791
Services	100,695	176,126	238,745	334,279	681,188
Supplies	345,611	115,081	328,292	343,003	756,647
Other	-	2,454,937	-	-	35,500
Outside Contracts	51,728	100,000	50,000	50,000	50,000
Operation & Maintenance	563,376	2,938,192	711,178	801,623	1,622,126
Non-Operating					
Capital Outlay	271,344	-	493,500	528,500	220,000
Non-Operating Expenditures	271,344	-	493,500	528,500	220,000
Intercost	(1,194,044)	(1,405,558)	(1,888,600)	(1,888,600)	(2,014,534)
Total Expenditures	2,468,264	5,353,140	2,693,435	2,986,474	3,639,048



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Services	Move building and ground services from individual department budgets to Facilities Maintenance, added city parking lot maintenance program and Airport pavement maintenance program
Supplies	Move building and ground supplies from individual department budgets to Facilities Maintenance, added city parking lot maintenance program and Airport pavement maintenance program

PUBLIC WORKS

AIRPORT

MISSION STATEMENT

Our mission is to provide safe and efficient aviation facilities for the citizens, businesses, and visitors of Lake Havasu City. To facilitate regional economic development by providing a modern and efficiently operated aviation facility. To consider all available funding sources to aid in making the airport as self-sustaining as possible. To maintain and develop the airport in an environmentally sound manner, as a vital part of the local, state and national economy.

DESCRIPTION

The Airport Division is responsible for customer-friendly administration, maintenance, planning, development, public outreach, and monitoring flight operations at a medium-sized commercial/ general aviation airfield facility. Two commercial freight carriers, one rental car agency, two multi-service fixed-base operators, and various specialty fixed-based operators are based here. The airport is a primary gateway to the City and is open to the flying public, freight carrier operators and corporations 24 hours a day, 7 days a week, 365 days a year.

ACCOMPLISHMENTS FY21-22

- New gate card system implemented to create a more secure airport.
 - We have a fully funded ARFF (Aircraft Rescue and Fire Fighting) program now.
 - Secured Grant Funding for several needed rehabilitation projects and COVID Relief, with only \$50K in City matching funds.
 - Completed the second year of compliant hangar inspections to identify hangars that are being utilized for storage of non-aeronautical items. By doing these inspections, we have freed up hangars for aircraft, which is what is the highest demand here, as well as it has brought us up to compliance with the FAA rules of aeronautical uses at a federally funded airport.
 - Started and completed the rehabilitation of Taxiway A.
-

PUBLIC WORKS AIRPORT

GOALS AND PERFORMANCE MEASURES

Goal: Reliable Infrastructure and Effective Mobility

Objective: Provides a safe transportation network, enhances traffic flow and offers safe mobility to aeronautical users and general public

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintain safety and security of facility			
Conduct daily airfield inspections toward Part 139 standards	261	261	261
Conduct emergency safety repairs within 24-48 hours	20	20-30	20-30
Take corrective action for deficiencies within 14 days of notification	20	24	24

Goal: Well-Planned, Sustainable Growth and Development

Objective: Invests, manages, operates, and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Events held at Airport			
Number of events	1	2	3
Provides customer service to Fixed Based Operator's (FBO's) and private individuals			
Number of FBO's	2	2	2
Meets with FAA/ADOT to develop CIP plan and maximize grant opportunities			
Number of meetings	1	1	1
Number of scheduled CIP projects	4	2	1

Goal: Good Governance

Objective: Ensures fiscal sustainability, promotes continuous improvement and fosters trust and transparency through accountability, efficiency, effectiveness, innovation and creativity

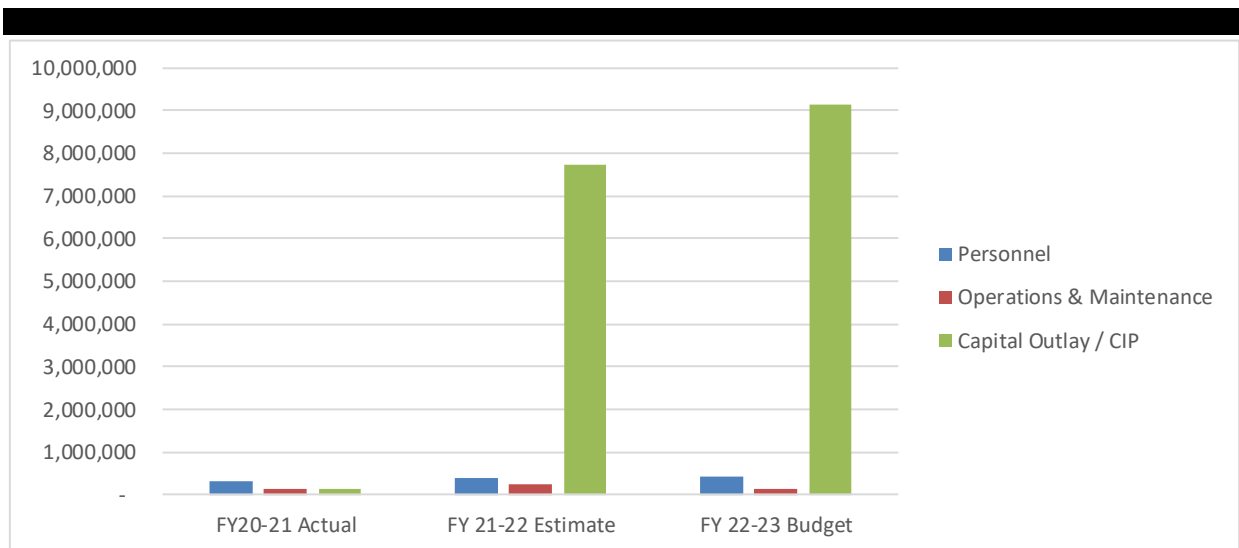
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Seek Grant Funding opportunities			
Apply for build/design improvement Grants	4	2	1

Objective: Manages regulatory and policy compliance to minimize and mitigate risk

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Ensure Hangar Policy enforcement			
Apply Hangar policy and inspections	121	121	121

PUBLIC WORKS AIRPORT DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 238,859	\$ 225,477	\$ 272,275	\$ 249,519	\$ 288,610
Benefits	96,123	117,532	114,595	110,679	129,490
Compensation	334,982	343,009	386,870	360,198	418,100
Operation & Maintenance					
Utilities	51,450	49,735	60,350	52,775	63,875
Services	58,695	87,841	103,020	116,776	50,870
Supplies	31,831	59,020	98,400	123,020	26,400
Other	-	27,189	100	400	1,400
Operation & Maintenance	141,976	223,785	261,870	292,971	142,545
Non-Operating					
Capital Improvement Program	134,501	1,533,000	7,725,000	9,849,442	9,135,000
Depreciation	951,375	1,020,000	951,400	1,040,000	960,000
Contingency Expenditures	-	7,000	-	7,000	7,000
Non-Operating Expenditures	1,085,876	2,560,000	8,676,400	10,896,442	10,102,000
Intercost	193,465	234,010	239,650	239,650	305,922
Total Expenditures	1,756,299	3,360,804	9,564,790	11,789,261	10,968,567



Budget Variances	
Expenditure Type	Reason for Increase or Decrease
Capital Improvement Program	CIP is approximately 95% grant funded

PUBLIC WORKS AIRPORT PERSONNEL

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist II	1	1	1
Airport Manager		1	1
Airport Supervisor	1		
Maintenance Lead	1	1	
Maintenance Specialist	1	1	1
Operations Supervisor			1
Total Positions	4	4	4



PUBLIC WORKS

STREETS – HURF FUNDED

MISSION STATEMENT

To maintain, construct, and administer safe and effective Highway User Revenue Fund (HURF) eligible public right-of-way facilities (Streets), throughout the City.

DESCRIPTION

The Maintenance Services Division – HURF Funded, is responsible for the administration, maintenance, and minor construction of all related activities involving the City’s roadways and HURF eligible facilities. Lake Havasu City has 435 miles of roadways, including signs, traffic signals and striping. This section also handles the signage and traffic control for many special events including marathons and the London Bridge Days parade and related activities, is responsible for conducting traffic studies, operations and maintenance of traffic signals and streetlights, performs pavement condition assessments, and plans and administers the contracts for pavement repair, rehabilitation, and sealing projects.

ACCOMPLISHMENTS FY21-22

- Concrete – 220 Jobs – 17, 114 Sq. Ft.
 - Patching – 490 Patches – 79,000 Sq. Ft.
 - Paint – 7000 Gallons – 1,000,000 Ft. – 200 miles of Striping – 2700 Legends
 - Contractual Services Completed – Fog Seal, Chip Seal, Guard Top, and Crack fill
 - Erosion Control and Stormwater Drainage – Huntington Dr. Edge of Rd. – Eagle Lane Drain and 24 Wash improvements
-



PUBLIC WORKS STREETS – HURF FUNDED **GOALS AND PERFORMANCE MEASURES**

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintain Lake Havasu City roadways at a cost of less than \$1.00 per square yard for pavement while maintaining a Pavement Condition Index (PCI) greater than 75 and maintaining other measures at a greater than 90%			
Square yard cost of roadway maintenance, including Chip Seal, pavement maintenance labor for crack filing, patching, and materials for same	\$3.20	\$3.20	\$4.45
Percent of utility patches done within three days of receipt of notice from utility	30%	30%	30%
Percent of roadways cleared of large storm debris within two weeks of event	100%	100%	100%
Percent of lane striping completed annually	70%	70%	70%
A measure of the traffic signal flow actuated rather than in recall due to loop/video failure	99%	99%	99%
Pavement Condition Index	73.1	72.3	72.3

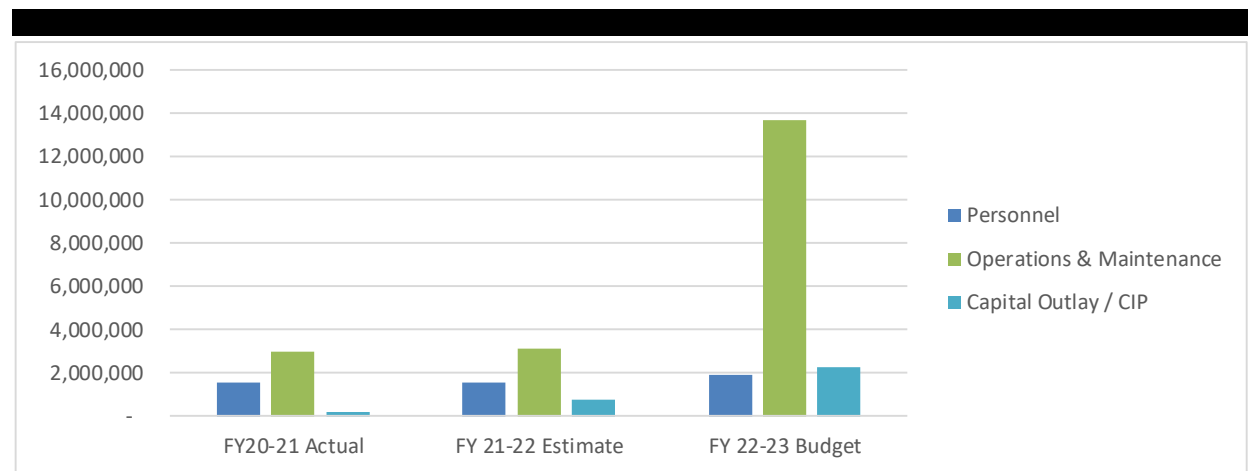
Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Asset Management Plan Implementation and Maintenance	40%	40%	40%



PUBLIC WORKS STREETS – HURF FUNDED DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 992,042	\$ 930,152	\$ 980,661	\$ 1,099,949	\$ 1,239,110
Benefits	529,096	558,936	541,938	541,661	668,890
Compensation	1,521,138	1,489,088	1,522,599	1,641,610	1,908,000
Operation & Maintenance					
Utilities	56,612	74,800	71,500	69,800	84,500
Services	2,329,026	2,831,130	2,506,170	3,682,030	13,026,990
Supplies	607,342	646,600	558,762	649,500	560,150
Other	-	1,559,505	-	525	5,525
Other Operating Expenditures	2,992,980	5,112,035	3,136,432	4,401,855	13,677,165
Non-Operating					
Capital Outlay	183,420	-	-	329,000	906,000
Capital Improvement Program	-	875,000	807,720	4,200,000	1,350,000
Contingency	-	50,000	-	50,000	50,000
Non-Operating Expenditures	183,420	925,000	807,720	4,579,000	2,306,000
Intercost	32,085	76,399	107,043	107,043	358,290
Total Expenditures	4,729,623	7,602,522	5,573,794	10,729,508	18,249,455



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Part-time wage increase, 1 new full-time position
Services	\$10M set aside for large road project
Capital Outlay	Replace street sweeper, 2 loaders, and one pick-up truck

PUBLIC WORKS

WATER

MISSION STATEMENT

Provide clean, safe water in ample supply while complying with Federal and State drinking water standards in an efficient, effective and sustainable manner.

DESCRIPTION

The Water Division provides potable water to the City's residents and operates and maintains the water treatment plant and all existing wells, pump stations, storage reservoirs, transmission and distribution lines. The Water Division also provides and installs service connections and meters to every residence and business in the City.

ACCOMPLISHMENTS FY21-22

- Repaired 16" valve on one of the island's two supply mains which is 18' deep.
 - Replaced 24" butterfly valve at the water treatment plant without running out of water to the City.
 - Made a major operational change to North Reservoir which increased the chlorine residual in the water and reduced the amount of water flushed due to poor water quality.
 - Repaired a total of 238 main and service leaks and responded to 350 afterhours call outs.
 - Installed Wells 22 and Well 2 and replaced generators at wells 2 and 9.
-



PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Comply with all federal and state regulations for water quality			
Percentage of samples taken within regulated timeframe	99%	100%	100%
Number of bacteriological compliance violations	0	0	0
Percentage of compliance with maximum arsenic parameters	100%	100%	100%
Percentage of manganese and iron removed	98%	100%	100%

Objective: Supports a secure, healthy and well-maintained community

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide clean water to the community			
Billions of gallons of Treated Drinking Water annually	4.196	4.350	4.450
Percentage of water service reinstated after water main or service line failures within <u>7</u> hours of notification	100%	100%	100%

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintain and repair existing assets within a reasonable time-frame			
Percentage of broken service line repairs made within <u>7</u> working days: <i>Explanation: In FY17-18, <u>169</u> leaks were recorded over a 12 month period, averaging <u>14.08</u> per month. Of the overall total, <u>23</u> were emergency leaks (which directly impact scheduled repairs).</i>	100%	100%	100%
Percentage of emergency service line and water main breaks responded to within <u>2</u> hours: <i>Note: Emergency dispatch personnel are able to contact Water Division crews 24 hours per day, 7 days per week, by way of a three -tier cell phone system.</i>	100%	100%	100%

PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURE

Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Prompt service installation - new water meters			
Number of work orders completed on average by Water Distribution Crew, Customer Service, and Bluestake Locator			
Water Distribution	2,880	3,700	4,000
Customer Service	13,000	12,950	12,900
Bluestake Locator	5,297	6,000	6,050

Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Supports and sustains resource conservation and engages the community on waste reduction, alternative and renewable energy and energy conservation efforts

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide a reward for community efforts taken to reduce water demand			
Number of certificate of recognition awards distributed	3	3	3
Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Ensures a robust water portfolio through efficient water consumption			
Evaluate high water users, and conduct water audits to reduce their annual consumption <i>(Number of water audits conducted)</i>	45	45	45
Perform free water-pressure checks for the community <i>(Number of pressure checks conducted)</i>	40	45	45
Rainwater harvesting systems on select buildings in the City to capture both rainwater and water used by evaporative coolers to reuse for landscaping <i>(Water captured in gallons)</i>	500,000	500,000	500,000
Use of reclaimed water for outdoor irrigation <i>(Percentage of reclaimed water directed to landscaping)</i>	60%	65%	65%
Ensure the proper disposal of waste water (i.e.. pool water) <i>(Percentage of waste water disposed properly)</i>	50%	60%	65%
Injection of reclaimed water to groundwater storage to increase groundwater supply, offset our usage, and to have another source of water to rely on <i>(Amount percolated in acre feet)</i>	375	350	325

PUBLIC WORKS WATER

GOALS AND PERFORMANCE MEASURE | PERSONNEL

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Preserves, protects and conserves natural resources and the environment			
"Beautify Lake Havasu" program implemented to restore native vegetation that reduces water consumption for landscaping, provides aesthetically pleasing landscape in the city, and provides natural habitat for native wildlife and ecosystem preservation <i>(Volunteer hours spent on project)</i>	10	25	30
Monitoring for nitrates in groundwater <i>(Number of Samples)</i>	4	4	4

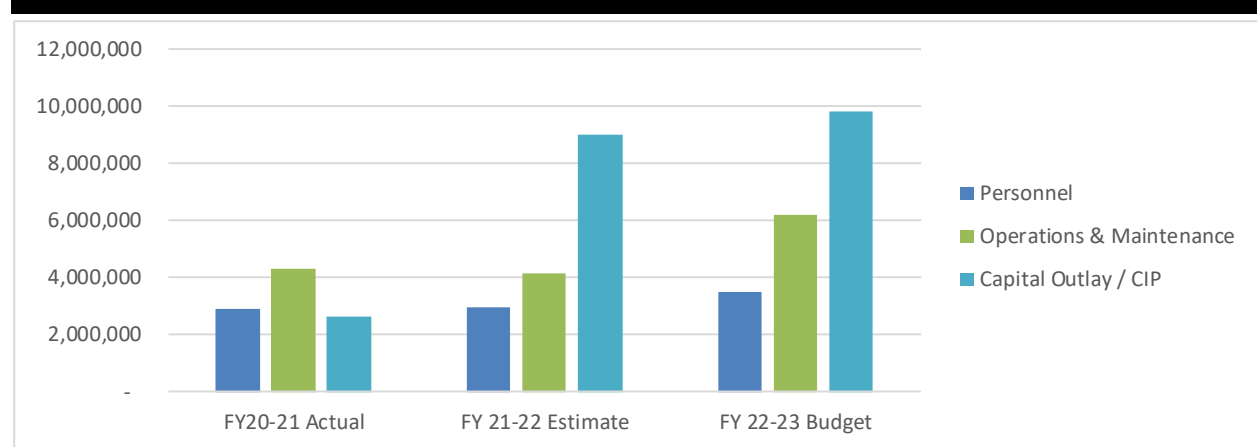
Objective: Promotes environmental stewardship of the Lower Colorado River in a manner that advances community sustainability goals

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Support the Clean Colorado River Sustainability Coalition and their main mission to protect water quality on the Lower Colorado River			
Lake Havasu City Staff Time Dedicated	160 hrs	150 hrs	150 hrs

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Assistant		1	1
Administrative Specialist II	1	1	1
Administrative Technician	1		
Cross Connection Control Specialist		1	1
Laborer	1.8	1.8	2
Plant Operator	3	2	2
Plant Operator Lead		1	1
Utility Field Supervisor	1	2	2
Utility Lead	3	3	3
Utility Mechanic	2	2	2
Utility Specialist I			6
Utility Specialist II			11
Utility Supervisor	2	2	2
Utility Worker I	6	6	
Utility Worker II	12	11	
Water Compliance/Quality			1
Water Conservation Specialist	1	1	1
Water Superintendent	1	1	1
Total Positions	34.8	35.8	37

PUBLIC WORKS WATER DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	*FY 22-23
Personnel					
Salaries and Wages	\$ 1,938,874	\$ 1,922,723	\$ 1,928,990	\$ 2,178,357	\$ 2,292,973
Benefits	959,053	1,127,653	1,002,861	1,127,241	1,172,280
Compensation	2,897,927	3,050,376	2,931,851	3,305,598	3,465,253
Operation & Maintenance					
Utilities	1,817,358	1,829,450	1,871,250	1,819,450	2,021,250
Services	1,308,423	1,538,911	1,145,910	1,832,081	1,742,377
Supplies	1,163,810	1,368,900	1,101,400	1,758,400	1,659,400
Other	10,018	818,042	11,429	20,000	750,000
Outside Contracts	4,616	5,500	1,500	5,500	5,500
Operation & Maintenance	4,304,225	5,560,803	4,131,489	5,435,431	6,178,527
Non-Operating					
Capital Outlay	81,679	1,853,000	1,091,000	1,928,000	800,000
Capital Improvement Program	2,567,969	9,349,678	7,900,000	9,849,577	8,998,000
Depreciation	2,800,530	2,862,000	2,925,000	2,925,000	3,027,500
Contingency Expenditures	-	500,000	9,000	500,000	500,000
Non-Operating Expenditures	5,450,178	14,564,678	11,925,000	15,202,577	13,325,500
Debt	609,609	609,608	598,452	608,452	607,277
Intercost	3,275,415	2,798,989	3,189,682	3,149,682	3,399,595
Total Expenditures	16,537,354	26,584,454	22,776,474	27,701,740	26,976,152



Budget Variances	
Expenditure Type	Reason for Increase or Decrease
Personnel	Reclassification of some positions after completing a wage analysis
Other	FY23 includes an unavailable set aside of \$720k for supplemental request (pending available funding), and \$10k for fuel cost increase

* With the expiration of the IDD, Flood Control Fund is reported separately starting in FY23

PUBLIC WORKS

WASTEWATER

MISSION STATEMENT

To serve the citizens of Lake Havasu City by collecting, transporting, treating, and recycling wastewater in a safe, reliable, efficient, cost effective, and environmentally responsible manner, while providing excellent service to our customers.

DESCRIPTION

The Wastewater Division is responsible for the collection and treatment of all of the sewage generated in the City, which is connected to the sewer system. Gravity sewer lines collect the sewage from the homes and drain to the lowest practical areas. More than 50 lift stations are positioned in these low areas to pump the sewage to the three (3) separate wastewater treatment plants. The collected sewage is then treated biologically. The water is reused for irrigation and the solids are processed further and then disposed of in the landfill. Service includes a laboratory for testing the performance of the wastewater plant operations and to ensure compliance with the Aquifer Protection Permits for all wastewater facilities.

ACCOMPLISHMENTS FY21-22

- Fine screens replacement at the Island Treatment Plant; course screens and compactors replacements at the North Regional Plant.
 - Train #2 Membrane replacement at the North Regional Plant.
 - 95 miles of sewer pipe cleaned, and 18 miles of pipe CCTV inspected.
 - Nautical, Cabana, Dog Park, and Grinder One Lift Stations Control Panels replaced.
 - Wonderware System Platform upgraded from 2017 to Aveva System Platform 2020: blower PLC upgrades at the North Regional Plant.
-

PUBLIC WORKS WASTEWATER PERSONNEL

Position Title	FY 20-21	FY 21-22	FY 22-23
Administrative Specialist I	1		
Chemist	1		
Field Supervisor	1		
Industrial Waste Inspector		1	1
Instrumentation & Control Specialist		1	1
Laboratory Supervisor		1	1
Laboratory Technician	2	2	2
Management Specialist		1	1
Plant Operator	2	3	3
Plant Operator Lead		1	1
Scada Communication Specialist	1	1	1
Scada Supervisor	1	1	1
Utility Field Supervisor		1	1
Utility Lead	4	2	2
Utility Specialist I			5
Utility Specialist II			8
Utility Supervisor	2	2	2
Utility Technician		2	2
Utility Worker I	7	5	
Utility Worker II	9	8	
Wastewater Superintendent	1	1	1
Total Positions	32	33	33

PUBLIC WORKS WASTEWATER

GOALS AND PERFORMANCE MEASURES

Goal: Safe and Secure Community

Objective: Ensures access to a reliable utility infrastructure that delivers safe, clean water and effectively manages wastewater treatment and flood control to protect the health of the City

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Provide good customer service			
Response to customer service requests(Odor-Roach-Backup)	100%	100%	100%
New Service installations completed	100%	100%	100%

Goal: Reliable Infrastructure and Effective Mobility

Objective: Proactively provides reliable infrastructure through a systematic approach to repair and maintain the existing assets and the well-planned construction of new assets

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Maintain and repair existing assets			
Review of asset replacements and schedules	100%	100%	100%

Objective: Invests, manages, operates and continually evaluates the effectiveness and efficiencies of its public infrastructure and facilities

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Reduce operating costs each year as measured by cost per 1,000 gallons of treated sewage, cost per active account, and cost per mile of sewer			
Expenditure	\$10,990,148	\$20,245,997	\$22,270,597
Total treated flow, MG	1,503	1,510	1,520
Cost per 1,000 gallons	\$7.31	\$13.41	\$14.65
Active accounts	29,787	32,765	36,041
Cost per active account	\$368.96	\$617.92	\$617.92
Miles of sewer	359	363	367
Cost per mile of sewer	\$30,613.23	\$55,774.10	\$60,682.83

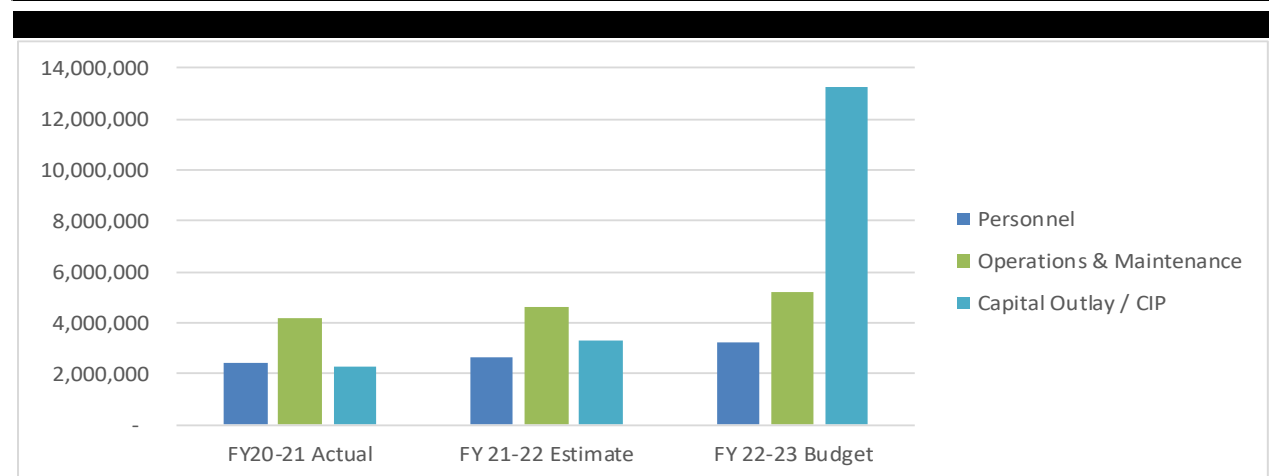
Goal: Clean, Sustainable Environment and Preservation of the Natural Resources

Objective: Ensures effective regulation and enforcement for a well-maintained and healthy environment

Measures	Actual FY 20-21	Estimated FY 21-22	Projected FY 22-23
Receive laboratory certification			
Arizona Department of Health Services(ADHS) for Laboratory Proficiency Standards Certification	100%	100%	100%

PUBLIC WORKS WASTEWATER DEPARTMENT BUDGET

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 22-23
Personnel					
Salaries and Wages	\$ 1,596,941	\$ 1,789,965	\$ 1,701,340	\$ 1,853,045	\$ 2,119,395
Benefits	803,595	1,022,304	968,175	1,006,800	1,135,770
Compensation	2,400,536	2,812,269	2,669,515	2,859,845	3,255,165
Operation & Maintenance					
Utilities	1,344,800	1,412,400	1,466,900	1,412,400	1,474,400
Services	1,175,364	1,237,770	1,289,423	1,209,670	1,710,500
Supplies	1,650,721	1,675,300	1,834,250	1,825,900	1,953,650
Other	25,086	597,600	31,000	40,000	52,000
Other Operating Expenditures	4,195,971	4,923,070	4,621,573	4,487,970	5,190,550
Non-Operating					
Capital Outlay	892,469	1,107,000	1,388,500	2,118,671	1,787,000
Capital Improvement Program	1,406,955	5,268,782	1,900,000	8,225,000	11,459,480
Depreciation	10,607,600	10,500,000	10,500,000	10,500,000	10,815,000
Contingency Expenditures	-	1,000,000	9,000	1,000,000	1,000,000
Non-Operating Expenditures	12,907,024	17,875,782	13,797,500	21,843,671	25,061,480
Debt					
Intercost	13,541,977	13,593,212	13,535,730	13,586,730	13,528,449
	1,750,624	1,972,060	2,019,811	2,019,811	2,567,088
Total Expenditures	34,796,132	41,176,393	36,644,129	44,798,027	49,602,732



Budget Variances	
Expenditure Type	Reason for Budget Increase or Decrease
Personnel	Reclassification of some positions after completing a wage analysis
Services	Additional annual maintenance on lift stations \$60k, ITP sand filter rehab \$225k, NRP pump rebuilds \$65k

MISCELLANEOUS BUDGETS
IMPROVEMENT DISTRICTS | REFUSE

IMPROVEMENT DISTRICTS

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 20-22	FY 22-23
#2 London Bridge Plaza	\$ 15,031	\$ 15,809	\$ 15,944	\$ 15,964	\$ 18,193
#4 McCulloch Median	60,600	60,601	59,777	60,947	61,312
Total Expenditures	\$ 75,631	\$ 76,410	\$ 75,721	\$ 76,911	\$ 79,505

REFUSE ENTERPRISE FUND

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 20-22	FY 22-23
Operation & Maintenance					
Utilities	\$ 12,189	\$ 19,000	\$ 12,540	\$ 21,600	\$ 13,000
Services	(3,500,625)	265,500	131,763	274,750	154,000
Miscellaneous	3,689	-	1,000	4,600	4,500
Outside Contracts	6,407,144	6,500,000	6,652,840	6,500,000	6,762,500
Intercost	323,768	386,961	389,716	389,716	429,509
Operation & Maintenance	3,246,165	7,171,461	7,187,859	7,190,666	7,363,509
Non-Operating					
Contingency Expenditures	-	100,000	-	100,000	100,000
Non-Operating Expenditures	-	100,000	-	100,000	100,000
Total Expenditures	\$ 3,246,165	\$ 7,271,461	\$ 7,187,859	\$ 7,290,666	\$ 7,463,509

NOTE: FY21 Service shows a refund due to the third party landfill service provider assuming the post closure landfill liability.

MISCELLANEOUS BUDGETS
FLOOD CONTROL FUND

Expenditures	Actual	Budget	Estimate	Budget	
	FY 20-21	FY 20-21	FY 21-22	FY 20-22	FY 22-23
Operation & Maintenance					
Intercost	-	-	-	-	314,083
Operation & Maintenance	-	-	-	-	314,083
Non-Operating					
Capital Improvement Program	-	-	-	-	3,370,000
Non-Operating Expenditures	-	-	-	-	3,370,000
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 3,684,083

NOTE: Flood Control Fund removed from Water financials starting in FY23.

FY 22-23 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

ADMINISTRATIVE SERVICES DEPARTMENT

CDBG Funds- \$727,720

The CDBG program is funded by HUD and is distributed through the AZ Department of Housing. These funds are used for the administration and actual costs of CDBG eligible activities, including substantial housing rehabilitation.

State Special Projects- \$1,000,000

These are state-wide de-obligated CDBG funds that are placed in one fund that is opened to entities for competitive grants. These funds can be used for any CDBG eligible activities.

ARPA- \$8,528,306

American Rescue Plan Act, to provide funding to State and Local governments for Coronavirus recovery. These funds are restricted.

Non-Specific City-Wide Grants- \$5,000,000

Funding for future grant opportunities that may arise during the fiscal year.

CITY ATTORNEY'S OFFICE

VOCA Grant- \$61,520

Funding to support a percentage of the Victim Services Specialist position that provides services to victims of misdemeanor crimes.

COURT

AZVS VDF Grant- \$69,100

Arizona Department of Veterans Services, funding for substance abuse treatment, mental health services and peer support services.

BJA Grant- \$519,965

The Bureau of Justice Assistance grant provides funding for Veteran's substance abuse treatment and peer-support services.

NCHIP Grant - \$34,845

The National Criminal History Data Clean-up, funding to assist with improve reporting for the National Instant Criminal Background Check System.

FIRE DEPARTMENT

SAFER Grant- \$1,389,400

Funding for additional staffing for Fire and Emergency Response personnel.

FY 22-23 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

FIRE DEPARTMENT – CONT.

DHS Grant- \$288,390

Funding for the purchase and installation of a diesel exhaust removal system for all Fire Stations.

AZ DHS- \$25,000

Funding for Hazmat Tools and Equipment.

AZ DHS - \$475,000

Funding for Tools, Equipment, and Supplies for the Fire Department.

SLIF - \$488,130

Funding to replace current Fire boat and boat lift.

FM Global Public Education Grant - \$5,000

Funding for public education materials.

POLICE DEPARTMENT

AZ Governor's Office of Highway Safety- \$40,000

Funding for DUI and traffic enforcement program equipment and overtime.

SLIF- \$311,870

Funding to replace one police boat and boat motors on second boat.

Bullet Proof Vests- \$22,800

Funding to reimburse city 50% of the cost of compliant armored vests.

COPS Grant - \$175,000

Federal funding from LEMHWA to assist with implementation or enhancement of existing programs that train officers on emotional, mental health, suicide prevention, stress reduction, and support services.

MAGNET- \$300,000

100% of salary, benefits, and overtime associated with the assignment of one police officer to the Mohave Area General Narcotics Enforcement Team (MAGNET) Task Force.

PUBLIC WORKS

ADOT Grant- \$1,149,093

Funding for the Taxiway, Marker Lights, and weather equipment at the Airport and included in the Capital Improvement Plan.

FY 22-23 GENERAL GOVERNMENT MISCELLANEOUS GRANT FUNDS

PUBLIC WORKS – CONT.

FAA Grant- \$7,457,814

Funding for Airport Runway included in Capital Improvement Plan.

Congressional Direct Grant- \$1,778,000

Funding for upgrading and rehabilitation the Police Station and Jail facilities. This would include items like, HVAC system, flooring, jail cells, doors and locks, fire safety system.

Congressional Direct Grant- \$2,750,000

Funding for replacement of sewer pipeline.

***Grants included in the list above are awarded grants, applied for grants, and grants that the City may possibly apply for if the opportunity becomes available.**



Capital Budgets

- Relationship between Capital & Operating
- Capital Outlay Summary
- Capital Budget Process
- Capital Budget Categories
- Capital Improvement Plan (CIP) Summary
- Five-Year CIP Detail

RELATIONSHIP BETWEEN CAPITAL AND OPERATING

The capital budget for Lake Havasu City FY 22-23 totals \$55.7 million. This total represents \$46.8 million for the Capital Improvement Plan and \$8.9 million for capital outlay. The Five-Year Capital Improvement Plan totals \$131.1 million.

The Relationship between Capital and Operating Budgets:

The Capital Budget includes the Capital Improvement Plan (CIP) and capital outlay. The CIP is a blueprint for planning the City's capital expenditures. It is a comprehensive five-year plan identifying capital projects to be funded during the planning period. The CIP identifies each proposed capital project to be undertaken, the year in which it will be started or acquired, the amount expected to be expended on the project each year, the proposed method of funding these expenditures, and any anticipated operating and maintenance impacts. The FY 22-23 CIP budget represents the first year of the Five-Year Capital Improvement Plan.

A capital project is defined as a physical improvement or any major non-recurring expenditure (over \$50,000), which results in a permanent addition to the City's assets or infrastructure with a useful life of five years or more. CIP projects are new or expanded physical facilities, large-scale rehabilitation or replacement of existing facilities. CIP projects may also include the acquisition of land, or cost of engineering or architectural studies and services relative to a public improvement. Capital outlay includes items that have a value greater than \$10,000 and a useful life of more than one year. Examples of capital outlay items include motor vehicles, boats, machinery, equipment, and small building improvements. The classification of items as a CIP versus capital outlay, or operational maintenance, can be determined by the following criteria: cost, frequency, engineering and construction requirements or a combination of any of the criteria.

Lake Havasu City prepares a capital budget separate from the operating budget; however, the two budgets have a direct relationship. The operating and maintenance costs of a CIP project approved for the ensuing fiscal year must be absorbed in the operating budget. Operating costs include personnel services, professional services, operational services, maintenance supplies, and debt service payments. These ongoing costs are adjusted annually to cover inflation, improve services or institute reductions when necessary. Revenues for the operating budget are generally derived from recurring taxes, intergovernmental sources, and fees.

The Capital Improvement Plan Budget, as distinguished from the Operating Budget, is a financial plan for the expenditure of monies which add to, support, or improve the physical infrastructure, capital assets, or productive capacity of City services. These programs are generally long-term in nature (over one year) and can be financed on a long-term basis. The CIP budget can experience major fluctuations from year to year due to the timing of completion of the various projects. Revenues for capital improvements are generally derived from taxes, user fees, grants, and current available resources. Starting in Fiscal Year 19-20, construction sales tax is being dedicated as the funding source going forward for General Government Projects.

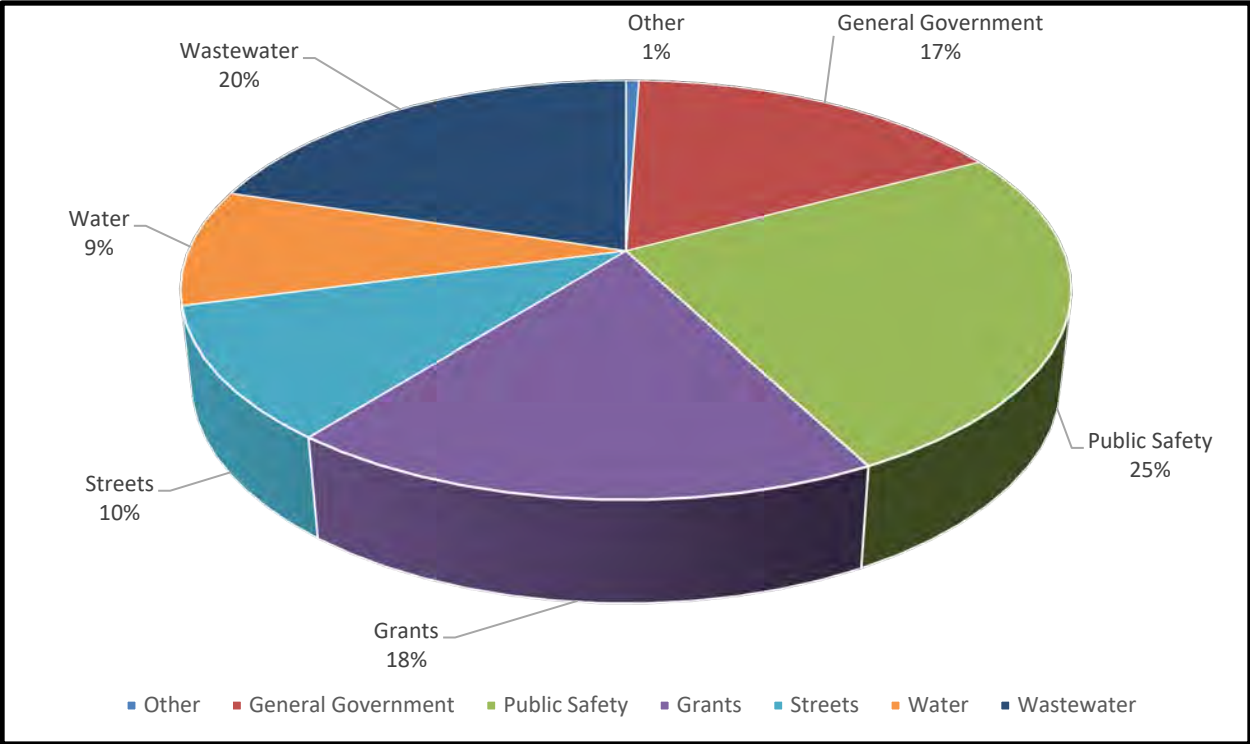
CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty.	Unit Cost	Adopted FY 22-23
GENERAL FUND				
Administrative Services				
VX-Rail VM Ware Upgrades and Virtual Desktop	Replacement	1	188,000	\$ 188,000
Courts Equipment	New	1	247,706	247,706
				435,706
Development Services				
Motor Vehicle - Code Enforcement	New	1	35,000	35,000
Motor Vehicles F150 4WD	New	1	37,000	37,000
				72,000
Fire				
Advanced Life Support Equipment	New	1	65,000	65,000
Pickup Command Vehicle	Replacement	1	68,000	68,000
Pickup Support Vehicle	Replacement	1	55,000	55,000
Fire Engine Vehicle	Replacement	1	849,432	849,432
Refurbish Fire Engine - FY22 Carry Forward	Improvements	1	319,946	319,946
Refurbish Fire Engine - FY23	Improvements	1	320,000	320,000
Desert Rescue Vehicle	New	1	40,000	40,000
				1,717,378
Human Resources				
Motor Vehicle - Safety Coordinator	New	1	31,000	31,000
				31,000
Municipal Court				
X-Ray Machine	New	1	18,100	18,100
				18,100
Parks & Recreation				
Building Structure Improvements	Improvements	1	75,000	75,000
Playground Flooring	Replacement	1	90,000	90,000
Motor Vehicle - Superintendent	New	1	39,000	39,000
Toro Mower	Replacements	2	176,000	176,000
Bobcat Toolcat	Replacement	1	56,000	56,000
Standard Cab Pickup	Replacements	2	31,000	62,000
Grasshopper Mower	New	1	24,000	24,000
Motor Vehicles F150	Replacements	5	33,000	165,000
				687,000
Police				
Patrol Vehicles	Replacements	4	59,796	239,184
Motor Vehicle	Replacements	3	154,000	154,000
Motor Vehicle - Interceptor Utility	Replacements	2	66,000	132,000
				525,184
Public Works				
Motor Vehicle - Utility Van	Replacement	1	35,000	35,000
Direct Vehicles	Replacements	2	40,000	80,000
Backup Direct Vehicle	New	1	40,000	40,000
ARI Wheel Lifts	New	1	65,000	65,000
				220,000
TOTAL GENERAL FUND				\$ 3,706,368

CAPITAL OUTLAY SUMMARY

Capital Outlay Budget By Fund	Status	Qty.	Unit Cost	Adopted FY 22-23
OTHER FUNDS				
Grants				
AFG Grant-Equipment	New	1	500,000	\$ 500,000
Diesel Exhaust Extraction Systems	New	1	320,430	320,430
Fire Boat	Replacement	1	426,953	426,953
Fire Boat Lifet	Replacement	1	61,177	61,177
Police Boat	Replacement	1	256,903	256,903
Police Boat Motor	Replacement	1	54,967	54,967
				1,620,430
Highway User Revenue Fund				
Work Truck with Contractor Bed and Crane	Replacement	1	74,000	74,000
Standard Cab Pickup	Replacement	1	32,000	32,000
John Deere	Replacement	1	235,000	235,000
Freightliner Street Sweeper	Replacement	1	295,000	295,000
Case Loader	Replacement	1	235,000	235,000
F250 C2500 Regular Cab	Replacement	1	35,000	35,000
				906,000
RICO				
Machinery and Equipment	New	1	50,000	50,000
				50,000
Wastewater				
CAT Backhoe	Replacement	1	169,000	169,000
Standard Cab Pickup	Replacements	2	34,000	68,000
NRP Reuse Pump	Replacement	1	65,000	65,000
NRP Odor Control	Replacement	1	550,000	550,000
MTP Odor Control	Replacement	1	300,000	300,000
NRP Train 1 Membranes	Replacement	1	525,000	525,000
LS Generator	Replacement	1	45,000	45,000
Grinder One L/S Pump	Replacement	1	30,000	30,000
Truck - 4WD 3/4 Ton	New	1	35,000	35,000
				1,787,000
Water				
Filter Control PLC	Replacement	1	60,000	60,000
Service Pumps at WTP	Replacements	2	75,000	150,000
RTU @ Booster 4	New	1	48,000	48,000
Backhoe Class4A	Replacement	1	120,000	120,000
Service Trucks	Replacements	3	53,000	159,000
Standard Cab Pickup	Replacements	2	31,000	62,000
Polaris Vehicles	Replacements	5	13,000	65,000
Dump Truck	Replacement	1	136,000	136,000
				800,000
TOTAL OTHER FUNDS				\$ 5,163,430
TOTAL CAPITAL OUTLAY				\$ 8,869,798

CAPITAL OUTLAY SUMMARY



CAPITAL IMPROVEMENT PLAN BUDGET

BUDGET PROCESS

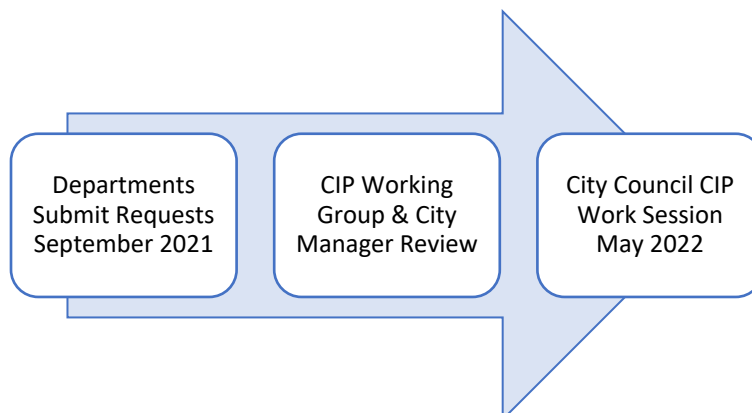
The Capital Improvement Plan budget process began with the Departments submitting new project proposals to Administrative Services and the Public Works Department. All new projects submitted plus old projects that have not started are then reviewed by the CIP working group and ranked based on the following criteria categories:

- Legal Mandate
- Public Health and Safety
- Age of Existing Asset
- Level of Maintenance of Existing Asset
- Operating Budget Impact: Cost/Benefit
- Conformity of City Goals and Plans
- Economic Impact
- Recreational, Cultural or Aesthetic Value
- Percent of Population Benefiting
- Conformity to Department Goals and Plans
- Community Support
- Environmental Impact
- Project Cost
- Funding
- Project Readiness

After projects were ranked, a review of the previous Capital Improvement Plan (CIP) was also completed, in which completion and cost estimates for the current year's projects were updated. The capital project requests were then reviewed by the Administrative Services Department and the City Manager based on available funding. The Five-Year CIP was then developed to fit within sustainable levels over the next five years as set forth in a five-year forecast based on project rankings.

The proposed Five-Year CIP was presented to the City Council for review and discussion. The Five-Year CIP was adopted by Council prior to adoption of the final budget.

CIP projects are categorized by Category or Division (see table on next page). Each CIP project is linked to a City Council Community Result and includes a description and justification, cost estimate, funding source(s), and operating and maintenance impact, if applicable. All projects included in the Five-Year CIP are reviewed and updated on an annual basis.



CAPITAL BUDGET CATEGORIES

CITY COUNCIL COMMUNITY RESULTS

- 1 Safe Community**
- 2 Growth and Development**
- 3 Reliable Infrastructure**
- 4 Clean Environment**
- 5 Great Community to Live**
- 6 Good Governance**

Category	Division
General Government	Non-Departmental
Parks & Recreation	Parks
Public Safety	Fire Police
Public Works	Airport Drainage Parks Streets Wastewater Water

Priority Ratings of Projects

Priority 1	Essential (Start within 1 year)	Critical situation to remedy or prevent a major health/safety hazard; material or equipment has already failed; required to comply with court order or law
Priority 2	Necessary (Start 1-3 years)	Project conforms to Master plans; essential to remedy or prevents major health/safety hazard; essential to avoid a predicated material failure in the immediate future; grants at greater than 80%; project significantly improves service delivery to the community
Priority 3	Desirable (Start 3-5 years)	Deferral of project would increase significant level of hazard; necessary maintenance or replacement, deferral will result in increased cost; project conforms with a written established departmental/agency plan/policy; project is an annual program necessary to avoid predicated failure

FY 2023-27 CAPITAL IMPROVEMENT PLAN PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	22-23	23-24	24-25	25-26	26-27	FY 23-27 CIP Total	With Prior CIP Total
Airport									
104005	Taxiway Alpha Pavement	\$ 7,117,986	\$ 75,000	\$ -	\$ -	\$ -	\$ -	75,000	\$ 7,192,986
TBD	Aircraft Parking Apron Reconstruction	-	-	-	250,000	3,500,000	3,800,000	7,550,000	7,550,000
104004	Rehabilitate & Reconstruct Taxiway	470,000	70,000	-	-	-	-	70,000	540,000
104007	Obstructions, Light/Mark/Remove (Safety Area)	-	450,000	-	-	-	-	450,000	450,000
104011	Replacement of AWOS SYSTEM	-	350,000	-	-	-	-	350,000	350,000
TBD	Terminal Apron Pavement Reconstruction	-	-	-	-	140,000	2,300,000	2,440,000	2,440,000
104009	Runway Strengthening & Overlay	168,000	8,190,000	-	-	-	-	8,190,000	8,358,000
TBD	Taxiway C Reconstruction	-	-	115,000	1,200,000	-	-	1,315,000	1,315,000
Total Airport		7,755,986	9,135,000	115,000	1,450,000	3,640,000	6,100,000	20,440,000	28,195,986
Drainage									
TBD	Havasupai Wash 5	-	-	310,000	3,565,000	-	-	3,875,000	3,875,000
105007	Wash Crossing Improvements	-	525,000	2,125,000	-	-	-	2,650,000	2,650,000
105008	1001 Mohican Dr Flood Control	31,200	500,000	-	-	-	-	500,000	531,200
105001	Avalon Drain 2	1,715,000	160,000	-	-	-	-	160,000	1,875,000
105004	Daytona Wash 4	-	2,000,000	-	-	-	-	2,000,000	2,000,000
105005	Havasupai Wash 6	-	185,000	2,130,000	-	-	-	2,315,000	2,315,000
TBD	Kiowa Drain 3	-	-	120,000	-	1,610,000	-	1,730,000	1,730,000
TBD	Havasupai 2 Levee Improvements	-	-	-	30,000	350,000	-	380,000	380,000
TBD	El Dorado 2 Levee Improvements	-	-	-	40,000	450,000	-	490,000	490,000
TBD	Pima Wash Improvements	-	-	-	-	160,000	1,870,000	2,030,000	2,030,000
Total Drainage		1,746,200	3,370,000	4,685,000	3,635,000	2,570,000	1,870,000	16,130,000	17,876,200
General Government									
101009	Downtown Catalyst	185,000	815,000	-	-	-	-	815,000	1,000,000
101010	City Fuel Facility	-	300,000	1,650,000	-	-	-	1,950,000	1,950,000
101011	Bridgewater Channel Dredging	-	700,000	550,000	-	-	-	1,250,000	1,250,000
101006	New Municipal Courthouse	3,551,500	4,900,000	-	-	-	-	4,900,000	8,451,500
Total General Government		3,736,500	6,715,000	2,200,000	-	-	-	8,915,000	12,651,500
Parks									
102011	Aquatic Center HVAC	157,000	2,850,000	-	-	-	-	2,850,000	3,007,000
102013	Dick Samp Memorial Park Pickle Ball Courts	38,250	211,750	-	-	-	-	211,750	250,000
Total Parks		195,250	3,061,750	-	-	-	-	3,061,750	3,257,000
Public Safety									
103004	Fire Station 5 Rebuild	-	-	-	450,000	5,395,000	-	5,845,000	5,845,000
103005	Police Fuel Facility	85,300	524,650	-	-	-	-	524,650	609,950
TBD	PD Facility Rear Parking Lot Rehab & Expansion	-	-	565,000	-	-	187,000	752,000	752,000
TBD	PD Facility Lobby Improvements	-	-	-	-	174,500	-	174,500	174,500
103006	PD Facility & Jail Rehab	-	2,225,875	1,997,500	-	-	-	4,223,375	4,223,375
Total Public Safety		85,300	2,750,525	2,562,500	450,000	5,569,500	187,000	11,519,525	11,604,825

**FY 2023-27 CAPITAL IMPROVEMENT PLAN
PROJECTS AND FUNDING SOURCE SUMMARY**

Project Number	Project Description	Prior	22-23	23-24	24-25	25-26	26-27	FY 23-27 CIP Total	With Prior CIP Total
Streets									
TBD	London Bridge Deck Repair	-	-	-	1,000,000	-	-	1,000,000	1,000,000
106011	London Bridge Pier Repair	-	350,000	-	-	-	-	350,000	350,000
106012	2023 Pavement Replacement	-	1,000,000	-	-	-	-	1,000,000	1,000,000
TBD	2024 Pavement Replacement	-	-	2,000,000	-	-	-	2,000,000	2,000,000
TBD	2025 Pavement Replacement	-	-	-	2,000,000	-	-	2,000,000	2,000,000
TBD	2026 Pavement Replacement	-	-	-	-	2,000,000	-	2,000,000	2,000,000
TBD	2027 Pavement Replacement	-	-	-	-	-	2,000,000	2,000,000	2,000,000
Total Streets		-	1,350,000	2,000,000	3,000,000	2,000,000	2,000,000	10,350,000	10,350,000
Wastewater									
107007	Island Treatment Plant (ITP) Flow Equalization Basin (FEB)	1,490,000	4,393,000	-	-	-	-	4,393,000	5,883,000
107008	Chip Drive Lift Station Upgrades	103,700	793,780	-	-	-	-	793,780	897,480
107012	South Intake Influent Screen	-	-	-	225,000	-	-	225,000	225,000
107015	Vadose Well Design and Expansion	100,000	1,860,000	1,100,000	1,100,000	-	-	4,060,000	4,160,000
107018	Mulberry Treatment Plant Aeration Basin Repair	43,600	900,000	-	-	-	-	900,000	943,600
TBD	MTP Roof Replacement	-	-	-	300,000	-	-	300,000	300,000
107019	Park Avenue Lift Station Renovation	-	250,000	1,650,000	-	-	-	1,900,000	1,900,000
TBD	ITP Metal Storage Building	-	-	-	200,000	-	-	200,000	200,000
TBD	ITP Aeration Basin Upgrades	-	-	-	475,000	-	-	475,000	475,000
TBD	ITP Upgrade Filters	-	-	-	-	-	700,000	700,000	700,000
TBD	ITP Effluent Upgrades	-	-	-	-	450,000	-	450,000	450,000
TBD	MTP Effluent & Recharge Pond Upgrades	-	-	-	-	100,000	300,000	400,000	400,000
TBD	NRTP Odor Control at Headwork's	-	-	625,000	-	-	-	625,000	625,000
TBD	NRTP Effluent & Recharge Upgrades	-	-	-	-	150,000	150,000	300,000	300,000
107016	North End Wastewater System Expansion	30,000	512,700	3,000,000	-	-	-	3,512,700	3,542,700
TBD	2024 Lift Station Upgrades	-	-	850,000	-	-	-	850,000	850,000
TBD	2025 Lift Station Upgrades	-	-	-	850,000	-	-	850,000	850,000
TBD	2026 Lift Station Upgrades	-	-	-	-	850,000	-	850,000	850,000
TBD	2027 Lift Station Upgrades	-	-	-	-	-	850,000	850,000	850,000
107020	2023 Pipeline Rehab & Replacement (Gravity & MHs)	-	2,750,000	2,750,000	-	-	-	5,500,000	5,500,000
Total Wastewater		1,767,300	11,459,480	9,975,000	3,150,000	1,550,000	2,000,000	28,134,480	29,901,780

FY 2023-27 CAPITAL IMPROVEMENT PLAN PROJECTS AND FUNDING SOURCE SUMMARY

Project Number	Project Description	Prior	22-23	23-24	24-25	25-26	26-27	FY 23-27 CIP Total	With Prior CIP Total
Water									
108014	Exploratory Well Drilling & Backup Water Supply	5,068,800	2,165,000	-	-	-	-	2,165,000	7,233,800
108018	2022 Water Main Replacement Project	175,000	1,883,000	-	-	-	-	1,883,000	2,058,000
108019	2023 Water Main Replacement Project	-	500,000	2,000,000	-	-	-	2,500,000	2,500,000
TBD	2024 Water Main Replacement Project	-	-	500,000	2,000,000	-	-	2,500,000	2,500,000
TBD	2025 Water Main Replacement Project	-	-	-	500,000	2,000,000	-	2,500,000	2,500,000
108020	Booster Station 5A Upgrades	138,800	1,850,000	-	-	-	-	1,850,000	1,988,800
108021	Booster Station 3C Improvements	-	-	175,000	900,000	-	-	1,075,000	1,075,000
108029	Booster Station 4 Improvements	-	150,000	1,320,000	-	-	-	1,470,000	1,470,000
TBD	Booster Station 2A Improvements	-	-	-	175,000	900,000	-	1,075,000	1,075,000
108024	Tank N-4A-11 Improvements	111,700	-	-	1,000,000	-	-	1,000,000	1,111,700
108025	Water Treatment Plant Improvements	-	-	1,550,000	1,300,000	-	-	2,850,000	2,850,000
208026	Tank C-2-18 Replacement & Upsize	-	-	-	-	80,000	1,320,000	1,400,000	1,400,000
108027	Tank C-3-19 Replacement & Upsize	-	-	-	-	80,000	800,000	880,000	880,000
108028	Tank S-1C-24 Replacement	100,000	-	1,850,000	-	-	-	1,850,000	1,950,000
108031	North Havasu Additional Tank & Distribution Line	-	150,000	1,000,000	-	-	-	1,150,000	1,150,000
108030	Horizontal Collector Well Redevelopment	112,500	1,600,000	-	-	-	-	1,600,000	1,712,500
108032	North Well Field Improvements	-	600,000	-	-	-	-	600,000	600,000
TBD	Riviera 2nd Feed Line	-	-	-	-	-	1,150,000	1,150,000	1,150,000
108033	Back-up Water Treatment Plant	-	100,000	-	300,000	2,700,000	-	3,100,000	3,100,000
Total Water		5,706,800	8,998,000	8,395,000	6,175,000	5,760,000	3,270,000	32,598,000	38,304,800
Total Capital Improvement Plan		\$ 20,993,336	\$ 46,839,755	\$ 29,932,500	\$ 17,860,000	\$ 21,089,500	\$ 15,427,000	\$ 131,148,755	\$ 152,142,091
Funding									
Airport Fund		\$ 7,172,496	\$ 528,093	\$ 11,500	\$ 78,640	\$ 170,450	\$ 272,670	\$ 1,061,353	\$ 8,233,849
Grant: Congressional Direct		-	4,528,000	4,747,500	-	-	-	9,275,500	9,275,500
Flood Control Funding		1,746,200	3,370,000	4,685,000	3,635,000	2,570,000	1,870,000	16,130,000	17,876,200
General Fund		3,793,800	9,722,525	2,765,000	450,000	5,569,500	187,000	18,694,025	22,487,825
Grant: ADOT 4.47%		7,510	681,093	-	53,640	156,450	272,670	1,163,853	1,171,363
Grant: ADOT 90.0%		423,000	468,000	103,500	225,000	126,000	-	922,500	1,345,500
Grant: FAA 91.06%		152,981	7,457,814	-	1,092,720	3,187,100	5,554,660	17,292,294	17,445,275
Community Donations		38,250	211,750	-	-	-	-	211,750	250,000
HURF		-	1,350,000	2,000,000	3,000,000	2,000,000	2,000,000	10,350,000	10,350,000
Water Fund		5,706,800	8,998,000	8,395,000	6,175,000	5,760,000	3,270,000	32,598,000	38,304,800
ABC Funding		185,000	815,000	-	-	-	-	815,000	1,000,000
Wastewater Fund		1,767,300	8,709,480	7,225,000	3,150,000	1,550,000	2,000,000	22,634,480	24,401,780
Total Funding		\$ 20,993,336	\$ 46,839,755	\$ 29,932,500	\$ 17,860,000	\$ 21,089,500	\$ 15,427,000	\$ 131,148,755	\$ 152,142,091

FY 2023-27 CAPITAL IMPROVEMENT PLAN

AIRPORT

Taxiway Alpha Pavement

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Construction	6,475,070	-	-	-	-	-	6,475,070
Construction Mgmt	512,916	75,000	-	-	-	-	587,916
Total Expenses	\$7,117,986	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 7,192,986

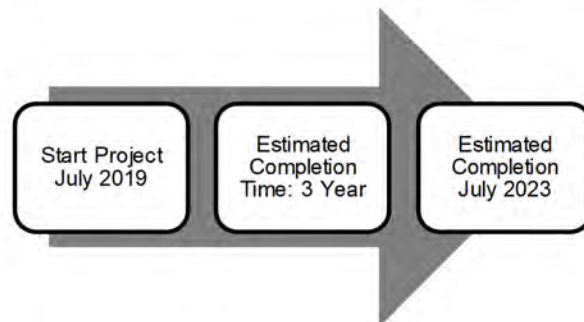
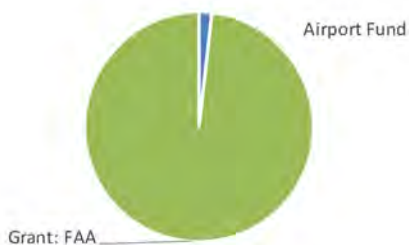
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Airport Fund	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Grant: FAA	6,987,986	75,000	-	-	-	-	7,062,986
Total Funding	\$7,117,986	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 7,192,986

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (50,000)
Total Operating Impact	\$ -	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (50,000)

Project # 104005		Operating Budget Impact/Other:	
\$7,192,986		FAA grant funding will be leveraged (99%) to design and construct the improvement. A slight reduction in annual operating costs is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construct Taxiway Alpha Pavement (8,000 Ft x 50 Ft and associated connectors) PCI = 49. Reconstruction is needed to accommodate current fleet mix.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


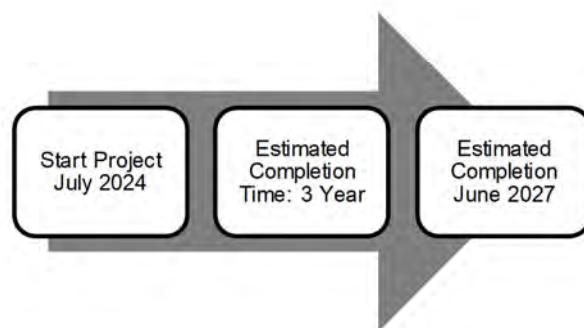
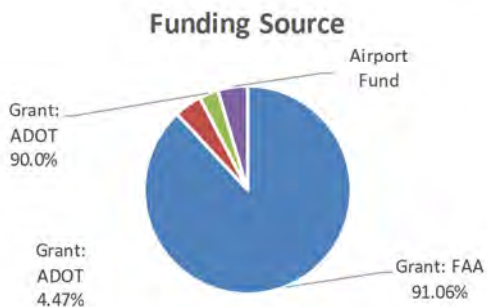
AIRPORT

Aircraft Parking Apron Reconstruction

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	3,250,000	3,550,000	6,800,000
Construction Mgmt	-	-	-	-	250,000	250,000	500,000
Total Expenses	\$ -	\$ -	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ 7,550,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ -	\$ -	\$ 3,187,100	\$ 3,460,280	\$ 6,647,380
Grant: ADOT 4.47%	-	-	-	-	156,450	169,860	326,310
Grant: ADOT 90.0%	-	-	-	225,000	-	-	225,000
Airport Fund	-	-	-	25,000	156,450	169,860	351,310
Total Funding	\$ -	\$ -	\$ -	\$ 250,000	\$ 3,500,000	\$ 3,800,000	\$ 7,550,000

Project # TBD		Operating Budget Impact/Other:	
\$7,550,000		FAA and ADOT grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Reconstruction/rehabilitation of approximately 105,000 square yards of the main aircraft parking apron.			

FY 2023-27 CAPITAL IMPROVEMENT PLAN

AIRPORT

Rehabilitate & Reconstruct Taxiway

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Construction	410,000	50,000	-	-	-	-	460,000
Construction Mgmt	20,000	20,000	-	-	-	-	40,000
Total Expenses	\$ 470,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 540,000

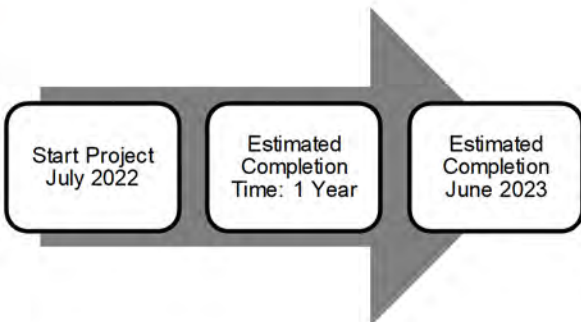
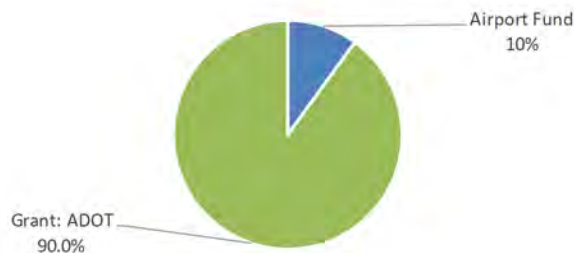
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Airport Fund	\$ 47,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Grant: ADOT 90.0%	423,000	63,000	-	-	-	-	486,000
Total Funding	\$ 470,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 540,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (20,000)
Total Operating Impact	\$ -	\$ -	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (20,000)

Project # 104004		Operating Budget Impact/Other:	
\$540,000		ADOT grant funding will be leveraged (90%) to design and construct this improvement. A slight reduction in annual operating costs is anticipated.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design, construct and remove/replace soil cement on North Field (28,000) SQ YD). Soil cement is failing, creating foreign object debris and causing a safety hazard.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


AIRPORT

Obstructions, Light/Mark/Remove (Safety Area)

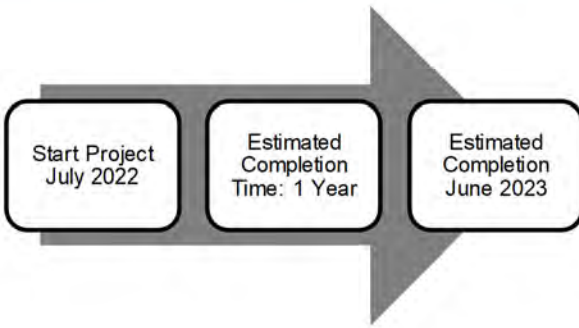
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Construction	-	360,000	-	-	-	-	360,000
Construction Mgmt	-	54,000	-	-	-	-	54,000
Total Expenses	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Airport Fund	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Grant: ADOT 90.0%	-	405,000	-	-	-	-	405,000
Total Funding	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Project # 104007		Operating Budget Impact/Other:	
\$450,000		FAA and ADOT grant funding will be leveraged (90%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construct, remove existing hydrants, and replace with flush mounted hydrants (6 hydrants adjacent to taxiway bravo) to eliminate safety hazard and taxiway obstruction.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

AIRPORT

Replacement of AWOS SYSTEM

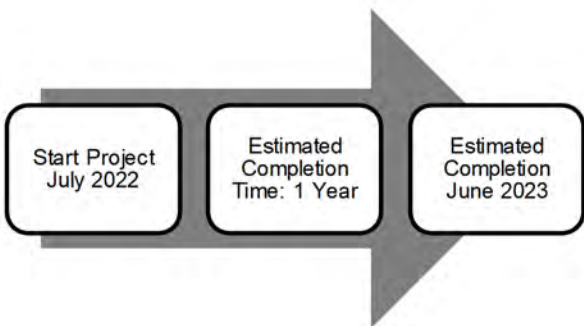
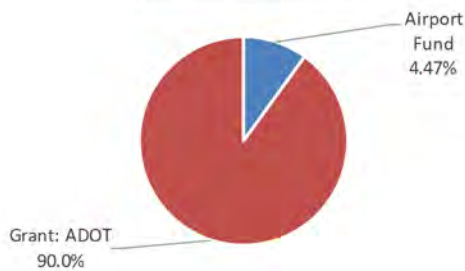
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 50,000		\$ -	\$ -	\$ -	\$ 50,000
Construction	-	300,000	-	-	-	-	300,000
Total Expenses	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Airport Fund	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Grant: ADOT 90.0%	-	315,000	-	-	-	-	315,000
Total Funding	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Project # 104011		Operating Budget Impact/Other:	
\$350,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	2 Sustainable Growth		
Managing Division	Engineering		
Project Description & Justification			
Replacement of Weather Reporting Equipment. The AWOS system has passed its design life, is failing and is in need of replacement.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


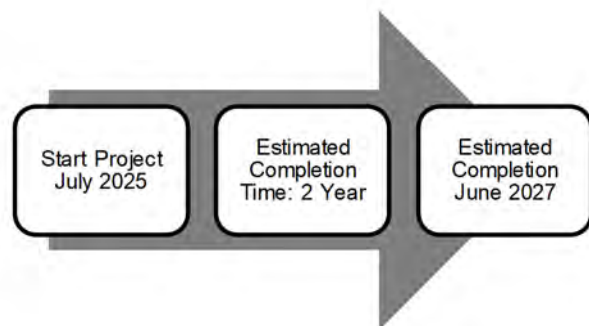
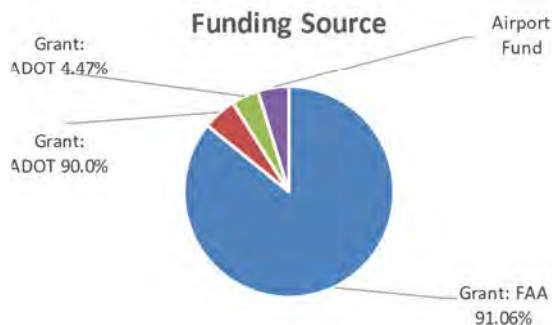
AIRPORT

Terminal Apron Pavement Reconstruction

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 140,000
Construction	-	-	-	-	-	2,000,000	2,000,000
Construction Mgmt	-	-	-	-	-	300,000	300,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 2,300,000	\$ 2,440,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,094,380	\$ 2,094,380
Grant: ADOT 90.0%	-	-	-	-	126,000	-	126,000
Grant: ADOT 4.47%	-	-	-	-	-	102,810	102,810
Airport Fund	-	-	-	-	14,000	102,810	116,810
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 2,300,000	\$ 2,440,000

Project # TBD		Operating Budget Impact/Other:	
\$2,440,000		FAA and ADOT grant funding will be leveraged (95.53%) to design and construct this improvement. No operating impact is anticipated.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of the aircraft parking apron associated with the main airport terminal area. The terminal apron has a PCI of 47 and is in need of pavement rehabilitation.			

FY 2023-27 CAPITAL IMPROVEMENT PLAN

AIRPORT

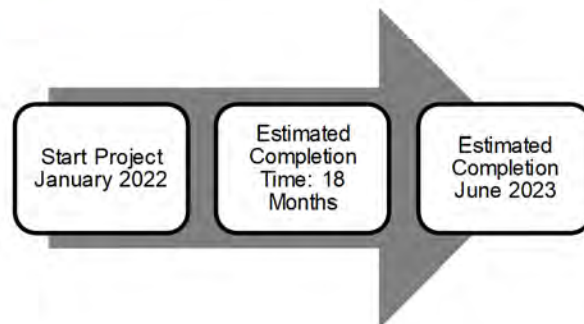
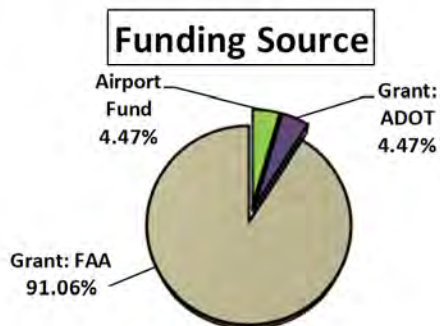
Runway Strengthening & Overlay

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 168,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 218,000
Construction	-	7,400,000	-	-	-	-	7,400,000
Construction Mgmt	-	740,000	-	-	-	-	740,000
Total Expenses	\$ 168,000	\$ 8,190,000	\$ -	\$ -	\$ -	\$ -	\$ 8,358,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Airport Fund	\$ 7,510	\$ 366,093	\$ -	\$ -	\$ -	\$ -	\$ 373,603
Grant: ADOT 4.47%	7,510	366,093	-	-	-	-	373,603
Grant: FAA 91.06%	152,981	7,457,814	-	-	-	-	7,610,795
Total Funding	\$ 168,000	\$ 8,190,000	\$ -	\$ -	\$ -	\$ -	\$ 8,358,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (100,000)
Total Operating Impact	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (100,000)

Project #104009	Operating Budget Impact/Other:
\$8,358,000	FAA and ADOT grant funding will be leveraged (95.53%) to design and construct this improvement. A slight reduction in annual operating costs is anticipated.
Total Project Cost	
Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	2 Sustainable Growth
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Design and construct runway strengthening and overlay (8,000 Ft x 100 Ft) to accommodate current fleet mix and extend the life of pavement (PCI = 63). Also, to design and construct replacement Distance-To-Go Signage. Distance-To-Go Signage is severely faded and beyond usable service life.	



FY 2023-27 CAPITAL IMPROVEMENT PLAN

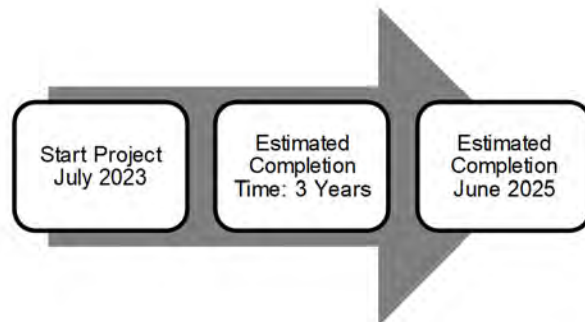
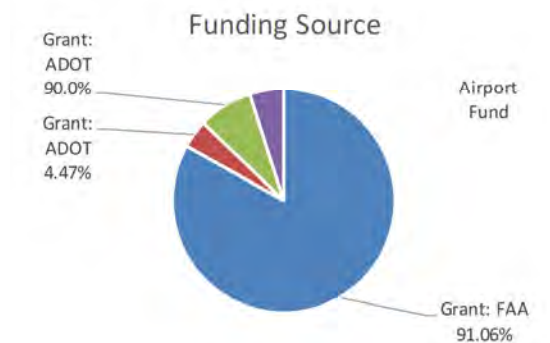
AIRPORT

Taxiway C Reconstruction

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 115,000	\$ -	\$ -	\$ -	\$ 115,000
Construction	-	-	-	1,000,000	-	-	1,000,000
Construction Mgmt	-	-	-	200,000	-	-	200,000
Total Expenses	\$ -	\$ -	\$ 115,000	\$ 1,200,000	\$ -	\$ -	\$ 1,315,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Grant: FAA 91.06%	\$ -	\$ -	\$ -	\$ 1,092,720	\$ -	\$ -	\$ 1,092,720
Grant: ADOT 4.47%	-	-	-	53,640	-	-	53,640
Grant: ADOT 90.0%	-	-	103,500	-	-	-	103,500
Airport Fund	-	-	11,500	53,640	-	-	65,140
Total Funding	\$ -	\$ -	\$ 115,000	\$ 1,200,000	\$ -	\$ -	\$ 1,315,000

Project # TBD		Operating Budget Impact/Other:	
\$1,315,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	2 Sustainable Growth		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and rehabilitate existing Taxiway C pavement of approximately 32,000 square yards. The existing Pavement Condition Index (PCI) of this area is 41 and its structural section will continue to distress with age.			



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Wash Crossing Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 250,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 450,000
Construction	-	250,000	1,750,000	-	-	-	2,000,000
Construction Mgmt	-	25,000	175,000	-	-	-	200,000
Total Expenses	\$ -	\$ 525,000	\$ 2,125,000	\$ -	\$ -	\$ -	\$ 2,650,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ 525,000	\$ 2,125,000	\$ -	\$ -	\$ -	\$ 2,650,000
Total Funding	\$ -	\$ 525,000	\$ 2,125,000	\$ -	\$ -	\$ -	\$ 2,650,000

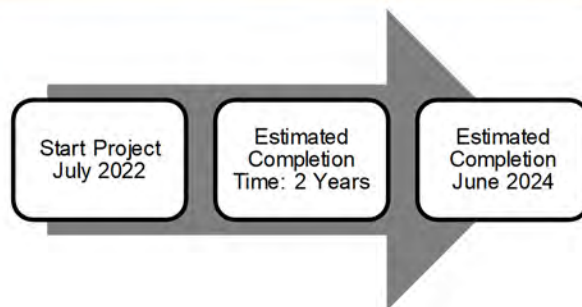
Project # 105007		Operating Budget Impact/Other:	
\$2,650,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	4 Clean Environment		
Managing Division	Engineering		
Project Description & Justification			
Wash crossing improvements to reduce safety issues associated with at-grade wash crossings. The two area identified for this project are Eldorado Avenue N. and Queens Bay.			



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Avalon Drain 2

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	1,360,000	140,000	-	-	-	-	1,500,000
Construction Mgmt	205,000	20,000	-	-	-	-	225,000
Total Expenses	\$ 1,715,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 1,875,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ 1,715,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 1,875,000
Total Funding	\$ 1,715,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 1,875,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Personnel	\$ -	\$ -	\$ (825)	\$ (850)	\$ (875)	\$ (900)	\$ (3,450)
Supplies & Services			(1,725)	(1,750)	(1,775)	(1,800)	(7,050)
Total Operating Impact	\$ -	\$ -	\$ (2,550)	\$ (2,600)	\$ (2,650)	\$ (2,700)	\$ (10,500)

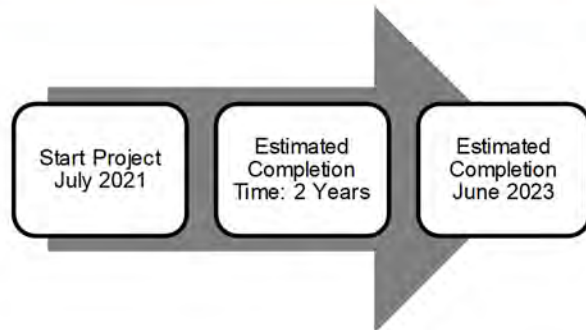
Project # 105001		Operating Budget Impact/Other:	
\$1,875,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced. There will be a reduction in staff time, along with the use of heavy equipment and fuel.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will provide for wash stabilization along Avalon Drain between Avalon Ave and Angler Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.			



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


DRAINAGE

Havasupai Wash 5

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ 310,000
Construction	-	-	-	3,100,000	-	-	3,100,000
Construction Mgmt	-	-	-	465,000	-	-	465,000
Total Expenses	\$ -	\$ -	\$ 310,000	\$ 3,565,000	\$ -	\$ -	\$ 3,875,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ -	\$ 310,000	\$ 3,565,000	\$ -	\$ -	\$ 3,875,000
Total Funding	\$ -	\$ -	\$ 310,000	\$ 3,565,000	\$ -	\$ -	\$ 3,875,000

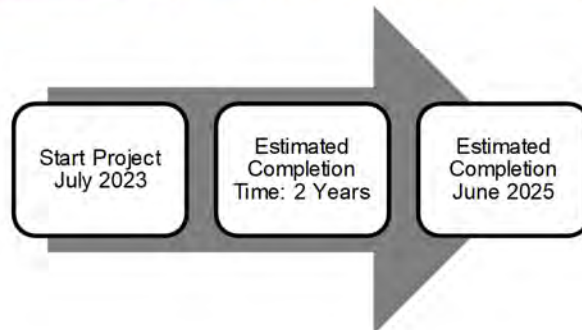
Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	-	-	-	-	(1,800)	(1,800)	(3,600)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ (1,800)	\$ (1,800)	\$ (3,600)

Project # TBD		Operating Budget Impact/Other:	
		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construction of bank stabilization and concrete drop structures along Havasupai Wash between the Hillside Drain and the Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. These improvements were identified in the top 10 projects.			

Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE


1001 Mohican Dr Flood Control

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 31,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,200
Construction	-	450,000	-	-	-	-	450,000
Construction Mgmt	-	50,000	-	-	-	-	50,000
Total Expenses	\$ 31,200	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 531,200

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ 31,200	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 531,200
Total Funding	\$ 31,200	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 531,200

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services			(900)	(900)	(900)	(900)	(3,600)
Total Operating Impact	\$ -	\$ -	\$ (900)	\$ (900)	\$ (900)	\$ (900)	\$ (3,600)

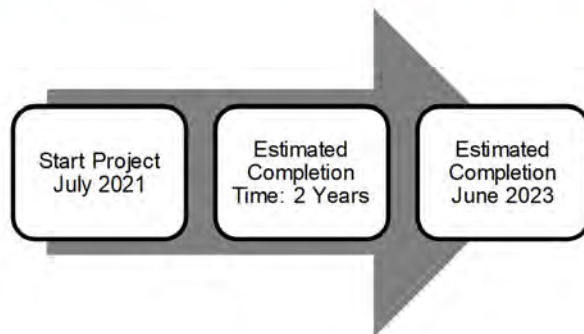
Project # 105008		Operating Budget Impact/Other:	
\$531,200		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost			
Project Status	New		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project is to design and construct a flood control project for the 4 acre City owned property located off Mohican Drive.			



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


DRAINAGE

Daytona Wash 4

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Construction	-	1,600,000	-	-	-	-	1,600,000
Construction Mgmt	-	240,000	-	-	-	-	240,000
Total Expenses	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

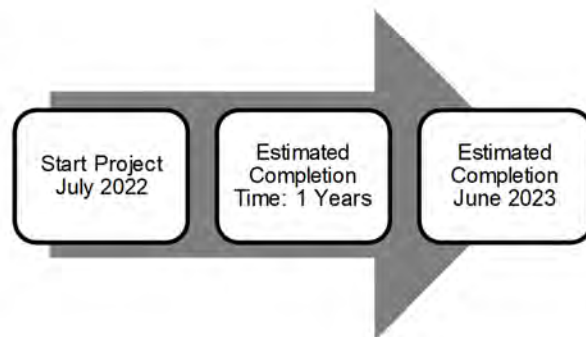
Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services			(1,775)	(1,775)	(1,775)	(1,775)	(7,100)
Total Operating Impact	\$ -	\$ -	\$ (1,775)	\$ (1,775)	\$ (1,775)	\$ (1,775)	\$ (7,100)

Project #105004		Operating Budget Impact/Other:	
\$2,000,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>This project will provide for wash stabilization along Daytona Wash between Snead Dr and Oak Dr. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>			

Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


DRAINAGE

Havasupai Wash 6

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000
Construction	-	-	1,850,000	-	-	-	1,850,000
Construction Mgmt	-	-	280,000	-	-	-	280,000
Total Expenses	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ -	\$ -	\$ 2,315,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ -	\$ -	\$ 2,315,000
Total Funding	\$ -	\$ 185,000	\$ 2,130,000	\$ -	\$ -	\$ -	\$ 2,315,000

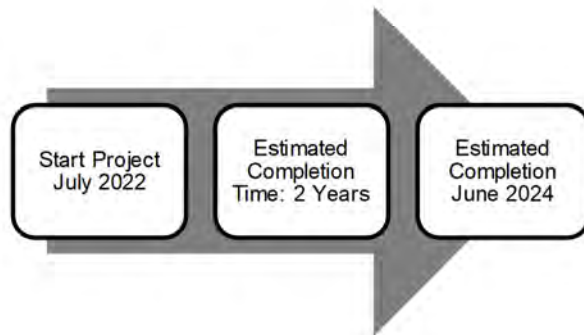
Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	-	-	-	(1,750)	(1,750)	(1,775)	(5,275)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (1,750)	\$ (1,750)	\$ (1,775)	\$ (5,275)

Project # 105005		Operating Budget Impact/Other:	
\$2,315,000		Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>This project will provide for wash stabilization along Havasupai Wash between Sandwood Dr and Avalon Drain. An Engineering and Analysis report was completed by Dibble Engineering in 2014 to assess the most critical locations within the City's wash system in need of repair. A five-year implementation plan was identified based on annual funding. Ultimately, the functionality and safety of the wash system will be improved. A reduction in wash maintenance and street clean-up, after storms as a result of the improvements to the wash/drainage system, is expected.</p>			

Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Kiowa Drain 3

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
Construction	-	-	-	-	1,400,000	-	1,400,000
Construction Mgmt	-	-	-	-	210,000	-	210,000
Total Expenses	\$ -	\$ -	\$ 120,000	\$ -	\$ 1,610,000	\$ -	\$ 1,730,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ -	\$ 120,000	\$ -	\$ 1,610,000	\$ -	\$ 1,730,000
Total Funding	\$ -	\$ -	\$ 120,000	\$ -	\$ 1,610,000	\$ -	\$ 1,730,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	-	-	-	-	-	(900)	(900)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (900)	\$ (900)

Project # TBD	Operating Budget Impact/Other:
\$1,730,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)

Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Managing Division	Engineering

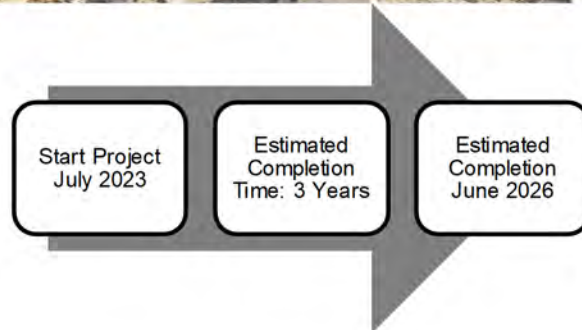
Project Description & Justification
 Design and construction of bank stabilization, concrete drop structures and maintenance access ramps in the Kiowa Drain between Kiowa Avenue and Cactus Wren Lane.



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Havasupai 2 Levee Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Construction	-	-	-	-	350,000	-	350,000
Total Expenses	\$ -	\$ -	\$ -	\$ 30,000	\$ 350,000	\$ -	\$ 380,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ 30,000	\$ 350,000	\$ -	\$ 380,000
Total Funding	\$ -	\$ -	\$ -	\$ 30,000	\$ 350,000	\$ -	\$ 380,000

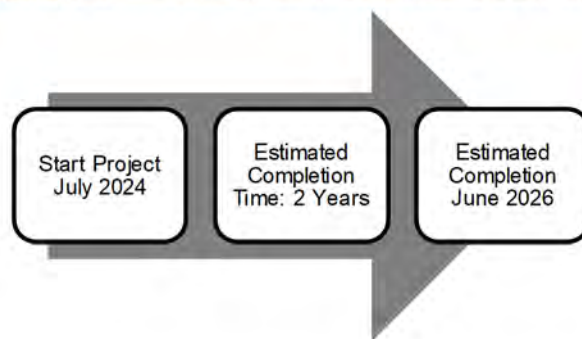
Project # TBD		Operating Budget Impact/Other:	
\$380,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>This Project is to provide bank stabilization to prevent erosion of the existing embankment and raise the surface of the levee above the 100 year storm water surface elevation. Additional fill material will also be placed over the levee at the road crossing that is currently damaged from off-road vehicle traffic.</p>			



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE

El Dorado 2 Levee Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Construction	-	-	-	-	450,000	-	450,000
Total Expenses	\$ -	\$ -	\$ -	\$ 40,000	\$ 450,000	\$ -	\$ 490,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ 40,000	\$ 450,000	\$ -	\$ 490,000
Total Funding	\$ -	\$ -	\$ -	\$ 40,000	\$ 450,000	\$ -	\$ 490,000

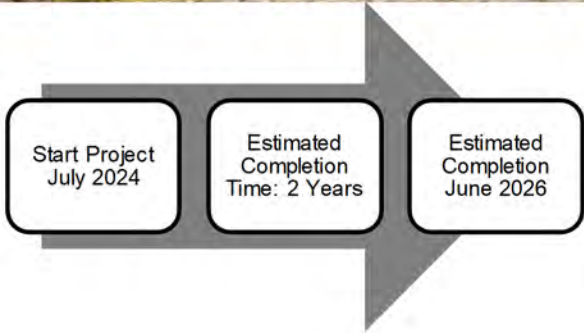
Project # TBD		Operating Budget Impact/Other:	
\$490,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This Project is to provide bank stabilization to prevent erosion of the existing embankment and raise the surface of the levee above the 100 year storm water surface elevation.			



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

DRAINAGE

Pima Wash Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
Construction	-	-	-	-	-	1,625,000	1,625,000
Construction Mgmt	-	-	-	-	-	245,000	245,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,870,000	\$ 2,030,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Flood Control Funding	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,870,000	\$ 2,030,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 1,870,000	\$ 2,030,000

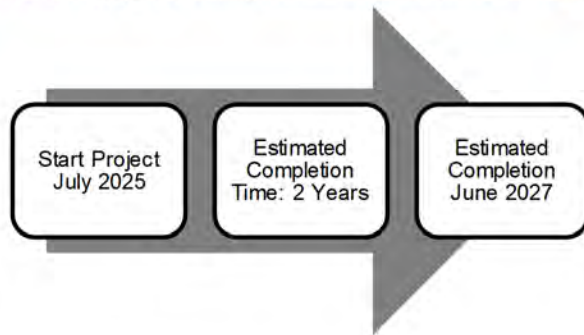
Project # TBD	Operating Budget Impact/Other:	
\$2,030,000	Maintenance of the new improvements will be required; however, it is anticipated that the overall maintenance will be reduced.	
Total Project Cost		
Project Status		New
Priority		Desirable (3 to 5 years)
Community Result 1		1 Safe Community
Community Result 2		3 Reliable Infrastructure
Community Result 3		N/A
Managing Division		Engineering
Project Description & Justification		
Design and construction of bank stabilization of the Pima Wash from approximately 150 feet downstream of the Nelson Drain to Bluewater Drive.		



Funding Source



Flood Control Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

GENERAL GOVERNMENT

Downtown Catalyst

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	185,000	815,000	-	-	-	-	1,000,000
Total Expenses	\$ 185,000	\$ 815,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

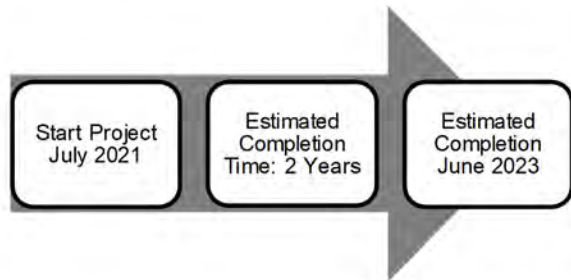
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
ABC Funding	\$ 185,000	\$ 815,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total Funding	\$ 185,000	\$ 815,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Project # 101009		Operating Budget Impact/Other:
\$1,000,000		Operational impacts have not been evaluated and will be dependent on the commitment of partner agencies.
Total Project Cost		
Project Status	Revised Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	5 Great Community to Live	
Community Result 2	N/A	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
This project includes the City's piece of contributing towards the downtown catalyst as part of the Vision 20/20 Plan developed by the Community. The downtown catalyst will focus on the creation of a vibrant central business district. The City's budget includes design work for the downtown catalyst for costs such as site work, amenities, a bridge and event		

Funding Source



ABC
Funding
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

GENERAL GOVERNMENT

New Municipal Courthouse

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 516,000	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 636,000
Construction	-	4,780,000	-	-	-	-	4,780,000
Land	3,035,500	-	-	-	-	-	3,035,500
Total Expenses	\$3,551,500	\$4,900,000	\$ -	\$ -	\$ -	\$ -	\$ 8,451,500

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$3,551,500	\$4,900,000	\$ -	\$ -	\$ -	\$ -	\$ 8,451,500
Total Funding	\$3,551,500	\$4,900,000	\$ -	\$ -	\$ -	\$ -	\$ 8,451,500

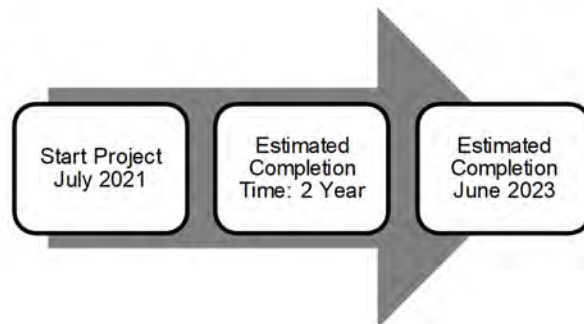
Project #101006		Operating Budget Impact/Other:
\$8,451,500		Exact operating impact is unknown at this point. Due to the de-consolidation General Fund revenues will be reduced by approximately \$535k (County's IGA reimbursement payment). Court personnel, services, and supplies will be reduced with no longer handling the justice court cases. IT personnel, services, and supplies will increase with the transition of taking over the Court IT maintenance from the County.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	2 Sustainable Growth	
Community Result 2	6 Good Governance	
Community Result 3	N/A	
Managing Division	Engineering	

Project Description & Justification

The City currently has an IGA with the County and uses their building for a consolidated courthouse. This project is to remodel the purchased building on Acoma Blvd. into a new Municipal Courthouse.



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

GENERAL GOVERNMENT

City Fuel Facility

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	300,000	-	-	-	-	300,000
Construction	-	-	1,500,000	-	-	-	1,500,000
Construction Mgmt.	-	-	150,000	-	-	-	150,000
Total Expenses	\$ -	\$ 300,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,950,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ -	\$ 300,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,950,000
Total Funding	\$ -	\$ 300,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,950,000

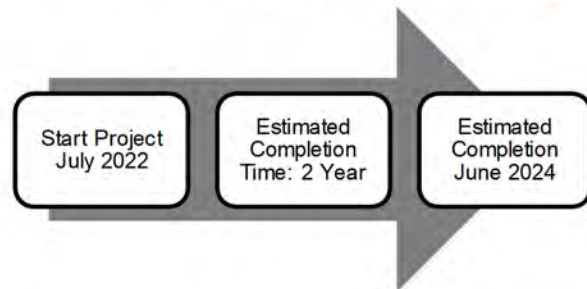
Project # 101010		Operating Budget Impact/Other:	
\$1,950,000		There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
This project will provide two separate fueling facilities for city vehicles & equipment. One in close proximity to City Hall and one at Public Works.			



Funding Source



General Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

GENERAL GOVERNMENT

Bridgewater Channel Dredging

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	150,000	-	-	-	-	150,000
Construction	-	500,000	500,000	-	-	-	1,000,000
Construction Mgmt.	-	50,000	50,000	-	-	-	100,000
Total Expenses	\$ -	\$ 700,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,250,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ -	\$ 700,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,250,000
Total Funding	\$ -	\$ 700,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,250,000

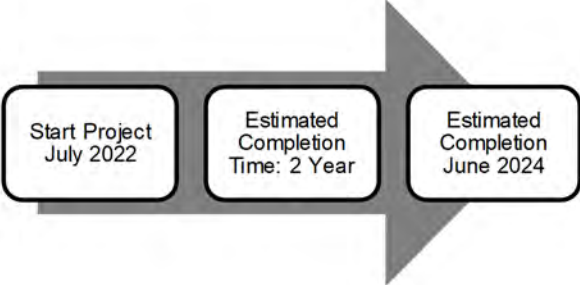
Project # 101011	Operating Budget Impact/Other:
\$1,250,000	There is no additional impact on the operating budget anticipated.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	4 Clean Environment
Community Result 3	5 Great Community to Live
Project Manager	Engineering
Project Description & Justification	
<p>The project consists of removal of material accumulated over time at the Pima Wash outlet and Bridgewater Channel by various methods of dredging. The project will eliminate shallow water areas that have accumulated sedimentation in the channel since the last dredging project in FY 2010.</p>	



Funding Source



General Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

PARKS

Aquatic Center HVAC

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 157,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 207,000
Construction	-	2,800,000	-	-	-	-	2,800,000
Total Expenses	\$ 157,000	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ 3,007,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ 157,000	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ 3,007,000
Total Funding	\$ 157,000	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ 3,007,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Utilities	-	-	23,000	23,500	24,000	24,500	95,000
Total Operating Impact	\$ -	\$ -	\$ 23,000	\$ 23,500	\$ 24,000	\$ 24,500	\$ 95,000

Project # 102011	Operating Budget Impact/Other:
\$3,007,000	Project will increase electricity by approximately 25%.

Total Project Cost	
Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	5 Great Community to Live
Community Result 3	N/A
Managing Division	Engineering

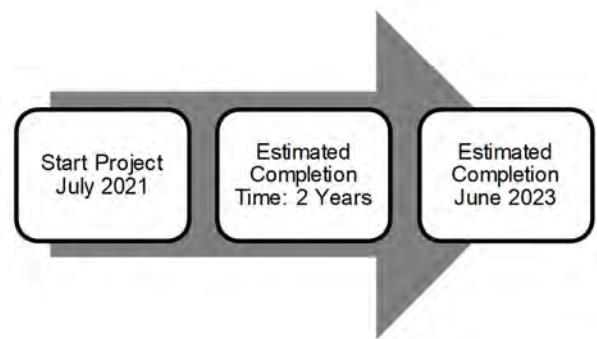


Project Description & Justification
 A complete evaluation of the HVAC systems for the Aquatic Center was performed in FY 17/18. Based on the recommendations from the evaluation, dehumidification units will be installed, replacement of HVAC in locker rooms, installing new exhaust units in chemical and mechanical rooms, and new controls for all units. Upgrading these systems will decrease the humidity and temperature in the Aquatic Center and increase user comfort.

Funding Source



General Fund 100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

PARKS

Dick Samp Memorial Park Pickle Ball Courts

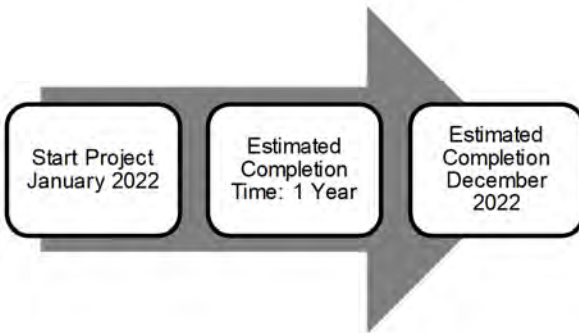
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 38,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,250
Construction	-	211,750	-	-	-	-	211,750
Total Expenses	\$ 38,250	\$ 211,750	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Community Donations	\$ 38,250	\$ 211,750	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total Funding	\$ 38,250	\$ 211,750	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project # 102013		Operating Budget Impact/Other:	
\$250,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	5 Great Community to Live		
Community Result 2	6 Good Governance		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construct 4 additional pickle ball courts at Dick Samp Memorial Park.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

Fire Station 5 Rebuild

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000
Construction	-	-	-	-	4,900,000	-	4,900,000
Construction Mgmt	-	-	-	-	495,000	-	495,000
Total Expenses	\$ -	\$ -	\$ -	\$ 450,000	\$ 5,395,000	\$ -	\$ 5,845,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ -	\$ -	\$ -	\$ 450,000	\$ 5,395,000	\$ -	\$ 5,845,000
Total Funding	\$ -	\$ -	\$ -	\$ 450,000	\$ 5,395,000	\$ -	\$ 5,845,000

Project # 103004	Operating Budget Impact/Other:
\$5,845,000	The operational impact is limited to utility costs, which could possibly be reduced.

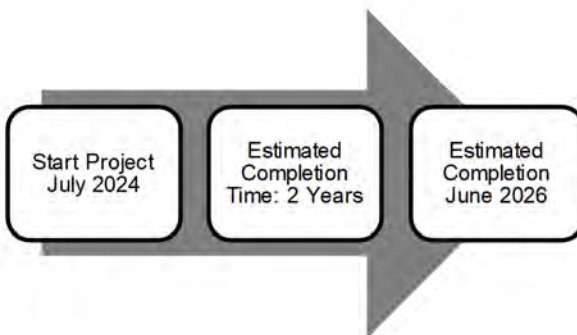
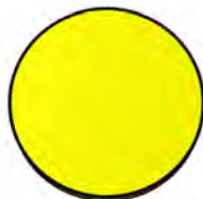
Total Project Cost	
Project Status	Revised Cost
Priority	Desirable (3 to 5 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering



Project Description & Justification
 Demolish and rebuild a new station to replace the existing station on Lake Havasu Ave on the existing site. The current station is aging and limited. Rebuilding the station would allow easier apparatus access and additional apparatus storage. The incorporation of solar in this project is also preferred. Total estimated cost of project is slightly under \$4.4 million budgeted over two years (FY 24-25 and FY 25-26).

Funding Source

General Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

Police Fuel Facility

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 85,300	\$ 45,700	\$ -	\$ -	\$ -	\$ -	\$ 131,000
Construction	-	478,950	-	-	-	-	478,950
Total Expenses	\$ 85,300	\$ 524,650	\$ -	\$ -	\$ -	\$ -	\$ 609,950

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ 85,300	\$ 524,650	\$ -	\$ -	\$ -	\$ -	\$ 609,950
Total Funding	\$ 85,300	\$ 524,650	\$ -	\$ -	\$ -	\$ -	\$ 609,950

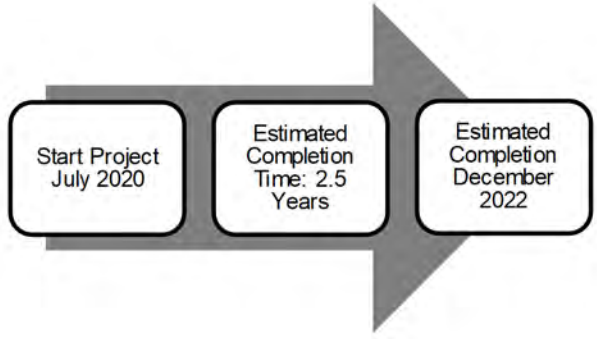
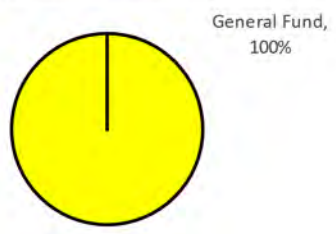
Project # 103005	Operating Budget Impact/Other:
\$609,950	No operating impact anticipated.
Total Project Cost	

Project Status	Revised Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	1 Safe Community
Community Result 3	N/A
Project Manager	Engineering



Project Description & Justification
 Due to rising insurance costs and increased potential of future leaking, a new above ground facility is needed. This project would evaluate the existing underground storage tank for in place abandonment or removal and subsequent installation of a 12,000 gallon above ground tank with a fuel management system.

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


PUBLIC SAFETY

PD Facility Rear Parking Lot Rehab & Expansion

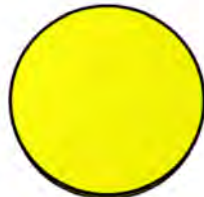
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 51,500	\$ -	\$ -	\$ 17,000	\$ 68,500
Construction	-	-	513,500	-	-	170,000	683,500
Total Expenses	\$ -	\$ -	\$ 565,000	\$ -	\$ -	\$ 187,000	\$ 752,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ -	\$ -	\$ 565,000	\$ -	\$ -	\$ 187,000	\$ 752,000
Total Funding	\$ -	\$ -	\$ 565,000	\$ -	\$ -	\$ 187,000	\$ 752,000

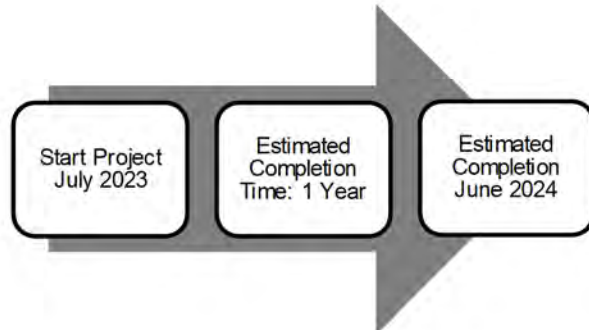
Project # TBD		Operating Budget Impact/Other:	
\$752,000		This project will enhance and extend the useful life of the parking lot. There is no additional impact on the operating budget anticipated.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	N/A		
Community Result 3	N/A		
Project Manager	Police		
Project Description & Justification			
<p>The rear parking lot at the Police Facility is deteriorating and is not sufficient to accommodate parking for the patrol fleet, employees, and evidentiary vehicles. This project consists of repaving the rear lot in FY 23/24 and extending the perimeter to create a designated secure area for parking of evidentiary vehicles and the addition of shade structures for current parking spaces in FY 26/27.</p>			



Funding Source



General Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

PUBLIC SAFETY

PD Facility Lobby Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	36,600	-	36,600
Construction	-	-	-	-	137,900	-	137,900
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 174,500	\$ -	\$ 174,500

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ -	\$ -	\$ -	\$ -	\$ 174,500	\$ -	\$ 174,500
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 174,500	\$ -	\$ 174,500

Project # TBD	Operating Budget Impact/Other:
\$174,500	This project is not anticipated to have an impact on the operating budget.

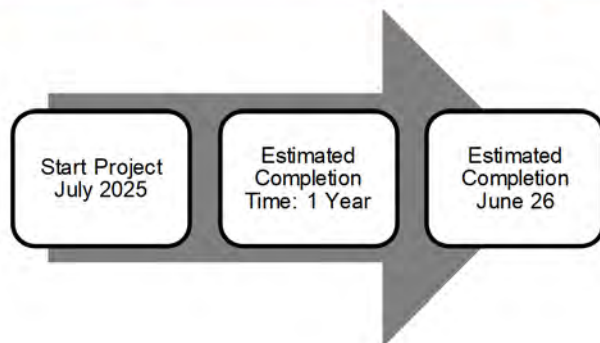
Total Project Cost	
Project Status	New
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	N/A
Community Result 3	N/A
Managing Division	Police
Project Description & Justification	
This project will improve the front lobby at the Police Facility by installing an auto open-close door system and creating an ADA compliant reception area with an additional service window. Additionally, the fingerprint room would become smaller to allow space for a larger, more comfortable interview room to accommodate privacy.	



General Fund



General Fund, 100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


PUBLIC SAFETY

PD Facility & Jail Rehab

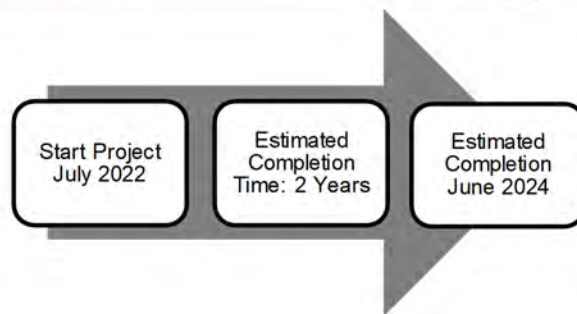
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 550,875	\$ -	\$ -	\$ -	\$ -	\$ 550,875
Construction	\$ -	\$ 1,675,000	\$ 1,997,500	\$ -	\$ -	\$ -	\$ 3,672,500
Total Expenses	\$ -	\$ 2,225,875	\$ 1,997,500	\$ -	\$ -	\$ -	\$ 4,223,375

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
General Fund	\$ -	\$ 447,875	\$ -	\$ -	\$ -	\$ -	\$ 447,875
Grant: Congressionally Dir.	-	1,778,000	1,997,500	-	-	-	3,775,500
Total Funding	\$ -	\$ 2,225,875	\$ 1,997,500	\$ -	\$ -	\$ -	\$ 4,223,375

Operating Impact	Prior	20-21	21-22	22-23	23-24	24-25	Total
Supplies & Services	-	-	(26,000)	(22,000)	(18,000)	(15,000)	(81,000)
Total Operating Impact	\$ -	\$ -	\$ (26,000)	\$ (22,000)	\$ (18,000)	\$ (15,000)	\$ (81,000)

Project # 103006		Operating Budget Impact/Other:	
\$4,223,375		A reduction in repairs and maintenance will be realized with the facility refurbishment.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	N/A		
Community Result 3	N/A		
Managing Division	Police		
Project Description & Justification			
<p>The Police Facility, which was constructed in 1994, is in need of repairs and improvements in various areas such as plumbing, roof, HVAC systems, and the jail area. A building condition analysis was performed in 2021 by Selberg Associates, Inc. which documented the need for significant repairs to the facility.</p>			

Funding Source




FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

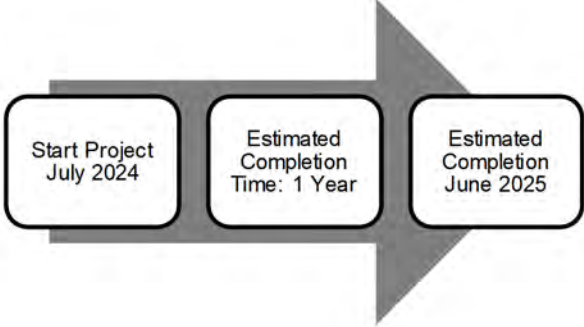
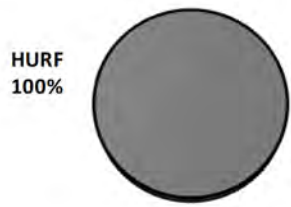
London Bridge Deck Repair

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
Construction	-	-	-	850,000	-	-	850,000
Total Expenses	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Total Funding	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000

Project # TBD		Operating Budget Impact/Other:	
\$1,000,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
<p>The Arizona Department of Transportation performed their bi-annual bridge inspection of the London Bridge. During that inspection it was noted that the bridge deck was in need of rehabilitation in terms of new asphalt. It is anticipated a roto-mill will occur with an overlay to follow.</p>			

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

London Bridge Pier Repair

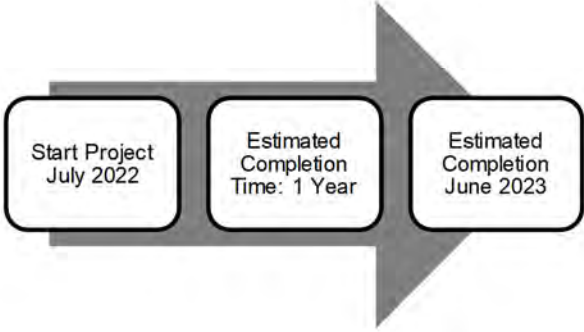
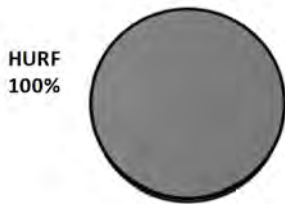
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	250,000	-	-	-	-	250,000
Construction Mgmt	-	50,000	-	-	-	-	50,000
Total Expenses	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total Funding	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Project # 106011		Operating Budget Impact/Other:	
\$350,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
The Arizona Department of Transportation performed their bi-annual bridge inspection of the London Bridge. During that inspection and previous it was noted that one of the bridge piers was flooded. Two unsuccessful attempts have been attempted in the past projects. A project focused on removing the water to protect bridge bearings, etc. is needed.			



Funding Source




FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

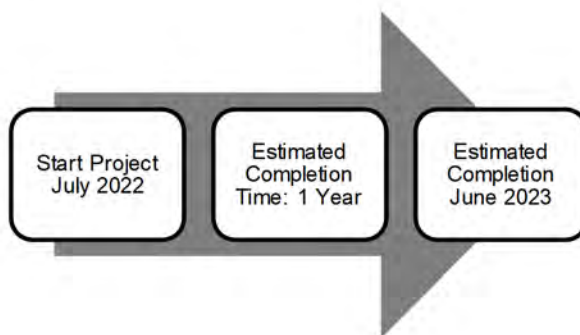
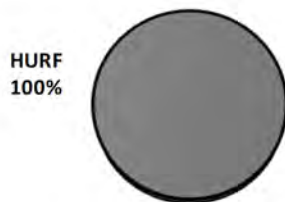
2023 Pavement Replacement

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	-	900,000	-	-	-	-	900,000
Construction Mgmt	-	100,000	-	-	-	-	100,000
Total Expenses	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total Funding	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Project # 106012		Operating Budget Impact/Other:	
\$1,000,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Essential (Within 1 year)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
<p>A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 22-23 Project will have their life cycles extended and save maintenance dollars.</p>			

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

2024 Pavement Replacement

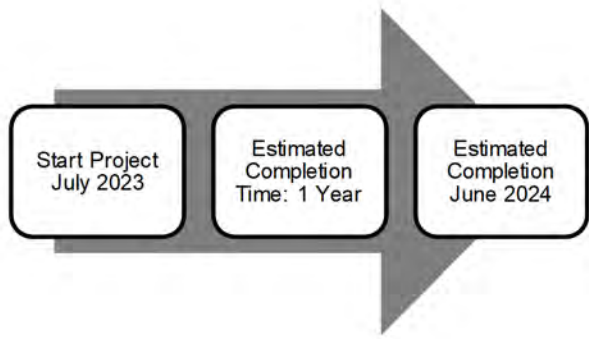
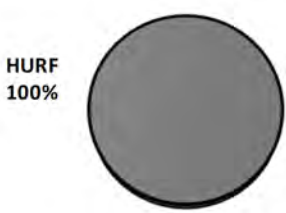
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	-	-	1,800,000	-	-	-	1,800,000
Construction Mgmt	-	-	200,000	-	-	-	200,000
Total Expenses	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Project # TBD		Operating Budget Impact/Other:	
\$2,000,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 23-24 Project will have their life cycles extended and save maintenance dollars.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

2025 Pavement Replacement

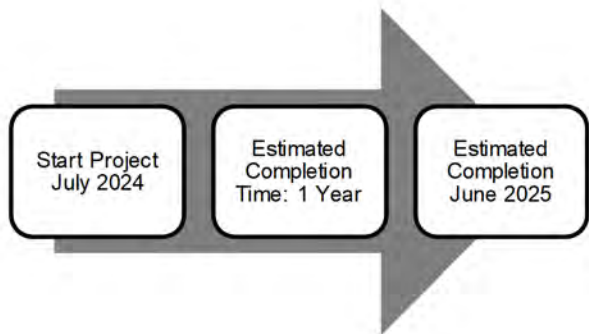
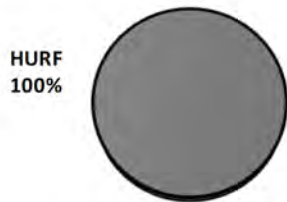
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	-	-	-	1,800,000	-	-	1,800,000
Construction Mgmt	-	-	-	200,000	-	-	200,000
Total Expenses	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Project # TBD		Operating Budget Impact/Other:	
\$2,000,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 24-25 Project will have their life cycles extended and save maintenance dollars.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

2026 Pavement Replacement

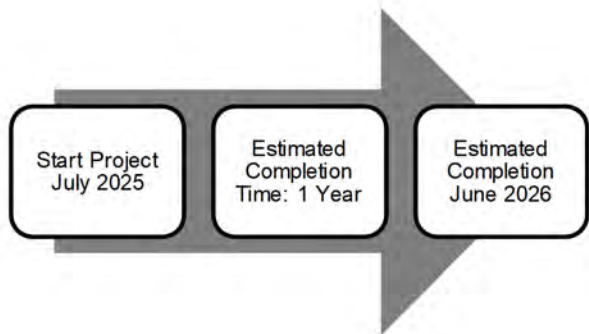
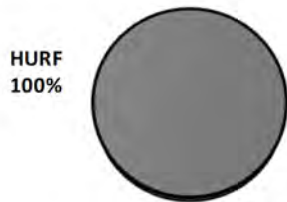
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	-	-	-	-	1,800,000	-	1,800,000
Construction Mgmt	-	-	-	-	200,000	-	200,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000

Project # TBD		Operating Budget Impact/Other:	
\$2,000,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 25-26 Project will have their life cycles extended and save maintenance dollars.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

STREETS

2027 Pavement Replacement

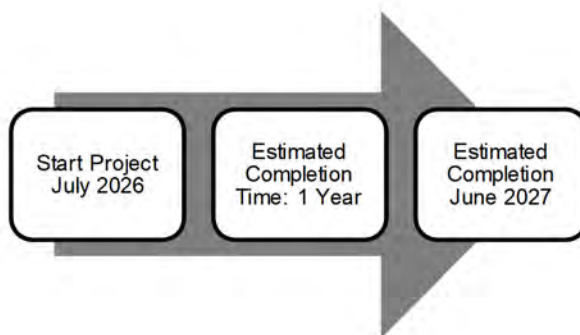
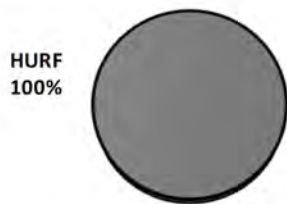
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	-	-	-	-	-	1,800,000	1,800,000
Construction Mgmt	-	-	-	-	-	200,000	200,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
HURF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000

Project # TBD		Operating Budget Impact/Other:	
\$2,000,000		A reduction in operations and maintenance costs is anticipated due to the reduction in repair work.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	5 Great Community to Live		
Managing Division	Engineering		
Project Description & Justification			
A comprehensive program was developed in which all Lake Havasu City streets were evaluated and ranked. This program known as "Lake Havasu City Pavement Priority Array Program" compiled a list of streets needing pavement rehabilitation and ranked them accordingly. Streets involved in this FY 26-27 Project will have their life cycles extended and save maintenance dollars.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WASTEWATER

Island Treatment Plant (ITP) Flow Equalization Basin (FEB)

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 290,000
Construction	1,000,000	4,300,000	-	-	-	-	5,300,000
Construction Mgmt	200,000	93,000	-	-	-	-	293,000
Total Expenses	\$ 1,490,000	\$ 4,393,000	\$ -	\$ -	\$ -	\$ -	\$ 5,883,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ 1,490,000	\$ 4,393,000	\$ -	\$ -	\$ -	\$ -	\$ 5,883,000
Total Funding	\$ 1,490,000	\$ 4,393,000	\$ -	\$ -	\$ -	\$ -	\$ 5,883,000

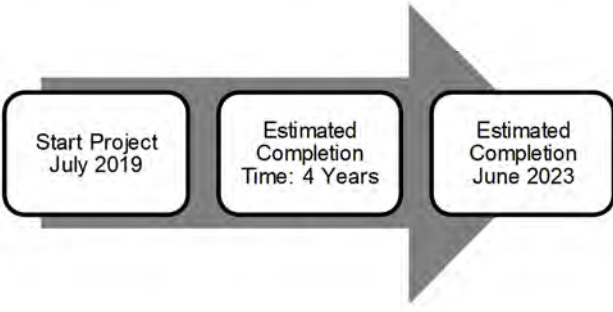
Project # 107007		Operating Budget Impact/Other:	
\$5,883,000		Utilize funds from Project originally NRWWTPEffluent Storage & Distribution for this immediate needs project. The project was a placeholder from the WWSE Program, which is not needed.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	N/A		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project is intended to provide a new flow equalization basin for the Island WWTP. The basin will include a new concrete basin, cover, new influent piping with isolation valves, and pumps, as required.			



Funding Source



Wastewater Fund 100%




FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Chip Drive Lift Station Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 103,700	\$ 43,780	\$ -	\$ -	\$ -	\$ -	\$ 147,480
Construction	-	750,000	-	-	-	-	750,000
Total Expenses	\$ 103,700	\$ 793,780	\$ -	\$ -	\$ -	\$ -	\$ 897,480

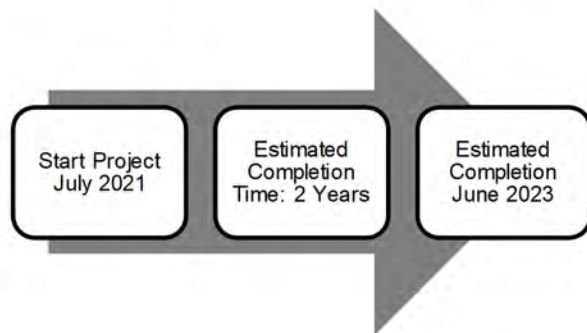
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ 103,700	\$ 793,780	\$ -	\$ -	\$ -	\$ -	\$ 897,480
Total Funding	\$ 103,700	\$ 793,780	\$ -	\$ -	\$ -	\$ -	\$ 897,480

Project # 107008		Operating Budget Impact/Other:	
\$897,480		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This lift station has been experiencing numerous maintenance issues. This project will provide for an evaluation and recommendation related to new electrical system upgrades and potentially expanding and relocating the wet well.			

Funding Source



Wastewater Fund 100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

South Intake Influent Screen

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Construction	-	-	-	200,000	-	-	200,000
Total Expenses	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000

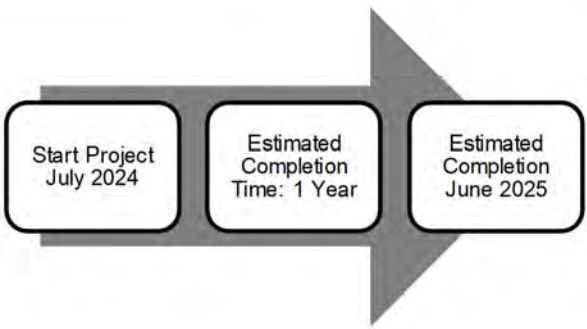
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000
Total Funding	\$ -	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000

Project # 107012		Operating Budget Impact/Other:	
\$225,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	No Change		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
<p>The last time the submerged South Intake influent screen structure was inspected was in 2006, at that time the screen previously installed had disintegrated. In FY 16-17, two new pumps were added to the south intake and the third was rebuilt. In order to protect the investment of the new pumps from quagga mussels, fish, and other organics, a new influent screen should be installed.</p>			

Funding Source



Wastewater Fund 100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Vadose Well Design and Expansion

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	100,000	260,000	-	-	-	-	360,000
Construction	-	1,500,000	1,000,000	1,000,000	-	-	3,500,000
Construction Mgmt	-	100,000	100,000	100,000	-	-	300,000
Total Expenses	\$ 100,000	\$ 1,860,000	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	\$ 4,160,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ 100,000	\$ 1,860,000	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	\$ 4,160,000
Total Funding	\$ 100,000	\$ 1,860,000	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	\$ 4,160,000

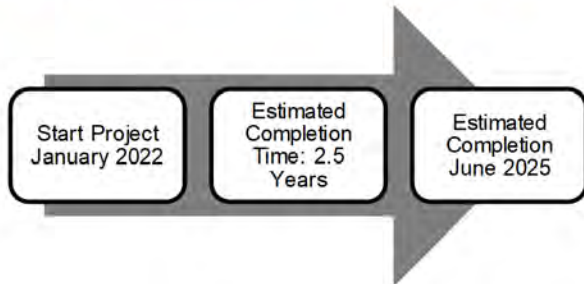
Project # 107015		Operating Budget Impact/Other:	
\$4,160,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Design and construct new wells to inject effluent into the Vadose zone for effluent disposal. The wastewater treatment plants generates approximately 4 million gallons of effluent per day and the vadose wells are a significant part of the effluent disposal system.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Mulberry Treatment Plant Aeration Basin Repair

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	43,600	100,000	-	-	-	-	143,600
Construction	-	750,000	-	-	-	-	750,000
Construction Mgmt	-	50,000	-	-	-	-	50,000
Total Expenses	\$ 43,600	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 943,600

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ 43,600	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 943,600
Total Funding	\$ 43,600	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 943,600

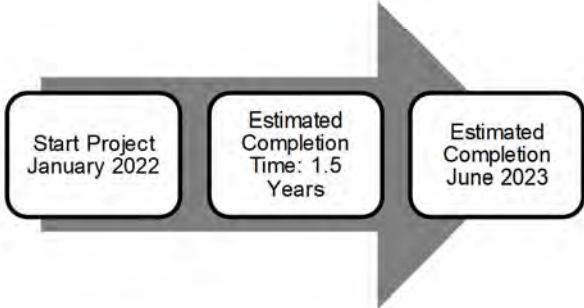
Project # 107018		Operating Budget Impact/Other:	
\$943,600		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Schedule		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
The aeration basins concrete walls are cracked and spalling along the rolling surface for the aerators rollers. Removal and replacement of the damaged concrete is required for proper operation.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

MTP Roof Replacement

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Construction	-	-	-	300,000	-	-	300,000
Total Expenses	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Total Funding	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000

Project # TBD	Operating Budget Impact/Other:
\$300,000	This project is not anticipated to have an impact on the operating budget.

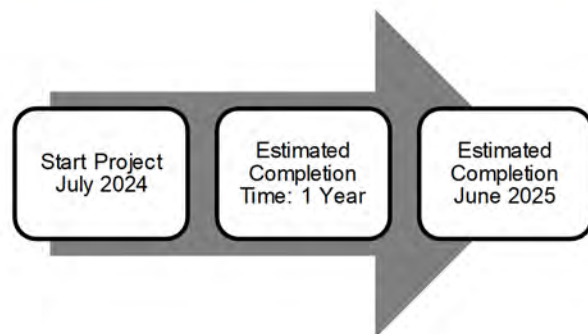
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
Replacement of the Headwork's Building built-up asphalt roof with new single ply membrane roof. Additionally address the abandoned roof drains and rain leaders and replace with new.	



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

Park Avenue Lift Station Renovation

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	1,500,000	-	-	-	1,500,000
Construction Mgmt	-	-	150,000	-	-	-	150,000
Total Expenses	\$ -	\$ 250,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,900,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ 250,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,900,000
Total Funding	\$ -	\$ 250,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,900,000

Project # 107019	Operating Budget Impact/Other:
\$1,900,000	This project is not anticipated to have an impact on the operating budget.

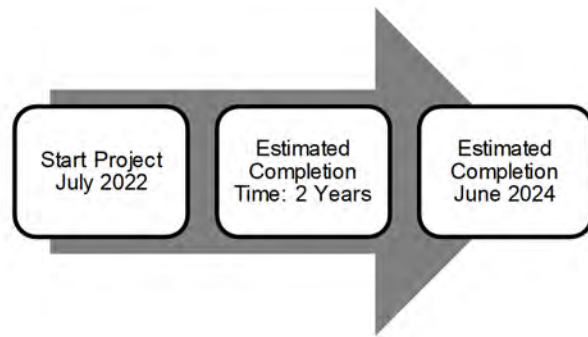
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering
Project Description & Justification	
Replace the existing aging lift station with a new larger capacity lift station to manage the increased sewer flow rate from new development in the area.	



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Metal Storage Building

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	50,000	-	-	50,000
Construction	-	-	-	150,000	-	-	150,000
Total Expenses	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Total Funding	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000

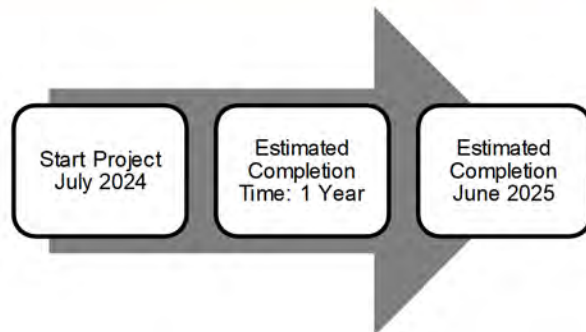
Project # TBD		Operating Budget Impact/Other:	
\$200,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Construct new metal storage building at the Island Treatment Plant to store spare lift station pumps and appurtenances.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER


ITP Aeration Basin Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	75,000	-	-	75,000
Construction	-	-	-	400,000	-	-	400,000
Total Expenses	\$ -	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ 475,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ 475,000
Total Funding	\$ -	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ 475,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Utilities	-	-	-	-	(10,000)	(10,000)	(20,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ (10,000)	\$ (10,000)	\$ (20,000)

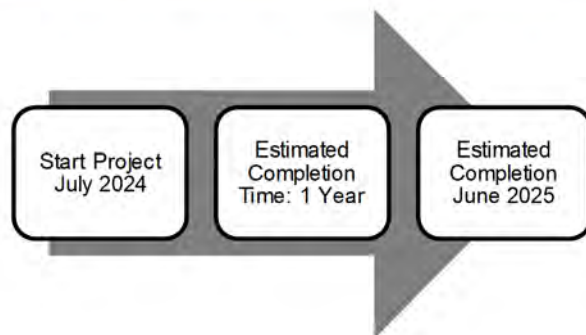
Project # TBD		Operating Budget Impact/Other:	
\$475,000		Convert the rotating aeration equipment to fixed aeration equipment to reduce electric usage on rotating equipment.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade Aeration equipment possibly to fixed diffusers and piping eliminating rotating equipment.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Upgrade Filters

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	-	100,000	100,000
Construction	-	-	-	-	-	600,000	600,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000

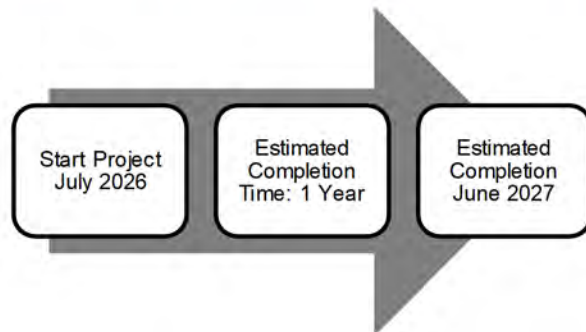
Project # TBD		Operating Budget Impact/Other:	
\$700,000		Rehab and upgrade Sand filter media to cloth media filter. This will reduce the filter system from two separate systems to a single system.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade and rehab the existing sand filters to cloth media filters. Removing the 5 Star media filters and going to a single filter configuration			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

ITP Effluent Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	150,000	-	150,000
Construction	-	-	-	-	300,000	-	300,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000

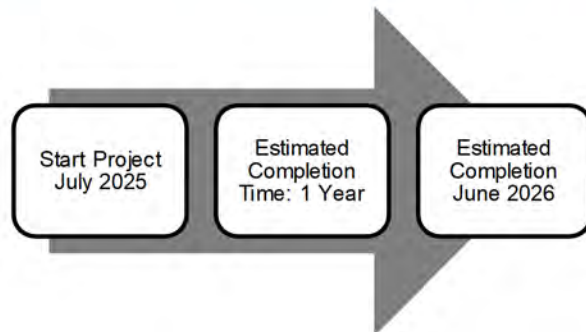
Project # TBD		Operating Budget Impact/Other:	
\$450,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WASTEWATER

MTP Effluent & Recharge Pond Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	100,000	-	100,000
Construction	-	-	-	-	-	300,000	300,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ 400,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ 400,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 300,000	\$ 400,000

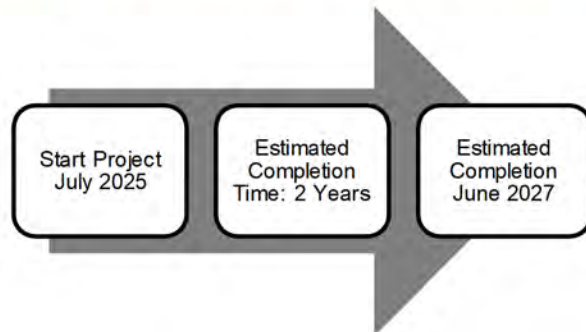
Project # TBD		Operating Budget Impact/Other:	
\$400,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

NRTP Odor Control at Headwork's

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	75,000	-	-	-	75,000
Construction	-	-	500,000	-	-	-	500,000
Construction Mgmt	-	-	50,000	-	-	-	50,000
Total Expenses	\$ -	\$ -	\$ 625,000	\$ -	\$ -	\$ -	\$ 625,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ 625,000	\$ -	\$ -	\$ -	\$ 625,000
Total Funding	\$ -	\$ -	\$ 625,000	\$ -	\$ -	\$ -	\$ 625,000

Project # TBD	Operating Budget Impact/Other:
\$625,000	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	1 Safe Community
Community Result 2	3 Reliable Infrastructure
Community Result 3	N/A
Project Manager	Engineering

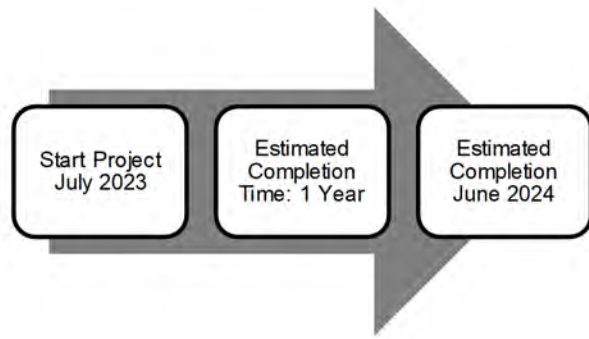


Project Description & Justification
 Currently Both (2) the Odor Control (O/C) Units were installed in 2006 and is operating effectively. However, with increasing chemical cost and unstable product supply, we are looking to change over to a Bio Scrubber System to reduce the high quantity and cost of Chemicals. These O/C is integral to the Treatment Plants.

Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

NRTP Effluent & Recharge Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	150,000	-	150,000
Construction	-	-	-	-	-	150,000	150,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 300,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 300,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 300,000

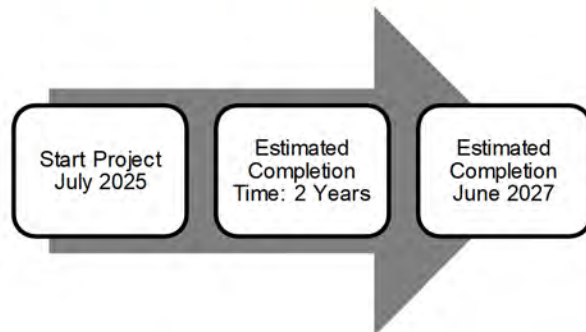
Project # TBD		Operating Budget Impact/Other:	
\$300,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
Upgrade the Effluent Reuse pumping and delivery systems to allows for more efficient delivery of effluent to users.			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WASTEWATER

North End Wastewater System Expansion

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Professional Services	\$ 30,000	\$ 12,700	\$ -	\$ -	\$ -	\$ -	\$ 42,700
Design	-	500,000	-	-	-	-	500,000
Construction	-	-	3,000,000	-	-	-	3,000,000
Total Expenses	\$ 30,000	\$ 512,700	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,542,700

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ 30,000	\$ 512,700	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,542,700
Total Funding	\$ 30,000	\$ 512,700	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,542,700

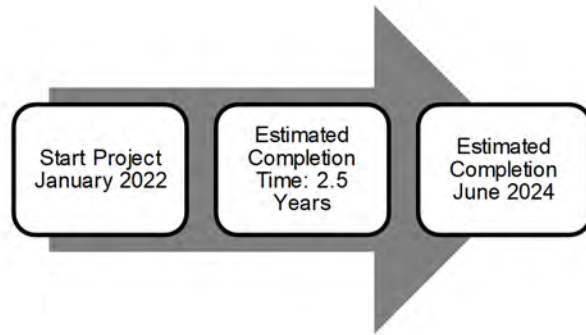
Project # 107016		Operating Budget Impact/Other:	
\$3,542,700		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Essential (Within 1 year)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
This project will develop the wastewater infrastructure required to serve the Victoria Farms Rd area. It will also address the lift stations at Canterbury and Refuge and develop solutions to pump into a new lift station (or expanded IPS).			



Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

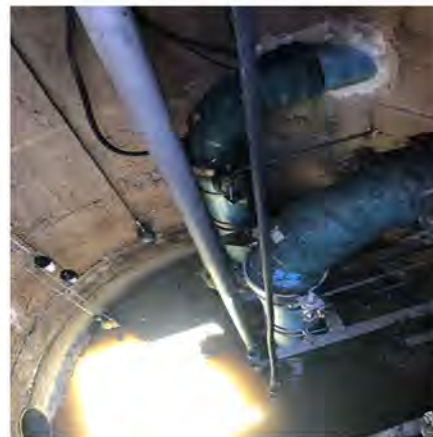
WASTEWATER

2024 Lift Station Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	150,000	-	-	-	150,000
Construction	-	-	600,000	-	-	-	600,000
Construction Mgmt	-	-	100,000	-	-	-	100,000
Total Expenses	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ 850,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ 850,000
Total Funding	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ 850,000

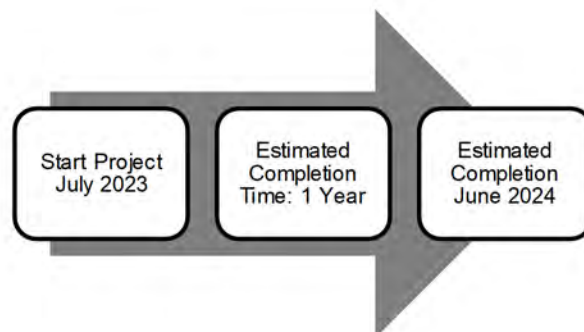
Project # TBD		Operating Budget Impact/Other:	
\$850,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
With over 70 wastewater lift stations throughout the City, this project will address upgrades to pumps, electrical systems, generators, odor control, SCADA, and other necessary improvements at lift stations based on age or capacity needs.			



Funding Source



Wastewater Fund
100%




FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

2025 Lift Station Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	150,000	-	-	150,000
Construction	-	-	-	600,000	-	-	600,000
Construction Mgmt	-	-	-	100,000	-	-	100,000
Total Expenses	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000

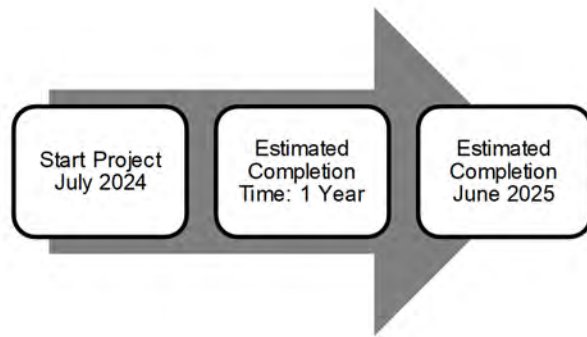
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000
Total Funding	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000

Project # TBD		Operating Budget Impact/Other:	
\$850,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
<p>With over 70 wastewater lift stations throughout the City, this project will address upgrades to pumps, electrical systems, generators, odor control, SCADA, and other necessary improvements at lift stations based on age or capacity needs.</p>			

Funding Source



Wastewater Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

2026 Lift Station Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	150,000	-	150,000
Construction	-	-	-	-	600,000	-	600,000
Construction Mgmt	-	-	-	-	100,000	-	100,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ 850,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ 850,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ -	\$ 850,000

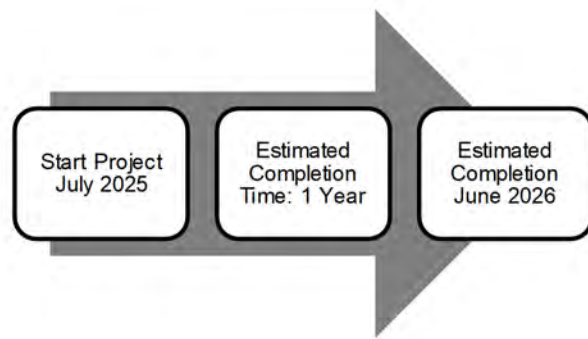
Project # TBD		Operating Budget Impact/Other:	
\$850,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
With over 70 wastewater lift stations throughout the City, this project will address upgrades to pumps, electrical systems, generators, odor control, SCADA, and other necessary improvements at lift stations based on age or capacity needs.			



Funding Source



Wastewater Fund
100%




FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

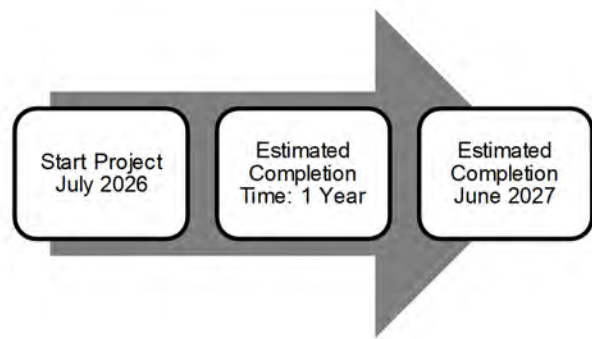
2027 Lift Station Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	-	150,000	150,000
Construction	-	-	-	-	-	600,000	600,000
Construction Mgmt	-	-	-	-	-	100,000	100,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Wastewater Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000

Project # TBD		Operating Budget Impact/Other:	
\$850,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
<p>With over 70 wastewater lift stations throughout the City, this project will address upgrades to pumps, electrical systems, generators, odor control, SCADA, and other necessary improvements at lift stations based on age or capacity needs.</p>			

Funding Source




FY 2023-27 CAPITAL IMPROVEMENT PLAN

WASTEWATER

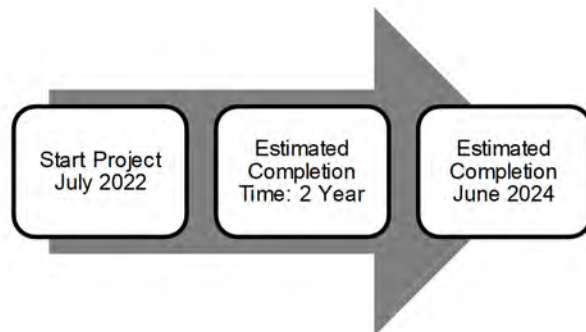
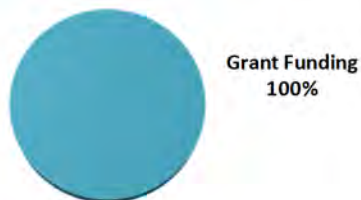
2023 Pipeline Rehab & Replacement (Gravity & MHs)

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	412,500	412,500	-	-	-	825,000
Construction	-	2,103,750	2,103,750	-	-	-	4,207,500
Construction Mgmt	-	233,750	233,750	-	-	-	467,500
Total Expenses	\$ -	\$ 2,750,000	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 5,500,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Grant: Congressionally Dir.	\$ -	\$ 2,750,000	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 5,500,000
Total Funding	\$ -	\$ 2,750,000	\$ 2,750,000	\$ -	\$ -	\$ -	\$ 5,500,000

Project # 107020		Operating Budget Impact/Other:	
\$5,500,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	1 Safe Community		
Community Result 2	3 Reliable Infrastructure		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
With over 350 miles of gravity sewer piping, aging pipe needs to be replaced within 40 to 50 years of installation. This project will identify the oldest sections of pipeline and replace with new C900 PVC pipe.			

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Exploratory Well Drilling & Backup Water Supply

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$1,175,700	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 1,290,700
Construction	3,363,200	2,000,000	-	-	-	-	5,363,200
Construction Mgmt	529,900	50,000	-	-	-	-	579,900
Total Expenses	\$5,068,800	\$2,165,000	\$ -	\$ -	\$ -	\$ -	\$ 7,233,800

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$5,068,800	\$2,165,000	\$ -	\$ -	\$ -	\$ -	\$ 7,233,800
Total Funding	\$5,068,800	\$2,165,000	\$ -	\$ -	\$ -	\$ -	\$ 7,233,800

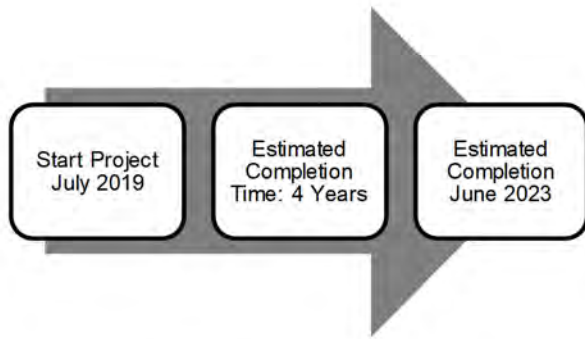
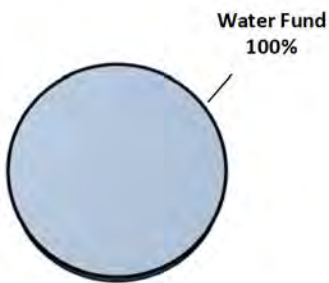
Project # 108014	Operating Budget Impact/Other:
\$7,233,800	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	Revised Cost/Schedule
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering



Project Description & Justification
 The existing North Wells (10, 11, 12, 13, 14, 15, 18) have lost approximately 70% of their combined original capacity over the years and are able to produce approximately 6.9 mgd. This reduction is due in part to the age, poor physical condition of these wells, along with the level of turbidity which pushes the limits of the WTP Filters. This project involved drilling five exploratory well, drilling 2 permanent wells, well facilities and 750 l.f. of distribution line. This is needed to achieve full capacity redundant wells to replace the Horizontal Well capacity when needed maintenance is performed on it.

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

2022 Water Main Replacement Project

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Construction	-	1,800,000	-	-	-	-	1,800,000
Construction Mgmt	-	83,000	-	-	-	-	83,000
Total Expenses	\$ 175,000	\$ 1,883,000	\$ -	\$ -	\$ -	\$ -	\$ 2,058,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ 175,000	\$ 1,883,000	\$ -	\$ -	\$ -	\$ -	\$ 2,058,000
Total Funding	\$ 175,000	\$ 1,883,000	\$ -	\$ -	\$ -	\$ -	\$ 2,058,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)
Total Operating Impact	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (200,000)

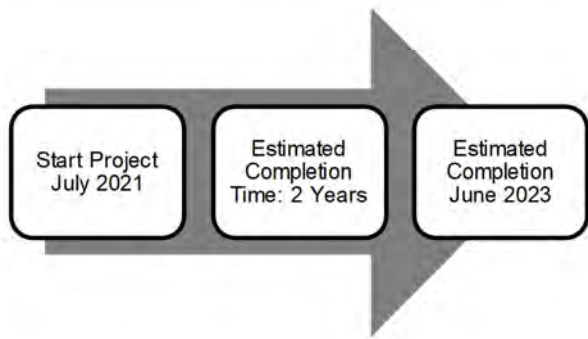
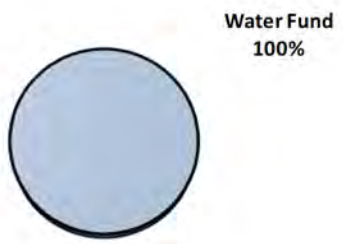
Project # 108018	Operating Budget Impact/Other:
\$2,058,000	A reduction in operations and maintenance costs is anticipated due to the reduction in repair work to the existing mains.
Total Project Cost	

Project Status	Revised Schedule
Priority	Essential (Within 1 year)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	1 Safe Community
Managing Division	Engineering

Project Description & Justification
 This project involves replacing a 12" water main on Lake Havasu Avenue between Kiowa Blvd. and Acoma Blvd and upgrading a 4" water main on Bimini Lane to a 6" water main. Both sections consist of older water mains that are in need of replacement.



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER


2023 Water Main Replacement Project

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Construction	-	-	1,800,000	-	-	-	1,800,000
Construction Mgmt	-	-	200,000	-	-	-	200,000
Total Expenses	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,500,000

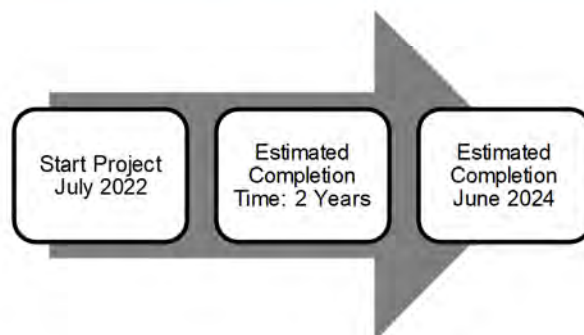
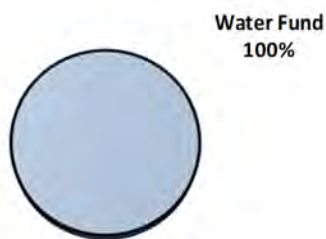
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,500,000
Total Funding	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,500,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (150,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (150,000)

Project # 108019	Operating Budget Impact/Other:
\$2,500,000	A reduction in operations and maintenance costs is anticipated due to the reduction in repair work to the existing mains.
Total Project Cost	
Project Status	Revised Cost
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. This project conforms with the Lake Havasu City master plan.	



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER


2024 Water Main Replacement Project

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
Construction	-	-	-	1,825,000	-	-	1,825,000
Construction Mgmt	-	-	-	175,000	-	-	175,000
Total Expenses	\$ -	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ 2,500,000

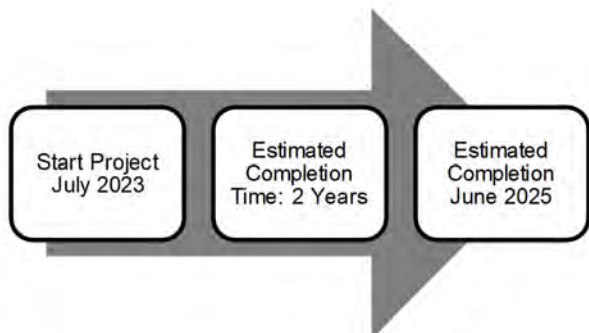
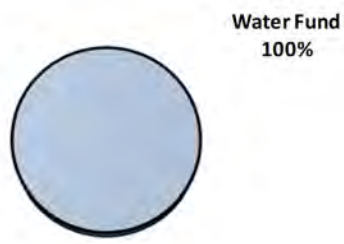
Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ 2,500,000
Total Funding	\$ -	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ 2,500,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (100,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)	\$ (100,000)

Project # TBD	Operating Budget Impact/Other:
\$2,500,000	A reduction in operations and maintenance costs is anticipated due to the reduction in repair work to the existing mains.
Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering
Project Description & Justification	
Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. This project conforms with the Lake Havasu City master plan.	



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

2025 Water Main Replacement Project

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
Construction	-	-	-	-	1,825,000	-	1,825,000
Construction Mgmt	-	-	-	-	175,000	-	175,000
Total Expenses	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ 2,500,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ 2,500,000
Total Funding	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,000,000	\$ -	\$ 2,500,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (50,000)	\$ (50,000)

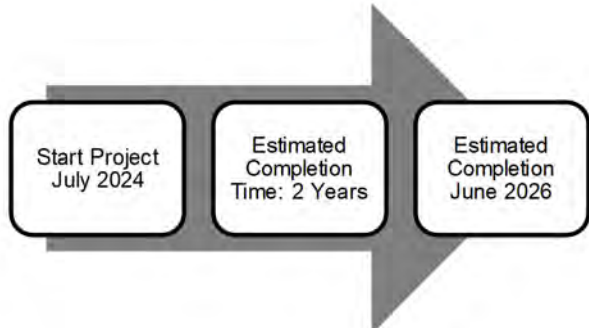
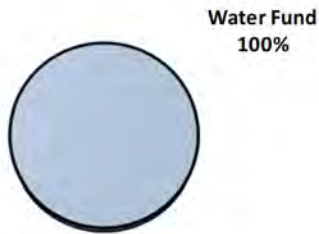
Project # TBD	Operating Budget Impact/Other:
\$2,500,000	A reduction in operations and maintenance costs is anticipated due to the reduction in repair work to the existing mains.

Total Project Cost	
Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering

Project Description & Justification
 Project consists of water main replacements in areas of main breaks and where aged/poor material pipes need replacement. An annual review process is utilized and the specific location(s), size(s), length(s) is identified during the early design phase. This project conforms with the Lake Havasu City master plan.



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Booster Station 5A Upgrades

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 138,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,800
Construction	-	1,700,000	-	-	-	-	1,700,000
Construction Mgmt	-	150,000	-	-	-	-	150,000
Total Expenses	\$ 138,800	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,988,800

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ 138,800	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,988,800
Total Funding	\$ 138,800	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,988,800

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	-	-	(25,000)	(25,000)	(25,000)	(25,000)	(100,000)
Total Operating Impact	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (100,000)

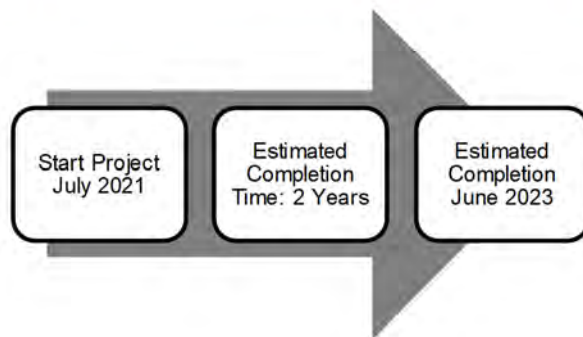
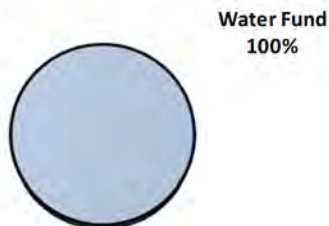
Project # 108020	Operating Budget Impact/Other:
\$1,988,800	It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost	

Project Status	Revised Cost
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering

Project Description & Justification
 Water booster station upgrades will be made to station 5A based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These upgrades meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WATER

Booster Station 3C Improvements

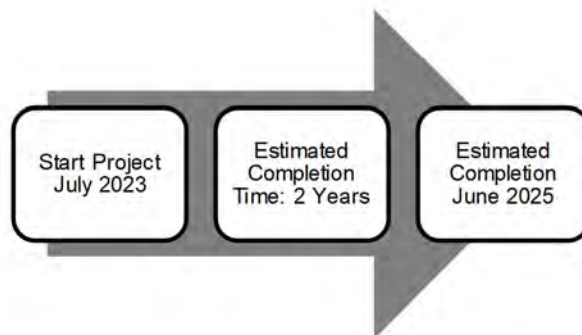
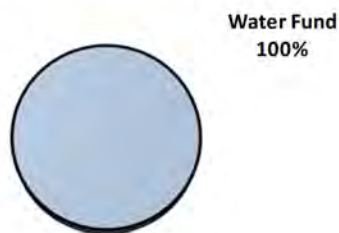
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000
Construction	-	-	-	800,000	-	-	800,000
Construction Mgmt	-	-	-	100,000	-	-	100,000
Total Expenses	\$ -	\$ -	\$ 175,000	\$ 900,000	\$ -	\$ -	\$ 1,075,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ 175,000	\$ 900,000	\$ -	\$ -	\$ 1,075,000
Total Funding	\$ -	\$ -	\$ 175,000	\$ 900,000	\$ -	\$ -	\$ 1,075,000

Project # 108021		Operating Budget Impact/Other:
\$1,075,000		This project is not anticipated to have an impact on the operating budget.
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Necessary (1 to 3 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	
Project Description & Justification		
Water booster station improvements will be made to station 3C based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.		



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Booster Station 4 Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	1,200,000	-	-	-	1,200,000
Construction Mgmt	-	-	120,000	-	-	-	120,000
Total Expenses	\$ -	\$ 150,000	\$ 1,320,000	\$ -	\$ -	\$ -	\$ 1,470,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ 150,000	\$ 1,320,000	\$ -	\$ -	\$ -	\$ 1,470,000
Total Funding	\$ -	\$ 150,000	\$ 1,320,000	\$ -	\$ -	\$ -	\$ 1,470,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	-	-	-	(25,000)	(25,000)	(25,000)	(75,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (75,000)

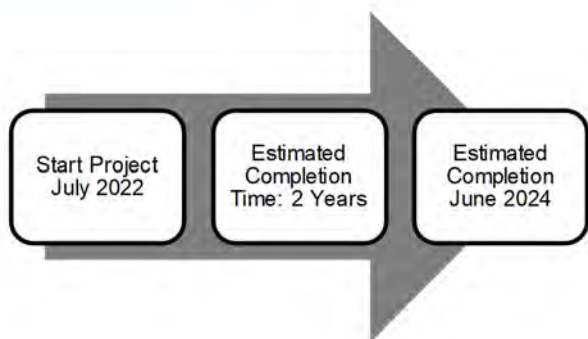
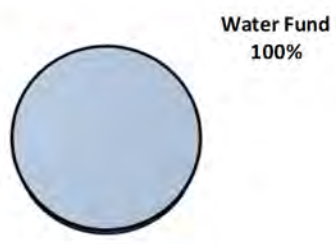
Project # 108029	Operating Budget Impact/Other:
\$1,470,000	It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost	

Project Status	Revised Cost/Schedule
Priority	Desirable (3 to 5 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering

Project Description & Justification
 Water booster station improvements will be made to station 4 based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Booster Station 2A Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000
Construction	-	-	-	-	800,000	-	800,000
Construction Mgmt	-	-	-	-	100,000	-	100,000
Total Expenses	\$ -	\$ -	\$ -	\$ 175,000	\$ 900,000	\$ -	\$ 1,075,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ -	\$ 175,000	\$ 900,000	\$ -	\$ 1,075,000
Total Funding	\$ -	\$ -	\$ -	\$ 175,000	\$ 900,000	\$ -	\$ 1,075,000

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)
Total Operating Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (15,000)	\$ (15,000)

Project # TBD	Operating Budget Impact/Other:
\$1,075,000	It is anticipated that improvements to these sites will reduce current operations and maintenance costs.
Total Project Cost	

Project Status	New
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering

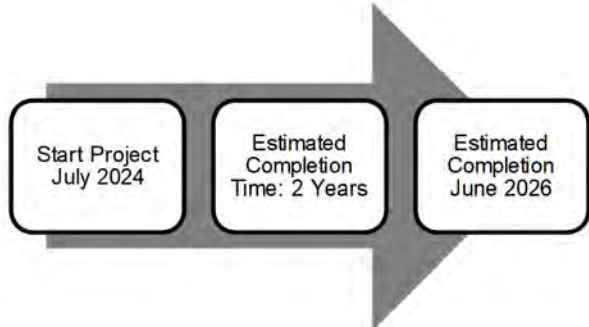


Project Description & Justification
 Water booster station improvements will be made to station 2A based on recommendations from an overall system analysis of the booster sites performed in FY 15-16. These improvements involve electrical and generator improvements and meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.

Funding Source



Water Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Tank N-4A-11 Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 111,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,700
Construction	-	-	-	850,000	-	-	850,000
Construction Mgmt	-	-	-	150,000	-	-	150,000
Total Expenses	\$ 111,700	\$ -	\$ -	\$1,000,000	\$ -	\$ -	\$ 1,111,700

Funding Source	Prior	21-22	22-23	23-24	24-25	25-26	Total
Water Fund	\$ 111,700	\$ -	\$ -	\$1,000,000	\$ -	\$ -	\$ 1,111,700
Total Funding	\$ 111,700	\$ -	\$ -	\$1,000,000	\$ -	\$ -	\$ 1,111,700

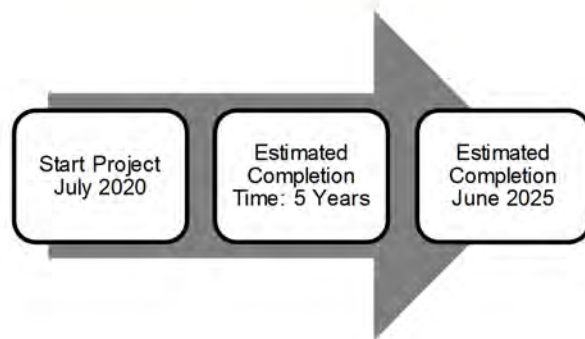
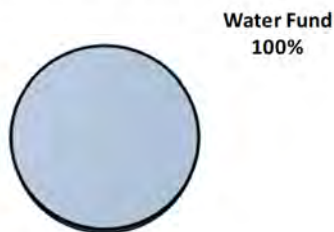
Project # 108024	Operating Budget Impact/Other:
\$1,111,700	This project is not anticipated to have an impact on the operating budget.
Total Project Cost	

Project Status	Revised Cost/Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering



Project Description & Justification
 Water tank improvements will be made to tank N-4A-11 based on recommendations from an overall system analysis of the tanks performed in FY 15-16. These improvements meet the goals of the 2019 Water Master Plan Update for the enhancement of service reliability, system redundancy, and lowering of operations and maintenance.

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Water Treatment Plant Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	1,200,000	1,200,000	-	-	2,400,000
Construction Mgmt	-	-	100,000	100,000	-	-	200,000
Total Expenses	\$ -	\$ -	\$ 1,550,000	\$ 1,300,000	\$ -	\$ -	\$ 2,850,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ 1,550,000	\$ 1,300,000	\$ -	\$ -	\$ 2,850,000
Total Funding	\$ -	\$ -	\$ 1,550,000	\$ 1,300,000	\$ -	\$ -	\$ 2,850,000

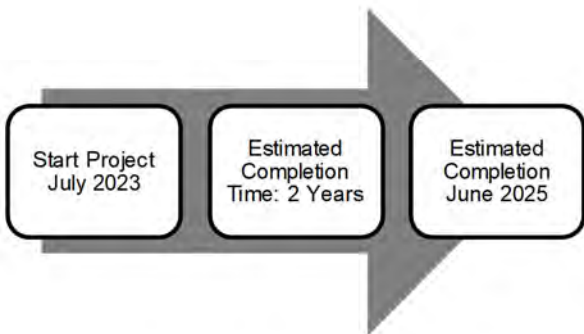
Project # 108025		Project Description & Justification
\$2,850,000		<p>There are three main treatment plant improvements identified in the Water Master Plan that are in need of upgrades. The first is to construct enclosures over certain treatment components of the water treatment plant to limit the intrusion of dust and debris into the Biological Filters and Cascade Aerator. The second improvement is to install a flow meter on the 18-inch bypass pipe within the plant footprint. This will provide more accurate flow meter data, during times of isolation or repairs. The third improvement is related to the chlorine disinfection system. The Water Master Plan also recommends that the City evaluate ways to minimize handling of the one-ton chlorine cylinders, replacement of existing shade structure with a new chlorine building and switch from gaseous chlorine to liquid sodium hypochlorite. These are related to safety as well.</p>
Total Project Cost		
Project Status	Revised Cost/Schedule	
Priority	Desirable (3 to 5 years)	
Community Result 1	3 Reliable Infrastructure	
Community Result 2	4 Clean Environment	
Community Result 3	N/A	
Managing Division	Engineering	



Funding Source



Water Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WATER

Tank C-2-18 Replacement & Upsize

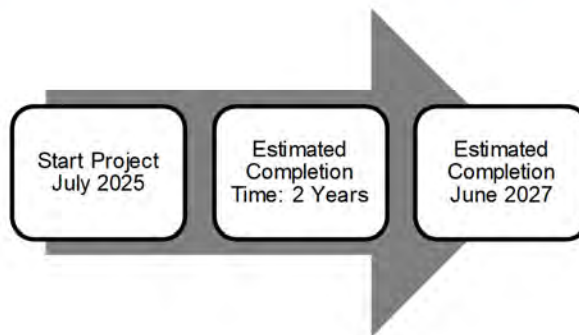
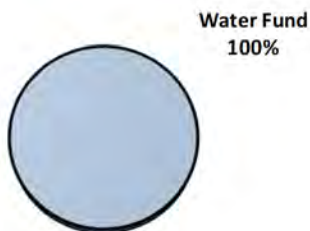
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000
Construction	-	-	-	-	-	1,200,000	1,200,000
Construction Mgmt	-	-	-	-	-	120,000	120,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,320,000	\$ 1,400,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,320,000	\$ 1,400,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,320,000	\$ 1,400,000

Project # 108026		Operating Budget Impact/Other:	
\$1,400,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will replace existing tank C-2-18, a 0.25 MG water tank built in 1965, with a new tank increased to the size 0.5 MG water tank. This project is required due to the poor condition of the existing tank and the need to replace it to increase capacity for operational enhancement.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WATER

Tank C-3-19 Replacement & Upsize

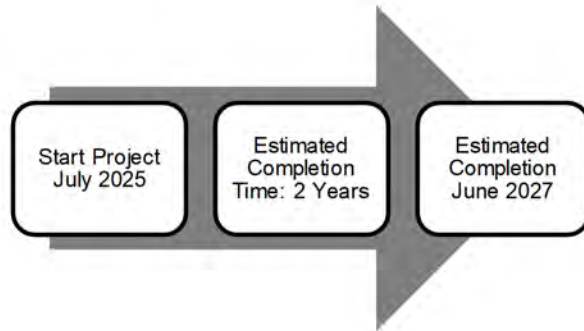
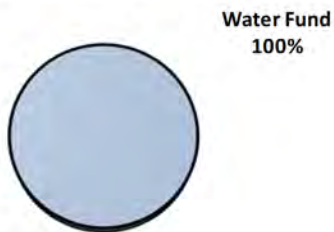
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	-	-	-	-	80,000	-	80,000
Construction	-	-	-	-	-	700,000	700,000
Construction Mgmt	-	-	-	-	-	100,000	100,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 800,000	\$ 880,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 800,000	\$ 880,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 800,000	\$ 880,000

Project # 108027		Operating Budget Impact/Other:	
\$880,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
This project will replace existing tank C-3-19, 0.25 MG water tank built in 1965 , with a new tank increased to the size 0.5 MG water tank. This project is required due to the poor condition of the existing tank and the need to replace it to increase capacity for operational enhancement.			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Tank S-1C-24 Replacement

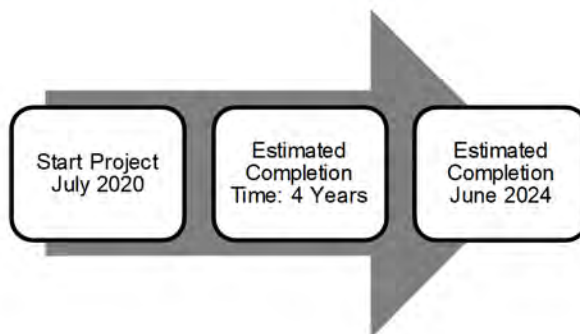
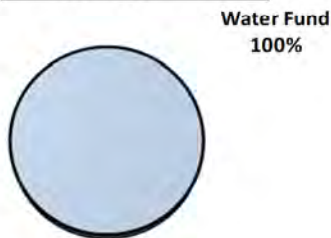
Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	100,000	-	-	-	-	-	100,000
Construction	-	-	1,700,000	-	-	-	1,700,000
Construction Mgmt	-	-	150,000	-	-	-	150,000
Total Expenses	\$ 100,000	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ 1,950,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ 100,000	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ 1,950,000
Total Funding	\$ 100,000	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ 1,950,000

Project #108028		Operating Budget Impact/Other:	
\$1,950,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	Revised Cost/Schedule		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Project Manager	Engineering		
Project Description & Justification			
<p>This project will replace existing tank S-1C-24 , a 1.0 MG water tank built in 1980, with a new tank of same size. This project is required due to the poor condition of the existing tank discovered during its rehabilitation. It is needed to be replaced to maintain service reliability, system redundancy and lowering of operating and maintenance costs.</p>			



Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

North Havasu Additional Tank & Distribution Line

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	-	-	850,000	-	-	-	850,000
Construction Mgmt	-	-	150,000	-	-	-	150,000
Total Expenses	\$ -	\$ 150,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,150,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ 150,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,150,000
Total Funding	\$ -	\$ 150,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,150,000

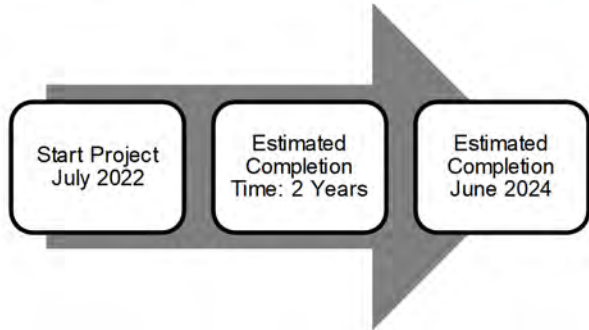
Project # 108031		Operating Budget Impact/Other:	
\$1,150,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Provide additional tank (.5 MG) and distribution line to provide improvements to water quality and fire flows.			



Funding Source



Water Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Horizontal Collector Well Redevelopment

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ 112,500	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 212,500
Construction	-	1,400,000	-	-	-	-	1,400,000
Construction Mgmt	-	100,000	-	-	-	-	100,000
Total Expenses	\$ 112,500	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,712,500

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ 112,500	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,712,500
Total Funding	\$ 112,500	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,712,500

Operating Impact	Prior	22-23	23-24	24-25	25-26	26-27	Total
Supplies & Services	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (60,000)
Total Operating Impact	\$ -	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (60,000)

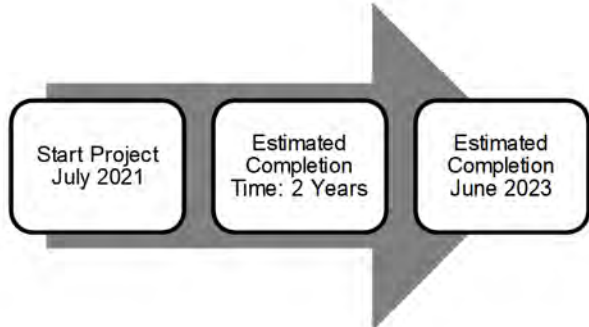
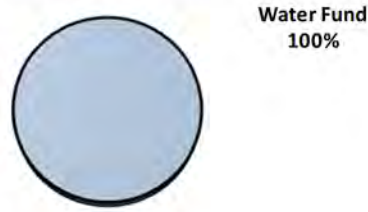
Project # 108030	Operating Budget Impact/Other:
\$1,712,500	It is anticipated that this much needed maintenance will improve the overall efficiency of the well and reduce future Maintenance costs.
Total Project Cost	

Project Status	Revised Cost/Schedule
Priority	Necessary (1 to 3 years)
Community Result 1	3 Reliable Infrastructure
Community Result 2	4 Clean Environment
Community Result 3	N/A
Managing Division	Engineering



Project Description & Justification
 The Horizontal Collector Well was first constructed in FY 99/00 with a collector caisson inner diameter of sixteen (16) feet and fourteen (14) stainless steel lateral screens projected horizontally. Over the years two of the screens have experienced siltation requiring maintenance. This project will shutdown the HCW for a period up to three months and allow for this much needed maintenance.

Funding Source



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

North Well Field Improvements

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	500,000	-	-	-	-	500,000
Total Expenses	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Total Funding	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

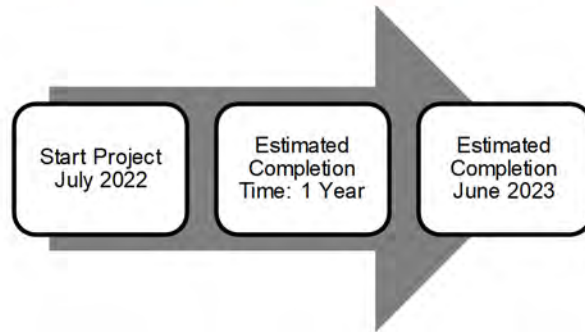
Project # 108033		Operating Budget Impact/Other:	
\$600,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Improvements to the North Well Field wells 10, 13, & 18 to provide additional back-up water supply along with wells 21 & 22.			



Funding Source



Water Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN


WATER

Riviera 2nd Feed Line

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Construction	-	-	-	-	-	900,000	900,000
Construction Mgmt	-	-	-	-	-	100,000	100,000
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000	\$ 1,150,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000	\$ 1,150,000
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000	\$ 1,150,000

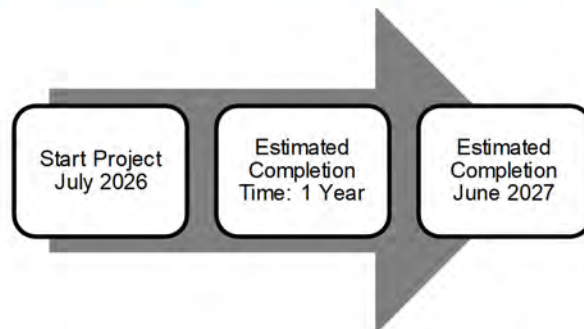
Project # TBD		Operating Budget Impact/Other:	
\$1,150,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Desirable (3 to 5 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Provide redundant water supply to the Riviera for future development.			



Funding Source



Water Fund
100%



FY 2023-27 CAPITAL IMPROVEMENT PLAN

WATER

Back-up Water Treatment Plant

Expenses	Prior	22-23	23-24	24-25	25-26	26-27	Total
Design	\$ -	\$ 100,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 400,000
Construction	-	-	-	-	2,500,000	-	2,500,000
Construction Mgmt	-	-	-	-	200,000	-	200,000
Total Expenses	\$ -	\$ 100,000	\$ -	\$ 300,000	\$ 2,700,000	\$ -	\$ 3,100,000

Funding Source	Prior	22-23	23-24	24-25	25-26	26-27	Total
Water Fund	\$ -	\$ 100,000	\$ -	\$ 300,000	\$ 2,700,000	\$ -	\$ 3,100,000
Total Funding	\$ -	\$ 100,000	\$ -	\$ 300,000	\$ 2,700,000	\$ -	\$ 3,100,000

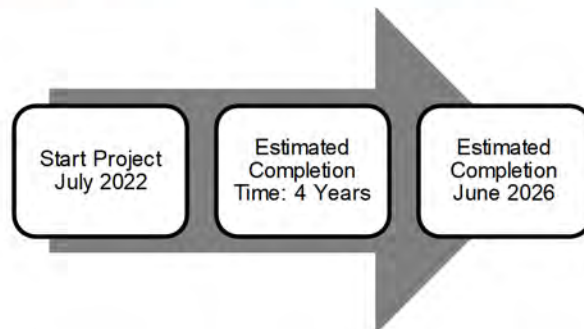
Project # TBD		Operating Budget Impact/Other:	
\$3,100,000		This project is not anticipated to have an impact on the operating budget.	
Total Project Cost			
Project Status	New		
Priority	Necessary (1 to 3 years)		
Community Result 1	3 Reliable Infrastructure		
Community Result 2	4 Clean Environment		
Community Result 3	N/A		
Managing Division	Engineering		
Project Description & Justification			
Perform a study in FY23 to determine the ideal location and water supply to provide back-up water treatment capacity for the City. Design and construction of WTP in FY25 and FY26.			



Funding Source



Water Fund
100%





LAKE HAVASU CITY



Legal Documents

- Official Budget Forms

Official Budget Forms
City/Town of Lake Havasu City
Fiscal year 2023

City/Town of Lake Havasu City
 Summary Schedule of estimated revenues and expenditures/expenses
 Fiscal year 2023

Fiscal year	S c h	Funds								
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total all funds	
2022	Adopted/adjusted budgeted expenditures/expenses*	E 1	77,497,123	22,956,113		7,701,396		87,574,481		195,729,113
2022	Actual expenditures/expenses**	E 2	57,717,178	10,290,115		761,000		73,868,248		142,636,541
2023	Beginning fund balance/(deficit) or net position/(deficit) at July 1***		71,651,070	17,084,539		7,013,948		76,162,419		171,911,976
2023	Primary property tax levy	B 4	5,995,742							5,995,742
2023	Secondary property tax levy	B 5		79,666						79,666
2023	Estimated revenues other than property taxes	C 6	77,794,019	24,765,453		2,596,826		57,954,088		163,110,386
2023	Other financing sources	D 7								0
2023	Other financing (uses)	D 8								0
2023	Interfund transfers in	D 9	628,800	10,000,000		3,000,000		630,000		14,258,800
2023	Interfund Transfers (out)	D 10	13,630,000	555,000				73,800		14,258,800
2023	Line 11: Reduction for fund balance reserved for future budget year expenditures									
	Maintained for future debt retirement									0
	Maintained for future capital projects									0
	Maintained for future financial stability		30,029,000	841,300				6,603,200		37,473,500
										0
										0
2023	Total financial resources available		112,410,631	50,533,358		12,610,774		128,069,507		303,624,270
2023	Budgeted expenditures/expenses	E 13	81,270,514	36,955,868		12,527,275		95,013,211		225,766,868

Expenditure limitation comparison

	2022	2023
1 Budgeted expenditures/expenses	\$ 195,729,113	\$ 225,766,868
2 Add/subtract: estimated net reconciling items	(31,558,695)	(35,513,628)
3 Budgeted expenditures/expenses adjusted for reconciling items	164,170,418	190,253,240
4 Less: estimated exclusions	49,715,542	71,863,306
5 Amount subject to the expenditure limitation	\$ 114,454,876	\$ 118,389,934
6 EEC expenditure limitation	\$ 136,135,843	\$ 143,347,001

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**City/Town of Lake Havasu City
Tax levy and tax rate information
Fiscal year 2023**

	2022	2023
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>7,226,417</u>	\$ <u>7,314,711</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u>5,607,695</u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>5,607,695</u>	\$ <u>5,995,742</u>
Property tax judgment	_____	_____
B. Secondary property taxes	_____	_____
Property tax judgment	_____	_____
C. Total property tax levy amounts	\$ <u>5,607,695</u>	\$ <u>5,995,742</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>5,607,695</u>	
(2) Prior years' levies	_____	
(3) Total primary property taxes	\$ <u>5,607,695</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ _____	
(2) Prior years' levies	_____	
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>5,607,695</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	_____ 0.6718	_____ 0.6718
Property tax judgment	_____	_____
(2) Secondary property tax rate	_____	_____
Property tax judgment	_____	_____
(3) Total city/town tax rate	_____ 0.6718	_____ 0.6718
B. Special assessment district tax rates		
Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating <u>3</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**City/Town of Lake Havasu City
Revenues other than property taxes
Fiscal Year 2023**

Source of revenues	Estimated revenues 2022	Actual revenues* 2022	Estimated revenues 2023
General Fund			
Local taxes			
City Sales Tax	\$ 29,056,900	\$ 38,332,000	\$ 38,715,320
Personal Property Tax	30,000	41,663	42,900
Licenses and permits			
Licenses and Permits	2,988,041	2,768,315	2,852,000
Intergovernmental			
Auto Lieu	4,283,770	4,510,000	5,092,048
State Sales Tax	6,559,000	7,850,000	8,179,304
Urban Revenue Share	7,289,000	7,466,000	11,029,288
Marijuana Excise Tax		350,000	400,000
Charges for services			
Charges for Service	1,341,700	1,233,426	1,272,575
Fines and forfeits			
Fines and Forfeits	1,412,500	1,534,900	1,559,200
Interest on investments			
Investment Earnings	238,183	(356,000)	219,955
Miscellaneous			
Miscellaneous	1,381,400	515,968	592,750
Grants, IGA's and Reimbursements	12,581,265	2,736,900	7,838,679
Total General Fund	\$ 67,161,759	\$ 66,983,172	\$ 77,794,019
Special revenue funds			
Grant Fund	\$ 7,607,040	\$ 1,057,911	\$ 14,437,006
Highway User Revenue Fund	5,610,211	6,050,100	6,812,542
Improvement Districts #2 & #4	696	75	175
Court Enhancement Fund	32,243	37,000	44,100
Fill the Gap Fund	\$ 11,897	\$ 11,700	\$ 13,480
JCEF Fund	16,234	13,500	17,800
RICO Fund	140,000	37,543	100,000
WALETA Fund	466,880	335,948	572,850
Flood Control Fund	\$ 2,248,886	\$ 2,657,815	\$ 2,767,500
Total special revenue funds	\$ 16,134,087	\$ 10,201,592	\$ 24,765,453
Capital projects funds			
Capital Projects Funds	\$ 5,944	\$ 604,098	\$ 2,596,826
	\$ 5,944	\$ 604,098	\$ 2,596,826
Total capital projects funds	\$ 5,944	\$ 604,098	\$ 2,596,826
Enterprise funds			
Airport Fund	\$ 9,780,981	\$ 8,901,700	\$ 9,289,550
Water Fund	14,822,243	11,112,972	12,003,206
Refuse Fund	7,331,073	7,240,428	7,495,400
Wastewater Fund	24,801,790	26,004,903	29,165,932
	\$ 56,736,087	\$ 53,260,003	\$ 57,954,088
Total enterprise funds	\$ 56,736,087	\$ 53,260,003	\$ 57,954,088
Total all funds	\$ 140,037,877	\$ 131,048,865	\$ 163,110,386

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City/Town of Lake Havasu City
Other financing sources/(uses) and interfund transfers
Fiscal year 2023

Fund	Other financing 2023		Interfund transfers 2023	
	Sources	(Uses)	In	(Out)
General Fund				
General Fund	\$	\$	\$ 628,800	\$ 13,630,000
Total General Fund	\$	\$	\$ 628,800	\$ 13,630,000
Special revenue funds				
Court Enhancement Fund	\$	\$	\$	\$ 15,000
HURF Fund			10,000,000	40,000
Flood Control Fund				500,000
Total special revenue funds	\$	\$	\$ 10,000,000	\$ 555,000
Capital projects funds				
Capital projects funds	\$	\$	\$ 3,000,000	\$
Total capital projects funds	\$	\$	\$ 3,000,000	\$
Enterprise funds				
Airport Fund	\$	\$	\$ 630,000	\$
Water Fund				20,800
Wastewater Fund				53,000
Total enterprise funds	\$	\$	\$ 630,000	\$ 73,800
Total all funds	\$	\$	\$ 14,258,800	\$ 14,258,800

**City/Town of Lake Havasu City
Expenditures/expenses by fund
Fiscal year 2023**

Fund/Department	Adopted budgeted expenditures/ expenses 2022	Expenditure/ expense adjustments/ approved 2022	Actual expenditures/ expenses* 2022	Budgeted expenditures/ expenses 2023
General Fund				
Administrative Services	\$ 5,109,702	\$	\$ 4,275,673	\$ 7,923,207
City Attorney	1,123,655		924,607	1,231,339
City Clerk	273,232		273,157	406,840
City Council	274,711		227,617	255,324
City Manager - Admin.	494,683		452,457	696,483
City Manager - Comm Affairs	112,519		109,834	121,928
Human Resources	526,183		510,825	790,303
Non-Departmental	18,648,620		5,032,929	12,109,513
Total General Government	26,563,305		11,807,099	23,534,937
Community Enhancement				
Development Services	1,773,085		1,601,250	1,977,626
Parks and Recreation	7,191,166		6,325,692	8,263,446
Public Works	2,986,474		2,693,435	3,639,049
Total Community Enhancement	11,950,725		10,620,377	13,880,121
Court	2,316,693		1,735,910	3,030,446
Public Safety				
Fire	16,883,607		15,347,498	19,841,637
Police	19,326,593		17,966,794	20,783,373
Total Public Safety	36,210,200		33,314,292	40,625,010
General Fund Labor Attrition	(543,800)			(800,000)
Contingency	1,000,000		239,500	1,000,000
Total General Fund	\$ 77,497,123	\$	\$ 57,717,178	\$ 81,270,514
Special revenue funds				
Highway User Revenue Fund				
Operations, Maintenance, Capital	\$ 10,679,508	\$	\$ 5,573,794	\$ 18,199,455
Contingency	50,000			50,000
Total Highway User Revenue Fund	10,729,508		5,573,794	18,249,455
Improvement Districts #2 & #4	76,911		75,721	79,505
Miscellaneous Grant Funds	7,607,040		1,057,911	14,437,006
RICO Fund	140,000		22,143	100,000
WALETA Police Academy	397,441		300,542	408,070
Flood Control Fund	4,005,213		3,260,004	3,681,832
Total special revenue funds	\$ 22,956,113	\$	\$ 10,290,115	\$ 36,955,868
Capital projects funds				
Capital Projects Fund	\$ 7,701,396	\$	\$ 761,000	\$ 12,527,275
Total capital projects funds	\$ 7,701,396	\$	\$ 761,000	\$ 12,527,275
Enterprise funds				
Airport Fund				
Operations, Maintenance, Capital	\$ 11,782,261	\$	\$ 10,519,790	\$ 10,961,567
Contingency	7,000			7,000
Total Airport Fund	11,789,261		10,519,790	10,968,567
Water Fund				
Operations, Maintenance, Capital	23,196,527		19,507,470	26,478,403
Contingency	500,000		9,000	500,000
Total Water Fund	23,696,527		19,516,470	26,978,403
Refuse Fund				
Operations, Maintenance, Capital	7,190,666		7,187,859	7,363,509
Contingency	100,000			100,000
Total Refuse Fund	7,290,666		7,187,859	7,463,509
Wastewater Fund				
Operations, Maintenance, Capital	43,798,027		36,635,129	48,602,732
Contingency	1,000,000		9,000	1,000,000
Total Wastewater Fund	44,798,027		36,644,129	49,602,732
Total enterprise funds	\$ 87,574,481	\$	\$ 73,868,248	\$ 95,013,211
Total all funds	\$ 195,729,113	\$	\$ 142,636,541	\$ 225,766,868

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City/Town of Lake Havasu City
Expenditures/expenses by department
Fiscal year 2023**

Department/Fund	Adopted budgeted expenditures/expenses	Expenditure/expense adjustments approved	Actual expenditures/expenses*	Budgeted expenditures/expenses
	2022	2022	2022	2023
Administrative Services				
General Fund	\$ 5,109,702	\$	\$ 4,275,673	\$ 7,923,207
Department total	\$ 5,109,702	\$	\$ 4,275,673	\$ 7,923,207
City Attorney				
General Fund	\$ 1,123,655	\$	\$ 924,607	\$ 1,231,339
Department total	\$ 1,123,655	\$	\$ 924,607	\$ 1,231,339
City Clerk				
General Fund	\$ 273,232	\$	\$ 273,157	\$ 406,840
Department total	\$ 273,232	\$	\$ 273,157	\$ 406,840
City Council				
General Fund	\$ 274,711	\$	\$ 227,617	\$ 255,324
Department total	\$ 274,711	\$	\$ 227,617	\$ 255,324
City Manager				
General Fund	\$ 607,202	\$	\$ 562,291	\$ 818,411
Department total	\$ 607,202	\$	\$ 562,291	\$ 818,411
Human Resources				
General Fund	\$ 526,183	\$	\$ 510,825	\$ 790,303
Department total	\$ 526,183	\$	\$ 510,825	\$ 790,303
Development Services				
General Fund	\$ 1,773,085	\$	\$ 1,601,250	\$ 1,977,626
Capital Projects	7,701,396		761,000	12,527,275
Department total	\$ 9,474,481	\$	\$ 2,362,250	\$ 14,504,901
Parks and Recreation				
General Fund	\$ 7,191,166	\$	\$ 6,325,692	\$ 8,263,446
Department total	\$ 7,191,166	\$	\$ 6,325,692	\$ 8,263,446
Court				
General Fund	\$ 2,316,693	\$	\$ 1,735,910	\$ 3,030,446
Department total	\$ 2,316,693	\$	\$ 1,735,910	\$ 3,030,446
Fire				
General Fund	\$ 16,883,607	\$	\$ 15,347,498	\$ 19,841,637
Department total	\$ 16,883,607	\$	\$ 15,347,498	\$ 19,841,637
Non-Departmental				
General Fund	\$ 18,648,620	\$	\$ 5,032,929	\$ 12,109,513
General Fund Labor Attrition	(543,800)			(800,000)
Miscellaneous Grant Funds	7,607,040		1,057,911	14,437,006
Department total	\$ 25,711,860	\$	\$ 6,090,840	\$ 25,746,519
Public Works				
General Fund	\$ 2,986,474	\$	\$ 2,693,435	\$ 3,639,049
Airport Fund	11,782,261		10,519,790	10,961,567
Highway User Revenue Fund	10,679,508		5,573,794	18,199,455
Improvement Districts #2 & #4	76,911		75,721	79,505
Water Fund	23,196,527		19,507,470	26,478,403
Flood Control Fund	4,005,213		3,260,004	3,681,832
Refuse Fund	7,190,666		7,187,859	7,363,509
Wastewater Fund	43,798,027		36,635,129	48,602,732
Department total	\$ 103,715,587	\$	\$ 85,453,202	\$ 119,006,052
Police				
General Fund	\$ 19,326,593	\$	\$ 17,966,794	\$ 20,783,373
RICO Fund	140,000		22,143	100,000
WALETA Academy	397,441		300,542	408,070
Department total	\$ 19,864,034	\$	\$ 18,289,479	\$ 21,291,443
Contingencies				
Airport	\$ 7,000	\$	\$	\$ 7,000
General Fund	1,000,000		239,500	1,000,000
Highway User Revenue Fund	50,000			50,000
Water Fund	500,000		9,000	500,000
Refuse Fund	100,000			100,000
Wastewater Fund	1,000,000		9,000	1,000,000
Department total	\$ 2,657,000	\$	\$ 257,500	\$ 2,657,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**City/Town of Lake Havasu City
Full-time employees and personnel compensation
Fiscal year 2023**

Fund	Full-time equivalent (FTE)	Employee salaries and hourly costs	Retirement costs	Healthcare costs	Other benefit costs	Total estimated personnel compensation
	2023	2023	2023	2023	2023	2023
General Fund	459.4	\$ 31,824,448	\$ 11,946,998	\$ 5,836,930	\$ 3,585,681	\$ 53,194,057
Special revenue funds						
Highway User Revenue Fund	17.0	\$ 1,239,110	\$ 153,170	\$ 230,850	\$ 284,870	\$ 1,908,000
Miscellaneous Grant Fund	11.8	1,046,645	602,393	204,970	65,866	1,919,874
Total special revenue funds	28.8	\$ 2,285,755	\$ 755,563	\$ 435,820	\$ 350,736	\$ 3,827,874
Enterprise funds						
Airport Fund	4.0	\$ 288,610	\$ 35,060	\$ 55,365	\$ 39,065	\$ 418,100
Water Fund	37.0	2,292,973	289,195	452,575	430,510	3,465,253
Wastewater Fund	33.0	2,119,395	266,340	504,335	365,095	3,255,165
Total enterprise funds	74.0	\$ 4,700,978	\$ 590,595	\$ 1,012,275	\$ 834,670	\$ 7,138,518
Total all funds	562.2	\$ 38,811,181	\$ 13,293,156	\$ 7,285,025	\$ 4,771,087	\$ 64,160,449



LAKE HAVASU CITY



Appendix

- Acronyms
- Glossary of Terms

ACRONYMS

ACR	Alternate Contribution Rate
ADA	Americans with Disabilities Act
ADEQ	Arizona Department of Environmental Quality
ADOR	Arizona Department of Revenue
ADOT	Arizona Department of Transportation
ADT	Average Daily Traffic
AFG	Assistance to Firefighters Grant
AICPA	American Institute of Certified Public Accounts
AIU	Access Integrity Unit
AOT	Arizona Office of Tourism
APP	Aquifer Protection Permit
APWA	American Public Works Association
ARS	Arizona Revised Statutes
ARRA	American Recovery and Reinvestment Act of 2009
ASLAPR	Arizona State Library Archives and Public Records
ASP	After School Program
ASRS	Arizona State Retirement System
ASU	Arizona State University
AV	Assessed Valuation
AZPOST	Arizona Peace Officers Standards and Training
BFP	Belt Filter Press
BNI	Building News Industry
BOR	Bureau of Reclamation
BSR	Budget Stabilization Reserve
CAFR	Comprehensive Annual Financial Report
CAP	Civil Air Patrol
CDBG	Community Development Block Grant
CDC	Center for Disease Control
CE	Code Enforcement
CERT	Community Emergency Response Team
CF	Carry Forward
CIP	Capital Improvement Plan
CMMS	Computerized Mechanical Maintenance System
CO	Certificate of Occupancy
COMPSTAT	COMParative STATistics
COYOTE	COalition Youth Team
CSD	Community Services Department
CVB	Convention & Visitors Bureau
DARE	Drug Abuse Resistance Education
DEA	Drug Enforcement Administration
DES	Department of Economic Security
DPS	Department of Public Safety

ACRONYMS

DUI	Driving Under the Influence
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ESD	Essential Services District
ESP	Event Sponsorship Program
FAA	Federal Aviation Administration
FARE	Fines, Fees, and Restitution Enforcement
FASB	Financial Accounting Standards Board
FBO	Fixed Based Operation
FHWA	Federal Highway Administration
FLIR	Forward Looking Infra-Red
FLSA	Fair Labor Standards Act
FOD	Foreign Object Debris
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GADA	Greater Arizona Development Authority
GAFFR	Government Accounting, Auditing, and Financial Reporting
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GIITEM	Gang & Immigration Intelligence Team Enforcement Mission
GO	General Obligation
HAWK	High Intensity Actuated Crosswalk Beacon
HR	Human Resources
HR/RM	Human Resources/Risk Management
HSIP	Highway Safety Improvement Program
HTE	ERP System (Superion, LLC purchased Sungard in 2017)
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
HVAC	Heating Ventilating and Air Conditioning
HWY	Highway
ICA	Intergovernmental/Communications Affairs
IDD	Irrigation & Drainage District
IGA	Intergovernmental Agreement
INF	Influent
IP	Internet Protocol

ACRONYMS

IPS	Influent Pump Station
ISO	Insurance Service Organization
IT	Information Technology
ITP	Island Treatment Plant
JCEF	Judicial Collection Enhancement Fund
JTED	Joint Technology Education District
L/S	Lift Station
LB	London Bridge
LHC	Lake Havasu City
LHCPD	Lake Havasu City Police Department
LHMPO	Lake Havasu Metropolitan Planning Organization
LHUSD	Lake Havasu Unified School District
LOS	Level of Service
L RTP	Long Range Transportation Plan
LTAF	Local Transportation Assistance Fund (LTAF)
MAGNET	Mohave Area Group Narcotics Enforcement Team
MCC	Mohave Community College
MCFC	Mohave County Flood Control District
MG	Million Gallons
MGD	Million Gallons per Day
MOV	Motor Operated Values
MPC	Municipal Property Corporation
MPO	Metropolitan Planning Organization
MSD	Maintenance Service Division
MTP	Mulberry Treatment Plant
MWWTP	Mulberry Wastewater Treatment Plant
NAEBT	Northwest Arizona Employee Benefit Trust
NCHIP	National Criminal History Improvement Program
NFPA	National Fire Protection Association
NOVA	Nurturing, Opportunity, Values, Accountability
NRP	North Regional Plant
NRPA	National Recreation and Park Association
NRWWTP	North Regional Wastewater Treatment Plant
O&M	Operation & Maintenance
OC	Odor Control
OMB	Office of Management and Budget
OPEB	Other Post Employee Benefits
OPP	Operating Policies & Procedures
OSHA	Occupational Safety & Health Administration
OT	Overtime
OUI	Operating Under the Influence
P&I	Principal and Interest

ACRONYMS

P&R	Parks and Recreation
PAPI	Precision Approach Path Indicator
PARA	Planning Assistance for Rural Area
PARF	Prosecution Assessment Recovery Fees
PBB	Priority Based Budgeting
PBT	Portable Breath Test
PCI	Pavement Condition Index
PD	Police Department
PED	Partnership for Economic Development
PIP	Public Involvement Plan
POC	Paid-On-Call
PRV	Pressure Reducing Valves
PSPRS	Public Safety Personnel Retirement System
PVC	Polyvinyl Chloride
PW	Public Works
R&B	Restaurant and Bar
R&PP	Recreation and Public Purpose Patent
R/UDAT	Regional Urban Design Assistance Team
RA	Residential Agricultural
RAS	Return Activated Sludge
REIL	Runway End Identifier Lights
RFP	Request for Proposal
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right of Way
RSAT	Runway Safety Action Team
SAFER	Staffing for Adequate Fire and Emergency Response
SAMHSA	Substance Abuse and Mental Health Services Administration
SARA	Special Activities Recreational Area
SATS	Small Area Transportation Study
SCBA	Self-Contained Breathing Apparatus
SCADA	Supervisory Control and Data Acquisition
SEC	Securities and Exchange Commission
SLIF	State Lake Improvement Fund
SR	State Route
SSP	State Special Projects
STSP	Strategic Transportation Safety Plan
SWAT	Special Weapons and Tactics
SY	Square Yard
TAC	Technical Advisory Committee
TB	Terabyte
TCU	Transportation Communications Utilities
TEA	Transportation Equity Act

ACRONYMS

TIP	Transportation Improvement Program
TJC	The Joint Commission
TP	Treatment Plant
TraCS	Traffic and Criminal Software
UMS	Uptown McCulloch Main Street District
UPWP	Unified Planning Work Program
UV	Ultra Violet
VLT	Vehicle License Tax
VSS	Victim Services Specialist
VTC	Veterans Treatment Court
VZ	Vadose Zone
WACOG	Western Arizona Council of Governments
WAHS	Western Arizona Humane Society
WALEA	Western Arizona Law Enforcement Association
WALETA	Western Arizona Law Enforcement Training Academy
WAPA	Western Area Power Administration
WAVE	Western Arizona Vocational Education
WIFA	Water Infrastructure Financing Authority
WTP	Water Treatment Plant
WWSE	Wastewater System Expansion
WWTP	Wastewater Treatment Plant

GLOSSARY OF TERMS

The Lake Havasu City Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the Lake Havasu City financial planning process.

Accrual Basis Accounting. The most common used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

Actual vs. Budgeted. Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Adoption. Formal action by the City Council which sets the spending limits for the fiscal year.

Assessed Valuation. A value that is established for real and personal property by the County Assessor and the State as a basis for levying taxes.

Balanced Budget. A prepared budget in which revenues plus available resources are sufficient to cover expenditures.

Bond. A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are primarily used to finance capital projects.

Bond Refinancing. The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget. A financial plan for a specified period of time that matches planned revenues and expenditures to municipal services. Lake Havasu City prepares a budget each fiscal year.

Budget Calendar. The schedule of key dates or milestones which the city follows in the preparation, adoption, and administration of the budget.

Budget Message. The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming year.

Budgetary Control. The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available resources.

Capital Budget. The capital budget consists of the Five-Year Capital Improvement Plan (CIP) and the capital outlay needs for the current fiscal year.

GLOSSARY OF TERMS

Capital Improvement Plan (CIP). The CIP is a comprehensive five-year plan of capital projects which identifies priorities as to need, method of financing, and project costs and revenues. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. This capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay. Expenditures which result in the acquisition of or adoption to fixed assets. These numbers reflect all appropriations for items that have a value of \$10,000 or more, have a useful life of more than one year and add to the capital assets of the city.

Contingency. A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls.

Debt Service. The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department. The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. Depreciation is budgeted in most enterprise funds to set aside funding for replacement of capital assets.

Expenditure Limitation. The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.

Expenditure/Expense. The outflow of funds paid for an asset obtained goods and services acquired.

Financial Policy. A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year. A 12-month period designated as the operating year for accounting and budgeting purposes in an organization. Lake Havasu City has specified July 1 through June 30 as its fiscal year.

Franchise Fees. A fee (or tax) on utility companies such as gas and cable companies for their use of city right-of-way, based on a percentage of their gross receipts.

Fund. A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Fund structure consists of Governmental Funds, Fiduciary Funds, and Proprietary Funds. Detail about these can be found in the Fund Descriptions explanations in the Budget Overview section of this document.

GLOSSARY OF TERMS

Generally Accepted Accounting Principles (GAAP). GAAP are the uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Grant. A contribution by a government of other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Infrastructure. The physical assets of a government (e.g., streets, water, sewer, public buildings, and parks).

Interfund Cost Allocation. An accounting method of charging other funds for goods and services provided by General Fund departments. For example, Enterprise Funds are charged (debited) for services provided by administrative departments of the General Fund is reimbursed (credited).

Intergovernmental Revenue. Money received from federal, state, and other local government sources in the form of shared revenues and payments in lieu of taxes.

Levy. To impose taxes for the support of government activities.

Long-Term Debt. Debt with maturity of more than one year after the date of issuance.

Maturity Date. The date by which long-term debt will be paid off.

Operating Budget. The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personnel, supplies, maintenance costs, travel and fuel.

Operating Transfers. The movement of monies between funds of the same governmental entity.

Performance Measures. Specific quantitative and qualitative measures of work performed as an objective of the department.

Short-Term Debt. Debt with a maturity of one year or less.

Unavailable Budget Appropriation. Budgeted but deferred expenditures and potential grant funding that cannot be expensed without City Manager approval.

User Charges. The payment of a fee for direct receipt of a public service by the party benefiting from the services.